MERCURIUS CAPITAL INVESTMENT LIMITED

(Incorporated in the Republic of Singapore) (Company Registration No. 198200473E)

- (I) MONTHLY UPDATE PURSUANT TO CATALIST RULE 704(22); AND
- (II) MONTHLY VALUATION OF ASSETS AND UTILISATION OF CASH PURSUANT TO CATALIST RULE 1017(1)(b)
- (III) QUARTERLY UPDATE OF MILESTONES IN OBTAINING A NEW BUSINESS PURSUANT TO CATALIST RULE 1017(1)(b)

Unless otherwise defined herein, capitalised terms used in this announcement shall have the meanings ascribed to them in the Company's announcements dated 5 July 2023, 11 July 2023, 27 July 2023, 8 August 2023, 14 August 2023, 21 August 2023, 31 August 2023, 29 September 2023, 2 October 2023, 26 October 2023, 30 November 2023, 27 December 2023, 30 January 2024, 19 February 2024, 29 February 2024, 19 March 2024, 16 April 2024, 16 May 2024, 12 June 2024, 19 June 2024, 1 July 2024, 17 July 2024, 15 August 2024, 13 September 2024, 25 September 2024, 15 October 2024, 13 November 2024, 14 November 2024, 13 December 2024, 14 January 2025, 17 February 2025, 28 February 2025, 13 March 2025, 10 April 2025, 15 April 2025, 15 May 2025, 16 June 2025, 16 July 2025, 18 July 2025, 14 August 2025, 16 September 2025, 6 October 2025, 16 October 2025, 6 November 2025 and 14 November 2025 (collectively, the "Earlier Announcements").

(I) MONTHLY UPDATE

Introduction

Further to the monthly update announcement released by Mercurius Capital Investment Limited (the "Company" and together with its subsidiaries, the "Group") dated 14 November 2025, the Board of Directors of the Company (the "Board") wishes to provide an update on the matters as follows.

Updates on the state of any negotiation between the Company and its creditors

There are no material updates in relation to the notice of demand received from the solicitors of Songmart's liquidator for the stamp duty paid by Songmart, on behalf of the Company, as announced by the Company on 13 March 2025. As at the date of this announcement, no further notice has been received from the solicitors of the liquidator in relation to the abovementioned matter, nor in relation to the liquidation of Songmart. The Company will keep shareholders informed of any material developments.

In relation to (a) the three (3) convertible loans, all of which became due in June 2025, and (b) the

loan from Asia Assets Development Co. Ltd. of US\$460,000, which became due on 3 July 2025, the Board wishes to inform shareholders that the Company has reached a verbal understanding with the respective investors to extend the maturity dates until the proposed RTO has been completed. The Company will keep shareholders informed of any material developments.

Status of Grand Bay Hotel Co., Ltd. ("GBH")

As disclosed in the announcement dated 6 November 2025, the proposed liquidation has been put on hold. The Company is now exploring an alternative exit arrangement through a potential capital reduction exercise to be conducted by GBH. Discussions and evaluations by the respective legal advisers are still ongoing, and the proposed arrangement has not yet been finalised. The Company will continue to keep shareholders informed of any material developments.

Updates on status of the audit for the financial year ended 31 December 2023 ("FY2023")

The completion of the financial statements for FY2023 is currently subject to the settlement of the remaining outstanding audit fees payable to the auditors. Accordingly, the annual general meeting in respect of FY2023 has not been convened.

Updates on status of the audit for the financial year ended 31 December 2024 ("FY2024")

As mentioned above, due to the outstanding fee owing to the auditors for FY2023, the Company has not been able to complete its FY2023 audit. Without completing the FY2023 audit, the Company is unable to complete the audit for FY2024. In this regard, the Company has also not convened the annual general meeting for FY2024.

Nevertheless, the Company endeavours to complete the audit and convene the annual general meetings for FY2023 and FY2024 as soon as possible. The Company will keep the shareholders updated on any material developments on these matters.

