

IMPORTANT NOTICE

NOT TO BE FORWARDED OR DISTRIBUTED TO ANY OTHER PERSON.

THIS OFFERING IS AVAILABLE ONLY TO INVESTORS WHO ARE EITHER QIBs OR NON-U.S. PERSONS OUTSIDE THE UNITED STATES (EACH AS DEFINED BELOW).

IF YOU DO NOT AGREE TO THE TERMS AND CONDITIONS CONTAINED IN THIS DISCLAIMER YOU SHOULD NOT READ THE ATTACHED OFFERING CIRCULAR AND SHOULD DELETE THIS ELECTRONIC TRANSMISSION.

IMPORTANT: You must read the following disclaimer before continuing. The following disclaimer applies to the attached offering circular dated April 9, 2024 (the "Offering Circular"), and you are therefore advised to read this disclaimer carefully before reading, accessing or making any other use of the attached Offering Circular. In accessing the attached Offering Circular, you agree to be bound by the following terms and conditions, including any modifications to them from time to time, each time you receive any information from us as a result of such access. If you are not the intended recipient, please notify us immediately and delete this electronic transmission and the attached Offering Circular from your system. You agree you will not forward this electronic transmission or the attached Offering Circular to any other person.

NOTHING IN THIS ELECTRONIC TRANSMISSION AND THE ATTACHED OFFERING CIRCULAR CONSTITUTES AN OFFER OF SECURITIES FOR SALE IN ANY JURISDICTION WHERE SUCH OFFER OR SALE IS UNLAWFUL. THE SECURITIES HAVE NOT BEEN, AND WILL NOT BE, REGISTERED UNDER THE U.S. SECURITIES ACT OF 1933, AS AMENDED (THE "SECURITIES ACT"), OR THE SECURITIES LAWS OF ANY STATE OF THE UNITED STATES OR OTHER JURISDICTION AND THE SECURITIES MAY NOT BE OFFERED OR SOLD WITHIN THE U.S. (AS DEFINED IN REGULATION S UNDER THE SECURITIES ACT), EXCEPT PURSUANT TO AN EXEMPTION FROM, OR IN A TRANSACTION NOT SUBJECT TO, THE REGISTRATION REQUIREMENTS OF THE SECURITIES ACT AND APPLICABLE STATE OR LOCAL SECURITIES LAWS.

THE ATTACHED OFFERING CIRCULAR IS PERSONAL TO YOU, IS CONFIDENTIAL AND MAY NOT BE FORWARDED OR DISTRIBUTED TO ANY OTHER PERSON AND MAY NOT BE REPRODUCED IN ANY MANNER WHATSOEVER. ANY FORWARDING, DISTRIBUTION OR REPRODUCTION OF THIS OFFERING CIRCULAR IN WHOLE OR IN PART IS UNAUTHORIZED. FAILURE TO COMPLY WITH THIS REQUIREMENT MAY RESULT IN A VIOLATION OF THE SECURITIES ACT OR THE APPLICABLE LAWS OF OTHER JURISDICTIONS. IF YOU HAVE GAINED ACCESS TO THIS TRANSMISSION CONTRARY TO ANY OF THE FOREGOING RESTRICTIONS, YOU ARE NOT AUTHORIZED TO AND WILL NOT BE ABLE TO PURCHASE ANY OF THE SECURITIES DESCRIBED THEREIN.

Please refer to additional restrictions in the section entitled "Plan of Distribution—Selling Restrictions" in the Offering Circular.

By accessing the attached Offering Circular, you will be deemed to have represented to us that you agree to comply with the restrictions set forth in this disclaimer and in the attached Offering Circular.

Confirmation of Your Representation: In order to be eligible to view the attached Offering Circular or make an investment decision with respect to the securities, investors must either be a Qualified Institutional Buyer ("QIB") (within the meaning of Rule 144A under the Securities Act) or a non-U.S. person outside the United States (within the meaning of Regulation S under the Securities Act). You have been sent the attached Offering Circular on the basis that you have confirmed that (a) you and any customers you represent are either a QIB or a non-U.S. person outside the United States; and (b) if in a member state of the European Economic Area (the "EEA") or in the United Kingdom, you are not a retail investor.

For the purposes of this disclaimer, in the EEA, a retail investor means a person who is one (or more) of: (a) a retail client as defined in point (11) of Article 4(1) of Directive 2014/65/EU (as amended or superseded, "MiFID II"); or (b) a customer within the meaning of Directive (EU) 2016/97 (as amended or superseded, the "Insurance Distribution Directive"), where that customer would not qualify as a professional client as defined in point (10) of Article 4(1) of MiFID II. In the United Kingdom, a retail investor means a person who is one (or more) of: (a) a retail client as defined in point (8) of Article 2 of Regulation (EU) No 2017/565 as it forms part of domestic law in the United Kingdom by virtue of the European Union (Withdrawal) Act 2018 (the "EUWA"); or

(b) a customer within the meaning of the provisions of the Financial Services and Markets Act 2000 (as amended or superseded, the "FSMA") and any rules or regulations made under the FSMA to implement Directive (EU) 2016/97, where that customer would not qualify as a professional client as defined in point (8) of Article 2(1) of Regulation (EU) 600/2014 as it forms part of domestic law in the United Kingdom by virtue of the EUWA.

In addition, if you are accessing the Offering Circular in the United Kingdom, you further confirm that you are (i) an investment professional as defined in Article 19(5) of the Financial Services and Markets Act 2000 (Financial Promotion) Order 2005, as amended (the "Financial Promotion Order"), (ii) a high net worth entity or other person falling within Article 49(2)(a) to (d) of the Financial Promotion Order, or (iii) any other person to whom the attached Offering Circular may otherwise lawfully be communicated or caused to be communicated.

By accessing the attached Offering Circular, you will be deemed to have (a) made the above representations and (b) consented to delivery of the attached Offering Circular by electronic transmission.

You are reminded that no representation or warranty, expressed or implied, is made or given by or on behalf of the initial purchasers, nor any person who controls them nor any director, officer, employee or agent of them, or any affiliate of any such person as to the accuracy, completeness or fairness of the information or opinions contained in the attached Offering Circular and such persons do not accept responsibility or liability for any such information or opinions.

The attached Offering Circular has been sent to you in an electronic form. You are reminded that documents transmitted via this medium may be altered or changed during the process of electronic transmission and consequently none of the initial purchasers nor any person who controls any of them nor any director, officer, employee or agent of any of them or affiliate of any such person accepts any liability or responsibility whatsoever in respect of any difference between the attached Offering Circular distributed to you in electronic format and the hard copy version available to you on request from the initial purchasers.

You are responsible for protecting against viruses and other destructive items. Your use of the attached Offering Circular is at your own risk and it is your responsibility to take precautions to ensure that it is free from viruses and other items of a destructive nature.



US\$1,320,000,000
Nippon Life Insurance Company
 (a Japanese mutual company)

5.950% Step-up Callable Subordinated Notes due 2054

Offering Price: 100% plus accrued interest, if any
Interest on the Notes will accrue from April 16, 2024

We are offering \$1,320,000,000 aggregate principal amount of 5.950% step-up callable subordinated notes due 2054 (the "Notes"). The interest payment dates will be April 16 and October 16 of each year (each an "interest payment date"), beginning on October 16, 2024, until the Notes are fully redeemed. The Notes will bear interest at a fixed rate of 5.950% *per annum* from, and including, April 16, 2024 to, but excluding, April 16, 2034 (the "first call date"), payable semi-annually in arrears on each interest payment date. The rate of interest of the Notes will be reset on the first call date and every date which falls five, or a multiple of five, years thereafter (each a "reset date"), until all Notes are fully redeemed. From, and including, each reset date to, but excluding, the next following reset date or the date on which the Notes are finally redeemed, whichever is the earlier, the interest rate *per annum* on the Notes will be equal to the "reset interest rate," which is the sum of the applicable 5-year U.S. treasury rate (as defined herein) and 2.590% *per annum*, payable semi-annually in arrears on each interest payment date, beginning on October 16, 2034. Payment of interest is subject to optional deferral at our election and mandatory deferral in the case of a capital deficiency event (as defined herein) or any payment deferral in relation to the Notes or any liquidation parity security (as defined herein). The Notes do not restrict our ability to make payments on foundation funds obligations or distributions to our policyholders. In the event of a deferral of a payment of interest on the Notes, arrears of interest (as defined herein) shall accrue on a cumulative basis and remain payable for so long as they remain unpaid, and, in the case of optional deferral (but not mandatory deferral) shall bear interest at a rate equivalent to the applicable fixed or reset interest rate for the relevant deferral period, as the case may be. See "Description of the Notes—Deferral of Interest Payments; Arrears of Interest."

The Notes will mature on April 16, 2054, subject to certain conditions. The Notes are subject to redemption in whole, but not in part, at our option and sole discretion on the first call date or any reset date or at any time in the event of certain changes in Japanese tax law, Japanese regulatory capital requirements or equity credit criteria of a rating agency, in each case subject to compliance with regulatory requirements, including prior consent of the Financial Services Agency of Japan, if then required. See "Description of the Notes—Redemption."

The Notes will constitute our irrevocable, direct, unsecured and subordinated obligations. Upon the occurrence of a subordination event (as defined herein), any amounts payable under the Notes will be subordinated in right of payment to the prior payment of all of our senior indebtedness (as defined herein). See "Description of the Notes—Status of the Notes; Subordination."

Payment of the principal of the Notes may be accelerated (subject to subordination) only in the case of a subordination event, which would only occur in the event of our liquidation, bankruptcy, reorganization or rehabilitation. There is no right of acceleration of the payment of principal of the Notes upon a default in the payment of principal of or interest on the Notes, upon the non-performance of any covenant by us in relation to the Notes or upon the happening of any other event in relation to the Notes other than a subordination event. See "Description of the Notes—Events of Acceleration; Limited Rights of Acceleration." The Notes will be issued only in registered form with a minimum denomination of \$200,000 and integral multiples of \$1,000 in excess thereof.

Investing in the Notes involves risks. See "Risk Factors" beginning on page 21.

The Notes have not been, and will not be, registered under the U.S. Securities Act of 1933, as amended (the "Securities Act"), or other securities laws. The Notes are being offered or sold within the United States only to qualified institutional buyers in reliance on an exemption from registration provided by Rule 144A under the Securities Act and outside the United States to non-U.S. persons in offshore transactions in reliance on Regulation S under the Securities Act. The Notes are not transferable except in accordance with the restrictions described under "Transfer Restrictions."

Approval in-principle has been received for the listing of the Notes on the Singapore Exchange Securities Trading Limited (the "SGX-ST"). The SGX-ST assumes no responsibility for the correctness of any of the statements made or opinions or reports contained in this offering circular. Admission of the Notes to the official list of the SGX-ST is not to be taken as an indication of our merits or the merits of the Notes. The Notes will be traded on the SGX-ST in a minimum board lot size of S\$200,000 so long as any of the Notes are listed on the SGX-ST and the rules of SGX-ST so require.

It is expected that delivery of the Notes will be made to investors in book-entry form through The Depository Trust Company and its participants, including Euroclear Bank SA/NV and Clearstream Banking S.A., on or about April 16, 2024.

Joint Lead Managers and Joint Bookrunners

J.P. Morgan

Citigroup

Morgan Stanley

Barclays

HSBC

Co-managers

BofA Securities

Goldman Sachs & Co. LLC

BNP PARIBAS

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This offering circular is confidential and is being provided exclusively to prospective purchasers of the Notes. Investors should read this offering circular before making a decision whether to purchase any Notes. Investors must not:

- use this offering circular for any other purpose;
- make copies of any part of this offering circular or give a copy of it to any other person; or
- disclose any information in this offering circular to any other person.

We have prepared this offering circular and are responsible for its contents. Potential investors in the Notes are responsible for making their own examination of our business and their own assessment of the merits and risks of investing in the Notes. By purchasing any Notes, investors will be deemed to have acknowledged that:

- they have reviewed this offering circular; and
- the initial purchasers are not responsible for, and are not making any representation to investors concerning, our future performance or the accuracy or completeness of this offering circular.

We are not providing investors with any legal, business, tax or other advice in this offering circular. Investors should consult with their own advisers as needed to assist them in making their investment decision and to advise them whether they are legally permitted to purchase the Notes.

Investors must comply with all applicable laws that apply in any jurisdiction in which they buy, offer or sell any Notes or possess this offering circular. Investors must also obtain any consents or approvals necessary in order to purchase any Notes. The initial purchasers and we are not responsible for investors’ compliance with any such legal requirements.

No action has been or will be taken to permit a public offering of the Notes in any jurisdiction where action would be required for that purpose. This offering circular may not be distributed in any jurisdiction except in accordance with the legal requirements applicable in such jurisdiction. This offering circular does not constitute an offer of, or an invitation to purchase, any of the Notes in any jurisdiction in which such offer or invitation would be unlawful. Persons into whose possession this offering circular comes must inform themselves about and observe any applicable legal requirements.

IN MAKING AN INVESTMENT DECISION, YOU MUST RELY ON YOUR OWN EXAMINATION OF OUR BUSINESS AND THE TERMS OF THE OFFERING, INCLUDING THE MERITS AND RISKS INVOLVED. THE NOTES OFFERED HEREBY HAVE NOT BEEN APPROVED OR DISAPPROVED BY ANY U.S. FEDERAL

OR STATE SECURITIES COMMISSION OR OTHER REGULATORY AUTHORITY. FURTHERMORE, THESE AUTHORITIES HAVE NOT REVIEWED THIS OFFERING CIRCULAR OR CONFIRMED THE ACCURACY OR DETERMINED THE ADEQUACY OF THIS OFFERING CIRCULAR. ANY REPRESENTATION TO THE CONTRARY IS A CRIMINAL OFFENSE IN THE UNITED STATES.

This offering circular is personal to each offeree and does not constitute an offer to any other person or to the public generally to purchase or otherwise acquire the Notes. Distribution of this offering circular to any person other than the offeree and any persons retained to advise the offeree with respect thereto is unauthorized, and any disclosure of its contents, without our prior written consent, is prohibited.

By receiving this offering circular you acknowledge that:

- you have not relied on any initial purchaser, any U.S. selling agent, the trustee or any of their affiliates in connection with your investigation of the accuracy of the information in this offering circular or your investment decision; and
- no person has been authorized to give any information or to make any representation concerning us or the Notes offered hereby other than as contained in this offering circular and, if given or made, that other information or representation should not be relied upon as having been authorized by us, any initial purchaser, the trustee or any U.S. selling agent or any of their affiliates.

The Notes have not been and will not be registered under the Financial Instruments and Exchange Act of Japan (Act No. 25 of 1948, as amended) (the "FIEA") and are subject to the Act on Special Measures Concerning Taxation of Japan (Act No. 26 of 1957, as amended) (the "Special Taxation Measures Act"). The Notes may not be offered or sold in Japan to, or for the benefit of, any person resident in Japan (including any corporation or other entity organized under the laws of Japan), or to others for reoffering or resale directly or indirectly in Japan, or to, or for the benefit of, any person resident in Japan for Japanese securities law purposes except pursuant to an exemption from the registration requirements of, and otherwise in compliance with, the FIEA and any other applicable laws, regulations and governmental guidelines of Japan. In addition, as part of the initial distribution by the initial purchasers, the Notes are not at any time to be directly or indirectly offered or sold to, or for the benefit of, any person other than a Gross Recipient. A "Gross Recipient" for this purpose is (i) a beneficial owner that is, for Japanese tax purposes, neither an individual resident of Japan or a Japanese corporation, nor an individual non-resident of Japan or a non-Japanese corporation that, in either case, is a person having a special relationship with the issuer of the Notes as described in Article 6, Paragraph (4) of the Special Taxation Measures Act (a "specially-related person of the issuer"), (ii) a Japanese financial institution, designated in Article 3-2-2, Paragraph (29) of the Cabinet Order for Enforcement of the Act on Special Measures Concerning Taxation of Japan (Cabinet Order No. 43 of 1957, as amended) (the "Cabinet Order") that will hold Notes for its own proprietary account (a "Designated Financial Institution") or (iii) an individual resident of Japan or a Japanese corporation whose receipt of interest on the Notes will be made through a payment handling agent in Japan as defined in Article 2-2, Paragraph (2) of the Cabinet Order. **By subscribing for the Notes, an investor will be deemed to have represented that it is a Gross Recipient.**

The Notes have not been and will not be registered under the Securities Act or with any securities authority of any state of the United States, and may not be offered or sold within the United States except pursuant to an exemption from, or in a transaction not subject to, the registration requirements of the Securities Act and in compliance with any applicable state securities laws. The Notes have not been and will not be offered or sold within the United States until 40 days after the later of the commencement of the sale of the Notes and the date of the original issuance of the Notes, except if the Notes are being offered:

- in the United States only to qualified institutional buyers ("QIBs") in reliance on the exemption from the registration requirements of the Securities Act provided by Rule 144A under the Securities Act ("Rule 144A"); and

- outside the United States in offshore transactions to non-U.S. persons as defined in, and in accordance with, Regulation S under the Securities Act (“Regulation S”).

You are hereby notified that sellers of the Notes may be relying on the exemption from the registration provisions of Section 5 of the Securities Act provided by Rule 144A.

Interest payments on the Notes will be subject to Japanese withholding tax unless the holder establishes that the Notes are held by or for the account of a beneficial owner that is (i) for Japanese tax purposes, neither an individual resident of Japan or a Japanese corporation, nor an individual non-resident of Japan or a non-Japanese corporation that, in either case, is a specially-related person of the issuer, or (ii) a Designated Financial Institution that complies with the requirement for tax exemption under Article 6 of the Special Taxation Measures Act.

Payment of interest on the Notes paid to an individual resident of Japan or a Japanese corporation (except for (i) a Designated Financial Institution which has complied with the requirements under Article 6 of the Special Taxation Measures Act and (ii) a public corporation, a Japanese financial institution or a Japanese financial instruments firm as provided in Article 3-3, Paragraph (6) of the Special Taxation Measures Act which receives the interest payments through its payment handling agent in Japan and complies with the requirement for tax exemption under that Paragraph), or to an individual non-resident of Japan or a non-Japanese corporation that is a specially-related person of the issuer will be subject to Japanese income tax at the rate of 15.315% (until December 31, 2037, and at the rate of 15% thereafter) of the amount of such interest.

Each prospective purchaser who places an order for the Notes consents to the disclosure by the initial purchasers to us of the prospective purchaser’s identity, the details of such order and the actual amount of Notes subscribed, if any.

PROHIBITION OF SALES TO EEA RETAIL INVESTORS

The Notes are not intended to be offered, sold or otherwise made available to and should not be offered, sold or otherwise made available to any retail investor in the European Economic Area (the “EEA”). For these purposes, a retail investor means a person who is one (or more) of: (i) a retail client as defined in point (11) of Article 4(1) of Directive 2014/65/EU (as amended or superseded, “MiFID II”); or (ii) a customer within the meaning of Directive (EU) 2016/97, (as amended or superseded, the “Insurance Distribution Directive”) where that customer would not qualify as a professional client as defined in point (10) of Article 4(1) of MiFID II. Consequently, no key information document required by Regulation (EU) No 1286/2014 (as amended or superseded, the “PRIIPs Regulation”), for offering or selling the Notes or otherwise making them available to retail investors in the EEA has been prepared and therefore offering or selling the Notes or otherwise making them available to any retail investor in the EEA may be unlawful under the PRIIPs Regulation.

PROHIBITION OF SALES TO UK RETAIL INVESTORS

The Notes are not intended to be offered, sold or otherwise made available to and should not be offered, sold or otherwise made available to any retail investor in the United Kingdom. For these purposes, a retail investor means a person who is one (or more) of: (i) a retail client as defined in point (8) of Article 2 of Regulation (EU) No 2017/565 as it forms part of domestic law by virtue of the European Union (Withdrawal) Act 2018 (the “EUWA”); or (ii) a customer within the meaning of the provisions of the Financial Services and Markets Act 2000 (as amended, the “FSMA”) and any rules or regulations made under the FSMA to implement the Directive (EU) 2016/97, where that customer would not qualify as a professional client as defined in point (8) of Article 2(1) of Regulation (EU) 600/2014 as it forms part of domestic law by virtue of the EUWA. Consequently, no key information document required by Regulation (EU) No 1286/2014 as it forms part of domestic law in the United Kingdom by virtue of the EUWA (the “UK PRIIPs Regulation”) for offering or selling the Notes or otherwise making them available to retail investors in the United

Kingdom has been prepared and therefore offering or selling the Notes or otherwise making them available to any retail investor in the United Kingdom may be unlawful under the UK PRIIPs Regulation.

NOTICE CONCERNING THE UNITED KINGDOM

There are restrictions on the offer and sale of the Notes in the United Kingdom. All applicable provisions of the FSMA, with respect to anything done by any person in relation to the Notes in, from or otherwise involving, the United Kingdom must be observed. See "Plan of Distribution."

In the United Kingdom, this offering circular is for distribution only to, and is only directed at, persons who (i) are investment professionals, as defined in Article 19(5) of the Financial Services and Markets Act 2000 (Financial Promotion) Order 2005 (as amended, the "Financial Promotion Order"), (ii) are high net worth entities or other persons falling within Article 49(2)(a) to (d) of the Financial Promotion Order, or (iii) are persons to whom an invitation or inducement to engage in investment activity (within the meaning of Section 21 of the FSMA) in connection with the issue or sale of any Notes may otherwise lawfully be communicated or caused to be communicated (all of these persons together being referred to as "relevant persons" for purposes of this Notice Concerning the United Kingdom). This offering circular is directed only at relevant persons and must not be acted on or relied on by persons who are not relevant persons. Any investment or investment activity to which this offering circular relates is available only to relevant persons and will be engaged in only with relevant persons.

NOTICE TO INVESTORS IN HONG KONG

The Notes have not been, and will not be, offered or sold in Hong Kong, by means of any document, other than (a) to "professional investors" within the meaning of the Securities and Futures Ordinance (Cap. 571, the Laws of Hong Kong) (the "SFO") and any rules made under the SFO; or (b) in other circumstances which do not result in the document constituting or being regarded as a "prospectus" within the meaning of the Companies (Winding Up and Miscellaneous Provisions) Ordinance (Cap. 32, the Laws of Hong Kong) (the "C(WUMP)O") or which do not constitute an offer to the public within the meaning of the C(WUMP)O.

No advertisement, invitation or document relating to the Notes that is directed at, or the contents of which are likely to be accessed or read by, the public in Hong Kong (except if otherwise permitted to do so under the laws of Hong Kong) has been and will be issued, or has been and will be in the possession of any person for the purpose of issue, whether in Hong Kong or elsewhere (except if permitted to do so under the laws of Hong Kong) other than with respect to Notes which are or are intended to be disposed of only to persons outside Hong Kong or only to "professional investors" within the meaning of the SFO and any rules made under the SFO. This offering circular has not been reviewed by any regulatory authority in Hong Kong, and has not been registered as a prospectus with the Registrar of Companies under the provisions of the C(WUMP)O. You are advised to exercise caution in relation to this offering circular and the Notes. If you are in doubt about any of the contents of this offering circular, you should obtain independent professional advice.

NOTICE TO INVESTORS IN SINGAPORE

This offering circular has not been registered as a prospectus with the Monetary Authority of Singapore (the "MAS"). Accordingly, this offering circular and any other document or material in connection with the offer or sale, or invitation for subscription or purchase, of the Notes may not be circulated or distributed, nor may the Notes be offered or sold, or be made the subject of an invitation for subscription or purchase, whether directly or indirectly, to persons in Singapore other than (i) to an institutional investor (as defined in Section 4A of the Securities and Futures Act 2001 of Singapore (the "SFA")) pursuant to Section 274 of the SFA, (ii) to a relevant person (as defined in Section 275(2) of the SFA) pursuant to Section 275(1), or any person pursuant to

Section 275(1A), and in accordance with the conditions specified in Section 275, of the SFA and (where applicable) Regulation 3 of the Securities and Futures (Classes of Investors) Regulations 2018 of Singapore, or (iii) otherwise pursuant to, and in accordance with the conditions of, any other applicable provision of the SFA.

Where the Notes are subscribed or purchased under Section 275 of the SFA by a relevant person which is:

- (a) a corporation (which is not an accredited investor (as defined in Section 4A of the SFA)) the sole business of which is to hold investments and the entire share capital of which is owned by one or more individuals, each of whom is an accredited investor; or
- (b) a trust (where the trustee is not an accredited investor) whose sole purpose is to hold investments and each beneficiary of the trust is an individual who is an accredited investor,

securities or securities-based derivatives contracts (each term as defined in Section 2(1) of the SFA) of that corporation or the beneficiaries' rights and interest (howsoever described) in that trust, shall not be transferred within six months after that corporation or that trust has acquired the Notes pursuant to an offer made under Section 275 of the SFA, except:

- (1) to an institutional investor or to a relevant person, or to any person arising from an offer referred to in Section 275(1A) or Section 276(4)(c)(ii) of the SFA;
- (2) where no consideration is or will be given for the transfer;
- (3) where the transfer is by operation of law;
- (4) as specified in Section 276(7) of the SFA; or
- (5) as specified in Regulation 37A of the Securities and Futures (Offers of Investments) (Securities and Securities-based Derivatives Contracts) Regulations 2018 of Singapore.

Any reference to the SFA is a reference to the Securities and Futures Act 2001 of Singapore and a reference to any term as defined in the SFA or any provision in the SFA is a reference to that term as modified or amended from time to time including by such of its subsidiary legislation as may be applicable at the relevant time.

Section 309B Notification: In connection with Section 309B of the SFA and the Securities and Futures (Capital Markets Products) Regulations 2018 of Singapore, we have determined, and hereby notify all relevant persons (as defined in Section 309A(1) of the SFA) that the Notes are prescribed capital markets products (as defined in the Securities and Futures (Capital Markets Products) Regulations 2018 of Singapore) and Excluded Investment Products (as defined in MAS Notice SFA 04-N12: Notice on the Sale of Investment Products and MAS Notice FAA-N16: Notice on Recommendations on Investment Products).

THIS OFFERING CIRCULAR MAY NOT BE DISTRIBUTED TO ANY PERSON IN ANY OF THE STATES OF ALABAMA OR NEW MEXICO OR THE COMMONWEALTH OF PUERTO RICO. THIS OFFERING CIRCULAR DOES NOT CONSTITUTE AN OFFER TO SELL, NOR A SOLICITATION OF ANY OFFER TO PURCHASE, ANY OF THE NOTES, AND NO OFFERING OR SALE OF THE NOTES MAY BE MADE TO ANY PERSON, IN ANY OF THE STATES OF ALABAMA OR NEW MEXICO OR THE COMMONWEALTH OF PUERTO RICO.

PRESENTATION OF FINANCIAL AND OTHER INFORMATION

We have prepared this offering circular in reliance upon a number of conventions, which you should consider when reading the information contained herein. When we use the terms “we,” “us,” “our,” “Nippon Life” and words of similar import, we are referring to Nippon Life Insurance Company itself, or to Nippon Life Insurance Company and its consolidated subsidiaries, as the context may require. References to “Nippon Life Group” are to Nippon Life Insurance Company and its consolidated subsidiaries and affiliates taken as a whole. References to “Taiju Life” are to Taiju Life Insurance Company Limited, references to “Nippon Wealth Life” are to Nippon Wealth Life Insurance Company Limited references to “Hanasaku Life” are to Hanasaku Life Insurance Co., Ltd. and references to “MLC” are to MLC Limited. Nippon Life is also referred to as “Nissay,” which derives from the common abbreviation of our name in Japanese. In this offering circular, references to the “Board” or “Board of Directors” refer to our board of directors.

In this offering circular, except as otherwise indicated, currency amounts are expressed in Japanese yen (“yen” or “¥”), in U.S. dollars (“dollars” or “\$”), in Australian dollars (“A\$”) or in Singapore dollars (“S\$”). Unless otherwise specified, where information is presented in trillions, billions or millions of yen, amounts of less than one hundred billion, one hundred million or one hundred thousand yen, respectively, have been truncated and where information is presented in billions or millions of dollars, amounts of less than one hundred million or one hundred thousand dollars, respectively, have been rounded. All percentages have been rounded to the nearest percent, one-tenth of one percent or one-hundredth of one percent, as the case may be. In some cases, figures presented in tables in this offering circular may not total due to such truncation or rounding.

Our fiscal year end is March 31. This offering circular includes audited consolidated financial statements and audited nonconsolidated financial statements as of and for the years ended March 31, 2021, 2022 and 2023 with the independent auditor’s report thereon and unaudited interim consolidated financial statements and unaudited interim nonconsolidated financial statements as of December 31, 2023 and for the nine months ended December 31, 2022 and 2023. Our financial statements are prepared in accordance with the provisions of the Insurance Business Act of Japan (Act No. 105 of 1995, as amended) (the “Insurance Business Act”) and related regulations thereunder and in accordance with accounting principles generally accepted in Japan (“Japanese GAAP”), which differ in certain significant respects from accounting principles generally accepted in other countries or regions, including International Financial Reporting Standard (“IFRS”).

MLC, one of our consolidated subsidiaries located outside of Japan, adopted Australian Accounting Standards Board (“AASB”) 17 Insurance Contracts from the three months ended June 30, 2023. AASB 17 replaced AASB 1038 and effectively implements the changes made in IFRS through the replacement of IFRS 4 Insurance Contracts with IFRS 17. As a result, the consolidated financial information as of March 31, 2023 and for nine months ended December 31, 2022 presented in the consolidated unaudited interim financial statements as of and for the nine months ended December 31, 2023 included elsewhere in this offering circular and consolidated financial information for the nine months ended December 31, 2022 under the headings “Selected Financial Data and Other Information” and “Management’s Discussion and Analysis of Financial Condition and Results of Operations” have been retrospectively adjusted. On the other hand, the consolidated financial information as of and for the years ended March 31, 2021, 2022 and 2023 presented in the consolidated audited financial statements as of and for the years ended March 31, 2021, 2022 and 2023 included elsewhere in this offering circular and under the headings “Summary,” “Selected Financial Data and Other Information,” “Business” and “Management’s Discussion and Analysis of Financial Condition and Results of Operations” has not been retrospectively adjusted. See Note 1 to our consolidated balance sheets as of December 31, 2023 and Note 2 to our consolidated statements of income for the nine months ended December 31, 2023.

In addition, effective for the year beginning on April 1, 2023, we and Taiju Life reclassified gain on cancellation of investment trusts from “interest, dividends, and other income” to “gain on sales of securities.” As a result, the consolidated and nonconsolidated financial information for nine months ended December 31, 2022 presented in the consolidated and nonconsolidated unaudited interim financial statements as of and for the nine months ended December 31, 2023 included elsewhere in this offering circular and consolidated and nonconsolidated financial information for the nine months ended December 31, 2022 under the headings “Selected Financial Data and Other Information” and “Management’s Discussion and Analysis of Financial Condition and Results of Operations” have been retrospectively adjusted. On the other hand, the consolidated and nonconsolidated financial information for the years ended March 31, 2021, 2022 and 2023 presented in the consolidated and nonconsolidated audited financial statements as of and for the years ended March 31, 2021, 2022 and 2023 included elsewhere in this offering circular and under the headings “Summary,” “Selected Financial Data and Other Information,” “Business” and “Management’s Discussion and Analysis of Financial Condition and Results of Operations” has not been retrospectively adjusted. See Note 1 to our consolidated and nonconsolidated statements of income for the nine months ended December 31, 2023.

Disclosure requirements for financial and other information applicable to Japanese mutual companies differ in certain respects from those applicable to Japanese public companies, whose securities are listed on a Japanese stock exchange and are required to comply with the continuous disclosure requirements of the FIEA. For example, Japanese mutual companies are not subject to requirements applicable to such Japanese public companies to prepare quarterly consolidated financial statements or to make timely disclosure of material corporate developments and events.

Except as otherwise specified, the discussion and analysis of our financial condition and results of operations and all financial information set forth in the section entitled “Management’s Discussion and Analysis of Financial Condition and Results of Operations” are provided on a consolidated basis. Except as otherwise specified, financial information other than in that section is presented on a nonconsolidated basis. In this offering circular, we present certain operating data relating to our domestic life insurance business, including but not limited to sales representatives, premium income, annualized premiums from policies in force and annualized premiums from new policies, on a “combined” basis. Except as otherwise specified, figures presented on a “combined” basis represent the sum of figures for Nippon Life, Taiju Life, Nippon Wealth Life and Hanasaku Life. In addition, we present certain financial and operating data, including but not limited to core operating profit and interest and dividends income, on a “group” basis. Except as otherwise specified, figures presented on a “group” basis represent the sum of applicable figures of Nippon Life, Taiju Life, Nippon Wealth Life, Hanasaku Life and Nissay Plus SSI Company Inc., as well as Nippon Life’s overseas life insurance subsidiaries and related companies and Nippon Life’s domestic and global asset management businesses (in each case based on Nippon Life’s ownership ratio). Such figures are adjusted for inter-company sales, and figures for overseas entities are also adjusted for foreign exchange.

As of December 31, 2023, our nonconsolidated total assets and total net assets represented 85.6% and 97.5% of our consolidated total assets and total net assets, respectively. For the year ended March 31, 2023, our nonconsolidated ordinary profit and net surplus represented 174.1% and 158.6% of our consolidated ordinary profit and net surplus attributable to the parent company, respectively.

Japan Post Insurance Co., Ltd. (“Japan Post Insurance”) and cooperative insurers are not included in any of the life insurance industry data appearing in this offering circular, unless otherwise stated herein.

Our investments are divided into our general account and separate accounts. Payments to customers for products providing a fixed benefit are made from investments in our general account. We bear the risk that investments in the general account will not yield sufficient returns to cover benefits paid for products for which premiums are calculated based on a fixed assumed

yield. In contrast, products for which customers bear the investment risk are paid from funds managed in our separate accounts. Such products include individual variable insurance, individual variable annuities and group annuities with separate account policy riders. Some of the information presented in this offering circular reflects our general account on a stand-alone basis and excludes separate account assets and liabilities. Such information is specifically identified in this offering circular as general account information. Where no such identification is made, the information provided herein includes both general account and separate account assets and liabilities. Of our ¥80,074.0 billion of nonconsolidated total assets as of December 31, 2023, ¥78,892.1 billion, or 98.5%, represented general account assets. The balance consisted of separate account assets in the amount of ¥1,181.9 billion.

FORWARD-LOOKING STATEMENTS

This offering circular contains forward-looking statements. Such statements include statements regarding our intent, belief or current expectations or those of our management with respect to our business, financial condition and results of operations. In some cases, forward-looking statements can be identified by terms such as “aim,” “anticipate,” “believe,” “estimate,” “expect,” “intend,” “may,” “plan,” “potential,” “predict,” “project,” “seek,” “should,” “target,” “will,” “would,” or the negative of these terms or other similar terminology. Such forward-looking statements are not guarantees of future performance and involve risks and uncertainties. Actual results may differ from those discussed in forward-looking statements. In addition, forward-looking statements are necessarily dependent upon assumptions, estimates and data that may be incorrect or imprecise and involve known and unknown risks and uncertainties, including but not limited to those identified and discussed in “Risk Factors,” “Management’s Discussion and Analysis of Financial Condition and Results of Operations,” “Business” and elsewhere in this offering circular. Given these risks and uncertainties, prospective investors are cautioned not to place undue reliance on forward-looking statements, which speak only as of the date of this offering circular. We do not undertake to revise forward-looking statements to reflect future events or circumstances.

AVAILABLE INFORMATION

While any Notes remain outstanding and are “restricted securities” within the meaning of Rule 144(a)(3) under the Securities Act, if, at any time, we are neither subject to Section 13 or 15(d) of the U.S. Securities Exchange Act of 1934, as amended (the “Exchange Act”) nor exempt from reporting pursuant to Rule 12g3-2(b) under the Exchange Act, we will furnish, upon request, to any holder of a Note, or any prospective purchaser designated by a holder of a Note, the information required to be delivered pursuant to Rule 144A(d)(4) under the Securities Act.

ENFORCEABILITY OF CIVIL LIABILITIES

We are a mutual company established under the laws of Japan. All of our directors and audit and supervisory committee members reside in Japan. All or a substantial portion of our assets and the assets of such persons are located outside the United States. As a result, investors may be unable to effect service of process within the United States or elsewhere outside Japan upon us or such persons or to enforce against us or those judgments obtained in United States courts or elsewhere predicated upon the civil liability provisions of the federal or state securities laws of the United States. We have been advised by our Japanese counsel that there is doubt as to the enforceability in Japanese courts, in original actions or in actions for enforcement of judgments of United States courts, of civil liabilities predicated solely upon U.S. federal or state securities laws.

SUMMARY

The following summary is qualified in its entirety by, and is subject to, the detailed information and financial statements contained elsewhere in this offering circular. For a discussion of certain risks that prospective investors should consider in connection with an investment in the Notes, see "Risk Factors."

Nippon Life Insurance Company

Overview

We are the largest private life insurance company in Japan, and one of the largest in the world, in terms of both assets and revenues. We operate primarily in Japan and offer a wide range of products, including life insurance, annuities and other insurance products, to over 12.2 million insured persons and approximately 275,000 corporate customers in Japan, on a nonconsolidated basis as of March 31, 2023. As of December 31, 2023, we provided insurance products to 14.89 million insured persons, and as of September 30, 2023, we had 48,936 total sale representatives, in each case on a combined basis.

Our core business is life insurance for individuals in Japan's retail market. Our innovative *Mirai no Katachi* product lineup allows customers to combine a wide variety of coverage into personally tailored insurance portfolios. We also sell individual annuity, group insurance and group annuity products. On a consolidated basis, our business includes asset management, investment trust management and information technology products and services. Also, we have been expanding our global operations in an effort to secure revenue sources outside of the Japanese market and to capture the growth of global markets.

According to the Swiss Re Institute's Sigma World Insurance, Japan is the fourth largest life insurance market in the world by premium volume. It is also a highly concentrated and mature market, with the top five private life insurance companies accounting for 55.0% of the market share by premium income, excluding Japan Post Insurance, for the year ended March 31, 2023, according to public disclosures. We hold the largest market share in Japan with 17.4% by premium income (on a combined basis) among private life insurance companies for the year ended March 31, 2023 and aim to strengthen our position as Japan's leading private life insurance company. While our core business is the sale of individual insurance products through our sales representative channel, we are also working to diversify our product portfolio and sales channels. For example, for the year ended March 31, 2023, individual insurance, group annuities, individual annuities, group insurance and others made up 59.3%, 18.1%, 16.9%, 4.8% and 0.9%, respectively, of our revenues from insurance and reinsurance, and our sales representatives, bancassurance and third-party sales agencies channels accounted for 44.3%, 37.5% and 18.1%, respectively, of our annualized premiums from new policies of individual insurance, in each case, on a combined basis.

On a consolidated basis, our total assets as of March 31, 2023 and December 31, 2023 amounted to ¥87,594.6 billion and ¥93,546.8 billion, respectively, and our revenues from insurance and reinsurance amounted to ¥6,373.5 billion and ¥6,433.1 billion, respectively, for the year ended March 31, 2023 and the nine months ended December 31, 2023. As of December 31, 2023, we had a consolidated solvency margin ratio of 1,048.5% (approximately 5.2 times the minimum regulatory requirement) and a nonconsolidated solvency margin ratio of 989.8% (approximately 4.9 times the minimum regulatory requirement), and our consolidated capital, which is a sum of foundation funds, reserves and other items and subordinated debt, was ¥8.4 trillion. We currently have financial strength and/or long-term credit ratings of A+ (stable outlook) from S&P Global Ratings, a division of S&P Global Inc. ("S&P"), A1 (stable outlook) from Moody's Investors Service, Inc., a subsidiary of Moody's Corporation ("Moody's"), AA+ (stable outlook) from Rating

and Investment Information, Inc. ("R&I") and AA+ (stable outlook) from Japan Credit Rating Agency, Ltd. ("JCR").¹

Strengths

Dominant presence in the domestic life insurance market and solid financial performance.

