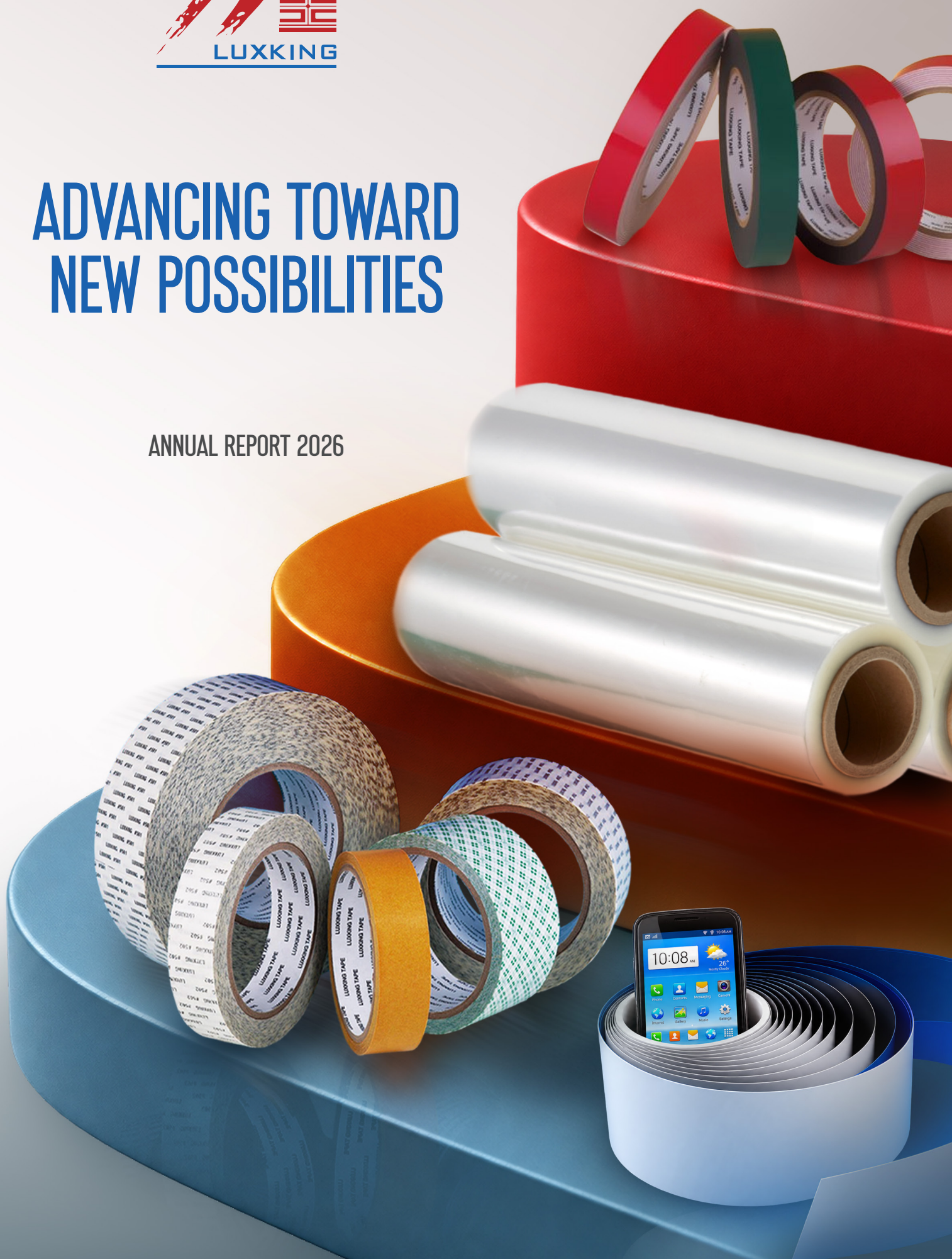




ADVANCING TOWARD NEW POSSIBILITIES

ANNUAL REPORT 2026



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CORPORATE PROFILE

Founded in 1995, Luxking Group Holdings Limited ("**Luxking**") is a reputable manufacturer of pressure-sensitive adhesive ("**PSA**") tape products in the People's Republic of China, excluding Hong Kong and Macau (the "**PRC**").

Backed by strong research and development ("**R&D**") capabilities, Luxking has developed a broad range of industrial specialty tapes ("**IS tapes**") which are higher-grade products for use in the electrical appliances, consumer electronics and automotive industries. The Group has established a sound reputation and track record for the supply of quality IS tapes, including PET spacers and light shielding adhesive tapes which are used in the production of consumer electronic devices. Luxking also manufactures general purpose adhesive tapes ("**General tapes**"), as well as biaxially oriented polypropylene ("**BOPP**") films, including higher-grade products that are used for paper laminations and specialty packaging.

Luxking's products are used by more than 1,000 customers in the PRC and overseas markets across diverse industries, including printing, packaging, automotive, electrical appliances, and electronics.

The Group's large-scale and vertically-integrated manufacturing capabilities enhance its competitive edge. Luxking produces PSA tape products based on its proprietary formulations and also manufactures BOPP films which are used in the production of adhesive tapes. To deliver high quality and innovative products to its customers, Luxking continually invests in R&D programs, technical training, as well as state-of-the-art equipment at its manufacturing facilities in Zhongshan (Guangdong) and Anlu (Hubei), the PRC.

Luxking was listed on the Main Board of the Singapore Exchange Securities Trading Limited ("**SGX-ST**") since 2005.



CORPORATE STRUCTURE



LUXKING GROUP HOLDINGS LIMITED
(Incorporated in Bermuda)

100%

EXCEL GLORY LIMITED
(Incorporated in the British Virgin Islands)

100%

CHINA KING INTERNATIONAL TRADING LIMITED
(Incorporated in Hong Kong)

100%

TIAN HOLDINGS LIMITED
(Incorporated in Hong Kong)

100%

LUXKING INVESTMENT LIMITED
(Incorporated in Hong Kong)

100%

LUXKING INTERNATIONAL CHEMICALS LIMITED
(Incorporated in Hong Kong)

100%

中山新亚洲胶粘制品有限公司
ZHONGSHAN NEW ASIA ADHESIVE PRODUCTS CO., LTD.
(Established in the PRC)

100%

湖北力王新材料有限公司
HUBEI LUXKING INNOVATIVE MATERIALS CO., LTD.
(Established in the PRC)

OUR PRODUCTS



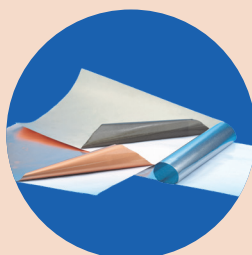
PET SPACER

Characteristics:

Excellent adhesion, temperature resistance and good punchability

Applications:

Acts as a spacer in membrane switches used in consumer electronics such as home appliances.



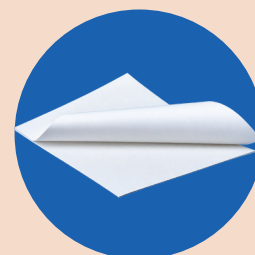
ELECTRICALLY CONDUCTIVE TAPE

Characteristics:

Excellent electrical conductivity, very good adhesion and holding strength

Applications:

Used in electrical conduction or electrostatic discharge applications, e.g. grounding.



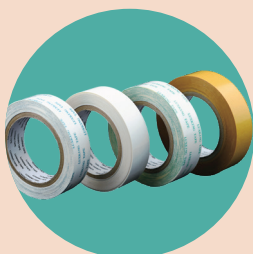
FLAME RETARDANT DOUBLE-SIDED TAPE

Characteristics:

Very good resistance to flame, good adhesion and holding power

Applications:

Used in mounting of interior parts in automotive, and bonding of components in smart device.



LOW VOC DOUBLE-SIDED TAPE

Characteristics:

Low volatile organic compounds and odourless, good adhesion and holding power

Applications:

Used in mounting of interior parts in automotive, and bonding of components in smart device.



BOPP FILMS

Characteristics:

High clarity, transparent, flexible

Applications:

Can be used directly or coated with other materials for packaging purpose.



HIGH PERFORMANCE DOUBLE-SIDED TAPE

Characteristics:

Excellent adhesion to various surfaces and materials, good punchability, temperature and repulsion resistance

Applications:

Used in mounting of metal or plastic name plates and in foam and films lamination.



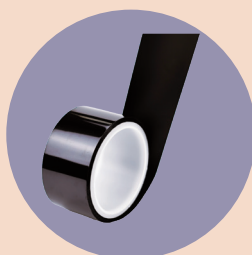
GENERAL PURPOSE DOUBLE-SIDED TAPE

Characteristics:

Good tensile strength, strong adhesion

Applications:

General applications in offices and homes.



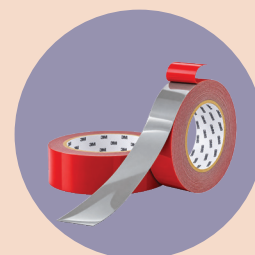
LIGHT SHIELDING / REFLECTING DOUBLE-SIDED TAPE

Characteristics:

Special black and white carrier, white side is light reflecting and black is light absorbing, strong peel adhesion and holding power to various substrates, good aging properties and is resistant to weather changes

Applications:

Used in mounting of LED units and backlight module of screen displays.



ACRYLIC FOAM DOUBLE-SIDED TAPE

Characteristics:

Superior adhesion, excellent shock-absorbing ability, good moisture and solvent resistance, and outstanding durability. Work well across a wide range of temperatures, in both hot and cold environments

Applications:

Used for mounting of assembly parts, metal or plastic name plates and interior parts in automotive industry and electrical appliances industry.

MESSAGE TO SHAREHOLDERS

Message to Shareholders

I am pleased to present the annual report of Luxking Group Holdings Limited ("**Luxking**" or the "**Group**") for the financial year ended 30 June 2026 ("**FY2026**").

FY2026 was shaped by a challenging macroeconomic environment, both in domestic and overseas markets. Geopolitical uncertainty, especially in the wake of the US-Iran war added another layer of uncertainty across parts of the supply chain. We responded swiftly by taking a more aggressive and proactive sales and marketing approach, to drive growth in the industrial tapes segment ("**IS tapes**"). However, the biaxially oriented polypropylene films ("**BOPP films**") segment remained more exposed to the broader economic slowdown and saw curtailed demand.

While top line performance moderated in FY2026 due to lower demand, the Group delivered stable operating profit. However, net profit was impacted by a withholding tax which arose from dividend distributions from a wholly owned subsidiary based in the People's Republic of China ("**PRC**") to its non-PRC investment holding company. The inter-company dividend payment was undertaken to realign internal cash resources aimed at optimising the Group's overall operational and treasury position.

BUSINESS REVIEW

The Group recorded a 2.6% decrease in revenue from RMB 570.1 million in FY2025 to RMB 555.6 million in FY2026, as demand slid due to softer economic conditions in China and overseas markets.

The BOPP films segment posted a 16.9% decline in sales revenue to RMB 141.0 million in FY2026. The IS tapes segment registered a 6.9% increase in sales revenue to RMB 211.0 million in FY2026 while the performance of the general purpose tapes ("**General tapes**") segment was largely stable, with sales revenue up 0.3% to RMB 203.6 million in FY2026.

As a result, the IS tapes segment's revenue contribution widened to 38.0% in FY2026. The General tapes segment's revenue contribution rose incrementally to 36.6% in FY2026. However, the BOPP films segment's revenue contribution narrowed to 25.4% in FY2026.

The Group's gross profit edged 1.0% higher to RMB 90.7 million in FY2026. Gross profit margin rose from 15.8% in FY2025 to 16.3% in FY2026. This was largely due to the robust sales performance from the IS tapes segment. Margins were also supported by improved production capacity and efficiency from the IS tapes and General tapes segments following investments in machinery and equipment.

However, the bottom line was weighed down by a large increase in income tax expense, largely due to withholding tax arising from inter-company dividend payments. As a result, the Group recorded a 63.7% decrease in net profit to RMB 2.8 million in FY2026.

BUSINESS OUTLOOK

Looking ahead, the Group is cautious on the outlook for FY2027. The operating environment is expected to remain difficult, with higher production, operating and raw material costs, compounded by continued USD/RMB volatility. These cost pressures are likely to persist in the near term. Geopolitical uncertainty could also create risks around the supply chain, including the sourcing and availability of raw materials and logistics.

Slower global growth could weigh on customer demand and spending, especially in more price-sensitive segments. As a result, the Group expects persistent weakness in demand across China and overseas markets over the coming year.

In navigating this period of uncertainty, the Group remains focused on positioning for the long term. The Group will continue investing in upgrades to its machinery and equipment to enhance production capacity and operational efficiency. This will place the Group in a stronger position to capture demand when market conditions improve. These investments also support the Group's sustainability objectives by enabling a transition towards a more resource-efficient, low carbon operating model.

The Group will also focus on expanding the customer base. It will maintain investment in R&D to develop new products that are aligned with market needs and also expand its customised product offerings to address specific customer requirements. The Group will also increase its presence in local and overseas trade shows to gather insights on changing customer needs, identify industry trends and engage with existing and prospective customers. The Group intends to strengthen its sales force to deepen engagement with existing customers and reach out to new accounts and markets.

With regard to the BOPP films, the Group expects this segment to face headwinds, particularly in the packaging sector given elevated competitive pressures. The Group plans to maintain flexibility in its sales mix and make adjustments according to market conditions.

The Group sees a favourable demand outlook for IS tapes, in particular for customised products. The Group sees attractive prospects in the automotive industry and intends to increase R&D to strengthen its position in this sector. The Group has a sound track record in the smartphone and home appliance industries, and intends to strengthen its competitive position in these sectors by driving product development around customer needs. The Group also plans to bolster its sales force for the IS tapes segment to accelerate new customer wins and deepen existing customer relationships.

To remain competitive in the General tapes segment, the Group will focus on improving cost efficiency. The Group will intensify efforts to expand customer reach and capture additional market share.

MESSAGE TO SHAREHOLDERS

The Group has continued to expand the manufacturing plant in Hubei Province ("**Hubei plant**") in stages while steadily investing in new machinery at its factory in Zhongshan, Guangdong Province ("**Zhongshan factory**"). To this end, the Group incurred RMB 20.9 million in cash outflows for property, plant and equipment in FY2026.

At the Hubei plant, the Group invested RMB 9.5 million for the installation of additional silicone-release coating lines, a solar photovoltaic system, and ancillary equipment and facilities. This will enable the Group to increase production of release liners, which will support future production operations at the Zhongshan factory.

At the Zhongshan factory, the Group invested RMB 11.2 million for the installation of two high-speed adhesive coating lines, a solvent recovery system, additional facility upgrades and the acquisition of machinery and equipment. These investments will enable the Group to unlock production capacity for IS tapes and General tapes to capture future demand.

For FY2027, the Group plans to install additional peripheral facilities and systems at the Hubei plant, as well as complete the solvent recovery system and equipment enhancements at the Zhongshan factory.

In FY2026, the Group commenced a phased transition to update its climate related disclosures to align with the IFRS Sustainability Disclosure Standards. This builds on the Task Force on Climate-related Financial Disclosures

("TCFD") recommendations adopted in prior years. It reflects the Group's commitment to transparent, consistent, and standards-aligned reporting of its sustainability performance, risks, and impacts. In FY2026, the Group installed a 0.8 MWp solar photovoltaic system at the Hubei plant, expanding solar capacity from 1.6 MWp to 2.4 MWp. Looking ahead, the Group will pursue further efficiency improvements and renewable energy investments to support long-term emissions reduction across its operations.

APPRECIATION

The Board extends its sincere appreciation to the Group's management and employees for their commitment and valuable contributions throughout the year. The Board also conveys its deepest gratitude to its shareholders, customers, suppliers, and business partners for their continued trust and support.

Leung Chee Kwong
Executive Chairman and Chief Executive Officer
23 September 2026



FINANCIAL REVIEW

GROUP REVENUE

For the financial year ended 30 June 2026 (“**FY2026**”), the Group’s revenue decreased 2.6% from RMB 570.1 million in FY2025 to RMB 555.6 million, as economic conditions softened in China and overseas markets.

During the year, the Group saw heightened competition across its product portfolio. Geopolitical tensions also weighed on demand. These factors constrained the sales volume of the biaxially oriented polypropylene films (“**BOPP films**”) segment. A stronger sales force and intensified marketing efforts led to positive growth from the industrial specialty tapes (“**IS tapes**”) segment. However, these gains could not counter the broader weakness, resulting in lower overall sales revenue.

The Group’s BOPP films segment registered a 16.9% decrease in sales revenue from RMB 169.7 million in FY2025 to RMB 141.0 million in FY2026. Major machine maintenance during the year had reduced production capacity and output.

The IS tapes segment delivered a 6.9% increase in sales revenue from RMB 197.4 million in FY2025 to RMB 211.0 million in FY2026. Sales volume remained resilient despite weak market conditions, supported by enhanced sales and marketing strategies and the introduction of more tailor-made products for customers.

The general purpose tapes (“**General tapes**”) segment achieved a broadly stable performance, as sales revenue edged up 0.3% from RMB 203.0 million in FY2025 to RMB 203.6 million in FY2026. Despite keen competition and subdued market demand, sales volume held broadly steady thanks to sustained market engagement and targeted sales efforts.

As a result, the IS tapes segment’s revenue contribution widened to 38.0% in FY2026 (34.6% in FY2025). The General tapes segment’s revenue contribution increased slightly to 36.6% in FY2026 (35.6% in FY2025). However, the BOPP films segment’s revenue contribution dropped to 25.4% in FY2026 (29.8% in FY2025).

In terms of revenue by geographical markets, sales in the domestic market slowed 2.4% from RMB 509.6 million in FY2025 to RMB 497.4 million in FY2026, as a result of a weaker sales performance from the BOPP films segment due to downtime from major machine maintenance activities. This outweighed the IS tapes segment’s positive growth and the General tapes segment’s stable performance.

Sales to overseas markets declined 4.0% from RMB 60.5 million in FY2025 to RMB 58.1 million in FY2026 as demand eased due to geopolitical uncertainties and a weaker global economy.

As a result, the geographic revenue contribution remained broadly unchanged. The domestic market accounted for 89.5% of Group revenue in FY2026 (89.4% in FY2025) while the remaining 10.5% of revenue was derived from overseas markets (10.6% in FY2025).

PROFITABILITY

The Group’s gross profit registered a 1.0% increase from RMB 89.8 million in FY2025 to RMB 90.7 million in FY2026. Gross profit margin rose from 15.8% in FY2025 to 16.3% in FY2026, underpinned by stronger sales of IS tapes, and enhanced production capacity and efficiency of both the IS tapes and General tapes segments resulting from investments in machinery and equipment.

Other income and gains jumped 91.0% from RMB 2.0 million in FY2025 to RMB 3.8 million in FY2026. This was largely due to the receipt of a local government subsidy for the Group’s manufacturing plant in Hubei Province (“**Hubei plant**”), as well as a reversal of an impairment loss on trade and bills receivables.

Selling and distribution costs declined 8.6% from RMB 27.9 million in FY2025 to RMB 25.5 million in FY2026 in line with lower sales. Administrative expenses rose 7.0% from RMB 47.8 million in FY2025 to RMB 51.2 million in FY2026, largely due to higher salaries and headcount and marketing expenses. Other operating expenses increased from RMB 0.1 million in FY2025 to RMB 1.3 million in FY2026, attributed mainly to the loss on disposal of obsolete production equipment.

Finance costs were down 15.3% from RMB 4.5 million in FY2025 to RMB 3.8 million in FY2026 due mainly to lower bank borrowing levels and interest rates.

Income tax expense increased 167.1% from RMB 3.7 million in FY2025 to RMB 9.8 million in FY2026. This was primarily due to withholding tax of RMB 5.9 million arising from a first-time inter-company dividend distribution from a wholly owned subsidiary based in the People’s Republic of China (“**PRC**”) to its non-PRC investment holding company. The inter-company dividend was undertaken to realign internal cash resources as well as optimise the Group’s overall operational and treasury position.

As a result of the above, the Group’s net profit declined 63.7% from RMB 7.8 million in FY2025 to RMB 2.8 million in FY2026.

FINANCIAL POSITION

Non-current assets rose from RMB 104.4 million as at 30 June 2025 to RMB 109.4 million as at 30 June 2026. This was due mainly to an increase in property, plant and equipment for the Hubei plant and the Group’s factory at Zhongshan in Guangdong Province (“**Zhongshan factory**”), offset partially by a reduction in right-of-use assets and a decrease in deposits for acquisition of property, plant and equipment.

Inventories increased from RMB 97.5 million as at 30 June 2025 to RMB 99.4 million as at 30 June 2026 as the outbreak of the US-Iran war in 2HFY2026 resulted in higher raw material costs.

Trade and bills receivables rose from RMB 96.9 million as at 30 June 2025 to RMB 98.6 million as at 30 June 2026. Debtor turnover lengthened slightly to 65 days for FY2026 compared to 62 days for FY2025.

Prepayments, deposits and other receivables dropped from RMB 15.5 million as at 30 June 2025 to RMB 13.0 million as at 30 June 2026, due mainly to a decline in deposits paid to suppliers.

Cash and bank balances fell from RMB 31.2 million as at 30 June 2025 to RMB 28.6 million as at 30 June 2026 due mainly to purchases of property, plant and equipment and net repayment of bank borrowings. Total borrowings declined from RMB 123.5 million as at 30 June 2025 to RMB 108.9 million as at 30 June 2026, reflecting repayments of borrowings.

Trade payables increased from RMB 39.5 million as at 30 June 2025 to RMB 58.9 million as at 30 June 2026, due to an increase in credit-based purchases from suppliers and higher raw material costs.

Accrued expenses and other payables dropped from RMB 21.4 million as at 30 June 2025 to RMB 15.6 million as at 30 June 2026. This was largely due to a decrease in payables to suppliers for the purchase of property, plant and equipment.

The Group recognised lease liabilities of RMB 2.3 million as at 30 June 2026, compared with RMB 4.4 million as at 30 June 2025, due to the repayment of lease liabilities.

Income tax payables increased from RMB 4.3 million as at 30 June 2025 to RMB 8.6 million as at 30 June 2026 primarily due to withholding tax arising from inter-company dividend payments. Deferred income stood at RMB 11.1 million as at 30 June 2026, which arose from a local government grant for the Group's manufacturing plant in Hubei.

CASH FLOW

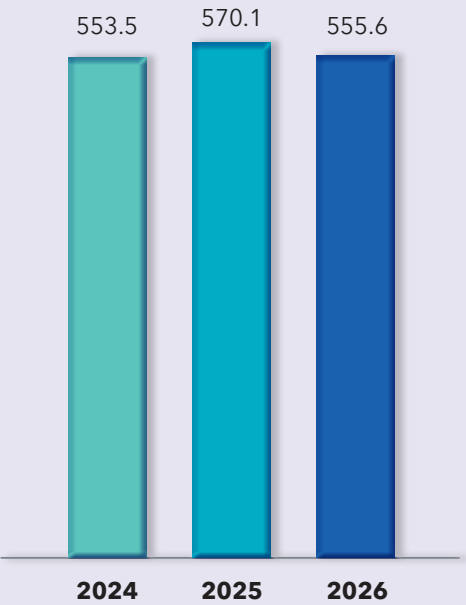
Net cash generated from operating activities during FY2026 amounted to RMB 39.8 million. This was derived primarily from operating profit before working capital changes of RMB 31.9 million and net working capital inflows of RMB 13.1 million, offset partially by income taxes paid of RMB 5.3 million. Net cash used in investing activities amounted to RMB 20.6 million in FY2026, attributed mainly to purchases of property, plant and equipment. Net cash used in financing activities was RMB 21.6 million in FY2026, due mainly to interest payments, net repayments of bank borrowings, and repayments of lease liabilities.



