

## ***Unaudited Condensed Interim Financial Statements***

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### **For the six months ended 30 June 2025**

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**Koyo International Limited  
and its Subsidiaries**  
(Incorporated in Singapore)  
(Company Registration No: 200100075E)

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## (A) Condensed interim consolidated statement of profit or loss and other comprehensive income

The Group	NOTE	Six Months Ended		Increase/ (Decrease) %
		30-Jun-25 (Unaudited) S\$ '000	30-Jun-24 (Unaudited) S\$ '000	
Revenue	4	32,701	26,481	23.5
Cost of construction		(27,773)	(21,270)	30.6
<b>Gross profit</b>		4,928	5,211	(5.4)
Other income		206	261	(21.1)
Selling and distribution expenses		(92)	(99)	(7.1)
Administrative expenses		(4,220)	(4,875)	(13.4)
Other operating expenses		(209)	(202)	3.5
Finance expenses		(325)	(247)	31.6
<b>Profit before income tax</b>	6	288	49	487.8
Income tax expense	7	-	-	-
<b>Net profit</b>		288	49	487.8
<b>Other comprehensive loss:</b>				
Items that will not be reclassified to profit or loss:				
Net fair value loss on equity instruments at fair value through other comprehensive income		(2)	(1)	100.0
<b>Other comprehensive loss, net of tax</b>		(2)	(1)	100.0
<b>Total comprehensive income</b>		286	48	495.8
<b>Profit attributable to:</b>				
Equity holders of the Company		288	49	487.8
<b>Total comprehensive income attributable to:</b>				
Equity holders of the Company		286	48	495.8
<b>Earnings per share (Singapore cents)</b>				
Basic		0.15	0.03	
Diluted		0.15	0.03	
Earnings per share was calculated based on weighted average number of ordinary shares in issue ('000):				
(a) Basic		189,824	189,824	
(b) Diluted		189,824	189,824	

Basic and diluted earnings per share of the Group were the same as there were no potential dilutive securities in issue as at 30 June 2025, 31 December 2024 and 30 June 2024.

## (B) Condensed interim statements of financial position

		<u>Group</u>		<u>Company</u>	
		30-Jun-25 (Unaudited)	31-Dec-24 (Audited)	30-Jun-25 (Unaudited)	31-Dec-24 (Audited)
<u>ASSETS</u>	Note	S\$ '000	S\$ '000	S\$ '000	S\$ '000
<u>Non-current Assets</u>					
Property, plant and equipment	11	7,299	7,607	-	-
Investments in subsidiaries		-	-	18,850	18,850
Investment securities, at FVOCI	10	12	14	-	-
Investment securities, at FVPL	14	-	-	-	-
Contract assets		2,253	1,486	-	-
Other receivables		-	1,200	-	-
		9,564	10,307	18,850	18,850
<u>Current Assets</u>					
Inventories		21	22	-	-
Trade and other receivables		6,919	3,311	10	3
Contract assets		34,587	30,505	-	-
Cash and bank balances		7,094	2,781	172	185
		48,621	36,619	182	188
<b>Total Assets</b>		<b>58,185</b>	<b>46,926</b>	<b>19,032</b>	<b>19,038</b>
<u>LIABILITIES</u>					
<u>Non-current Liabilities</u>					
Lease liabilities	12	919	972	-	-
		919	972	-	-
<u>Current Liabilities</u>					
Trade and other payables		32,555	21,028	926	779
Provisions		661	1,150	-	-
Lease liabilities	12	119	131	-	-
Bank borrowing	12	4,000	4,000	-	-
		37,335	26,309	926	779
<b>Total Liabilities</b>		<b>38,254</b>	<b>27,281</b>	<b>926</b>	<b>779</b>
<b>Net Assets</b>		<b>19,931</b>	<b>19,645</b>	<b>18,106</b>	<b>18,259</b>
<u>EQUITY</u>					
Share capital	13	4,477	4,477	40,072	40,072
Treasury shares	13	(630)	(630)	(630)	(630)
Other reserves		4,123	4,125	-	-
Retained profits / (accumulated losses)		11,961	11,673	(21,336)	(21,183)
<b>Total Equity</b>		<b>19,931</b>	<b>19,645</b>	<b>18,106</b>	<b>18,259</b>

## (C) Condensed interim statements of changes in equity

		Attributable to equity holders of the Company				
<u>The Group</u> (Unaudited)	Note	Share Capital S\$'000	Treasury Shares S\$'000	Other Reserves S\$'000	Retained Profits S\$'000	Total Equity S\$'000
<b>2025</b>						
<b>At 1 January 2025</b>		4,477	(630)	4,125	11,673	19,645
Profit for the period		-	-	-	288	288
<u>Other comprehensive loss ("OCI")</u>						
Net fair value loss on equity securities at fair value through OCI		-	-	(2)	-	(2)
<b>Total comprehensive income/(loss) for the period</b>		-	-	(2)	288	286
<b>At 30 June 2025</b>		4,477	(630)	4,123	11,961	19,931
<b>2024</b>						
<b>At 1 January 2024</b>		4,477	(630)	1,641	11,615	17,103
Profit for the period		-	-	-	49	49
<u>Other comprehensive loss</u>						
Net fair value loss on equity securities at fair value through OCI		-	-	(1)	-	(1)
<b>Total comprehensive income/(loss) for the period</b>		-	-	(1)	49	48
<b>At 30 June 2024</b>		4,477	(630)	1,640	11,664	17,151