We hold one of the leading positions in the life insurance market in Japan in terms of several key financial measures including total assets, net assets and revenues from insurance and reinsurance as of and for the year ended March 31, 2023. As of December 31, 2023, we also exceeded other market players in Japan in terms of annualized premiums on new policies and annualized premiums for policies in force and also the amount of policies in force, all on a combined basis. We have also successfully and steadily grown our customer base in recent years through unified group-wide market development efforts, reaching 14.89 million customers as of December 31, 2023, an increase from 14.47 million as of March 31, 2021.

We have built our leading presence in the domestic life insurance market over time, supported by steady performance at Nippon Life on a nonconsolidated basis as well as strategic acquisitions of Taiju Life (formerly Mitsui Life Insurance Company Limited ("Mitsui Life")) and Nippon Wealth Life (formerly MassMutual Life Insurance Company ("MassMutual Japan")) in recent years. We have historically maintained stable levels of revenues from insurance and reinsurance and interest and dividends income. Our consolidated revenues from insurance and reinsurance was ¥4,611.0 billion and ¥6,433.1 billion for the nine months ended December 31, 2022 and 2023, respectively, and our consolidated interest and dividends income was ¥1,276.3 billion and ¥1,320.2 billion for the nine months ended December 31, 2022 and 2023, respectively. Our nonconsolidated core operating profit, which was ¥498.8 billion for the year ended March 31, 2023, has also been stable since March 31, 2014 particularly by maintaining stable mortality and morbidity gains.

In addition, annualized premiums from new policies for individual insurance and individual annuities on a combined basis reached ¥513.9 billion for the year ended March 31, 2019 and decreased from ¥407.2 billion for the year ended March 31, 2020 to ¥307.0 billion for the year ended March 31, 2021 primarily due to a decrease in in-person customer sales visits as a result of the COVID-19 pandemic. For the year ended March 31, 2022, annualized premiums from new policies for individual insurance and individual annuities on a combined basis increased to ¥394.3 billion primarily due to an increase in in-person customer sales visits of Nippon Life and an increase in sales of foreign currency-denominated products of Taiju Life and Nippon Wealth Life and further increased to ¥404.4 billion for the year ended March 31, 2023 due to an increase in sales of foreign currency-denominated products primarily in conjunction with the raise of assumed interest rate, which was partially offset by a decline in sales of savings-type products primarily due to the lowering of assumed interest rate. On a channel by channel basis, the increase in annualized premiums from new policies was primarily attributable to our bancassurance channel (increase of ¥46.0 billion) and our third-party sales agencies channel (increase of ¥12.3 billion), which was driven by increased sales of foreign currency-denominated products as a result of increases in assumed interest rates overseas. On the other hand, annualized premiums from new policies attributable to our sales representative channel decreased by ¥48.7 billion primarily due to fewer sales of savings-type products as a result of a lower assumed interest rate in Japan. For the nine months ended December 31, 2023, annualized premiums from new policies for individual insurance and individual annuities on a combined basis increased to ¥392.1 billion from ¥289.0 billion for the nine months ended December 31, 2022 primarily due to an increase in sales of insurance products of Nippon Life and Nippon Wealth Life. Annualized premiums from policies in force for individual insurance and individual

¹ Our standalone credit profile (SACP) by S&P improved to aa from a+ in March 2024, while the issuer rating by S&P remained the same at A+ due to the sovereign ceiling. Our preliminary standalone outcome by Moody's maintained Aa3 before score adjustment and A1 under the sovereign ceiling.

annuities on a combined basis increased steadily since the year ended March 31, 2015, reaching ¥4,524.5 billion as of March 31, 2020 (including the contribution from Taiju Life and Nippon Wealth Life from the year ended March 31, 2016 and Hanasaku Life from the year ended March 31, 2020) and decreased slightly to ¥4,508.9 billion as of March 31, 2021 primarily due to a decrease in in-person customer sales visits as a result of the COVID-19 pandemic. Since then, annualized premiums from policies in force for individual insurance and individual annuities on a combined basis have remained relatively stable at ¥4,569.5 billion as of March 31, 2022, at ¥4,594.4 billion as of March 31, 2023, and at ¥4,711.2 billion as of December 31, 2023. Policies in force on a combined basis were ¥169,270.8 billion as of December 31, 2023. Our nonconsolidated annualized premiums from new policies for individual insurance and individual annuities have gradually declined since the year ended March 31, 2017 due to the impact of a revision in premiums in recent years and increasing competition in the market for insurance products for business owners, however, our nonconsolidated annualized premiums in force have maintained a steady growth trend due to low surrender and lapse ratios and high persistency rates, representing a cumulative annual growth rate of 0.4% over the five-year period ended March 31, 2023.

Stable operating performance with a robust sales representative force.

Our sales representatives, which accounted for 65.0% on a nonconsolidated basis of our annualized premiums from new policies for the year ended March 31, 2023, are the foundation of our steady growth and we have more sales representatives than other leading insurance providers in Japan on a nonconsolidated basis. On a nonconsolidated basis, our annualized premiums from new policies attributable to our sales representatives were ¥208.3 billion, ¥188.2 billion, ¥152.7 billion, ¥203.9 billion and ¥153.1 billion for the years ended March 31, 2019, 2020, 2021, 2022 and 2023.

In addition, we have steadily improved our persistency rates for insurance policies, which have demonstrated an upward trend since March 31, 2007 due to our key initiatives in sales activities such as after-sales follow-up visits. Our 13-month persistency rates were 95.7%, 95.7%, 95.9%, 95.9% and 95.9% as of March 31, 2019, 2020, 2021, 2022 and 2023. Our 25-month persistency rates were 86.3%, 88.4%, 88.8%, 89.2% and 88.8% as of March 31, 2019, 2020, 2021, 2022 and 2023. At the same time, our surrender and lapse ratio with respect to individual insurance and annuities in the aggregate has declined or remained steady decreasing from 4.4% as of March 31, 2019 to 4.2% as of March 31, 2023.

We also believe that the strength of our sales representative channel, combined with our innovative *Mirai no Katachi* product lineup, the non-participating insurance product lineup of Taiju Life and our strategic shift towards protection type products distributed through our sales representative channel, will continue to contribute to maintaining high levels of persistency and customer satisfaction, supporting our overall profitability. See “Business—Products and Services—Individual Insurance.”

Solid asset management with prudent ALM management.

We are dedicated to managing our assets in the best interests of our customers and with an eye toward stability over the long term. For the past years, we have successfully maintained a diverse asset portfolio, which includes domestic bonds and stocks, foreign bonds and stocks, loans, real estate and others, and have also hedged a majority of our foreign currency-denominated assets. For example, as of March 31, 2023, domestic bonds, loans, hedged foreign bonds, non-hedged foreign bonds, foreign stocks, domestic stocks and real estate consisted approximately 57%, 10%, 5%, 5%, 6%, 14% and 2%, respectively, of our total general account assets (calculated on a managerial accounting basis). We believe this enhances our tolerance to the current volatile market environment and currency fluctuations.

We believe this diverse asset portfolio supports secure and stable returns over the mid- to long-term. Domestic bonds accounted for 38.9% of our total general account assets as of December 31, 2023, while domestic stocks accounted for only 15.5%. As of March 31, 2023, over 41.8% of our domestic and foreign bond holdings have received either a AAA or AA rating from rating agencies, and over 69.9% of the portfolio is A rating or above. 4.4% of our total bonds, excluding Japanese Government Bonds (“JGBs”), were rated as AAA, 37.3% as AA, 28.2% as A, 28.3% as BBB and the rest were rated BB or below or were unrated. We also reduced our risk exposure over the medium and long term by diversifying our portfolio by asset type, maturity, country and currency.

Given the sustained low-interest rate environment in Japan, we have also been carrying out additional initiatives to maintain positive spread. For example, while we are maintaining long-term stable investment income from our yen-denominated interest bearing assets, we are also supporting mid- to long-term earnings through selective investment in higher-yielding assets. We also continually assess the suitability of our products given current market conditions and have controlled the guaranteed interest rate on some products to maintain a positive spread against the average assumed yield. We have maintained a positive spread between our investment return on core operating profit, which was 2.26% for the year ended March 31, 2023, and the average assumed yield. This is because we not only enhanced our investment return through increasing our investments in foreign credit bonds and growing fields, but also controlled the average assumed yield which steadily declined from 2.13% for the year ended March 31, 2020 to 1.83% for the year ended March 31, 2023. Our investment return on core operating profit and average assumed yield for the nine months ended December 31, 2023 were 2.04% and 1.69%, respectively. We have also controlled the guaranteed interest rate on our level-premium products as well as our single-premium whole-life products in order to maintain a positive spread against our average assumed yield. The guaranteed interest rate on our level premium protection type products, level premium saving type products and single-premium whole-life products declined from 2.90%, 2.75% and 2.15%, respectively, in the year ended March 31, 1999 to 0.85%, 0.60% and 0.60%, respectively, in the year ended March 31, 2023. The guaranteed interest rate on our single-premium whole-life products was then raised to 1.00% on January 1, 2024.

Strong capital base and financial soundness.

We have successfully maintained a strong capital base despite challenging conditions and an economic outlook which remains uncertain. In recent years, we have steadily increased our capital through accumulation of internal reserves and periodic issuances of subordinated debt and foundation funds. We recorded capital of ¥8,449.7 billion as of December 31, 2023. For a detailed breakdown of our capital, see “Management’s Discussion and Analysis of Financial Condition and Results of Operations—Liquidity and Capital Resources—Capital Resources.” In addition, despite the volatile market environment, we have maintained a high level of unrealized gains, and break-even points on investments remain substantially lower than current market levels.

We have maintained our solvency margin ratios well in excess of the legally required minimum of 200% despite volatility in the Japanese stock market. As of December 31, 2023, our consolidated and nonconsolidated solvency margin ratios were 1,048.5% and 989.8%, respectively. In addition, as of December 31, 2023, Taiju Life and Nippon Wealth Life had solvency margins of 816.2% and 852.2%, respectively, each on a nonconsolidated basis. See “Management’s Discussion and Analysis of Financial Condition and Results of Operations—Solvency Margin Ratio.”

Strategies

In recent years, there have been pronounced structural demographic changes in Japan, such as population decline, a falling birthrate and the aging of the population, as well as the increased concentration of the population in urban areas. At the same time, the needs of life insurance

customers have been diversifying. We have seen other trends such as a decline in the ratio of policyholders among younger generations, diversification in enrollment channels and fierce competition in urban areas. In response to these and other changing market conditions, we have focused on expanding our footprint within the domestic insurance market where we believe there is still ample space to grow, as well as on our asset management and global insurance businesses. We will continue to explore growth in the domestic insurance market and will seek to further strengthen and diversify our other group businesses.

Specifically, in March 2024, we announced our new mid-term management plan following the conclusion of our previous mid-term management plan, Going Beyond, under which we endeavored to further expand our business in the domestic insurance market, strengthen and diversify group businesses, strengthen investment capabilities and improve business cost efficiency.

Under our new mid-term management plan, we set the slogan “Providing more customers with peace of mind that exceeds their expectations” and aim to achieve “a society where everyone can live in peace and security for all time.” We aim to become a group that serves as “multidimensional peace of mind,” which provides a range of secureness including asset management, healthcare, nursing care and childcare in addition to life insurance. We strive to achieve “growth of the Group,” “world-class financial soundness level” and “enhancement of policyholder dividends” through “expansion of the value we provide to society” through each business.

Under our new mid-term management plan, we aim to accelerate expansion of sales performance and new profit centers to accelerate the mid- to long-term growth and to strongly promote group management in the next three years by pursuing the following strategies:

- increase the value of our domestic insurance business;
- enhance our multifaceted approach in giving peace of mind in our domestic business;
- expand our global businesses;
- advance financial strategies (asset management, capital investment and policyholder dividend payout); and
- build a strong management foundation.

We intend to support these growth strategies by steadily strengthening our financial base. Through these strategies toward “growth of the Group,” “world-class financial soundness level” and “enhancement of policyholder dividends,” we aim to:

- expand the number of customers we serve in our domestic life insurance business (Nippon Life, Taiju Life, Nippon Wealth Life and Hanasaku Life) to 15.6 million people by March 31, 2027;
- increase the number of clients we serve in our domestic life insurance business (Nippon Life, Taiju Life, Nippon Wealth Life and Hanasaku Life) to 350 thousand companies by March 31, 2027;
- increase the amount of assets on deposit² to ¥112.0 trillion on a consolidated basis by March 31, 2027;
- achieve ¥4.85 trillion in annualized premiums from policies in force in our domestic life insurance business (Nippon Life, Taiju Life, Nippon Wealth Life and Hanasaku Life) by the year ending March 31, 2027;

² The amount of assets on deposit is the sum of total assets of domestic primary insurers and assets on deposit of Nissay Asset Management.

- maintain the value of new business³ on a consolidated basis at around ¥350.0 billion for the year ending March 31, 2027;
- secure core operating profit of ¥860.0 billion on a consolidated basis for the year ending March 31, 2027;
- maintain the economic solvency ratio (“ESR”) levels calculated based on our internal methodology at around 200-270%; and
- steadily maintain policyholder dividend payout ratio⁴ at around 60%.

The numerical targets and strategic initiatives in the highlights of our new mid-term management plan described above are forward-looking statements. See “Forward-Looking Statements.” Our ability to achieve these numerical targets or implement these strategic initiatives is subject to risks and uncertainties, including those described under “Risk Factors” and elsewhere in this offering circular. These numerical targets and strategic initiatives are based on a number of assumptions, beliefs and expectations established at the time the mid-term management plan was announced in March 2024. Such assumptions, beliefs and expectations involve significant subjective judgment and relate to matters that may be outside of our control, such as assumptions about the economic environment and key macroeconomic indicators. There can be no assurance that we will achieve the numerical targets or strategic initiatives set forth in our new mid-term management plan.

Further expand our business in the domestic insurance market

In the domestic life insurance market, we are building systems at the group level to facilitate the development of more flexible insurance products to meet diverse customer needs, while also upgrading our networks with financial institutions and agencies in line with the increasing diversification of our domestic sales channels. As part of our domestic growth strategy, on December 29, 2015, we acquired the outstanding shares of Mitsui Life (rebranded as Taiju Life) and, after subsequently making it our consolidated subsidiary, we currently own 85% of its total voting rights. We have strived to achieve synergies with Taiju Life by leveraging, among other things, the strength of our combined product lineup. In May 2018, we acquired 85.1% of the outstanding shares of MassMutual Japan (rebranded as Nippon Wealth Life), which mainly provides single-premium savings products primarily through bancassurance channels. In October 2021, we acquired the remaining stake in Nippon Wealth Life from MassMutual International LLC and made it a wholly-owned subsidiary. We also established Hanasaku Life as a wholly-owned subsidiary and it began business in April 2019 as a provider of mainly third-sector products primarily through third-party sales agencies. We also continuously seek opportunities to expand our profit base through alliances with and investments in other financial institutions and other corporate groups in Japan and by forging long-term partnerships with prominent companies in other countries around the world as part of our strategy to steadily expand our operations further. In evaluating such opportunities, we take into account the manner and scale of investment best suited for each particular market. See “Business—Domestic Strategic Alliances and Investments.”

To bolster our leading presence in the domestic insurance market, we will seek to further grow our customer base through a unified group-wide effort to strengthen our sales channels, develop existing markets and enter new markets, and upgrade and expand our products and services in response to changes in the environment and diverse customer needs and through that achieve enhanced productivity.

³ The value of new business is defined as the present value of future profits and losses generated by new business acquired in the fiscal year.

⁴ The policyholder dividend payout ratio equals the reserve for policyholder dividends (including the equalized reserve for dividends to policyholders) divided by adjusted net surplus (in the case of a reversal, the reversal amount is deductible).

Strengthen our sales representative channel and relationships with customers.

In response to both the COVID-19 pandemic, which severely reduced the ability to conduct face-to-face interactions with our customers, and the general trend toward digital transformation, we aim to implement and utilize digital technologies to improve customer contacts and communications to meet the evolving needs of our customers. We are increasing our communications, including general correspondence, product explanations, insurance premium explanations, policy maintenance and new contract procedures, via various digital channels such as through social networking services (SNS), e-mail, text messages (SMS), screen sharing systems and our Nippon Life smartphone application. We believe that introducing and utilizing online communication options alongside face-to-face interactions can lead to increased sales volume. We are also utilizing remote and digital options to provide training for our sales representatives, which is an important part of maintaining and developing a strong sales representative channel.

Undertake group-wide efforts to strengthen position in existing markets and explore new markets.

We will work to strengthen and expand our sales channels utilizing the strengths of our group companies and further expand in our target markets by providing products and services that capture the diverse needs of our changing customer base. We will also strive to cultivate new markets by launching online sales and expanding the business of Nissay Plus SSI Company Inc., a small amount and short-term insurance business that we established in April 2022. In particular, we expect to increase sales by Taiju Life, the customer base of which has minimal overlap with Nissay's customer base, by introducing enhanced support for existing policyholder households, upgrading and expanding touchpoints with Taiju Life's customers by utilizing digital technologies and improving the quality of sales activities. Through Hanasaku Life, we aim to grow the number of customers by launching online and direct sales. In particular, Hanasaku Life will seek to flexibly supply products that capture evolving customer needs, upgrade its digital marketing strategy and personalize customer support through the use of artificial intelligence and other means. Through Nippon Wealth Life, we will seek to increase sales by expanding the supply of highly unique products, such as nursing and medical care insurance products, to a wide range of distributors, including securities companies, mega-banks and regional banks, leveraging support from Nippon Life. As part of our effort to grow our customer base by flexibly and dynamically supplying both life and non-life insurance products, we established Nissay Plus SSI Company Inc. We believe this approach will allow us to create products that address niche markets through collaboration in a wide range of industry sectors and also offer streamlined administration through the use of primarily digital procedures.

Upgrade and expand our products and services.

We believe that our broad range of flexible products and services position us to capture the diverse needs of our group-wide customer base while maintaining profitability. Our goal is to offer greater convenience to customers by maintaining a more diversified product lineup and infrastructure than any of our peers and to provide more sophisticated services to meet the needs of seniors, women and the younger generation, as well as our core customers. We also seek to enhance our lineup of products and services so that it can encompass new areas in addition to conventional areas.

In recent years, we have continued to regularly introduce new products within our *Mirai no Katachi* product line up, which is offered through our sales representative channel. For example, we introduced *Three Major Diseases 3 Jumaru*, which provides coverage for Japan's three major diseases (*i.e.*, cancer, acute cardiac infarction and stroke) and their early prevention, in 2022, *Shu New 1*, which provides income support insurance for continuous hospitalization, in 2021 and *Ninchisho Support Plus*, a dementia coverage product, in 2020. As of April 2024, we have 13

products available in the *Mirai no Katachi* line up. We are also undertaking efforts to enhance cross-selling opportunities among our group companies and to offer asset formation products amid low interest rates. We are also enhancing and will seek to further enhance our life insurance products offered through our agency and bancassurance channels, in particular through offerings by Hanasaku Life and Nippon Wealth Life, respectively, as well as our group insurance and group annuity products, our property and casualty products, including automobile and fire-related insurance products and our various health-focused services, e.g., *Best Doctors Service*, *Zutto Motto Service*, etc. See “Business—Products and Services” for more information on our products and services line up.

Strengthen and diversify our group businesses

To support our mid- to long-term growth, we will continue to seek to expand our share of the domestic life insurance market while also working to expand the group’s overall earnings capacity through our asset management business, global insurance business, and other businesses that will further cultivate our domestic life insurance business.

In our asset management business, we will seek to capture demand for asset management services and expand the investment capabilities of our group life insurance companies by strengthening the competitiveness of the domestic asset management business and driving further growth in the global asset management business. Our group core operating profit for our asset management business for the years ended March 31, 2019, 2020, 2021, 2022 and 2023 and for the nine months ended December 31, 2022 and 2023 were ¥21.6 billion, ¥22.8 billion, ¥32.5 billion, ¥31.4 billion, ¥27.3 billion, ¥20.4 billion and ¥25.2 billion, respectively. Our group core operating profit attributable to Nissay Asset Management Corporation (“NAM”) for the years ended March 31, 2019, 2020, 2021, 2022 and 2023 and for the nine months ended December 31, 2022 and 2023 were ¥12.4 billion, ¥13.0 billion, ¥16.9 billion, ¥16.2 billion, ¥14.2 billion, ¥11.1 billion and ¥10.8 billion, respectively. Our group core operating profit attributable to Nippon Life India Asset Management Limited (“NAMI”) (formerly Reliance Nippon Life Asset Management, or “RNAM”) for the years ended March 31, 2019, 2020, 2021, 2022 and 2023 and for the nine months ended December 31, 2022 and 2023 were ¥4.8 billion, ¥4.6 billion, ¥9.4 billion, ¥11.1 billion, ¥11.6 billion, ¥8.7 billion and ¥12.5 billion, respectively. For the year ended March 31, 2023, group core operating profit for our asset management business accounted for 6% of our group core operating profit. To strengthen competitiveness domestically, NAM will strive to bolster its ESG focus, including by upgrading and expanding ESG-related products and enhancing its market image and communications, such as through sponsorship of global conferences. We will also seek to develop and offer absolute return products leveraging our mid-term and long-term investments, expand our research team and improve investment capabilities by transferring credit and alternative investment functions to NAM and deliver tailored solutions based on investor portfolio status and the market environment through the development and utilization of digital tools and other means. The total assets under management of NAM increased from ¥13.2 trillion as of March 31, 2020 to ¥34.0 trillion as of March 31, 2023. In addition to the partial transfer of the securities investment functions of Nippon Life and Taiju Life to NAM announced in December 2019, Nippon Wealth Life announced its partial transfer of its securities investment functions to NAM in November 2023 in order to enhance Nippon Life Group’s investment capabilities. To drive growth in our global asset management business, NAMI aims to upgrade and expand its product lineups, including ETFs and alternative investments and to leverage group-wide cross-selling opportunities and digital technologies in promoting sales of those and other products. We will also seek to strengthen investment and business management capabilities in our overseas group companies and consider further investments that can contribute to earnings expansion.

In our global insurance business, we will seek to achieve stable growth by strengthening our corporate governance, namely our investment and business management capabilities, with a view to supporting long-term, stable earnings contribution from our group companies and

thereby strengthening our global business portfolio. For example, at MLC, we are building a management system that maintains close interaction with Nippon Life through which we can support and monitor the progress of their business plan, which includes strategies to improve the profitability of its income protection business, to secure more stable earnings. We also aim to improve the functions of and reorganize regional headquarters in order to bolster market research functions and proactively utilize local specialists. In other regions in which we operate insurance business through capital investments or joint venture arrangements, including the United States, China, India, Thailand and Indonesia, we aim to strengthen sales activities primarily through the face-to-face and sales agent channels, and enhance risk management capabilities to respond appropriately to environmental changes, such as low interest rates. For the year ended March 31, 2019, we recorded group core operating profit for global insurance business of ¥13.3 billion. However, due to the adverse economic impact of the COVID-19 pandemic and an expected increase in payments on claims and policy and cancellations in connection therewith, our global insurance business incurred group core operating loss of ¥2.7 billion and ¥20.3 billion for the years ended March 31, 2020 and 2021, respectively. As the COVID-19 pandemic has subsided and the financial results and condition of MLC have recovered, our group core operating profit for our global insurance business increased to ¥8.6 billion and ¥8.4 billion for the years ended March 31, 2022 and 2023, respectively. Our group core operating profit for our global insurance business were ¥6.5 billion and ¥12.0 billion for the nine months ended December 31, 2022 and 2023, respectively. Our group core operating profit attributable to MLC for years ended March 31, 2019, 2022 and 2023 and for the nine months ended December 31, 2022 and 2023 was ¥8.5 billion, ¥2.3 billion, ¥0.3 billion, ¥0.0 billion and ¥5.4 billion, respectively, and our group core operating loss attributable to MLC for years ended March 31, 2020 and 2021 was ¥8.7 billion and ¥24.3 billion, respectively. For the year ended March 31, 2023, group core operating profit for our global insurance business accounted for 3% of our group core operating profit. Recently, we have focused on investing in advanced economies, such as our additional investment of \$742 million in an investment limited partnership to increase our stake in Resolution Life Group Holdings Ltd. (“Resolution Life”) to 21.5% in October 2023. We will also continue to evaluate and selectively pursue opportunities to strengthen our existing global operations including through acquisitions.

Furthermore, as part of our efforts to strengthen and diversify our group businesses, we plan to acquire Nichii Holdings Co., Ltd. (“Nichii Holdings”), the parent company of nursing care provider Nichii Gakkan Co., Ltd. (“Nichii Gakkan”). Moreover, we will seek to proactively utilize cutting-edge technologies and data to develop existing businesses and to create new businesses through initiatives targeting the areas of healthcare, childcare support and services and innovation initiatives that address an aging society. To date, we have already introduced various advanced technologies to improve our product offerings and customer services, including using artificial intelligence to create and offer tailored products and to power customer service avatars. We have also revised underwriting standards for specific diseases and used robotic process automation technologies to automate and streamline certain administrative tasks. We have been making ongoing efforts in digitalization to improve business productivity and to meet customers’ digital needs by developing smartphone applications and analyzing data from business activities. Going forward, we will continue to seek ways to leverage advanced technologies, including artificial intelligence, to improve, among other things, our product development, sales, marketing and compliance, and underwriting and claim payment assessment capabilities.

Strengthen investment capabilities

Under our new mid-term management plan, we aim to maximize policyholder returns by building a resilient portfolio that can withstand market fluctuations. In building a resilient portfolio, we will control yen interest rate risk by trading ultra long-term JGBs considering interest rate levels and other factors, and we will continue to promote diversified investments by expanding our credit and alternative assets, including floating rate assets.

Furthermore, we also aim to contribute to solving social issues through developing our responsible investment approach. In terms of developing our responsible investment approach, we will seek to integrate ESG factors into all of our investment considerations, enhance our dialogue with investee entities on their ESG initiatives and further expand our thematic investment and finance, with the aim of facilitating a move toward a sustainable society. We have also been prohibiting investments in businesses and projects within certain fields that run counter to the mission of life insurance companies and important social issues. These fields include specific weapon manufacturers, palm oil-related companies, tobacco-related companies, certain coal-related projects and certain oil- and gas-related projects. We are also seeking to build a unified group infrastructure through optimization of investment systems, development of professional resources, including group-wide and company level management systems, and strengthening of IT infrastructure, in order to support our overall asset management strategies.

Promote ERM

We will also further address and promote enterprise risk management on a group-wide basis to help strengthen our group business base, earnings capabilities and financial soundness in a manner consistent with the foregoing strategies. To promote ERM within our group, we will focus on the risk, capital and return strategies at each of our group companies and also strengthen the business management system of Nippon Life, the core company within the group. In terms of risk strategy, we will seek to secure investment returns and reduce risk in a low interest rate environment by extending asset duration, increasing credit assets such as corporate bonds, particularly foreign assets, and promoting diversified investment and finance activities globally in our risk asset portfolio. We will also control risk tolerance utilizing scenario analysis. In terms of capital strategy, we plan to increase our capital targets so that we can meet our insurance-related liabilities over the long term, while ensuring our ability to generate steady returns on managed assets in a low interest rate environment. In accumulating capital, our objectives are to attain financial soundness by enhancing our capacity to mitigate necessary risks associated with our accelerated growth strategy and preparing for prospective changes in international capital requirements. Finally, we seek to strengthen our earnings capabilities by increasing our productivity, strengthening risk and return efficiency in our asset management portfolio and improving business cost efficiency through cost reductions and additional investments.

Promote initiatives toward sustainability

We have established the Nippon Life's Vision for Achieving Sustainable Development Goals (SDGs), which includes objectives such as realizing a society that does not create poverty and inequality, building a society that can boast to the world of good health and long lives, realizing a sustainable global environment and contributing to ESG investments and finance that encourages the achievement of SDGs. We are also cognizant of the expectations of investors, customers and other third parties with regard to environmental and sustainability issues, particularly CO2 emissions.

Summary Risk Factors

An investment in the Notes involves significant risks and uncertainties, and prospective investors are urged to carefully consider the matters discussed under "Risk Factors" prior to making an investment decision. Such risks and uncertainties include, but are not limited to:

- adverse financial market and economic conditions in Japan and elsewhere;
- the negative impact of pandemics such as the COVID-19 pandemic;
- investment risks associated with our portfolio of investment securities, including changes in the value of equity securities, interest rate risk, foreign exchange risk, credit risk, liquidity risk and real estate risk;

- a reduction or perceived reduction in our financial strength, including as a result of any downgrade of our credit or financial strength ratings or outlook, or any negative events related to our business or the Japanese life insurance industry;
- differences between future claims and benefits and the actuarial assumptions used in pricing and establishing reserves for insurance and annuity products;
- concentration of our sales in individual life insurance policies and individual annuity products;
- any failure of risk management policies and procedures to be effective;
- failure to provide and maintain sufficient liquidity;
- a reduction of our deferred tax assets;
- changes in relationships with or performance of our strategic partners or investee companies;
- risks associated with our global operations and continuing global expansion;
- a failure to identify and complete new acquisitions of businesses or to successfully integrate and achieve the anticipated benefits of business that we have acquired in the past;
- a failure to successfully execute our digitalization strategy;
- risks associated with acquisitions, joint ventures, strategic alliances and other transactions intended to complement or expand our business;
- inability to hire, train or retain a sufficient number of qualified sales representatives and other personnel or to contract with effective third-party sales agencies;
- failure to maintain sales through the bancassurance channel;
- risks associated with any failure of information technology systems;
- misconduct by sales representatives, other employees, third-party sales agencies or third-party service providers, misuse or loss of customers' information, and disruption of operations due to catastrophes;
- declines in our pension assets or revisions in actuarial assumptions;
- the adverse effects on our business of demographic trends in Japan;
- involvement in litigation impacting our business;
- an inability to compete effectively in the increasingly competitive Japanese financial services industry;
- changes in Japanese laws and regulations, including capital adequacy requirements or life insurance companies, or the imposition of regulatory sanctions that could adversely affect our business;
- changes to accounting standards relating to the calculation of policy reserves;
- potential lack of comparability of our ESR framework to the economic value-based solvency frameworks voluntarily adopted by other similar insurance companies in Japan and potential differences between the internal model we use to calculate ESR and what may be required under regulations adopted in Japan;
- risks associated with catastrophes, such as natural or man-made disasters and other events, as well as pandemics and other global health crises; and
- increases in our contribution to the industry-wide policyholder protection fund.

Our registered head office is located at 5-12, Imabashi 3-chome, Chuo-ku, Osaka-shi, Osaka, 541-8501, Japan. Our English website address is <https://www.nissay.co.jp/global/>. For the avoidance of doubt, the information appearing on our website does not constitute a part of this offering circular.

The Offering

If in the future we conduct a demutualization under the Insurance Business Act or any similar applicable law or regulations and become a joint-stock corporation (a "demutualization event"), certain provisions of the Notes will automatically be amended, as described in "Description of the Notes." Unless otherwise described therein, the amended provisions will form part of the terms and conditions of the Notes upon the effectiveness of a demutualization event.

Securities Offered \$1,320,000,000 aggregate principal amount 5.950% step-up callable subordinated notes due 2054.

The Notes have not been registered with the U.S. Securities and Exchange Commission (the "SEC"), and are being offered and sold outside the United States to non-U.S. persons in reliance on Regulation S and inside the United States to QIBs in reliance on Rule 144A.

Status of Notes/Ranking The Notes will constitute our irrevocable, direct, unsecured and subordinated obligations. Claims in respect of the Notes shall at all times rank *pari passu* and without any preference among themselves and *pari passu* with liquidation parity securities as to priority of liquidation payment and in priority to (i) claims of holders of interests in our foundation funds (*kikin*) and (ii) claims of any other instruments that are expressly designated as being junior to the Notes as to priority of liquidation payment. See "Description of the Notes—Status of the Notes; Subordination."

The holders of the Notes will not have the benefit of any security interest.

Minimum Denomination The Notes will be issued in fully registered form, without coupons, with a minimum denomination of \$200,000 in principal amount and integral multiples of \$1,000 in excess thereof.

Interest on the Notes . . . *Pre-first call date interest period:*
From, and including, April 16, 2024 to, but excluding, April 16, 2034, the Notes will bear interest at 5.950% *per annum*, payable semi-annually in arrears on April 16 and October 16 of each year, beginning on October 16, 2024, subject to certain adjustments as described in "Description of the Notes—General."

Reset interest periods:

The rate of interest of the Notes will be reset on the first call date and each reset date, until the Notes are fully redeemed. From, and including, each reset date to, but excluding, the next following reset date or the date on which the Notes are finally redeemed, whichever is the earlier, the interest rate *per annum* on the Notes will be equal to the "reset interest rate," which is the sum of the applicable 5-year U.S. Treasury Rate on the second business day immediately preceding each relevant reset date and 2.590% *per annum*, payable semi-annually in arrears on April 16 and October 16 of each year, beginning on October 16, 2034, subject to certain adjustments as described in "Description of the Notes—General."

Interest calculation basis:

Interest on the Notes will be calculated on the basis of a 360-day year of twelve 30-day months, rounding the resulting figure to the nearest cent (half a cent being rounded upwards).

Interest Deferral *Optional deferral:*

We may, at our sole discretion, elect to defer payment of all (and no less than all) of the interest accrued on the Notes on any interest payment date (as defined herein), so long as such interest payment date is not a mandatory interest deferral date (as defined herein).

Mandatory deferral:

We shall be required to defer payment of all (and no less than all) of the interest accrued on the Notes if, as of the fifth business day prior to the interest payment record date (as defined herein) for any interest payment date, either (i) a capital deficiency event (as defined below) has occurred and is continuing, or (ii) any payment in relation to the Notes or a liquidation parity security has been deferred and continues to be in deferral.

A “capital deficiency event” shall be deemed to have occurred if, as of the relevant date, (i) the capital adequacy condition (as defined below) is not met or would not be met as a result of such payment of interest on the Notes or (ii) the Commissioner of the Financial Services Agency of Japan (the “FSA”) has issued any order of prompt corrective action (*souki-zesei-sochi*) in relation to regulatory capital requirements to us and such order remains in effect.

The “capital adequacy condition” shall be met if, as of the relevant date, (i) our solvency margin ratio (or such other measure of capital adequacy then used by the applicable regulatory requirements) meets or exceeds the regulatory minimum capital requirements (as described below), and (ii) a deferral of interest on the Notes is not required under the then applicable regulatory requirements in Japan (or an official application or interpretation of such regulations, including a decision of a court or a tribunal in Japan).

“Regulatory minimum capital requirements” means, as of any date, the then applicable solvency margin ratio (or such other measure of capital adequacy then used by the applicable regulatory requirements) required to be maintained under the Insurance Business Act and related regulations (including any successor laws and regulations) or any other solvency margin or capital adequacy regulations or regulatory capital rules of the FSA or other applicable governmental authority then in effect that are applicable to us, falling below which could trigger the issuance of an order of prompt corrective action by the Commissioner of the FSA or other equivalent action taken by the applicable governmental authority and which is, as of the date of the Indenture (as defined herein), a solvency margin ratio of 200% (on a consolidated or nonconsolidated basis).

See “Description of the Notes—Deferral of Interest Payments; Arrears of Interest.”

Payment Stoppage If we have given notice to defer interest payments on the Notes but the relevant interest has not become payable, or if any payment in relation to the Notes has been deferred and continues to be in deferral, we shall not, and shall cause our subsidiaries not to, make any payment of principal of, or interest or premium, if any, on, or repay, purchase or redeem any of our securities that are liquidation parity securities or any of our instruments that are expressly designated as being junior to the Notes as to priority of liquidation payment (other than foundation funds obligations).

For the avoidance of doubt, no terms of the Notes will be deemed to restrict in any manner the ability of any of our subsidiaries to pay dividends or make any distributions to us or our ability to make payments on foundation funds obligations or distributions to our policyholders (*shain haitou*).

Arrears of Interest Arrears of interest on the Notes shall accrue on a cumulative basis and remain payable for so long as they remain unpaid, and, for the avoidance of doubt, any claims thereon shall rank *pari passu* with the Notes. Interest on arrears of interest deferred at our election shall compound semi-annually at 5.950% *per annum* to, but excluding, the first call date, and at the applicable reset interest rate for each reset interest period thereafter. Arrears of mandatorily deferred interest shall bear no interest.

Arrears of interest on the Notes will be paid in whole or in part to the persons in whose names the Notes are registered as of the close of business on the 15th calendar day (whether or not such date is a business day) immediately preceding the date on which payment of such arrears of interest is made, at any time upon the expiration of not more than 15 nor less than ten business days' written notice to the trustee, the paying agent and the holders of the Notes to such effect (which written notice shall specify the amount of such arrears of interest), provided that such payments (i) shall be subject to any applicable regulatory requirements or approvals, (ii) shall be conditional upon no capital deficiency event having occurred and continuing to occur and (iii) shall be conditional upon no payment in relation to liquidation parity securities having been deferred and continuing to be in deferral, in each case, as of the time of such written notice. Notwithstanding (iii) above or the provisions set forth under, "Description of the Notes—Optional Deferral of Interest Payments," "Description of the Notes—Mandatory Deferral of Interest Payments," and "Description of the Notes—Payment Stoppage," even if any payment in relation to a liquidation parity security has been deferred and continues to be in deferral, we may make payment of all or any portion of the interest on the Notes that shall have accrued as of the most recent interest payment date, if we also make substantially concurrent pro rata payments of interest that shall have accrued as of the most recent interest payment date of such liquidation parity securities, it being understood that if such a substantially concurrent payment is not permitted under the terms of the liquidation parity securities, such payment may be made on the next applicable interest payment date for such liquidation parity securities. See "Description of the Notes—Deferral of Interest Payments; Arrears of Interest—Arrears of Interest."

Additional Amounts All payments of principal and interest in respect of the Notes shall be made without withholding or deduction for or on account of any present or future taxes, duties, assessments or governmental charges of whatever nature imposed or levied by or on behalf of Japan, or any authority thereof or therein having power to tax, unless such withholding or deduction is required by law or by the authority. Subject to certain exceptions, if we are required to make any such withholding or deduction under Japanese law, we shall pay such additional amounts as will result in the receipt by the holders of such amounts as would have been received by them had no such withholding or deduction been required. See "Description of the Notes—Taxation and Additional Amounts."

Maturity Date April 16, 2054, subject to certain conditions.

Redemption The Notes are subject to final redemption, optional redemption and redemption in certain other circumstances as described below.

Final redemption:

Unless previously redeemed or purchased and cancelled and subject to compliance with applicable regulatory requirements, including prior consent of the FSA (if then required), each Note will be finally redeemed on April 16, 2054 at the principal amount of the Notes then outstanding together with accrued interest (including any arrears of interest) and any additional amounts thereon, provided that (i) our solvency margin ratio (or such other measure of capital adequacy then used by the applicable regulatory requirements) after giving effect to the redemption is expected to remain at an adequate level within the meaning of the Insurance Business Act (including any successor legislation) and any applicable regulations, public notices or guidelines thereunder then in force, or (ii) we procure qualifying financing, which includes issuance of foundation funds and subordinated debt financing, in an amount not less than the amount of the redemption.

In the event that the Notes are not redeemed as a result of the failure of the conditions above, interest will continue to accrue and be paid on each interest payment date until the first interest payment date following April 16, 2054 on which the conditions above are fulfilled, which will be the final maturity date when the Notes will be finally redeemed.