FINANCIAL HIGHLIGHTS

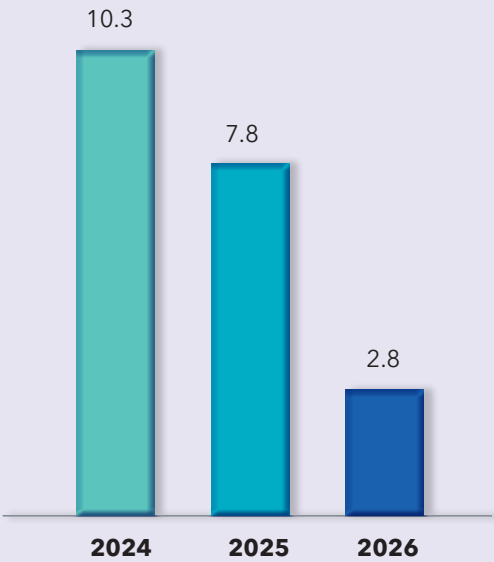
REVENUE

(RMB MILLION)



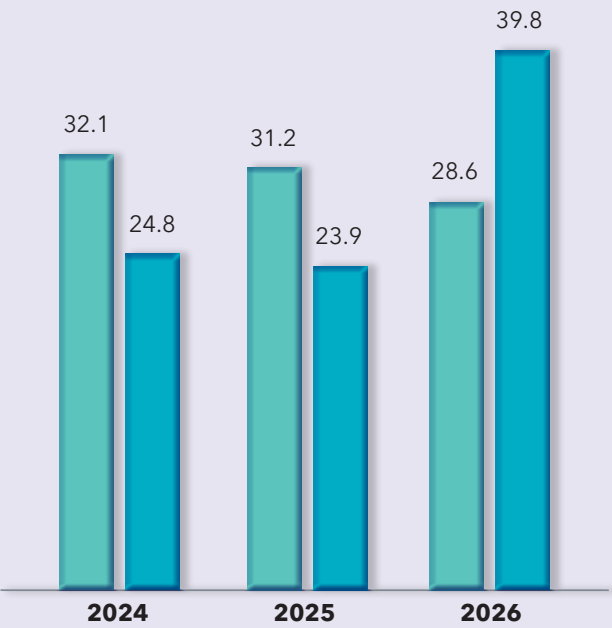
NET PROFIT

(RMB MILLION)



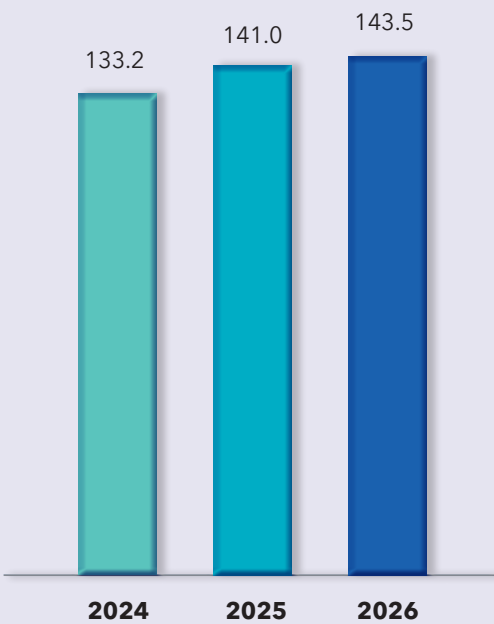
YEAR-END CASH AND BANK BALANCES AND NET OPERATING CASH INFLOWS

(RMB MILLION)



SHAREHOLDERS' EQUITY

(RMB MILLION)



- Year - End Cash and Bank Balances
- Net Operating Cash Inflows

BOARD OF DIRECTORS

MR LEUNG CHEE KWONG

Executive Chairman and Chief Executive Officer

Mr Leung Chee Kwong is our Executive Chairman and Chief Executive Officer (“CEO”). He was appointed to the Board on 29 December 2004 and he was last re-elected as a Director of the Company at the annual general meeting (“AGM”) held on 25 October 2024.

Mr Leung is a founder of our Group and is responsible for the formulation and execution of overall business strategies and policies as well as the overall management of our Group. He is also directly in charge of sales and marketing of the Group. He has more than 40 years of experience in the adhesive tape business since 1984. Mr Leung was previously the Vice-Manager of Wingtai Adhesive Product Factory Co. Ltd. from 1984 and was subsequently promoted to General Manager in 1989. He also worked as a salesperson and an operations worker in several companies and factories in Zhongshan Yongning.

MS LEUNG HI MAN

Executive Director and Chief Sustainability Officer

Ms Leung Hi Man joined the Group in 2005 and was appointed as an Executive Director of the Company on 1 September 2017. Effective January 2022, Ms Leung was appointed as the Chief Sustainability Officer of the Company. She was last re-elected as a Director of the Company at the AGM held on 23 October 2023. She will be seeking re-election at the forthcoming AGM of the Company to be held on 26 October 2026.

Ms Leung is responsible for overseeing the finance department, the formulation and execution of overall business strategies and policies of the Group, and strategy planning and execution of sustainability efforts across the Group. She also assists in the marketing and sales of the Group’s Hong Kong subsidiaries, Luxking International Chemicals Limited and China King International Trading Limited since 2005. She obtained her Master in Science (Honours) in Chemistry from Imperial College London, United Kingdom in 2005.

INDEPENDENT DIRECTORS

MR ER KWONG WAH

Lead Independent and Non-Executive Director

Mr Er Kwong Wah was appointed as an Independent and Non-Executive Director of the Company on 9 September 2019 and was re-designated as Lead Independent Director of the Company on 25 October 2024. He was last re-elected as an Independent and Non-Executive Director of the Company at the AGM held on 27 October 2025.

Mr Er spent 27 years in the service of the Singapore Government. Whilst in the civil service, he served in various ministries such as the Ministry of Defence, the Public Service Commission, Ministry of Finance, Ministry of Education and the Ministry of Community Development. He held Permanent Secretary Position first with the Ministry of Education from 1987-1994 and then with the Ministry of Community Development until his retirement in 1998. After his retirement from the civil service, he was appointed Executive Chairman of Sembawang Maritime and Logistic Ltd till 2001 when he left to take up the position of Executive Director of a leading private education institution in Singapore.

A Colombo Plan and Bank of Tokyo Scholar, Mr Er obtained the Bachelor of Applied Science degree (BASc) with Honours in Electrical Engineering at the University of Toronto, Canada in 1970, and the Master in Business Administration (MBA) from the Manchester Business School, University of Manchester in 1978.

Whilst in the Civil Service, he was conferred the Public Administration Medal (Gold) in 1990. In 1991, he was conferred the Commandeur dans l’Ordre des Palmes Academiques by the Government of France.

For his contributions in serving the community, he was conferred the Public Service Medal (2004) and the Public Service Star (2009) by the Government of Singapore.

Mr Er is a Senior Accredited Director under the Singapore Institute of Directors. Currently, Mr Er is an Independent Director of Nutryfarm International Ltd. and Metech International Limited.

BOARD OF DIRECTORS

MR CHAN WAI MAN

Independent and Non-Executive Director

Mr Chan Wai Man was appointed as an Independent and Non-Executive Director of the Company on 8 November 2019 and was last re-elected as a Director of the Company at the AGM held on 23 October 2023. He will be seeking re-election at the forthcoming AGM of the Company to be held on 26 October 2026.

Mr Chan is a practising Certified Public Accountant in Hong Kong and a partner of Chee Chan & Co., a firm of Certified Public Accountants. Mr Chan is a member of the Institute of Chartered Accountants in England and Wales and a fellow member of the Hong Kong Institute of Certified Public Accountants and the Association of Chartered Certified Accountants.

Mr Chan had worked in an international accounting firm in Hong Kong and has experiences in auditing, taxation and finance.

MS KWOK MEEI YING, MONICA

Independent and Non-Executive Director

Ms Monica Kwok was first appointed to the Board as an Independent and Non-Executive Director on 6 September 2024 and was last re-elected as a Director of the Company at the AGM held on 25 October 2024.

Ms Kwok is currently sitting on the boards of public companies listed on the SGX-ST - Net Pacific Financial Holdings Limited, as an Independent Non-Executive Director, member of the Audit Committee, Risk Management Committee and Nominating Committee; and a Company Secretary for Debao Property Development Limited. Previously, she was an Independent Non-Executive Director of Full Apex (Holdings) Limited until March 2026. She also sat on board of various companies and was a nominee director and company secretary for various private companies.

Ms Kwok is the founder and managing director of Asiel Advisory Pte. Ltd., providing professional corporate services and business consulting, especially in areas of corporate governance, compliance, corporate secretarial functions including sustainability practices. Prior to this, she was the managing director of Singapore-based Money World Group, a leading foreign exchange player for about 12 years.

Ms Kwok graduated from Southern Cross University, Australia with a Master of Business Administration.

KEY EXECUTIVES

MR YUEN KWUN KI ANTHONY

Financial Controller

Mr Yuen joined our Group as Financial Controller in November 2006. He is responsible for all finance and accounts matters, statutory compliance and corporate governance of our Group. Mr Yuen is currently a fellow member of the Association of Chartered Certified Accountants and an associate member of the Hong Kong Institute of Certified Public Accountants. He also holds a Master of Finance degree from the Curtin University of Technology, Australia.

MR YANG YONGQIANG

General Manager

Mr Yang joined the Group in 2001, was promoted to Vice General Manager in 2014, and advanced to his current position in January 2026. He assists the CEO in formulating and executing the overall business strategies and operational policies for the Zhongshan Factory and the Hubei Plant. He also manages the Zhongshan Factory, ensuring operational efficiency, workplace safety, and regulatory compliance. In addition, he is responsible for the production processes of adhesive tapes and oversees the Group's research and development activities. Mr. Yang graduated from the China Zhongshan Institute of Zhongshan University (中山大学孙文学院), specialising in Applied Chemistry.

MR XIAO YICHI

General Manager

Mr Xiao joined the Group in 2001, was promoted to Vice General Manager in 2014, and advanced to his current position in January 2026. He assists the CEO in formulating and executing the overall business strategies and operational policies for the Zhongshan Factory and the Hubei Plant. He also manages the Hubei Plant, ensuring operational efficiency, workplace safety, and regulatory compliance. In addition, he is responsible for overseeing the production processes and the sales and marketing activities of the Group's BOPP film business. Mr Xiao graduated with a Bachelor in Chemical Machinery from the Wuhan Institute of Technology (武汉工程大学) in 2001.

MR HUANG ZHILIN

Purchasing Manager

Mr Huang is responsible for establishing and administering our Group's purchasing policies. He joined our Group in 1996 as a Manager of our Technical Department where he was responsible for quality control and technology development. Mr Huang was promoted to Research and Development Manager in 2003 and was subsequently transferred to his current position in 2006. Prior to joining our Group, he was the Production Head of Union Carbide (Guangdong Zhongshan) Co. Ltd. (联合碳化(广东中山)有限公司) from 1992 to 1995. Mr Huang graduated from the China Zhongshan Institute of Zhongshan University (中山大学孙文学院) in 1992, specialising in Applied Chemistry.

CORPORATE INFORMATION

EXECUTIVE DIRECTORS

Leung Chee Kwong
(Executive Chairman and Chief Executive Officer)
Leung Hi Man

NON-EXECUTIVE DIRECTORS

Er Kwong Wah (Lead Independent)
Chan Wai Man (Independent)
Kwok Meei Ying, Monica (Independent)

AUDIT COMMITTEE

Er Kwong Wah (Chairman)
Chan Wai Man
Kwok Meei Ying, Monica

NOMINATING COMMITTEE

Kwok Meei Ying, Monica (Chairman)
Er Kwong Wah
Chan Wai Man
Leung Hi Man

REMUNERATION COMMITTEE

Chan Wai Man (Chairman)
Er Kwong Wah
Kwok Meei Ying, Monica

SECRETARIES

Cheng Lisa
Yoo Loo Ping
Conyers Corporate Services (Bermuda) Limited
(Assistant Secretary)

REGISTERED OFFICE

Richmond House
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Hamilton HM 08, Bermuda
Tel: (441) 295 5950
Fax: (441) 292 4720

BUSINESS OFFICE

Unit 6, 12/F, Tower A, New Mandarin Plaza
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Kowloon, Hong Kong

Lianfeng Road, Jiu Zhouji, Xiaolan Town
Zhongshan City, Guangdong Province
People's Republic of China

Tel: (86) 760 2212 6315
Fax: (86) 760 2212 6267
Website: www.newasiatapes.com
Email: office@luxkinggroup.com

BERMUDA SHARE REGISTRAR

Conyers Corporate Services (Bermuda) Limited
Richmond House, 12 Par-la-Ville Road
Hamilton HM 08, Bermuda

SINGAPORE SHARE TRANSFER AGENT

B.A.C.S. Private Limited
77 Robinson Road,
#06-03 Robinson 77
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JOINT AUDITORS

BDO Limited
Certified Public Accountants
25th Floor, Wing On Centre
111 Connaught Road Central, Hong Kong
Engagement Director:
Cheung Wing Yin
(Commencing from the financial year ended
30 June 2023)

BDO LLP
Public Accountants and Chartered Accountants
600 North Bridge Road
#23-01 Parkview Square
Singapore 188778
Partner In-charge:
Leong Wenjie, Stephen
(Commencing from the financial year ended
30 June 2025)

CORPORATE GOVERNANCE REPORT

FOR THE YEAR ENDED 30 JUNE 2026

The Board of Directors (the “**Board**”) and Management of Luxking Group Holdings Limited (the “**Company**”, together with its subsidiaries, the “**Group**”) are committed to maintaining high standards of corporate governance within the Company and the Group respectively and places importance on its corporate governance processes and systems so as to ensure greater transparency, accountability and maximisation of long-term shareholder value.

This report sets out the Company’s corporate governance framework and practices for the financial year ended 30 June 2026 (“**FY2026**”) with reference to the recommendations of the Code of Corporate Governance 2018 (the “**Code**”). The Board is pleased to report the compliance with the principles and provisions as set out in the Code except where otherwise stated and explained.

BOARD MATTERS

PRINCIPLE 1: THE BOARD’S CONDUCT OF AFFAIRS

Roles and Duties of the Board

The primary function of the Board is to provide effective leadership and direction to enhance the long-term value of the Group to the Company’s shareholders and other stakeholders. The Board is entrusted to lead and oversee the Company, with the fundamental principle to act in the best interests of the Company and hold Management accountable for the performance of the Company and the Group.

Apart from its statutory duties and responsibilities, the Board is collectively responsible for:

- Providing entrepreneurial leadership, and setting strategic objectives, including appropriate focus on value creation, innovation and sustainability;
- Reviewing regularly the business plans of the Company and the Group and approving the Group’s strategic decisions;
- Reviewing and monitoring financial performance of the Company and the Group;
- Working with Management for the long-term success of the Company and the Group, reviewing Management’s performance and holding Management accountable for the performance;
- Establishing and maintaining a sound risk management framework and internal control systems, to effectively monitor and manage risks, and to achieve an appropriate balance between risks and the Group performance;
- Reviewing the adequacy and improvement of internal control (including financial, operational, compliance and information technology controls) and risk management system annually;
- Reviewing succession planning for the Board and the top management and ensuring leadership development to support the Group’s long-term resilience;
- Ensuring transparency and accountability to key stakeholder groups; and
- Assuming responsibility of the Company’s corporate governance and sustainability issues.

CORPORATE GOVERNANCE REPORT

FOR THE YEAR ENDED 30 JUNE 2026

The Group has in place internal guidelines on matters which are specifically reserved for Board decision including (but not limited to) the following:

- The financial results and corporate strategies of the Group;
- The appointment of directors of the Company (“**Directors**”) and key management personnel;
- Material acquisitions and disposal of assets;
- Corporate or financial restructuring;
- Policies relating to financial matters such as risk management and internal control and compliance;
- Interested person transactions of a material nature;
- Shares issuance and declaration of dividends; and
- Conflict of interest for a substantial shareholder or a Director.

To facilitate the execution of the Board’s responsibilities, the Board has established various board committees, such as Nominating Committee (“**NC**”), Remuneration Committee (“**RC**”) and Audit Committee (“**AC**”) (collectively as the “**Board Committees**”). These Board Committees function within clearly defined terms of reference, which are subject to review on a regular basis. The Chairman of the respective Board Committees reports to the Board on the outcome of the Board Committees’ meetings.

Meetings of the Board and Board Committees

The Board conducts regular scheduled meetings at least half-yearly basis to coincide with the announcement of the Group’s half-year and full-year results and to keep the Board updated on the business activities and financial performance of the Group. Ad-hoc meetings are also convened, when required, to address any significant issues that may arise. The Company’s Bye-Laws provides for telephonic attendance and conference via audio-visual communication at Board meetings to facilitate Board participation.

In FY2026, the Board held two meetings to review the business of the Group and approve the Group’s half-year and full-year financial statements. All Directors had attended all meetings held during their tenure of services with the Company.

The attendance of Directors at meetings of the Board and Board Committees in FY2026 is summarised as follows:

Name of Director		Board	AC	RC	NC
No. of meetings held in FY2026		2	3	1	1
Mr Leung Chee Kwong	(Executive Chairman and CEO)	2	N/A	N/A	N/A
Ms Leung Hi Man	(Executive Director)	2	N/A	N/A	1
Mr Er Kwong Wah	(Lead Independent Director)	2	3	1	1
Mr Chan Wai Man	(Independent Director)	2	3	1	1
Ms Kwok Meei Ying, Monica (“ Ms Monica Kwok ”)	(Independent Director)	2	3	1	1

N/A: Not applicable

CORPORATE GOVERNANCE REPORT

FOR THE YEAR ENDED 30 JUNE 2026

The Board is provided with financial statements and management reports of the Company and the Group on a regular basis. Management also provides updates on the Group's business, prospects and other developments impacting the Group, at scheduled meetings and, whenever circumstances warrant. Such reports enable the Board to be kept abreast of key issues and developments, as well as opportunities and challenges, to the Group and the industry.

Prior to each Board and Board Committees' meetings and when the need arises, Management provides the Board and the respective Board Committees members with complete and adequate information on a timely basis, to allow them to deliberate on issues which require consideration and to make informed decisions.

Where a Director has a conflict or potential conflict of interest in relation to any matter, he/she will immediately declare his/her interest at the meeting of the Directors or send a written notice to the Company, setting out the details of his/her interest and the conflict and recuse himself/herself from any discussions on the matter and abstain from participating in any Board decision.

Directors' Orientation and Training

All newly appointed Directors will be given a letter of appointment or employment agreement setting out their duties, obligations and terms of appointment. They are also provided with information on the Group's business and are briefed on the business activities and the strategic direction of the Group. Directors also have the opportunity to meet with Management to gain a better understanding of the Group's business operations.

Newly appointed Directors who have no prior experience as a Director of a listed company in Singapore will be provided with relevant training in the roles and responsibilities of a Director of a listed issuer as prescribed by the Exchange.

There was no newly appointed Director for FY2026.

As part of the continuing education and to keep the Board apprised and updated, the Company will arrange for the Board to be updated by the Company Secretary and other professional consultants on the continuing obligations and requirements of a public listed company whenever necessary. Further, Directors are encouraged to attend courses/briefings to complement their core expertise and to keep abreast of the ongoing regulatory changes and compliance, and are provided with opportunities to develop and maintain their skills and knowledge at the Company's expense.

The updated sessions, seminars and training programmes attended by the Directors collectively for FY2026 include:

- The Company's external auditors updated the AC members on developments and/or changes on the accounting standards;
- Management updated on the business activities and strategic directions of the Group;
- The Directors are updated on changes to the listing rules, corporate governance and other regulatory requirements, on a regular basis; and
- Relevant training courses organised by the Singapore Institute of Directors and/or other professional institutes/bodies.

CORPORATE GOVERNANCE REPORT

FOR THE YEAR ENDED 30 JUNE 2026

Separate and Independent Access

The Board has separate and independent access to the Group's Management, the Company Secretary and the external advisers at all times. The Directors may also, in appropriate circumstances, seek independent professional advice concerning the Company's affairs at the Company's expense.

The Company Secretary and/or his/her representative(s) attend all Board and Board Committees meetings and ensure that Board procedures and other applicable rules and regulations are complied with. The appointment and removal of the Company Secretary is a matter for the Board as a whole.

PRINCIPLE 2: BOARD COMPOSITION AND GUIDANCE

Composition of the Board

As at FY2026, the Board comprises the following five members:

Executive Directors:

- Mr Leung Chee Kwong
- Ms Leung Hi Man

Independent and Non-Executive Directors ("**Independent Directors**"):

- Mr Er Kwong Wah (Lead Independent Director)
- Mr Chan Wai Man
- Ms Monica Kwok

Majority of the Board comprises Independent Directors which the Board is able to exercise independent judgement on corporate affairs and issues and avoid domination by any individual or small group of individuals in the Board's decision-making process.

The Board has reviewed the current composition of the Board and is of the view that the current composition of the Board remains relevant and nimble to meet the changing challenges in the industry which the Group operates in. Such reviews, which include considering factors such as the expertise, skills and perspectives which the Board needs against the existing competencies would be done on an annual basis or when circumstances warrant, to ensure that the Board dynamics remain optimal.

Details of each Director's academic and professional qualifications, directorships in listed companies and other major appointments are presented on pages 9 to 10 of this Annual Report.

The Company had adopted a Board Diversity Policy in FY2020. The Company understands and believes that a diverse Board will help to improve the overall performance and operation capability of the Company, as well as to avoid groupthink and foster constructive debate. It enhances decision-making capability and a diverse Board is more effective in dealing with organisational changes as well as giving diversified views thus enhancing Board discussion and ensuring that the decisions made by the Board have been considered from all points of view. The Board comprises Directors who have expertise across areas such as accounting and finance experience, corporate governance, business management and strategic planning. The Board will, from time to time review the succession planning, gender and age diversity, recompositing and refreshment of the Board.

CORPORATE GOVERNANCE REPORT

FOR THE YEAR ENDED 30 JUNE 2026

Diversity Targets and Progress in FY2026:

Nature of Diversity	Targets	Status
Gender Diversity	At least 1 female representation on the Board	In FY2026, the Company maintained gender diversity, with Ms Monica Kwok serving as an Independent and Non-Executive Director and Ms Leung Hi Man serving as an Executive Director. The Board currently has two female representatives.
Board Independence	Maintain at least 50% independence on the Board	With the Independent Directors representing 60% of the Board, the target of maintaining at least 50% Board independence has been met.
Skills and Experience Diversity	To have balance of skills, knowledge, experience and other aspects of diversity that support the Company in the pursuit of its strategic and business objectives, and its sustainability development	The skills and experience diversity were achieved, and the balance of diversity of the Board are set out in the table below (i.e. balance and diversity of the Board competencies). Besides, one of the Board members is the Chief Sustainability Officer and undergoes annual trainings/updates on sustainability requirements.

There is no necessity to set specific target for ethnicity/nationality as long as the candidate possesses the right characteristics and qualities to complement and expand the Board's skill sets.

The current Board composition provides a diversity of skills, experience and knowledge to the Company, as follows:

Balance and Diversity of the Board Competencies

	Number of Directors	Proportion of Board
Accounting and finance	2	40%
Business management	5	100%
Legal or corporate governance	5	100%
Relevant industry knowledge or experience	2	40%
Strategic planning experience	5	100%

The Board has taken the following steps in maintaining or enhancing its balance and diversity:

- Annual review by the NC to assess if the existing attributes and core competencies of the Board are complementary and enhance the efficacy of the Board; and
- Annual evaluation by the Directors of the skill sets the other Directors possess, with a view to understanding the range of expertise which is lacking by the Board.

In FY2026, the NC and the Board have reviewed the composition of the current Board and Board Committees based on diversity, and after taking into account the scope and nature of operations, as well as the size of the Group, are of the view that the current Board comprises experienced and qualified members with core competencies, such as business and management experience, relevant industry knowledge, accounting and finance expertise and strategic planning experience. These competencies as a group, provide capabilities required for the Board to effectively serve the Group's current business and operational needs and plans. To meet the changing challenges in the industry in which the Group operates, such reviews, include considering factors such as the expertise, skills and perspectives needed by the Board against existing competencies will be conducted periodically to ensure that Board dynamics remain optimal.

CORPORATE GOVERNANCE REPORT

FOR THE YEAR ENDED 30 JUNE 2026

Independence of Directors

Independent Directors have made up a majority of the Board, where the requirement under the Code is satisfied. The Independent Directors contribute to the Board process by monitoring and reviewing Management's performance. Their views and opinions provide alternative perspectives to the Group's business, and they bring independent judgement to bear on business activities and transactions which may involve conflicts of interest and other complexities.

The Board, through the NC, has reviewed and assessed the independence of each of the Independent Directors for FY2026. Based on the confirmation of independence provided by each of the Independent Directors.

Each member of the NC has abstained from deliberations in respect of assessment of his/her own independence.

Independent Directors, led by the Lead Independent Director, meet without the presence of Management as and when necessary, and provide feedback to the Board and/or the Chairman as appropriate. The Independent Directors of the Company met once in the absence of Management in FY2026.

PRINCIPLE 3: CHAIRMAN AND CHIEF EXECUTIVE OFFICER

Mr Leung Chee Kwong is the Executive Chairman and CEO of the Company. As one of the co-founders of the Group, Mr Leung has in-depth knowledge of the adhesive tape industry. He is also experienced in managing the business.