## (C) Condensed interim statements of changes in equity (cont'd)

<u>The Company</u> (Unaudited)	Note	Attributable to equity holders of the Company				
		Share Capital S\$'000	Treasury Shares S\$'000	Other Reserves S\$'000	Accumulated Losses S\$'000	Total Equity S\$'000
<b>2025</b>						
<b>At 1 January 2025</b>		40,072	(630)	-	(21,183)	18,259
Total comprehensive loss for the period		-	-	-	(153)	(153)
<b>At 30 June 2025</b>		40,072	(630)	-	(21,336)	18,106
<b>2024</b>						
<b>At 1 January 2024</b>		40,072	(630)	-	(20,975)	18,467
Total comprehensive loss for the period		-	-	-	(92)	(92)
<b>At 30 June 2024</b>		40,072	(630)	-	(21,067)	18,375

## (D) Condensed interim consolidated statement of cash flows

<u>The Group</u>	Note	Six Months Ended	
		30-Jun-25 (Unaudited) ) S\$'000	30-Jun-24 (Unaudited) ) S\$'000
<b>Cash flows from operating activities</b>			
Net Profit		288	49
Adjustments for:			
Depreciation of property, plant and equipment		351	366
Interest expenses		325	247
Interest income	6	(19)	(42)
Dividend income		-	(2)
Gain on disposal of PPE		(6)	-
<b>Operating profit before working capital changes</b>		<b>939</b>	<b>618</b>
<b>Changes in working capital:</b>			
Inventories		1	4
Trade and other receivables, contract assets		(7,260)	72
Trade and other payables, contract liabilities		11,317	(3,408)
Bank borrowing		-	(1)
Provision		(489)	-
Disposal of financial assets, at FVPL		-	665
<b>Cash generated from / (used in) operations</b>		<b>4,508</b>	<b>(2,050)</b>
Income tax paid		-	-
<b>Net cash generated from / (used in) operating activities</b>		<b>4,508</b>	<b>(2,050)</b>
<b>Cash flows from investing activities</b>			
Additions to property, plant & equipment		(45)	(34)
Dividend received		-	2
Interest received		22	45
Proceeds from disposal of PPE		8	-
<b>Net cash (used in) / generated from investing activities</b>		<b>(15)</b>	<b>13</b>
<b>Cash flows from financing activities</b>			
Proceeds from additional bank borrowing		500	-
Repayment of bank borrowing		(500)	-
Repayment of lease liabilities		(65)	(123)
Net changes in trust receipts		-	(623)
Interest paid		(115)	(149)
<b>Net cash used in financing activities</b>		<b>(180)</b>	<b>(895)</b>
<b>Net increase / (decrease) in cash and cash equivalents</b>		<b>4,313</b>	<b>(2,932)</b>
Cash and cash equivalents at beginning of the period		1,652	8,260
<b>Cash and cash equivalents at the end of the period</b>		<b>5,965</b>	<b>5,328</b>

## (D) Condensed interim consolidated statement of cash flows (cont'd)

### Non-cash transaction:

During the six months ended 30 June 2025 ("HY2025"), the Group acquired property, plant and equipment with an aggregate cost of S\$45,000 (30 June 2024: S\$241,000), of which nil (30 June 2024: S\$207,000) was acquired under leases and S\$45,000 (30 June 2024: S\$34,000) via cash payment.

### Reconciliation of liabilities arising from financing activities

	1-Jan-25	Financing cash inflow	Principal & Interest	Acquisition	Interest Expense	30-Jun-25
	S\$'000		S\$'000	S\$'000	S\$'000	S\$'000
Lease liabilities	1,103	-	(86)	-	21	1,038
Bank borrowings	4,000	500	(593)	-	93	4,000
Director's loan	3,581	-	-	-	78	3,659
Related party's loan	3,728	-	-	-	78	3,806
<b>Total</b>	<b>12,412</b>	<b>500</b>	<b>(679)</b>	<b>-</b>	<b>270</b>	<b>12,503</b>

	1-Jan-24	Financing cash inflow	Principal & Interest	Acquisition	Interest Expense	30-Jun-24
	S\$'000		S\$'000	S\$'000	S\$'000	S\$'000
Lease liabilities	1,647	-	(133)	207	10	1,731
Bank borrowings	5,013	-	(137)	-	136	5,012
Director's loan	527	-	-	-	14	541
Related party's loan	3,059	-	-	-	84	3,143
<b>Total</b>	<b>10,246</b>	<b>-</b>	<b>(270)</b>	<b>207</b>	<b>244</b>	<b>10,427</b>