Updates on the Company's future direction, or other material development that may have a significant impact on the Company and Group's financial position

As disclosed in the Company's announcement of 6 October 2025, the Company obtained approval from SGX-ST to utilise THB 25 million (approximately S\$1 million) from the proposed liquidation specifically for the Company's working capital purposes, subject to certain conditions to be fulfilled by the Company.

In particular, a condition to the utilisation of the abovementioned funds includes the signing of a definitive agreement for the Company's RTO plan by 31 December 2025, failing which, the Company is to voluntarily seek a delisting.

Save as disclosed in this announcement, there have been no further material updates since the Earlier Announcements. The Company will continue to update its shareholders via SGXNet on a monthly basis regarding the financial situation of the Group pursuant to Catalist Rule 704(22), or as and when material development(s) occur.

(II) MONTHLY VALUATION OF ASSETS AND UTILISATION OF CASH

The Board wishes to announce the following pursuant to Rule 1017(1)(b) of the Singapore Exchange Securities Trading Limited Listing Manual Section B: Rules of Catalist (the "Catalist Rules"). All figures provided in this announcement have not been reviewed or audited by the Company's auditors.

The Company has updated the figures up to 30 November 2025 based on available information, but is unable to fully ascertain the completeness and accuracy of the monthly valuation of its assets as of 30 November 2025 because its outsourced finance and accounting team provides bookkeeping services on a quarterly basis. Nonetheless, these figures have been prepared on a best efforts basis and are intended to reflect a reasonable estimate for shareholders' information.

The Board wishes to highlight that there is no significant change in the net assets as of 30 November 2025 compared to those as of 30 September 2025, which were prepared by the outsourced team and announced on 14 November 2025.

(a) The Company's assets and liabilities as at 30 November 2025 were as follows: -

	S\$'000
Assets ⁽¹⁾	
Cash and bank balances ⁽²⁾	1 ⁽²⁾
Trade and other receivables	148
	149
Less: Liabilities	
Trade and other payables ⁽³⁾	2,905
Borrowings	6,202
Net liabilities ⁽¹⁾	8,958

Notes:

- (1) The assets and net liabilities exclude the Company's investment in a joint venture which amounted to \$\$5,945,000 as at 30 November 2025. If the investment in the joint venture is included in the above financials, the carrying amount of the Company's assets and net liabilities would amount to approximately \$\$6,094,000 and \$\$3,013,000 respectively as at 30 November 2025.
- (2) Please refer to the following paragraph for an update on the Company's cash and bank balances for

November 2025.

(3) Includes the amounts owing to Directors which includes monies advanced by the Directors for the Company's working capital purposes.

(b) The Company's utilisation of cash in the month of November 2025 is as follows:

	S\$'000
Opening balance as at 1 November 2025	1
Less: Bank charges	*
Closing balance as at 30 November 2025	1

Note:

(III) UPDATE OF MILESTONES IN OBTAINING A NEW BUSINESS THAT WILL SATISFY SGX-ST'S REQUIREMENTS FOR A NEW LISTING

As announced on 14 November 2025, the Board is currently working on finalising details for a collaboration with another party on blue carbon credits, and will keep shareholders informed of any material developments. Further as announced on 6 October 2025, the SGX-ST has informed the Company that it would need to voluntarily seek a delisting should it fail to sign a definitive agreement for its RTO plan by 31 December 2025.

Save as disclosed above, there is no further material update at this point in time.

BY ORDER OF THE BOARD

Chu Yun Yuan

Executive Director and Group Chief Executive Officer

17 December 2025

This announcement has been reviewed by the Company's sponsor, Novus Corporate Finance Pte. Ltd. (the "Sponsor"). It has not been examined or approved by the Singapore Exchange Securities Trading Limited (the "Exchange") and the Exchange assumes no responsibility for the contents of this announcement, including the correctness of any of the statements or opinions made or reports contained in this announcement.

The contact person for the Sponsor is Mr. Pong Chen Yih, Chief Operating Officer, 7 Temasek Boulevard, #04-02 Suntec Tower 1, Singapore 038987, telephone (65) 6950 2188.

^{*} Amount less than S\$1,000