As the Board Chairman, Mr Leung ensures the integrity and effectiveness of the governance process of the Board, representing the Board to shareholders, ensuring that Board meetings are held when necessary, setting the Board meeting agenda, acting as facilitator at Board meetings and maintaining regular dialogue with Management on all operational matters. He also ensures that Board members are provided with complete, adequate and timely information.

As CEO, Mr Leung manages and oversees the Group's day-to-day operations and implementation of the Group's strategies, plans and policies to achieve the planned corporate performance and financial goals.

Although the Company deviates from the requirement under the Code for the Chairman and CEO to be in principle separate persons, the Board believes that vesting the roles of both Chairman and CEO on the same person who is knowledgeable in the business of the Group provides the Group with a strong and consistent leadership and allows for more effective planning and execution of long-term business strategies. Mr Leung's dual role as Executive Chairman and CEO will enable the Group to conduct its business more efficiently and to ensure that the decision-making process of the Group will not be unnecessarily hindered.

The Board believes that there are adequate safeguards and checks in place to ensure that the process of decision making by the Board is independent with a majority of the Board made up by Independent Directors. All major decisions relating to operations and management of the Group are jointly and collectively made by the Board after taking into account the views of all Directors without Mr Leung exercising any undue influence on any decision made by the Board. As such, there is a balance of power and authority and no individual dominates the decision-making process of the Group.

The NC will, from time to time, review the need to separate the roles of Chairman and CEO and will make its recommendations, as appropriate.

Mr Er Kwong Wah, the Lead Independent Director of the Company, is available to address shareholders' queries where they have concerns for which contact through the normal channels of communication with the Chairman or Management is inappropriate or inadequate and he ensures that the Company has no unfettered powers of decision.

PRINCIPLE 4: BOARD MEMBERSHIP

Composition of the Nominating Committee

The NC comprises four members, the majority of whom, including the NC Chairman, are Independent Directors. The Lead Independent Director is also a member of the NC. The Chairman of the NC is not related to any substantial shareholder of the Company.

The NC members are as follows:

- Ms Monica Kwok (Chairman)
- Mr Er Kwong Wah
- Mr Chan Wai Man
- Ms Leung Hi Man

Roles and Duties of Nominating Committee

The NC is guided by its terms of reference, including but not limited to the key responsibilities as follows:

- To review regularly the Board structure, size, composition, diversity and skills of the Board and make recommendations to the Board with regards to any adjustments that are deemed necessary;
- To review and assess candidates for appointment or re-appointment to the Board (including alternate director), and determining whether or not such candidate has the requisite qualifications and whether or not he/she is independent, and make recommendations to the Board;
- To review succession plans for Directors, in particular for the Chairman and CEO, Executive Directors and key management personnel;
- To review on an annual basis, if a Director is independent in accordance with the guidelines of the Code and the Listing Rules;
- To review training and professional development programmes for the Board and Directors;
- To review each Director's adequate carrying out his/her duties as a Director of the Company, particularly when he/she has multiple board representations;
- To review and decide the process and criteria for evaluation of the performance of the Board, its Committees and Directors; and
- To assess the effectiveness of the Board and Board Committees as a whole and the contribution of each individual Director to the effectiveness of the Board.

Process for the Selection, Appointment and Re-appointment of Directors

The Board, through the NC, will assess and evaluate whether new Director(s) and/or retiring Directors will be appointed or re-appointed, taking into consideration their skills, experience and contribution. The NC, in consultation with the Board, would identify the current needs of the Board in terms of skills, experience and knowledge, to complement and strengthen the Board. Potential candidates are sourced from the network of contacts of the Board and Management, including engaging professional search firms and recruitment consultants if the appointment requires a specific skill set or industry specialisation. The NC, after having assessed each candidate based on the essential and desirable competencies for a particular appointment, will then nominate the most suitable candidate for the appointment to the Board.

CORPORATE GOVERNANCE REPORT

FOR THE YEAR ENDED 30 JUNE 2026

In considering the nomination of Director(s) for re-appointment, the NC took into account the composition of the Board and the competency, performance and contribution of the Directors with reference to their attendance and participation in the Board and Board Committees as well as the contributions, time and effort accorded to the Group's business and affairs. Following the NC's satisfactory assessment, they would then recommend to the Board for consideration and approval. No Director is involved in the discussion made in respect of his/her own re-appointment.

Under the Company's Bye-Laws, all Directors are subject to retirement at least once every three years by rotation and all newly-appointed Directors are required to retire at the next AGM following their appointment. The retiring Directors may offer themselves for re-election.

Mr Chan Wai Man and Ms Leung Hi Man who are retiring pursuant to Bye-Law 86(1) of the Company's Bye-Laws, have offered themselves for re-election. The Board, having reviewed the recommendation from the NC, has nominated Mr Chan and Ms Leung for re-election as the Directors of the Company for shareholders' approval at the forthcoming AGM.

Information pursuant to Listing Rule 720(6) of the SGX-ST on Mr Chan and Ms Leung can be found on pages 87 to 93 of this Annual Report.

Directors' Adequacy of Commitments

The NC has reviewed at least annually, and from time to time, the competing commitments of Directors who serve on multiple boards and have other principal commitments. For FY2026, the NC is satisfied that all Directors have devoted sufficient time and attention to the affairs of the Group to adequately discharge their duties as Directors of the Company. Although there is no cap on the maximum number of multiple board representations which may be held by a Director, the NC will consider imposing a cap in future if they view that time commitment is lacking from any particular Director.

The details on the Directors' directorships in listed companies and principal commitments are set out in the table below:

Name of Directors	Present Directorships in Listed Companies	Present Principal Commitments
Leung Chee Kwong	- Luxking Group Holdings Limited (Chairman and CEO)	Nil
Leung Hi Man	- Luxking Group Holdings Limited	Nil
Er Kwong Wah	- Luxking Group Holdings Limited - Nutryfarm International Ltd - Metech International Limited	Nil
Chan Wai Man	- Luxking Group Holdings Limited	- Chee Chan & Co., Certified Public Accountants (Practising) - Chan Wai Man, Certified Public Accountant (Practising) - Allied Rainbow (Hong Kong) Limited - Interpearl Consultants Limited - Kingsmark Secretaries Limited - Smart Focus Limited
Monica Kwok	- Luxking Group Holdings Limited - Net Pacific Financial Holdings Limited	- Asiel Advisory Pte. Ltd. - Global Agritech Pte. Ltd. - Resources Global Pte. Ltd.

As at the date of this report, no alternate directors have been appointed.

PRINCIPLE 5: BOARD PERFORMANCE

The NC has adopted a formal process to assess the performance and contributions of the Directors and the effectiveness of the Board as a whole, its Board Committees and Directors. The performance evaluation would be conducted for the Board as a whole and each of the Board Committees (namely the AC, NC and RC) and Directors annually. These evaluation exercises provide an opportunity to obtain feedback from each Director on whether the Board's and Board Committees' procedures and processes have allowed him/her to discharge his/her duties effectively and to propose changes to enhance the effectiveness of the Board and Board Committees.

The assessment criteria focus on the effectiveness and efficiency on the Board's and Board Committees' access to information, evaluation of the size and composition of the Board and each Committee, processes, procedures and compliance, accountability, performance in connection to discharging its responsibilities and duties, and Directors' standards of conduct including his/her interactive skills, participation level at the Board and Committees' meetings, insight knowledge and preparedness as well as availability to attend meetings. In addition, the qualitative measures include the effectiveness of the Board in its monitoring role and the attainment of the strategic objectives set by the Board.

The review process involves:

1. All Directors completing the evaluation questionnaires on the effectiveness of the Board, each Board Committee based on the aforementioned performance criteria;
2. The Company Secretary will collate and present the questionnaire results to the NC Chairman in the form of a report; and
3. The NC will deliberate the report and opine on the performance results during the NC meeting.

The NC would review the criteria on a periodic basis to ensure that the criteria are able to provide an accurate and effective performance assessment with the objective to enhance long-term shareholder value, thereafter propose amendments if any, to the Board for approval.

The NC did not propose any changes to the performance criteria for FY2026 as compared to the previous financial year as the Board composition and the Group's principal business activities remained the same as the financial year ended 30 June 2025.

The performance evaluation for FY2026 was conducted by having all Directors complete questionnaires. The NC is of the view that the performances of the Board and Board Committees were satisfactory and had met their performance objectives during FY2026. No external facilitator had been engaged by the Board for this purpose.

Given the current size of the Board, the NC is of the view that individual performance evaluation is not necessary at this juncture. The NC has reviewed from time to time commitments and efforts contributed by each of the Directors to the affairs of the Company through their participation and contributions at Board and Board Committee meetings.

CORPORATE GOVERNANCE REPORT

FOR THE YEAR ENDED 30 JUNE 2026

REMUNERATION MATTERS

PRINCIPLE 6: PROCEDURES FOR DEVELOPMENT REMUNERATION POLICIES

Composition of the Remuneration Committee

The RC comprises the following three members, all are Independent Directors.

- Mr Chan Wai Man (Chairman)
- Mr Er Kwong Wah
- Ms Monica Kwok

Roles and Duties of Remuneration Committee

The RC is guided by its terms of reference, including but not limited to the key responsibilities as follows:

- Review and recommend the remuneration framework for the Board and key management personnel, and determine specific remuneration packages for each Executive Director;
- Consider all aspects of remuneration, including but not limited to Directors' fees, salaries, allowances, bonuses, benefits-in-kind as well as the termination terms to ensure they are fair; and
- Review the level of remuneration that is appropriate to attract, retain and motivate the Directors and key management personnel.

The recommendations of the RC are submitted for consideration by the Board.

No member of the RC or of the Board participates in the deliberation of his/her own remuneration package.

PRINCIPLE 7: LEVEL AND MIX OF REMUNERATION

The remuneration packages of the Executive Directors and key management personnel are set to attract, retain and motivate them to run the Group successfully. As part of its review, the RC ensures that the Executive Directors and key management personnel are adequately but not excessively remunerated as compared with industry's benchmarks and other comparable industries. Elements of the Group's relative performance and the performance of the individual Directors and key management personnel form part of the remuneration packages so as to align their interests with those of shareholders and risk policies of the Company as well as to promote long-term success of the Group. The Executive Directors and key management personnel are paid a basic salary and are entitled to management bonus. The management bonus for the Executive Directors and key management personnel varies according to the performance of the Group/Company and the allocation would be based on the individual performance and their contributions towards the Group's performance.

The RC reviews the Company's obligations arising in the event of termination of Executive Directors' and key management personnel's service agreements, to ensure that such agreement contains fair and reasonable termination clauses which are not overly generous. The Company aims to be fair and avoid rewarding poor performance. The Board is of the view that as the Group pays management bonus based on the performance of the Group/Company (and not on possible future results) and the results that have actually been delivered by its Executive Directors and key management personnel, "claw-back" provisions in the service agreements may not be relevant or appropriate.

CORPORATE GOVERNANCE REPORT

FOR THE YEAR ENDED 30 JUNE 2026

Independent Directors are paid Directors' fees based on their level of contribution, taking into account factors such as efforts and time spent, and responsibilities on the Board and Board Committees. The RC ensures that Independent Directors should not be over-compensated to the extent that their independence may be compromised. The Board supported the RC's recommendation for Independent Directors' fees of S\$160,415 (FY2026: S\$160,415) for the financial year ending 30 June 2027 ("FY2027") to be paid quarterly in arrears. This recommendation will be tabled for shareholders' approval at the forthcoming AGM.

Notwithstanding that the Company currently does not have any long-term incentive scheme or share option scheme in place, the RC and the Board would consider incentive scheme for the Company in future.

The RC has reviewed and is satisfied that for FY2026, the remunerations received by the Independent Directors, Executive Chairman/CEO, the Executive Director and key management personnel are commensurate with their efforts and achievements. The RC has also reviewed and is satisfied that the overall performance conditions were met for FY2026.

No external facilitator had been engaged by the Board for advice and remuneration matters for FY2026. The RC may seek professional advice on remuneration matters, if required.

PRINCIPLE 8: DISCLOSURE ON REMUNERATION

Details of the remuneration of Directors for FY2026 are set out in the table below:

Name of Director	Salary %	Pension %	Directors' Fee %	Remuneration (S\$)
Leung Chee Kwong *	100.00	–	–	458,736
Leung Hi Man *	98.31	1.69	–	181,686
Er Kwong Wah	–	–	100.00	56,805
Chan Wai Man	–	–	100.00	51,805
Kwok Meei Ying, Monica	–	–	100.00	51,805

* In accordance with service agreements with the Company.

Details of the remuneration of Key Management Personnel of the Group who are not Directors for FY2026 are as follows:

Remuneration Band and Name of Key Management Personnel	Salary %	Pension %	Total %
Below S\$250,000			
Yuen Kwun Ki Anthony	98.42	1.58	100.00
Yang Yongqiang	92.83	7.17	100.00
Xiao Yichi	92.83	7.17	100.00
Huang Zhilin	91.39	8.61	100.00

(Exchange rate: S\$1 = RMB5.2605 quoted by State Administration of Foreign Exchange, PRC on 30 June 2026)

Mr Leung Chee Kwong, the Executive Chairman and CEO of the Company, is also a controlling shareholder of the Company and is in the employment of the Group whose annual remuneration is S\$458,736 for FY2026. Ms Leung Hi Man, the Executive Director of the Company, who is the daughter of the Company's Executive Chairman and CEO and controlling shareholder, is in the employment of the Group whose annual remuneration is S\$181,686 for FY2026. Other than Mr Leung Chee Kwong and Ms Leung Hi Man, there was no other employee who is a substantial shareholder of the Company, or is an immediate family member of a Director, the CEO or a substantial shareholder of the Company, and whose remuneration exceeds S\$100,000 for FY2026.

CORPORATE GOVERNANCE REPORT

FOR THE YEAR ENDED 30 JUNE 2026

The annual aggregate remuneration paid to top four key management personnel of the Group, who are not Directors or the CEO, for FY2026 is equivalent to S\$559,866.

During FY2026, there are no termination, retirement and post-employment benefits that was granted to the Directors, CEO or the key management personnel.

There is currently no share option scheme in place for employees of the Group.

ACCOUNTABILITY AND AUDIT

PRINCIPLE 9: RISK MANAGEMENT AND INTERNAL CONTROLS

The Board recognises the importance of maintaining a sound system of risk management and internal control processes to safeguard shareholders' investments and the Group's business and assets and determines the nature and extent of the significant risks which the Board is willing to take in achieving its strategic objectives.

The Board acknowledges that no cost effective risk management and internal control system will preclude all errors and irregularities. All systems of internal controls are designed to mitigate rather than eliminate risk of failure to achieve business objectives, and can only provide reasonable and not absolute assurance against material misstatement or loss, occurrence of errors, poor judgement in decision making, fraud or other irregularities. The Board reviews all significant control policies and procedures and highlights all significant matters to Management.

The AC and the Board regularly review the adequacy and effectiveness of the Company's internal controls addressing financial, operational, compliance, information technology controls and risk management systems, relying on reports from the external and internal auditors. Any significant internal control weaknesses and non-compliances that are highlighted during the audit together with recommendations by the external auditors and internal auditors are reported to the AC. The AC will follow up on the actions taken by Management in response to the recommendations made.

The Group's external auditors, BDO Limited, Certified Public Accountants, Hong Kong ("**BDO HK**") and BDO LLP, Public Accountants and Chartered Accountants, Singapore ("**BDO LLP**") carried out a review on key internal controls relevant to the Company's preparation of its financial statements in the course of the audit.

Based on the internal controls established and maintained by the Group, and the reviews performed by Management and the Board Committees, the work performed by the internal auditors and external auditors and taking into consideration the internal control procedures which were recommended by the internal auditors and external auditors to be further strengthened as well as the action plans which have been put in place by Management, the Board, with the concurrence of the AC, is of the opinion that the Group's risk management and internal control systems in place are adequate and effective in addressing the Group's financial, operational, compliance and information technology risks for FY2026.

For FY2026, the Board had received:

- written assurance from the CEO and the Financial Controller (equivalent to CFO) that the Group's financial records have been properly maintained and the financial statements give a true and fair view of the Company's operations and finances; and
- written assurance from the CEO and other key management personnel who are responsible, that the Group's risk management and internal control systems in place are adequate and are effective in addressing the financial, operational, compliance and information technology risks in the context of the current scope of the Group's business operations.

PRINCIPLE 10: AUDIT COMMITTEE

Composition of the Audit Committee

The AC comprises the following three members, all are Independent Directors.

- Mr Er Kwong Wah (Chairman)
- Mr Chan Wai Man
- Ms Monica Kwok

All AC members have many years' experiences in senior management positions in commercial, financial and industrial sectors. The Board is of the view that the AC members, having accounting and related financial management expertise or experience, are appropriately qualified to discharge their responsibilities. None of the AC members was a former partner or Director of the Company's existing auditing firm or auditing corporation: (a) within a period of 2 years commencing on the date of their ceasing to be a partner of the auditing firm or Director of the auditing corporation; and in any case, (b) for as long as they have any financial interest in the auditing firm or auditing corporation.

Roles and Duties of Audit Committee

The AC is guided by its terms of reference, including but not limited to the following functions:

- To review the significant financial reporting issues and judgements so as to ensure the integrity of the financial statements of the Company and any announcements relating to the Company's financial performance;
- To review the half-year and annual financial statements before submission to the Board for approval;
- To review the adequacy, effectiveness, independence, scope and results of the external audit and the Company's internal audit function;
- To review the audit plan of the external auditors and their evaluation of the system of internal controls and monitor Management's response and actions to correct any noted deficiencies;
- To review the internal audit plan and findings by the internal auditors;
- To review at least annually the adequacy and effectiveness of the Company's internal controls and risk management systems;
- To review the assurance from the CEO and Financial Controller on the financial records and financial statements;
- To investigate any matter within its terms of reference, with full access to Management and full discretion to invite any Director or key management personnel to attend its meetings, and to be provided reasonable resources to enable it to discharge its functions;
- To review the policy and arrangements for concerns about possible improprieties in financial reporting or other matters to be safely raised, independently investigated and appropriately followed up on;
- To review interested person transactions falling within the scope of the Listing Manual of the SGX-ST, including transactions that fall within the scope of Rule 912;
- To recommend to the Board on (i) the proposals to the shareholders on the appointment and removal of the external auditor; and (ii) the remuneration and terms of engagement of the external auditor;

CORPORATE GOVERNANCE REPORT

FOR THE YEAR ENDED 30 JUNE 2026

- To review the Company's Whistle-Blowing Policy and to ensure that arrangements are in place for concerns about possible improprieties in financial reporting or other matters to be safely raised and independently investigated, and for appropriate follow-up action to be taken; and
- To undertake such other functions and duties as may be required by statute or the Listing Manual, and by such amendments made thereto from time to time.

In performing its functions, the AC:

- Meets at least once every financial year with the external auditor and internal auditor, without the presence of Management, and reviews the overall scope of the audit and the assistance given by Management to the external auditor and internal auditor;
- Has explicit authority to investigate any matter relating to the Group's accounting, auditing, internal controls and financial practices brought to its attention with full access to records, resources and personnel to enable it to discharge its function;
- Generally undertakes such other functions and duties as may be required by statute or the Listing Manual, and by such amendments made thereto from time to time; and
- Has full access to and cooperation of Management and full discretion to invite any Director(s) or Executive Officer(s) to attend its meetings.

During FY2026, the AC reviewed the half-yearly and annual financial statements prior to approving or recommending their release to the Board, as applicable; the annual audit plan of the external auditors and internal auditors and the results of the audits performed by them; interested person transactions (if any); effectiveness and adequacy of the Group's risk management and internal controls systems; audit and non-audit services rendered by the external auditors and the re-appointment of external auditors and their remuneration.

The AC was also updated by the external auditors on changes to accounting standards and issues that may impact the financial statements. The AC has met with the external auditors and internal auditors without the presence of Management in respect of the Group's FY2026 audit.

In reviewing the financial statements for FY2026, the AC discussed with Management, the Financial Controller and the external auditors the significant accounting policies, judgements and estimates applied by Management in preparing the annual financial statements.

The AC focused particularly on:

- Adjustments resulting from the audit;
- The appropriateness of the going concern assumption in the preparation of the financial statements; and
- Significant deficiencies in internal controls over financial reporting matters that came to the external auditors' attention during their audit together with their recommendations.

In addition, significant matters that were discussed with Management and the external auditors have been included as Key Audit Matters ("**KAMs**") in the joint auditors' report for FY2026 in pages 38 to 39 of this Annual Report.

In assessing each KAM, the AC took into consideration the approach and methodology applied in the impairment assessment of trade receivables and net realisable value of inventories, as well as the reasonableness of the estimates and key assumptions used. The AC concluded that Management's accounting treatment and estimates in each of the KAMs were appropriate.

CORPORATE GOVERNANCE REPORT

FOR THE YEAR ENDED 30 JUNE 2026

Following the review and discussions, the AC then recommended to the Board for approval of the audited annual financial statements.

External Audit

BDO HK and BDO LLP (an audit firm registered with the Accounting and Corporate Regulatory Authority) are acting as joint auditors of the Company. All subsidiaries incorporated in Hong Kong and British Virgin Islands are audited by BDO HK for statutory and/or consolidation purposes. All subsidiaries established in the PRC are audited by Flower Town Accountant Firm Ltd. of Zhongshan City, Certified Public Accountants for statutory purposes, and are audited by BDO HK for consolidation purposes.

The Board and the AC had reviewed the audit arrangements with Messrs BDO LLP, BDO HK and Flower Town Accountant Firm Ltd. of Zhongshan City, and were satisfied that the current arrangement had not compromised the standard and effectiveness of the audit for the Group and that the auditors had no objection on the current arrangement. The Company has complied with Rules 712 and 715 of the Listing Rules.

The aggregate amount of audit fees paid/payable to BDO HK and BDO LLP for FY2026 is HK\$1,356,000. BDO HK had also rendered tax representative services to two subsidiaries of the Company and their fees were HK\$40,500. The AC has undertaken a review of all the non-audit services (tax compliance) provided by BDO HK for FY2026 and is satisfied that such services would not, in the AC's opinion, affect the independence of BDO HK as the external auditors.

The AC has reviewed the independence and objectivity of the external auditors in FY2026 and is satisfied that the external auditors remain independent and objective. The AC is also satisfied with the adequacy of the resources and experience of the external auditors and audit engagement partner assigned to the audit. The AC recommends to the Board the re-appointment of BDO HK and BDO LLP as joint auditors of the Company at the forthcoming AGM.

Internal Audit

KAP Advisory Partners Limited, which is independent of the Group's business activities, was appointed as the Company's internal auditors ("**IA**") to undertake the internal audit function for FY2026. The IA has over 15 years of internal audit experience for listed companies in Greater China region. The internal audit services provided by the IA are in accordance with the "Internal Control - Integrated Framework" issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO) ("**COSO Framework**"), and have been extended to cover both traditional internal control systems and sustainability reporting processes. The engagement team handling the Group's internal audit function comprises four members whereby the engagement leader has over 30 years of experience in external and internal auditing, financial management, corporate finance and governance advisory and currently is a fellow member of the Association of Chartered Certified Accountants; and the other two team members are qualified accountants and members of recognised professional accounting bodies, and all have relevant experience in internal audit function.

The IA's primary line of reporting is to the AC, which also decides on the appointment, termination, and remuneration of the IA. However, IA also has an administrative reporting function to Management where planning, coordinating, managing and implementing internal audit work cycle are concerned. The IA has unfettered access to all the Group's documents, records, properties, personnel, including the AC and has the appropriate standing within the Company to discharge its duties effectively.

The IA has adopted a risk-based auditing approach in their internal audit review carried out for FY2026, covering both financial and operational controls as well as sustainability-related controls and reporting mechanisms. Upon completion of the audit review, the IA reports the findings and recommendations to Management who would respond on the actions to be taken. A finalised report incorporating Management's response is submitted to the AC for review and discussion at meetings on a yearly basis.

CORPORATE GOVERNANCE REPORT

FOR THE YEAR ENDED 30 JUNE 2026

The AC assesses the adequacy and effectiveness of the internal audit function annually. The AC is satisfied that the IA is adequately resourced with suitably qualified and experienced professionals with the relevant experience and has carried out their work effectively and independently, including in the area of sustainability reporting. Accordingly, the Company has complied with Listing Rule 1207(10)(C).

Whistle-Blowing Policy

The Company has in place a whistle-blowing policy to provide a channel for staff as well as other persons to report and raise, in good faith and in confidence, their concerns about possible improprieties. To ensure that complaints can be submitted confidentially, the Company has set up a dedicated email address for such reporting purposes to which access is restricted to the Chairman of the AC and his designate.