For the purpose of the condensed interim consolidated statement of cash flows, cash and cash equivalents comprise the following:

<b>The Group</b>	<b>Six Months Ended</b>	
	<b>30-Jun-25 (Unaudited)</b>	<b>30-Jun-24 (Unaudited)</b>
	<b>S\$'000</b>	<b>S\$'000</b>
Short-term bank deposits	3,753	2,348
Cash and bank balances	3,341	4,107
	<u>7,094</u>	<u>6,455</u>
Less: Fixed deposits pledged to banks	(1,129)	(1,127)
	<u>5,965</u>	<u>5,328</u>

## **E. Notes to the unaudited condensed interim consolidated financial statements**

### **1. General information**

Koyo International Limited (the "Company") is listed on the Catalist Board of Singapore Exchange Securities Trading Limited ("SGX-ST") and incorporated and domiciled in Singapore. These unaudited condensed interim consolidated financial statements as at and for the six months ended 30 June 2025 comprise the financial statements of the Company and its subsidiaries (collectively, the "Group").

The principal activities of the Company are those of investment holding and business of providing integrated mechanical and electrical engineering ("M&E") services.

The principal activities of its subsidiaries are:

- (a) Providing integrated mechanical and electrical engineering services and facilities management services;
- (b) Engineering contract works;
- (c) Supply of essential construction materials, including but not limited to reclamation sand, construction sand, armour rock, granite and other aggregates;
- (d) Supply and installation of audio, video and security and communication systems;
- (e) Environmental engineering work;
- (f) General trading of products; and
- (g) Building construction, air-conditioner, mechanical ventilation system installation and engineering works.



## **E. Notes to the unaudited condensed interim consolidated financial statements (cont'd)**

### **2. Basis of preparation**

The unaudited condensed interim financial statements for the six months ended 30 June 2025 have been prepared in accordance with SFRS(I) 1-34 *Interim Financial Reporting* issued by the Accounting Standards Council Singapore. The unaudited condensed interim financial statements do not include all the information required for a complete set of financial statements. However, selected explanatory notes are included to explain events and transactions that are significant to an understanding of the changes in the Group's financial position and performance of the Group since the last annual financial statements for the year 31 December 2024.

The accounting policies adopted are consistent with those of the previous financial year which were prepared in accordance with Singapore Financial Reporting Standards (International) ("SFRS(I)s"), except for the adoption of new and amended standards as set out in Note 2.1.

The unaudited condensed interim financial statements are presented in Singapore dollar which is the Company's functional currency.

#### **Going concern assumption**

The Company incurred a net loss of S\$153,000 (31 December 2024: \$208,000) during the financial period ended 30 June 2025 and as at that date, the Company's current liabilities exceed its current assets by S\$744,000 (31 December 2024: S\$591,000). Included in the current liabilities is an amount of S\$860,000 (31 December 2024: S\$730,000) due to a subsidiary.

Notwithstanding the above, the directors are of the view that it is appropriate to prepare the financial statements on a going concern basis as the subsidiary has undertaken not to seek immediate repayment of the amount due from the Company until the Company's external liabilities have been settled or when the Company's cashflows permit.

### **2.1 New and amended standards adopted by the Group**

The Group has adopted all the new or amended SFRS(I)s that are relevant to its operations and effective for the current financial period under review.

The adoption of these new or amended SFRS(I)s did not result in material changes to the Group's accounting policies and has no material effect on the financial results or position of the Group and the Company.

## **E. Notes to the unaudited condensed interim consolidated financial statements (cont'd)**

### **2.2 Use of judgements and estimates**

In preparing the unaudited condensed interim financial statements, management has made judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets and liabilities, income and expense. Actual results may differ from these estimates.

The significant judgements made by management in applying the Group's accounting policies and the key sources of estimation uncertainty were the same as those that were applied to the consolidated financial statements as at and for the financial year ended 31 December 2024.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the financial period in which the estimates are revised and in any future financial periods affected.

### **3. Seasonal operations**

The Group's businesses are not affected significantly by seasonal or cyclical factors during the financial period.

### **4. Segment and revenue information**

The Group is organised into the following main business segments:

- Mechanical Engineering
- Electrical Engineering
- Facilities Management; and
- Investment Holding

These operating segments are reported in a manner consistent with internal reporting provided to the Board of Directors who are responsible for allocating resources and assessing performance of the operating segments. The Group's operations are mainly located in Singapore.