Optional redemption:

The Notes may be redeemed at our option and sole discretion in whole, but not in part, subject to compliance with applicable regulatory requirements, including prior consent of the FSA (if then required), on the first call date or any reset date, on not less than 30 nor more than 60 days' notice of redemption in writing to the trustee and the holders of the Notes, which notice shall be irrevocable, at the principal amount of the Notes, together with interest accrued (including any arrears of interest) to the date fixed for redemption and any additional amounts thereon.

Optional additional amounts redemption:

The Notes may be redeemed at any time at our option and sole discretion in whole, but not in part, subject to compliance with applicable regulatory requirements, including prior consent of the FSA (if then required) on not less than 30 nor more than 60 days' notice of redemption in writing to the trustee and the holders of the Notes, which notice shall be irrevocable, at the principal amount of the Notes, together with interest accrued (including any arrears of interest) to the date fixed for redemption and any additional amounts thereon, if:

- we have been or will be obligated to pay additional amounts as a result of any change in, or amendment to, the laws or regulations of Japan (or, in the case of a successor person not organized under the laws of Japan, such other jurisdiction of the successor person) or any political subdivision or any authority thereof or therein having power to tax, or any change in application or change or the stating of an official interpretation of such laws or regulations, which change or amendment becomes effective (or, in the case of the stating of an official interpretation, is announced) on or after the date of the issuance of the Notes (or, in the case of a successor person not organized under the laws of Japan, on or after the date of succession), and
- such obligation cannot be avoided by us through the taking of reasonable measures available to us.

No notice of redemption for an additional amounts event (as defined herein) shall be given sooner than 90 days prior to the earliest date on which we would actually be obliged to pay such additional amounts.

Optional special event redemption:

The Notes may be redeemed at any time at our option and sole discretion in whole, but not in part, if a special event has occurred and is continuing, subject to compliance with applicable regulatory requirements, including prior consent of the FSA (if then required), on not less than 30 nor more than 60 days' notice of redemption in writing to the trustee and the holders of the Notes, which notice shall be irrevocable, at the principal amount of the Notes, together with interest accrued (including arrears of interest) to the date fixed for redemption, and any additional amounts thereon.

A "special event" means:

- a "regulatory event," which means any amendment or change to the Insurance Business Act or related regulations (including any successor laws and regulations), or any official administrative pronouncement or judicial decision interpreting or applying such laws or regulations, that is publicly announced after the date of the issuance of the Notes and that results or will result (for the avoidance of doubt, including after giving effect to any applicable grandfathering or similar provisions) in the Notes (in whole or in part) no longer qualifying as subordinated debt (*fusaisei shihon*) under the Insurance Business Act included in the determination of Nippon Life's solvency margin ratio or as a similar class of regulatory

capital included in the determination of such other measure of capital adequacy then used by the applicable regulatory requirements, and, in each case, such disqualification cannot be avoided by us through the taking of reasonable measures available to us,

- a “tax deductibility event,” which means the occurrence of a more than insubstantial increase in the risk that interest payable by us on the Notes is not or will not be deductible by us, in whole or in part, for Japanese (or, in the case of a successor person not organized under the laws of Japan, such other jurisdiction of the successor person) tax purposes, as a result of (i) any change (including any officially announced proposed changes) in, or amendment to, the laws or regulations (or rulings promulgated thereunder) of Japan (or, in the case of a successor person not organized under the laws of Japan, such other jurisdiction of the successor person) or any political subdivision or any authority thereof or therein having power to tax, that becomes effective on or after the date of the issuance of the Notes (or, in the case of a successor person not organized under the laws of Japan, on or after the date of succession), or (ii) any administrative decision, judicial decision, administrative action or other official pronouncement interpreting or applying such laws, regulations or rulings that is announced on or after the date of the issuance of the Notes (or, in the case of a successor person not organized under the laws of Japan, on or after the date of succession), and, in each case, such non-deductibility cannot be avoided by us through the taking of reasonable measures available to us, or
- a “rating agency event,” which means a publication by S&P, Moody’s or Fitch (including any successors to their respective ratings businesses), that an amendment, clarification or change has occurred or will occur in the equity credit criteria, guidelines or methodology of such rating agency, which amendment, clarification or change results or will result in (i) the shortening of the length of time the Notes are assigned a particular level of equity credit by such rating agency as compared to the length of time the Notes would have been assigned that level of equity credit by such rating agency on the date of the issuance of the Notes, or (ii) a lower equity credit for the Notes than the equity credit assigned by such rating agency on the date of the issuance of the Notes.

No notice of redemption shall be given sooner than (i) in the case of a tax deductibility event, 90 days prior to the earliest date on which such additional tax liability as a result of such non-deductibility would actually become due with respect to our interest payments on the Notes, (ii) in the case of a regulatory event, 90 days prior to the earliest date on which such disqualification would actually become effective with respect to the Notes or (iii) in the case of a rating agency event, 90 days prior to the earliest date on which such amendment, clarification or change would actually apply with respect to the Notes.

Any optional redemption, optional additional amounts redemption or optional special event redemption may be permitted only if (i) our solvency margin ratio (or such other measure of capital adequacy then used by the applicable regulatory requirements) after giving effect to the redemption is expected to remain at an adequate level within the meaning of the Insurance Business Act (including any successor legislation) and any applicable regulations, public notices or guidelines thereunder then in force, or (ii) we procure qualifying financing, which includes issuance of foundation funds and subordinated debt financing, in an amount not less than the amount of the redemption.

See “Description of the Notes—Redemption.”

Limited Rights of

Acceleration

The Notes may not be accelerated upon a default in the payment of principal of or interest on the Notes, upon the non-performance of any covenant by us in relation to the Notes or upon the happening of any other event in relation to the Notes other than a subordination event, which would only occur in the event that liquidation, bankruptcy, reorganization or rehabilitation shall have commenced with respect to us or we shall have become subject to other equivalent proceedings pursuant to any applicable law of any jurisdiction other than Japan, and in such cases, payment on the Notes would remain subject to subordination.

See “Description of the Notes—Events of Acceleration; Limited Rights of Acceleration.”

Use of Proceeds

We intend to use the net proceeds from the offering of the Notes for general corporate purposes.

Global Securities

The Notes will be initially represented by one or more global certificates in fully registered form without interest coupons (the “global securities”). The global securities will be deposited upon issuance with the custodian for The Depository Trust Company (“DTC”) and registered in the name of DTC or its nominee. Beneficial interests in the global securities may be held only through DTC (or any successor clearing system that holds global securities) and its participants, including Euroclear Bank, SA/NV (“Euroclear”) and Clearstream Banking, S.A. (“Clearstream”).

The security numbers for the Notes are as follows.

For the Notes sold under Regulation S:

CUSIP No.: J54675BD4
ISIN: USJ54675BD43
Common Code: 279741021

For the Notes sold under Rule 144A:

CUSIP No.: 654579AN1
ISIN: US654579AN16
Common Code: 279741242

Beneficial interests in the global securities will be shown on, and transfers thereof will be effected only through, records maintained by

the depositaries and their participants. The sole holder of the Notes represented by a global security will at all times be DTC or its nominee (or a successor to DTC or its nominee), and voting and other consensual rights of holders of the Notes will be exercisable by beneficial owners of the Notes only indirectly through the rules and procedures of the depositaries from time to time in effect. Beneficial interests in the global securities may not be exchanged for definitive Notes except in the limited circumstances described under "Description of the Notes—Book-entry; Delivery and Form—Exchange of Global Securities for Definitive Notes."

- Governing Law The Notes and the Indenture will be governed by and construed in accordance with the laws of the State of New York.
- Ratings It is expected that the Notes will be assigned ratings of A- by S&P and A3 by Moody's. A security rating is not a recommendation to buy, sell or hold securities and may be subject to suspension, reduction or withdrawal at any time by the assigning rating agencies.
- Listing and Trading Approval in-principle has been received for the listing of the Notes on the SGX-ST. The Notes will be traded on the SGX-ST in a minimum board lot size of S\$200,000 for so long as the Notes are listed on the SGX-ST.
- Trustee, Paying Agent,
Calculation Agent,
Notes Registrar and
Transfer Agent The Bank of New York Mellon.

RISK FACTORS

Prior to making an investment decision, you should carefully consider the following risks, along with the other information in this offering circular.

Risks Related to Our Business

We may be unable to execute our strategic initiatives in order to grow our business and achieve results that are consistent with the targets in our new mid-term management plan.

In March 2024, we announced our new mid-term management plan, outlining our strategic initiatives and certain financial and operating targets that we aim to achieve through the implementation of such initiatives. See “Business—Strategies.” Our ability to execute our strategic initiatives and achieve such financial and operating targets is based on a number of underlying assumptions, including but not limited to, our ability to strengthen and diversify the range of products and services that we offer, our ability to generate steady returns on managed assets and our ability to hire, train and retain qualified sales representatives. There can be no guarantee that these or other assumptions made by us will prove to be correct. Our failure to achieve our financial and operating targets, or a perception that such targets are unattainable, could damage our reputation and competitive position.

Our ability to achieve our new mid-term management plan depends in part on whether we are able to implement the business strategies effectively as set forth in “Business—Strategies.” We face a number of risks and challenges in executing our business strategies, including those identified in this “Risk Factors” section. Any inability to execute our business strategies effectively, for the above reasons or otherwise, or the actualization of any of the other risks set forth in this “Risk Factors” section could render us incapable of achieving the targets included in our new mid-term management plan relating to our future financial condition and results.

Adverse financial market and economic conditions in Japan and elsewhere may have a material adverse effect on our business, financial condition and results of operations.

Our business, financial condition and results of operations are materially affected by financial market and economic conditions in Japan and elsewhere. The outlook for the economy in Japan, our primary operating market remains highly uncertain and could be adversely affected by a range of economic, social and geopolitical developments. In Japan, where we derive a majority of our consolidated revenues from insurance and reinsurance, the economic environment continues to be challenging due to a number of other factors, including longer-term challenges such as the declining birthrate and the decline and aging of the overall population. Changes to tax laws and regulations, such as further increases in the Japanese consumption tax, could also hurt consumer sentiment and weaken demand and have a negative effect on the Japanese economy. In regions and countries outside Japan, geopolitical instability in various parts of the world including the ongoing military conflict between Russia and Ukraine, which has contributed to increased volatility in energy and commodity prices, the armed conflict between Israel and Hamas, the potential threat of North Korea’s nuclear weapons program, material changes in regional economic or political unions or associations between countries, and trade and security tensions, particularly between the United States and China, are giving rise to concerns about economic instability in those and other regions and could adversely affect Japanese and global economic conditions. There are also uncertainties about the monetary policy of central banks in Japan and other countries and any potential impact related to the presidential election to be held in the United States in November 2024.

In the event of prolonged economic downturn in Japan or elsewhere, which may be characterized by higher unemployment, lower household income, lower corporate earnings, lower business investment and lower consumer spending, the demand for insurance and annuity products could be adversely affected. Policyholders may choose to defer paying insurance premiums or stop paying insurance premiums altogether. We may also experience an elevated

incidence of claims and surrenders or lapses of policies. In addition, such downturns generally result in lower interest yields and declines in stock prices and dividends from stocks, which negatively affect our net investment income. Accordingly, adverse or worsening economic conditions in Japan or elsewhere could adversely affect our business, financial condition and results of operations.

The COVID-19 global pandemic has had a negative impact on economic activities in Japan and worldwide which has impacted and could continue to adversely affect our business, financial condition, results of operations and/or liquidity.

Major global public health issues, including the global spread of COVID-19, which started in late 2019 and was declared a pandemic by the World Health Organization in March 2020, have caused a large number of cases of illness and/or death in countries and regions across the globe. The COVID-19 outbreak, together with the various countermeasures undertaken by governments and other authorities in various countries in efforts to contain the spread thereof has led to significant disruption in business activities around the world as well as uncertainty and volatility in global economic and financial market conditions. In Japan, the central and local governments imposed a number of measures to try to contain the spread of the disease, including declarations of state of emergency or other emergency measures in affected areas at various times throughout 2020 and 2022.

For the past three years, we have experienced negative impact from the COVID-19 pandemic and the various countermeasures adopted in response thereto, primarily in the form of payouts on COVID-19 related claims and benefits. Those payouts at Nippon Life, Taiju Life, Nippon Wealth Life and Hanasaku Life amounted to ¥10.6 billion, ¥39.0 billion and ¥212.8 billion, respectively, for the years ended March 31, 2021, 2022 and 2023. Further, COVID-19-related payments negatively impacted our group core operating profit for the year ended March 31, 2023, in the amount of ¥173.7 billion. For the nine months ended December 31, 2023, payouts on COVID-19 related claims and benefits were ¥13.4 billion, a significant decrease from the nine months ended December 31, 2022 in which they reached ¥182.8 billion

In January 2023, the Japanese government announced the downgrade of COVID-19 from category 2 to category 5, the category used for infectious diseases such as seasonal influenza, on its five tier severity system under the Act on the Prevention of Infectious Diseases and Medical Care for Patients with Infectious Diseases of Japan (Act No. 114 of 1998, as amended), which took effect on May 8, 2023. This downgrade means that the Japanese government would no longer be able to declare a state of emergency or take pre-emergency measures unless the category is upgraded. While those quasi-hospitalization cases where we deemed COVID-19 patients recovering at homes equivalent to those who have been hospitalized are no longer subject to such payouts after the downgrade, we may experience a materially adverse impact to our business as a result of the virus' global economic impact. Further, the COVID-19 pandemic may affect our operating and financial results in a manner that is not presently known to us or that we currently do not consider to present significant risks to our operations. See "Management's Discussion and Analysis of Financial Condition and Results of Operations—Recent Developments—Impact of the COVID-19 Pandemic."

In addition, if there is a sustained material deterioration in financial markets or economic conditions as a result of any future impact of any pandemic or other health crisis that might arise in the future such as the COVID-19 pandemic, particularly in Japan, our business and results of operations could be adversely affected.

Changes in the value of Japanese and foreign equity securities may have a material adverse effect on our business, financial condition and results of operations.

We maintain equity holdings in Japanese and foreign companies. For example, as of December 31, 2023, domestic equity and foreign equity (including foreign bond-type investment

trust) accounted for 15.5% and 11.9%, respectively, of the total assets in our general account. Global financial markets, including the Japanese equity markets, have experienced severe volatility in recent years, including more recently, as a result of certain recent developments in the global banking sector, such as regional bank failures in the United States and the acquisition of Credit Suisse Group AG by UBS Group AG and other factors. Although the Nikkei 225 Index has generally been on an increasing trend since the beginning of 2023, it has also continued to experience volatility. On March 22, 2024, it hit an all-time high of 40,888.43. At the end of March 2024, it had decreased to 40,369.44. Other major indices globally have experienced similar trends in recent years.

Declines in stock prices may decrease the amount of net unrealized gains on available-for-sale securities, which may negatively affect our net assets, total solvency margin and solvency margin ratio. In addition, declines in stock prices may result in losses on valuation or impairment of securities, losses on sales or disposition of securities or reversal of the reserve for price fluctuations in investments in securities, and thus may also adversely affect our business, financial condition and results of operations.

Changes in interest rates may materially affect our profitability.

In an effort to manage our investment assets in a manner appropriate to our liabilities, which arise from the insurance policies we underwrite, we engage in ALM, which takes into consideration the long-term balance between assets and liabilities in an effort to ensure stable returns. Any failure to conduct ALM activities in an appropriate manner, or any significant changes in market conditions beyond what our ALM activities can reasonably address, could have a material adverse effect on our financial condition.

In general, our liabilities to policyholders have a longer duration than our investment assets. Therefore, during periods of declining interest rates, our average yield on investment declines as maturing investments, along with bonds and loans that are redeemed or prepaid to take advantage of the lower interest rate environment, are replaced with new investments that provide lower yields. This reduces the yield on our investment portfolio while premiums remain generally unchanged on outstanding policies. As a result, our profitability and ability to meet long-term policy commitments can be materially and adversely affected. For example, the significant decline in yen interest rates during the 1990s resulted in a lower average yield on our investment portfolio than the assumed yield used to set premium levels on then-existing policies, a phenomenon known as “negative spread.” In recent years, notwithstanding the low interest environment we have been facing, we have significantly diminished negative spread through reductions in average assumed yield and also improvements in investment portfolio yields. As a result, at the closing of accounts for the year ended March 31, 2023, we recorded positive spread for more than ten consecutive years. However, there can be no assurance that our efforts to avoid negative spread will continue to be successful.

An increase in interest rates, while increasing investment yields, also reduces the fair value of fixed-income investments classified as available-for-sale securities acquired prior to such increase, thereby adversely affecting net assets. The widening interest rate gap between Japan and other countries owing to recent increases in interest rates in other countries has led to increased hedging costs related to exchange rates, which in turn decreases net investment income. The increases in interest rates overseas has prompted and may continue to prompt surrenders of policies, including single-premium individual whole life insurance policies, as policyholders seek investments with higher returns. The Bank of Japan (the “BOJ”) has implemented monetary easing measures to help, in part, achieve its previously announced 2% inflation target. Because interest rates are often determined by considering inflation trends, inflation may result in an increase in interest rates. In addition, an increasing budget deficit may also result in an increase in interest rates. In response to increased inflation in Japan, the BOJ has taken a number of steps that have resulted in an increase in interest rates. On December 20, 2022, the BOJ decided to modify its yield curve control policy, including allowing the upper end of its yield target range for 10-year JGBs to fluctuate in a range of up to 0.5%, an increase from the previous limit of

0.25%. Thereafter on July 28, 2023, the BOJ announced that, while maintaining such yield curve control range, it would conduct yield curve control “with greater flexibility” regarding the upper and lower bounds of the range as references, not as rigid limits. On October 31, 2023, the BOJ announced further adjustments to its yield curve control policy, potentially allowing 10-year JGB yields to increase above 1.0%. On December 19, 2023, the BOJ announced that it maintained the 1.0% upper bound for 10-year JGBs. More recently, on March 19, 2024, the BOJ announced that it would end its yield curve control policy and would end its negative interest rate policy and target uncollateralized overnight call rate of around 0% to 0.1%. Increases in interest rates resulting from the policy shift in March 2024 and from any future actions or inactions by the BOJ could adversely affect our financial condition and results of operations. Further, as we increase our holdings of foreign bonds, our portfolio will become increasingly sensitive to interest rate fluctuations and the monetary policy of central banks in other countries, which may differ materially from that of the BOJ.

As a result, both decreases and increases in interest rates, particularly when they occur suddenly, could have a material adverse effect on our financial condition.

Our investment portfolio exposes us to a number of other risks in addition to risks related to changes in the value of equity securities and changes in interest rates.

Generating stable investment income is important to our operations. We invest in a variety of asset classes, including JGBs and corporate bonds, foreign government and corporate bonds, Japanese stocks, foreign stocks, loans, real estate and alternative investments. These assets are subject to the normal risks associated with these kinds of investments, including the risk that changes in market prices, interest rates, market indices, levels of volatility, price correlations, liquidity or other market factors might result in losses for a specific position or portfolio and the risk that a counterparty to a transaction might fail to perform under its contractual commitment, resulting in our incurring losses, which create significant challenges in managing our large investment portfolio and can result in declines in our revenues and profit margins. Aside from risks related to changes in the value of equity securities and changes in interest rates, which are discussed in separate risk factors above, the material risks to which our investment portfolio exposes us are summarized below.

Foreign exchange risk. Our exposure to fluctuations in foreign exchange rates results mainly from our holdings of stocks and bonds denominated in currencies other than the yen, in particular, the U.S. dollar and the euro. As of December 31, 2023, 25.8% of our general account assets were denominated in foreign currencies. We hedge our foreign exchange risk with respect to a portion of the principal of and interest on our foreign currency-denominated fixed income investments. While many of our non-yen-denominated general account investments have been hedged against foreign exchange risk, the foreign exchange markets have been experiencing significant volatility and significant strengthening of the yen against major foreign currencies may expose us to the risk of significant foreign exchange losses. Furthermore, the yen has generally weakened against other major foreign currencies in recent years, which in turn has led to increased hedging costs among Japanese life insurance companies, including us.

Credit risk. Credit risk refers to the risk of incurring losses when the value of assets, primarily bonds and loans, declines due to deterioration of the financial condition of a party to whom credit has been extended. We are subject to a variety of credit risks, including the risk that issuers of bonds we hold may suffer a decline in creditworthiness or default on principal and interest payments due on their obligations or that the counterparties to the over-the-counter derivative instruments with which we hedge market risk may default. Domestic and foreign bonds represented 38.9% and 14.7% of the total assets in our general account, respectively, as of December 31, 2023. Any decline in the creditworthiness of issuers of bonds we hold or default by such issuers on payments due on their respective obligations or any failure by a counterparty to honor the terms of its derivative instruments with us could lead to losses or reduced gains on valuation or sales of securities. Such losses and reduced gains would have an adverse effect on our financial condition and results of operations. In addition, loans represented 10.1% of the

total assets in our general account as of December 31, 2023. As of March 31, 2023, loans to large Japanese corporations (defined as corporations with capitalization of ¥1 billion or more and a specified number of full time employees varying by industry (over 50 for retailing or restaurant businesses, over 100 for service industries and wholesale businesses, and over 300 for other industries)) accounted for 84.5% of our total balance of ¥4,798.4 billion in domestic loans. We are exposed to the risk that the financial condition of our borrowers will erode, which could lead to increased credit costs in our lending portfolio. We provide for an allowance for doubtful accounts based on evaluations and estimates regarding borrowers; however, actual losses on loans could exceed the amount of the allowance and, in the event of failures or a deterioration of the creditworthiness of borrowers, we could be required to increase allowance amounts.

Real estate investment risk. As of December 31, 2023, real estate represented 2.2% of the total assets in our general account. According to the Ministry of Land, Infrastructure, Transport and Tourism of Japan, real estate prices have continued to increase in recent years. However, our real estate-related income may decrease due to declines in real estate prices or market rents, failure to lease available properties or other factors. Our financial condition and results of operations could be materially and adversely affected as a result.

A reduction or perceived reduction in our financial strength, including as a result of any downgrade of our credit or financial strength ratings or outlook, or any negative events related to our business or the Japanese life insurance industry could have a material adverse effect on our business, financial condition and results of operations.

Developments that have the effect of reducing our actual or perceived financial strength could result in increases in policy surrenders and withdrawals, increased funding costs or decreases in new policy sales and other difficulties with respect to our investment, funding and capital-raising activities. Such effects could be caused by an actual or potential downgrade of our credit or financial strength ratings or outlook by credit rating agencies, including as a result of downgrades to Japan's sovereign debt rating, or by a significant decline in our solvency margin ratio, as well as by negative media coverage, rumors or developments concerning our business or the Japanese life insurance industry. Significant declines in our solvency margin ratio, particularly in comparison with other major Japanese life insurance companies, may also result in our being unable to raise funds in the capital markets on favorable terms, or at all, and could have a material adverse effect on our business, financial condition and results of operations. The rising interest rates in the United States could negatively affect our asset management business, such as our strategic alliance with TCW Group ("TCW").

Differences between future claims and benefits and the actuarial assumptions used in pricing and establishing reserves for insurance and annuity products, as well as changes in these assumptions, may have a material adverse effect on our business, financial condition and results of operations.

Our earnings depend significantly upon the extent to which actual claims and benefits are consistent with the assumptions used in pricing our products and determining the appropriate amount of policy reserves. Such assumptions include future mortality and morbidity rates, investment returns and administrative expenses that are based on various factors and subject to change over time. Actual mortality and morbidity rates that are higher, investment returns that are lower or expenses that are higher than those projected could have a material adverse effect on our business, financial condition and results of operations. In recent years, we have increased our sales efforts with respect to products that insure non-traditional risks, including third-sector insurance products, a term used in Japan to refer to products such as medical insurance, cancer insurance and nursing care insurance products. See "Glossary of Certain Terms." The assumptions used in pricing such products involve an elevated degree of uncertainty, as they are often based on limited experience when compared to assumptions used for life insurance and annuity products covering traditional risks.

Pursuant to the Insurance Business Act, we calculate our required policy reserves periodically and record any necessary changes in those reserves as expenses or revenues. To the extent that actual claims are less favorable than the assumptions originally used, or if changing circumstances require us to modify our underlying assumptions used in calculating our policy reserves, we could be required to increase our policy reserves for new policies. In particular, revisions to the standard mortality table or the standard prospective yield would affect the determination of actuarial assumptions. In recent years, in light of the low-interest rate environment, we have lowered the assumed yield used in calculating our standard policy reserve several times in accordance with applicable regulations. The FSA further revised the standard prospective yield rate for certain insurance products downward effective April 2017 and we accordingly lowered the assumed yield of investment return and reviewed the premium rates applicable to, our individual life insurance and individual annuity products. The standard prospective yield rate was further revised downward by the FSA for single-premium individual whole life insurance products from 0.25% to 0.00% effective January 2020. In January 2024, due to the rise in interest rates, the standard prospective yield rate increased to 0.75% for single-premium individual whole life insurance products but still remains at a relatively low level. From April 2022, the standard prospective yield applies to certain types of foreign currency-denominated insurance policies. See “Business—Pricing and Underwriting.” A decrease in the assumed yield requires us to increase our policy reserves for certain products, which may lead us to suspend sales or increase the pricing of such products, including those offered through our sales representative channel or bancassurance channel, based on factors such as the market environment and our business strategy. In addition, the Institute of Actuaries of Japan (the “IAJ”) proposed revisions to the FSA to the standard mortality tables in May 2017, which were adopted by the FSA in June 2017 and took effect in April 2018. Increases in policy reserves, if significant, could have a material adverse effect on our business, financial condition and results of operations, particularly if we are unable to successfully respond to such requirements from a strategic and competitive perspective.

Our sales are concentrated in individual life insurance policies and individual annuity products.

A high percentage of our sales are derived from the individual life insurance and individual annuity markets. For example, for the year ended March 31, 2023 and the nine months ended December 31, 2023, premiums from individual life insurance policies represented 56.2% and 62.1% of our total insurance premiums on a nonconsolidated basis, respectively. For the same periods, premiums from individual annuity products represented 15.4% and 12.5% of our total insurance premiums on a nonconsolidated basis, respectively.

A variety of factors affect the Japanese market for individual life insurance policies and individual annuity products, including:

- long-term demographic trends affecting the composition of Japan’s population, such as declining or low birthrates and the overall aging of the population;
- levels of employment and household income in Japan;
- the relative attractiveness of alternative savings and investment products; and
- public perception of the financial strength, integrity and reputation of life insurance companies.

In particular, the market for mortality insurance has continued to shrink in line with Japan’s declining population. Changes in these and other factors could result in a decrease in sales of new individual life insurance policies and individual annuity products, an increase in policy surrenders or a decrease in the profitability of our products, any of which would have a material adverse effect on our business, financial condition and results of operations.

Our risk management policies and procedures may be ineffective.

Our risk management policies and procedures are designed to address a broad range of risks, encompassing risks relating to insurance underwriting, investments, liquidity, operations and

systems. Many of our methods of managing risks and exposures are based on observed historical market behavior or statistics based on historical data. Such methods may inadequately predict future losses, which could be significantly greater than indicated by the relevant historical data. Other risk management methods depend in part on our evaluation of publicly available information regarding markets, customers or other factors. Such information may not always be accurate, complete, up-to-date or properly evaluated. In addition, our risk management procedures depend in part on the consolidation of information gathered from our numerous branches and other sources, and errors may be introduced during the process of gathering and compiling such information. Management of operational risk requires, among other things, policies and procedures to record and verify a large number of transactions and events, and our policies and procedures may not be entirely effective. Operational errors by our employees, strategic partners or third-party service providers could result in reputational or financial harm to us or regulatory sanctions. More generally, any failure or ineffectiveness of our risk management policies or procedures could have a material adverse effect on our business, financial condition and results of operations.

In addition, as the domestic and global life insurance markets evolve, we intend to broaden and diversify the range of products and services that we offer while expanding our domestic and global businesses and customer base. We may encounter difficulty achieving the risk management improvements necessary to manage the risks associated with such product diversification, business expansion and increased scale. Failure to adapt our risk management policies and procedures to changes in our business and in the environment in which we operate could have a material adverse effect on our business, financial condition and results of operations. See "Management's Discussion and Analysis of Financial Condition and Results of Operations—Risk Management."

We are exposed to liquidity risk.

Many of our products permit policyholders to make policy withdrawals of a portion of accumulated premiums and to surrender their policies in return for the payment of a predetermined amount. We manage our liabilities and configure our investment portfolios to provide and maintain sufficient liquidity to meet anticipated withdrawal and surrender demands, payments of policy benefits and requests to pledge collateral in relation to derivative contracts with financial and other institutions. However, a portion of our assets, such as real estate, loans, certain alternative investments such as limited partnership interests in private equity funds, and securities that are not publicly traded, are generally illiquid. If we are required to pay significant amounts of cash on short notice, for example, due to unanticipated withdrawal or surrender activities or a catastrophic event such as a pandemic or natural disaster, we could exhaust our liquid assets and be forced to liquidate other assets, possibly on unfavorable terms. In addition, turmoil in financial markets could lead to a liquidity crisis in which we are unable to dispose of our otherwise liquid assets on favorable terms or at all. If we are forced to dispose of assets on unfavorable terms or are unable to dispose of assets, our financial condition and results of operations could be materially and adversely affected. See "Management's Discussion and Analysis of Financial Condition and Results of Operations—Risk Management—Liquidity Risk Management."

Our financial condition and results of operations will be negatively affected if we are required to reduce our deferred tax assets.

Pursuant to Japanese GAAP, we establish, with respect to each consolidated entity, deferred tax assets for tax benefits that are expected to be realized during a period that is reasonably foreseeable, net of deferred tax liabilities. The calculation of deferred tax assets is based on various assumptions, including assumptions with respect to future taxable income. Adverse changes in economic conditions or other factors could lead us to decrease our estimated future taxable income which would require us to increase the valuation allowance for our deferred tax assets. As a result, we would recognize additional income tax expense and our results of operations could be materially adversely affected.

In addition, changes in Japanese tax policies could result in the reduction of our deferred tax assets. In the event the corporate income tax rate is changed following tax reforms and our effective statutory tax rate decreases, our results of operations would likely improve in the mid- to long-term. On the other hand, a decrease in our effective statutory tax rate may require us to reverse our deferred tax assets estimated based on the corporate income tax rates in effect prior to the reform, and this could have an adverse effect on our results of operations. See “Management’s Discussion and Analysis of Financial Condition and Results of Operations—Critical Accounting Estimates—Deferred Tax Assets and Deferred Tax Liabilities.”

Changes in relationships with or performance of strategic partners or investee companies could harm our business, financial condition and results of operations.

In recent years, including as part of our previous mid-term management plan, we have entered into a number of business alliances and other transactions with companies inside and outside the life insurance industry to expand our distribution channels and product offerings, in the interest of increasing our long-term profitability and strengthening our group-wide businesses. Domestically, we entered into business alliances with Aioi Nissay Dowa Insurance Co., Ltd. (“Aioi Nissay Dowa”), a subsidiary of MS&AD Insurance Group Holdings, Inc., and other corporate groups such as Nichii Gakkan Co., Ltd. and its affiliates (the “Nichii Group”). In December 2015, we acquired a majority interest in Mitsui Life, a domestic life insurance company, which we rebranded as Taiju Life effective April 1, 2019. Also, we made a majority investment in MassMutual Japan in May 2018, which became a consolidated subsidiary starting from the year ended March 31, 2019 and was rebranded as Nippon Wealth Life effective January 1, 2019. In October 2021, we acquired the remaining 14.9% of Nippon Wealth Life and made it a wholly-owned subsidiary. In November 2023, we reached an agreement to acquire a 99.6% stake in Nichii Holdings for approximately ¥210 billion, which is indirectly held by funds affiliated with Bain Capital Private Equity, L.P. (“Bain Capital”). This transaction has not yet been completed and is subject to standard closing conditions, including the receipt of regulatory approvals. There can be no assurance that the transaction will close as planned. Internationally, we have established long-term strategic relationships with global companies in the life insurance and asset management industries, such as Reliance Capital Limited (“Reliance Capital”) in India in connection with our investments in Reliance Nippon Life Insurance Company Limited (“Reliance Nippon Life”) and Reliance Nippon Life Asset Management Limited (currently NAMI), which became a consolidated subsidiary in 2019, National Australia Bank Limited (“NAB”), in connection with our acquisition of MLC, Grand Guardian Nippon Life Insurance Company Limited (“GGNL,” formerly Grand Guardian Life Insurance Company Limited), a life insurance company in Myanmar, TCW, a US-based asset management company, DWS Group GmbH & Co. KGaA (“DWS”) in Germany, and Resolution Life, a Bermuda-based insurance company. See “Business—Global Operations and Strategic Alliances” and “Business—Domestic Strategic Alliances and Investments.”

In November 2021, the Reserve Bank of India superseded the board of Reliance Capital, which holds a 51% stake in Reliance Nippon Life, over payment defaults and governance issues and sent Reliance Capital to bankruptcy courts for resolution. Since then, the deadline for completion of the resolution process has been extended multiple times. In June 2023, Reliance Capital’s Committee of Creditors has given its approval to the resolution plan proposed by Indusind International Holdings Limited, an investment arm of the Hinduja Group. The resolution process and its outcome, including a potential transfer of Reliance Capital’s ownership interest in Reliance Nippon Life to another party, could adversely impact our business.

If our strategy does not succeed, for example, due to our strategic partners or investee companies encountering financial or other business difficulties or developing strategic objectives that conflict with ours, it could have an adverse effect on our business, financial condition and results of operations, and it may become difficult for us to terminate the alliance or recover our invested capital.

We are subject to risks associated with our international operations, global asset management and continuing global expansion.

We have been expanding our global insurance operations in an effort to secure revenue sources outside of the Japanese market and capture the growth of global markets as further evidenced by our acquisition of MLC, our increases in our equity stakes in Reliance Nippon Life and our investment in Resolution Life in recent years. Through overseas representative offices, subsidiaries and affiliates, as well as through a variety of capital tie-up and joint venture arrangements, we engage in or plan to engage in the life insurance business in various markets around the world, including markets such as Australia, China, India, Thailand, Indonesia, Myanmar and the United States. While we believe these markets have growth potential, with respect to emerging markets, there can be no assurance that penetration rates for life insurance products will increase to the extent we expect or to the levels seen in more mature markets.

In addition, we are exposed to risks relating to our global asset management business as we continue to seek to expand in this area through our subsidiaries NAM and NAMI (formerly RNAM) and through business alliances with global asset management companies.

Our international operations, global asset management and continuing global expansion expose us to a number of risks with which we have little or no experience, including:

- unfavorable political or economic factors;
- fluctuations in foreign currency exchange rates;
- potentially adverse tax consequences;
- difficulties and uncertainties in obtaining and maintaining necessary government or regulatory approvals or meeting specified financial, capital or other requirements;
- unexpected legal or regulatory changes;
- compliance with different legal and regulatory regimes, including those related to insurance operations and data privacy, as well as unexpected changes in applicable laws and regulations;
- limited understanding of customer needs, market conditions and local regulations;
- difficulties in recruiting and retaining personnel and managing international operations;
- less developed infrastructures;
- negative economic, social or political developments;
- cultural and societal differences;
- the occurrence of natural or man-made disasters, or acts of violence or war; and
- competition with other multinational or local firms.

Entry into new markets may also bring us into competition with other multinational firms who have a greater scale of operations and financial resources than we do. Although forming long-term partnerships with prominent global insurance and asset management companies and steadily expanding our operations and asset management in other countries around the world is a part of our corporate strategy, because of the risks associated with global expansion, including the risks described above, there can be no assurance that our pursuit of further expansion will be successful. In addition, we may suffer impairment losses on our existing and future global investments and could withdraw from markets where we do not achieve our intended goals.

We may not be able to complete or realize benefits of acquisitions or successfully integrate the businesses we acquire.

As part of our strategy to increase profits in an ultra-low-interest rate environment and steadily expand group business profits, we have acquired businesses in Japan and overseas. For example,

in December 2015, we acquired a majority interest in Mitsui Life, a domestic life insurance company, which we rebranded as Taiju Life effective April 1, 2019; in October 2016, we acquired a majority interest in MLC, a leading Australian life insurance company; in May 2018, we acquired a majority interest in MassMutual Japan, which we rebranded as Nippon Wealth Life effective January 1, 2019; in September 2019, we increased our stake in NAMI (formerly RNAM) to 75% and made it a consolidated subsidiary; in October 2021, we increased our stake in Nippon Wealth Life and made it a wholly-owned subsidiary; in December 2022, we announced a capital injection through a third-party allocation and a loan to Nippon Wealth Life; and in October 2023, we increased our stake in Resolution Life to 21.5% for \$742 million. More recently, in November 2023, we reached an agreement to acquire a 99.6% stake in of Nichii Holdings for approximately ¥210 billion, which is indirectly held by funds affiliated with Bain Capital. This transaction has not yet been completed and is subject to standard closing conditions, including regulatory approvals. There can be no assurance that the transaction will close as planned. Through these acquisitions and investments, we are aiming to build a business that can accommodate a wide range of customer needs and expand group business profits and strengthen our business foundation. However, developing and implementing an integrated strategy can be a time consuming and complicated process, and we may not be successful in identifying or completing additional acquisitions. Even if we do complete such additional acquisitions, we may be unable to integrate the acquired businesses successfully or realize anticipated economic, operational and other benefits and synergies in a timely manner, which may adversely affect our business, financial condition and results of operations.

We have recorded goodwill relating to certain of our past acquisitions and may record additional goodwill relating to future acquisitions. As goodwill is required to be amortized over a period of up to 20 years under Japanese GAAP, any additional goodwill we record would increase our amortization expenses. We evaluate goodwill for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable, and this evaluation is based on several factors requiring judgment. If goodwill becomes impaired, we would be required to recognize impairment losses that would adversely affect our financial condition and results of operations. For example, due to a deterioration of the financial results and condition of MLC, in the year ended March 31, 2020, we recognized an impairment loss of ¥40.8 billion on goodwill on a consolidated basis, and an impairment loss of ¥68.3 billion on the value of issued capital on a nonconsolidated basis. In addition to write-downs of goodwill recorded in connection with past acquisitions, we may be required to, or may choose to, make further investments in such companies to increase their capital, increase or maintain our relative ownership, or for other reasons. Such further investments could negatively affect our results of operations or financial condition. For example, in recent years, we, together with NAB, have taken additional steps to facilitate the recovery of MLC's business performance. These steps consisted of our and NAB's subscription for additional shares of MLC for an aggregate value of A\$530 million (¥41.5 billion as of the date of the announcement), of which we subscribed for 80% and NAB subscribed for 20% in line with existing share ownership levels, and our purchase of subordinated notes of MLC in the amount of A\$120 million (¥9.4 billion as of the date of the announcement). Although we have taken steps to improve the operations of MLC in recent years, such as strengthening product profitability, reforming cost structure, completing system separation from NAB and strengthening execution and corporate governance to better address adverse trends in the industry such as the increase in payments on income protection products, there is no assurance that MLC or any of our other subsidiaries, whether domestic or overseas, will not need additional financial support in the future, particularly in light of the COVID-19 pandemic and its impact on economies around the world.

We may be unable to successfully execute our digitalization strategy.

We launched *Nissay digital five year plan* in 2019 and have pursued digital transformation of various aspects of our operations, such as utilizing artificial intelligence and robotic process automation and distributing wireless TASKALL devices to our sales representatives, and we intend to continue to accelerate our implementation of these initiatives in the future. Successful

execution of these initiatives has required, and will require, significant investments in our digital platforms, including information technology systems, and significant development and expansion of our digital capabilities, including data science, data analytics and artificial intelligence. Accordingly, there can be no assurance that we will be able to implement our initiatives as planned, or that such initiatives will allow us to achieve the results we expect.