All information received will be treated as confidential. Every effort will be made to protect the complainant's identity and the complainant against detrimental or unfair treatment. Employees who raise a concern in good faith, which is shown to be unsubstantiated by subsequent investigation, will not have action taken against them.

The AC is in charge of overseeing the function, monitoring and handling of matters being reported through the whistle-blowing channel. The AC ensures that arrangements are in place for the independent investigation of such matters and that appropriate follow-up actions are carried out.

There was no complaints received under the whistle-blowing policy for FY2026. In FY2026, there was no feedback received under the whistle-blowing policy.

SHAREHOLDER RIGHTS AND ENGAGEMENT

PRINCIPLE 11: SHAREHOLDER RIGHTS AND CONDUCT OF GENERAL MEETINGS

PRINCIPLE 12: ENGAGEMENT WITH SHAREHOLDERS

PRINCIPLE 13: ENGAGEMENT WITH STAKEHOLDERS

Shareholder Rights and Conduct of General Meetings

Shareholders are encouraged to attend and participate at the general meetings to ensure a greater level of shareholders' participation.

At general meetings, shareholders are given the opportunity to communicate their views and to direct questions regarding the Group to Management and/or the Directors, including the Chairmen of the AC, the NC and the RC. All Directors, and the external auditors are also present at the AGM to address any relevant queries from the shareholders before voting each of the resolution. All Directors attended the last AGM of the Company held for FY2025.

The Company conducted poll voting for all resolutions tabled at the general meetings. The rules, including the voting process, were clearly explained to the shareholders at such general meetings. The details of results of the general meeting (including the number of votes cast for and against each resolution at the meeting) will be announced via SGXNET after the conclusion of the meeting. Minutes of general meetings (including key comments and queries from shareholders relating to the agenda of the meetings, and responses from the Board and Management) will be published on the SGXNet and the Company's corporate website within one (1) month of the general meeting. The Company ensures that there are separate resolutions at the general meetings on each distinct issue. The Company's Bye-Laws allow shareholders to appoint proxies to attend and vote on their behalf at general meetings. As the authentication of shareholder identity information and other related security issues remain a concern, the Company has decided, for the time being, not to implement voting in absentia by mail, email or fax.

The Company's forthcoming AGM will be held on 26 October 2026 ("**FY2026 AGM**").

Dividend Policy

The Company does not have a formal dividend policy. The Board will consider various factors, such as Company's earnings, general financial position, capital expenditure requirements, cash flow, repayment of borrowings, general business environment, development plans and other factors it may deem appropriate, to determine whether dividends are paid for the financial year.

The Company has not declared or recommended any dividend for FY2026 as the Company wants to conserve funds for working capital purposes during these challenging business conditions.

Engagement with Shareholders

The Board believes in timely communication of information to shareholders and the investing public. It is the Board's policy that all shareholders and the investing public should be equally and timely informed of all major developments that impact the Group and the Company.

Information is communicated to shareholders and the investing public on a timely basis through the following channels:

- Details of all general meetings via SGXNET, notices published in newspapers and circulars/reports;
- Annual reports that are issued to all shareholders. The Board makes every effort to ensure that the Annual Report includes all relevant information on the Group, including current developments, strategic plans and disclosures required; and
- Announcements of half-year and full-year results released via SGXNET; announcements relating to major developments of the Group made via SGXNET; press and analysts' briefings as may be appropriate.

The Group does not practise selective disclosure and ensures that price-sensitive information is publicly released on a timely basis.

To encourage communication with investors, the Company's corporate website and annual reports provide contact information as the channels to address inquiries from shareholders and investors on a regular basis.

Engagement with Stakeholders

The Company's engagement with the key stakeholders, including engagement methods will be disclosed in the Company's Sustainability Report FY2026 which would be announced via SGXNet.

Stakeholders can know more about the Group's business and governance practices through the Company's corporate website <https://www.newasiatapes.com/> and to communicate with the Company through contact details mentioned in the Company's corporate website and the annual reports.

RISK MANAGEMENT POLICIES AND PROCEDURES

As part of standard management procedures, Management monitors various risks which the Group is subject to and such risks extend to risks affecting the Group's business and industry. While not an exhaustive list, the following is a summary of key risks which the Group would like to highlight and which are monitored by Management during the course of the financial year.

CORPORATE GOVERNANCE REPORT

FOR THE YEAR ENDED 30 JUNE 2026

Credit Management of Customers

Credit limits and credit periods are assessed by the Credit Risk Management Department and approved by the General Management Office, which is comprised of General Managers, Mr Yang Yongqiang and Mr Xiao Yichi, and Executive Chairman and CEO, Mr Leung Chee Kwong. In determining credit limits and credit periods granted, Management generally takes into account factors such as the working relationship, payment history, creditworthiness and financial position of the customers. The Group's Finance Department, Credit Risk Management Department and Sales and Marketing Department review outstanding debtor balances on a monthly basis and follow up with customers when payments are due. The Group does not impose interest charges on overdue balances.

Inventory Management

The Group's warehousing facilities are located at its manufacturing plants at Lianfeng Road, Jiu Zhouji, Xiaolan Town, Zhongshan City, Guangdong Province, the PRC, and Jucheng Lu, Xiaolan Chanyeyuan, Nancheng Jiedao, Anlu City, Hubei Province, the PRC, as well as its business branch office at Kangyuan Lu, Gongshu District, Hangzhou City, Zhejiang Province, the PRC. The total warehousing area is approximately 19,800 square meters. The warehouses are under surveillance by security personnel and inventories are insured.

Inventories comprise raw materials, work in progress and finished goods. To ensure accurate inventory records and monitoring of ageing of inventory, representatives from the Group's Finance Department, Production Department and Sales and Marketing Department conduct monthly stock counts.

Research and Development

The Group advocates the use of technology to enhance operations and improve competitiveness. Since the commencement of operations in 1995, the Group has placed great importance on research and development efforts. To this end, the Company set up a Research and Development Centre in 1999. It was recognised as a "Technology Centre of City-level Enterprise" by the Zhongshan Municipal Government in October 2002.

Intellectual Property Rights

The Group's trademarks are significant to the branding of its products. To protect its trademarks, the Company registered its logo as a trademark in the PRC and Hong Kong. The trademarks "LUXKING" and "力王" have also been successfully registered with the Trademark Bureau of the State Administration of Industry and Commerce of the PRC.

Government Regulations

The Group's business operations are not subject to any special legislation or regulatory controls other than those generally applicable to companies and businesses operating in the PRC and Hong Kong. It has all the necessary licenses and permits to operate in the PRC and Hong Kong.

DEALINGS IN SECURITIES

The Company had adopted a policy governing dealing in the securities of the Company for Directors and Executive Officers of the Group. Directors and Executive Officers of the Group, who have access to price-sensitive and confidential information are not permitted to deal in the securities of the Company for the periods commencing one month before the release of half-year and full-year results and ending on the date of the announcement of the results, or when they are in possession of unpublished price-sensitive information. In addition, the Directors and Executive Officers of the Group are discouraged from dealings in the Company's securities on short-term considerations.

MATERIAL CONTRACTS

Save for the service agreements entered with the Executive Directors, there are no material contracts of the Company and its subsidiaries involving the interest of any Director or controlling shareholders either still subsisting at the end of the financial year or if then not subsisting, entered into since the end of the previous financial year.

INTERESTED PARTY TRANSACTIONS (“IPT”)

The Company has established procedures to ensure that all transactions with interested persons are reported in a timely manner to the AC and that the transactions are carried out on normal commercial terms and will not be prejudicial to the interest of the Company and its shareholders. There was no interested person transactions with the amount exceeding S\$100,000 entered into for FY2026.

SUSTAINABILITY REPORT SUMMARY

The Group believes that the effective management of environmental, social and governance (“**ESG**”) factors is crucial to ensuring the long-term sustainability and growth of the business.

The Group will publish its standalone FY2026 Sustainability Report at the same time as this Annual Report. The Sustainability Report includes information related to the Group’s sustainability approach and governance, climate-related disclosures, the material ESG factors relevant to our business and stakeholders, the policies and processes in place to monitor these factors as well as performance against targets set for each factor.

The Group adheres to the enhanced sustainability reporting requirements as outlined in the SGX-ST Listing Rules 711A and 711B, and takes reference from the implementation guidance in the Practice Note 7.6: Sustainability Reporting Guide issued by the SGX. In line with this, the Group will adopt a phased approach to update its climate-related disclosures to the IFRS Sustainability Disclosure Standards within its sustainability report. The Group is committed to progressively enhance its disclosures concerning the Group’s climate governance, strategy, risk management, metrics, and targets in forthcoming years of sustainability reporting.

The Sustainability Report is prepared in line with SGX-ST’s Listing Rules – Sustainability Reporting Guide and will be publicly accessible on SGXNet as well as the Group’s website.

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DIRECTORS' REPORT

FOR THE YEAR ENDED 30 JUNE 2026

The Directors of the Company (the “**Directors**”) present their report together with the audited financial statements of Luxking Group Holdings Limited (the “**Company**”) and its subsidiaries (collectively, the “**Group**”) for the financial year ended 30 June 2026.

PRINCIPAL ACTIVITIES

The principal activity of the Company is investment holding. The principal activities of the Company's subsidiaries are set out in note 15 to the financial statements.

RESULTS AND DIVIDENDS

The results of the Group for the financial year ended 30 June 2026 are set out in the consolidated statement of profit or loss and other comprehensive income on page 42.

The Directors did not recommend any dividend in respect of the financial year ended 30 June 2026.

SHARE CAPITAL AND SHARE OPTIONS

The Company did not issue any shares during the year.

There is currently no share option scheme relating to the unissued shares of the Company.

RESERVES

Details of the movements in the reserves of the Group and the Company during the year are set out in the statements of changes in equity on pages 44 and 45 respectively.

PROPERTY, PLANT AND EQUIPMENT

Details of the movements in property, plant and equipment of the Group are set out in note 13 to the financial statements.

DIRECTORS

The Directors during the year and up to the date of this report are as follows:

Mr Leung Chee Kwong
Ms Leung Hi Man
Mr Er Kwong Wah
Mr Chan Wai Man
Ms Kwok Meei Ying, Monica

In accordance with Bye-Law 86(1) of the Company's Bye-Laws, Mr Chan Wai Man and Ms Leung Hi Man, will offer themselves for re-election at the forthcoming Annual General Meeting (the “**AGM**”).

DIRECTORS' REPORT

FOR THE YEAR ENDED 30 JUNE 2026

DIRECTORS' SERVICE CONTRACTS

The Company had entered into separate service agreements with Mr Leung Chee Kwong and Ms Leung Hi Man, the Executive Directors, for an initial period of three years. The service agreements will be subsequently renewable automatically for successive terms of one year each unless terminated by not less than three months' notice in writing served by either party expiring at the end of the initial period or at any time thereafter.

DIRECTORS' INTEREST IN CONTRACTS

Except for the service agreements detailed above, no contracts of significance to which the Company or any of its subsidiaries was a party and in which a Director had a material interest, whether directly or indirectly, subsisted at the end of the year or at any time during the year.

DIRECTORS' INTEREST IN SHARES AND DEBENTURES

According to the Register of Directors' shareholdings, none of the Directors who held office at the end of the financial year had an interest in shares and debentures of the Company and related corporations, except as follows:

	Shareholdings registered in name of Director		Other shareholdings in which the Director is deemed to have interest	
	1 July 2025	30 June 2026 and 21 July 2026	1 July 2025	30 June 2026 and 21 July 2026
Mr Leung Chee Kwong*	Nil	Nil	2,435,450	2,435,450

* Mr Leung Chee Kwong is deemed to be interested in all the shares registered in the name of Fullwealth Trading Limited by virtue of his 100% shareholding in Fullwealth Trading Limited.

Except as disclosed above, no Director who held office at the end of the financial year had an interest in any shares or debentures of the Company or related corporation either at the beginning or the end of the financial year ended 30 June 2026 and on 21 July 2026.

ARRANGEMENTS TO ENABLE DIRECTORS TO ACQUIRE SHARES OR DEBENTURES

At no time during the year was the Company or its subsidiaries a party to any arrangement to enable the Directors to acquire benefits by means of the acquisition of shares in, or debentures of, the Company or any other body corporate.

MANAGEMENT CONTRACTS

No contracts concerning the management and administration of the whole or any substantial part of the business of the Company were entered into or existed during the year.

DIRECTORS' REPORT

FOR THE YEAR ENDED 30 JUNE 2026

AUDITORS

The joint auditors, BDO Limited, Certified Public Accountants, Hong Kong and BDO LLP, Public Accountants and Chartered Accountants, Singapore have expressed their willingness to accept re-appointment as the Company's auditors at the Company's forthcoming AGM.

For and on behalf of the Board of Directors

Mr Leung Chee Kwong
Chairman

Ms Leung Hi Man
Executive Director

23 September 2026

STATEMENT BY THE DIRECTORS

FOR THE YEAR ENDED 30 JUNE 2026

In the opinion of the Directors,

the consolidated financial statements of the Group and the statements of financial position and statements of changes in equity of the Group and of the Company together with the notes thereto, as set out on pages 42 to 80, are drawn up so as to give a true and fair view of the financial position of the Group and of the Company as at 30 June 2026, and of the financial performance, changes in equity and cash flows of the Group and changes in equity of the Company for the financial year ended on that date; and

at the date of this statement, there are reasonable grounds to believe that the Company will be able to pay its debts as and when they fall due.

The Board of Directors authorised these financial statements for issue on 23 September 2026.

For and on behalf of the Board of Directors

Mr Leung Chee Kwong
Chairman

Ms Leung Hi Man
Executive Director

23 September 2026

INDEPENDENT JOINT AUDITORS' REPORT

FOR THE YEAR ENDED 30 JUNE 2026



To the shareholders of Luxking Group Holdings Limited
(incorporated in Bermuda with limited liability)

Opinion

We have audited the financial statements of Luxking Group Holdings Limited (the “Company”) and its subsidiaries (together, the “Group”) set out on pages 42 to 80, which comprise:

- the consolidated statement of financial position of the Group and the statement of financial position of the Company as at 30 June 2026;
- the consolidated statement of profit or loss and other comprehensive income, the consolidated statement of changes in equity and the consolidated statement of cash flows of the Group for the year then ended;
- the statement of changes in equity of the Company for the year then ended; and
- notes to the financial statements, including material accounting policy information.

In our opinion, the accompanying consolidated financial statements of the Group and the statement of financial position and statement of changes in equity of the Company give a true and fair view of the consolidated financial position of the Group and of the financial position of the Company as at 30 June 2026 and of the consolidated financial performance, consolidated changes in equity and consolidated cash flows of the Group, and changes in equity of the Company for the year then ended in accordance with IFRS Accounting Standards as issued by the International Accounting Standards Board.

Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing (“ISAs”). Our responsibilities under those standards are further described in the Auditors’ Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Group in accordance with the Accounting and Corporate Regulatory Authority (“ACRA”) Code of Professional Conduct and Ethics for Public Accountants and Accounting Entities (the “ACRA Code”) as applicable to audits of financial statements of public interest entities, together with the ethical requirements that are relevant to audits of the financial statements of public interest entities in Singapore and the Hong Kong Institute of Certified Public Accountants (“HKICPA”) “Code of Ethics for Professional Accountants” (the “HKICPA Code”), as applicable to audits of financial statements of public interest entities in Hong Kong. We have also fulfilled our other ethical responsibilities in accordance with these requirements, the ACRA Code and the HKICPA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

INDEPENDENT JOINT AUDITORS' REPORT

FOR THE YEAR ENDED 30 JUNE 2026

Key Audit Matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the financial statements of the current period. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

1. Impairment assessment of trade receivables

As at 30 June 2026, the carrying amount of gross trade receivables and loss allowances amounted to RMB92,143,000 and RMB537,000 respectively, resulting in net trade receivables of RMB91,606,000 which represented 38.2% of the Group's current assets.

The Group's operations are located in the People's Republic of China (the "PRC") with the Group's revenue mainly derived from customers located in the PRC. Taking into account the challenging market conditions in the PRC, credit risk poses a significant risk to the Group.

Loss allowances for trade receivables are based on management's estimate of the lifetime expected credit losses, which is estimated by taking into account the credit loss experience, ageing of trade receivables, customers' repayment history and customers' financial position and an assessment of both the current and forecast general economic conditions, all of which involve a significant degree of management judgement. We identified the impairment assessment of trade receivables as a key audit matter because the impairment assessment of trade receivables and recognition of loss allowance are inherently subjective and requires significant management judgement, which increases the risk of error or potential management bias.

Related Disclosures

Refer to note 5(iii), note 17 and note 30(c) to the accompanying financial statements.

Audit Response

Our audit procedures included the following:

- Discussed with management to obtain an understanding of the basis of management's impairment assessment;
- Tested the trade receivables aging report which is used by management in its impairment assessment;
- Checked on a sample basis, the historical and subsequent settlements of debts with overdue trade receivables as of year-end;
- Assessed the reasonableness of management's loss allowance estimates by examining the information used by management to form such judgements, including testing the accuracy of the historical default data, evaluating whether the historical loss rates are appropriately adjusted based on current economic conditions and forward-looking information; and.
- Checked the calculation of loss allowance by applying the expected credit loss rates to the respective categories of the trade receivables as of year-end.

INDEPENDENT JOINT AUDITORS' REPORT

FOR THE YEAR ENDED 30 JUNE 2026

Key Audit Matters (Continued)

2. Net realisable value of inventories

As at 30 June 2026, the carrying amount of inventories amounted to RMB 99,408,000 which represents 41.5% of the current assets of the Group.

Inventories of the Group are carried at lower of cost and net realisable value. Inventories may be written down to net realisable value if they are slow-moving, become obsolete due to no market demand, or if their selling prices have declined.

Taking into account the challenging market conditions in the PRC, there is a risk that the Group's inventories may not be stated at lower of cost and net realisable value.

The determination of the net realisable value of inventories is based on current market conditions and historical sales experience for the estimated selling price and less estimated cost of completion and necessary to make the sale. This requires significant management judgement in assessing the market positioning of the Group's products which are dependent on factors such as customer specification requirements, demand levels and price competition in response to the industry cycles. As such, we determined that this is a key audit matter.

Related Disclosures

Refer to note 5(i) and note 16 to the accompanying financial statements.

Audit Response

Our audit procedures included the following:

- Discussed with management to obtain an understanding of the basis of the management's inventory obsolescence assessment and assess the reasonableness of its results;
- Tested the inventory aging report which is used by management to identify slow moving, excess and obsolete inventories on a sampling basis;
- Assessed the appropriateness of management's estimation of the net realisable value of the inventories by checking, on a sample basis, to actual sales subsequent to the financial year and estimated cost to complete and necessary to make the sale; and
- Evaluated the reasonableness of management's basis where no write-down was made for aged inventories with no recent sales activity or purchase activity.

Other Information

The directors are responsible for the other information. The other information comprises the information included in the Company's 2026 annual report, but does not include the financial statements and our joint auditors' report thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

INDEPENDENT JOINT AUDITORS' REPORT

FOR THE YEAR ENDED 30 JUNE 2026

Responsibilities of Directors for the Financial Statements

The directors are responsible for the preparation of financial statements that give a true and fair view in accordance with IFRS Accounting Standards, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error. In preparing the financial statements, the directors are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

The directors' responsibilities include overseeing the Group's financial reporting process.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue a joint auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our joint auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our joint auditors' report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Plan and perform the group audit to obtain sufficient appropriate audit evidence regarding the financial information of the entities or business units within the group as a basis for forming an opinion on the group financial statements. We are responsible for the direction, supervision and review of the work performed for the purposes of the group audit. We remain solely responsible for our audit opinion.

INDEPENDENT JOINT AUDITORS' REPORT

FOR THE YEAR ENDED 30 JUNE 2026

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the directors with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

From the matters communicated with the directors, we determine those matters that were of most significance in the audit of the financial statements of the current period and are therefore the key audit matters. We describe these matters in our joint auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

The engagement partners on the audit resulting in this independent joint auditors' report are Leong Wenjie, Stephen and Cheung Wing Yin (Practising Certificate Number P06946).

BDO LLP
Public Accountants and
Chartered Accountants
600 North Bridge Road
#23-01 Parkview Square Singapore 188778
23 September 2026

BDO Limited
Certified Public Accountants
25th Floor, Wing On Centre
111 Connaught Road Central
Hong Kong
23 September 2026

CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME **FOR THE YEAR ENDED 30 JUNE 2026**

	Notes	2026 RMB'000	2025 RMB'000
Revenue	7	555,561	570,149
Cost of sales		(464,900)	(480,347)
Gross profit		90,661	89,802
Other income and gains	7	3,839	2,064
Selling and distribution costs		(25,545)	(27,948)
Administrative expenses		(51,208)	(47,843)
Other operating expenses		(1,283)	(132)
Finance costs	8	(3,822)	(4,510)
Profit before income tax	9	12,642	11,433
Income tax expense	10	(9,823)	(3,677)
Profit for the year		2,819	7,756
Other comprehensive income			
<i>Item that may be reclassified subsequently to profit or loss:</i>			
Exchange differences on translation of financial statements of foreign operations, net of tax amounting to RMB NIL (2025: RMB NIL)		(298)	30
Total other comprehensive income, net of tax		(298)	30
Total comprehensive income for the year		2,521	7,786
Profit for the year attributable to:			
Owners of the Company		2,819	7,756
Total other comprehensive income for the year attributable to:			
Owners of the Company		2,521	7,786
Earnings per share for profit attributable to the owners of the Company during the year			
- Basic and diluted (RMB)	12	0.2228	0.6131

STATEMENTS OF FINANCIAL POSITION

FOR THE YEAR ENDED 30 JUNE 2026

		Group		Company	
	Notes	2026 RMB'000	2025 RMB'000	2026 RMB'000	2025 RMB'000
ASSETS					
Non-current assets					
Property, plant and equipment	13	90,299	78,958	–	–
Right-of-use assets	14	18,964	21,593	–	–
Interests in subsidiaries	15	–	–	69,137	78,665
Deposits for acquisition of property, plant and equipment	18	125	3,861	–	–
		109,388	104,412	69,137	78,665
Current assets					
Inventories	16	99,408	97,452	–	–
Trade and bills receivables	17	98,566	96,894	–	–
Prepayments, deposits and other receivables	18	13,015	15,471	–	–
Cash and bank balances	19	28,598	31,169	–	–
		239,587	240,986	–	–
TOTAL ASSETS		348,975	345,398	69,137	78,665
EQUITY AND LIABILITIES					
Equity attributable to owners of the Company					
Share capital	20	133,557	133,557	133,557	133,557
Reserves	21	9,967	7,446	(65,241)	(56,484)
Total equity		143,524	141,003	68,316	77,073
Current liabilities					
Trade payables	22	58,857	39,467	–	–
Accrued expenses and other payables	23	15,622	21,378	821	1,592
Lease liabilities	14	1,751	2,901	–	–
Bank borrowings	24	108,923	123,538	–	–
Income tax payables		8,619	4,257	–	–
		193,772	191,541	821	1,592
Non-current liabilities					
Lease liabilities	14	549	1,468	–	–
Deferred income	25	11,130	11,386	–	–
		11,679	12,854	–	–
Total liabilities		205,451	204,395	821	1,592
TOTAL EQUITY AND LIABILITIES		348,975	345,398	69,137	78,665

STATEMENTS OF CHANGES IN EQUITY

FOR THE YEAR ENDED 30 JUNE 2026

GROUP

	Share capital RMB'000	Share premium* RMB'000 (note 21(a))	Other reserve* RMB'000 (note 21(c))	Exchange reserve* RMB'000 (note 21(b))	Accumulated losses* RMB'000	Total equity RMB'000
At 1 July 2024	133,557	33,961	16,569	(15,829)	(35,041)	133,217
Profit for the year	–	–	–	–	7,756	7,756
Other comprehensive income, net of income tax						
- Exchange differences on translation of financial statements of foreign operations to the Group's presentation currency	–	–	–	30	–	30
Total comprehensive income for the year	–	–	–	30	7,756	7,786
Appropriation to other reserves	–	–	1,113	–	(1,113)	–
At 30 June 2025 and 1 July 2025	133,557	33,961	17,682	(15,799)	(28,398)	141,003
Profit for the year	–	–	–	–	2,819	2,819
Other comprehensive income, net of income tax						
- Exchange differences on translation of financial statements of foreign operations to the Group's presentation currency	–	–	–	(298)	–	(298)
Total comprehensive income for the year	–	–	–	(298)	2,819	2,521
Appropriation to other reserves	–	–	1,277	–	(1,277)	–
At 30 June 2026	133,557	33,961	18,959	(16,097)	(26,856)	143,524

* These reserve accounts comprise the consolidated reserves of a surplus of approximately RMB9,967,000 (2025: RMB7,446,000) in the consolidated statement of financial position.