## E. Notes to the unaudited condensed interim consolidated financial statements (cont'd)

### 4.1 Reportable segments

	<b>Mechanical Engineering S\$'000</b>	<b>Electrical Engineering S\$'000</b>	<b>Facilities Management S\$'000</b>	<b>Investment Holding S\$'000</b>	<b>Total S\$'000</b>
<b>HY2025</b>					
Revenue from external parties	29,797	-	2,904	-	32,701
Gross profit	3,776	-	1,152	-	4,928
Segment assets	42,468	2	863	-	43,333
Segment liabilities	26,923	245	830	-	27,998

	<b>Mechanical Engineering S\$'000</b>	<b>Electrical Engineering S\$'000</b>	<b>Facilities Management S\$'000</b>	<b>Investment Holding S\$'000</b>	<b>Total S\$'000</b>
<b>HY2024</b>					
Revenue from external parties	23,749	-	2,684	48	26,481
Gross profit	3,869	73	1,221	48	5,211
Segment assets	26,214	2	1,573	-	27,789
Segment liabilities	9,758	480	532	-	10,770

### 4.2 Disaggregation of revenue

	<b>Group</b>	
	<b>Six Months Ended</b>	
	<b>30 June 2025</b>	<b>30 June 2024</b>
	<b>(Unaudited)</b>	<b>(Unaudited)</b>
	<b>S\$'000</b>	<b>S\$'000</b>
<b>Construction contracts (Singapore)</b>		
Mechanical		
- Over time	29,797	23,749
Electrical		
- Over time	-	-
	29,797	23,749
<b>Facilities management (Singapore)</b>		
- Over time	2,904	2,684
<b>Investment holding-gains</b>	-	48
	32,701	26,481

## E. Notes to the unaudited condensed interim consolidated financial statements (cont'd)

### 5. Financial assets and financial liabilities

	<u>Group</u>		<u>Company</u>	
	30-Jun-25 (Unaudited)	31-Dec-24 (Audited)	30-Jun-25 (Unaudited)	31-Dec-24 (Audited)
	S\$ '000	S\$ '000	S\$ '000	S\$ '000
<b>Financial Assets</b>				
Financial assets at amortised cost	13,085	6,459	172	186
<b>Financial Liabilities</b>				
Financial liabilities at amortised cost	36,350	25,028	926	779

### 6. Profit / (loss) before taxation

#### 6.1. Significant items

<b>The Group</b>	<b>Six Months Ended</b>	
	30-Jun-25 (Unaudited) S\$ '000	30-Jun-24 (Unaudited) S\$ '000
<u>Income</u>		
Interest income	(19)	(42)
Dividend income	-	(2)
Gain on disposal of PPE	(6)	-
<u>Expenses</u>		
Depreciation of property, plant and equipment	351	366
Interest expense	325	247

## E. Notes to the unaudited condensed interim consolidated financial statements (cont'd)

### 6.2. Related party transactions

No transactions took place between the Group and related parties other than those disclosed elsewhere in the financial statements for HY2025 which included the followings:

- (a) Outstanding balances as at 30 June 2025, arising from sales/purchases of goods and services, are unsecured and receivables/payable within 12 months (30 June 2024: 12 months) from the end of reporting period are disclosed as follows:

	<b>Group</b>		<b>Company</b>	
	<b>30-Jun-25</b>	<b>31-Dec-24</b>	<b>30-Jun-25</b>	<b>31-Dec-24</b>
	<b>(Unaudited)</b>	<b>(Audited)</b>	<b>(Unaudited)</b>	<b>(Audited)</b>
	<b>S\$ '000</b>	<b>S\$ '000</b>	<b>S\$ '000</b>	<b>S\$ '000</b>
Other payables				
- Subsidiary	-	-	(860)	(730)

- (b) Key management remuneration

The key management remuneration representing directors' and other key management personnel's are as follows:

	<b>Group</b>	
	<b>Six Months Ended</b>	
	<b>30 Jun 25</b>	<b>30 Jun 24</b>
	<b>(Unaudited)</b>	<b>(Unaudited)</b>
	<b>S\$'000</b>	<b>S\$'000</b>
Directors' fees	63	42
Salaries and short-term employee benefits	1,286	1,230
Employer's contribution to Central Provident Fund	75	77
	<b>1,424</b>	<b>1,349</b>

The above includes total remuneration to directors of the Company and its subsidiaries amounting to \$514,000 (30 June 2024: \$449,000).

## E. Notes to the unaudited condensed interim consolidated financial statements (cont'd)

### 7. Taxation

The Group calculates the current financial period's income tax expense using the tax rate that would be applicable to the expected total annual earnings. The major components of income tax expense in the condensed interim consolidated statement of profit or loss are:

	Six Months Ended	
	30-Jun-25 (Unaudited) S\$ '000	30-Jun-24 (Unaudited) S\$ '000
Current income tax expense	-	-

### 8. Dividends

No dividend is recommended for the period ended 30 June 2025 (30 June 2024: Nil).