In addition, with the aim to access “highly respected” technology venture companies, we launched a technology promotion unit, Innovation Development Office, to start exploring and investing in early stage InsureTech, Healthtech and Fintech startups and venture capitals in 2018, and in 2020, we renamed the unit Nippon Life X. However, there is no assurance that we will be able to correctly identify attractive investment opportunities. See “Business—Information Technology.”

Our digitalization strategy is subject to the risks of third-party technology failures, computer viruses, malware, phishing schemes, cyberattacks and similar threats. Cyberattacks could significantly impact the availability of data systems that are essential to conducting our business operations. Although we are continuing to implement measures to protect our information technology systems from cyberattacks and other threats, such measures may be inadequate to prevent security breaches or other system breakdowns, which could result in disruptions of service, leakage of confidential information and destruction or compromise of data, and there can be no assurance that our and third-party providers’ data systems will not be compromised. See “—Any failure of information technology systems could harm our business, financial condition and results of operations.”

Furthermore, our ability to successfully execute our digitalization strategy depends on our ability to hire and retain engineers and other skilled personnel with relevant expertise. In light of the demographic trend towards a shrinking workforce, we may experience challenges in recruiting engineers and personnel in the future.

We may engage in further acquisitions, joint ventures and other strategic transactions intended to complement or expand our business. We may not be able to complete these transactions and, if executed, these transactions could pose certain risks and could have a negative effect on our operations.

Our future success depends in part on whether we can acquire other businesses or enter into joint ventures or other strategic transactions that could complement, enhance or expand our current business or that we believe might otherwise offer us growth opportunities. We may be unable to identify suitable targets, and in pursuing acquisitions, we may face competition from other companies. Our ability to acquire targets may also be limited by applicable antitrust laws and other regulations in Japan and other jurisdictions in which we do business. Any transactions that we are able to identify and complete may involve a number of risks, including our inability to achieve the intended objectives of the transaction, negative impacts on our operating results during the integration process or on our financial condition or our solvency margin ratio or ESR levels, temporary or otherwise, and the diversion of our management’s attention from our existing business to integrate the operations and personnel of the acquired business or joint venture.

To the extent that we are successful in completing such transactions, we may have to expend substantial amounts of cash and incur debt and other types of expenses, and it is not certain that such transactions would actually yield the results we anticipated. We may not be able to successfully or profitably integrate, operate, maintain and manage any newly acquired operations or employees. As a result of any of the foregoing factors, we may be unable to achieve our strategic goals and our business, financial condition and results of operations may be adversely affected.

We may be unable to hire, train or retain a sufficient number of qualified sales representatives and other personnel or to contract with effective third-party sales agencies.

Competition to attract qualified sales representatives is intense in the Japanese life insurance industry. Like many of our competitors, our business depends to a significant extent on our ability to hire, train and retain qualified sales representatives. Sales representatives generate over 40% of our premium income. There is generally a high rate of turnover among sales representatives in the Japanese life insurance industry. Our efforts to retain or replace productive sales representatives may be unsuccessful. Other employees, including investment and actuarial personnel, also require a high level of expertise, and special efforts are required to attract, train and retain qualified personnel. If we are unable to attract, train and retain qualified and experienced sales representatives and other personnel, or if we find it necessary to offer increased sales incentives to retain sales representatives, this could have a material adverse effect on our business, financial condition and results of operations.

In addition, third-party sales agencies are increasingly important to our business. If we are unable to attract new and retain current third-party sales agencies, this could have a material adverse effect on our business, financial condition and results of operations.

Our plans to maintain sales of life insurance products through our sales representatives, third-party sales agencies and bancassurance channels may not be successful.

We attribute our operating success to the contributions of our sales representatives, third-party sales agencies and financial institutions. Our sales representatives in particular are the foundation of our steady growth, and we intend to solidify our leading status in areas where we have competitive advantages or know-how, such as by increasing our number of sales representatives. We also intend to take steps to increase our market shares in our other sales channels including our third-party sales agencies and financial institutions. For example, we have developed an agency channel centered on tax accountants, professional life and non-life insurance sales agencies, and other organizations. Agencies sell our products while providing consultations about such topics as estate planning, transferring a company to new owners, protection for business activities, asset formation, and other subjects, mainly with corporate managers. We have also strengthened our efforts to sell life insurance products through banks and other financial institutions, and we rely in part on this bancassurance channel for new sales, although on a smaller scale than our sales representative channel. As our relationships with these financial institutions are non-exclusive, the level of sales of our products through these agents depends on the competitiveness of our products relative to those of our competitors, including pricing, benefits and other features. As a result, competition among life insurance companies to obtain and maintain bancassurance relationships remains intense notwithstanding the challenging environment.

Although we aim to maintain stable sales through our various channels, there can be no assurance that we will succeed in maintaining our sales or achieving targeted profitability or that we will be able to compete effectively. In addition, competition between our bancassurance agents and our own sales representatives could increase in the future.

In response to both the COVID-19 pandemic, which severely reduced the ability to conduct face-to-face interactions with our customers, and the general trend toward digital transformation, we have implemented and utilized digital technologies to improve customer contacts and communications to meet the evolving needs of our customers, such as providing product introduction videos through SNS, e-mail and SMS, and strengthening methods of non-face-to-face interactions between our sales representatives and our policyholders such as screen sharing systems and our Nippon Life smartphone application. However, there is no guarantee that such efforts will be successful.

Any failure of information technology systems could harm our business, financial condition and results of operations.

We rely heavily on information technology systems, including those of third-party service providers, to manage customer policies, manage investments in assets, record and maintain statistics and personal information of our customers and in other areas of our operations. We are continuing efforts to enhance work efficiency and boost the quality of administrative work, by utilizing robotic process automation technology and digital devices for use by our sales representatives. However, as we expand our operations and product offerings, our information technology systems may require additional expenditure.

Our information technology systems could fail due to various causes, including problems affecting the Internet generally or damage to equipment, software or networks as a result of accidents, fires, natural disasters, power loss, high user volume, human error, sabotage, hacking, employee misconduct, software and hardware defects and malfunctions, viruses or network security breaches. Any such failure could disrupt the services that we provide to customers at our branches, our payments and collections, the management of our assets or the use of our tablets by our sales representatives, among other things. Such failures could also have other adverse consequences, including reputational damage, customer dissatisfaction and a loss of customer confidence, which could result in increased policy surrenders, a decrease in new policy sales and legal or regulatory sanctions.

In addition, because our operations and information technology and other systems, as well as those of our third-party service providers and business partners, are concentrated in metropolitan areas in Japan, an earthquake, tsunami or other disaster affecting such metropolitan areas could significantly disrupt our operations. There can be no assurance that we or our third-party service providers and business partners would be able to resume service in a timely fashion, or at all, in the event of any such natural disaster.

If our customers' personal information is lost, accidentally disclosed or misappropriated, or if information security is otherwise breached, we could be subject to reputational harm or legal claims.

We make extensive use of online services and centralized data processing, including through third-party service providers, and the tablets carried by our sales representatives handle and transmit personal information of our customers. Secure maintenance and transmission of confidential information is therefore a critical element of our operations. The information security measures that we implement or that are implemented by our third-party sales agencies, our third-party service providers or our business partners may be insufficient to prevent the loss, accidental disclosure or misappropriation of customer information, or the compromise of information and communications systems. Inadvertent loss, disclosure or misappropriation of customer information by our own employees or sales representatives would subject us to similar risks. Japanese media, regulators and consumers have intensified their scrutiny of incidents involving the loss, disclosure or misappropriation of personal information in recent years. In addition, the Personal Information Protection Act of Japan (Act No. 57 of 2003, as amended) (the "Personal Information Protection Act") imposes stringent regulatory requirements applicable to our handling of customers' personal information. Further, pursuant to the Act on the Use of Numbers to Identify a Specific Individual in the Administrative Procedure of Japan (Act. No. 27 of 2013, as amended), residents in Japan have each been issued a unique identification number ("My Number") which identifies them for specific administrative procedures related to social security and taxation. We handle the My Number information of our customers. If we were to lose customers' personal information, including their My Number information, or if a third party were able to penetrate our network security, or that of our third-party sales agencies, service providers or business partners, or otherwise misappropriate personal information of our customers, we could be subject to reputational harm, legal claims or sanctions by regulatory authorities.

Misconduct by sales representatives, other employees, third-party sales agencies, third-party service providers or customers could subject us to losses and reputational harm.

Misconduct by sales representatives, other employees, third-party sales agencies or third-party service providers can include, among other things, illegal sales practices, fraud, misappropriation of funds, identity theft and loss or misuse of personal information, which could result in legal violations, regulatory sanctions, civil or criminal penalties or reputational or financial harm. The large, global scale of business may create challenges in appropriately monitoring and preventing misconduct across our operations. The vast majority of our sales representatives, other employees, third-party sales agencies and third-party service providers operate with considerable autonomy. Moreover, our sales representatives, some of our other employees, third-party sales agencies and third-party service providers have direct contact with customers and knowledge of their personal and financial information. Also, customers may engage in fraudulent activities, including fraudulent use of policies or the use of false identities to open policies. Customers who have not revealed that they are members of anti-social groups may also enter into transactions with us. Though we have adopted measures to prevent or detect such fraudulent and illegal activities, our efforts may prove ineffective in detecting and preventing fraudulent or illegal activity or transactions with anti-social groups. We may also need to implement more extensive or different measures and procedures in the future in response to changes in the legal and regulatory environment or to changes in technology and business practices, which could result in additional costs and may not be effective in strengthening our compliance frameworks as anticipated. In the event our sales representatives, other employees, third-party sales agencies, third-party service providers or customers engage in any misconduct, our reputation could be seriously damaged and we could become subject to significant legal liabilities, civil or criminal penalties and regulatory sanctions, which could have a material adverse effect on our business.

Declines in our pension assets or revisions in actuarial assumptions could increase our pension costs.

We have incurred and may in the future incur losses relating to our pension plans from changes in the market values of plan assets, declines in returns on our pension plan assets or changes in the assumptions and investment returns on which the calculation of the projected pension benefit obligation is based. We may also experience unrecognized prior service costs in the future resulting from amendments to our pension plans.

We are regularly involved in litigation related to our insurance operations, which could result in financial losses or otherwise harm our businesses.

We are regularly involved in litigation related to our insurance operations. While we cannot predict the outcome of any pending or future litigation, we do not believe that any pending legal matter will have a material adverse effect on our business, financial condition and results of operations. However, given the inherent unpredictability of litigation, it is possible that an adverse outcome could have a material adverse effect on our business, financial condition and results of operations.

Risks Related to the Life Insurance Industry

Demographic trends in Japan will continue to have an adverse effect on the Japanese life insurance industry.

Japan's birthrate has been in decline for several decades and is currently one of the lowest in the world. The number of people aged between 15 and 64, which represents Japan's potential workforce and includes in any given year substantially all of our customers for core insurance products with death benefits, has declined by approximately 15.4% from 86.2 million in 2000 to 72.9 million in 2020. The National Institute of Population and Social Security Research of Japan projects that the number of people in this age group will further decrease to an estimated

70.7 million in 2030 and will continue to decline for decades thereafter. We believe that this demographic trend is one of the primary factors contributing to the general decline in the amount of policies in force in the Japanese life insurance industry. If these trends continue to lead to reduced demand for life insurance products, the scale of our life insurance business may diminish, which could have a material adverse effect on our business, financial condition and results of operations.

We continue to face competition in the Japanese financial services industry.

We face intense competition in the Japanese life insurance market from both domestic and foreign-owned life insurance companies and from large domestic financial service providers that either have their own insurance subsidiaries or enter into cooperative arrangements with major insurance companies. Competition has increased in the Japanese life insurance market in recent years due to industry deregulation, bancassurance channel targeting by competitors, an overall decline in demand for insurance products with death benefits and increased competition from foreign-owned insurance companies, among other factors. Japan's financial sector has also experienced significant consolidation in recent years, and further consolidation could affect the competitive environment for the sale and distribution of life insurance products.

Japan Post Holdings Co., Ltd. ("Japan Post Holdings") is the holding company of the Japan Post Group, and as of September 30, 2023, 34.8% of its total issued shares (excluding treasury stock) was owned by the Japanese government. The Japan Post Group consists of Japan Post Holdings and its three primary subsidiaries: a postal subsidiary, which provides Japan's primary postal service and operates Japan's post offices, a banking subsidiary, which conducts deposit-taking and other banking activities, and Japan Post Insurance, which engages in the life insurance business. Japan Post Insurance enjoys competitive advantages in the Japanese insurance market due to its large existing customer base, access to Japan Post Group's nationwide network of post office branches and favorable public perception of its stability due to its association with the government. In May 2021, Japan Post Holdings lowered its ownership share of Japan Post Insurance to 49.9% through sell orders in response to Japan Post Insurance's share repurchases and stock disposal trust. As a result, Japan Post Insurance is no longer required to obtain government approvals under the Postal Service Privatization Act in order to enter into new businesses, while a notification to the government is still required. In addition, if Japan Post Holdings disposes all of its shares of Japan Post Insurance, or if the government determines that there is no threat of impediment to either appropriate competition with other life insurance companies or the appropriate provision of services to users, further relaxation of legal restrictions on Japan Post Insurance may occur. Such relaxation of restrictions may include, for example, the abolition of the limitation on the subscription amount. Consequently, Japan Post Insurance is a competitor in our primary business operations, and we may be adversely affected by competition from it.

In addition, Japan Post Holdings has entered into a strategic alliance with and acquired a minority stake in Aflac Incorporated ("Aflac"), under which, among other things, Japan Post Insurance offers Aflac cancer insurance policies. Additionally, in March 2016, Japan Post Insurance and Dai-ichi Life Insurance Company, Limited agreed to form a strategic business alliance to strengthen the cooperation between the two companies with respect to: (i) the life insurance business in Vietnam; (ii) the asset management business; and (iii) joint research on domestic life insurance businesses. Furthermore, such competition may intensify as a result of further deregulation of Japan Post Insurance accompanying such privatization or any favorable treatment or support given to Japan Post Insurance by the government. According to Japan Post Group's Annual Report for the year ended March 31, 2023, from the fiscal year ending March 31, 2025, conditional upon the satisfaction of certain conditions, Aflac is scheduled to become an equity-method affiliate of Japan Post Holdings. See "Business—Competition."

We may also face competition from various cooperative associations such as the Japan Agricultural Cooperatives, the National Federation of Workers and Consumers Insurance

Cooperatives and the Japanese Consumers' Co-operative Union, all of which offer competing life insurance products. Furthermore, we may face intense competition in the market for new insurance products such as small-amount short-term insurance.

Increased competitive pressures resulting from these and other factors may cause our new policies to decline and policy surrenders to increase, which could have a material adverse effect on our business, financial condition and results of operations.

As a Japanese insurance company, we are subject to extensive oversight of our business practices and must maintain a solvency margin ratio at or above required levels.

As a Japanese insurance company, we are subject to extensive oversight, including comprehensive regulation by the FSA under the Insurance Business Act and related regulations. The Insurance Business Act intends to protect policyholders, not security holders. The law places restrictions on the types of businesses in which we may engage, imposes limits on the types of investments that we may make and requires us to maintain specified reserves and a minimum solvency margin ratio. The Insurance Business Act also gives the Commissioner of the FSA broad regulatory powers over our business, including the authority to suspend operations, request information and conduct rigorous on-site inspections of books and records. In addition, we generally must receive prior approval of the Commissioner of the FSA for the sale of new insurance products and changes in the pricing terms of our products. See "Regulation of the Japanese Life Insurance Industry—Insurance Business Act."

Currently, we are required to maintain a solvency margin ratio (a measure of capital adequacy) of at least 200% on both a consolidated basis and a nonconsolidated basis. See "Management's Discussion and Analysis of Financial Condition and Results of Operations—Solvency Margin Ratio." If we fail to maintain our solvency margin ratio and other indicators of financial soundness at or above required levels, the Commissioner of the FSA could require us to take a variety of corrective actions. See "Regulation of the Japanese Life Insurance Industry—Insurance Business Act—Financial Regulation—Prompt corrective action."

Furthermore, in connection with the development and introduction of new standards for solvency assessment by the International Association of Insurance Supervisors (the "IAIS"), the FSA, which is a member of the IAIS, is discussing the adoption of an economic-value based solvency regime. From 2010 to 2018, the FSA conducted studies on an economic-value based solvency regime through field tests. The final report of the Advisory Council on the Economic Value-based Solvency Framework published by the FSA in June 2020, recommended that the FSA design and implement such an economic-value based solvency framework in Japan targeting adoption from the beginning of the fiscal year ending March 31, 2026. After the publication of the final report, the FSA has been disclosing the status of the discussions every June, with the most recent disclosure occurring on June 30, 2023. In the disclosure made on June 30, 2022, the FSA shared its provisional decision at that time, including, among others, the determination that (i) it aims to adopt the economic-value based solvency regime from 2025 and (ii) the standard model of the new regime will be based on the Risk-based Global Insurance Capital Standard (the "ICS"), a framework for internationally active insurance groups ("IAIGs"), which is now under discussion and is expected to be finalized in the second half of 2024, with some adjustments to reflect factors specific to Japanese insurance companies. Furthermore, in connection with the consolidated basis solvency regime, such ICS-based standard model, with the aforementioned Japan specific adjustments, will be the implementation of the ICS for IAIGs in Japan. The adoption of an economic-value based solvency regime is expected to result in regulations significantly different from existing regulations and may have a significant impact on the operations and asset management of the Japanese life insurance industry given the inherent responsiveness and calibration of such a regime to fluctuations in interest rates. In addition, in November 2019, the IAIS published additional requirements, such as the global insurance capital standard, as part of its Common Framework for the Supervision of IAIGs. If we are designated as an IAIG or if the FSA adopted a standard model based on such global insurance capital standard for IAIGs for the economic-valued based solvency regime, we could become subject to more

restrictive requirements potentially resulting in new limitations on our business or investment activities. See “Management’s Discussion and Analysis of Financial Condition and Results of Operations—Economic Solvency Ratio” and “Regulation of the Japanese Life Insurance Industry—Solvency margin ratio.”

In addition, some of our subsidiaries are subject to regulatory capital requirements under their home country standards. Failure to meet minimum capital requirements may trigger certain mandatory actions by regulators that could have a direct material effect on our financial condition and results of operations.

Our ESR framework may not be directly comparable to the economic value-based solvency frameworks voluntarily adopted by other similar insurance companies in Japan and may differ from what is required under regulations adopted in Japan.

Economic value-based solvency ratios measure the solvency of an insurance company based on the economic value of its assets and liabilities and can be valuable in assessing an insurance company’s specific risk profile. The introduction of economic value-based solvency ratios has been widely discussed in the insurance industry and has been considered by various insurance regulators around the globe. The EU has already adopted a full-scale economic solvency-based regime, in the form of the EU Solvency II Directive (2009/138/EEC), which became effective on January 1, 2016. ESR has not been formally implemented in Japan, but in anticipation of future regulatory developments, we have voluntarily adopted an internal economic value-based solvency framework, taking into consideration the Risk-based Global Insurance Capital Standard, a framework for IAIGs, which is currently under development by the IAIS, to measure available capital based on current observable market rates, and disclose our internal economic value-based solvency ratio, which we refer to as ESR, as a supplement to our solvency margin ratio. ESR is equal to the sum of our surplus, which is the difference between the market value of our assets and the market value of our liabilities, and our external financing capital, which is comprised of outstanding foundation funds and subordinated bonds, divided by our integrated risk amount, which we define as the estimated amount of capital necessary to cover all of our quantifiable risk, including insurance underwriting risk, market risk, credit risk and operational risk, subject to certain adjustments, for a one-year period to a 99.5% confidence level. Insurance underwriting risk is calculated as the aggregation of the risk amounts for losses to be incurred from factors including volatilities in mortality, disability and morbidity rate, policy surrenders and lapses and changes in operating expenses. Market risk is calculated as the aggregation of the risks including interest rate risk, currency risk and real estate risk. Credit risk is calculated as the aggregation of each stress factor, which varies by exposure class, rating category and time to maturity, applied based on the specified risk exposures. Operational risk is calculated as the aggregation of each stress factor, which varies, among other things, by product and geographical segmentation, applied based on the specified net exposure amounts. ESR is subject to change based on changes to the market environment, including interest rates, especially on bonds with very long maturities, and changes to our business and other risks. As of March 31, 2023 and December 31, 2023, ESR calculated based on this methodology was 244% and approximately 242%, respectively. Although we have maintained ESR above 200% in recent years, there can be no assurance that we will achieve the ESR levels set forth in our new mid-term management plan.

The internal model we have developed and use to calculate ESR on a voluntary basis to monitor our financial soundness has not been approved by the FSA, and our ESR framework may differ from, and accordingly may not be directly comparable to, any standardized model adopted in Japan or the economic value-based solvency frameworks currently or ultimately adopted by other similar insurance companies in Japan. For example, we evaluate market risk and credit risk with a segmented method that utilizes a more granular categorization than, and apply different methodologies for calculating risk margin as compared to, what is used in the FSA’s standardized model. Because of potential modifications to the ESR framework prior to formal implementation, we cannot anticipate what impact such formal implementation may have on our business, including the need for system upgrades or updates or organizational changes, which would take time and require us to expend resources and could cause disruptions to our business.

In addition, we review our ESR framework on an ongoing basis and may from time to time revise our ESR framework based on our own assessment of the appropriateness of the current framework or based on discussions with the FSA or IAIS. For example, we are currently evaluating several modifications to our internal model based on developments regarding the FSA's standardized model, as well as observations from our own internal data. While these modifications have not been finalized, if applied to our historical ESR, we expect they would result in a decrease. See "Management's Discussion and Analysis of Financial Condition and Results of Operations—Economic Solvency Ratio" and "Regulation of the Japanese Life Insurance Industry—Solvency margin ratio."

Future changes in laws and regulations, as well as judicial and other interpretations, applicable to us could adversely affect our business, financial condition and results of operations.

Changes in laws and regulations and their interpretations, and changes in government policies regarding their enforcement could adversely affect our new policy sales, lead to increased compliance risk, increase the level of competition we face or otherwise adversely affect our business. Examples of such changes that have had, or could have, an adverse effect on our business, financial condition and results of operations are described below.

For example, as a result of amendments to the Insurance Business Act that became effective in 2007, rules applicable to sales of certain insurance products with investment characteristics became more stringent, similar to those applicable to sales of financial instruments. Further, as a result of amendments to the Insurance Business Act that became effective in 2016, rules applicable to sales of certain insurance products require persons offering certain insurance products to provide customers with certain information and to understand the customers' motivations for purchasing such products. Our sales representatives and third-party sales agencies may encounter difficulties adjusting their sales practices to comply with future regulatory changes. In addition, we may face increased compliance risk as a result of regulatory actions against us or our competitors or in connection with future expansions of our product offerings and related regulatory initiatives, any of which could adversely affect our business strategies or require significant additional expenses for training, improved compliance or remediation.

Regulations under the Insurance Business Act generally prohibit Japanese corporations from acting as life insurance companies' sales agencies for the sale of life insurance products to their own management and employees and other persons affiliated with their own corporation. Similar regulations do not exist with respect to non-life insurance products, and most major Japanese corporations maintain subsidiaries that act as non-life insurance companies' sales agencies for the sale of non-life insurance products to their own management, employees and affiliated persons. If this prohibition on the sale of life insurance products is lifted, the life insurance subsidiaries of non-life insurance companies may be able to take advantage of their parents' existing relationships with sales agencies and act as life insurance sales agencies to major corporations. In such event, we may experience a competitive disadvantage and our new policies could decline.

In addition, income tax laws permit individuals to deduct for income tax purposes all or a portion of the premium payments on almost all of the insurance and annuity products purchased from us. Similarly, corporate and small business policyholders are permitted to deduct as a business expense, subject to certain conditions, all or a portion of the costs of premiums on certain types of life insurance products, such as term life insurance, and on annuity products. These and other favorable tax provisions enhance the appeal of our insurance and annuity products to our customers. Japanese tax reform in 2010 added a deduction for individual premium payments on long-term care insurance and health care insurance products, but reduced the maximum deduction for premium payments on life insurance and annuity products purchased on and after January 1, 2012. Moreover, in June 2019, the National Tax Authority of Japan introduced a new policy to further limit the ability of corporate and small business policyholders to deduct premium costs for certain types of life insurance products, such as term life insurance. These or

any further changes in Japanese tax laws or regulations that negatively affect the tax treatment of premiums on our insurance and annuity products could adversely affect our new policy sales.

In March 2012, the FSA tightened, and since then is continuously updating, capital adequacy rules for Japanese banks and bank holding companies, reflecting proposals made under Basel III on raising the quality, consistency and transparency of the capital base and enhancing risk coverage. Such tightened capital requirements and potential future regulatory changes could make investments in our foundation funds and subordinated debt or securitized products relating to our foundation funds less attractive to Japanese banks and bank holding companies, which could adversely affect our ability to raise capital.

Changes to accounting standards relating to the calculation of policy reserves could have a material adverse effect on our reported financial condition and results of operations.

The Insurance Business Act and related regulations and guidelines set forth the standards under which policy reserves are calculated. Changes to such standards that would require us to increase our policy reserves could have a material adverse effect on our reported financial condition and results of operations. For example, the International Accounting Standards Board (“IASB”), which develops IFRS, published Amendments to IFRS 17 standard, IFRS 17 Insurance Contracts, which became effective for annual reporting periods beginning on or after January 1, 2023. The new standard requires insurance liabilities to be measured at a current fulfillment value and provides a more uniform measurement and presentation approach for all insurance contracts. MLC, one of our consolidated subsidiaries located outside of Japan, adopted AASB 17 Insurance Contracts from the three months ended June 30, 2023. AASB 17 replaced AASB 1038 and effectively implements the changes made in IFRS through the replacement of IFRS 4 Insurance Contracts with IFRS 17. As a result of the above, the financial information as of March 31, 2023 and for nine months ended December 31, 2022 presented in the consolidated and nonconsolidated unaudited interim financial statements as of and for the nine months ended December 31, 2023 included elsewhere in this offering circular have been retrospectively adjusted. On the other hand, the financial information presented in the consolidated and nonconsolidated audited financial statements for the fiscal year ended March 31, 2021, 2022 and 2023 included elsewhere in this offering circular have not been retrospectively adjusted. Unless otherwise stated, consolidated and nonconsolidated financial information presented in this offering circular as of March 31, 2023 or for periods prior to the year ended March 31, 2023 (except for the three months ended June 30, 2022) under the headings “Selected Financial Data and Other Information,” “Business” and “Management’s Discussion and Analysis of Financial Condition and Results of Operations” has not been retrospectively adjusted to reflect such changes. See “Management’s Discussion and Analysis of Financial Condition and Results of Operations—Recent Changes in Accounting Standards” and Note 1 to our consolidated balance sheets as of December 31, 2023 and Note 2 to our consolidated statements of income—for the nine months ended December 31, 2023 included elsewhere in this offering circular. If current value accounting for liabilities is adopted under Japanese GAAP in the future, we would be required to calculate policy reserves based on the current value of policy obligations taking into account factors such as current interest rate levels, which could increase the volatility of our reported financial condition and results of operations as compared to currently applicable accounting standards.

The failure of other Japanese life insurance companies could require us to increase our contributions to industry-wide policyholder protection funds and could undermine consumer confidence.

We, like other Japanese life insurance companies, are required to support policyholders of failed life insurance companies through payments to The Life Insurance Policyholders Protection Corporation of Japan (“LIPPC”). LIPPC was established pursuant to the Insurance Business Act in 1998 to provide a new system for the protection of policyholders of failed life insurance companies. LIPPC is authorized to provide funds in connection with the transfer of insurance policies from a failed life insurance company to a successor company and perform certain other

specified functions. See “Regulation of the Japanese Life Insurance Industry—Insurance Business Act—Regulation for the Protection of Policyholders.”

The life insurance industry is required to accept funding commitments to LIPPC of an aggregate of up to ¥33 billion per year. This funding obligation is allocated among all Japanese life insurance companies licensed under the Insurance Business Act based on amounts of premium and certain investment income and policy reserves. The allocation amounts are revised annually. We made contributions of ¥6.1 billion and ¥5.4 billion to LIPPC for the years ended March 31, 2021 and 2022, respectively. Because LIPPC reached the upper limit on its aggregate funding commitments, for the year ended March 31, 2023, our contribution amount to LIPPC was limited to ¥4.0 billion, which was used to fund a portion of LIPPC’s operating expenses. Our contribution amounts in the current and future years will depend on whether the LIPPC’s total funding commitments remain at the upper limit, and could increase in the future based on developments in the life insurance industry. As a result, as stated above, this amount is adjusted annually based on the relative size of our premium and certain investment income and policy reserve amounts within the life insurance industry as a whole and could be increased. All of our payments to LIPPC are charged to operating expenses when paid.

The proportion of required contributions allocated to us could increase if our income from insurance premiums and certain investments increases relative to other life insurance companies in Japan. In the event of a future failure of a Japanese life insurance company or if the legal requirements for contributing to LIPPC change, we may be required to make additional contributions to LIPPC, and our business, financial condition and results of operations could be materially and adversely affected. The failure of other Japanese life insurance companies could also damage the reputation of the Japanese life insurance industry in general and undermine consumer confidence in Japanese life insurers, which could lead to a decrease in our sales of new policies or an increase in lapses or surrenders of existing policies.

Catastrophes could result in significant losses and disruptions to our business operations.

We are exposed to the risk of unpredictable liabilities for insurance claim payments in the event of catastrophic mortality in Japan due to a pandemic, such as the COVID-19 pandemic, or catastrophic events, such as earthquakes, tsunamis, wars, foreign attacks, terror attacks and other more localized disasters affecting Tokyo or other densely populated areas in Japan. See “Risk Factors—Risk Factors Related to our Business—The COVID-19 global pandemic has had a negative impact on economic activities in Japan and worldwide which has impacted and could continue to adversely affect our business, financial condition, results of operations and/or liquidity.” Physical damage and other effects of such catastrophes could result in significant disruptions to our business operations. In addition, although we maintain a contingency reserve consistent with industry practice and accounting standards, the reserve may not be adequate to cover actual claim liabilities. We have been proactive in expediting and simplifying the insurance claims and payout process for customers in affected regions and have waived applicable exemption clauses for earthquakes, to ensure full payouts. While we currently expect the reserve for losses on disaster to be sufficient to address remaining risks of relevant loss, there is no assurance that we will not need to increase the reserve in the future.

Risks Related to the Notes

We have the right and under certain circumstances will be required to defer interest payments on the Notes for an indefinite period of time.

We will have the right, in our sole discretion, to defer payment of all (and no less than all) of the interest accrued on the Notes on any interest payment date, so long as such interest payment date is not a mandatory interest deferral date. Furthermore, we will be required to defer payment of all (and no less than all) of the interest on the Notes that shall have accrued as of an interest payment date upon the occurrence of certain mandatory interest deferral events, which include any failure to meet certain regulatory capital requirements, as well as a payment deferral

on the Notes or any liquidation parity security. During any such deferral, holders of the Notes will receive no payments on the Notes, and will have no remedies against us for nonpayment. Even during any such deferral, the Notes do not restrict our ability to make payments on foundation funds obligations or distributions to our policyholders (*shain haitou*). See “Description of the Notes—Deferral of Interest Payments; Arrears of Interest.”

Subordination of the Notes could hinder investors’ ability to receive payment.

Upon the occurrence of a subordination event, any amounts payable under the Notes will be subordinated in right of payment to the prior payment of all of our senior indebtedness. Senior indebtedness means all benefits and claims and other liabilities (including, for the avoidance of doubt, statutory subordinated bankruptcy claims (*retsugoteki hasan saiken*), as defined in the Bankruptcy Act of Japan (Act No. 75 of 2004, as amended) (the “Bankruptcy Act”)), other than liabilities under the Notes, any liquidation parity securities, claims of holders of interests in foundation funds or claims of any other instruments that are expressly designated as being junior to the Notes as to priority of liquidation payment. We expect to incur additional indebtedness and other obligations from time to time that will constitute senior indebtedness, and the Indenture does not contain any provisions restricting our ability to incur senior indebtedness, including with respect to the amount of any such senior indebtedness. See “Description of the Notes—Status of the Notes; Subordination.”

There are only limited rights of acceleration under the terms of the Notes.

The trustee with respect to the Notes may only accelerate payment of the principal and accrued and unpaid interest on the Notes in limited circumstances. The Notes may not be accelerated upon a default in the payment of principal or interest on the Notes, upon the non-performance of any covenant in relation to the Notes or upon the occurrence of any other event in relation to the Notes other than a subordination event, which would only occur in the event that liquidation, bankruptcy, reorganization or rehabilitation proceedings shall have commenced with respect to us or in the event that we shall have become subject to other equivalent proceedings pursuant to any applicable law of any jurisdiction other than Japan, and in such cases, payment on the Notes would remain subject to subordination.

We may redeem the Notes at our option on or after the first call date, and upon the occurrence of certain tax or special events.

We will have the option to redeem the Notes in whole (but not in part), subject to compliance with applicable regulatory requirements, on the first call date, and any reset date thereafter. In addition, we will have the option to redeem the Notes in whole (but not in part) at any time upon the occurrence of an additional amounts event (as defined herein) or certain special events. Any redemption of the Notes will be subject to the conditions described under “Description of the Notes—Redemption.” If the Notes are redeemed, holders may not be able to reinvest the money received upon such redemption at the same rate of return. For the tax consequences to holders of a redemption, see “Taxation.”

We may not redeem the Notes on April 16, 2054.

If, on April 16, 2054, conditions for final redemption are not met, we will not redeem the Notes until the next interest payment date on which such conditions are met. In the event of such a redemption deferral, the return of your initial investment will be deferred, potentially indefinitely.

The market for the Notes may be limited.

Prior to the offering, there has been no trading market for the Notes. A market for the Notes may not develop or, if it does develop, it may not provide holders or beneficial owners of the

Notes with sufficient liquidity of investment or continue for the life of the Notes. Although approval in-principle has been received for the listing of the Notes on the SGX-ST, there can be no assurance that any liquid markets for the Notes will ever develop or be maintained. Furthermore, there can be no assurance as to the liquidity of any markets that may develop for the Notes or the prices at which you will be able to sell your Notes, if at all. In addition, the market value of the Notes may fluctuate. Consequently, any sale by holders of the Notes in any secondary market which may develop may be at a discount from the original purchase price of the Notes.

The ratings of the Notes may be lowered or withdrawn.

It is expected that the Notes will be assigned ratings by S&P and Moody's. In addition, other ratings agencies may assign credit ratings to the Notes without solicitation or request from, or provision of information by us. Such ratings are limited in scope, and do not address all material risks relating to an investment in the Notes, but reflect only the view of each rating agency at the time the relevant rating is assigned. There is no assurance that such credit ratings will remain in effect for any given period of time or that such ratings will not be lowered, suspended or withdrawn entirely by the rating agencies, if, in the relevant rating agency's judgment, circumstances so warrant. A downgrade or potential downgrade in these ratings or the assignment of new ratings that are lower than existing ratings could reduce the number of potential investors in the Notes and adversely affect the price and liquidity of the Notes. A rating is based upon information furnished by us or obtained by the rating agency from its own sources and is subject to revision, suspension or withdrawal by the rating agency at any time.

Optional or mandatory deferral of interest payments, conditions on redemption upon maturity and other characteristics of the Notes could adversely affect the market price of the Notes.

The Notes contain provisions that permit us to defer interest payment on the Notes at our election or obligate us to defer interest payment on the Notes or redemption on maturity under certain specified circumstances. We currently do not intend to exercise our right to defer payments of interest on the Notes. However, as a result of these optional and mandatory deferral provisions, the market price of the Notes may be more volatile than the market price of other securities that are not subject to such provisions. Further, if interest payments on the Notes are deferred due to our exercising such right or due to the occurrence of certain specified events, or if redemption on maturity is deferred due to a failure to meet the redemption conditions, the market price of the Notes is likely to be affected. If interest or redemption on maturity is deferred and you elect to sell Notes during the period of that deferral, you may not receive the same return on your investment as a holder that continues to hold its Notes until we pay the deferred interest or principal. The Notes are unlike traditional subordinated debt securities, not only with respect to the possible optional or mandatory deferral of interest and with respect to the conditions to redemption upon maturity, but also in that holders will have limited remedies. In addition, because we are a mutual company, the Notes do not contain compulsory interest payment provisions until after the occurrence of a demutualization event, and the payment stoppage provision of the Notes does not restrict our ability to make payments on foundation funds obligations, which rank junior to the Notes as to priority of liquidation payment, or to make distributions to our policyholders (*shain haitou*). Investor demand for securities with the characteristics of the Notes may change as these characteristics are assessed by market participants, regulators, rating agencies and others. Accordingly, the Notes that you purchase, whether pursuant to the offer made by this offering circular or in the secondary market, may trade at a significant discount to the price that you paid.

Changes in our capital structure and the terms of the Notes resulting from a future demutualization may adversely affect holders of the Notes.

We may determine that demutualization is advantageous to us and our stakeholders. However, demutualization would result in changes in our capital structure, which may or may not be

beneficial for holders of the Notes. For example, as a result of demutualization, our common stock would be issued and serve as a capital buffer that is junior to the Notes while our foundation funds would be redeemed or contributed in kind for shares of the reorganized company prior to the effectiveness of the demutualization pursuant to the Insurance Business Act. While certain procedural safeguards are in place, such as approval of an entity conversion plan by a three-quarter majority vote of attending representative policyholders at a general meeting of representative policyholders meeting and authorization by the FSA, the redemption of our foundation funds may result in our capital being significantly lower than prior to demutualization. In addition, upon demutualization, the terms of the Notes will be automatically revised such that we may make payments of interest or principal on, or repay or redeem, other instruments that are *pari passu* with or junior to the Notes, even if any payment on the Notes has been deferred and continues to be in deferral. While we do not have any current plan or intention to demutualize, if we determine to demutualize while the Notes are still outstanding, your rights as holders of the Notes may be adversely affected.

The characterization of the Notes for U.S. federal income tax purposes is uncertain.

The proper characterization of the Notes for U.S. federal income tax purposes is uncertain. To the extent required for U.S. federal income tax purposes, we intend to treat the Notes as “variable rate debt instruments” with a term of ten years. Our treatment of the Notes is not binding on the U.S. Internal Revenue Service (the “IRS”) or the courts, and the Notes might be subject to alternative possible characterizations. For example, the Notes could be recharacterized as our equity, or as “contingent payment debt instruments” for U.S. federal income tax purposes. If the treatment of the Notes were successfully challenged, the timing, amount and character of income inclusions on the Notes could be affected. Although we do not have any current plan to demutualize, U.S. investors should note that if we were to demutualize in the future, the tax consequences of any such demutualization to U.S. investors and the treatment of the Notes following demutualization is uncertain and may depend on facts and circumstances at the time of the demutualization that are not currently known. Prospective U.S. purchasers of Notes are urged to consult their tax advisers regarding the U.S. federal income tax consequences of an investment in the Notes (including under any alternative characterization). See “Taxation—Certain U.S. Federal Income Tax Considerations.”

Payments on the Notes could be subject to FATCA withholding in future years.