STATEMENTS OF CHANGES IN EQUITY

FOR THE YEAR ENDED 30 JUNE 2026

COMPANY

	Share capital RMB'000	Share premium* RMB'000 (note 21(a))	Exchange reserve* RMB'000 (note 21(b))	Accumulated losses* RMB'000	Total equity RMB'000
At 1 July 2024	133,557	33,961	(27,443)	(56,915)	83,160
Loss for the year	–	–	–	(6,063)	(6,063)
Other comprehensive income, net of income tax					
- Exchange differences on translation of the Company's financial statements to RMB	–	–	(24)	–	(24)
Total comprehensive income for the year	–	–	(24)	(6,063)	(6,087)
At 30 June 2025 and 1 July 2025	133,557	33,961	(27,467)	(62,978)	77,073
Loss for the year	–	–	–	(5,260)	(5,260)
Other comprehensive income, net of income tax					
- Exchange differences on translation of the Company's financial statements to RMB	–	–	(3,497)	–	(3,497)
Total comprehensive income for the year	–	–	(3,497)	(5,260)	(8,757)
At 30 June 2026	133,557	33,961	(30,964)	(68,238)	68,316

* These reserve accounts comprise the Company's deficit of approximately RMB65,241,000 (2025: RMB56,484,000) in the Company's statement of financial position.

CONSOLIDATED STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED 30 JUNE 2026

	Notes	2026 RMB'000	2025 RMB'000
Cash flows from operating activities			
Profit before income tax		12,642	11,433
Adjustments for:			
Interest income	7	(21)	(65)
Interest expenses	8	3,822	4,510
Depreciation of property, plant and equipment	13	12,053	14,497
Depreciation of right-of-use assets	14	3,575	3,567
Amortisation of government grants	25	(256)	(256)
Inventories write-down, net	9	501	842
Loss/(gain) on disposal of property, plant and equipment		962	(83)
Impairment loss of trade and bills receivables reversed	9	(1,363)	(469)
Operating profit before working capital changes		31,915	33,976
Increase in inventories		(2,457)	(3,687)
Increase in trade and bills receivables		(832)	(5,059)
Decrease in prepayments, deposits and other receivables		2,456	5,943
Increase/(decrease) in trade payables		19,644	(8,773)
(Decrease)/increase in accrued expenses and other payables		(5,676)	4,452
Cash generated from operations		45,050	26,852
Bank interest received		21	65
Income taxes paid		(5,312)	(2,974)
<i>Net cash generated from operating activities</i>		39,759	23,943
Cash flows from investing activities			
Release of restricted bank deposits		–	2,602
Deposits paid for acquisition of property, plant and equipment		(125)	(3,861)
Purchases of property, plant and equipment		(20,795)	(15,397)
Proceeds from disposal of property, plant and equipment		293	86
<i>Net cash used in investing activities</i>		(20,627)	(16,570)
Cash flows from financing activities	28(b)		
Interest paid on bank borrowings		(3,697)	(4,301)
Proceeds from bank borrowings		108,923	127,238
Repayments of bank borrowings		(123,538)	(127,998)
Repayments of principal portion of lease liabilities		(3,154)	(3,038)
Interest paid on lease liabilities		(125)	(209)
<i>Net cash used in financing activities</i>		(21,591)	(8,308)
Net change in cash and cash equivalents		(2,459)	(935)
Cash and cash equivalents at beginning of year		31,169	32,115
Effect of foreign exchange rate changes, net		(112)	(11)
Cash and cash equivalents at end of year		28,598	31,169
Analysis of balances of cash and cash equivalents			
Cash and bank balances	19	28,598	31,169

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2026

1. GENERAL INFORMATION

Luxking Group Holdings Limited (the “Company”) is a limited liability company incorporated in Bermuda. The registered office of the Company is located at Richmond House, 12 Par-la-Ville Road, Hamilton HM 08, Bermuda. The principal place of business of the Company is located at Unit 6, 12/F, Tower A, New Mandarin Plaza, 14 Science Museum Road, Kowloon, Hong Kong. The Company’s shares are listed on the Main Board of the Singapore Exchange Securities Trading Limited (the “SGX-ST”).

The principal activity of the Company is investment holding. Principal activities of the Company’s subsidiaries are set out in note 15 to the financial statements.

The immediate and ultimate holding company of the Company to be Tamere Enterprise Investment Limited, a limited liability company incorporated in Hong Kong and Zhongshan Xiaolan Town Public Assets Management Center, incorporated in The People’s Republic of China (the “PRC”), respectively.

The operations of the Company and its subsidiaries (the “Group”) are principally conducted in the PRC including Hong Kong. The consolidated financial statements have been presented in Renminbi (“RMB”), being the presentation currency of the Group. The functional currency of the Company is Hong Kong dollar (“HK\$”). In order to be consistent with the consolidated financial statements, the presentation currency of the Company’s financial statements are also RMB. Amounts are rounded to the nearest thousand, unless otherwise stated.

The consolidated financial statements of the Group, the statement of financial position and statement of changes in equity of the Company for the year ended 30 June 2026 were approved for issue by the Board of Directors on 23 September 2026.

2. BASIS OF PREPARATION

The consolidated financial statements on pages 42 to 80 have been prepared in accordance with IFRS Accounting Standards which collective terms includes all applicable individual IFRS Accounting Standards and Interpretations as issued by the International Accounting Standards Board (the “IASB”), and all applicable individual IAS Standards and Interpretations as originated by the Board of the International Accounting Standards Committee and adopted by the IASB. The financial statements also include the applicable disclosure requirements of the Listing Manual of the SGX-ST (the “Listing Manual”).

The material accounting policy information that have been used in the preparation of these consolidated financial statements are summarised in note 4 to the financial statements. These policies have been consistently applied to all the years presented unless otherwise stated. The adoption of new or amended IFRS Accounting Standards and the impacts on the Group’s consolidated financial statements, if any, are disclosed in note 3 to the financial statements.

The financial statements have been prepared under historical cost convention. The measurement bases are described in the accounting policies in note 4 to the financial statements.

It should be noted that accounting estimates and assumptions are used in preparation of the consolidated financial statements. Although these estimates are based on management’s best knowledge and judgement of current events and actions, actual results may ultimately differ from those estimates. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements, are disclosed in note 5 to the financial statements.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2026

3. ADOPTION OF NEW OR AMENDED IFRS ACCOUNTING STANDARDS

(a) Adoption of new or amended IFRS Accounting Standards

In the current year, the Group has applied the following new or amendments to IFRS Accounting Standards issued by the IASB which are relevant to and effective for the Group's consolidated financial statements for the annual period beginning on 1 July 2025:

Amendments to IAS 21	Lack of Exchangeability
Amendments to Illustrative Examples on IFRS 7, IFRS 18, IAS 1, IAS 8, IAS 36 and IAS 37	Disclosures about Uncertainties in the Financial Statements (amendments)

The application of these new and amendments to IFRS Accounting Standards in the current year had no material impact on the Group's financial positions and performance for the current and prior years and/or on the disclosures set out in these consolidated financial statements.

(b) New or amended IFRS Accounting Standards that have been issued but are not yet effective

The following IFRS Accounting Standards which are potentially relevant to the Group's consolidated financial statements have been issued but are not yet effective and have not been early adopted by the Group:

Amendments to IFRS 9 and IFRS 7	Classification and Measurement of Financial Instruments ¹
Amendments to IFRS 9 and IFRS 7	Contracts Referencing Nature-dependent Electricity ¹
Amendments to IFRS 1, IFRS 7, IFRS 9, IFRS 10 and IAS 7	Annual Improvements to IFRS Accounting Standards – Volume 11 ¹
IFRS 18	Presentation and Disclosure in Financial Statements ²
Amendments to IAS 21	Translation to a Hyperinflationary Presentation Currency ²
IFRS 19 and its amendments	Subsidiaries without Public Accountability: Disclosures ²
IFRS 20	Regulatory Assets and Regulatory Liabilities ³
Amendments to IFRS 10 and IAS 28	Sale or Contribution of Assets between an Investor and its Associate or Joint Venture ⁴

¹ Effective for annual periods beginning on or after 1 January 2026.

² Effective for annual periods beginning on or after 1 January 2027.

³ Effective for annual periods beginning on or after 1 January 2029.

⁴ The amendments were originally intended to be effective for periods beginning on or after 1 January 2026. The effective date has now been deferred/removed. Early application of the amendments continues to be permitted.

The Group is in the process of making an assessment of what the impact of these new or amended IFRS Accounting Standards is expected to be in the period of initial application. So far the Group has concluded that the application of these amendments will have no material impact on the consolidated financial statements except for IFRS 18.

IFRS 18 Presentation and Disclosure in Financial Statements, which was issued by the IASB in April 2024 supersedes IAS 1 and will result in major consequential amendments to IFRS Accounting Standards including IAS 8 Basis of Preparation of Financial Statements (renamed from Accounting Policies, Changes in Accounting Estimates and Errors). Even though IFRS 18 will not have any effect on the recognition and measurement of items in the consolidated financial statements, it is expected to have a significant effect on the presentation and disclosure of certain items. These changes include categorisation and sub-totals in the statement of profit or loss, aggregation/disaggregation and labelling of information, and disclosure of management-defined performance measures.

The Group has not early applied any amended IFRS Accounting Standards that is not yet effective for the current accounting period.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2026

4. MATERIAL ACCOUNTING POLICY INFORMATION

4.1 Basis of consolidation

The consolidated financial statements comprise the financial statements of the Company and its subsidiaries. Inter-company transactions and balances between group companies together with unrealised profits are eliminated in full in preparing the consolidated financial statements. Unrealised losses are also eliminated unless the transaction provides evidence of impairment on the asset transferred, in which case the loss is recognised in profit or loss.

4.2 Foreign currency translation

In the individual financial statements of the consolidated entities, foreign currency transactions are translated into the functional currency of the individual entity using the exchange rates prevailing at the dates of the transactions. At the reporting date, monetary assets and liabilities denominated in foreign currencies are translated at the foreign exchange rates ruling at that date. Foreign exchange gains and losses resulting from the settlement of such transactions and from the reporting date retranslation of monetary assets and liabilities are recognised in profit or loss. Non-monetary items that are measured at historical cost in a foreign currency are not retranslated.

In the consolidated financial statements, all individual financial statements of foreign operations, originally presented in a currency different from the Group's presentation currency, have been converted into RMB. Assets and liabilities have been translated into RMB at the closing rates at the reporting date. Income and expenses have been converted into RMB at the exchange rates ruling at the transaction dates, or at the average rates over the reporting period provided that the exchange rates do not fluctuate significantly. Any differences arising from this procedure have been recognised in the other comprehensive income and accumulated separately in the exchange reserve in equity.

When a foreign operation is sold, such exchange differences are reclassified from equity to profit or loss as part of the gain or loss on sale.

4.3 Property, plant and equipment

Buildings held for own use which are situated on leasehold land, where the cost of the buildings could be measured separately from the cost of the leasehold land at the inception of the lease, and other items of plant and equipment, other than construction in progress, are stated at cost less accumulated depreciation and any accumulated impairment losses. The cost of an asset comprises its purchase price and any directly attributable costs of bringing the asset to its working condition and location for its intended use.

Depreciation is provided to write off the cost of property, plant and equipment (other than construction in progress) less their estimated residual values over their estimated useful lives, using straight-line method, as follows:

Buildings	10 to 20 years or over the terms of the related land lease, whichever is the shorter
Equipment and machinery	3 to 10 years
Motor vehicles	4 to 7 years

The assets' estimated residual values, depreciation method and estimated useful lives are reviewed, and adjusted if appropriate, at each reporting date.

Gain or loss arising on retirement or disposal is determined as the difference between the sales proceeds and the carrying amount of the asset and is recognised in profit or loss.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2026

4. MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

4.3 Property, plant and equipment (Continued)

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. All other costs, such as repairs and maintenance are charged to profit or loss during the financial period in which they are incurred.

Construction in progress is stated at cost less any accumulated impairment losses. Cost comprises direct costs of construction as well as borrowing costs capitalised during the periods of construction and installation. Capitalisation of these costs ceases and the construction in progress is transferred to the appropriate class of property, plant and equipment when substantially all the activities necessary to prepare the assets for their intended use are completed. No depreciation is provided for in respect of construction in progress until it is completed and ready for its intended use.

4.4 Leases

All leases are required to be capitalised in the statements of financial position as right-of-use assets and lease liabilities, but accounting policy choices exist for an entity to choose not to capitalise (i) leases which are short-term leases and/or (ii) leases for which the underlying asset is of low-value. The Group has elected not to recognise right-of-use assets and lease liabilities for low-value assets and leases for which at the commencement date have a lease term of 12 months or less and do not contain purchase option. The lease payments associated with those leases have been expensed on straight-line basis over the lease term.

Right-of-use asset

The right-of-use asset should be recognised at cost and would comprise: (i) the amount of the initial measurement of the lease liability (see below for the accounting policy to account for lease liability); (ii) any lease payments made at or before the commencement date, less any lease incentives received; (iii) any initial direct costs incurred by the lessee and (iv) an estimate of costs to be incurred by the lessee in dismantling and removing the underlying asset to the condition required by the terms and conditions of the lease. The Group measures the right-of-use assets applying a cost model. Under the cost model, the Group measures the right-to-use at cost, less accumulated depreciation and any accumulated impairment losses, and adjusted for any remeasurement of lease liability.

For the Group, leasehold land and buildings which is held for own use would continue to be accounted for under IAS 16 and would be carried at cost model. Other than the above right-of-use assets, the Group has also leased a number of properties under tenancy agreements which the Group exercise its judgement and determines that it is a separate class of assets apart from the leasehold land and buildings which is held for own use. As a result, the right-of-use asset arising from the properties under tenancy agreements are carried at depreciated cost.

The Group presents right-of-use assets separately from other assets in the consolidated statement of financial position.

Refundable rental deposits

Refundable rental deposits paid are accounted under IFRS 9 and initially measured at fair value. Adjustments to fair value at initial recognition are considered as additional lease payments and included in the cost of right-of-use assets.

4. MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

4.4 Leases (Continued)

Lease liability

The lease liability is recognised at the present value of the lease payments that are not paid at the date of commencement of the lease. The lease payments are discounted using the interest rate implicit in the lease, if that rate can be readily determined. If that rate cannot be readily determined, which is generally the case of the Group, uses the lessee's incremental borrowing rate.

The following payments for the right-of-use asset during the lease term that are not paid at the commencement date of the lease are considered to be lease payments: (i) fixed payments less any lease incentives receivable; (ii) variable lease payments that depend on an index or a rate, initially measured using the index or rate as at commencement date; (iii) amounts expected to be payable by the lessee under residual value guarantees; (iv) the exercise price of a purchase option if the lessee is reasonably certain to exercise that option; and (v) payments of penalties for terminating the lease, if the lease term reflects the lessee exercising an option to terminate the lease.

Subsequent to the commencement date, the Group measures the lease liability by: (i) increasing the carrying amount to reflect interest on the lease liability; (ii) reducing the carrying amount to reflect the lease payments made; and (iii) remeasuring the carrying amount to reflect any reassessment or lease modifications, e.g., a change in future lease payments arising from change in an index or rate, a change in the lease term, a change in the in-substance fixed lease payments or a change in assessment to purchase the underlying asset.

The Group presents lease liabilities separately from other liabilities in the consolidated statement of financial position.

4.5 Financial instruments

(i) Financial assets

A financial asset (unless it is a trade receivable without a significant financing component) is initially measured at fair value plus transaction costs that are directly attributable to its acquisition or issue. A trade receivable without a significant financing component is initially measured at the transaction price.

Subsequent measurement of debt instruments depends on the Group's business model for managing the asset and the cash flow characteristics of the asset. The Group classifies its debt instruments that are held for collection of contractual cash flows where those cash flows represent solely payments of principal and interest at amortised cost. Financial assets at amortised cost are subsequently measured using the effective interest method. Interest income, foreign exchange gains and losses and impairment are recognised in profit or loss. Any gain or loss on derecognition is recognised in profit or loss.

(ii) Impairment loss on financial assets

The Group recognises loss allowances for expected credit loss ("ECL") on trade receivables and other financial assets measured at amortised cost. The ECLs are measured on either of the following bases: (1) 12 months ECLs: these are the ECLs that result from possible default events within the 12 months after the reporting date; and (2) lifetime ECLs: these are ECLs that result from all possible default events over the expected life of a financial instrument. The maximum period considered when estimating ECLs is the maximum contractual period over which the Group is exposed to credit risk.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2026

4. MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

4.5 Financial instruments (Continued)

(ii) Impairment loss on financial assets (Continued)

ECLs are a probability-weighted estimate of credit losses. Credit losses are measured as the difference between all contractual cash flows that are due to the Group in accordance with the contract and all the cash flows that the Group expects to receive. The shortfall is then discounted at an approximation to the assets' original effective interest rate.

The Group measured loss allowances for trade receivables using IFRS 9 simplified approach and has calculated ECLs based on lifetime ECLs. For trade receivables which are not assessed for ECLs individually, the Group has established a provision matrix that is based on the Group's historical credit loss experience, adjusted for forward-looking factors specific to the debtors and the economic environment.

For other debt financial assets, the ECLs are based on the 12-months ECLs. However, when there has been a significant increase in credit risk since origination, the allowance will be based on the lifetime ECLs.

When determining whether the credit risk of a financial asset has increased significantly since initial recognition and when estimating ECL, the Group considers reasonable and supportable information that is relevant and available without undue cost or effort. This includes both quantitative and qualitative information analysis, based on the Group's historical experience and informed credit assessment and including forward-looking information.

The Group assumes that the credit risk on a financial asset has increased significantly if it is more than 30 days past due.

The Group considers a financial asset to be credit-impaired when: (1) the borrower is unlikely to pay its credit obligations to the Group in full, without recourse by the Group to actions such as realising security (if any is held); or (2) the financial asset is more than 90 days past due.

Interest income on credit-impaired financial assets is calculated based on the amortised cost (i.e. the gross carrying amount less loss allowance) of the financial asset. For non credit-impaired financial assets, interest income is calculated based on the gross carrying amount.

The gross carrying amount of a financial asset is written off (either partially or in full) to the extent that there is no realistic prospect of recovery. This is generally the case when the Group determines that the debtor does not have assets or sources of income that could generate sufficient cash flows to repay the amounts subject to the written off. Subsequent recoveries of an asset that was previously written off are recognised as a reversal of loss allowances in profit or loss in the period in which the recovery occurs.

(iii) Financial liabilities

The Group classifies its financial liabilities, depending on the purpose for which the liabilities were incurred. Financial liabilities at amortised costs are initially measured at fair value, net of directly attributable costs incurred.

Financial liabilities at amortised cost are subsequently measured at amortised cost, using the effective interest method. The related interest expense is recognised in profit or loss.

Gains or losses are recognised in profit or loss when the liabilities are derecognised as well as through the amortisation process.

4. MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

4.5 Financial instruments (Continued)

(iv) Effective interest method

The effective interest method is a method of calculating the amortised cost of a financial asset or financial liability and of allocating interest income or interest expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash receipts or payments through the expected life of the financial asset or liability, or where appropriate, a shorter period.

(v) Derecognition

The Group derecognises a financial asset when the contractual rights to the future cash flows in relation to the financial asset expire or when the financial asset has been transferred and the transfer meets the criteria for derecognition in accordance with IFRS 9.

Financial liabilities are derecognised when the obligation specified in the relevant contract is discharged, cancelled or expires.

4.6 Inventories

Inventories are carried at the lower of cost and net realisable value. Cost is determined using weighted average basis, and in the case of work-in-progress and finished goods, comprises direct materials, direct labour and an appropriate proportion of overheads. Net realisable value is the estimated selling price in the ordinary course of business less the estimated cost of completion and necessary to make the sale. Allowance is made for obsolete, slow-moving and defective inventories to adjust the carrying value of those inventories to the lower of cost and net realisable value.

4.7 Cash and bank balances

Cash and bank balances include cash at bank and in hand, demand deposits with banks and short term highly liquid investments with original maturities of three months or less that are readily convertible into known amounts of cash and which are subject to insignificant risk of changes in value. For purposes of the consolidated statement of cash flows, cash and cash equivalents comprise cash and bank balances.

4.8 Revenue recognition

Revenue from contracts with customers is recognised when control of goods or services is transferred to the customers at an amount that reflects the consideration to which the Group expects to be entitled in exchange for those goods or services, excluding those amounts collected on behalf of third parties. Revenue excludes value added tax or other sales taxes and is after deduction of any trade discounts, sales returns and sales rebates.

Sales of goods

Customers obtain control of the general tapes, industrial tapes and BOPP films products when these goods are delivered to and have been accepted by customers. Revenue is thus recognised at a particular point in time upon when the customers accepted the general tapes, industrial tapes and BOPP films products. There is generally only one performance obligation. Invoices are usually payable within 7 to 150 days which does not contain a significant financing component.

A contract liability represents the Group's obligation to transfer goods to a customer for which the Group has received consideration (or an amount of consideration is due) from the customer.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2026

4. MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

4.9 Employee benefits

Retirement benefits

Pursuant to the relevant regulations in the PRC, the Group has participated in a local municipal government retirement benefit scheme (the “Scheme”), whereby the Group is required to contribute a certain percentage of basic salaries of its employees to the Scheme to fund their retirement benefits. The local municipal government undertakes to assume the retirement benefits obligations of all existing and future retired employees in the PRC. The only obligation of the Group with respect to the Scheme is to pay the ongoing required contributions under the Scheme mentioned above. The Group’s contributions to the Scheme are expensed as incurred.

4.10 Accounting for income taxes

Income tax comprises current tax and deferred tax.

Current income tax assets and/or liabilities comprise those obligations to, or claims from, fiscal authorities relating to the current or prior reporting period, that are unpaid at the reporting date. They are calculated according to the tax rates and tax laws applicable to the fiscal periods to which they relate, based on the taxable profit for the year. All changes to current tax assets or liabilities are recognised as a component of income tax expense in profit or loss.

Deferred tax is calculated using the liability method on temporary differences at the reporting date between the carrying amounts of assets and liabilities in the financial statements and their respective tax bases. Deferred tax liabilities are generally recognised for all taxable temporary differences. Deferred tax assets are recognised for all deductible temporary differences, tax losses available to be carried forward as well as other unused tax credits, to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, unused tax losses and unused tax credits can be utilised.

Deferred tax assets and liabilities are not recognised if the temporary difference arises from initial recognition of assets and liabilities in a transaction (other than a business combination) that affects neither taxable nor accounting profit or loss and does not give rise to equal taxable and deductible temporary differences.

Deferred tax liabilities are recognised for taxable temporary differences arising on investments in subsidiaries, except where the Group is able to control the reversal of the temporary differences and it is probable that the temporary differences will not reverse in the foreseeable future.

For the purposes of measuring deferred tax for leasing transactions in which the Group recognises the right-of-use assets and the related lease liabilities, the Group first determines whether the tax deductions are attributable to the right-of-use assets or the lease liabilities.

For leasing transactions in which the tax deductions are attributable to the lease liabilities, the Group applies IAS 12 requirements to right-of-use assets and lease liabilities separately. Temporary differences on initial recognition of the relevant right-of-use assets and lease liabilities are not recognised due to application of the initial recognition exemption. Temporary differences arising from subsequent revision to the carrying amounts of right-of-use assets and lease liabilities, resulting from remeasurement of lease liabilities and lease modifications, that are not subject to initial recognition exemption are recognised on the date of remeasurement or modification.

4. MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

4.10 Accounting for income taxes (Continued)

Deferred tax is calculated, without discounting, at the tax rates that are expected to apply in the period the liability is settled or the asset realised, provided they are enacted or substantively enacted at the reporting date.

Changes in deferred tax assets or liabilities are recognised in profit or loss, or in other comprehensive income or directly in equity if they relate to items that are charged or credited to other comprehensive income or directly to equity.

Current tax assets and current tax liabilities are presented in net if, and only if,

- (a) the Group has the legally enforceable right to set off the recognised amounts; and
- (b) intends either to settle on a net basis, or to realise the asset and settle the liabilities simultaneously.

The Group presents deferred tax assets and deferred tax liabilities in net if, and only if,

- (a) the entity has a legally enforceable right to set off current tax assets against current tax liabilities; and
- (b) the deferred tax assets and the deferred tax liabilities relate to income taxes levied by the same taxation authority on either:
 - (i) the same taxable entity; or
 - (ii) different taxable entities which intend either to settle current tax liabilities and assets on a net basis, or to realise the assets and settle the liabilities simultaneously, in each future period in which significant amounts of deferred tax liabilities or assets are expected to be settled or recovered.