### 9. Net asset value

	The Group		The Company	
	30-Jun-25 (Unaudited)	31-Dec-24 (Audited)	30-Jun-25 (Unaudited)	31-Dec-24 (Audited)
Net asset value per ordinary share (Singapore cents/share)	10.50	10.35	9.54	9.62
Number of Shares (excluding treasury shares) as at end of period/ year ('000)	189,824	189,824	189,824	189,824

## E. Notes to the unaudited condensed interim consolidated financial statements (cont'd)

### 10. Financial assets at fair value through other comprehensive income (OCI)

	<b>30-Jun-25 (Unaudited) S\$ '000</b>	<b>31-Dec-24 (Audited) S\$ '000</b>
Investment securities - OCI	<u>12</u>	<u>14</u>

#### 10.1. Fair value measurements

The table below presents assets and liabilities measured and carried at fair value and classified by level of the following fair value measure hierarchy:

- (a) quoted prices (unadjusted) in active markets for identical assets or liabilities that the Group can assess at the measurement date (Level 1);
- (b) inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices) (Level 2); and
- (c) inputs for the asset or liability that are not based on observable market data (unobservable inputs) (Level 3).

	<b>Group Level 1 S\$'000</b>
<u>Fair value through OCI</u> <b>30 June 2025</b>	<u>12</u>
<u>Fair value through OCI</u> 31 December 2024	<u>14</u>

The fair value of investment securities traded in active markets is based on quoted market prices at the end of the reporting period. These instruments are included in Level 1.

The carrying amount less allowance for expected credit losses of trade receivables and payables are assumed to approximate their fair values due to the short-term nature of these balances.

### 11. Property, plant and equipment

During the six months ended 30 June 2025, the Group acquired assets amounting to \$45,000 (30 June 2024: \$241,000) and disposed of approximately S\$2,000 carrying amount of assets (30 June 2024: nil).

## E. Notes to the unaudited condensed interim consolidated financial statements (cont'd)

### 12. Lease liabilities/Borrowings

	<u>30-Jun-25 (Unaudited)</u>		<u>31-Dec-24 (Audited)</u>	
	Secured	Unsecured	Secured	Unsecured
	S\$'000	S\$'000	S\$'000	S\$'000
<b>Amount repayable in one year or less</b>				
Lease liabilities	-	119	-	131
Bank borrowings	4,000	-	4,000	-
<b>Amount repayable after one year</b>				
Lease liabilities	-	919	-	972
	<b>4,000</b>	<b>1,038</b>	<b>4,000</b>	<b>1,103</b>

#### Details of collateral:

The bank borrowings are secured by a first legal mortgage on the leasehold property of the subsidiary, assignment of project proceeds, corporate guarantees provided by the Company and a charge on fixed deposit.

### 13. Share Capital

	<u>30-Jun-25 (Unaudited)</u>		<u>31-Dec-24 (Audited)</u>	
	No. of shares		No. of shares	
	'000	S\$'000	'000	S\$'000
<b>Group</b>				
Issued and fully paid ordinary shares	196,124	4,477	196,124	4,477
Less: Treasury shares	(6,300)	(630)	(6,300)	(630)
	<b>189,824</b>	<b>3,847</b>	<b>189,824</b>	<b>3,847</b>
<b>Company</b>				
Issued and fully paid ordinary shares	196,124	40,072	196,124	40,072
Less: Treasury shares	(6,300)	(630)	(6,300)	(630)
	<b>189,824</b>	<b>39,442</b>	<b>189,824</b>	<b>39,442</b>

The Company holds 6,300,000 treasury shares as at 30 June 2025, 31 December 2024 and 30 June 2024. There were no subsidiary holdings as at 30 June 2025, 31 December 2024 and 30 June 2024.



## E. Notes to the unaudited condensed interim consolidated financial statements (cont'd)

### 14. Financial assets at fair value through profit or loss

	<b>Group and Company</b>	
	<b>30-Jun-25</b>	<b>31-Dec-24</b>
	<b>(Unaudited)</b>	<b>(Audited)</b>
	<b>S\$ '000</b>	<b>S\$ '000</b>
Investment securities – quoted (Level 1) at 1 Jan 2025 and 1 Jan 2024	-	665
Less: disposal of financial assets, at FVPL	-	(665)
	-	-

The investment securities represented the fair value as at 31 December 2024 and was classified under the investment holding business segment. During the previous financial year, the Company disposed of the quoted equity securities.

### 15. Subsequent events

There are no known subsequent events which have led to adjustments to this set of unaudited condensed interim consolidated financial statements.

## F. Other Information Required by Appendix 7C of the Catalyst Rules

### 1. Review

The unaudited condensed interim consolidated statements of financial position of Koyo International Limited and its subsidiaries as at 30 June 2025 and the related unaudited condensed interim consolidated profit or loss and other comprehensive income, unaudited condensed interim consolidated statements of changes in equity and unaudited condensed interim consolidated statement of cash flows for the six-month period ended 30 June 2025 and certain explanatory notes have not been audited or reviewed by the Company's auditors.