Provisions of U.S. tax law commonly referred to as “FATCA” impose 30% withholding on certain payments made to non-U.S. financial institutions (including intermediaries) that are not participating foreign financial institutions (“PFFIs”) or otherwise exempt from FATCA withholding. A PFFI is a foreign financial institution that has entered into an agreement with the U.S. Treasury Department (“Treasury”) pursuant to which it agrees to perform specified due diligence and reporting functions and withhold 30% from certain “foreign passthru payments” (which term is not yet defined) that it makes to certain persons. In general, no FATCA withholding will apply to payments made on non-U.S. debt obligations that are outstanding prior to the date that is six months after the date on which final Treasury regulations defining the term “foreign passthru payments” are published (the “grandfathering date”). Therefore, no FATCA withholding will apply to payments made by us on the Notes provided that the Notes are not recharacterized as our equity (as described above in “—The characterization of the Notes for U.S. federal income tax purposes is uncertain”) or materially modified on or after the grandfathering date.

We are a financial institution for FATCA purposes and have registered with the IRS as a PFFI in compliance with the intergovernmental agreement (“IGA”) to facilitate the implementation of FATCA between the United States and Japan. The U.S.-Japan IGA, and IGAs the United States has entered into with other jurisdictions, do not address how foreign passthru payments will be treated or whether withholding on such payments will be required by financial institutions subject to the IGAs. Under proposed Treasury regulations (the preamble to which specifies that

taxpayers may rely on them pending finalization) FATCA withholding will not apply prior to the date that is two years after final Treasury regulations defining the term “foreign passthru payments” are published. If payments on the Notes were subject to FATCA withholding, no additional amounts would be payable by us and any amounts so withheld would be treated as paid for all purposes under the Notes.

USE OF PROCEEDS

The aggregate gross proceeds from the offering of the Notes is \$1,320 million. We expect that the estimated aggregate net proceeds of the offering of the Notes, after deducting the initial purchasers' fees and other estimated expenses related to the offering, will be approximately \$1,306 million. We intend to use the net proceeds for general corporate purposes.

CAPITALIZATION

The following table sets forth our consolidated capitalization as of December 31, 2023 and as adjusted to reflect only the issuance of the Notes offered hereby. The following table should be read in conjunction with the financial statements and notes thereto included elsewhere in this offering circular.

	As of December 31, 2023	
	Actual	As adjusted
	(Billions of yen)	
Subordinated bonds ⁽¹⁾	¥ 1,516.3	¥ 1,516.3
Subordinated loans ⁽²⁾	1,011.0	1,011.0
Notes offered hereby ⁽³⁾	–	197.4
Net Assets:		
Foundation funds	100.0	100.0
Reserve for redemption of foundation funds	1,350.0	1,350.0
Reserve for revaluation	0.6	0.6
Consolidated surplus	583.5	583.5
Net unrealized gain on available-for-sale securities	7,033.7	7,033.7
Deferred losses on derivatives under hedge accounting	(935.2)	(935.2)
Land revaluation losses	(49.9)	(49.9)
Foreign currency translation adjustments	121.3	121.3
Remeasurement of defined benefit plans	(4.0)	(4.0)
Share acquisition rights	1.6	1.6
Noncontrolling interests	134.9	134.9
Total net assets	8,336.6	8,336.6
Total capitalization⁽⁴⁾	¥10,864.0	¥11,061.4

Notes:

- (1) Subordinated bonds is comprised of our U.S. dollar-denominated subordinated notes issued in October 2014, January 2016, September 2017, January 2020, January 2021, September 2021 and September 2023, yen-denominated subordinated notes issued in April 2015, April 2016, November 2016 and April 2017, as described under “Management’s Discussion and Analysis of Financial Condition and Results of Operations—Liquidity and Capital Resources—Capital Resources” (which shows figures on a nonconsolidated basis) and yen-denominated subordinated notes issued by Taiju Life and Nippon Wealth Life.
- (2) Subordinated loans is comprised of our yen-denominated subordinated loans financed in April 2018, September 2018, April 2019, November 2019, September 2020, May 2021, May 2022, September 2022 and April 2023, and yen-denominated subordinated loans of Taiju Life.
- (3) Translation of the dollar amount of the Notes into yen has been made at the rate of \$1.00 = ¥149.58, the approximate rate of exchange as of December 31, 2023.
- (4) Total capitalization is calculated as the sum of subordinated bonds (including Notes offered hereby), subordinated loans and total net assets. Except as set forth above and elsewhere in this offering circular, there has been no material change in our consolidated capitalization since December 31, 2023.

SELECTED FINANCIAL DATA AND OTHER INFORMATION

The following selected consolidated and nonconsolidated financial data as of and for the years ended March 31, 2021, 2022 and 2023 are derived from our audited financial statements as of and for the same periods, which are included elsewhere in this offering circular. The following selected consolidated, nonconsolidated and group financial data as of and for the years ended March 31, 2019 and 2020 are derived from our audited financial statements as of and for the same periods, which are not included in this offering circular. The following selected consolidated and nonconsolidated financial data as of December 31, 2023 and for the nine months ended December 31, 2022 and 2023 are derived from our unaudited interim financial statements as of and for the same periods, which are included elsewhere in this offering circular. The information set forth below should be read in conjunction with, and is qualified in its entirety by reference to, "Management's Discussion and Analysis of Financial Condition and Results of Operations" and the financial statements, including the notes thereto, contained elsewhere in this offering circular. As a result of certain changes in accounting standards adopted by us or our subsidiaries from the three months ended June 30, 2023, the selected consolidated and nonconsolidated financial information for the nine months ended December 31, 2022 presented below has been retrospectively adjusted. See "Presentation of Financial and Other Information," Note 1 to our consolidated balance sheets as of December 31, 2023, Notes 1 and 2 to our consolidated statements of income for the nine months ended December 31, 2023 and Note 1 to our nonconsolidated statements of income for the nine months ended December 31, 2023 included elsewhere in this offering circular. Unless otherwise stated, the selected consolidated and nonconsolidated financial information as of March 31, 2023 or for the years ended March 31, 2021, 2022 and 2023 presented below has not be retrospectively adjusted.

We prepare our financial statements in accordance with Japanese GAAP, which may differ in certain significant respects from accounting principles generally accepted in other countries, including accounting principles generally accepted in the United States and the IFRS.

Consolidated Statements of Income:	Year ended March 31,					Nine months ended December 31,	
	2019	2020	2021	2022	2023	2022 ⁽¹⁾	2023
	(Billions of yen)						
Ordinary income:							
Revenues from insurance and reinsurance	¥6,069.2	¥5,719.3	¥5,190.1	¥5,386.0	¥6,373.5	¥4,611.0	¥6,433.1
Investment income	1,842.3	2,007.4	2,682.0	2,695.9	2,992.1	2,243.4	2,083.6
Other ordinary income	315.5	323.8	288.8	274.9	273.4	175.3	187.1
Total ordinary income ..	8,227.1	8,050.6	8,160.9	8,356.8	9,639.1	7,029.8	8,703.8
Ordinary expenses:							
Benefits and other payments	4,597.4	4,561.0	4,696.7	4,629.8	5,470.8	4,059.5	4,803.4
Provision for policy reserves	1,652.6	1,335.6	1,508.2	1,645.2	1,427.7	965.8	1,984.5
Investment expenses	371.7	699.0	347.2	386.4	1,391.9	1,102.9	776.1
Operating expenses	825.4	816.4	791.7	802.9	816.4	565.5	591.3
Other ordinary expenses ..	351.3	357.1	341.3	357.0	389.8	251.9	256.9
Total ordinary expenses	7,798.6	7,769.3	7,685.3	7,821.4	9,496.7	6,945.8	8,412.3
Ordinary profit	428.4	281.3	475.6	535.4	142.3	83.9	291.4
Extraordinary gains	17.4	55.2	1.5	18.4	4.4	11.4	5.4
Extraordinary losses	117.8	127.6	93.4	103.9	23.4	14.5	56.0
Provision for reserve for dividends to policyholders (limited company)	13.8	11.8	11.9	12.8	11.5	8.5	8.5
Surplus before income taxes	314.1	197.1	371.7	437.0	111.7	72.3	232.3
Income taxes:							
Current	135.6	163.5	154.6	199.6	21.4	8.2	29.1
Deferred	(102.4)	(149.1)	(119.0)	(114.2)	(31.0)	(19.7)	11.6
Net surplus	281.0	182.7	336.0	351.6	121.3	83.8	191.4
Net surplus attributable to noncontrolling interests ...	2.2	(9.3)	4.5	4.9	3.1	7.8	(0.0)
Net surplus attributable to the parent company	¥ 278.7	¥ 192.1	¥ 331.5	¥ 346.7	¥ 118.2	¥ 75.9	¥ 191.5

Note:

- (1) MLC, one of our consolidated subsidiaries located outside of Japan, adopted AASB 17 Insurance Contracts from the three months ended June 30, 2023. AASB 17 replaced AASB 1038 and effectively implements the changes made in IFRS through the replacement of IFRS 4 Insurance Contracts with IFRS 17. In addition, effective for the year beginning on April 1, 2023, we and Taiju Life reclassified gain on cancellation of investment trusts from "interest, dividends, and other income" to "gain on sales of securities." As a result, the consolidated statement of income information for the nine months ended December 31, 2022 included above has been retrospectively adjusted. See "Presentation of Financial and Other Information" and Notes 1 and 2 to our consolidated statements of income for the nine months ended December 31, 2023 included elsewhere in this offering circular.

Consolidated Statements of Changes in Net Assets:	Year ended March 31,				
	2019	2020	2021	2022	2023
	(Billions of yen)				
Total net assets:					
Beginning balance	¥6,922.3	¥6,978.2	¥6,157.2	¥8,816.5	¥ 8,053.0
Cumulative effect of change in accounting policies	—	—	—	—	—
Beginning balance after reflecting accounting policy changes	—	—	—	—	—
Increase/decrease:					
Issuance of foundation funds	—	50.0	—	50.0	—
Additions to reserve for dividends to policyholders (mutual company)	(218.3)	(211.8)	(185.1)	(276.0)	(199.8)
Interest on foundation funds	(0.7)	(0.3)	(0.2)	(0.2)	(0.2)
Net surplus attributable to the parent company	278.7	192.1	331.5	346.7	118.2
Redemption of foundation funds	(50.0)	(50.0)	—	(50.0)	—
Reversal of land revaluation losses	(6.2)	0.0	2.7	2.9	(4.0)
Change in scope of consolidation and equity method accounting	¥ —	¥ (4.9)	¥ —	¥ —	¥ (0.3)
Change in the parent's ownership interest due to transactions with noncontrolling interests	1.0	0.2	5.9	7.6	0.2
Net change, excluding foundation funds and others	51.4	(796.2)	2,504.5	(844.5)	(915.9)
Net change	55.8	(821.0)	2,659.3	(763.5)	(1,002.0)
Ending balance	¥6,978.2	¥6,157.2	¥8,816.5	¥8,053.0	¥ 7,051.0

Consolidated Balance Sheets Data:	As of March 31,					As of
	2019	2020	2021	2022	2023 ⁽¹⁾	December 31, 2023
	(Billions of yen)					
Total assets	¥78,809.5	¥80,081.1	¥85,589.9	¥88,381.9	¥87,594.6	¥93,546.8
Policy reserves and other reserves	65,483.7	66,765.6	68,266.9	69,922.7	71,359.5	73,546.2
Total liabilities	71,831.2	73,923.9	76,773.3	80,328.9	80,543.6	85,210.1
Net assets:						
Foundation funds	100.0	100.0	100.0	100.0	100.0	100.0
Reserve for redemption of foundation funds	1,250.0	1,300.0	1,300.0	1,350.0	1,350.0	1,350.0
Reserve for revaluation	0.6	0.6	0.6	0.6	0.6	0.6
Consolidated surplus	629.5	554.7	709.5	740.5	654.4	583.5
Total foundation funds and others	1,980.2	1,955.4	2,110.2	2,191.2	2,105.0	2,034.1
Net unrealized gains on available-for-sale securities	4,943.9	4,199.8	6,767.2	6,124.9	5,176.5	7,033.7
Deferred losses on derivatives under hedge accounting	(31.6)	(69.2)	(163.0)	(375.1)	(375.7)	(935.2)
Land revaluation losses	(54.6)	(54.7)	(57.4)	(60.3)	(56.2)	(49.9)
Foreign currency translation adjustments	(4.8)	(26.4)	(25.7)	17.3	60.8	121.3
Remeasurement of defined benefit plans	(13.4)	(15.0)	(6.5)	(2.5)	(5.9)	(4.0)
Total accumulated other comprehensive income	4,839.2	4,034.4	6,514.4	5,704.2	4,799.4	6,165.8
Share acquisition rights	–	0.9	1.3	1.6	1.9	1.6
Noncontrolling interests	158.7	166.3	190.5	155.9	144.5	134.9
Total net assets	¥ 6,978.2	¥ 6,157.2	¥ 8,816.5	¥ 8,053.0	¥ 7,051.0	¥ 8,336.6

Note:

- (1) MLC, one of our consolidated subsidiaries located outside of Japan, adopted AASB 17 Insurance Contracts from the three months ended June 30, 2023. AASB 17 replaced AASB 1038 and effectively implements the changes made in IFRS through the replacement of IFRS 4 Insurance Contracts with IFRS 17. See "Presentation of Financial and Other Information" and Note 1 to our consolidated balance sheets as of December 31, 2023 included elsewhere in this offering circular. The balance sheet information as of March 31, 2023 included above is derived from our audited consolidated financial statements included elsewhere herein which has not been retrospectively adjusted to reflect this change in accounting policy. For the retrospectively adjusted balance sheet information as of March 31, 2023, see our unaudited interim consolidated financial statements included elsewhere herein.

Other Nonconsolidated Data:	As of and for the year ended March 31,				
	2019	2020	2021	2022	2023
	(Billions of yen and thousands of policies, except percentages and number of sales representatives)				
Number of new policies:					
Individual insurance	4,679.5	4,716.4	3,796.2	4,211.5	3,995.9
Individual annuities	229.8	277.0	202.9	279.7	123.2
Number of policies in force for individual insurance and annuities	31,871.2	33,200.0	33,852.6	34,726.4	34,987.9
Amount of new policies:					
Individual insurance	¥ 6,921.2	¥ 6,404.6	¥ 5,737.4	¥ 6,147.7	¥ 4,989.0
Individual annuities	¥ 1,508.1	¥ 2,039.8	¥ 1,467.4	¥ 2,057.6	¥ 723.7
Policy amount in force for individual insurance and annuities	¥159,269.9	¥157,319.3	¥154,842.0	¥153,392.7	¥149,164.7
Annualized premiums from new policies	¥ 311.2	¥ 250.4	¥ 209.9	¥ 273.9	¥ 235.4
Annualized premiums from new policies for bancassurance products	¥ 41.6	¥ 32.3	¥ 18.1	¥ 17.3	¥ 30.1
Annualized premiums from new policies for third-sector products	¥ 47.0	¥ 57.0	¥ 43.1	¥ 49.5	¥ 49.0
Annualized premiums from policies in force ⁽¹⁾	¥ 3,747.9	¥ 3,761.8	¥ 3,738.2	¥ 3,770.0	¥ 3,741.7
Annualized premiums from policies in force for third-sector products	¥ 638.3	¥ 657.1	¥ 663.8	¥ 674.0	¥ 683.0
Revenues from insurance and reinsurance	¥ 4,775.1	¥ 4,526.1	¥ 4,264.6	¥ 4,307.9	¥ 4,647.9
Individual insurance and annuities	¥ 3,286.3	¥ 3,156.4	¥ 2,951.0	¥ 2,962.9	¥ 3,327.1
Group insurance and annuities	¥ 1,436.2	¥ 1,317.8	¥ 1,262.8	¥ 1,295.7	¥ 1,273.1
Interest, dividends, and other income	¥ 1,427.6	¥ 1,426.1	¥ 1,381.9	¥ 1,537.3	¥ 1,728.1
Core operating profit ⁽²⁾	¥ 678.2	¥ 511.2	¥ 581.5	¥ 775.2	¥ 498.8
Capital	¥ 6,241.7	¥ 6,688.9	¥ 7,274.3	¥ 7,804.1	¥ 7,917.3
Foundation funds (<i>kikin</i>) and other reserve funds ⁽³⁾	¥ 4,992.8	¥ 5,143.6	¥ 5,432.8	¥ 5,663.8	¥ 5,733.0
Subordinated debt	¥ 1,248.8	¥ 1,545.3	¥ 1,841.5	¥ 2,140.3	¥ 2,184.2
Solvency margin ratio	933.3%	979.2%	1,007.5%	1,059.7%	1,019.9%
Real net assets ⁽⁴⁾	¥ 17,948.8	¥ 16,965.4	¥ 20,278.5	¥ 19,115.6	¥ 16,805.3
General account	¥ 66,826.7	¥ 67,868.7	¥ 72,746.9	¥ 75,359.9	¥ 74,457.4
Number of sales representatives	51,906	53,154	55,675	53,866	50,281
Retention rate of sales representatives:					
7 months	86.9%	87.7%	90.6%	87.7%	87.8%
13 months	71.9%	73.6%	78.3%	74.0%	73.1%
25 months	50.9%	52.5%	57.3%	58.9%	53.0%
Persistency rate:					
13 months	95.7%	95.7%	95.9%	95.9%	95.9%
25 months	86.3%	88.4%	88.8%	89.2%	88.8%
Surrender and lapse ratio	4.4%	4.2%	4.0%	4.1%	4.2%
Average annual yield of general account assets ⁽⁵⁾	2.14%	2.11%	2.72%	2.78%	2.08%

Notes:

- (1) Annualized premiums from policies in force includes totals for individual insurance and individual annuities. Annualized premiums are calculated by multiplying the underlying premium installment amounts by a factor determined according to the relevant payment method to arrive at a single annualized amount. For single-premium policies, annualized premiums are calculated by dividing the total premium by the insured period.
- (2) Core operating profit is defined as core operating revenues (revenues from insurance and reinsurance, investment income other than capital gains, other ordinary income and other core operating income) less core operating expenses (benefits and other payments, provision for policy reserves other than provisions for and reversals of contingency reserves, investment expenses other than capital losses, operating expenses, other ordinary expenses and other core operating expenses). In the year ended March 31, 2023, we adopted certain changes to our definition of core operating profit, and financial information presented in this offering circular for the years ended March 31, 2020, 2021 and 2022 has been retrospectively adjusted to reflect such changes. Unless otherwise stated, financial information as of and for other periods have not been retrospectively adjusted to reflect such changes. The main changes to the definition are the inclusion of hedging costs related to exchange rates, the exclusion of gains or losses on the surrender of investment trusts and the exclusion of exchange rate fluctuations from securities redemption gains or losses. Based on the definition prior to the year ended March 31, 2023, core operating profit for the years ended March 31, 2020, 2021 and 2022 are ¥647.4 billion, ¥656.6 billion and ¥796.6 billion, respectively.
- (3) Foundation funds (*kikin*) and other reserve funds consist of foundation funds and others, reserve for price fluctuations in investments in securities, contingency reserves, general allowance for doubtful accounts and others.
- (4) Calculated by subtracting non-capital real liabilities from real assets.
- (5) Average annual yield of general account assets is calculated using the net amount of investment income and investment expenses (but excluding gains and losses related to separate account assets) as the numerator and the daily average of the book value of general account assets as the denominator.

Other Nonconsolidated Data:	As of and for the nine months ended December 31,	
	2022	2023
	(Billions of yen and thousands of policies, except percentages)	
Number of new policies:		
Individual insurance	3,128.2	2,584.9
Individual annuities	94.2	94.9
Number of policies in force for individual insurance and annuities	34,999.1	34,892.6
Amount of new policies:		
Individual insurance	¥ 3,574.5	¥ 3,284.8
Individual annuities	¥ 563.4	¥ 493.0
Policy amount in force for individual insurance and annuities . . .	¥150,337.4	¥145,635.7
Annualized premiums from new policies	¥ 165.1	¥ 186.6
Annualized premiums from new policies for bancassurance products	¥ 21.2	¥ 26.3
Annualized premiums from new policies for third-sector products	¥ 30.9	¥ 29.7
Annualized premiums from policies in force ⁽¹⁾	¥ 3,738.4	¥ 3,738.9
Annualized premiums from policies in force for third-sector products	¥ 675.8	¥ 680.7
Revenues from insurance and reinsurance	¥ 3,327.6	¥ 3,857.7
Individual insurance and annuities	¥ 2,304.3	¥ 2,876.4
Interest, dividends, and other income ⁽²⁾	¥ 1,120.8	¥ 1,138.1
Core operating profit ⁽³⁾	¥ 323.9	¥ 456.3
Capital	¥ 8,026.6	¥ 8,449.7
Foundation funds (<i>kikin</i>) and other reserve funds ⁽⁴⁾	¥ 5,842.4	¥ 6,048.0
Subordinated debt	¥ 2,184.2	¥ 2,401.7
Solvency margin ratio	969.8%	989.8%
Real net assets ⁽⁵⁾	¥ 14,240.8	¥ 17,521.3
General account	¥ 72,761.7	¥ 78,892.1

Notes:

- (1) Annualized premiums from policies in force include totals for individual insurance and individual annuities. Annualized premiums are calculated by multiplying the underlying premium installment amounts by a factor determined according to the relevant payment method to arrive at a single annualized amount. For single-premium policies, annualized premiums are calculated by dividing the total premium by the insured period.

- (2) Effective for the year beginning on April 1, 2023, we reclassified gain on cancellation of investment trusts from “interest, dividends, and other income” to “gain on sales of securities.” As a result, the nonconsolidated statement of income information for the nine months ended December 31, 2022 included above has been retrospectively adjusted. See “Presentation of Financial and Other Information” and Note 1 to our nonconsolidated statements of income for the nine months ended December 31, 2023 included elsewhere in this offering circular.
- (3) Core operating profit is defined as core operating revenues (revenues from insurance and reinsurance, investment income other than capital gains, other ordinary income and other core operating income) less core operating expenses (benefits and other payments, provision for policy reserves other than provisions for and reversals of contingency reserves, investment expenses other than capital losses, operating expenses, other ordinary expenses and other core operating expenses). In the year ended March 31, 2023, we adopted certain changes to our definition of core operating profit and financial information presented in this offering circular for the nine months ended December 31, 2022 has been retrospectively adjusted to reflect such changes. Unless otherwise stated, financial information as of and for other periods have not been retrospectively adjusted to reflect such changes. The main changes to the definition are the inclusion of hedging costs related to exchange rates, the exclusion of gains or losses on the surrender of investment trusts and the exclusion of exchange rate fluctuations from securities redemption gains or losses. Based on the definition prior to the year ended March 31, 2023, core operating profit for the nine months ended December 31, 2022 is ¥629.0 billion.
- (4) Foundation funds (*kikin*) and other reserve funds consist of foundation funds and others, reserves for price fluctuations in investments in securities, contingency reserves, general allowance for doubtful accounts and others.
- (5) Calculated by subtracting non-capital real liabilities from real assets.

Unless otherwise stated, the following selected other financial data is presented on a basis which combines figures for Nippon Life, Taiju Life, Nippon Wealth Life, MLC, Hanasaku Life and other subsidiaries of Nippon Life. The data for the entities other than Nippon Life are included from the date that Nippon Life acquired such entity.

Other Data:	As of and for the year ended March 31,				
	2019	2020	2021	2022	2023
	(Billions of yen)				
Group premium income ⁽¹⁾	¥6,069.2	¥5,719.3	¥5,190.1	¥5,386.0	¥6,373.5
Group interest and dividends income ⁽²⁾	¥1,596.0	¥1,597.8	¥1,558.9	¥1,731.1	¥1,943.7
Group core operating profit ⁽³⁾	–	¥ 548.8	¥ 612.8	¥ 851.5	¥ 479.4
Group insurance related profit and loss ⁽⁴⁾	¥ 513.5	¥ 470.8	¥ 493.2	¥ 463.9	¥ 216.3

Notes:

- (1) Group premium income means revenues from insurance and reinsurance premiums on a consolidated basis.
- (2) Interest and dividends incomes is comprised of interest and dividends from securities, interest from loans and rental fees from real estate on a consolidated basis.
- (3) Group core operating profit is calculated based on core operating profit from Nippon Life, Taiju Life, Nippon Wealth Life and Hanasaku Life and net income before taxes of Nippon Life’s overseas life insurance subsidiaries and affiliates and domestic and overseas asset management subsidiaries and affiliates, with adjustments based on Nippon Life’s ownership ratio and certain internal transactions, excluding the impact of interest rate fluctuations. In the year ended March 31, 2023, we adopted certain changes to our definition of core operating profit, and financial information presented in this offering circular for the years ended March 31, 2020, 2021 and 2022 has been retrospectively adjusted to reflect such changes. The main changes to the definition are the inclusion of hedging costs related to exchange rates, the exclusion of gains or losses on the surrender of investment trusts and the exclusion of exchange rate fluctuations from securities redemption gains or losses. Based on the definition prior to the year ended March 31, 2023, core operating profit for the years ended March 31, 2019, 2020, 2021 and 2022 are ¥771.3 billion, ¥695.9 billion, ¥690.6 billion and ¥872.1 billion, respectively. For the year ended March 31, 2023, our domestic insurance business, global insurance business and asset management business accounted for 96%, 2% and 1%, respectively, of our group core operating profit.
- (4) Insurance related profit and loss represents the sum of domestic life insurance companies’ mortality and morbidity gains and expense margin on a group basis.

Other Data:	As of and for the nine months ended December 31,	
	2022	2023
	(Billions of yen)	
Group premium income ⁽¹⁾	¥4,611.0	¥6,433.1
Group interest and dividends income ⁽²⁾	¥1,276.3	¥1,320.2
Group core operating profit ⁽³⁾	¥ 292.4	¥ 482.1
Group insurance related profit and loss ⁽⁴⁾	¥ 102.6	¥ 327.2

Notes:

- (1) Group premium income means revenues from insurance and reinsurance premiums on a consolidated basis.

- (2) Interest and dividends incomes is comprised of interest and dividends from securities, interest from loans and rental fees from real estate on a consolidated basis.
- (3) Group core operating profit is calculated based on core operating profit from Nippon Life, Taiju Life, Nippon Wealth Life and Hanasaku Life and net income before taxes of Nippon Life's overseas life insurance subsidiaries and affiliates and domestic and overseas asset management subsidiaries and affiliates, with adjustments based on Nippon Life's ownership ratio and certain internal transactions, excluding the impact of interest rate fluctuations. In the year ended March 31, 2023, we adopted certain changes to our definition of core operating profit, and financial information presented in this offering circular for the nine months ended December 31, 2022 has been retrospectively adjusted to reflect such changes. The main changes to the definition are the inclusion of hedging costs related to exchange rates, the exclusion of gains or losses on the surrender of investment trusts and the exclusion of exchange rate fluctuations from securities redemption gains or losses.
- (4) Insurance related profit and loss represents the sum of domestic life insurance companies' mortality and morbidity gains and expense margin on a group basis.

MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

*The following discussion and analysis should be read in conjunction with our financial statements and notes thereto, included elsewhere in this offering circular. Our financial statements have been prepared in accordance with the provisions of the Insurance Business Act and related regulations thereunder and in accordance with Japanese GAAP, which may differ in certain significant respects from accounting principles generally accepted in other countries, including accounting principles generally accepted in the United States, as well as IFRS. **Except as otherwise specified, the discussion and analysis of our financial condition and results of operations and all financial information set forth in this section are provided on a consolidated basis.***

This section contains forward-looking statements that involve risks, uncertainties and assumptions. Our actual results may differ materially from those anticipated in these forward-looking statements as a result of factors, including, but not limited to, those set forth under "Risk Factors" and elsewhere in this offering circular.

Overview

We are the largest private life insurance company in Japan, and one of the largest in the world, in terms of both assets and revenues. We operate primarily in Japan and offer a wide range of products, including life insurance, annuities and other insurance products, to over 12.2 million insured persons and approximately 275,000 corporate customers in Japan, on a nonconsolidated basis as of March 31, 2023. Our ordinary income consists of revenues from insurance and reinsurance, investment income and other ordinary income. We earn most of our ordinary income from revenues from insurance and reinsurance, which accounted for 66.1% and 73.9%, respectively, of our total consolidated ordinary income for the year ended March 31, 2023 and the nine months ended December 31, 2023.

On a consolidated basis, our total assets as of March 31, 2023 and December 31, 2023 amounted to ¥87,594.6 billion and ¥93,546.8 billion, respectively, and our revenues from insurance and reinsurance amounted to ¥6,373.5 billion and ¥6,433.1 billion, respectively, for the year ended March 31, 2023 and the nine months ended December 31, 2023. As of December 31, 2023, we had a consolidated solvency margin ratio of 1,048.5% (approximately 5.2 times the minimum regulatory requirement) and a nonconsolidated solvency margin ratio of 989.8% (approximately 4.9 times the minimum regulatory requirement), and our consolidated capital, which is a sum of foundation funds, reserves and other items and subordinated debt, was ¥8.4 trillion. We currently have financial strength and/or long-term credit ratings of A+ (stable outlook) from S&P, A1 (stable outlook) from Moody's, AA+ (stable outlook) from R&I and AA+ (stable outlook) from JCR.⁵

Recent Developments

Impact of the COVID-19 Pandemic

Major global public health issues, including the global spread of COVID-19, which started in late 2019 and was declared a pandemic by the World Health Organization in March 2020, have caused a large number of cases of illness and/or death in countries and regions across the globe. The COVID-19 outbreak, together with the various countermeasures undertaken by governments and other authorities in various countries in efforts to contain the spread thereof has led to significant disruption in business activities around the world as well as uncertainty and volatility in global economic and financial market conditions. In Japan, the central and local governments imposed a number of measures to try to contain the spread of the disease, including declarations of state of emergency or other emergency measures in affected areas at various times throughout 2020 and 2022.

⁵ Our standalone credit profile (SACP) by S&P improved to aa from a+ in March 2024, while the issuer rating by S&P remained the same at A+ due to the sovereign ceiling. Our preliminary standalone outcome by Moody's maintained Aa3 before score adjustment and A1 under the sovereign ceiling.

In January 2023, the Japanese government announced the downgrade of COVID-19 from category 2 to category 5, the category used for infectious diseases such as seasonal influenza, on its five tier severity system under the Act on the Prevention of Infectious Diseases and Medical Care for Patients with Infectious Diseases of Japan (Act No. 114 of 1998, as amended), which took effect on May 8, 2023. This downgrade means that the Japanese government would no longer be able to declare a state of emergency or take pre-emergency measures unless the category is upgraded.

During the year ended March 31, 2023, we have experienced negative impact from the COVID-19 pandemic and the various countermeasures adopted in response thereto, primarily in the form of payouts on COVID-19 related claims and benefits. For the year ended March 31, 2023, benefits and other payments increased by ¥841.0 billion to ¥5,470.8 billion from ¥4,629.8 billion for the previous year, primarily due to an increase of these claims. For the year ended March 31, 2023, these claims at Nippon Life, Taiju Life, Nippon Wealth Life and Hanasaku Life were as follows: death benefits (¥31.6 billion), hospitalization benefits (¥8.3 billion) and hospitalization benefits for quasi-hospitalization cases, namely infected people staying in places other than hospitals such as their homes (¥172.8 billion). As COVID 19 was downgraded to category 5 from May 8, 2023, we no longer cover quasi-hospitalization cases. Furthermore, for corporate insurance, we announced that the policies written or renewed on or after April 1, 2024 will not cover COVID-19 related death or disability. For the nine months ended December 31, 2023, payouts on COVID-19 related claims and benefits were ¥13.4 billion, a significant decrease from the nine months ended December 31, 2022 in which they reached ¥182.8 billion.

Within our organization, we have provided compensation support to sales representatives amid their voluntary restraint on sales activities and implemented work-from-home capabilities utilizing IT to support continuing operations. We have also implemented and utilized digital technologies to improve customer contacts and communications to meet the evolving needs of our customers, such as providing product introduction videos through SNS, e-mail and SMS, and strengthening methods of non-face-to-face interactions between our sales representatives and our policyholders such as screen sharing systems and our Nippon Life smartphone application.

See “Risk Factors—Risk Factors Related to our Business—The COVID-19 global pandemic has had a negative impact on economic activities in Japan and worldwide which has impacted and could continue to adversely affect our business, financial condition, results of operations and/or liquidity” and “Risk Factors—Risk Factors Related to our Business—Strengthen our sales representative channel and relationships with customers.”

Taiju Life

In December 2015, we completed settlement of a tender offer for the outstanding shares of Mitsui Life, thereby making it our majority-owned subsidiary as of December 31, 2015. Effective April 1, 2019, we rebranded Mitsui Life as Taiju Life. We currently own 85% of its total voting rights. For the year ended March 31, 2023, Taiju Life had revenues from insurance and reinsurance of ¥884.8 billion, core operating profit of ¥20.4 billion, and annualized premiums from new policies of ¥35.5 billion on a nonconsolidated basis. Taiju Life’s annualized premiums from policies in force for the nine months ended December 31, 2023 was ¥515.6 billion on a nonconsolidated basis. As of December 31, 2023, it had total assets of ¥7,897.7 billion, total net assets of ¥406.2 billion, and total real net assets of ¥738.8 billion, each on a nonconsolidated basis.

Nippon Wealth Life

In May 2018, we completed the acquisition of 85.1% of the issued and outstanding shares of MassMutual Japan. Effective January 1, 2019, we rebranded MassMutual Japan as Nippon Wealth Life. In accordance with applicable accounting policies, we deemed April 1, 2018 as the acquisition date and the date from which MassMutual Japan’s results of operations were included in our consolidated results of operations. In October 2021, we acquired the remaining

stake in Nippon Wealth Life from MassMutual International LLC and made it a wholly-owned subsidiary. Nippon Wealth Life mainly offers savings-type products through our bancassurance channels in order to develop and expand the products and distribution channels. For the year ended March 31, 2023, Nippon Wealth Life had revenues from insurance and reinsurance of ¥570.5 billion, core operating loss of ¥29.4 billion, annualized premiums from new policies of ¥122.7 billion, on a nonconsolidated basis. Nippon Wealth Life's annualized premiums from policies in force for the nine months ended December 31, 2023 was ¥425.2 billion on a nonconsolidated basis. As of December 31, 2023, it had total assets of ¥5,311.4 billion and total net assets of ¥384.8 billion, each on a nonconsolidated basis. We announced a capital injection of ¥50 billion through a third-party allocation and a subordinated loan of ¥50 billion, which was fully redeemed in December 2023, to Nippon Wealth Life in December 2022 and a capital injection of ¥250 billion through a third-party allocation to Nippon Wealth Life in December 2023.

Hanasaku Life

We established Hanasaku Life as a wholly-owned subsidiary, which began business in April 2019 after obtaining its life insurance business license from the FSA in February 2019. In June 2019, Hanasaku Life began offering a medical insurance product under its brand, featuring lump-sum medical benefits for hospitalization, extensive coverage of lifestyle diseases, and policy rider customizability depending on the needs of the individual customers. More recently, Hanasaku Life launched Hanasaku Income Protection, an income protection insurance. Hanasaku Life plans to mainly provide third-sector products, which are competitive low-cost products that meet customer needs, through our agencies or walk-in shop channels. In November 2023, we announced a capital injection of ¥40 billion through a third-party allocation to Hanasaku Life.

Resolution Life

In November 2019, we completed an investment of approximately \$157 million (approximately ¥17.1 billion) in Resolution Life Group Holdings L.P., an investment limited partnership, out of the full commitment amount. Resolution Life is a global insurance company that acquires and manages portfolios of in-force policies worldwide. Resolution Life uses Resolution Life Group Holdings L.P. to raise capital for its businesses from institutional investors and other entities. We intend to further enhance our business with Resolution Life Group's capability and experience. In May 2021, we also made an additional investment in Resolution Life Group Holdings L.P. of approximately \$230 million. More recently, in October 2023, we increased our stake in Resolution Life through an investment in BLACKSTONE ISG INVESTMENT PARTNERS — R (BMU) L.P., which was established between Resolution Life and Blackstone Inc., to 21.5%, for \$742 million, and Resolution Life has become our equity-method affiliate. Upon the establishment of BLACKSTONE ISG INVESTMENT PARTNERS — R (BMU) L.P., Resolution Life Group Holdings L.P. was liquidated and our existing interest will be rolled-over into this new investment limited partnership.

Nissay Plus SSI Company Inc.

In April 2021, we established Nissay Plus SSI Company Inc., a small amount and short-term insurance company, which commenced operations in April 2022.

Reliance Nippon Life

In November 2011, we reached an agreement with Reliance Capital to acquire its 26% stake in Reliance Life Insurance Company Limited ("Reliance Life"). In November 2015, we agreed with Reliance Capital to increase our stake in Reliance Life to 49% and rebranded as Reliance Nippon Life. In November 2021, the Reserve Bank of India superseded the board of Reliance Capital over payment defaults and governance issues and sent the company to bankruptcy courts for resolution. Since then, the deadline for completion of the resolution process has been extended multiple times. In June 2023, Reliance Capital's Committee of Creditors has given its approval to

the resolution plan proposed by Indusind International Holdings Limited, an investment arm of the Hinduja Group. See “Risk Factors—Risk Factors Related to our Business—Changes in relationships with or performance of strategic partners or investee companies could harm our business, financial condition and results of operations.”

Nichii Holdings

In November 2023, we reached an agreement with BCPE Color Cayman, L.P. and Color Cayman Investments, LLC, both of which are indirectly owned by funds advised by Bain Capital and other shareholders, to acquire a 99.6% stake in K.K. BCJ-43, which owns all of shares of Nichii Holdings for approximately ¥210 billion. This transaction has not yet been completed and is subject to standard closing conditions, including regulatory approvals. Nichii Gakkan, a core subsidiary of Nichii Holdings, is one of the largest nursing care providers in Japan. We and Nichii Holdings have collaborated in various domains since entering into a business alliance in 1999, such as offering to our customers healthcare consulting by expert customer care managers of the Nichii Group and hotlines for advice. See “Risk Factors—Risk Factors Related to our Business—Changes in relationships with or performance of strategic partners or investee companies could harm our business, financial condition and results of operations.”

Factors Affecting Results of Operations

Key factors affecting our financial condition and results of operations include the following:

Japanese Insurance Market

Premium income and sales of our insurance products are affected by trends in the Japanese life insurance market. The Japanese life insurance market, the fourth largest in the world by premium volume, is mature and highly consolidated, characterized by high *per capita* life insurance premiums and a household penetration rate of approximately 90%. However, the total amount of policies in force and penetration rates for the Japanese market have generally been in decline in recent years, due in part to an aging population and shifts in demand reflecting changes in consumer lifestyles and preferences, including later marriages and lower birthrates, and we expect this trend to continue. Nevertheless, we will continue our proactive efforts to develop our business in growth markets, such as the markets for products targeting senior, female and young customer segments, and otherwise adapting our business to the changing environment, while expanding our domestic and global insurance businesses. At the same time, however, there has been strong competition for market share among Japan’s major life insurance companies as well as newer entrants.

We have been attempting to gain market share by diversifying distribution channels, including important external distributor channels and bancassurance channels, which are making our products and those of our competitors more readily accessible to consumers and easier to compare.

The continued growth of new product areas also affects our results of operations; for example, we have recently seen:

- increasing demand for “living benefits and medical coverage,” sometimes referred to as third-sector products, such as medical, cancer and nursing care insurance products, prompted in part by growing concern with the soundness of the Japanese social security system; and
- demand for savings-type products to provide post-retirement income, which we believe may be supported by investors who seek to supplement their social welfare income.

As a result of the continuing low-interest rate environment, the standard prospective yield has been revised downward by the FSA several times in the past five years, including more recently in January 2020, impacting the life insurance market as a whole. See “—Provision for Policy Reserves.”