4.11 Segment reporting

The Group identifies operating segments and prepares segment information based on the regular internal financial information reported to the executive directors for their decisions about resources allocation to the Group's business components and for their review of the performance of those components. The business components in the internal financial information reported to the executive directors are determined following the Group's major product lines.

The measurement policies of the Group uses for reporting segment results under IFRS 8 are the same as those used in its financial statements prepared under IFRS Accounting Standards, except that bank interest income, finance costs, income tax expense and corporate income and expenses which are not directly attributable to the business activities of any operating segment are not included in arriving at the operating results of the operating segment.

Segment assets exclude corporate assets which are not directly attributable to the business activities of any operating segment are not allocated to a segment. These include cash and bank balances and other financial assets.

Segment liabilities exclude corporate liabilities which are not directly attributable to the business activities of any operating segment and are not allocated to a segment. These include current tax liabilities, bank borrowings and other financial liabilities.

No asymmetrical allocations have been applied to reportable segments.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2026

4. MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

4.12 Government grants

Grants from the government are recognised where there is a reasonable assurance that the grant will be received and the Group will comply with all attached conditions. Government grants relating to expenses are deferred and recognised in profit or loss over the period necessary to match them with the related costs that they are intended to compensate. Government grants relating to the purchase of property, plant and equipment and land use rights are included in non-current liabilities as deferred income and are recognised in profit or loss on straight line method over the expected lives of the related assets.

5. CRITICAL ACCOUNTING JUDGEMENTS AND KEY SOURCES OF ESTIMATION OF UNCERTAINTY

Estimates and judgements are continually evaluated and are based on historical experiences and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

The Group makes estimates and assumptions concerning the future. The resulting accounting estimates will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below:

(i) Net realisable value of inventories

Net realisable value of inventories is the estimated selling price in the ordinary course of business less the estimated cost of completion and necessary to make the sale. These estimates are based on the current market conditions and the historical sales experience for the estimated selling price and less estimated cost of completion and necessary to make the sale. It could change significantly as a result of competitor actions in response to severe industry cycles. Management reassessed the estimates at each reporting date. The carrying amount of the Group's inventories as at 30 June 2026 was RMB99,408,000 (2025: RMB97,452,000).

(ii) Income tax

The Group is subject to income taxes in Hong Kong and the PRC. Judgement is required in determining the provision for income taxes. There are transactions for which ultimate tax determination is uncertain during the ordinary course of business. The Group recognised liabilities for anticipated tax issues based on estimates of whether additional taxes will be due. Where the final tax outcome of these matters is different from the amounts that were initially recorded, such differences will affect the income tax and deferred tax provision in the period in which such determination is made. In addition, deferred tax assets are recognised to the extent that it is probable that future taxable profit will be available against which the deductible temporary differences can be utilised.

This requires significant judgement on the tax treatments of certain transactions and also assessment on the probability that adequate future taxable profits will be available for the deferred tax assets to be recovered. Revisions arising from final determinations may impact current and deferred tax charges in the period such determinations are made. In addition, the Group assessed the income tax obligations arising from the dividend distribution in the PRC with the aid of external tax expert opinions. The executive directors of the Company evaluates the relevant tax treatment by taking into account several tax practices of the transactions and the impact of changes in tax regulations and administrative practices, to support management's assessment of the associated tax positions. As at 30 June 2026, the carrying amount of provision for taxation amounted to approximately RMB8,619,000 (2025: RMB4,257,000).

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2026

5. CRITICAL ACCOUNTING JUDGEMENTS AND KEY SOURCES OF ESTIMATION OF UNCERTAINTY (Continued)

(iii) Loss allowance for ECLs of trade receivables

Loss allowances for trade receivables are based on management's estimate of the lifetime ECLs, which is estimated by taking into account the credit loss experience, ageing of trade receivables, customers' repayment history and customers' financial position and an assessment of both the current and forecast general economic conditions, all of which involve a significant degree of management judgement.

The loss allowance of ECLs is sensitive to changes in circumstances and of forecasted general economic conditions. The net carrying amount of the Group's trade receivables as at 30 June 2026 was RMB91,606,000 (2025: RMB96,894,000). The information about the Group's trade receivables and the ECLs are disclosed in notes 17 and 30(c) respectively.

6. SEGMENT INFORMATION

The Group has identified the following operating and reportable segments:

Manufacture of general purpose adhesive tapes ("General Tapes") – manufacture and distribution of adhesive tapes such as stationary tapes, masking tapes and double-sided tapes for industrial, commercial and customer uses.

Manufacture of industrial specialty tapes ("Industrial Tapes") – manufacture and distribution of adhesive tapes designed for more sophisticated industrial application such as manufacturing and/or assembly processes, especially used for mobile and electronic appliance.

Manufacture of biaxially oriented polypropylene films ("BOPP films") – manufacture and distribution of BOPP films for packaging in industries, such as food, pharmaceutical, medical and electrical industries.

Each of these operating segments is managed separately as each of these product lines requires different resources as well as marketing approaches. The executive directors regularly review revenue, gross profit margin and operating results of each operating segment.

The Group operated a trading of tapes business, which was presented as a separate reportable segment in previous years. With effect from the year ended 30 June 2026, this portion of revenue was included as segment revenue of Manufacture of General Tapes and Industrial Tapes and last year's comparative segment information has been re-presented to conform with the current period's presentation. In the opinion of the board of directors, the re-presentation has no material impact on the segment reporting.

During the financial years ended 30 June 2026 and 2025, all inter-segment sales were transacted with reference to the costs incurred by respective segments.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2026

6. SEGMENT INFORMATION (Continued)

Information regarding the Group's reportable segments as provided to the Group's executive directors is set out below:

	2026			
	Manufacture of General Tapes RMB'000	Manufacture of Industrial Tapes RMB'000	Manufacture of BOPP films RMB'000	Group RMB'000
Reportable segment revenue	203,596	210,943	141,022	555,561
Reportable segment profit	9,062	10,028	3,832	22,922
Depreciation for property, plant and equipment and right-of-use assets	(5,492)	(5,678)	(4,458)	(15,628)
Inventories write-down, net	(176)	(182)	(143)	(501)
Loss on disposal of property, plant and equipment	(962)	–	–	(962)
Impairment loss of trade and bills receivables reversed	1,363	–	–	1,363
Reportable segment assets	127,533	139,256	53,539	320,328
Corporate assets:				
Cash and bank balances				28,598
Other financial assets				49
Consolidated total assets				348,975
Additions to non-current segment assets:				
Property, plant and equipment	8,665	8,958	7,033	24,656
Right-of-use assets	381	394	310	1,085
	9,046	9,352	7,343	25,741
Reportable segment liabilities	30,817	31,857	24,968	87,642
Corporate liabilities:				
Bank borrowings				108,923
Other financial liabilities				267
Income tax payables				8,619
Consolidated total liabilities				205,451

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2026

6. SEGMENT INFORMATION (Continued)

	2025			
	Manufacture of General Tapes RMB'000	Manufacture of Industrial Tapes RMB'000	Manufacture of BOPP films RMB'000	Group RMB'000
Reportable segment revenue	203,063	197,357	169,729	570,149
Reportable segment profit	10,880	8,654	3,280	22,814
Depreciation for property, plant and equipment and right-of-use assets	(5,855)	(6,024)	(6,185)	(18,064)
Inventories (write-down)/write-back, net	(1,544)	566	136	(842)
Gain on disposal of property, plant and equipment	83	–	–	83
Impairment loss of trade and bills receivables reversed	469	–	–	469
Reportable segment assets	131,596	127,482	55,102	314,180
Corporate assets:				
Cash and bank balances				31,169
Other financial assets				49
Consolidated total assets				345,398
Additions to non-current segment assets:				
Property, plant and equipment	4,769	4,906	5,038	14,713
Reportable segment liabilities	24,234	24,929	25,599	74,762
Corporate liabilities:				
Bank borrowings				123,538
Other financial liabilities				1,838
Income tax payables				4,257
Consolidated total liabilities				204,395

The totals presented for the Group's operating segments reconcile to the Group's key financial figures as presented in the financial statements as follows:

	2026 RMB'000	2025 RMB'000
Reportable segment profit	22,922	22,814
Interest income	21	65
Unallocated corporate expenses	(6,479)	(6,936)
Finance costs	(3,822)	(4,510)
Profit before income tax	12,642	11,433

Unallocated corporate expenses mainly included directors' remuneration, staff costs and other expenses not directly attributable to the business activities of any operating segments.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2026

6. SEGMENT INFORMATION (Continued)

The Group's revenue from external customers and non-current assets are divided into the following geographical areas:

	Revenue from external customers		Non-current assets	
	2026 RMB'000	2025 RMB'000	2026 RMB'000	2025 RMB'000
The PRC (domicile)	497,437	509,626	106,466	101,421
Hong Kong	2,523	2,408	2,922	2,991
Other countries	55,601	58,115	–	–
	555,561	570,149	109,388	104,412

Geographical location of customers is based on the location at which the goods are delivered whilst that of non-current assets is based on the physical location of the asset.

There was not any customer with whom transactions have exceeded 10% of the Group's revenue for the years ended 30 June 2026 and 2025.

7. REVENUE AND OTHER INCOME

Revenue from the Group's principal activities and other income of the Group recognised during the year are as follows:

	2026 RMB'000	2025 RMB'000
Revenue		
Sale of goods – at a point in time	555,561	570,149
Other income		
Interest income	21	65
Gain on disposal of property, plant and equipment	–	83
Government grants (note)	2,083	498
Net foreign exchange gain	–	550
Impairment loss of trade and bills receivables reversed	1,363	469
Others	372	399
	3,839	2,064

Note: Government grants amounted to RMB256,000 (2025: RMB256,000) are deferred income in relation to the acquisition of leasehold interest in land located in the PRC (note 25) for the financial years ended 30 June 2026 and 2025. For the remaining of the government grant, the Anlu city government provided a one-time financial incentive fund along with subsidies for staff retention, new hires, re-employment, and human-resource services for the financial year ended 30 June 2025, the Group received a government grant under the Provincial Special Fund for High-Quality Manufacturing Development for the financial year ended 30 June 2026. The Group has complied with the requirements and no unfulfilled conditions for both financial years.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2026

8. FINANCE COSTS

	2026 RMB'000	2025 RMB'000
Interest charged on bank borrowings, wholly repayable within one year	3,697	4,301
Interest expenses on lease liabilities (note 14)	125	209
	3,822	4,510

9. PROFIT BEFORE INCOME TAX

	2026 RMB'000	2025 RMB'000
Profit before income tax is arrived at after charging/(crediting):		
Auditor's remuneration		
- Audit services	1,217	1,194
- Non-audit services	36	36
Impairment loss trade and bills receivables reversed	(1,363)	(469)
Cost of inventories recognised as an expense	453,607	466,460
Depreciation of property, plant and equipment	12,053	14,497
Depreciation of right-of-use assets	3,575	3,567
Loss on disposal of property, plant and equipment	962	–
Net foreign exchange loss/(gain)	245	(550)
Research and development costs	4,408	4,166
Directors' remuneration:		
- Fee	977	1,098
- Other emoluments	3,345	3,570
- Retirement scheme contributions	16	17
	4,338	4,685
Retirement scheme contributions	7,190	7,207
Other staff costs	50,430	51,707
Total staff costs	61,958	63,599

Cost of inventories recognised as an expense includes the following expenses which are also included in the respective total amounts separately disclosed above for each of these types of expenses:

- Depreciation of property, plant and equipment	10,790	11,955
- Depreciation of right-of-use assets	2,931	2,820
- Inventories write-down, net	501	842
- Staff costs	26,102	23,937
- Research and development costs	1,910	1,945

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2026

10. INCOME TAX EXPENSE

	2026 RMB'000	2025 RMB'000
The PRC:		
Current tax (note)	9,819	3,567
Under provision in respect of prior years	–	87
	9,819	3,654
Hong Kong:		
Current tax	14	23
Over provision in respect of prior years	(10)	–
	4	23
Total income tax expense	9,823	3,677

Note: Included in the current tax charge for the year is withholding tax of RMB5,907,000 (2025: Nil).

Zhongshan New Asia Adhesive Products Co., Ltd. (“Zhongshan New Asia”) and Hubei Luxking Innovative Materials Co., Ltd. (“Hubei Luxking”), wholly-owned subsidiaries of the Company, is subject to the PRC Enterprise Income Tax rate of 25% (2025: 25%).

Luxking International Chemicals Limited and China King International Trading Limited, wholly-owned subsidiaries of the Company, are subject to Hong Kong Profits Tax.

A two-tiered profits tax rates regime of Hong Kong Profits Tax applies to years of assessment commencing on or after 1 July 2018. Under the regime, the first HK\$2 million of assessable profits of qualifying corporation will be taxed at 8.25%, and assessable profits above HK\$2 million will be taxed at 16.5%. During the years ended 30 June 2026 and 2025, only one company under the group of companies can enjoy the tax benefit. Luxking International Chemicals Limited and China King International Trading Limited are subject to Income Tax rate of 8.25% and 16.5% respectively (2025: 8.25% and 16.5% respectively) on the estimated assessable profits for the year.

Withholding tax is calculated at 10% of the dividends declared in respect of profits earned by PRC entities distribute to a non-PRC holding company.

Income tax has not been provided by the Company and other subsidiaries as the Company and other subsidiaries did not derive any assessable profits during the year (2025: Nil).

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2026

10. INCOME TAX EXPENSE (Continued)

Reconciliation between income tax expense and accounting profit at applicable tax rates:

	2026 RMB'000	2025 RMB'000
Profit before income tax	12,642	11,433
Tax on profit before income tax, calculated at the rates applicable to profits in the tax jurisdiction concerned	3,043	2,970
Tax effect of non-taxable revenue	(431)	(285)
Tax effect of non-deductible expenses	2,095	1,877
(Over)/under provision in respect of prior years	(10)	87
Tax effect of unused tax loss not recognised	14	18
Others	(706)	(860)
Withholding tax	5,907	–
Unrecognised tax losses utilised from previous periods	(89)	(130)
Income tax expense	9,823	3,677

At the end of the reporting period, the Group had unused tax loss of RMB177,000 (2025: RMB722,000) in Hong Kong available for offset against future profits of the companies in which the losses arose. For Hong Kong entities, there is no time limit for utilisation of tax loss. No deferred tax liability has been provided for the Group and the Company as the Group and the Company did not have any significant temporary differences which gave rise to a deferred tax liability at 30 June 2026 (2025: Nil).

11. DIVIDENDS

The directors do not recommend the payment of a dividend for the years ended 30 June 2026 and 2025.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2026

12. EARNINGS PER SHARE

The calculation of basic earnings per share is based on the profit attributable to owners of the Company of approximately RMB2,819,000 (2025: RMB7,756,000) divided by 12,650,000 (2025: 12,650,000) ordinary shares in issue during the year.

Diluted earnings per share for the financial years ended 30 June 2026 and 2025 are the same as basic earnings per share, as the Group has no dilutive potential shares during the current and prior year.

13. PROPERTY, PLANT AND EQUIPMENT - GROUP

	Buildings RMB'000	Equipment and machinery RMB'000	Motor vehicles RMB'000	Construction in progress RMB'000	Total RMB'000
At 1 July 2024					
Cost	78,832	218,123	4,074	17,996	319,025
Accumulated depreciation and impairment losses	(57,480)	(179,428)	(3,372)	–	(240,280)
Net carrying amount	21,352	38,695	702	17,996	78,745
Year ended 30 June 2025					
Opening net carrying amount	21,352	38,695	702	17,996	78,745
Additions	1,887	7,194	159	5,473	14,713
Disposal	–	(3)	–	–	(3)
Depreciation charged for the year	(2,835)	(11,361)	(301)	–	(14,497)
Transfer	1,925	14,779	–	(16,704)	–
Closing net carrying amount	22,329	49,304	560	6,765	78,958
At 30 June 2025					
Cost	82,644	238,935	4,233	6,765	332,577
Accumulated depreciation and impairment losses	(60,315)	(189,631)	(3,673)	–	(253,619)
Net carrying amount	22,329	49,304	560	6,765	78,958
Year ended 30 June 2026					
Opening net carrying amount	22,329	49,304	560	6,765	78,958
Additions	332	2,704	281	21,339	24,656
Disposal	(345)	(906)	(4)	–	(1,255)
Depreciation charged for the year	(406)	(11,349)	(298)	–	(12,053)
Transfer	6,234	11,725	–	(17,959)	–
Exchange difference	–	(7)	–	–	(7)
Closing net carrying amount	28,144	51,471	539	10,145	90,299
At 30 June 2026					
Cost	73,460	248,121	4,165	10,145	335,891
Accumulated depreciation and impairment losses	(45,316)	(196,650)	(3,626)	–	(245,592)
Net carrying amount	28,144	51,471	539	10,145	90,299

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2026

13. PROPERTY, PLANT AND EQUIPMENT - GROUP (Continued)

As at 30 June 2026 and 2025, all of the Group's buildings are situated in the PRC with remaining lease terms of from 23 to 45 years (2025: 24 to 46 years).

As at 30 June 2026, certain buildings of the Group with net carrying amount of RMB1,993,000 (2025: RMB2,349,000) were pledged to secure the Group's bank borrowings (note 24).

14. RIGHT-OF-USE ASSETS AND LEASE LIABILITIES

Right-of-use assets - Group

	Land use rights RMB'000	Leasehold land and buildings RMB'000	Properties RMB'000	Total RMB'000
At 1 July 2024	14,371	3,099	7,692	25,162
Exchange difference	–	(2)	–	(2)
Depreciation	(368)	(107)	(3,092)	(3,567)
At 30 June 2025 and 1 July 2025	14,003	2,990	4,600	21,593
Lease modification	–	–	1,085	1,085
Exchange difference	–	(139)	–	(139)
Depreciation	(368)	(104)	(3,103)	(3,575)
At 30 June 2026	13,635	2,747	2,582	18,964

As at 30 June 2026, the remaining lease terms of land use rights and leasehold land and buildings are ranging from 23 to 45 years and 28 years respectively (2025: 24 to 46 years and 29 years).

For the years ended 30 June 2026 and 2025, the Group leases a number of office premises, warehouses and staff quarters in the PRC for its operations. The leases run for an initial period ranged from two to three years. Lease terms are negotiated on an individual basis and contain a wide range of different terms and conditions.

As at 30 June 2026, right-of-use assets of RMB2,506,000 (2025: RMB2,618,000) were pledged to secure the Group's bank borrowings (note 24).

The weighted average incremental borrowing rate applied to lease liabilities recognised during the year was 2.9% (2025: 3.5%).

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2026

14. RIGHT-OF-USE ASSETS AND LEASE LIABILITIES (Continued)

Lease liabilities - Group

	Properties RMB'000
At 1 July 2024	7,407
Interest expenses on lease liabilities	209
Lease payments	
- Principal portion	(3,038)
- Interest portion	(209)
At 30 June 2025 and 1 July 2025	4,369
Addition	1,085
Interest expenses on lease liabilities	125
Lease payments	
- Principal portion	(3,154)
- Interest portion	(125)
At 30 June 2026	2,300

	2026 RMB'000	2025 RMB'000
Current	1,751	2,901
Non-current	549	1,468
	2,300	4,369

Future lease payments are due as follows:

	Minimum lease payments RMB'000	Interests RMB'000	Present value RMB'000
At 30 June 2026			
Due within one year	1,785	(34)	1,751
Due in the second to fifth years	565	(16)	549
	2,350	(50)	2,300
At 30 June 2025			
Due within one year	3,006	(105)	2,901
Due in the second to fifth years	1,483	(15)	1,468
	4,489	(120)	4,369

The maturity analysis of lease liabilities is disclosed in note 30(d) to the financial statements.

The total cash outflow for leases for the year ended 30 June 2026 was RMB3,279,000 (2025: RMB3,247,000) (note 28).

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2026

15. INTERESTS IN SUBSIDIARIES - COMPANY

	2026 RMB'000	2025 RMB'000
Unlisted investments, at cost	1	1
Deemed investment	69,136	78,664
	69,137	78,665

Particulars of the subsidiaries at 30 June 2026 and 2025 are as follows:

Name	Place of incorporation/ principal place of business	Nominal value of paid-up share/ registered capital	Effective percentage of equity interest attributable to the Company 2026 and 2025	Principal activities
Directly held:				
Excel Glory Limited	British Virgin Islands	United States Dollar ("US\$") 100	100	Investment holding
Indirectly held:				
Zhongshan New Asia ⁽¹⁾	The PRC	US\$11.6 million	100	Production of adhesive tapes and BOPP films
Luxking International Chemicals Limited	Hong Kong	HK\$1	100	Trading of polypropylene resin
China King International Trading Limited	Hong Kong	HK\$1	100	Trading of adhesive tapes and BOPP films
Tian Holdings Limited	Hong Kong	HK\$1	100	Investment holding
Luxking Investment Limited	Hong Kong	HK\$1	100	Investment holding
Hubei Luxking ⁽¹⁾	The PRC	RMB 3 million	100	Production of Polyethylene coated paper, release liners and adhesive tapes

(1) Zhongshan New Asia and Hubei Luxking are a wholly foreign-owned enterprise with unlimited operation period.

The financial statements of the above subsidiaries have been audited/reviewed by BDO Limited for statutory purpose and/or the purpose of the Group's consolidation.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2026

16. INVENTORIES – GROUP

	2026 RMB'000	2025 RMB'000
Raw materials	47,589	42,647
Work-in-progress	38,820	34,703
Finished goods	20,253	26,855
	106,662	104,205
Less: Write-down for inventory obsolescence	(7,254)	(6,753)
	99,408	97,452

For the year ended 30 June 2026, the Group recognised inventory write-down of RMB1,073,000 (2025: RMB1,544,000) in profit or loss. The Group has also recognised a reversal of RMB572,000 (2025: RMB702,000), being part of an inventory write-down made in previous financial years, as the inventories were sold above the carrying amounts during the year.

17. TRADE AND BILLS RECEIVABLES - GROUP

	2026 RMB'000	2025 RMB'000
Trade receivables	92,143	98,794
Less: Impairment loss	(537)	(1,900)
	91,606	96,894
Bills receivable (note)	6,960	–
	98,566	96,894

Note: Included in bills receivables are bank acceptance bills and commercial acceptance bills amounted to RMB3,294,000 and RMB3,666,000 as at 30 June 2026, respectively (2025: Nil).

Trade receivables generally have credit terms of 7 to 150 (2025: 7 to 150) days and no interest is charged. The directors of the Company consider that the fair values of trade and bills receivables which are expected to be recovered within one year are not materially different from their carrying amounts because these balances have short maturity periods on their inception.

Impairment loss in respect of trade receivables are recorded using an allowance account unless the Group is satisfied that recovery of the amount is remote, in which case the outstanding are written-off as bad debts against trade receivables directly.

Bills receivables of the Group are bank acceptance bills and commercial acceptance bills. Maturity period for bills receivables is ranging from 2 to 8 months. Management assessed that these bill receivables are subject to immaterial credit losses. The Group's bank acceptance bills are classified as financial assets measured at fair value through other comprehensive income.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2026

17. TRADE AND BILLS RECEIVABLES - GROUP (Continued)

Impairment loss of trade receivables is as follows:

	2026 RMB'000	2025 RMB'000
At beginning of year	1,900	2,369
Impairment loss reversed	(1,363)	(469)
At end of year	537	1,900

Impairment loss of RMB537,000 (2025: RMB1,900,000) was made against the gross amount of trade receivables as at 30 June 2026. No receivable with a contractual written off are subjected to enforcement activity during the year (2025: RMB Nil). Further details on the Group's credit policy and credit risk arising from trade receivables are set out in note 30(c) to the financial statements.

18. PREPAYMENTS, DEPOSITS AND OTHER RECEIVABLES - GROUP

	2026 RMB'000	2025 RMB'000
Prepayments	1,979	2,405
Advance to suppliers	1,734	895
VAT receivables	8,265	10,476
Other receivables and deposits	1,162	5,556
	13,140	19,332
Less: Non-current portion		
Deposits for acquisition of property, plant and equipment	(125)	(3,861)
Total - Current portion	13,015	15,471

19. CASH AND BANK BALANCES – GROUP

As at 30 June 2026, the Group had cash and bank balances of approximately RMB27,634,000 (2025: RMB25,892,000) placed with the banks in the PRC. RMB is not freely convertible into foreign currencies. Under the PRC's Foreign Exchange Control regulations and Administration of Settlement and Sales and Payment of Foreign Exchange Regulations, the Group is permitted to exchange RMB for foreign currencies through the banks that are authorised to conduct foreign exchange business.