### 2. Review of the performance of the Group

#### i) Revenue

	<b>GROUP</b>					
	<b>Six Months Ended 30 June</b>					
	<b>2025</b>		<b>2024</b>		<b>Increase/(decrease)</b>	
	<b>S\$'000</b>	<b>%</b>	<b>S\$'000</b>	<b>%</b>	<b>S\$'000</b>	<b>%</b>
Mechanical Engineering	29,797	91.1	23,749	89.7	6,048	25.5
Electrical Engineering	-	-	-	-	-	-
Facilities Management	2,904	8.9	2,684	10.1	220	8.2
Investment Holding	-	-	4=8	0.2	(48)	(100.0)
<b>Total</b>	<b>32,701</b>	<b>100.0</b>	<b>26,481</b>	<b>100.0</b>	<b>6,220</b>	<b>23.5</b>

#### ii) Gross Profit

	<b>GROUP</b>					
	<b>Six Months Ended 30 June</b>					
	<b>2025</b>		<b>2024</b>		<b>Increase/ (decrease)</b>	
	<b>S\$'000</b>	<b>%</b>	<b>S\$'000</b>	<b>%</b>	<b>S\$'000</b>	<b>%</b>
Mechanical Engineering	3,776	76.6	3,869	74.3	(93)	(2.4)
Electrical Engineering	-	-	73	1.4	(73)	(100.0)
Facilities Management	1,152	23.4	1,221	23.4	(69)	(5.7)
Investment Holding	-	-	48	0.9	(48)	(100.0)
<b>Total</b>	<b>4,928</b>	<b>100.0</b>	<b>5,211</b>	<b>100.0</b>	<b>(283)</b>	<b>(5.4)</b>

#### iii) Gross Profit Margin

	<b>30 June 2025</b>	<b>30 June 2024</b>	<b>Increase/ (Decrease)</b>
	<b>%</b>	<b>%</b>	<b>% points</b>
Mechanical Engineering	12.7	16.3	(3.6)
Electrical Engineering	-	N.M.	N.M.
Facilities Management	39.7	45.5	(5.8)
Investment Holding	-	100.0	N.M.
<b>Total</b>	<b>15.1</b>	<b>19.7</b>	<b>(4.5)</b>

N.M.: not meaningful

## **2. Review of the performance of the Group (cont'd)**

### **Revenue and Gross Profit**

The increase in total revenue in HY2025 of approximately S\$6.2 million from S\$26.5 million in HY2024 to S\$32.7 million in HY2025 was mainly attributable to the increase in revenue from the mechanical engineering segment. Revenue from the mechanical engineering segment increased by S\$6.1 million from S\$23.7 million in HY2024 to S\$29.8 million in HY2025 mainly due to progression of ongoing projects. The revenue from the facilities management segment increased marginally by \$0.2 million during the financial period under review. The increase in revenue for HY2025 was offset by the absence of S\$0.07 million of revenue from the electrical engineering segment as there were no new projects during HY2025 as well as the absence of S\$0.05 million of revenue from the investment holding segment following the sale of the financial assets at FVPL during 1H2024.

Gross profit decreased mainly attributable to the decrease in gross profit contributed from mechanical engineering segment and facilities management segments.

Gross profit margin decreased from 19.7% in HY2024 to 15.1% in HY2025 mainly due to a decrease in the gross profit margin from mechanical engineering segment and facilities management segment of approximately 3.6% and 5.8% respectively. The gross profit margin decreased mainly due to cost inflation.

### **Other Income**

Other income decreased mainly due to decrease in interest income and decrease in sales of scrap materials in HY2025.

### **Selling and distribution expenses**

Selling and distribution expenses remained relatively consistent at S\$0.1 million in HY2025 and HY2024.

### **Administrative expenses**

Administrative expenses decreased by S\$0.7 million from S\$4.9 million in HY2024 to S\$4.2 million in HY2025 mainly due to reduction in manpower which resulted to lower rental of worker quarters and reduced recruitment expenses as well as a decrease in insurance premiums in HY2025.

### **Other operating expenses**

Other operating expenses remained relatively consistent at S\$0.2 million in HY2025 and HY2024.

### **Finance expenses**

Finance expenses increased mainly due to incurred interest from loan borrowings and trade financing.

### 3. Review of condensed interim statements of financial position

Total assets as at 30 June 2025 have increased as compared to 31 December 2024, and are mainly attributable to the following :

- a) **Property, plant and equipment (“PPE”)** decreased by 4.0% or S\$0.3 million to S\$7.3 million as at 30 June 2025, mainly due to depreciation expenses on PPE and offset by addition of PPE and disposal of motor vehicles.
- b) **Investment securities at fair value through other comprehensive income** decreased due to fair value losses on investment securities.
- c) **Trade and other receivables** increased by 53.4% or S\$2.4 million to S\$6.9 million as at 30 June 2025 which was due to increase in revenue from the mechanical engineering segment and increased downpayment to suppliers and subcontractors in HY2025. Other receivables decreased by S\$1.2 million following the discharge of a mobilisation bond with an insurance company. Trade receivables turnover days decreased from 34 days to 22 days as at the end of HY2025.
- d) **Contract assets** increased by 15.2% or S\$4.8 million to S\$36.8 million due to work completed but not yet billed as at 30 June 2025.
- e) **Cash and bank balances** increased due to reasons as described in the cash flows analysis below.