Operating Environment

Our business, financial condition and results of operations are materially affected by financial market and economic conditions in Japan and elsewhere. The reforms and stimulus measures implemented by the Japanese government after the global financial crisis that started in 2008 had generally produced positive results, including increases in stock prices, but the long-term effects on Japan's economy, financial markets, trade balance, interest rates and fiscal position remain uncertain. Even without the severe disruption and uncertainty caused by the COVID-19 pandemic and the various countermeasures adopted in response thereto, there were concerns about the prospect for ending deflation and reaching the BOJ's 2% inflation target, the potential consequences of an increasing budget deficit, volatility of the yen against the U.S. dollar and euro and stagnating or decreasing consumer demand and related impacts on the Japanese stock market. In addition, the introduction of negative interest rates by the BOJ in early 2016 and other changes in fiscal and monetary policies could have an unforeseen impact on Japan's financial markets and economy. Changes to laws and regulations, such as further increases in the Japanese consumption tax, could further hurt consumer sentiment and weaken demand, negatively affecting the Japanese economy.

If interest rates moderately increase in the future through improvements in wages and employment rates in a wide range of industries, it would be favorable for our retail and wholesale insurance sales as well as for our financial condition due to expected stable income gains through an expansion of investment into super long-term bonds.

Recent economic indicators in Japan include the following:

- The Nikkei 225 Index at the start of the previous fiscal year was 28,188.15. Subsequently, the index increased due to various factors, such as weakening of the yen and the BOJ's loose monetary policy, and on March 22, 2024, it hit an all-time high of 40,888.43. At the end of March 2024, it had decreased to 40,369.44.
- The yield rate on 10-year JGBs at the start of the previous fiscal year was 0.36%. In July 2023, the BOJ announced that, while maintaining the range of yield curve control for 10-year JGBs from around plus and minus 0.25 percentage points to around plus and minus 0.5 percentage points, it would conduct yield curve control "with greater flexibility" regarding the upper and lower bounds of the range as references, not as rigid limits. In October 2023, the BOJ announced further adjustments to its yield curve control policy, potentially allowing 10-year JGBs to increase above 1.0%, and more recently in December 2023, it announced that it would maintain this approach. In March 2024, the BOJ announced that it would end its yield curve control policy and would end its negative interest rate policy and target an increase in short-term interest rates to around 0% to 0.1% from its previous target of minus 0.1%. The yield rate rose owing to domestic inflation and continued rate hikes by other major central banks, and the yield rate stood at 0.725% at the end of March 2024.
- The yen-dollar exchange rate started the previous fiscal year at the ¥133 level. Subsequently, the yen weakened past ¥151 to the dollar in November 2023 due to factors such as the monetary policy divergence between the BOJ and the Federal Reserve System, the central bank of the U.S. Thereafter, the yen strengthened to the ¥141 level on expectations of a policy shift by the BOJ. However, due to factors such as continuing interest rate gap between the U.S. and Japan, the yen subsequently depreciated past ¥151 to the dollar, hitting a 34-year low in March 2024. The yen-dollar exchange rate finished at ¥151.41 at the end of March 2024.
- The yen-euro exchange rate at the start of the previous fiscal year was at the ¥143 level. Subsequently, the yen weakened and fell to the ¥164 level in March 2024 owing to the BOJ's continuing low interest rate policy, in contrast with the European Central Bank's rate increase. The yen-euro exchange rate was ¥163.24 at the end of March 2024.

- The seasonally adjusted unemployment rate in Japan was 2.9%, 2.8% and 2.4% as of March 31, 2022, 2023 and December 31, 2023, respectively, according to the Statistics Bureau of the Ministry of Internal Affairs and Communications of Japan.
- The total financial assets held by Japanese households increased from ¥1,963 trillion as of March 31, 2021 to ¥2,021 trillion as of March 31, 2022, and further increased to ¥2,055 trillion as of March 31, 2023, according to data released by the BOJ.
- Japan's real GDP decreased by 4.1% in the year ended March 31, 2021, but increased by 2.6% and 1.4% in the years ended March 31, 2022 and 2023, each according to the Cabinet Office of Japan (the "Cabinet Office"). According to data published by the Cabinet Office, Japan's real GDP increased at an annualized rate of 2.7% during the three months ended March 31, 2023.
- Average real estate prices in Japan continued to increase during the years ended December 31, 2021, 2022 and 2023, according to the Ministry of Land, Infrastructure, Transport and Tourism of Japan. Average real estate prices in Tokyo increased in each of the years ended December 31, 2021, 2022 and 2023 but remain subject to uncertainty.

In addition, Japan's economy is affected by global economic conditions, which remain uncertain. Outside of Japan, while the economies of developed countries, including the United States and certain European countries, continued to recover, certain emerging economies experienced slower growth. In the United States, the economy has generally been supported by robust household spending, despite relatively weak spending in the corporate sector. In March 2022, to support of achieving maximum employment and inflation at the target rate of 2% over the longer run, the Federal Open Market Committee (the "FOMC") raised the target range for the federal funds rate to 0.25% to 0.50%. Since then, except for its June 2022 meeting, the FOMC has kept raising the target range, including most recently to 5.25% to 5.50% in July 2023 by a quarter percentage point. In September 2023, the FOMC opted to maintain its benchmark interest rate at its current target range of between 5.25% and 5.50%. In March 2024, the FOMC announced that it would maintain its current target range but signaled that it would move toward considering rate reductions. Outlook for the global economy has become increasingly uncertain due to factors such as the continued impact of monetary tightening, depreciation of the yen against the U.S. dollar and significant volatility of the yen against euro, rising inflation expectations, which may contribute to an environment where central banks continue to raise or become hesitant to cut interest rates, and heightened geopolitical risks in various regions and countries, including the uncertainty in future trajectory of the Chinese economy, the ongoing military conflict between Russia and Ukraine, the armed conflict between Israel and Hamas and uncertainties about the monetary policy of central banks in Japan and other countries and any potential impact related to the presidential election to be held in the United States in November 2024.

Surrenders and New Policies

Income from insurance consists almost entirely of premium income from outstanding insurance policies and annuities. Income from insurance is mainly a function of the amount of policies in force, which in turn is mainly a function of the amount of surrenders and new policies. Over the past several years, surrenders of our policies have been held at low levels. As of March 31, 2019, 2020, 2021, 2022 and 2023, our surrender and lapse ratio with respect to individual insurance and annuities in the aggregate as of the beginning of each year on a nonconsolidated basis was 4.4%, 4.2%, 4.0%, 4.1% and 4.2%, respectively. Annualized premiums in force from individual insurance and individual annuities products have generally been stable over recent years, amounting to ¥3,738.2 billion during the year ended March 31, 2021, ¥3,770.0 billion during the year ended March 31, 2022 and ¥3,741.7 billion during the year ended March 31, 2023, each on a nonconsolidated basis.

Factors that affect surrenders and new policies include the following:

- *Amount of new policies sold by sales representatives.* Our core business continues to be the sale of individual policies through our sales representatives. Of our new policies written during the year ended March 31, 2023, approximately 65.0% on a nonconsolidated basis in terms of annualized premiums were attributable to sales by sales representatives (including at our Nissay Life Plaza service centers). Our ability to maintain or increase our revenues from insurance depends in large part on the size, training and experience of our sales representative force and our sales representatives' ability to establish and maintain customer relationships. We have taken steps to improve the training and management of our sales representatives, to increase their numbers and to deepen their relationships with our customers. We launched our *Mirai no Katachi* product lineup in April 2012, sold through our sales representative channel. Since then we have introduced various new products within that lineup including *Three Major Diseases 3 Jumaru*, *Shu New 1*, *Ninchisho Support Plus*, *New in 1* and *Daijobu*. For further details on our products and services offering through our sales representative channel, see "Business—Products and Services."
- *Amount and mix of new policies that bancassurance agents are able to sell.* We also rely on our bancassurance agents for new sales of life insurance products. The broad customer base held by Japanese financial institutions is a significant source for us to expand our customer base. We have distribution agreements with approximately 300 financial institutions throughout Japan. Because our relationships with our financial institution distributors are non-exclusive, the level of sales of our products through these channels depends on the competitiveness of our products relative to those of our competitors in terms of pricing, benefits and other features. In this kind of environment, we believe a product introduction and sales strategy that effectively balances profitability and risk management is important, as we are not merely seeking an increase in sales by offering products with higher assumed interest rates or lower commission fees. For example, in response to the low-interest rate environment we, at one point, suspended sales of yen-denominated single-premium products through the bancassurance channel, impacting our overall sales through the bancassurance channel, and have been focused on selling products denominated in foreign currencies, which offer attractive interest rates to our customers. We have since reintroduced our single-premium whole life insurance product, *Yume no Katachi Plus*, due to customer demand. Of our new policies written during the year ended March 31, 2023, approximately 12.8% (in terms of annualized premiums on a nonconsolidated basis) were attributable to the bancassurance channel.
- *After-sales services.* Surrender and lapse ratios have been maintained at low-levels over the past ten years as a result of our attempt to minimize policy surrenders by providing dedicated after-sales services including regular review of customer contracts and approaching customers whose policies are close to renewal or maturity or who we have not been in touch with for some time.
- *Shift in customer demand.* There has been a shift in customer demand from mortality insurance to living benefits and medical coverage under which the insured amounts are smaller by comparison, which has resulted in an overall decrease in insured amounts. We strive to further improve our customer services to minimize decreases in policies associated with such shift in customer demand and the aging of our customer base.
- *Household income levels.* Household income levels and the relative burden of insurance premium payments on policyholders affect our premium income. Increases and decreases in household income tend to cause corresponding increases or decreases in policy surrenders and in new policy originations, particularly for individual insurance and individual annuity products, thereby affecting our revenues from insurance and reinsurance.

- *Consumer confidence in the life insurance industry.* Changes in consumer confidence in the life insurance industry affect our revenues from insurance and reinsurance. Declining consumer confidence tends to cause both an increase in policy surrenders and a decrease in new policy originations, particularly for individual insurance and individual annuity products, thereby adversely affecting our revenues from insurance and reinsurance. The effect of any such decrease may be partially offset as a result of a migration of customers to us from financially weaker insurance companies. In the aggregate, however, we believe that declining consumer confidence in the life insurance industry adversely affects our revenues from insurance and reinsurance.
- *Market stock prices and interest rate levels.* Market stock prices, interest rates and other determinants of the relative attractiveness of our products as compared to other financial products affect revenues from insurance and reinsurance. For example, in periods of increasing interest rates, surrenders of policies, particularly single-premium individual whole life insurance and individual annuities, tend to increase as policyholders seek investments with higher perceived or actual returns, thereby adversely affecting our revenues from insurance and reinsurance.
- *Foreign currency exchange rates.* Fluctuations in foreign currency exchange rates affect our revenues from insurance and reinsurance. For example, the significant depreciation of the yen against major currencies in recent years has led to an increase in surrenders of foreign currency-denominated policies.
- *Competition.* Industry and price competition, including efficiency and productivity of sales representatives and sales agencies, affect revenues from insurance and reinsurance. Increasing competition tends to lead to lower insurance premiums.
- *Demographic trends.* Demographic trends in Japan also affect demand for our life insurance products. In particular, the overall aging of the population and a declining birthrate tend to reduce the demand for traditional mortality insurance products. According to the National Institute of Population and Social Security Research of Japan, the population in Japan is estimated to decrease by approximately 17.0%, compared to the population in 2020, to 104.68 million in total by 2050, among which 37.1% will be over the age of 65, an increase of approximately 8.5% from the share of the population over the age of 65 in 2020. Our core customer base will be impacted by this demographic shift, and to maintain the productivity of our business, we believe it is important to maintain an evenly distributed customer base. We have sought to develop our young customer and female customer segments by offering products designed especially with such customer segments in mind, and by developing new sales channels, such as NTT Docomo's offering of our life insurance policies at certain of its mobile phone stores, which we believe can help us reach certain customer segments we have historically had difficulty reaching through our existing channels.
- *Confidence in the Japanese social security system.* Going forward, we believe that diminishing confidence in the Japanese social security system and its ability to provide adequate financial, medical, nursing and other support may positively affect our revenues from insurance and reinsurance in future periods as consumers begin to take personal responsibility for their own financial futures.

Our Product Mix

Because the timing and amount of premiums vary from product to product, changes in the mix of outstanding policies may cause fluctuations in revenues from insurance and reinsurance. In addition, we charge different premiums depending on the insurance product. Changes in the mix of higher and lower premium products outstanding may cause fluctuations in revenues from insurance and reinsurance. For example, an increase in the percentage of lower-premium products may reduce our revenues from insurance and reinsurance, even if the total policy amount in force remains constant.

Performance of Our Investment Portfolio

We hold large investments in debt and equity securities, loans and real estate, mainly in Japan but also in other countries, from which we derive investment income. Our investment portfolio performance is affected by the amount and composition of assets we manage, which is influenced by a variety of factors, including:

- fluctuations in market prices for debt and equity securities and real estate;
- levels of dividend income, which are affected by general market and business conditions;
- the value of our loan portfolio, which is affected by borrower ratings or otherwise; and
- changes in our internal investment strategy, which may affect the mix of assets in our portfolio and cause fluctuations in the level of sales and redemptions of securities.

In recent years, interest, dividends, and other income from our investment portfolio has remained flat despite declining average yields on interest-earning assets resulting from a protracted period of low interest rate levels in Japan, primarily due to strong performance of domestic and overseas stock markets and the consolidation of Taiju Life and Nippon Wealth Life.

Mortality Rates, Morbidity Rates and Other Factors Affecting Benefit Expenses

Our largest expense has historically been benefits and other payments. Factors that affect the amount of benefits and other payments primarily include:

- the mortality and morbidity rates of insured individuals;
- the rates at which policyholders surrender policies prior to maturity; and
- the maturity schedules of our policies in force.

Although the continued aging and corresponding structural changes of Japan's population may affect mortality and morbidity rates, we do not expect the rise in mortality and morbidity rates to have a material adverse effect on our earnings because these factors have already been taken into account in our insurance premiums, and we believe that this trend will also result in an increased demand for our medical and nursing care policies. In addition, partially in order to manage the risk associated with an unexpected rise in mortality and morbidity rates, we have implemented a risk management system. See "—Risk Management—Insurance Underwriting Risk Management."

While we made significant payouts on COVID-19 related claims and benefits in the year ended March 31, 2023, we do not expect this trend will continue.

Benefits and other payments may also be affected by changes in the policy amount in force of group annuities. When we make group annuities payments, the entire amount paid out affects both benefits and other payments and provision for policy reserves. Because the amounts of group annuities paid tend to be relatively large, payments of group annuities may have a material effect on our aggregate benefits and other payments.

Mortality and morbidity rates also affect our provision for policy reserves. See "—Provision for Policy Reserves."

Provision for Policy Reserves

Policy reserves are established for benefits and other payments related to our outstanding policies that are expected to be paid in the future, enabling us to record related profits effectively on an accrual basis. Under the Insurance Business Act, each year we are required to set aside a "standard policy reserve" to fund future benefit payments.

We calculate the amount of the standard policy reserve using the net level premium method. Under this method, we set aside policy reserves on an assumption that the ratio of net premium

to total premium paid remains constant over the payment term of the policy. The net premium is the portion of premiums covering insurance risk, which we determine based on various assumptions, including assumptions affected by external factors such as mortality and morbidity rates and yield on investments established by third parties. In particular:

- Standard mortality rates used in calculating the standard policy reserve are based on rates established by the IAJ and confirmed by the Commissioner of the FSA. In April 2018, revisions to the standard mortality table came into effect and resulted in lower premiums for our life insurance products and higher premiums for some of our third-sector insurance products, such as medical insurance products.
- Assumed yields on investment used in calculating the standard policy reserve are fixed, based on the standard prospective yield established by the FSA, regardless of the actual investment gains received. In recent years, in response to a prolonged low-interest rate environment, the FSA has revised the standard prospective yields downward several times for insurance products sold in Japan. While we have suspended selling single-premium endowment insurance and single-premium annuities, our required policy reserves for single-premium whole life insurance products have increased correspondingly as a result of such decreases in the standard prospective yield.

In general, the amount of provision for policy reserves varies in direct proportion to policy amount in force. However, because a portion of the provision for policy reserves represents the value of assets in our separate accounts, fluctuations in such value may cause the amount of provision for policy reserves to increase or decrease disproportionately to or conversely from the policy amount in force.

In addition, as described further under “—Critical Accounting Estimates—Policy Reserves,” we use the net level premium method of calculation, which does not permit policy acquisition costs, which are higher in the first year of the policy, to be offset against the amount of provision for policy reserves and other reserves required. As a result, a relative increase in new policies in a given year tends to put downward pressure on profitability.

The provision for policy reserves is also affected by changes in policy amount in force of group annuities. When group annuity plans are transferred to us from other insurance companies, the entire amount transferred is recorded in premiums, and a corresponding similar amount is added to provision for policy reserves. Because the transferred or paid amounts of group annuities tend to be relatively large, movements in the policy amount in force of group annuities may have a material effect on the aggregate provision for policy reserves.

Our Decisions on Policyholder Dividends

As our participating and semi-participating life insurance products represent core products, our decisions on policyholder dividends for such products may have a material effect on our financial condition and results of operations. As a general policy, each year we pay dividends to our policyholders out of the year’s surplus in an amount that we believe is appropriate to balance our goals of returning profits to policyholders and providing for our future financial health. In the past, the Insurance Business Act required mutual life insurance companies to make provisions for reserve for dividends to policyholders of at least 80% of the year’s unappropriated surplus (adjusted for certain amounts, such as interest payments on foundation funds), which would ultimately be paid to policyholders as dividends. In 2002, the Ordinance for Enforcement of the Insurance Business Act was amended and the minimum required policyholder dividend payouts for mutual life insurance companies was reduced from 80% to 20%. However, our provisions for reserve for dividends to policyholders in each year since the amendments have been maintained between approximately 90% and 100% or above of the year’s unappropriated surplus with the foregoing adjustments.

Personnel Costs

Our operating expenses consist mainly of personnel costs, which are composed mainly of salaries, including commissions and remuneration paid to sales representatives, and bonuses. Salary costs fluctuate in line with headcount, costs per sales representative and costs per employee. Commissions to sales representatives are paid primarily based on performance. Bonuses are affected by a combination of the cost of salaries and our results of operations.

Sales commissions and other performance-based compensation make up a significant portion of compensation paid to sales representatives. Sales representatives receive a commission upon obtaining a new policy and periodic commissions in smaller amounts based on the amount outstanding on the policies obtained by such individual representatives. Commissions paid to an individual sales representative increase incrementally as such representative meets defined sales targets for numbers and amounts of new policies and other conditions tied to the performance of after-sales services. Sales representatives generally also receive a fixed amount of remuneration in addition to commissions and other performance-based compensation. An increase in the number of our sales representatives generally correlates to an increase in the proportion of personnel costs as a percentage of operating expenses. As of September 30, 2023, we had 48,936 sales representatives.

Summary of Key Line Items

Ordinary Income

Our ordinary income includes revenues from insurance and reinsurance, investment income and other ordinary income.

Revenues from insurance and reinsurance

Revenues from insurance and reinsurance, which form the core of our ordinary income, consist almost entirely of premium income from outstanding insurance policies and annuities. During the year ended March 31, 2023 and the nine months ended December 31, 2023, revenues from insurance and reinsurance accounted for 66.1% and 73.9% of our ordinary income, respectively. Under Japanese GAAP, revenues from insurance and reinsurance are recorded on a cash basis and then adjusted effectively to an accrual basis through provision and reversal of policy reserves (as discussed under “—Critical Accounting Estimates—Policy Reserves”).

Investment income

We hold large investments in debt and equity securities, loans and real estate, mainly in Japan but also in other countries, from which we derive investment income. During the year ended March 31, 2023 and the nine months ended December 31, 2023, investment income accounted for 31.0% and 23.9% of our ordinary income, respectively.

Interest, dividends, and other income and gain on sales of securities (primarily domestic equity securities) have generally been the largest components of our total investment income. Interest, dividends, and other income accounted for 65.0% and 63.4% of our total investment income during the year ended March 31, 2023 and the nine months ended December 31, 2023, respectively. Gain on sales of securities accounted for 28.3% and 13.8% of our total investment income during the year ended March 31, 2023 and the nine months ended December 31, 2023, respectively.

We present investment income and investment expenses separately in our statements of income. Certain categories of investment income and investment expenses, such as gain or loss from assets held in trust, are shown on a net basis as investment income or investment expenses, as the case may be, for the applicable year. Other such categories include gains or losses from separate accounts, derivative financial instruments and foreign exchange.

Gain and loss from separate accounts may materially affect investment income and investment expenses, as all separate account securities are marked to market each period and vary as a function of stock market values as well as by the amounts of investment in the separate accounts. Gain and loss from separate accounts do not, however, materially affect our net surplus from operations, as such gain and loss are almost wholly offset by the corresponding provision for (or transfers from) policy reserves.

Net gain or loss on derivative financial instruments consists primarily of realized and unrealized gains and losses on currency forward contracts. We use currency forward contracts to offset foreign currency exposure primarily with respect to our foreign currency-denominated investments, such as foreign bonds. As of December 31, 2023, most of these currency forward contracts qualified for hedge accounting. For contracts qualifying for hedge accounting, hedging costs are recorded as net loss on derivative financial instruments, while gains and losses on market value changes are not recorded. For those contracts not qualifying for hedge accounting, the entire amount of realized and unrealized gains and losses is recorded as net gain or loss on derivative financial instruments.

Foreign exchange gains or losses consist primarily of gains and losses related to foreign currency-denominated investments, such as foreign bonds of Taiju Life and Nippon Wealth Life, and result from exchange rate fluctuations.

Other ordinary income

Other ordinary income primarily includes income from deferred benefits, income due to reversal of policy reserves, income from annuity riders and fund receipts for claim deposit payments.

Deferred benefits are benefits and other payments due to policyholders which, at such policyholders' request, are deferred by policyholders, entrusted to us and later paid to policyholders with accrued interest. The amount due to policyholders is recorded as an expense in benefits and other payments, even though such amounts are not actually paid to policyholders in that fiscal period. The amount deferred is recorded as other ordinary income and recognized as an expense in the provision for policy reserves. Withheld insurance payments are held in the policy reserves until paid upon policyholder request or at the end of the deferred term.

Reversal of policy reserves fluctuates primarily as a result of changes in group annuities payments and the value of assets in our separate accounts. See “—Factors Affecting Results of Operations—Provision for Policy Reserves.”

Claim deposit payments are payments made to policyholders who have requested that benefits and other payments due to them be withheld by and entrusted to us. Claim deposit payments are made either upon the request of the policyholder or at the end of the term of withholding and include interest accrued during the term. Fund receipts for claim deposit payments fluctuate as a result of changes in amounts of deferred insurance payments.

Income from leasing activities of Nissay Leasing Co., Ltd. (“Nissay Leasing”) and from sales of software by Nissay Information Technology Co., Ltd. (“Nissay Information Technology”), each of which was our consolidated subsidiary through the year ended March 31, 2023, and the nine months ended December 31, 2023, is also included in other ordinary income.

Ordinary expenses

Our ordinary expenses include benefits and other payments, provision for policy and similar reserves, investment expenses, operating expenses and other ordinary expenses.

Benefits and other payments

Benefits and other payments include death and other claims, annuity payments, health and other benefits, surrender benefits and other refunds. In the year ended March 31, 2023 and the nine

months ended December 31, 2023, benefits and other payments accounted for 57.6% and 57.1%, respectively, of our total ordinary expenses. Under Japanese GAAP, benefits and other payments are recorded on a cash basis and then adjusted effectively to an accrual basis through provision and reversal of policy reserves (as discussed under “—Critical Accounting Estimates—Policy Reserves”).

Provision for policy and similar reserves

Provision for policy and similar reserves include provision for reserve for outstanding claims, provision for policy reserves and provision for interest on reserve for dividends to policyholders. In the year ended March 31, 2023 and the nine months ended December 31, 2023, provisions for policy and similar reserves accounted for 15.0% and 23.6%, respectively, of our total ordinary expenses. The provision for reserve for outstanding claims is a provision for a reserve used to fund payments that are due but have not yet been paid on outstanding claims as of the end of the fiscal year. Provision for policy reserves is a provision for reserves established for insurance benefits and other payments related to our outstanding policies that are expected to be paid in the future, enabling us to record related profits effectively on an accrual basis. Policy reserves consist of a premium reserve, an unearned premium reserve, a reserve for refund and a contingency reserve. Under the Insurance Business Act, each year we are required to set aside a “standard policy reserve” to fund future claims payments. See “—Factors Affecting Results of Operations—Provision for Policy Reserves.”

At the beginning of each fiscal year, the entire amount of the reserve remaining as of the end of the previous fiscal year is reversed, and the provision for the current fiscal year is transferred to the reserve account. Differences that arise are recorded as provision for, or reversal of, policy reserves. In addition, as discussed above, we recognize the full amount of benefits and other payments on a cash basis, although such payments would generally have already been reserved against in the policy reserves. Any amount of policy reserves in excess of such payments and thereby retained is applied against anticipated future claims, correspondingly reducing the amount of reserves recognized as expenses in the current period.

In general, the amount of provision for policy reserves varies in direct proportion to policy amount in force. However, because a portion of the provision for policy reserves represents the value of assets in our separate accounts, fluctuations in such value may cause the amount of provision for policy reserves to increase or decrease disproportionately to or conversely from the policy amount in force.

Provision for interest on reserve for dividends to policyholders is a provision for reserves used to fund dividends paid to policyholders on an annual basis. See “—Factors Affecting Results of Operations—Our Decisions on Policyholder Dividends.”

Investment expenses

Investment expenses consist of interest expenses, loss on sales of securities, loss on valuation of securities, loss on redemption of securities, loss on derivative financial instruments, depreciation of rental real estate and other assets, other investment expenses and loss from separate accounts. See “—Ordinary Income—Investment income.”

Operating expenses

Operating expenses consist mainly of personnel costs. Personnel costs are composed mainly of salaries, including salaries and commissions paid to sales representatives, and bonuses.

Operating expenses also include policy acquisition costs. Japanese GAAP requires that such costs be recognized as expenses as they are incurred. Policy acquisition costs consist of sales-related expenses and costs related to the underwriting of new policies.

Operating expenses are classified into marketing operations, marketing administration and general and administrative expenses.

- Marketing operations and marketing administration include expenses for underwriting new policies. Marketing operations primarily include expenses related to new policy solicitation and assessment, whereas marketing administration primarily includes expenses related to advertising and the sales force.
- General and administrative expenses include expenses for managing policies with insurance handling systems and for asset management.

The life insurance industry is required to accept funding commitments to LIPPC of an aggregate of up to ¥33 billion per year. All of our payments to LIPPC are charged to operating expenses when paid. We made contributions of ¥6.1 billion and ¥5.4 billion to LIPPC for the years ended March 31, 2021 and 2022, respectively. Because LIPPC reached the upper limit on its aggregate funding commitments, for the year ended March 31, 2023, our contribution amount to LIPPC was limited to ¥4.0 million, which was used to fund a portion of LIPPC's operating expenses. Our contribution amounts in the current and future years will depend on whether the LIPPC's total funding commitments remain at the upper limit, and could increase in the future based on developments in the life insurance industry.

Other ordinary expenses

Other ordinary expenses consist mainly of deferred benefit payments, certain national and local taxes (including revenue stamp duty, business taxes, fixed property taxes and consumption taxes), depreciation (excluding depreciation of rental real estate and other assets) and provision for accrued severance indemnities.

Sales costs of Nissay Leasing and product development costs of Nissay Information Technology are also included in other ordinary expenses.

Core Operating Profit

Ordinary profit of a life insurance company includes profit from investment activities as well as profit from the insurance business. Thus, profit from the insurance business is not readily ascertainable from the statements of income. For the purpose of disclosing profit from the insurance business, life insurance companies in Japan are required under disclosure standards promulgated by the Life Insurance Association to disclose "core operating profit," also known as "fundamental profit" or "base profit."

Pursuant to these disclosure standards, core operating profit is defined as:

core operating revenues: revenues from insurance and reinsurance, investment income (excluding capital gains), other ordinary income and other core operating income, less

core operating expenses: benefits and other payments, provision for policy reserves (excluding provisions for and reversals of contingency reserves and excluding provisions for additional policy reserves), investment expenses (excluding capital losses), operating expenses, other ordinary expenses and other core operating expenses.

Core operating profit is calculated without deducting policyholder dividends or hedging costs associated with foreign currency-denominated bonds. See "—Factors Affecting Results of Operations—Our Decisions on Policyholder Dividends" and "—Summary of Key Line Items—Ordinary expenses—Investment expenses."

We believe that core operating profit, viewed in the context of our overall business results as reflected in our financial statements, provides a meaningful metric for understanding our financial performance. The following table sets forth our nonconsolidated core operating profit for the years ended March 31, 2021, 2022 and 2023 and for the nine months ended December 31, 2022 and 2023 and reconciles nonconsolidated core operating profit to our nonconsolidated ordinary profit by adding back capital gains and losses as well as other one-time gains and losses:

	Year ended March 31,		
	2021	2022	2023
	(Billions of yen)		
Core operating income:			
Revenues from insurance and reinsurance	¥4,264.6	¥4,307.9	¥4,647.9
Investment income, excluding capital gains	1,505.0	1,579.1	1,757.5
Other ordinary income	127.6	117.9	118.1
Total core operating revenues	<u>¥6,060.5</u>	<u>¥6,114.6</u>	<u>¥6,608.8</u>
Core operating expenses:			
Benefits and other payments	¥3,803.4	¥3,709.0	¥4,099.2
Provision for policy reserves, excluding provisions for and reversals of contingency reserves	685.8	689.7	684.0
Investment expenses, excluding capital losses	98.5	116.4	131.3
Operating expenses	575.2	571.3	565.6
Other ordinary expenses	216.7	220.1	226.1
Total core operating expenses	<u>¥5,479.0</u>	<u>¥5,339.4</u>	<u>¥6,109.9</u>
Core operating profit	¥ 581.5	¥ 775.2	¥ 498.8
Capital gains	674.9	568.1	1,240.5
Capital losses	290.4	249.4	1,141.6
Net capital gains (losses)	<u>384.4</u>	<u>318.7</u>	<u>98.8</u>
Core operating profit, including net capital gains (losses)	¥ 966.0	¥1,094.0	¥ 597.6
Nonrecurring gains (losses)	(534.9)	(600.8)	(349.7)
Ordinary profit ⁽¹⁾	<u>¥ 431.0</u>	<u>¥ 493.2</u>	<u>¥ 247.8</u>

Note:

(1) Ordinary profit = Core operating profit + Net capital gains (losses) + Nonrecurring gains (losses).

	Nine months ended December 31,	
	2022	2023
	(Billions of yen)	
Core operating profit	¥ 323.9	¥456.3
Capital gains	944.4	523.0
Capital losses	855.3	579.0
Net capital gains (losses)	89.1	(56.0)
Core operating profit, including net capital gains (losses)	¥ 413.0	¥400.3
Nonrecurring gains (losses)	(255.7)	(54.6)
Ordinary profit ⁽¹⁾	<u>¥ 157.3</u>	<u>¥345.6</u>

Note:

(1) Ordinary profit = Core operating profit + Net capital gains (losses) + Nonrecurring gains (losses).

In addition, core operating profit can also be seen as consisting of the following three components:

Mortality and morbidity gains. Primarily, the difference between (x) the actual amount of insurance claims and benefit payments and (y) the expected amount of insurance claims and benefit payments based on the occurrence rate of insurance events estimated at the time insurance premiums are set.

Interest gains. The difference between (x) actual investment returns and (y) assumed interest rates on policy reserves.

Expense margins. Primarily the difference between (x) the actual amount of business expenses and (y) the expected business expenses calculated based on the business expense rates estimated at the time insurance premiums are set.

We believe that providing a discussion of core operating profit through these components is meaningful and helpful to investors in understanding how the difference between actual and expected amounts within such components impact our income from our core insurance business. The following table sets forth a breakdown of our nonconsolidated core operating profit for the years ended March 31, 2019, 2020, 2021, 2022 and 2023 and for the nine months ended December 31, 2022 and 2023 in terms of mortality and morbidity gains, interest gains and expense margins:

	Year ended March 31,					Nine months ended December 31,	
	2019	2020	2021	2022	2023	2022	2023
	(Billions of yen)						
Mortality and morbidity gains ..	¥417.9	¥398.2	¥420.7	¥391.6	¥219.1	¥117.1	¥275.5
Interest gains	234.0	84.8	121.5	347.2	234.4	172.5	149.9
Expense margins	26.1	28.2	39.2	36.3	45.2	34.1	30.8
Core operating profit	¥678.2	¥511.2	¥581.5	¥775.2	¥498.8	¥323.9	¥456.3

Our nonconsolidated core operating profit decreased by ¥276.4 billion, or 35.7%, to ¥498.8 billion for the year ended March 31, 2023 from ¥775.2 billion for the year ended March 31, 2022, primarily due to an increase in currency hedging costs (which increased by ¥145.3 billion to ¥151.8 billion compared to the previous year), partially offset by an increase in interest and dividends income of foreign securities (which increased by ¥131.2 billion to ¥755.2 billion compared to the previous year), approximately half of which resulted from fluctuations in foreign currency exchange rates. Our nonconsolidated core operating profit was also negatively affected by an increase in COVID-19-related payments, including hospital benefits of deemed hospitalization, hospital benefits of hospitalization at a medical institution, and death benefits related to COVID-19, accidental death rider and other payments.

Our nonconsolidated core operating profit increased by ¥132.4 billion, or 40.9%, to ¥456.3 billion for the nine months ended December 31, 2023 from ¥323.9 billion for the same period of the previous year, primarily due to an increase in the risk margin through a decrease in benefit payments related to COVID-19, while there was a decline in the investment yield margin caused by an increase in hedge costs.

Interest Gains (Losses)

During extended periods of increasing or decreasing market interest rates, actual yield on our investments may rise above or fall below the assumed yields used in pricing premiums of products and in calculation of policy reserves on large portions of our outstanding policies. This yield differential may result in interest gains or interest losses. Such losses are sometimes referred to as negative spread. A description of the calculation of negative spread is provided in the definition of "negative spread" in "Glossary of Certain Terms." Interest gains or losses are not a Japanese GAAP financial measure and should not be viewed as a measure of our financial performance or liquidity under Japanese GAAP or as an alternative to any Japanese GAAP measure.

As set forth in the tables below, the average assumed yield related to our outstanding policies has been decreasing as a result of the replacement, through maturity, surrenders and conversions, of older policies that had a higher assumed yield with newer policies that have a lower assumed yield. From 2006 through 2010, and in 2017, 2018, 2019, 2020, 2021 and 2022, we

accumulated additional policy reserves in order to reduce amounts of assumed yield charged to expense. The effect of this decrease in average assumed yield has, however, been partially offset by continued declines in actual yield on our investment portfolio in the low-interest rate environment in Japan.

The following table sets forth, on a nonconsolidated basis, the assumed yields generally used for individual insurance policies and annuities sold by us in the years indicated:

	Year ended March 31,				
	2019	2020	2021	2022	2023
Assumed yield of individual insurance/annuities sold in the years indicated	0.01-4.18%	0.01-3.59%	0.20-2.42%	0.20-3.21%	0.25-4.70%

The following table sets forth, on a nonconsolidated basis, our average assumed yields, average actual yields, and interest gains amount for our outstanding policies for the years indicated.

	Year ended March 31,				
	2019	2020	2021	2022	2023
	(Billions of yen, except percentages)				
Average assumed yield	2.18%	2.13%	2.05%	1.95%	1.83%
Average actual yield	2.64%	2.29%	2.28%	2.59%	2.26%
Interest gains	¥234.0	¥84.8	¥121.5	¥347.2	¥234.4

The average assumed yield and average actual yield for the nine months ended December 31, 2023 were 1.69% and 2.04%, respectively, resulting our recording interest gains of ¥149.9 billion in the nine months ended December 31, 2023, and decreased from ¥172.5 billion in interest gains recorded for the nine months ended December 31, 2022. Like other Japanese life insurance companies, we struggled in the past with negative spread stemming from the prolonged low-interest rate environment in Japan. However, we have not recorded negative spread on an annual basis since the year ended March 31, 2011.

Reserve for Price Fluctuations in Investments in Securities

See “—Critical Accounting Estimates—Reserve for Price Fluctuations in Investments in Securities.”

Unrealized Gains and Losses

Unrealized gains and losses reflect the difference between the book value and market value of certain investment assets. Unrealized gains and losses on securities and real estate are reflected in the computation of total solvency margin and solvency margin ratio. We consider our net unrealized gains on these assets to constitute a buffer against various risks.

We state our available-for-sale securities with readily obtainable fair market value at fair market value, and adjust net assets by the amount of any unrealized gains or losses on such securities.

The following table sets forth, as of the dates indicated, a breakdown of net unrealized gains or losses on available-for-sale securities, on a nonconsolidated basis:

			As of March 31,		As of
	2020	2021	2022	2023	December 31, 2023
	(Billions of yen)				
Domestic bonds	¥ 192.2	¥ 185.8	¥ 126.0	¥ 75.6	¥ (15.6)
Domestic stocks	3,178.0	5,864.2	5,625.0	5,615.5	7,311.3
Foreign bonds	1,946.5	1,951.0	1,575.1	802.3	1,348.1
Foreign stocks and other securities	257.6	965.8	1,021.4	829.6	1,116.3
Other securities	209.6	203.1	102.0	(18.3)	4.6
Others ⁽¹⁾	0.2	0.6	(0.2)	(0.6)	(0.1)
Total net unrealized gains on available-for-sale securities	¥5,784.3	¥9,170.8	¥8,449.4	¥7,304.0	¥9,764.7

Note:

(1) "Others" comprises monetary receivables purchased and negotiable certificates of deposit.

The changes in nonconsolidated total net unrealized gains on available-for-sale securities primarily reflect a general trend of fluctuations in market prices for domestic stocks and foreign bonds in the years ended March 31, 2022 and 2023. In the nine months ended December 31, 2023, nonconsolidated total net unrealized gains on available-for-sale securities increased primarily due to increases in the value of our holdings of domestic stocks as a result of rising stock prices.

Recent Changes in Accounting Standards

We have applied the Japanese Group Relief System since April 1, 2022, instead of the consolidated taxation system.

Accordingly, the accounting treatment for corporate tax, local corporate tax, tax effect accounting, or tax effect accounting related to these are in accordance with the "Treatment of Accounting and Disclosures When Applying the Japanese Group Relief System" (Practical Solution Report No. 42, August 12, 2021).

More recently, MLC, one of our consolidated subsidiaries located outside of Japan adopted AASB 17 Insurance Contracts from the three months ended June 30, 2023. AASB 17 replaced AASB 1038 and effectively implements the changes made in IFRS through the replacement of IFRS 4 Insurance Contracts with IFRS 17. The new standard requires insurance liabilities to be measured at a current fulfillment value and provides a more uniform measurement and presentation approach for all insurance contracts. Financial Information presented in this offering circular for the nine months ended December 31, 2022 has been retrospectively adjusted to reflect such changes. Unless otherwise stated, financial information as of and for other periods have not been retrospectively adjusted to reflect such changes. See Note 1 to our consolidated balance sheets as of December 31, 2023 and Note 2 to our consolidated statements of income for the nine months ended December 31, 2023 included elsewhere in this offering circular.

Critical Accounting Estimates

Our audited financial statements included elsewhere in this offering circular are prepared in accordance with Japanese GAAP. Many of the accounting policies require management to make difficult, complex or subjective judgments regarding the valuation of assets and liabilities. The accounting policies are fundamental to understanding our operating and financial review and prospects.