20. SHARE CAPITAL - GROUP AND COMPANY

	2026 HK\$'000	2026 RMB'000	2025 HK\$'000	2025 RMB'000
Authorised:				
50,000,000 ordinary shares of HK\$10.00 each	500,000	530,000	500,000	530,000
Issued and fully paid:				
12,650,000 ordinary shares of HK\$10.00 each	126,500	133,557	126,500	133,557

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2026

20. SHARE CAPITAL - GROUP AND COMPANY (Continued)

The holders of ordinary shares are entitled to receive dividends as and when declared by the Company. All ordinary shares carry one vote per share at shareholders' meetings of the Company without restriction.

21. RESERVES - GROUP AND COMPANY

(a) Share premium

This represented the premium arising from the issue of shares of the Company. Under the Bye-Laws of the Company, the share premium account may be distributed in the form of fully paid bonus shares.

(b) Exchange reserve

This comprise all foreign exchange differences arising from the translation of the financial statements of the Company and subsidiaries whose functional currency are different from that of the Group's presentation currency which is RMB and is non-distributable.

(c) Other reserve

The Group's other reserve represent appropriation of profits retained by the Group's PRC subsidiaries. In accordance with the relevant laws and regulations of the PRC, Zhongshan New Asia and Hubei Luxking are required to appropriate an amount not less than 10% of its profit after income tax to other reserve each year until the other reserve balance reaches 50% of its registered capital. Subject to approval from the relevant PRC authorities, this other reserve may be used to offset any accumulated losses or for capitalisation as paid-up capital. Other reserve is not available for dividend distribution to shareholders.

22. TRADE PAYABLES - GROUP

Trade payables are non-interest bearing and are normally settled on 30 (2025: 30) days. The credit term is generally 90 (2025: 90) days.

All amounts are short-term and hence the carrying values of trade payables are considered to be a reasonable approximation of fair values.

23. ACCRUED EXPENSES AND OTHER PAYABLES - GROUP AND COMPANY

	Group		Company	
	2026	2025	2026	2025
	RMB'000	RMB'000	RMB'000	RMB'000
Accrued expenses	12,209	13,526	821	1,592
Contract liabilities (note)	1,106	1,246	–	–
Other payables	2,307	6,606	–	–
	15,622	21,378	821	1,592

The carrying amounts of accrued expenses and other payables are short-term and hence their carrying values are considered to be a reasonable approximation of fair values.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2026

23. ACCRUED EXPENSES AND OTHER PAYABLES - GROUP AND COMPANY (Continued)

Note: Movements in contract liabilities:

	Group	
	2026	2025
	RMB'000	RMB'000
At beginning of year	1,246	3,049
Amount recognised as revenue during the year for contract liabilities recognised at the beginning of the year	(1,246)	(3,049)
Amount received in advance from customers during the year	5,215	25,134
Amount recognised as revenue during the year for contract liabilities arising during the year	(4,109)	(23,888)
At end of year	1,106	1,246

The Group received certain percentage of deposit on sales of goods as a contract liability until such time as the sales were completed. At each reporting date, the Group expects to recognise the remaining performance obligation as revenue for the delivery of goods are satisfied within the next 12 months depending on the contract terms and therefore, practical expedient in paragraph 121(a) of IFRS 15 applies.

24. BANK BORROWINGS - GROUP

	2026	2025
	RMB'000	RMB'000
Current portion		
Bank borrowings due for repayment within one year	108,923	123,538

As at 30 June 2026 and 2025, the Group's certain bank borrowings are secured by the pledge of certain of the Group's property, plant and equipment (note 13) and right-of-use assets (note 14) and the land use rights of the Company's substantial shareholder.

As at 30 June 2026, bank borrowings of RMB100,923,000 (2025: RMB121,538,000) bear fixed interest rate ranging from 2.3% to 3.0% (2025: 3.1% to 3.4%) per annum and bank borrowings of RMB8,000,000 (2025: RMB2,000,000) bear floating interest rates ranging 2.40% to 2.60% (2025: 2.86% to 3.01%) per annum.

Supplier finance arrangements

The Group has entered into supplier finance arrangements that permit the suppliers to obtain payments of their invoices within the normal terms of 90 days from the banks as instructed by the Group while the Group agrees to repay the bank the full invoice amount with interests within one year after the banks repay the suppliers. The amounts payable to the banks are generally secured by the pledge of certain of the Group's property, plant and equipment and right-of-use assets .

As the arrangements permit the Group to significantly extend finance from the banks by paying them later than the Group would have paid its suppliers by incurring interests and providing security towards the banks by the Group, the Group considers amounts payable to the banks are not part of the working capital used in the Group's normal operating cycle and should be presented as part of bank borrowings.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2026

24. BANK BORROWINGS - GROUP (Continued)

As at 30 June 2026, bank borrowings of RMB73,923,000 (2025: RMB73,559,000) were under above supplier finance arrangements and the suppliers had already fully received payment from the banks up to the date of this report.

25. DEFERRED INCOME – GROUP

	2026 RMB'000	2025 RMB'000
At beginning of the year	11,386	11,642
Government grants recognised as other income for the year	(256)	(256)
At end of the year	11,130	11,386

Deferred income represents government grants received by the Group in relation to its acquisition of leasehold interests in land located in the PRC. Such government grants are treated as deferred income and are recognised in profit or loss in accordance with the Group's accounting policies shown in note 4.12 to the financial statements.

26. CAPITAL COMMITMENTS

	2026 RMB'000	2025 RMB'000
Contracted but not provided for in respect of property, plant and equipment	12,400	11,100

27. RELATED PARTY TRANSACTIONS

In addition to those disclosed elsewhere in the consolidated financial statements, the Group and the Company had the following related party transactions:

Included in staff costs are key management personnel compensations and comprise the following categories:

	Group		Company	
	2026 RMB'000	2025 RMB'000	2026 RMB'000	2025 RMB'000
Directors' fees	977	1,098	977	1,098
Short-term employee benefits	5,284	5,731	2,760	3,118
Post-employment benefits	337	74	–	–
	6,598	6,903	3,737	4,216

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2026

28. NOTES SUPPORTING CONSOLIDATED STATEMENT OF CASH FLOWS

(a) Major non-cash transactions

During the year ended 30 June 2026, the Group extended 2 renewed leases and recognised lease modification of right-of-use assets of RMB1,085,000 and lease liabilities of RMB1,085,000.

For the year ended 30 June 2026, the Group's purchase of property, plant and equipment was partly settled by deposits paid in prior year of RMB3,861,000 (2025: RMB746,000) for acquisition of property, plant and equipment.

For the year ended 30 June 2025, the Group settled RMB1,430,000 for purchase of property, plant and equipment, which was unpaid in prior year.

(b) Reconciliation of liabilities arising from financing activities:

	Bank borrowings RMB'000 (note 24)	Lease liabilities RMB'000 (note 14)
At 1 July 2024	124,298	7,407
For the year ended 30 June 2025		
Changes from cash flows:		
Repayments of principal portion of lease liabilities	–	(3,038)
Interest paid on lease liabilities	–	(209)
Interest paid on bank borrowings	(4,301)	–
Proceeds from bank borrowings	127,238	–
Repayments of bank borrowings	(127,998)	–
Total changes from financing cash flows	(5,061)	(3,247)
Other changes:		
Interest expenses on lease liabilities	–	209
Interest expenses on bank borrowings	4,301	–
At 30 June 2025 and 1 July 2025	123,538	4,369
For the year ended 30 June 2026		
Changes from cash flows:		
Repayments of principal portion of lease liabilities	–	(3,154)
Interest paid on lease liabilities	–	(125)
Interest paid on bank borrowings	(3,697)	–
Proceeds from bank borrowings	108,923	–
Repayments of bank borrowings	(123,538)	–
Total changes from financing cash flows	(18,312)	(3,279)
Other changes:		
Addition	–	1,085
Interest expenses on lease liabilities	–	125
Interest expenses on bank borrowings	3,697	–
At 30 June 2026	108,923	2,300

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2026

29. SUMMARY OF FINANCIAL ASSETS AND FINANCIAL LIABILITIES BY CATEGORY

The following table shows the carrying amounts of the Group's and the Company's financial assets and liabilities:

	Group		Company	
	2026	2025	2026	2025
	RMB'000	RMB'000	RMB'000	RMB'000
<u>Financial assets</u>				
At fair value through other comprehensive income				
- Bills receivables (Note 30(e))	3,294	–	–	–
At amortised costs				
- Trade and bills receivables	95,272	96,894	–	–
- Other receivables and deposits	1,037	1,695	–	–
- Cash and bank balances	28,598	31,169	–	–
	128,201	129,758	–	–
<u>Financial liabilities</u>				
At amortised costs				
- Trade payables	58,857	39,467	–	–
- Accrued expenses and other payables	11,671	18,644	821	1,592
- Bank borrowings	108,923	123,538	–	–
- Lease liabilities	2,300	4,369	–	–
	181,751	186,018	821	1,592

Transferred financial assets that are derecognised in their entirety

As at 30 June 2026, the Group endorsed certain bank acceptance notes to vendors with aggregate amounts of RMB56,311,000. In accordance with the Law of Negotiable Instruments in the PRC, the holders of the derecognised notes have a right of recourse against the Group if the PRC banks default (the "Continuing Involvement"). Management assesses the credit rating of banks that issued these bills based on the credit rating given by the China regulators. In the opinion of the directors, the Group has transferred substantially all risks and rewards relating to the derecognised notes. Accordingly, it has derecognised the full carrying amounts of the derecognised notes and the associated trade payables. The maximum exposure to loss from the Group's Continuing Involvement in the derecognised notes and the undiscounted cash flows to repurchase these derecognised notes is equal to their carrying amounts. In the opinion of the directors, the fair values of the Group's Continuing Involvement in the derecognised notes are not significant.

30. RISK MANAGEMENT OBJECTIVES AND POLICIES

The Group does not have written risk management policies and guidelines. However, the directors of the Company meet periodically to analyse and formulate measures to manage the Group's exposure to market risk (including principally changes in interest rates and currency exchange rates), credit risk and liquidity risk. Generally, the Group employs conservative strategies regarding its risk management. The Group has not used any derivatives or other instrument for hedging purposes. The Group does not hold or issue derivative financial instruments for trading purposes.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2026

30. RISK MANAGEMENT OBJECTIVES AND POLICIES (Continued)

(a) Interest rate risk

The Group's exposure to interest rate risk mainly arises on bank deposits (note 19) and bank borrowings (note 24). The Group has not used any derivative contracts to hedge its exposure to interest rate risk.

The directors are of the opinion that sensitivity of the Group's profit after tax and accumulated losses to a reasonable change in the interest rates of 1% (2025: 1%) are assessed to be immaterial. Changes in interest rates have no impact on other components of equity.

As the Company has no interest-bearing assets and liabilities, the Company's income and operating cash flows are independent of changes in market interest rates.

(b) Foreign currency risk

The Group's transactions are mainly denominated in RMB, US\$ and HK\$. Certain trade receivables, cash and bank balances, which are not the functional currencies of the group entities to which these balances relate, and the Group is therefore exposed to foreign currency risk. To mitigate the impact of exchange rate fluctuations, the management continuously assesses and monitors foreign exchange exposure.

The Group's foreign currency denominated financial assets, translated into RMB at the closing rates, are as follows:

	2026		2025	
	US\$	HK\$	US\$	HK\$
	RMB'000	RMB'000	RMB'000	RMB'000
Financial assets:				
- Trade receivables	4,538	–	4,843	–
- Cash and bank balances	2,256	178	4,525	207
	6,794	178	9,368	207

The directors are of the opinion that sensitivity of the Group's profit or loss after tax and accumulated losses to a reasonable change in the foreign currency rates are assessed to be immaterial. Changes in foreign currency rates have no impact on the Group's other components of equity.

As the Company does not have exposure to foreign currency risk, the Company's income and operating cash flows are substantially independent of changes in foreign currency rates.

(c) Credit risk

Credit risk is the risk of financial loss to the Group if a customer or counterparty to a financial instrument fails to meet its contractual obligations and arises principally from the Group's receivables from customers and financial assets. The Group's credit risk is primarily attributable to trade and other receivables, restricted bank deposits and cash and bank balances.

No other financial assets carry a significant exposure to credit risk. None of the financial assets of the Group and the Company are secured by collateral or other credit enhancements.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2026

30. RISK MANAGEMENT OBJECTIVES AND POLICIES (Continued)

(c) Credit risk (Continued)

The carrying amounts of financial assets recorded in the financial statements grossed up for any allowance for losses, represent the Group's and the Company's maximum exposure to credit risk for the year ended 30 June 2026 and 2025.

The management has a credit policy and the exposures to credit risks are monitored on an ongoing basis. The Group trades mainly with recognised, creditworthy third parties. It is the Group's policy that all customers who wish to trade on credit terms are subject to credit verification procedures. In addition, receivable balances are monitored on an ongoing basis. Major concentration of credit risk arises from the Group's exposure to top 5 (2025: 5) major trade debtors who contributed approximately 16% (2025: 20%) of the trade receivables balance of the Group.

The management has made individual assessment on the recoverability of other receivables and deposits based on historical settlement records, past experience, and also forward-looking information, as appropriate. The Group has considered the consistently low historical default rate in connection with payments, and concluded that credit risk inherent in the Group's outstanding other receivables and deposits is insignificant.

All the Group's cash and bank balances are deposited with major financial institutions located in the PRC and Hong Kong, including an aggregated balance of approximately RMB22,092,000 (2025: RMB28,551,000) representing 77% (2025: 92%) of the reporting date balances maintained with 4 banks (2025: 3) which are rated ranging from A2 to A1, based on Moody's ratings.

The Group measures the loss allowance for trade receivables at an amount equal to lifetime ECL. The ECL on trade receivables is estimated using a provision matrix with reference to past default experience of the debtor over the past 5 years, current market condition in relation to each debtor's exposure. The management has made individual assessment on the recoverability of trade receivables based on the aging of past due over one year. The Group has considered the default rate in connection with payments, and concluded that credit risk inherent in the Group's outstanding trade receivables over one year is increased. The ECL also incorporated forward looking information with reference to general macroeconomic conditions that may affect the ability of the debtors to settle receivables.

As at 30 June 2026 and 2025, the Group recognised lifetime ECL for its trade receivables based on individually significant customer or the ageing of customers collectively that are not individually significant as follows:

	ECL rate	Gross carrying amount RMB'000	Loss allowance RMB'000
At 30 June 2026			
Current	0.18%	80,241	148
Less than 1 month past due	1.96%	7,398	145
1 to 3 months past due	3.92%	3,912	153
More than 3 months but less than 12 months past due	15.37%	592	91
		92,143	537

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2026

30. RISK MANAGEMENT OBJECTIVES AND POLICIES (Continued)

(c) Credit risk (Continued)

	ECL rate	Gross carrying amount RMB'000	Loss allowance RMB'000
At 30 June 2025			
Current	1.11%	83,987	932
Less than 1 month past due	4.66%	8,313	387
1 to 3 months past due	6.87%	2,709	186
More than 3 months but less than 12 months past due	10.45%	3,785	395
		98,794	1,900

(d) Liquidity risk

Prudent liquidity risk management implies maintaining sufficient cash and availability of funding through the ability to close-out market positions. In the opinion of the directors of the Company, the Group does not have any significant liquidity risk exposure.

The following table summarises the remaining contractual maturities at the reporting date of the Group's financial liabilities, which are based on contractual undiscounted cash flow and the scheduled repayments dates for bank borrowings and the earliest date the Group may be required to pay for other financial liabilities.

Group

	Carrying amount RMB'000	Contractual undiscounted cash flows RMB'000	Within 1 year RMB'000	2 to 5 years RMB'000
At 30 June 2026				
Non-derivative financial liabilities				
Trade payables	58,857	58,857	58,857	–
Accrued expenses and other payables	11,671	11,789	11,789	–
Bank borrowings	108,923	111,284	111,284	–
Lease liabilities	2,300	2,350	1,785	565
	181,751	184,280	183,715	565
At 30 June 2025				
Non-derivative financial liabilities				
Trade payables	39,467	39,467	39,467	–
Accrued expenses and other payables	18,644	18,644	18,644	–
Bank borrowings, secured	123,538	126,810	126,810	–
Lease liabilities	4,369	4,489	3,006	1,483
	186,018	189,410	187,927	1,483

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2026

30. RISK MANAGEMENT OBJECTIVES AND POLICIES (Continued)

(d) Liquidity risk (Continued)

Company	Carrying amount RMB'000	Contractual undiscounted cash flows RMB'000	Within 1 year RMB'000	2 to 5 years RMB'000
At 30 June 2026				
Accrued expenses	821	821	821	–
At 30 June 2025				
Accrued expenses	1,592	1,592	1,592	–

The table that follows summarises the maturity analysis of bank borrowings with a repayment on demand clause as set out in the loan agreements. The amounts exclude interest payments. As a result, these amounts were lower than the amounts disclosed in the above table.

Group	Carrying amount RMB'000	Contractual cash flows RMB'000	On demand or less than 1 year RMB'000
Bank borrowings:			
30 June 2026	108,923	108,923	108,923
30 June 2025	123,538	123,538	123,538

(e) Fair values

Fair value hierarchy

The following table presents the fair value of the Group's financial instruments measured at the end of each reporting period on a recurring basis, categorised into the three-level fair value hierarchy as defined in IFRS 13 Fair Value Measurement. The level into which a fair value measurement is classified is determined with reference to the observability and significance of the inputs used in the valuation techniques follows:

- Level 1 valuations: Fair value measured using only Level 1 inputs i.e. unadjusted quoted prices in active markets for identical assets or liabilities at the measurement date;
- Level 2 valuations: Fair value measured using Level 2 inputs i.e. observable inputs which fail to meet Level 1, and not using significant unobservable inputs. Unobservable inputs are inputs for which market data are not available;
- Level 3 valuations: Fair value measured using significant unobservable inputs.

The fair values of the Group's and the Company's current financial assets and liabilities are not materially different from their carrying amounts because of the immediate or short term maturity of these financial instrument.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2026

30. RISK MANAGEMENT OBJECTIVES AND POLICIES (Continued)

(e) Fair values (Continued)

Analysis on fair value measurement of financial instruments are as follows:

	Fair value measurement categorised into					
	Level 1		Level 2		Level 3	
	RMB'000		RMB'000		RMB'000	
At 30 June	2026	2025	2026	2025	2026	2025
Financial assets						
Debt instruments at fair value through other comprehensive income	-	-	3,294	-	-	-

Debt instruments at fair value through other comprehensive income represented bank acceptance bills with short maturity. The fair value of the debt instruments are not materially different from their carrying amounts because of the immediate or short term maturity.

31. CAPITAL MANAGEMENT

The Group's capital objectives include:

- (a) To safeguard the Group's ability to continue as a going concern, so that it continues to provide returns for shareholders and benefits for other stakeholders;
- (b) To support the Group's stability and growth; and
- (c) To provide capital for the purpose of strengthening the Group's risk management capability.

The Group achieves these objectives by actively and regularly reviews and manages its capital structure to ensure optimal capital structure and shareholder returns, taking into consideration the future capital requirements of the Group and capital efficiency, prevailing and projected profitability, projected operating cash flows, projected capital expenditures and projected strategic investment opportunities. The Group currently does not adopt any formal dividend policy.

Management regards total equity as capital. The amount of capital at 30 June 2026 amounted to approximately RMB143,524,000 (2025: RMB141,003,000) which the management considers as optimal. The Group sets the amount of equity capital in proportion to its overall financing structure. The Group manages the capital structure and makes adjustments to it in the light of changes in economic conditions and the risk characteristics of the underlying assets. In order to maintain or adjust the capital structure, the Group may adjust the amount of dividend paid to shareholders, return capital to shareholders, issue new shares, or sell assets to reduce debts.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2026

31. CAPITAL MANAGEMENT (Continued)

Capital-to-overall financing ratio at reporting date was as follows:

	2026 RMB'000	2025 RMB'000
Capital:		
Total equity	143,524	141,003
Overall financing:		
Total equity	143,524	141,003
Bank borrowings	108,923	123,538
Lease liabilities	2,300	4,369
	254,747	268,910
Capital-to-overall financing ratio	56.3%	52.4%

As disclosed in note 21(b), subsidiaries of the Group are required by the relevant laws and regulations in the PRC to contribute to and maintain a non-distributable statutory reserve fund which utilisation is subject to the approval of the relevant PRC authorities. This externally imposed capital requirement has been complied with by the above mentioned subsidiaries for the financial years ended 30 June 2026 and 2025.

The Group's overall strategy remains unchanged from 2025.

SHAREHOLDERS' INFORMATION

AS AT 15 SEPTEMBER 2026

Authorised Share Capital	:	HK\$500,000,000
Issued and fully Paid-up Capital	:	HK\$126,500,000
Number of Ordinary Shares in Issue	:	12,650,000
Class of Shares	:	Ordinary Shares of HK\$10.00 each
Voting Rights	:	One vote per ordinary share
Number of Treasury Shares and Subsidiary Holdings held	:	Nil

DISTRIBUTION OF SHAREHOLDINGS

SIZE OF SHAREHOLDINGS	NO. OF SHAREHOLDERS	%	NO. OF SHARES	%
1 - 99	100	19.31	4,915	0.04
100 - 1,000	196	37.84	72,050	0.57
1,001 - 10,000	178	34.36	592,945	4.69
10,001 - 1,000,000	40	7.72	2,221,790	17.56
1,000,001 & ABOVE	4	0.77	9,758,300	77.14
TOTAL	518	100.00	12,650,000	100.00

TOP TWENTY SHAREHOLDERS AS AT 15 SEPTEMBER 2026

		NO. OF SHARES	%
1	TAMERE ENTERPRISE INVESTMENT LIMITED	3,569,500	28.22
2	FULLWEALTH TRADING LIMITED	2,435,450	19.25
3	CHOI KATHIE PIK YAN	2,308,000	18.24
4	UOB KAY HIAN PTE LTD	1,445,350	11.43
5	OCBC SECURITIES PRIVATE LTD	484,550	3.83
6	CITIBANK NOMINEES SINGAPORE PTE LTD	400,000	3.16
7	PHILLIP SECURITIES PTE LTD	162,249	1.28
8	RAFFLES NOMINEES (PTE) LIMITED	131,650	1.04
9	NG SOON HOCK (HUANG SHUNFU)	98,500	0.78
10	MAYBANK SECURITIES PTE. LTD.	97,050	0.77
11	IFAST FINANCIAL PTE LTD	92,650	0.73
12	MOOMOO FINANCIAL SINGAPORE PTE. LTD.	80,700	0.64
13	CGS INTERNATIONAL SECURITIES SINGAPORE PTE LTD	73,141	0.58
14	ZENG JIANHUA	52,250	0.41
15	GOH GUAN SIONG (WU YUANXIANG)	45,600	0.36
16	TEO BOON CHYE	40,500	0.32
17	OU YANG YAN TE	31,900	0.25
18	LIM TIONG KHENG STEVEN	30,000	0.24
19	LI BOBBY VINCENT	24,000	0.19
20	YEAK ZONG EN SETH (YE ZONG'EN)	23,700	0.19
TOTAL:		11,626,740	91.91

SHAREHOLDERS' INFORMATION

AS AT 15 SEPTEMBER 2026

SUBSTANTIAL SHAREHOLDERS

(As recorded in the Register of Substantial Shareholders as at 15 September 2026)

Name of Substantial Shareholder	Direct Interest		Deemed Interest	
	No. of shares	(%)	No. of Shares	(%)
Tamere Enterprise Investment Limited	3,569,500	28.22	–	–
Tamere Industries Limited (Note 1)	–	–	3,569,500	28.22
Zhongshan Xiaolan Town Industrial Assets Management Co., Ltd (Note 1)	–	–	3,569,500	28.22
Zhongshan Xiaolan Light Industry Co., Ltd (Note 1)	–	–	3,569,500	28.22
Zhongshan Xiaolan Town Port Service Co., Ltd (Note 1)	–	–	3,569,500	28.22
Zhongshan Xiaolan Industrial Holdings Group Co., Ltd (Note 1)	–	–	3,569,500	28.22
Zhongshan Xiaolan Town Assets Management Company (Note 1)	–	–	3,569,500	28.22
Zhongshan Xiaolan Town Public Assets Management Center (Note 1)	–	–	3,569,500	28.22
Fullwealth Trading Limited	2,435,450	19.25	–	–
Leung Chee Kwong (Note 2)	–	–	2,435,450	19.25
Choi Kathie Pik Yan	2,308,000	18.25	–	–
Powerup Assets Management Limited (Note 3)	950,000	7.51	–	–
Hebe Finance Limited (Note 4)	–	–	950,000	7.51
Wang Lin Jia (Note 4)	–	–	950,000	7.51

Notes:

- 1) Tamere Industries Limited (“**TIL**”) is the holding company of Tamere Enterprise Investment Limited (“**Tamere Enterprise**”), a substantial shareholder of the Company holding 3,569,500 shares in the share capital of the Company.
 Zhongshan Xiaolan Town Industrial Assets Management Co., Ltd. (“**ZSXLIAMCL**”) is the holding company of TIL.
 Zhongshan Xiaolan Industrial Holdings Group Co., Ltd (formerly known as Zhongshan Xiaolan Industrial General Corporation) (“**ZSXLHGCL**”) and Zhongshan Xiaolan Light Industry Co., Ltd (formerly known as Zhongshan Xiaolan Light Industry Company) (“**ZSXLILCL**”) are holding 60% and 40% shareholdings in ZSXLIAMCL respectively. ZSXLHGCL is also the holding company of Zhongshan Xiaolan Town Port Service Co., Ltd (formerly known as Zhongshan Xiaolan Town Port Services Company) (“**ZSXLTPSCL**”).
 ZSXLTPSCL is the holding company of ZSXLILCL.
 Zhongshan Xiaolan Town Assets Management Company (“**ZSXLTAMC**”) is the holding company of ZSXLHGCL.
 Zhongshan Xiaolan Town Public Assets Management Center is the holding company of ZSXLTAMC.
 (all the abovementioned entities are collectively known as “**Tamere Group of Entities**”)
 Accordingly, all Tamere Group of Entities are deemed interested in 3,569,500 shares in the share capital of the Company registered in the name of Tamere Enterprise.
- 2) Mr. Leung Chee Kwong is deemed interested in 2,435,450 shares in the share capital of the Company registered in the name of Fullwealth Trading Limited by virtue of his 100% shareholding in Fullwealth Trading Limited.
- 3) Held through UOB Kay Hian Pte. Ltd.
- 4) Hebe Finance Limited and Wang Lin Jia are deemed interested in 950,000 shares in the share capital of the Company held by Powerup Assets Management Limited.