Total liabilities as at 30 June 2025 have increased as compared to 31 December 2024, and are mainly attributable to the following:

- a) **Trade and other payables** increased by 54.8% or S\$11.5 million to S\$32.6 million as at 30 June 2025 mainly attributable to increase in cost of construction, increase in accrued subcontractor cost , and increase in trust receipts representing new trade financing facility .
- b) **Provisions** decreased by 42.5% or S\$0.5 million to S\$0.7 million as at 30 June 2025 as a result of reclassification of the provision to cost incurred
- c) **Lease liabilities (for current and non-current)** decreased due to the repayment of leases.
- d) **Bank borrowing** remained constant at S\$4.0 million as at 30 June 2025 and 31 December 2024.

The Group’s total equity stood at S\$19.9 million as at 30 June 2025 compared to S\$19.6 million as at 31 December 2024.

#### 4. Review of condensed interim consolidated statement of cash flows

The Group had a positive operating cash flow before changes in working capital of S\$0.9 million. The increase in trade and other receivables and contract assets of S\$7.3 million, and a decrease in the provisions of \$0.4 million, offset by an increase in trade and other payables and contract liabilities of S\$11.3 million, resulted in net cash generated from operating activities of S\$4.5 million.

The net cash used in investing activities amounting to S\$15,000 was mainly due to interest received and proceeds from disposal of PPE, offset by the additions of PPE.

The net cash used in financing activities amounting to S\$0.2 million was mainly due to interest paid and the repayment of lease liabilities.

As at 30 June 2025, the Group had cash and cash equivalents of S\$6.0 million after excluding fixed deposits of S\$1.1 million pledged to banks for banking facilities.

**5(a) Details of any changes in the company's share capital arising from rights issue, bonus issue, subdivision, consolidation, share buy-backs, exercise of share options or warrants, conversion of other issues of equity securities, issue of shares for cash or as consideration for acquisition or for any other purpose since the end of the previous period reported on. State the number of shares that may be issued on conversion of all the outstanding convertibles, if any, against the total number of issued shares excluding treasury shares and subsidiary holdings of the issuer, as at the end of the current financial period reported on and as at the end of the corresponding period of the immediately preceding financial year. State also the number of shares held as treasury shares and the number of subsidiary holdings, if any, and the percentage of the aggregate number of treasury shares and subsidiary holdings held against the total number of shares outstanding in a class that is listed as at the end of the current financial period reported on and as at the end of the corresponding period of the immediately preceding financial year.**

##### Ordinary Shares

There was no change in the Company's share capital from 31 December 2024 to 30 June 2025.

	<b><u>Number of shares</u></b>	<b><u>Share capital</u></b>
Ordinary shares (excluding treasury shares) as at 30 June 2025 and 31 December 2024	189,823,497	S\$ 39,442,252

##### Outstanding Convertibles

There were no outstanding convertibles or share options as at 30 June 2025, 31 December 2024 and 30 June 2024.

##### Treasury Shares

The Company has 6,300,000 treasury shares as at 30 June 2025, 31 December 2024 and 30 June 2024, which represented 3.3% of the Company's ordinary shares (excluding treasury shares) of 189,823,497 as at 30 June 2025, 31 December 2024 and 30 June 2024, respectively.

##### Subsidiary Holdings

There were no subsidiary holdings as at 30 June 2025, 31 December 2024 and 30 June 2024.

**5(b). To show the total number of issued shares excluding treasury shares as at the end of the current financial period and as at the end of immediately preceding year.**

	<u>Company</u>	
	<u>30 Jun 2025</u>	<u>31 Dec 2024</u>
Total number of issued shares (excluding treasury shares)	<u>189,823,497</u>	<u>189,823,497</u>

The Company held 6,300,000 treasury shares as at 30 June 2025 and 31 December 2024.

**5(c). A statement showing all sales, transfers, cancellation and/or use of treasury shares as at the end of the current financial period reported on.**

Not applicable. There were no sales, transfers, cancellations and/or use of treasury shares during and as at the end of the financial period reported on.

**5(d). A statement showing all sales, transfers, cancellation and/or use of subsidiary holdings as at the end of the current financial period reported on.**

Not applicable. There were no subsidiary holdings during and as the end of the current financial period reported on.

**6. Whether the figures have been audited or reviewed and in accordance with which auditing standard or practice.**

The figures have not been audited or reviewed by the auditors.