See the notes to our audited financial statements as of and for the years ended March 31, 2021, 2022 and 2023, and our unaudited interim financial statements as of December 31, 2023 and for

the nine months ended December 31, 2022 and 2023 included elsewhere in this offering circular, for a discussion of significant accounting policies used in the preparation of our financial statements. Accounting estimates are an integral part of the financial statements prepared by management and are based upon management's current judgments. Certain estimates are particularly sensitive because of their significance to the financial statements and because of the possibility that future events affecting the policies may differ significantly from management's current judgments. Critical accounting estimates involve significant judgment. The determination of these critical accounting estimates is fundamental to our financial condition and results of operations and requires management to make complex judgments based on information and financial data that may change in future periods. As a result, determinations regarding these items necessarily involve the use of assumptions and subjective judgments as to future events and are subject to change, and the use of different assumptions or data could produce materially different results. In addition, actual results could differ from estimates and may have a material adverse effect on our business, financial condition, results of operations or cash flows.

We believe that the following items represent our critical accounting estimates.

Loss on Valuation of Securities

We recognize impairments in the value of our investments in securities other than securities whose fair value is extremely difficult to determine based upon the degree to which the fair market value of such securities declines and upon certain fluctuations in foreign exchange rates. During the year ended March 31, 2023 and during the nine months ended December 31, 2023, we recognized ¥6.2 billion and ¥4.7 billion, respectively, in loss on valuation of securities on a nonconsolidated basis.

Foreign currency-denominated available-for-sale securities, with exchange rates that have significantly fluctuated and where recovery is not expected, are converted to Japanese yen using either the rate on the balance sheet date or the average one-month rate prior to the balance sheet date, whichever indicates a weaker yen. This translation difference is recorded as a loss on valuation of securities. Moreover, translation differences related to bonds included in translation differences of foreign currency-denominated available-for-sale securities held by certain consolidated subsidiaries are recorded as foreign exchange gains/losses, net, while translation differences related to other foreign currency-denominated available-for-sale securities are recorded as a separate component of net assets.

The decision as to which securities are subject to loss recognition involves significant management judgment. Under the accounting standards we have adopted, impairment losses are recognized for stocks (including foreign stocks) whose market value has fallen significantly from the acquisition cost as measured by the average market value in the month preceding the relevant balance sheet date. In certain cases, such as where the market value of the stock falls significantly during the month preceding the relevant balance sheet date, impairment losses are recognized based on the market value as of the balance sheet date.

The criteria by which the market value of a security is judged to have fallen significantly are as follows:

- the ratio of the average market value of the security in the month preceding the final day of the fiscal year to the acquisition cost is 50% or less; or
- the ratio of the average market value of the security in the month preceding the final day of the fiscal year to the acquisition cost is greater than 50% and less than or equal to 70% and for which the fair value of the security for the past two years, the condition of the issuing company and other aspects of the security meet certain defined requirements.

Our judgment of the possibility and magnitude of a future recovery in the fair value of a security may inherently rely on our subjective views concerning the creditworthiness of the issuer of the securities, market uncertainties and various other factors. Different judgments could lead to different conclusions regarding the need to recognize impairments in value.

Policy Reserves

Policy reserves are reserves set forth in accordance with Article 116 of the Insurance Business Act. See “Regulation of the Japanese Life Insurance Industry—Insurance Business Act —Financial Regulation—Policy reserves.” Policy reserves are recognized based on the following methodology:

- Reserves for policies concluded in or after April 1996, other than those in which factors used as a basis for computing policy reserves and insurance premiums are alterable and those for variable insurance, are computed by the net level premium method based on the assumption rates locked in at the sales and renewal prescribed by the Insurance Business Act and the statement of calculation procedures.
- Reserves for other policies are determined by the net level premium method using the assumption rates locked in at the sales and renewal prescribed by the statement of calculation procedures.

In addition, we and some of our consolidated life insurance companies in Japan provided additional policy reserves in the year ended March 31, 2023. As a result, policy reserves increased by ¥284,861 million, while ordinary profit and surplus before income taxes decreased by ¥284,861 million. For more information regarding these additional policy reserves, see Note 2. Summary of Significant Accounting Policies—(18) Policy reserves to our audited financial statements as of and for the years ended March 31, 2021, 2022 and 2023 included elsewhere herein.

Contingency Reserve

Within our policy reserves required under the Insurance Business Act, we maintain a contingency reserve to cover losses resulting from unexpectedly high claims or unexpectedly low actual yield on investments due to unforeseen catastrophes or poor market performance. This contingency reserve may be used only to cover such losses. The Insurance Business Act establishes the minimum provision for each fiscal year and the maximum amount of reserve with parameters pursuant to a formula based on insurance risk and other factors within which an insurance company may make provisions for, or cause the reversal of, the contingency reserve. When the mortality rate margin or investment yield margin becomes negative, the Insurance Business Act allows the use of contingency reserves for the negative portion. Pursuant to FSA regulations, a benefit amount equal to a “minimum guarantee” is required to be paid upon death or the commencement of the annuity for variable insurance and variable annuity policies, respectively, and provisions for the contingency reserve are required in respect of the related minimum guarantee risk. We reserved ¥2,108.7 billion, ¥2,139.1 billion and ¥2,223.0 billion on a consolidated basis as of March 31, 2021, 2022 and 2023, respectively. Our contingency reserve as of December 31, 2023 totaled ¥2,263.8 billion on a consolidated basis. We expect to continue to make appropriate provisions to the reserves.

Reserve for Price Fluctuations in Investments in Securities

Pursuant to provisions of the Insurance Business Act, we maintain a reserve to cover losses due to price fluctuations in assets subject to market price volatility, particularly investments in stocks, bonds and foreign currency-denominated investments. This reserve may be used only to reduce deficits arising from price fluctuations of those assets. The provision for reserve for price fluctuations in investments in securities is charged to extraordinary losses. The Insurance Business Act establishes a minimum provision and a maximum amount of reserve for each fiscal year with parameters derived using a formula based on investment risk and other factors within which an insurance company may make provision for, or cause reversal of, the reserve for price fluctuations in investments in securities, the amounts of which will be recorded on the statement of income as either extraordinary losses or gains, respectively. We are permitted under the Insurance Business Act to use the reserve for price fluctuations in investments in securities up to the amount of any net capital loss.

We reserved ¥1,610.7 billion, ¥1,684.5 billion and ¥1,684.7 billion on a consolidated basis as of March 31, 2021, 2022 and 2023, respectively. Our reserve for price fluctuations in investments in securities as of December 31, 2023 totaled ¥1,726.5 billion on a consolidated basis. We expect to continue to make appropriate provisions to the reserves.

Deferred Tax Assets and Deferred Tax Liabilities

We record deferred tax assets and deferred tax liabilities using the asset and liability approach to recognize deferred tax assets and liabilities for the expected future tax consequences of temporary differences between the carrying amounts and the tax basis of assets and liabilities. In establishing the appropriate amount of deferred tax assets, we evaluate available evidence, both positive and negative, concerning our future taxable income and other possible sources for realization of the deferred tax assets, and the statutory tax rate for the calculation of deferred tax assets and deferred tax liabilities. Our judgment of the likelihood of realization of deferred tax assets may inherently rely on our subjective views concerning uncertainties with respect to future taxable income and other factors. As a result, the amount of actual taxable income may be different from our current estimates, which would result in a larger or smaller amount of deferred tax assets or deferred tax liabilities than have been recognized.

Allowance for Doubtful Accounts

We have established an allowance for doubtful accounts in accordance with our self-assessment guidelines. The allowance for doubtful accounts is recognized as a reduction of the carrying amount of loans. With respect to loans to borrowers who are subject to bankruptcy, reorganization or rehabilitation or other similar proceedings (“bankrupt obligors”) and borrowers who have financially failed but are not yet subject to bankruptcy, reorganization or rehabilitation or other similar proceedings (“quasi-bankrupt obligors”), we provide for a specific allowance for the loan balance less estimated amounts collectible from collateral, guarantees or other means. For loans to borrowers with a high potential risk of failure, we determine and provide for the necessary specific allowance amount based on an overall assessment of such borrowers’ ability to pay after subtracting from the loan balance the amount collectible from collateral, guarantees or other means. With respect to loans in other classifications, we provide for a general allowance by applying a historical loan-loss ratio determined over a fixed period. Each loan is subject to assessment in accordance with our self-assessment guidelines.

The allowance for doubtful accounts represents management’s estimate of probable loan losses inherent in our portfolio. This evaluation process is subject to numerous management estimates and judgments.

The following factors are considered in categorizing debtors:

- the characteristics of the debtor’s industry;
- the actual state of the debtor’s finances;
- the conditions to borrowing of the debtor and the state of repayments;
- the prospects of continuation of the debtor’s business and its profitability;
- the ability of the debtor to repay, estimated based on its cash flows;
- the outlook for implementation of management improvement plans and other remedial measures; and
- expectations for support by other financial institutions and the debtor’s parent company, if any.

Results of Operations

The following table sets forth certain information relating to our results of operations for the years ended March 31, 2021, 2022 and 2023 and the nine months ended December 31, 2022 and 2023:

	Year ended March 31,			Nine months ended December 31,	
	2021	2022	2023	2022 ⁽¹⁾	2023
	(Billions of yen)				
Ordinary income:					
Revenues from insurance and reinsurance	¥5,190.1	¥5,386.0	¥6,373.5	¥4,611.0	¥6,433.1
Investment income	2,682.0	2,695.9	2,992.1	2,243.4	2,083.6
Other ordinary income	288.8	274.9	273.4	175.3	187.1
Total ordinary income	¥8,160.9	¥8,356.8	¥9,639.1	¥7,029.8	¥8,703.8
Ordinary expenses:					
Benefits and other payments	¥4,696.7	¥4,629.8	¥5,470.8	¥4,059.5	¥4,803.4
Provision for policy reserves	1,508.2	1,645.2	1,427.7	965.8	1,984.5
Investment expenses	347.2	386.4	1,391.9	1,102.9	776.1
Operating expenses	791.7	802.9	816.4	565.5	591.3
Other ordinary expenses	341.3	357.0	389.8	251.9	256.9
Total ordinary expenses	¥7,685.3	¥7,821.4	¥9,496.7	¥6,945.8	¥8,412.3
Ordinary profit	¥ 475.6	¥ 535.4	¥ 142.3	¥ 83.9	¥ 291.4
Extraordinary gains	1.5	18.4	4.4	11.4	5.4
Extraordinary losses	93.4	103.9	23.4	14.5	56.0
Provision for reserve for dividends to policyholders (limited company)	11.9	12.8	11.5	8.5	8.5
Surplus (deficit) before income taxes	¥ 371.7	¥ 437.0	¥ 111.7	¥ 72.3	¥ 232.3
Income taxes:					
Current	¥ 154.6	¥ 199.6	¥ 21.4	¥ 8.2	¥ 29.1
Deferred	(119.0)	(114.2)	(31.0)	(19.7)	11.6
Net surplus	¥ 336.0	¥ 351.6	¥ 121.3	¥ 83.8	¥ 191.4
Net surplus (deficit) attributable to noncontrolling interests	4.5	4.9	3.1	7.8	(0.0)
Net surplus attributable to the parent company	¥ 331.5	¥ 346.7	¥ 118.2	¥ 75.9	¥ 191.5

Note:

- (1) MLC, one of our consolidated subsidiaries located outside of Japan, adopted AASB 17 Insurance Contracts from the three months ended June 30, 2023. AASB 17 replaced AASB 1038 and effectively implements the changes made in IFRS through the replacement of IFRS 4 Insurance Contracts with IFRS 17. In addition, effective for the year beginning on April 1, 2023, we and Taiju Life reclassified gain on cancellation of investment trusts from "interest, dividends, and other income" to "gain on sales of securities." As a result, the statement of income information for the nine months ended December 31, 2022 included above has been retrospectively adjusted. See "Presentation of Financial and Other Information" and Notes 1 and 2 to our consolidated statements of income for the nine months ended December 31, 2023 included elsewhere in this offering circular.

The following table presents our annualized premiums from individual insurance and individual annuities, including medical coverage, living benefits, etc., for both policies in force and new policies for the periods indicated, on a nonconsolidated basis:

	Year ended March 31,			Nine months ended December 31,	
	2021	2022	2023	2022	2023
(Billions of yen)					
Policies in force ⁽¹⁾					
Individual insurance	¥2,649.2	¥2,644.4	¥2,646.2	¥2,634.9	¥2,667.7
Individual annuities	1,088.9	1,125.6	1,095.4	1,103.5	1,071.2
Total	¥3,738.2	¥3,770.0	¥3,741.7	¥3,738.4	¥3,738.9
Medical coverage, living benefits, etc. ⁽²⁾	¥ 663.8	¥ 674.0	¥ 683.0	¥ 675.8	¥ 680.7
New policies: ⁽¹⁾⁽³⁾					
Individual insurance	¥ 145.6	¥ 185.7	¥ 207.2	¥ 142.7	¥ 168.3
Individual annuities	64.3	88.2	28.2	22.4	18.2
Total	¥ 209.9	¥ 273.9	¥ 235.4	¥ 165.1	¥ 186.6
Medical coverage, living benefits, etc. ⁽²⁾	¥ 43.1	¥ 49.5	¥ 49.0	¥ 30.9	¥ 29.7

Notes:

- (1) Annualized premiums includes totals for individual insurance and individual annuities. Annualized premiums are calculated by multiplying the underlying premium installment amounts by a factor determined according to the relevant payment method to arrive at a single annualized amount. For single-premium policies, annualized premiums are calculated by dividing the total premium by the insured period.
- (2) The amount of medical coverage, living benefits, etc. represents the annualized premium relating to medical benefits (hospitalization and surgical benefits), living benefits (specified illness and nursing care benefits) and waiver of premium benefits (excluding disability benefits but including specified illness and nursing care benefits).
- (3) Annualized new policy net premium amount includes net increases due to conversions.

The following table sets forth a breakdown of our insurance premiums on a nonconsolidated basis by product line for the periods indicated:

	Year ended March 31,			Nine months ended December 31,	
	2021	2022	2023	2022	2023
(Billions of yen)					
Individual insurance	¥2,249.8	¥2,233.3	¥2,612.8	¥1,778.4	¥2,393.4
Individual annuities	701.1	729.6	714.3	525.9	483.0
Group insurance	250.0	254.6	252.7	186.9	191.6
Group annuities	1,012.8	1,041.1	1,020.4	798.6	753.3
Others	49.3	47.9	46.5	36.9	35.3
Total	¥4,263.2	¥4,306.6	¥4,646.8	¥3,326.8	¥3,856.8

Numbers of Policies and Policy Amounts for Our Main Product Lines

The following tables set forth changes in the number of policies and policy amounts in force for our main product lines for the years ended March 31, 2021, 2022 and 2023 and the nine months ended December 31, 2022 and 2023 on a nonconsolidated basis. See also “Business—Products and Services.”

Individual

Individual insurance is our main business area, mainly marketed through our *Mirai no Katachi* product lineup, and includes whole life insurance, term life insurance, endowment insurance and third-sector products. The number of policies in force for the main product, *Mirai no Katachi*,

increased in the year ended March 31, 2023 but decreased in the nine months ended December 31, 2023. The number and amount of new policies in the individual insurance market decreased in the year ended March 31, 2023, the compared to the prior year, and the number of new policies in the individual insurance market decreased in the nine months ended December 31, 2023, compared to the same period in the prior year, primarily due to lower sales of protection products.

	Year ended March 31,						Nine months ended December 31,			
	2021		2022		2023		2022		2023	
	Number of policies	Policy amount	Number of policies	Policy amount	Number of policies	Policy amount	Number of policies	Policy amount	Number of policies	Policy amount
(Thousands of policies and billions of yen)										
At the beginning of the period . . .	29,111.7	¥132,506.5	29,714.8	¥129,693.6	30,487.7	¥127,487.6	30,487.7	¥127,487.6	30,814.2	¥123,924.4
Increase due to:										
New policies	1,633.6	5,641.3	1,887.4	6,299.6	1,797.5	5,290.3	1,371.2	3,787.2	1,253.5	3,905.5
Renewals	22.5	379.2	20.6	378.8	110.7	500.7	82.7	384.2	100.4	386.7
Reinstatements	0.3	2.9	0.2	1.9	0.2	1.9	0.2	1.8	0.1	1.6
Conversion	2,162.5	6,644.2	2,324.1	6,720.0	2,198.4	6,532.8	1,756.9	5,224.0	1,331.3	3,558.0
Variable amount	-	1.2	-	1.3	-	1.5	-	1.2	-	1.9
Decrease due to:										
Death	112.3	726.3	122.0	755.3	133.8	817.1	96.3	590.0	101.2	589.6
Maturity	106.5	406.9	94.1	348.0	230.6	839.0	174.1	631.2	192.0	680.4
Decrease of benefits	-	666.2	-	649.6	-	642.9	-	472.5	-	503.1
Decrease from conversion	1,615.0	6,548.1	1,802.1	6,871.9	1,897.3	6,834.0	1,513.4	5,436.7	1,195.3	4,178.8
Cancellation	1,356.5	5,692.1	1,419.8	5,680.4	1,498.8	5,807.5	1,096.9	4,296.0	1,226.6	4,495.7
Expiration	3.3	43.3	3.0	32.8	2.8	27.0	2.1	20.5	1.9	18.2
Decrease from variable amount	-	0.5	-	1.1	-	1.6	-	1.1	-	0.6
Decrease due to other changes	22.2	1,398.1	18.3	1,268.4	16.8	921.1	13.4	731.8	9.6	522.3
At period-end	29,714.8	129,693.6	30,487.7	127,487.6	30,814.2	123,924.4	30,802.4	124,706.0	30,773.0	120,789.3
Net increase (decrease)	603.1	¥ (2,812.8)	772.8	¥ (2,206.0)	326.5	¥ (3,563.1)	314.7	¥ (2,781.5)	(41.2)	¥ (3,135.1)

Individual annuities

In response to the shifting of customer demand from mortality insurance to savings-type products, the number of policies and policy amounts increased period over period during the years ended March 31, 2021 and 2022; however, during the year ended March 31, 2023, the number of policies and policy amounts for individual annuities began to decline due in part by lower assumed interest rates in Japan, and this trend has continued during the nine months ended December 31, 2023. We continue to cultivate new customers and product sales through our *Mirai no Katachi* and *Gran Age*. See “Business–Products and Services–Individual Annuities.”

	Year ended March 31,						Nine months ended December 31,			
	2021		2022		2023		2022		2023	
	Number of policies	Policy amount ⁽¹⁾	Number of policies	Policy amount ⁽¹⁾	Number of policies	Policy amount ⁽¹⁾	Number of policies	Policy amount ⁽¹⁾	Number of policies	Policy amount ⁽¹⁾
(Thousands of policies and billions of yen)										
At the beginning of the period	4,088.3	¥24,812.8	4,137.7	¥25,148.3	4,238.6	¥25,905.1	4,238.6	¥25,905.1	4,173.6	¥25,240.2
Increase due to:										
New policies	195.8	1,458.0	269.7	2,048.2	118.3	736.4	90.5	570.7	91.2	513.8
Reinstatements	0.0	0.1	0.0	0.1	0.0	0.1	0.0	0.0	0.0	0.0
Increase from conversion	7.0	48.2	10.0	64.8	4.8	25.8	3.7	19.9	3.7	21.1
Decrease due to:										
Death	12.0	52.8	12.4	54.5	13.3	58.3	9.4	40.3	9.3	42.0
Completion of payments	40.1	27.2	44.9	30.2	55.7	36.3	39.6	26.0	37.4	24.6
Decrease of insurance amount	–	53.1	–	49.9	–	62.8	–	45.5	–	50.2
Decrease from conversion	6.9	38.8	9.6	55.3	6.8	38.5	5.0	27.2	7.3	41.8
Cancellation	89.8	551.2	102.9	627.2	104.2	644.7	76.7	477.0	88.8	545.6
Expiration	0.2	1.5	0.2	1.5	0.1	1.1	0.1	0.8	0.1	0.7
Decrease due to other changes	4.2	141.2	8.7	221.6	7.8	267.1	5.3	247.4	5.8	223.7
At period-end	4,137.7	25,148.3	4,238.6	25,905.1	4,173.6	25,240.2	4,196.6	25,631.3	4,119.6	24,846.3
Net increase (decrease)	49.4	¥ 335.5	100.9	¥ 756.7	(65.0)	¥ (664.8)	(42.0)	¥ (273.7)	(53.9)	¥ (393.8)

Note:

- (1) The policy amount for individual annuities is the sum of (a) the funds held for annuity payments at the time such payments are to commence and (b) the policy reserve amount for annuities for which such payments have already commenced. Because the policy reserve amount changes over time, in contrast to the static nature of policy amounts of insurance policies, the amount of net increase (decrease) in the policy amount column does not match the total of the individual items.

Group

Although we face a difficult domestic operating environment, which includes a declining birthrate and an aging population as well as a decrease of full-time employment, we believe there are increasing business opportunities in the form of group insurance with employee contributions due to the higher expectation for the role of businesses to supplement existing social security. Such products are designed to increase financial independence and self-reliance. The number of insured in the group insurance segment and the policy amounts decreased during the year ended March 31, 2023 and during the nine months ended December 31, 2023. See “Business—Products and Services—Group Insurance.”

	Year ended March 31,						Nine months ended December 31,			
	2021		2022		2023		2022		2023	
	Number of insured	Policy amount	Number of insured	Policy amount	Number of insured	Policy amount	Number of insured	Policy amount	Number of insured	Policy amount
(Thousands of insured and billions of yen)										
At the beginning of the period	27,422.4	¥97,889.4	27,588.9	¥98,779.1	27,398.4	¥98,261.3	27,398.4	¥98,261.3	27,171.7	¥97,501.8
Increase due to:										
New policies	75.1	270.4	98.8	216.9	109.6	894.4	70.7	836.4	94.6	572.6
Renewals	15,495.1	61,219.1	15,541.5	61,392.5	15,397.7	60,359.8	12,060.8	42,569.1	12,026.3	42,854.6
Midterm enrollment	2,115.6	6,769.2	2,061.9	6,935.1	1,780.0	5,905.2	1,400.4	4,443.7	1,360.3	4,133.9
Increase of insurance amount	–	1,842.8	–	1,785.2	–	1,679.2	–	1,251.7	–	1,003.8
Decrease due to:										
Death	45.4	103.5	46.0	104.2	46.8	106.7	32.5	74.6	33.0	76.1
Maturity	15,585.0	61,893.4	15,607.3	61,758.0	15,569.5	61,088.6	12,215.3	43,282.0	12,122.6	43,366.3
Withdrawal	1,866.5	4,658.8	2,164.9	5,681.8	1,877.5	4,922.7	1,424.8	3,392.6	1,417.7	3,310.2
Decrease of insurance amount	–	2,461.5	–	3,201.1	–	3,402.0	–	2,550.4	–	1,831.6
Cancellation	22.7	96.8	74.5	100.7	20.7	77.4	12.1	67.0	14.5	55.8
Expiration	0.3	0.7	0.3	1.5	0.0	0.4	0.1	0.5	0.0	0.5
Decrease due to other changes	(0.7)	(4.5)	(0.4)	(1.3)	(0.4)	(1.1)	(0.2)	(0.7)	(0.2)	(0.7)
At period-end	27,588.9	98,779.1	27,398.4	98,261.3	27,171.7	97,501.8	27,245.8	97,995.6	27,065.0	97,427.0
Net increase (decrease)	166.4	¥ 889.7	(190.4)	¥ (517.8)	(226.7)	¥ (759.4)	(152.6)	¥ (265.6)	(106.6)	¥ (74.7)

Group annuities

As a result of our sound investment performance and our continuous sales efforts in new products designed to secure stable profits with limited exposure to price fluctuation risk, the policy amounts in the group annuities segment steadily increased during the years ended March 31, 2021, 2022 and 2023, and the number of insured increased during the year ended March 31, 2022. However, the number of insured decreased during the year ended March 31, 2023 and the nine months ended December 31, 2023, and the policy amounts decreased during the nine months ended December 31, 2023. To mitigate the negative spread risk from declining interest rates and liquidity risk due to surrenders upon rising interest rates, we maintain a solid risk management system, including a system by which we suspend sales of certain products depending on interest rate levels. See “Business—Products and Services—Group Annuities.”

	Year ended March 31,						Nine months ended December 31,			
	2021		2022		2023		2022		2023	
	Number of insured ⁽¹⁾	Policy amount ⁽²⁾	Number of insured ⁽¹⁾	Policy amount ⁽²⁾	Number of insured ⁽¹⁾	Policy amount ⁽²⁾	Number of insured ⁽¹⁾	Policy amount ⁽²⁾	Number of insured ⁽¹⁾	Policy amount ⁽²⁾
(Thousands of insured and billions of yen)										
At the beginning of the period	8,845.4	¥13,387.1	8,805.0	¥13,649.0	8,925.7	¥13,895.3	8,925.7	¥13,895.3	8,895.4	¥14,092.6
Increase due to:										
New policies	0.0	2.0	1.3	0.1	0.0	0.5	0.0	0.3	0.0	0.1
Decrease due to:										
Annuity payments	2,724.9	325.7	2,716.0	319.3	2,700.4	304.6	1,933.1	223.2	2,164.5	248.1
Single payments	400.4	415.9	433.9	442.0	451.1	454.4	293.2	340.8	314.2	371.9
Cancellation	0.3	16.6	0.7	13.6	0.0	10.2	0.1	10.2	0.2	137.7
At period-end	8,805.0	13,649.0	8,925.7	13,895.3	8,895.4	14,092.6	8,906.6	14,091.9	8,873.1	14,022.2
Net increase (decrease)	(40.4)¥	261.8	120.7 ¥	246.3	(30.3)¥	197.2	(19.1)¥	196.6	(22.2)¥	(70.3)

Notes:

- (1) The number of insured in the table above is measured as of the beginning or end, as the case may be, of the applicable period. As a result, the amount of net increase in the number of insured column does not match the total of the individual items.
- (2) For policy amount, the new policy amount is equal to the initial premium payment and the total policy amount in force is equal to the amount of outstanding corresponding policy reserves. Because the amount of policy reserves changes over time, in contrast to the static nature of policy amounts of annuity policies, the amount of net increase (decrease) in the policy amount column does not match the total of the individual items.

Separate accounts

Assets related to our individual variable insurance and individual variable annuities and a portion of our group annuity products, including group employee pension fund insurance and national pension fund insurance, are held in our separate accounts. Separate account assets and liabilities represent funds that we administer and invest to meet specific investment objectives of policyholders and for which such policyholders bear the investment risk of the invested assets. The following table sets forth the amount of separate account assets as of the dates indicated, on a nonconsolidated basis:

	As of March 31,			As of December 31,	
	2021	2022	2023	2022	2023
(Billions of yen)					
Individual variable insurance	¥ 112.9	¥ 110.1	¥ 100.1	¥ 97.1	¥ 107.6
Individual variable annuities	32.2	19.5	15.5	14.9	15.0
Group annuity products	1,082.1	1,077.8	1,030.8	1,006.8	1,059.1
Total separate account assets	¥1,227.3	¥1,207.5	¥1,146.5	¥1,118.8	¥1,181.9

Over the years ended March 31, 2022 and 2023, separate account assets in each of the individual variable insurance category, individual variable annuities and group annuity products declined year on year. As of December 31, 2023, total separate account assets increased as compared to March 31, 2023, primarily due to an increase in group annuity products.

The following table sets forth the policy amount in force for term and whole life individual variable insurance as of the dates indicated, on a nonconsolidated basis:

	As of March 31,			As of December 31,	
	2021	2022	2023	2022	2023
(Billions of yen)					
Individual variable insurance (defined term)	¥ 97.8	¥ 99.6	¥ 95.3	¥ 96.5	¥ 96.1
Individual variable insurance (whole life)	425.7	413.6	400.9	404.8	393.3

Comparison of the Nine Months Ended December 31, 2022 and 2023

Ordinary income

	Nine months ended December 31,	
	2022	2023
	(Billions of yen)	
Ordinary income:		
Revenues from insurance and reinsurance	¥4,611.0	¥6,433.1
Investment income	2,243.4	2,083.6
Other ordinary income	175.3	187.1
Total ordinary income	¥7,029.8	¥8,703.8

Ordinary income increased by ¥1,674.0 billion, or 23.8%, to ¥8,703.8 billion for the nine months ended December 31, 2023 from ¥7,029.8 billion for the same period of the previous year, primarily due to an increase in revenues from insurance and reinsurance as described below.

Revenues from insurance and reinsurance. Revenues from insurance and reinsurance increased by ¥1,822.1 billion, or 39.5%, to ¥6,433.1 billion for the nine months ended December 31, 2023 from ¥4,611.0 billion for the same period of the previous year, primarily due to an increase in sales of the single payment products of Nippon Life and Nippon Wealth Life.

The following table shows a breakdown of our net investment income for the nine months ended December 31, 2022 and 2023:

	Nine months ended December 31,	
	2022	2023
	(Billions of yen)	
Investment income:		
Interest, dividends, and other income	¥1,276.3	¥1,320.2
Gain on trading securities	–	23.2
Gain on sales of securities	829.0	286.9
Foreign exchange gains, net	137.0	368.8
Gain from separate accounts, net	–	83.2
Others	0.9	1.2
Total investment income	2,243.4	2,083.6
Investment expenses:		
Interest expenses	30.2	35.5
Loss on trading securities	39.1	–
Loss on sales of securities	682.3	284.9
Loss on valuation of securities	20.1	5.5
Loss on derivative financial instruments, net	221.5	385.9
Loss on separate accounts, net	42.9	–
Others	66.3	64.0
Total investment expenses	1,102.9	776.1
Net investment income	¥1,140.5	¥1,307.5

Net investment income. Net investment income increased by ¥166.9 billion, or 14.6%, to ¥1,307.5 billion for the nine months ended December 31, 2023 from ¥1,140.5 billion for the same period of the previous year, primarily due to decrease in investment expense. The decrease in investment expense was primarily attributable to a decrease in loss on sales of securities.

Other ordinary income. Other ordinary income increased by ¥11.7 billion, or 6.7%, to ¥187.1 billion for the nine months ended December 31, 2023 from ¥175.3 billion for the same period of the previous year.

Ordinary expenses

	Nine months ended December 31,	
	2022	2023
	(Billions of yen)	
Ordinary expenses:		
Benefits and other payments	¥4,059.5	¥4,803.4
Provision for policy reserves	965.8	1,984.5
Investment expenses	1,102.9	776.1
Operating expenses	565.5	591.3
Other ordinary expenses	251.9	256.9
Total ordinary expenses	¥6,945.8	¥8,412.3

Ordinary expenses increased by ¥1,466.5 billion, or 21.1%, to ¥8,412.3 billion for the nine months ended December 31, 2023 from ¥6,945.8 billion for the same period of the previous year, primarily due to increases in benefits and other payments and provision for policy reserves.

Benefits and other payments. Benefits and other payments increased by ¥743.8 billion, or 18.3%, to ¥4,803.4 billion for the nine months ended December 31, 2023 from ¥4,059.5 billion for the same period of the previous year.

Provision for policy reserves. Provision for policy reserves increased by ¥1,018.6 billion, or 105.5%, to ¥1,984.5 billion for the nine months ended December 31, 2023 from ¥965.8 billion for the same period of the previous year, primarily due to increases in provision for policy reserves.

Investment expenses. See discussion of “—Net investment income” above.

Operating expenses. Operating expenses increased by ¥25.8 billion, or 4.6%, to ¥591.3 billion for the nine months ended December 31, 2023 from ¥565.5 billion for the same period of the previous year.

Other ordinary expenses. Other ordinary expenses increased by ¥4.9 billion, or 2.0%, to ¥256.9 billion for the nine months ended December 31, 2023 from ¥251.9 billion for the same period of the previous year.

Ordinary profit

As a result of the foregoing, ordinary profit increased by ¥207.5 billion, or 247.2%, to ¥291.4 billion for the nine months ended December 31, 2023 from ¥83.9 billion for the same period of the previous year.

Extraordinary gains and losses

Extraordinary gains decreased by ¥5.9 billion, or 52.4%, to ¥5.4 billion for the nine months ended December 31, 2023 from ¥11.4 billion for the same period of the previous year, primarily due to a decrease in reversal of reserve for price fluctuations in investments in securities. Extraordinary losses increased by ¥41.5 billion, or 285.7%, to ¥56.0 billion for the nine months ended December 31, 2023 from ¥14.5 billion for the same period of the previous year, primarily due to an increase in provision for reserve for price fluctuations in investment in securities.

Surplus (deficit) before income taxes

As a result of the foregoing, surplus before income taxes increased by ¥159.9 billion, or 221.2%, to surplus before income taxes of ¥232.3 billion for the nine months ended December 31, 2023 from surplus before income taxes of ¥72.3 billion for the same period of the previous year.

Income taxes

	Nine months ended December 31,	
	2022	2023
	(Billions of yen)	
Income taxes:		
Current	¥ 8.2	¥29.1
Deferred	(19.7)	11.6

Current income taxes. Current income taxes increased by ¥20.9 billion, or 255.3%, to ¥29.1 billion for the nine months ended December 31, 2023 from ¥8.2 billion for the same period of the previous year.

Deferred income taxes. Deferred income taxes were ¥11.6 billion for the nine months ended December 31, 2023 as compared to ¥(19.7) billion for the same period of the previous year.

Net surplus

Net surplus increased by ¥107.6 billion, or 128.4%, to ¥191.4 billion for the nine months ended December 31, 2023 from ¥83.8 billion for the same period of the previous year.

Net surplus attributable to the parent company

Net surplus attributable to the parent company increased by ¥115.6 billion, or 152.3%, to ¥191.5 billion for the nine months ended December 31, 2023 from ¥75.9 billion for the same period of the previous year.

Comparison of the Years Ended March 31, 2022 and 2023

Ordinary income

	Year ended March 31,	
	2022	2023
	(Billions of yen)	
Ordinary income:		
Revenues from insurance and reinsurance	¥5,386.0	¥6,373.5
Investment income	2,695.9	2,992.1
Other ordinary income	274.9	273.4
Total ordinary income	¥8,356.8	¥9,639.1

Ordinary income increased by ¥1,282.2 billion, or 15.3%, to ¥9,639.1 billion for the year ended March 31, 2023 from ¥8,356.8 billion for the previous year, primarily due to increases in revenues from insurance and reinsurance.

Revenues from insurance and reinsurance. Revenues from insurance and reinsurance increased by ¥987.5 billion, or 18.3%, to ¥6,373.5 billion for the year ended March 31, 2023 from ¥5,386.0 billion for the previous year, primarily due to an increase in sales of foreign currency-denominated single-payment products (increased by 137% to ¥987.6 billion compared to the previous year) and yen-denominated single-payment products (increased by 62% to ¥305.6 billion compared to the previous year). For the year ended March 31, 2023, revenue from insurance and reinsurance through our sales representative channel, third-party sales agencies channel and bancassurance channel increased by ¥215.0 billion, ¥136.8 billion and ¥421.6 billion over the previous year, respectively. The increases in revenue from insurance and reinsurance attributable to our sales representative channel and bancassurance channel were primarily driven by sales of single-payment whole life insurance and foreign currency-denominated products.

The following table shows a breakdown of our net investment income for the years ended March 31, 2022 and 2023:

	Year ended March 31,	
	2022	2023
	(Billions of yen)	
Investment income:		
Interest, dividends, and other income	¥1,731.1	¥1,943.7
Gain on trading securities	6.2	–
Gain on sales of securities	490.9	847.5
Gain on redemptions of securities	9.6	28.4
Foreign exchange gains, net	413.6	171.3
Reversal of allowance for doubtful accounts	1.5	–
Other investment income	1.6	1.0
Gain from separate accounts, net	41.0	–
Total investment income	¥2,695.9	¥2,992.1
Investment expenses:		
Interest expenses	¥ 34.8	¥ 40.3
Loss from assets held in trust, net	0.0	–
Loss on trading securities	–	31.4
Loss on sales of securities	116.8	905.2
Loss on valuation of securities	14.1	10.0
Loss on redemptions of securities	7.1	7.1
Loss on derivative financial instruments, net	128.6	301.4
Provision for allowance for doubtful accounts	–	4.3
Write-offs of loans	0.0	0.0
Depreciation of rental real estate and other assets	21.1	21.6
Other investment expenses	63.6	65.3
Loss from separate accounts	–	4.9
Total investment expenses	386.4	1,391.9
Net investment income	¥2,309.5	¥1,600.2

Net investment income. Net investment income decreased by ¥709.2 billion, or 30.7%, to ¥1,600.2 billion for the year ended March 31, 2023 from ¥2,309.5 billion for the previous year, primarily due to increase in investment expenses. The increase in investment expenses was primarily attributable to loss on sales of securities and loss on derivative financial instruments.

Other ordinary income. Other ordinary income decreased by ¥1.5 billion, or 0.5%, to ¥273.4 billion for the year ended March 31, 2023 from ¥274.9 billion for the previous year.

Ordinary expenses

	Year ended March 31,	
	2022	2023
	(Billions of yen)	
Ordinary expenses:		
Benefits and other payments	¥4,629.8	¥5,470.8
Provision for policy reserves	1,645.2	1,427.7
Investment expenses	386.4	1,391.9
Operating expenses	802.9	816.4
Other ordinary expenses	357.0	389.8
Total ordinary expenses	¥7,821.4	¥9,496.7

Ordinary expenses increased by ¥1,675.3 billion, or 21.4%, to ¥9,496.7 billion for the year ended March 31, 2023 from ¥7,821.4 billion for the previous year, primarily due to an increase in investment expenses.

Benefits and other payments. Benefits and other payments increased by ¥841.0 billion, or 18.2%, to ¥5,470.8 billion for the year ended March 31, 2023 from ¥4,629.8 billion for the previous year, primarily due to payouts on COVID-19 related claims and benefits and an increase in surrender of over-the-counter insurance policies.

Provision for policy reserves. Provision for policy reserves decreased by ¥217.5 billion, or 13.2%, to ¥1,427.7 billion for the year ended March 31, 2023 from ¥1,645.2 billion for the previous year, primarily due to a decrease in provision for policy reserves by Nippon Life.

Investment expenses. See discussion of “—Net investment income” above.

Operating expenses. Operating expenses increased by ¥13.4 billion, or 1.7%, to ¥816.4 billion for the year ended March 31, 2023 from ¥802.9 billion for the previous year.

Other ordinary expenses. Other ordinary expenses increased by ¥32.8 billion, or 9.2%, to ¥389.8 billion for the year ended March 31, 2023 from ¥357.0 billion for the previous year.

Ordinary profit

As a result of the foregoing, ordinary profit decreased by ¥393.0 billion, or 73.4%, to ¥142.3 billion for the year ended March 31, 2023 from ¥535.4 billion for the previous year.

Extraordinary gains and losses

Extraordinary gains decreased by ¥13.9 billion, or 75.9%, to ¥4.4 billion for the year ended March 31, 2023 from ¥18.4 billion for the previous year, primarily due to a decrease in gain on disposal of fixed assets. Extraordinary losses decreased by ¥80.5 billion, or 77.5%, to ¥23.4 billion for the year ended March 31, 2023 from ¥103.9 billion for the previous year, primarily due to a decrease in provision for reserve for price fluctuations in investments in securities.

Surplus before income taxes

As a result of the foregoing, surplus before income taxes was ¥111.7 billion for the year ended March 31, 2023, a decrease of ¥325.2 billion, or 74.4%, compared to ¥437.0 billion for the year ended March 31, 2022.

Income taxes

	Year ended March 31,	
	2022	2023
(Billions of yen)		
Income taxes:		
Current	¥ 199.6	¥ 21.4
Deferred	(114.2)	(31.0)

Current income taxes. Current income taxes decreased by ¥178.1 billion, or 89.2%, to ¥21.4 billion for the year ended March 31, 2023 from ¥199.6 billion for the previous year.