PERCENTAGE OF SHAREHOLDING IN PUBLIC'S HANDS

Based on the information available to the Company as at 15 September 2026, approximately 26.78% of the issued ordinary shares of the Company were held by the public.

Accordingly, the Company has complied with Rule 723 of the Listing Manual of SGX-ST.

NOTICE OF ANNUAL GENERAL MEETING

NOTICE IS HEREBY GIVEN that the Annual General Meeting (“**AGM**”) of Luxking Group Holdings Limited (the “**Company**”) will be held at Furama City Centre, Level 2, Heritage Room, 60 Eu Tong Sen Street, Singapore 059804 on Monday, 26 October 2026 at 9.00 a.m. for the following purposes:

AS ORDINARY BUSINESS

1. To receive and adopt the Directors’ Report and the Audited Financial Statements of the Company for the financial year ended 30 June 2026 together with the Independent Joint Auditor’s Report thereon. **(Resolution 1)**
2. To re-elect the following Directors of the Company who are retiring pursuant to the Company’s Bye-Laws –

Ms Leung Hi Man [retiring pursuant to Bye-Law 86(1)] **(Resolution 2)**
Mr Chan Wai Man [retiring pursuant to Bye-Law 86(1)] **(Resolution 3)**

[See Explanatory Note (i)]
3. To approve the payment of Directors’ fees of S\$160,415 for the year ending 30 June 2027 (“**FY2027**”), to be paid quarterly in arrears. (FY2026: S\$160,415) **(Resolution 4)**
4. To re-appoint Messrs BDO Limited, Certified Public Accountants, Hong Kong and BDO LLP, Public Accountants and Chartered Accountants, Singapore as the Company’s Auditors to act jointly and severally and to authorise the Directors to fix their remuneration. **(Resolution 5)**
5. To transact any other ordinary business which may properly be transacted at an Annual General Meeting.

AS SPECIAL BUSINESS

To consider and if thought fit, to pass the following resolution as Ordinary Resolution, with or without any modifications:

6. **Authority to allot and issue shares up to 50 per centum (50%) of the issued shares**

That pursuant to Rule 806 of the Listing Manual of the Singapore Exchange Securities Trading Limited (“**SGX-ST**”), authority be given to the Directors of the Company to issue shares whether by way of rights, bonus or otherwise, and/or make or grant offers, agreements or options (collectively, “**Instruments**”) that might or would require shares to be issued, including but not limited to the creation and issue of (as well as adjustments to) warrants, debentures or other instruments convertible into shares at any time and upon such terms and conditions and for such purposes to such persons as the Directors of the Company may in their absolute discretion deem fit and (notwithstanding the authority conferred by this Resolution may have ceased to be in force) issue shares in pursuance of any Instruments made or granted by the Directors of the Company while this Resolution was in force, provided that:

- (a) the aggregate number of shares (including shares to be issued in pursuance of the Instruments, made or granted pursuant to this Resolution) to be issued pursuant to this Resolution shall not exceed 50% of the total number of issued shares (excluding treasury shares and subsidiary holdings) in the capital of the Company (as calculated in accordance with sub-paragraph (b) below), of which the aggregate number of shares to be issued other than on a pro rata basis to shareholders of the Company shall not exceed 20% of the total number of issued shares (excluding treasury shares and subsidiary holdings) in the capital of the Company (as calculated in accordance with sub-paragraph (b) below);

NOTICE OF ANNUAL GENERAL MEETING

- (b) (subject to such manner of calculation as may be prescribed by the SGX-ST) for the purpose of determining the aggregate number of shares that may be issued under sub-paragraph (a) above, the total number of issued shares (excluding treasury shares and subsidiary holdings) shall be based on the total number of issued shares (excluding treasury shares and subsidiary holdings) in the capital of the Company at the time of the passing of this Resolution, after adjusting for:
 - (i) new shares arising from the conversion or exercise of any convertible securities;
 - (ii) new shares arising from exercise of share options or vesting of share awards which are outstanding or subsisting at the time of the passing of this Resolution; and
 - (iii) any subsequent bonus issue, consolidation or subdivision of shares;
- (c) in exercising the authority conferred by this Resolution, the Company shall comply with the provisions of the Listing Manual of the SGX-ST for the time being in force (unless such compliance has been waived by the SGX-ST) and the Bye-Laws of the Company; and
- (d) unless revoked or varied by the Company in a general meeting, such authority shall continue in force until the conclusion of the next Annual General Meeting of the Company or the date by which the next Annual General Meeting of the Company is required by law to be held, whichever is earlier.

[See Explanatory Note (ii)]

(Resolution 6)

By Order of the Board

Cheng Lisa
Company Secretary

Singapore, 2 October 2026

Explanatory Notes:

- (i) Ms Leung Hi Man, if re-elected, will remain as an Executive Director, a member of the Nominating Committee and Chief Sustainability Officer of the Company.

Mr Chan Wai Man, if re-elected, will remain as an Independent Director, Chairman of the Remuneration Committee and a member of the Audit Committee and Nominating Committee of the Company. He is considered independent for the purpose of Rule 704(8) of the Listing Manual of the Singapore Exchange Securities Trading Limited ("**Listing Manual**").

Their profiles can be found under the sections entitled "Board of Directors" and "Corporate Governance Report" in the Annual Report.

- (ii) The Ordinary Resolution 6 proposed in item 6 above, if passed, will empower the Directors of the Company, effective until the conclusion of the next Annual General Meeting of the Company, or the date by which the next Annual General Meeting of the Company is required by law to be held or such authority is varied or revoked by the Company in a general meeting, whichever is the earlier, to issue shares, make or grant Instruments convertible into shares and to issue shares pursuant to such Instruments, up to a number not exceeding, in total, 50% of the total number of issued shares (excluding treasury shares and subsidiary holdings) in the capital of the Company, of which up to 20% may be issued other than on a pro rata basis to shareholders.

For determining the aggregate number of shares that may be issued, the total number of issued shares (excluding treasury shares and subsidiary holdings) will be calculated based on the total number of issued shares (excluding treasury shares and subsidiary holdings) in the capital of the Company at the time this Ordinary Resolution is passed, after adjusting for new shares arising from the conversion or exercise of any convertible securities or share options or vesting of share awards which are outstanding or subsisting at the time when this Ordinary Resolution is passed, and any subsequent bonus issue, consolidation or subdivision of shares.

NOTICE OF ANNUAL GENERAL MEETING

IMPORTANT NOTICE FOR SHAREHOLDERS:

The Company's AGM is being convened, and will be held physically at Furama City Centre, Level 2, Heritage Room, 60 Eu Tong Sen Street, Singapore 059804. There will be no option for shareholders to participate virtually or by electronic means.

Annual Report 2026, Notice of AGM, Proxy Form and the Annual Report 2026 request form ("**Request Form**") have been made available on SGXNet and the Company's corporate website and may be accessed at the following URLs:

- (i) <https://www.sgx.com/stock-exchange/company-announcements>; or
- (ii) <https://www.newasiatapes.com/en/investor-relations/financial-report>

Printed copies of this Notice of AGM, Proxy Form and Request Form will be despatched to shareholders. The Notice of AGM will also be published on The Business Times on 3 October 2026.

Shareholders who wish to receive a printed copy of the Annual Report 2026 may do so by completing the Request Form and sending it to the Company by 9 October 2026 through any of the following means:

- (i) Via email to main@zicoholdings.com; or
- (ii) In hard copy by sending personally or by post and lodging the same at the Company's Share Transfer Agent, B.A.C.S. Private Limited, 77 Robinson Road #06-03, Robinson 77, Singapore 068896.

Shareholders are strongly encouraged to send their completed Request Form electronically via email.

Shareholders should take note of the following arrangements for the AGM:

(a) Participation in the AGM

Shareholders, including CPF and SRS investors, may participate in the AGM by:

- (i) Attending the AGM in person;
- (ii) Submitting questions in relation to any agenda item in this Notice of AGM in advance of, or at the AGM; and/or
- (iii) voting at the AGM by (i) themselves; or (ii) through duly appointed proxy(ies).

Details of the steps for registration, asking of questions and voting at the AGM by shareholders, are set out in notes (b) to (e) below.

(b) Register in person to attend the AGM

Shareholders, including CPF and SRS investors can attend the AGM in person.

To do so, they will need to register in person at the registration counter(s) outside the AGM venue on the day of the event. Please bring along your NRIC/passport to enable the Company to verify your identity. The Company reserves the right to refuse admittance to the AGM if the attendee's identity cannot be verified accurately.

For investors who hold shares through relevant intermediaries (as defined in Section 181 of the Companies Act 1967 of Singapore) (the "**Relevant Intermediary**"), please refer to note (e) for the procedures to attend and vote at the AGM.

(c) Asking Questions

Shareholders and Investors who have questions in relation to any agenda items in this Notice of AGM can ask questions during the AGM physically or can submit their questions to the Company in advance ("**Advanced Questions**"), by **10 October 2026 (Saturday)**, through any of the following means:

- (i) via email to office@luxkinggroup.com; or
- (ii) in hard copy by sending personally or by post to the Company's Share Transfer Agent, B.A.C.S. Private Limited, 77 Robinson Road #06-03, Robinson 77, Singapore 068896.

Shareholders and/or Investors must identify themselves when posting questions through email or in hard copy by sending personally or by post, by providing the following details:

- (i) Full Name;
- (ii) Contact Telephone Number;
- (iii) Email Address; and

NOTICE OF ANNUAL GENERAL MEETING

- (iv) The manner in which you hold shares (if you hold shares directly, please provide your CDP account number; otherwise, please state if you hold your shares through CPF or SRS, or are a relevant intermediary shareholder).

Shareholders and/or Investors are strongly encouraged to submit their questions electronically via email.

The Company will address all substantial and relevant Advanced Questions through announcement on the Company's corporate website at the URL <https://www.newasiatapes.com/en/investor-relations/financial-report> and on the SGX-ST website at the URL <https://www.sgx.com/stock-exchange/company-announcements> latest by **21 October 2026 (Wednesday), 9.00 a.m.**

Follow up questions which are submitted after 10 October 2026 will be consolidated and addressed either before the AGM via an announcement on SGXNet and the Company's website or at the AGM. The Company will publish the minutes of the AGM, which will include responses from the Board and management of the Company on the substantial and relevant questions received from Shareholders and Investors via an announcement on SGXNet and the Company's website within one (1) month after the AGM.

(d) **Voting at the AGM**

For investors who hold shares through relevant intermediaries (including CPF/SRS investors), please refer to note (e) for the procedures to vote at the AGM.

Shareholders will be able to vote at the AGM in person, or by appointing proxy(ies) to vote on their behalf.

Duly completed Proxy Forms, together with the power of attorney or other authority under which it is signed (if applicable) or a notorially certified copy thereof, must be submitted through any of the following means not later than **23 October 2026 (Friday), 9.00 a.m.** (being no later than 72 hours before the time appointed for holding the AGM) and in default the proxy form shall not be treated as valid:

- (a) if sent personally or by post, be lodged at the Company's Share Transfer Agent, B.A.C.S. Private Limited, 77 Robinson Road #06-03, Robinson 77, Singapore 068896; or
- (b) if submitted by email, be received by the Company at main@zicoholdings.com.

The Proxy Form (including Depositor Proxy Form) are also made available on the SGXNet and on the Company's corporate website, <https://www.newasiatapes.com/en/investor-relations/financial-report>.

Please refer to the detailed instructions set out in the Proxy Form.

(e) **Voting at the AGM by Relevant Intermediary Investors (including CPF/SRS Investors)**

The Depositor Proxy Form is not valid for use by investors holding shares through Relevant Intermediary (including CPF/SRS Investors) and shall be ineffective for all intents and purposes if used or purported to be used by them.

Investors holding shares through Relevant Intermediary (other than CPF/SRS Investors) who wish to appoint proxy(ies) should approach their Relevant Intermediary as soon as possible to submit their votes.

CPF/SRS investors who wish to appoint proxy(ies) to vote at the AGM, they should approach their respective CPF Agent Banks or SRS Operators to submit their votes by **14 October 2026 (Wednesday)**, being at least seven (7) working days before the AGM, in order to allow sufficient time for their respective relevant intermediaries to in turn submit a Proxy Form to appoint the proxy(ies) to vote on their behalf.

Personal Data Privacy:

By submitting an instrument appointing a proxy(ies) and/or representative(s) to attend, speak and vote at the AGM and/or any adjournment thereof, a member of the Company (i) consents to the collection, use and disclosure of the member's personal data by the Company (or its agents) for the purpose of the processing and administration by the Company (or its agents) of proxies and representatives appointed for the AGM (including any adjournment thereof) and the preparation and compilation of the attendance lists, minutes and other documents relating to the AGM (including any adjournment thereof), and in order for the Company (or its agents) to comply with any applicable laws, listing rules, regulations and/or guidelines (collectively, the "**Purposes**"), (ii) warrants that where the member discloses the personal data of the member's proxy(ies) and/or representative(s) to the Company (or its agents), the member has obtained the prior consent of such proxy(ies) and/or representative(s) for the collection, use and disclosure by the Company (or its agents) of the personal data of such proxy(ies) and/or representative(s) for the Purposes, and (iii) agrees that the member will indemnify the Company in respect of any penalties, liabilities, claims, demands, losses and damages as a result of the member's breach of warranty.

INFORMATION ON DIRECTOR SEEKING RE-ELECTION

Pursuant to Rule 720(6) of the Listing Manual, the following is the information relating to the Directors seeking re-appointment (as set out in Appendix 7.4.1 to the Listing Manual) –

Name of Person	Leung Hi Man	Chan Wai Man
Date of Appointment	1 September 2017	8 November 2019
Date of last re-appointment (if applicable)	23 October 2023	23 October 2023
Age	45	61
Country of principal residence	Hong Kong	Hong Kong
The Board's comments on this appointment (including rationale, selection criteria, and the search and nomination process)	The Board has considered, among others, the recommendation of the NC and has reviewed and considered the contribution and performance of Ms Leung for re-election as Executive Director and Chief Sustainability Officer of the Company.	The Board has considered among others, the recommendation of the NC and has reviewed and considered the experiences and contribution of Mr Chan for re-election as Independent Director of the Company. The Board has considered Mr Chan to be independent for the purposes of Rule 704(8) of the Listing Manual of the Singapore Exchange Securities Trading Limited
Whether appointment is executive, and if so, the area of responsibility	Executive. Responsible for (i) overseeing the finance department, the formulation and execution of overall business strategies and policies of the Group, and strategy planning and execution of sustainability efforts across the Group; and (ii) overseeing sales operations and formulating marketing strategies of the Group's Hong Kong subsidiaries.	Non-executive
Job Title (e.g. Lead ID, AC Chairman, AC Member etc.)	Executive Director and Chief Sustainability Officer	Independent Director, Chairman of RC, members of AC and NC.
Professional qualifications	Master in Science (Honours) in Chemistry from Imperial College London, United Kingdom	Fellow member of HKICPA (Practising), ICAEW and Fellow member of ACCA

INFORMATION ON DIRECTOR SEEKING RE-ELECTION

Name of Person	Leung Hi Man	Chan Wai Man
Working experience and occupation(s) during the past 10 years	Ms Leung is responsible for overseeing the finance department, the formulation and execution of overall business strategies and policies of the Group, and strategy planning and execution of sustainability efforts across the Group. She oversees the Sales and Marketing Department of the Hong Kong subsidiary, Luxking International Chemicals Limited since October 2005. She is also responsible for the Sales and Marketing Department of the Hong Kong subsidiary, China King International Trading Limited since October 2006.	2009 to current – Practising Certified Accountant 2017 to current – Partner of Chee Chan & Co
Shareholding interest in the listed issuer and its subsidiaries	No	No
Any relationship (including immediate family relationships) with any existing director, existing executive officer, the issuer and/or substantial shareholder of the listed issuer or of any of its principal subsidiaries	Daughter of Mr Leung Chee Kwong, Executive Chairman and Chief Executive Officer and controlling shareholder of the Company	Nil
Conflict of interest (including any competing business)	Nil	Nil
Undertaking (in the format set out in Appendix 7.7) under Rule 720(1) has been submitted to the listed issuer	Yes	Yes
Past (for the last 5 years)	None	- Golden Bright Technology Development Limited - Goodway Technology Development Limited - Lelege (HK) Art & Cultural Limited - Lelege (HK) Mining Limited - Trendy Global Investments Limited - Sunny Side Up Culture Holdings Limited - Newmax Enterprises Limited - Qing Hua Holding Group Company Limited

INFORMATION ON DIRECTOR SEEKING RE-ELECTION

Name of Person	Leung Hi Man	Chan Wai Man
Present	Director of the following subsidiaries of the Group: - 1. Luxking International Chemicals Limited 2. China King International Trading Limited 3. Tian Holdings Limited 4. Luxking Investment Limited 5. Excel Glory Limited	1. Chee Chan & Co., Certified Public Accountants (Practising) 2. Chan Wai Man, Certified Public Accountant (Practising) 3. Allied Rainbow (Hong Kong) Limited 4. Interpearl Consultants Limited 5. Kingsmark Secretaries Limited 6. Smart Focus Limited 7. Luxking Group Holdings Limited
(a) Whether at any time during the last 10 years, an application or a petition under any bankruptcy law of any jurisdiction was filed against him or against a partnership of which he was a partner at the time when he was a partner or at any time within 2 years from the date he ceased to be a partner?	No	No
(b) Whether at any time during the last 10 years, an application or a petition under any law of any jurisdiction was filed against an entity (not being a partnership) of which he was a director or an equivalent person or a key executive, at the time when he was a director or an equivalent person or a key executive of that entity or at any time within 2 years from the date he ceased to be a director or an equivalent person or a key executive of that entity, for the winding up or dissolution of that entity or, where that entity is the trustee of a business trust, that business trust, on the ground of insolvency?	No	No
(c) Whether there is any unsatisfied judgment against him?	No	No

INFORMATION ON DIRECTOR SEEKING RE-ELECTION

Name of Person	Leung Hi Man	Chan Wai Man
(d) Whether he has ever been convicted of any offence, in Singapore or elsewhere, involving fraud or dishonesty which is punishable with imprisonment, or has been the subject of any criminal proceedings (including any pending criminal proceedings of which he is aware) for such purpose?	No	No
(e) Whether he has ever been convicted of any offence, in Singapore or elsewhere, involving a breach of any law or regulatory requirement that relates to the securities or futures industry in Singapore or elsewhere, or has been the subject of any criminal proceedings (including any pending criminal proceedings of which he is aware) for such breach?	No	No
(f) Whether at any time during the last 10 years, judgment has been entered against him in any civil proceedings in Singapore or elsewhere involving a breach of any law or regulatory requirement that relates to the securities or futures industry in Singapore or elsewhere, or a finding of fraud, misrepresentation or dishonesty on his part, or he has been the subject of any civil proceedings (including any pending civil proceedings of which he is aware) involving an allegation of fraud, misrepresentation or dishonesty on his part?	No	No
(g) Whether he has ever been convicted in Singapore or elsewhere of any offence in connection with the formation or management of any entity or business trust?	No	No

INFORMATION ON DIRECTOR SEEKING RE-ELECTION

Name of Person	Leung Hi Man	Chan Wai Man
(h) Whether he has ever been disqualified from acting as a director or an equivalent person of any entity (including the trustee of a business trust), or from taking part directly or indirectly in the management of any entity or business trust?	No	No
(i) Whether he has ever been the subject of any order, judgment or ruling of any court, tribunal or governmental body, permanently or temporarily enjoining him from engaging in any type of business practice or activity?	No	No
(j) Whether he has ever, to his knowledge, been concerned with the management or conduct, in Singapore or elsewhere, of the affairs of :—		
(i) any corporation which has been investigated for a breach of any law or regulatory requirement governing corporations in Singapore or elsewhere; or	No	Yes In 2013, Sage International Group Limited (“ Company ”), where he is an independent Non-Executive Director, was inquired by the Stock Exchange of Hong Kong Limited and was investigated by the Financial Reporting Council for prior period adjustments made in the Company’s consolidated financial statements for the year ended 31 December 2012 to correct errors in accounting treatment of the Company’s transactions in the financial statements for the year ended 31 March 2011 and period ended 31 December 2011.
(ii) any entity (not being a corporation) which has been investigated for a breach of any law or regulatory requirement governing such entities in Singapore or elsewhere; or	No	No
(iii) any business trust which has been investigated for a breach of any law or regulatory requirement governing business trusts in Singapore or elsewhere; or	No	No

INFORMATION ON DIRECTOR SEEKING RE-ELECTION

Name of Person	Leung Hi Man	Chan Wai Man
(iv) any entity or business trust which has been investigated for a breach of any law or regulatory requirement that relates to the securities or futures industry in Singapore or elsewhere, in connection with any matter occurring or arising during that period when he was so concerned with the entity or business trust?	No	No
(k) Whether he has been the subject of any current or past investigation or disciplinary proceedings, or has been reprimanded or issued any warning, by the Monetary Authority of Singapore or any other regulatory authority, exchange, professional body or government agency, whether in Singapore or elsewhere?	No	Yes Mr Chan is an independent Non-Executive Director and the Chairman of the Audit Committee of Sage International Group Limited (“Company”). He was investigated by the Hong Kong Institute of Certified Public Accountants (“HKICPA”) in 2013 for prior period adjustments made in the Company’s consolidated financial statements for the year ended 31 December 2012 to correct errors in accounting treatment of the Company’s transactions in the financial statements for the year ended 31 March 2011 and period ended 31 December 2011. The HKICPA has issued a Letter of Disapproval – Failure to comply with the Code of Ethics for Professional Accountants to him for failure to identify accounting errors in the financial statements of the Company for the year ended 31 March 2011 and period ended 31 December 2011. The Disapproval Letter does not amount to a formal disciplinary censure. The Disapproval Letter does not disqualify him from acting as a director.

INFORMATION ON DIRECTOR SEEKING RE-ELECTION

Name of Person	Leung Hi Man	Chan Wai Man
Disclosure applicable to the appointment of Director only.		
Any prior experience as a director of an issuer listed on the Exchange?	This relates to re-election of Director.	This relates to re-election of Director.
If yes, please provide details of prior experience	N.A.	N.A.
If no, please state if the director has attended or will be attending training on the roles and responsibilities of a director of a listed issuer as prescribed by the Exchange.	N.A.	N.A.
Please provide details of relevant experience and the nominating committee's reasons for not requiring the director to undergo training as prescribed by the Exchange (if applicable)	N.A.	N.A.

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