**7. Where the figures have been audited or reviewed, the auditors' report (including any modifications or emphasis of a matter).**

Not applicable.

**8. Where the latest financial statements are subject to an adverse opinion, qualified opinion or disclaimer of opinion (this is not required for any audit issue that is a material uncertainty relating to going concern):—**

**(a) Updates on the efforts taken to resolve each outstanding audit issue.**

Not applicable.

**(b) Confirmation from the Board that the impact of all outstanding audit issues on the financial statements have been adequately disclosed.**

Not applicable.

**9. Whether the same accounting policies and methods of computation as in the issuer's most recently audited annual financial statements have been applied.**

Please refer to Section 2 Basis of preparation.

**10. If there were any changes in the accounting policies and methods of computation, including any required by an accounting standard, what has changed, as well as the reasons for, and the effect of, the change.**

Please refer to Section 2 Basis of preparation.

**11. Where a forecast, or a prospect statement, has been previously disclosed to shareholders, any variance between it and the actual results.**

Not applicable. No forecast or prospect statement had been previously disclosed to shareholders for the current reporting period.

**12. A commentary at the date of the announcement of the significant trends and competitive conditions of the industry in which the group operates and any known factors or events that may affect the group in the next reporting period and the next 12 months.**

As at the date of this announcement, the Group has approximately S\$160.5 million worth of contracts on hand, with completion dates ranging from financial years 2025 to 2029. The Group expects the construction industry to remain challenging in the next 12 months.

The Group continues to face uncertainties and challenges resulting from uncertain operating environment impact by continued supply chain disruptions and inflationary pressures.

Notwithstanding the above, the Group will cautiously monitor and take necessary steps to mitigate the impact of an uncertain operating environment on the Group's operations.

**13. If a decision regarding dividend has been made:**

**(a) Whether an interim/final ordinary dividend has been declared/recommended**

No dividends have been declared or recommended for the current reporting period.

**(b)(i) Amount per share (cents)**

Not applicable.

**(b)(ii) Previous corresponding period (cents)**

No dividends had been declared or recommended for HY2025.

**(c) Whether the dividend is before tax, net of tax or tax exempt. If before tax or net of tax, state the tax rate and the country where the dividend is derived. (If the dividend is not taxable in the hands of the shareholders, this must be stated).**

Not applicable.

**(d) The date the dividend is payable.**

Not applicable.

**(e) Book closure date**

Not applicable.

**14. Dividends**

No dividend has been declared or recommended for HY2025 to conserve the cash for future projects.

**15. If the Group has obtained a general mandate from shareholders for IPTs, the aggregate value of such transactions as required under Rule 920(1)(a)(ii). If no IPT mandate has been obtained, a statement to that effect.**

Reference is made to the Company's announcement dated 11 July 2025 wherein the IPTs entered into comprises the following:

- i. a bridging loan amounting to S\$0.5 million that was extended by Mr Foo Suay Lun ("FSL") to Koyo Engineering (S.E. Asia) Pte Ltd ("KEPL"), the interest of which amounted to approximately S\$11,000;
- ii. a working capital loan amounting to S\$3.0 million that was extended by FSL to KEPL, which was fully drawn down during FY2024, the interest of which amounted to approximately S\$67,000; and
- iii. a working capital loan amounting to S\$3.5 million that was extended by KF Capital Pte Ltd to KEPL which was fully drawn down during FY2024, the interest of which amounted to approximately \$78,000.

The aggregate value of all IPTs entered into during HY2025 is S\$156,000. The Group does not have a general mandate from shareholders for IPT.

**16. Confirmation that the issuer has procured undertaking from all its directors and executive officers (in the format set out in Appendix 7H) under Rule 720(1)**

The Company confirms that it has procured undertakings from all its directors and executive officers in the required format.

**17. Additional Information required per Catalist Rule 706A**

Not applicable. The Company did not acquire and/or dispose shares in any companies during HY2025.

**18. Negative Assurance Confirmation On Interim Financial Results Pursuant To Rule 705(5)**

On behalf of the Board of the Company, we, the undersigned, hereby confirm that, to the best of our knowledge, nothing has come to the attention of the Board of the Company which would render the unaudited condensed interim financial results for the six months ended 30 June 2025 to be false or misleading in any material aspect.



On behalf of the Board

**Foo Suay Wei**  
Managing Director and Chief Executive Officer

**Lai Kuan Loong, Victor**  
Chairman

**BY ORDER OF THE BOARD**

13 August 2025

This announcement has been reviewed by the Company's sponsor.

This announcement has not been examined or approved by the Singapore Exchange Securities Trading Limited ("SGX-ST") and the SGX-ST assumes no responsibility for the contents of this announcement, including the correctness of any of the statements or opinions made, or reports contained in this announcement.

The contact person for the Sponsor is Ms Charmian Lim (Tel: (65) 6232 3210), at 1 Robinson Road, #21-01 AIA Tower, Singapore 048542.