Deferred income taxes. Deferred income taxes decreased by ¥83.2 billion to ¥(31.0) billion for the year ended March 31, 2023 from ¥(114.2) billion for the previous year, primarily as a result of a decrease in deferred income taxes of Nippon Life.

Net surplus

Net surplus decreased by ¥230.3 billion, or 65.5%, to ¥121.3 billion for the year ended March 31, 2023 from ¥351.6 billion for the previous year.

Net surplus attributable to the parent company

Net surplus attributable to the parent company decreased by ¥228.5 billion, or 65.9%, to ¥118.2 billion for the year ended March 31, 2023 from ¥346.7 billion for the previous year.

Comparison of the Years Ended March 31, 2021 and 2022

Ordinary income

	Year ended March 31,	
	2021	2022
	(Billions of yen)	
Ordinary income:		
Revenues from insurance and reinsurance	¥5,190.1	¥5,386.0
Investment income	2,682.0	2,695.9
Other ordinary income	288.8	274.9
Total ordinary income	¥8,160.9	¥8,356.8

Ordinary income increased by ¥195.9 billion, or 2.4%, to ¥8,356.8 billion for the year ended March 31, 2022 from ¥8,160.9 billion for the previous year, primarily due to increases in revenues from insurance and reinsurance.

Revenues from insurance and reinsurance. Revenues from insurance and reinsurance increased by ¥195.8 billion, or 3.8%, to ¥5,386.0 billion for the year ended March 31, 2022 from ¥5,190.1 billion for the previous year, primarily due to increases in income for Nippon Life, Taiju Life and Nippon Wealth Life.

The following table shows a breakdown of our net investment income for the years ended March 31, 2021 and 2022:

	Year ended March 31,	
	2021	2022
	(Billions of yen)	
Investment income:		
Interest, dividends, and other income	¥1,558.9	¥1,731.1
Gain on trading securities	10.4	6.2
Gain on sales of securities	537.3	490.9
Gain on redemptions of securities	3.9	9.6
Foreign exchange gains, net	413.8	413.6
Reversal of allowance for doubtful accounts	–	1.5
Other investment income	2.5	1.6
Gain from separate accounts, net	154.8	41.0
Total investment income	¥2,682.0	¥2,695.9
Investment expenses:		
Interest expenses	¥ 31.3	¥ 34.8
Loss from assets held in trust, net	34.1	0.0
Loss on sales of securities	47.6	116.8
Loss on valuation of securities	6.7	14.1
Loss on redemptions of securities	14.8	7.1
Loss on derivative financial instruments, net	146.2	128.6
Provision for allowance for doubtful accounts	5.9	–
Write-offs of loans	0.0	0.0
Depreciation of rental real estate and other assets	20.6	21.1
Other investment expenses	39.6	63.6
Total investment expenses	347.2	386.4
Net investment income	¥2,334.8	¥2,309.5

Net investment income. Net investment income decreased by ¥25.3 billion, or 1.1%, to ¥2,309.5 billion for the year ended March 31, 2022 from ¥2,334.8 billion for the previous year, primarily due to an increase in investment expenses. The increase in investment expenses was primarily attributable to loss on sales of securities.

Other ordinary income. Other ordinary income decreased by ¥13.8 billion, or 4.8%, to ¥274.9 billion for the year ended March 31, 2022 from ¥288.8 billion for the previous year.

Ordinary expenses

	Year ended March 31,	
	2021	2022
	(Billions of yen)	
Ordinary expenses:		
Benefits and other payments	¥4,696.7	¥4,629.8
Provision for policy reserves	1,508.2	1,645.2
Investment expenses	347.2	386.4
Operating expenses	791.7	802.9
Other ordinary expenses	341.3	357.0
Total ordinary expenses	<u>¥7,685.3</u>	<u>¥7,821.4</u>

Ordinary expenses increased by ¥136.0 billion, or 1.8%, to ¥7,821.4 billion for the year ended March 31, 2022 from ¥7,685.3 billion for the previous year, primarily due to an increase in provision for policy reserves.

Benefits and other payments. Benefits and other payments decreased by ¥66.9 billion, or 1.4%, to ¥4,629.8 billion for the year ended March 31, 2022 from ¥4,696.7 billion for the previous year.

Provision for policy reserves. Provision for policy reserves increased by ¥137.0 billion, or 9.1%, to ¥1,645.2 billion for the year ended March 31, 2022 from ¥1,508.2 billion for the previous year, primarily due to increases in provision for reserve for policy reserves by Nippon Life and Nippon Wealth Life.

Investment expenses. See discussion of “—Net investment income” above.

Operating expenses. Operating expenses increased by ¥11.2 billion, or 1.4%, to ¥802.9 billion for the year ended March 31, 2022 from ¥791.7 billion for the previous year.

Other ordinary expenses. Other ordinary expenses increased by ¥15.6 billion, or 4.6%, to ¥357.0 billion for the year ended March 31, 2022 from ¥341.3 billion for the previous year.

Ordinary profit

As a result of the foregoing, ordinary profit increased by ¥59.8 billion, or 12.6%, to ¥535.4 billion for the year ended March 31, 2022 from ¥475.6 billion for the previous year.

Extraordinary gains and losses

Extraordinary gains increased by ¥16.8 billion, or 1,089.6%, to ¥18.4 billion for the year ended March 31, 2022 from ¥1.5 billion for the previous year, primarily due to an increase in gain on disposal of fixed assets. Extraordinary losses increased by ¥10.4 billion, or 11.2%, to ¥103.9 billion for the year ended March 31, 2022 from ¥93.4 billion for the previous year, primarily due to an increase in impairment loss.

Surplus before income taxes

As a result of the foregoing, surplus before income taxes was ¥437.0 billion for the year ended March 31, 2022, an increase of ¥65.3 billion, or 17.6%, compared to ¥371.7 billion for the year ended March 31, 2021.

Income taxes

	Year ended March 31,	
	2021	2022
	(Billions of yen)	
Income taxes:		
Current	¥ 154.6	¥ 199.6
Deferred	(119.0)	(114.2)

Current income taxes. Current income taxes increased by ¥44.9 billion, or 29.1%, to ¥199.6 billion for the year ended March 31, 2022 from ¥154.6 billion for the previous year.

Deferred income taxes. Deferred income taxes decreased by ¥4.8 billion to ¥(114.2) billion for the year ended March 31, 2022 from ¥(119.0) billion for the previous year, primarily as a result of decreases in deferred income taxes by MLC and Taiju Life.

Net surplus

Net surplus increased by ¥15.5 billion, or 4.6%, to ¥351.6 billion for the year ended March 31, 2022 from ¥336.0 billion for the previous year.

Net surplus attributable to the parent company

Net surplus attributable to the parent company increased by ¥15.2 billion, or 4.6%, to ¥346.7 billion for the year ended March 31, 2022 from ¥331.5 billion for the previous year.

Economic Solvency Ratio

Economic value-based solvency ratios measure the solvency of an insurance company based on the economic value of its assets and liabilities and can be valuable in assessing an insurance company's specific risk profile. The introduction of economic value-based solvency ratios has been widely discussed in the insurance industry and has been considered by various insurance regulators around the globe. The EU has already adopted a full-scale economic solvency-based regime, in the form of the EU Solvency II Directive (2009/138/EEC), which became effective on January 1, 2016. ESR has not been formally implemented in Japan, but in anticipation of future regulatory developments, we have voluntarily adopted an internal economic value-based solvency framework, taking into consideration the Risk-based Global Insurance Capital Standard, a framework for IAIGs, which is currently under development by the IAIS, to measure available capital based on current observable market rates, and disclose our internal economic value-based solvency ratio, which we refer to as ESR, as a supplement to our solvency margin ratio. ESR is equal to the sum of our surplus, which is the difference between the market value of our assets and the market value of our liabilities, and our external financing capital, which is comprised of outstanding foundation funds and subordinated bonds, divided by our integrated risk amount, which we define as the estimated amount of capital necessary to cover all of our quantifiable risk, including insurance underwriting risk, market risk, credit risk and operational risk, subject to certain adjustments, for a one-year period to a 99.5% confidence level. Insurance underwriting risk is calculated as the aggregation of the risk amounts for losses to be incurred from factors including volatilities in mortality, disability and morbidity rate, policy surrenders and lapses and changes in operating expenses. Market risk is calculated as the aggregation of the risks including interest rate risk, currency risk and real estate risk. Credit risk is calculated as the aggregation of each stress factor, which varies by exposure class, rating category and time to maturity, applied based on the specified risk exposures. Operational risk is calculated as the aggregation of each stress factor, which varies, among other things, by product and geographical segmentation, applied based on the specified net exposure amounts. ESR is subject to change based on changes to the market environment, including interest rates, especially on bonds with very long maturities, and changes to our business and other risks.

The internal model we have developed and use to calculate ESR on a voluntary basis to monitor our financial soundness has not been approved by the FSA, and our ESR framework may differ from, and accordingly may not be directly comparable to, any standardized model adopted in Japan or the economic value-based solvency frameworks currently or ultimately adopted by other similar insurance companies in Japan. For example, we evaluate market risk and credit risk with a segmented method that utilizes a more granular categorization than, and apply different methodologies for calculating risk margin as compared to, what is used in the FSA’s standardized model.

In addition, we review our ESR framework on an ongoing basis and may from time to time revise our ESR framework based on our own assessment of the appropriateness of the current framework or based on discussions with the FSA or IAIS. For example, we are currently evaluating several modifications to our internal model based on developments regarding the FSA’s standardized model, as well as observations from our own internal data. While these modifications have not been finalized, if applied to our historical ESR, we expect they would result in a decrease. See “Risk Factors—Risk Factors Related to our Business—“Our ESR framework may not be directly comparable to the economic value-based solvency frameworks voluntarily adopted by other similar insurance companies in Japan” and “Regulation of the Japanese Life Insurance Industry—Solvency margin ratio.”

Liquidity and Capital Resources

Cash Flows

The following table sets forth information about our consolidated cash flows during the years ended March 31, 2021, 2022 and 2023:

	Year ended March 31,		
	2021	2022	2023
	(Billions of yen)		
Net cash provided by operating activities	¥ 965.1	¥ 1,232.7	¥ 1,339.6
Net cash used in investing activities	(1,157.2)	(1,207.6)	(1,851.8)
Net cash provided by financing activities	274.6	158.7	59.2
Effect of exchange rate changes on cash and cash equivalents	14.0	37.7	46.1
Net increase in cash and cash equivalents	96.5	221.5	(406.7)
Cash and cash equivalents at the beginning of the year	2,226.2	2,322.8	2,544.3
Net (decrease) increase in cash and cash equivalents resulting from change in the scope of consolidation	—	—	2.1
Cash and cash equivalents at the end of the year	¥ 2,322.8	¥ 2,544.3	¥ 2,139.7

Life insurance companies generally produce a positive cash flow from operating activities, as measured by the amount by which cash inflows are adequate to meet obligations to policyholders and normal operating expenses as they are incurred. The remaining cash flow is generally used to increase the asset base to provide funds to meet future benefits and other product-related payments and for writing and acquiring new business. Net cash provided by operating activities is roughly equal to the sum of revenues from insurance and reinsurance and interest, dividends, and other income, less benefits and other payments and operating expenses. We recorded positive cash flows in operating activities in each of the years ended March 31, 2021, 2022 and 2023. For the year ended March 31, 2023, net cash provided by operating activities increased by ¥106.9 billion over the previous year, primarily due to an increase in sales of single-premium for Nippon Life, Taiju Life and Nippon Wealth Life. For the year ended March 31, 2022, net cash provided by operating activities increased by ¥267.5 billion over the previous year, primarily due to an increase in sales of single-premium due to overseas interest rates.

Life insurance companies generally produce a negative cash flow from investing activities, because life insurance companies allocate surplus cash generated from operating activities for

use in investing activities. For the year ended March 31, 2023, net cash used in investing activities increased by ¥644.2 billion over the previous year, primarily due to increase in purchase of securities. For the year ended March 31, 2022, net cash used in investing activities increased by ¥50.3 billion over the previous year, primarily due to an increase in sales income from the sale of low-yield hedged foreign bonds and an increase in expenditures through accumulation of long-term assets such as yen-denominated bonds.

For the year ended March 31, 2023, net cash provided by financing activities decreased by ¥99.4 billion over the previous year, primarily due to an increase in loan repayments of Taiju Life in the last fiscal year. For the year ended March 31, 2022, net cash provided by financing activities decreased by ¥115.8 billion over the previous year, primarily due to decreases in our fundraising activities and Taiju Life's repayment of funds in the previous fiscal year.

Liquidity and Liquidity Management

Our principal cash requirements consist of benefits and other product-related payments, payments in connection with new investments, income and other taxes, operating expenses, payment of policyholder dividends, policy surrender payments and policy loans.

Our principal sources of cash include life insurance and annuity premiums, investment income and proceeds from the sale or maturity of investments. Our portfolio of liquid assets constitutes an additional source of cash to meet unexpected cash outflows. These liquid assets include cash and deposits, publicly traded stocks and bonds categorized as available-for-sale securities.

We seek, to the extent possible, to manage the maturity and liquidity mix of our investments to match the projected payment requirements of our products. Accordingly, we classify our investments by level of liquidity. Domestic bonds form the largest portion of our general account investment portfolio. Of the balance of domestic bonds held by us, as of December 31, 2023, 89.0% was categorized as policy-reserve-matching bonds, which are carried at amortized cost on our balance sheet and are not marked-to-market. For companies using fund segment accounting, Japanese GAAP requires the recategorization of policy-reserve-matching bonds in a particular fund segment as available-for-sale securities carried at fair market value upon the sale prior to maturity of any such bond categorized as a policy-reserve-matching bond.

Although the amount of policy surrenders is generally a liquidity concern to insurance companies, our business, aside from group annuities, consists mainly of individual and group life insurance, the consumers of which tend to be less sensitive to changes in interest rates. In addition, the terms of our insurance and annuity products generally limit the payment of cash surrender values in the case of policy surrenders early in the policy term and for policies with short policy terms. Even when cash surrender values are paid out, they involve substantial policy surrender penalties. In addition, a substantial portion of our assets consists of high-liquidity assets such as JGBs and cash and deposits. Based on the foregoing, we believe that we are well positioned from a liquidity standpoint.

We maintain overdraft agreements with major domestic banks. We do not currently expect to use such sources of cash in the near term. In addition, we continually enter into bond repurchase agreements to obtain daily funds settlements.

Our management believes that our sources of cash are adequate to meet our current cash requirements.

Capital Resources

We, like other mutual life insurance companies, draw on a broad range of resources for capital. Such resources include the capital and surplus on the balance sheet, including foundation funds, as well as other items such as certain reserves and subordinated debt. Furthermore, unrealized gains on assets also function as a source of capital for mutual life insurance companies.

Foundation funds (kikin) and reserve for redemption of foundation funds (kikin-shokyaku-tsumitate-kin). The Insurance Business Act allows mutual companies in Japan to procure funds by offering foundation funds (*kikin*). Foundation funds serve as the primary source of capital for Japanese mutual life insurance companies. These funds are similar to loans, as an interest payment, maturity date and other items must be established at the time of the offering. In the event of a bankruptcy or similar development, repayment of the principal and interest of foundation funds is subordinated to the repayment of amounts owed to ordinary creditors and insurance claims and benefit payments owed to policyholders. Upon redemption of foundation funds, mutual companies are required to make an addition to the reserve for redemption of foundation funds (*kikin-shokyaku-tsumitate-kin*), which serves as surplus, equal to the amount redeemed. As a result, the full amount of foundation funds remains as a part of our capital even after redemption.

In recent years, we raised capital through foundation funds on several occasions:

- ¥50.0 billion in August 2019, scheduled to mature in 2024.
- ¥50.0 billion in August 2021, scheduled to mature in 2026.

We also redeemed ¥50.0 billion of foundation funds in July 2021.

As a result of the above, as of December 31, 2023, the balance of our foundation funds was ¥100.0 billion and reserve for redemption of foundation funds was ¥1,350.0 billion.

Reserves and subordinated debt. Certain items carried as liabilities on our balance sheet function as additional sources of capital under the Insurance Business Act. Our contingency reserve provides a buffer against losses that arise from unexpectedly high claims due to unforeseen catastrophes or from poor market performance. Our reserve for price fluctuations in investments in securities provides a cushion for unexpected declines, mainly in stock market values. Both the contingency reserve and the reserve for price fluctuations in investments in securities contribute to our solvency margin.

Qualifying subordinated debt provides another buffer against unexpected shocks. Our total subordinated debt outstanding as of December 31, 2023, included the following:

- In October 2014, we issued and sold \$2,250,000,000 of 5.10% step-up callable subordinated notes due 2044 (the "2014 Notes") pursuant to an indenture dated October 16, 2014 between us and The Bank of New York Mellon as trustee, paying agent, calculation agent, make-whole calculation agent and notes registrar. Beginning on, and including, October 16, 2014 to, but excluding, October 16, 2024, the 2014 Notes bear interest at 5.10% *per annum*, payable semi-annually, and beginning on October 16, 2024 and every date which falls five, or a multiple of five, years thereafter, the rate of interest of the 2014 Notes will be reset to the sum of the applicable 5-year dollar mid-swap rate and 3.65% *per annum*, payable semi-annually.
- In April 2015, we issued and sold ¥75,000,000,000 of 1.52% subordinated notes due 2045 with interest deferral options (the "2015 JPY Notes"). Beginning on, and including, the day immediately following April 30, 2015 to, and including, April 30, 2025, the 2015 JPY Notes bear interest at 1.52% *per annum*, payable semi-annually, and every date which falls five, or a multiple of five, years thereafter, the rate of interest of the 2015 JPY Notes will be reset to the sum of the applicable 5-year yen mid-swap rate and 1.95% *per annum*, payable semi-annually.
- In January 2016, we issued and sold \$1,500,000,000 of 4.70% step-up callable subordinated notes due 2046 (the "2016 Notes") pursuant to an indenture dated January 20, 2016 between us and The Bank of New York Mellon as trustee, paying agent, calculation agent, make-whole calculation agent and notes registrar. Beginning on, and including, January 20, 2016 to, but excluding, January 20, 2026, the 2016 Notes bear interest at 4.70% *per annum*, payable semi-annually, and beginning on January 20, 2026 and any date which

falls five, or a multiple of five, years thereafter, the rate of interest of the 2016 Notes will be reset to the sum of the applicable 5-year dollar mid-swap rate and 3.75% *per annum*, payable semi-annually.

- In April 2016, we issued and sold ¥70,000,000,000 of 0.94% subordinated notes due 2046 with interest deferral options and ¥30,000,000,000 of 1.12% subordinated notes due 2051 with interest deferral options (together, the “April 2016 JPY Notes”). Beginning on, and including, the day immediately following April 27, 2016 to, and including, April 27, 2026 and April 27, 2031, respectively, the April 2016 JPY Notes bear interest at 0.94% and 1.12% *per annum*, respectively, payable semi-annually, and every date which falls five, or a multiple of five, years thereafter, the rate of interest of the April 2016 JPY Notes will be reset to the sum of the applicable 5-year yen mid-swap rate and 1.80% and 1.80%, *per annum*, respectively, payable semi-annually.
- In November 2016, we issued and sold ¥75,000,000,000 of 0.91% subordinated notes due 2046 with interest deferral options and ¥15,000,000,000 of 1.10% subordinated notes due 2051 with interest deferral options (together, the “November 2016 JPY Notes”). Beginning on, and including, the day immediately following November 22, 2016 to, and including, November 22, 2026 and November 22, 2031, respectively, the November 2016 JPY Notes bear interest at 0.91% and 1.10% *per annum*, respectively, payable semi-annually, and every date which falls five, or a multiple of five, years thereafter, the rate of interest of the November 2016 JPY Notes will be reset to the sum of the applicable 5-year yen mid-swap rate and 1.70% and 1.70%, *per annum*, respectively, payable semi-annually.
- In April 2017, we issued and sold ¥100,000,000,000 of 1.05% subordinated notes due 2047 with interest deferral options (the “2017 JPY Notes”). Beginning on, and including, the day immediately following April 19, 2017 to, and including, April 19, 2027, the 2017 JPY Notes bear interest at 1.05% *per annum*, payable semi-annually, and every date which falls five, or a multiple of five, years thereafter, the rate of interest of the 2017 JPY Notes will be reset to the sum of the applicable 5-year yen mid-swap rate and 1.79% *per annum*, payable semi-annually.
- In September 2017, we issued and sold \$800,000,000 of 4.00% subordinated notes due 2047 with interest deferral options (the “2017 USD Notes”) pursuant to an indenture dated September 19, 2017 between us and The Bank of New York Mellon as trustee, paying agent, calculation agent, make-whole calculation agent and notes registrar. Beginning on, and including, September 19, 2017 to, but excluding, September 19, 2027, the 2017 USD Notes bear interest at 4.00% *per annum*, payable semi-annually, and beginning on September 19, 2027 and any date which falls five, or a multiple of five, years thereafter, the rate of interest of the 2017 USD Notes will be reset to the sum of the applicable 5-year dollar mid-swap rate and 2.88% *per annum*, payable semi-annually.
- In April 2018, we financed ¥100,000,000,000 of a 1.05% subordinated loan due 2048 (the “April 2018 JPY Loan”). Beginning on, and including, the day immediately following April 27, 2018 to, and including, April 27, 2028, the April 2018 JPY Loan bears interest at 1.05% *per annum*, payable semi-annually, and every date which falls five, or a multiple of five, years thereafter, the rate of interest of the April 2018 JPY Loan will be reset to the sum of the applicable 5-year yen mid-swap rate and 1.74% *per annum*, payable semi-annually.
- In September 2018, we financed ¥120,000,000,000 of a 1.03% subordinated loan due 2048 (the “September 2018 JPY Loan”). Beginning on, and including, the day immediately following September 18, 2018 to, and including, September 18, 2028, the September 2018 JPY Loan bears interest at 1.03% *per annum*, payable semi-annually, and every date which falls five, or a multiple of five, years thereafter, the rate of interest of the September 2018 JPY Loan will be reset to the sum of the applicable 5-year yen mid-swap rate and 1.66% *per annum*, payable semi-annually.

- In April 2019, we financed ¥90,000,000,000 of a 0.95% subordinated loan due 2049 (the “April 2019 JPY Loan”). Beginning on, and including, the day immediately following April 22, 2019 to, and including, April 22, 2029, the April 2019 JPY Loan bears interest at 0.95% *per annum*, payable semi-annually, and every date which falls five, or a multiple of five, years thereafter, the rate of interest of the April 2019 JPY Loan will be reset to the sum of the applicable 5-year yen mid-swap rate and 1.77% *per annum*, payable semi-annually.
- In November 2019, we financed ¥80,000,000,000 of a 0.85% subordinated loan due 2049 (the “November 2019 JPY Loan”). Beginning on, and including, the day immediately following November 21, 2019 to, and including, November 21, 2029, the November 2019 JPY Loan bears interest at 0.85% *per annum*, payable semi-annually, and every date which falls five, or a multiple of five, years thereafter, the rate of interest of the November 2019 JPY Loan will be reset to the sum of the applicable 5-year yen mid-swap rate and 1.69% *per annum*, payable semi-annually.
- In January 2020, we issued and sold \$1,150,000,000 of 3.400% subordinated notes due 2050 with interest deferral options (the “2020 USD Notes”) pursuant to an indenture dated January 23, 2020 between us and The Bank of New York Mellon as trustee, paying agent, calculation agent and notes registrar. Beginning on, and including, January 23, 2020 to, but excluding, January 23, 2030, the 2020 USD Notes bear interest at 3.400% *per annum*, payable semi-annually, and beginning on January 23, 2030 and any date which falls five, or a multiple of five, years thereafter, the rate of interest of the 2020 USD Notes will be reset to the sum of the applicable 5-year U.S. treasury rate and 2.612% *per annum*, payable semi-annually.
- In September 2020, we financed ¥130,000,000,000 of a 1.05% subordinated loan due 2050 (the “September 2020 JPY Loan”). Beginning on, and including, the day immediately following September 23, 2020 to, and including, September 23, 2030, the September 2020 JPY Loan bears interest at 1.05% *per annum*, payable semi-annually, and every date which falls five, or a multiple of five, years thereafter, the rate of interest of the September 2020 JPY Loan will be reset to the sum of the applicable 5-year JGBs rate and 2.03% *per annum*, payable semi-annually.
- In January 2021, we issued and sold \$1,600,000,000 of 2.750% subordinated notes due 2051 with interest deferral options (the “January 2021 USD Notes”) pursuant to an indenture dated January 21, 2021 between us and The Bank of New York Mellon as trustee, paying agent, calculation agent and notes registrar. Beginning on, and including, January 21, 2021 to, but excluding, January 21, 2031, the January 2021 USD Notes bear interest at 2.750% *per annum*, payable semi-annually, and beginning on January 21, 2031 and any date which falls five, or a multiple of five, years thereafter, the rate of interest of the January 2021 USD Notes will be reset to the sum of the applicable 5-year U.S. treasury rate and 2.653% *per annum*, payable semi-annually.
- In May 2021, we financed ¥200,000,000,000 of a 0.97% subordinated loan due 2051 (the “May 2021 JPY Loan”). Beginning on, and including, the day immediately following May 11, 2021 to, and including, May 11, 2031, the May 2021 JPY Loan bears interest at 0.97% *per annum*, payable semi-annually, and every date which falls five, or a multiple of five, years thereafter, the rate of interest of the May 2021 JPY Loan will be reset to the sum of the applicable 5-year JGBs rate and 1.89% *per annum*, payable semi-annually.
- In September 2021, we issued and sold \$900,000,000 of 2.900% subordinated notes due 2051 with interest deferral options (the “September 2021 USD Notes”) pursuant to an indenture dated September 16, 2021 between us and The Bank of New York Mellon as trustee, paying agent, calculation agent and notes registrar. Beginning on, and including, September 16, 2021 to, but excluding, September 16, 2031, the September 2021 USD Notes bear interest at 2.900% *per annum*, payable semi-annually, and beginning on

September 16, 2031 and any date which falls five, or a multiple of five, years thereafter, the rate of interest of the September 2021 USD Notes will be reset to the sum of the applicable 5-year U.S. treasury rate and 2.600% *per annum*, payable semi-annually.

- In May 2022, we financed ¥130,000,000,000 of a 1.03% subordinated loan due 2052 (the "May 2022 JPY Loan"). Beginning on, and including, the day immediately following May 10, 2022 to, and including, May 10, 2052, the May 2022 JPY Loan bears interest at 1.03% *per annum*, payable semi-annually, and every date which falls five, or a multiple of five, years thereafter, the rate of interest of the May 2022 JPY Loan will be reset to the sum of the applicable 5-year JGBs rate and 1.786% *per annum*, payable semi-annually.
- In September 2022, we financed ¥71,000,000,000 of a 1.10% subordinated loan due 2052 (the "September 2022 JPY Loan"). Beginning on, and including, the day immediately following September 22, 2022 to, and including, September 28, 2027, the September 2022 JPY Loan bears interest at 1.10% *per annum*, payable semi-annually, beginning on, and including, the day immediately following September 28, 2027 to, and including, September 28, 2032, the rate of interest of the September 2022 JPY Loan will be reset to the sum of the applicable 5-year JGBs rate and 1.045% *per annum*, payable semi-annually, and every date which falls five, or a multiple of five, years thereafter, the rate of interest of the September 2022 JPY Loan will be reset to the sum of the applicable 5-year JGBs rate and 2.045% *per annum*, payable semi-annually.
- In April 2023, we financed ¥80,000,000,000 of a subordinated loan due 2053 (the "April 2023 JPY Loan"). Beginning on, and including, the day immediately following April 20, 2023 to, and including, April 20, 2033, the April 2023 JPY Loan bears interest at certain percentage *per annum*, payable semi-annually, and every date which falls five, or a multiple of five, years thereafter, the rate of interest of the April 2023 JPY Loan will be reset to the sum of the applicable 5-year JGBs rate and at certain percentage *per annum*, payable semi-annually.
- In September 2023, we issued and sold \$930,000,000 of 6.250% subordinated notes due 2053 with interest deferral options (the "September 2023 USD Notes") pursuant to an indenture dated September 13, 2023 between us and The Bank of New York Mellon as trustee, paying agent, calculation agent and notes registrar. Beginning on, and including, September 13, 2023 to, but excluding, September 13, 2033, the September 2023 USD Notes bear interest at 6.250% *per annum*, payable semi-annually, and beginning on September 13, 2034 and any date which falls five, or a multiple of five, years thereafter, the rate of interest of the September 2023 USD Notes will be reset to the sum of the applicable 5-year U.S. treasury rate and 2.954% *per annum*, payable semi-annually.

Each series of subordinated notes and each subordinated loan described above (collectively, the "Subordinated Debt") constitute our irrevocable, direct, unsecured and subordinated obligations and rank *pari passu* and without preference among themselves, with the other Subordinated Debt and with the Notes being offered hereby and in priority to (i) claims of holders of interests in foundation funds and (ii) claims of any other instruments that are expressly designated as being junior to the Subordinated Debt as to priority of liquidation payment. The material terms of each series of the Subordinated Debt are substantially the same as those of the Notes being offered hereby. The Subordinated Debt and the Notes being offered hereby are considered liquidation parity securities. See "Description of the Notes."

The following table sets forth the amounts of our capital, comprising foundation funds and others, reserve for price fluctuations in investments in securities, contingency reserve, general allowance for doubtful accounts, others and subordinated debt on a nonconsolidated basis, as of the dates indicated:

	As of March 31,			As of
	2021	2022	2023	December 31, 2023
	(Billions of yen)			
Foundation funds (<i>kikin</i>) and other reserve funds	¥5,432.8	¥5,663.8	¥5,733.0	¥6,048.0
Foundation funds and others	1,618.9 ⁽¹⁾	1,773.5	1,774.7	2,037.6
Reserve for price fluctuations in investments in securities	1,521.9	1,590.2	1,584.4	1,621.2
Contingency reserve	2,044.6	2,060.6	2,130.3	2,146.6
General allowance for doubtful accounts	5.4	1.9	2.8	1.8
Others	241.8	237.4	240.6	240.6
Subordinated debt	1,841.5	2,140.3	2,184.2	2,401.7
Capital	¥7,274.3	¥7,804.1	¥7,917.3	¥8,449.7

Note:

(1) The amount is after excluding estimated distributed income (which includes interest on foundation funds and provision for reserve for dividends to policyholders) on the appropriation of surplus plus total valuations, conversions and others from total net assets on the nonconsolidated balance sheets.

Other Capital Resources

Unrealized gains on assets. Unrealized gains on assets on a nonconsolidated basis also function in certain respects as a capital resource. As of March 31, 2021, 2022 and 2023 and the nine months ended December 31, 2023, our unrealized gains on assets totaled ¥12,635.1 billion, ¥11,617.8 billion, ¥9,906.0 billion and ¥11,874.7 billion, respectively. For the year ended March 31, 2023 and nine months ended December 31, 2023, the increase in unrealized gains on assets primarily reflected increases in the value of our holdings of domestic and foreign stocks and foreign bonds.

Off-Balance Sheet Arrangements

Other than as described in this offering circular, we have no material off-balance sheet arrangements.

Policy Reserves

Pursuant to requirements under the Insurance Business Act, we maintain policy reserves for the fulfillment of future obligations under life insurance contracts. The policy reserves are intended to allocate a portion of the insurance premiums received during a particular accounting period to one or more succeeding accounting periods to the extent such portion relates to insurance coverage for such succeeding accounting periods, and thereby to enable the insurance company to record related profits effectively on an accrual basis. The minimum amount to be set aside as policy reserves is determined based on actuarial calculations performed in accordance with applicable regulations. Although calculation methods producing reduced levels of reserves are permitted for financially unsound or newly established companies, we use the net level premium method of calculation. This method assumes a constant amount of net premiums over the term of the relevant policy in calculating the amount of standard policy reserve required to fund all future policy benefits. The net level premium reserve is calculated using the respective standard prospective yields established by the FSA for single-premium individual whole life insurance, single-premium individual annuities and all other insurance products, and a mortality rate set by the IAJ and confirmed by the Commissioner of the FSA. The standard prospective yields for

single-premium endowment insurance and single-premium individual annuities were revised downward from 1.0% to 0.5% and from 0.5% to 0.0% for products sold starting in April 2015 and July 2016, respectively, and from 1.0% to 0.25% for regular premium insurance products sold starting from April 2017. In addition, the standard prospective yield for single-premium individual whole life insurance was revised from 0.75% to 0.25%, from 0.25% to 0.00%, from 0.00% to 0.50% and from 0.50% to 0.75% for products sold starting in July 2016, January 2020, April 2023, and January 2024, respectively, in each case based on the historical 3-month and 1-year-average yields of newly issued 10-year and 20-year JGBs. From April 2022, the standard prospective yield applies to certain types of foreign currency-denominated insurance policies. The net premium level method does not allow policy acquisition costs, which are higher in the first year of the policy, to be offset against the amount of provision for policy reserves required. An alternative calculation method known as the “Zillmer method” produces reduced levels of reserves in the first year of the policy by allowing policy acquisition costs to be offset against the amount of provision for policy reserves required. This method is often used by financially unsound or newly established companies. When insurance claims arise, we record the full amount of such claims paid as benefits and claims expense. When the policy ends, the related decrease in provision for policy reserves is allocated to offset payment of benefits.

In addition to policy reserve amounts related to expected future benefits and other payments, a contingency reserve is included in the policy reserves to account for the risk of insurance payment events occurring at a higher than expected rate and the risk of actual yield on our investments being lower than the assumed yield related to outstanding policies. See “Regulation of the Japanese Life Insurance Industry—Insurance Business Act—Financial Regulation.”

The following is a breakdown of our policy reserves by product line and contingency reserve on a nonconsolidated basis for the dates shown:

	As of March 31,		
	2021	2022	2023
	(Billions of yen)		
General account:			
Individual insurance	¥28,700.7	¥29,424.9	¥29,935.9
Individual annuities	12,387.0	12,676.3	12,920.6
Group insurance	46.9	46.6	44.2
Group annuities	12,590.5	12,833.7	13,078.6
Other	451.0	446.3	437.1
Separate account:			
Individual insurance	108.5	107.9	99.0
Individual annuities	32.2	19.5	15.5
Group insurance	—	—	—
Group annuities	1,058.4	1,061.5	1,013.9
Other	—	—	—
Contingency reserve	2,044.6	2,060.6	2,130.3
Total	<u>¥57,420.2</u>	<u>¥58,677.8</u>	<u>¥59,675.5</u>

Solvency Margin Ratio

The solvency margin ratio was introduced by the Japanese government as a means of measuring the financial soundness of insurance companies to provide for better policyholder protection under a system of prompt corrective action. The solvency margin ratio is a measure of capital adequacy calculated by dividing the solvency margin amount (defined as net assets, less certain items, plus certain reserves, unrealized gains on assets and certain other items, discussed below) by a quantified measure of the total risk borne by the company, which is calculated as “risk exceeding ordinary forecast” based on Articles 86 and 87 of the Ordinance for Enforcement of the Insurance Business Act and the Ministry of Finance Public Notice No. 50, as amended issued in 1996.

As an indicator of an insurance company's ability to pay claims in the event of risk exceeding ordinary forecasts, in the event that the solvency margin ratio falls below a fixed level, the regulatory authorities may require the insurance company to submit a plan for management reform. According to the Ordinance of the Cabinet Office and the Ministry of Finance No. 45 of 2000, as amended, insurance companies with solvency margin ratios of 200% or higher are considered sound and not requiring early-stage corrective measures. If the ratio falls below 200%, the Commissioner of the FSA may order the insurer to submit and implement a plan for business improvement. If it falls below 100%, the Commissioner of the FSA may order the insurance company to take measures to enhance solvency, including an order to implement a suspension or deduction of shareholder or policyholder dividend payments and director bonuses. If it falls below 0%, the Commissioner of the FSA may order the insurance company to suspend all or parts of its operations for a certain period specified by the Commissioner of the FSA. As of March 31, 2023, our solvency margin ratio on a nonconsolidated basis was 1,019.9%. See "Regulation of the Japanese Life Insurance Industry—Insurance Business Act—Financial Regulation."

The manner of calculation of the solvency margin ratios has been revised several times. Starting from the year ended March 31, 2012, the FSA required insurance companies to calculate their solvency margin ratios on a consolidated basis as well as on a nonconsolidated basis.

The following table sets forth our solvency margin ratio on a nonconsolidated basis, and information related to its calculation, as of March 31, 2022 and 2023 and December 31, 2023:

	As of March 31,		As of
	2022	2023	December 31, 2023
	(Billions of yen, except percentages)		
Foundation funds (<i>kikin</i>) and other reserve funds:	¥ 5,663.8	¥ 5,733.0	¥ 6,048.0
Foundation funds and others	1,773.5	1,774.7	2,037.6
Reserve for price fluctuations in investments in securities	1,590.2	1,584.4	1,621.2
Contingency reserve	2,060.6	2,130.3	2,146.6
General allowance for doubtful accounts	1.9	2.8	1.8
Others	237.4	240.6	240.6
Net unrealized gains on available-for-sale securities (before tax) and deferred losses on derivatives under hedge accounting (before tax) ⁽¹⁾	7,207.8	6,297.5	7,916.9
Net unrealized gains on real estate ⁽²⁾	549.8	603.9	624.7
Excess of continued Zillmerized reserve	2,460.8	2,623.0	2,571.3
Qualifying subordinated debt	2,140.3	2,184.2	2,401.7
Excess of continued Zillmerized reserve and qualifying subordinated debt not included in margin calculation	–	–	–
Deduction clause	(108.8)	(210.0)	(449.8)
Others	87.2	87.2	(50.4)
Solvency margin gross amount (A)	¥18,001.1	¥17,319.1	¥19,062.5
Underwriting risk (R1)	110.9	107.3	104.8
Underwriting risk of third-sector insurance (R8)	91.1	90.9	89.0
Assumed yield risk (R2)	267.0	248.5	250.4
Minimum guarantee risk (R7)	5.3	5.2	5.2
Investment risk (R3)	3,048.2	3,065.9	3,511.6
Business management risk (R4)	70.4	70.3	79.2
Total amount of risk (B) ⁽³⁾	¥ 3,397.2	¥ 3,395.9	¥ 3,851.5
Solvency margin ratio ⁽⁴⁾	1,059.7%	1,019.9%	989.8%

Notes:

(1) Multiplied by 90% if gains or 100% if losses.

(2) Multiplied by 85% if gains or 100% if losses.

(3) Total amount of risk = $R_4 + \sqrt{(R_1 + R_8)^2 + (R_2 + R_3 + R_7)^2}$

(4) Solvency margin ratio = $\frac{(A) \times 100}{(B) \times (1/2)}$

As set forth in the above table, our nonconsolidated solvency margin ratio decreased to 1,019.9% as of March 31, 2023 from 1,059.7% as of March 31, 2022, primarily due to a decrease in unrealized gains on available-for-sale securities owing to higher interest rates. Our nonconsolidated solvency margin ratio slightly decreased to 989.8% as of December 31, 2023.

The following table sets forth our solvency margin ratio on a consolidated basis, and information related to its calculation, as of March 31, 2022 and 2023 and December 31, 2023:

	As of March 31,		As of
	2022	2023	December 31, 2023
	(Billions of yen, except percentages)		
Foundation funds (<i>kikin</i>) and other reserve funds:	¥ 6,076.8	¥ 5,999.5	¥ 6,278.1
Foundation funds and others	2,011.8 ⁽¹⁾	1,846.9	2,043.5
Reserve for price fluctuations in investments in securities	1,684.5	1,684.7	1,726.5
Contingency reserve	2,139.1	2,223.0	2,263.8
Extraordinary contingency reserve	-	-	-
General allowance for doubtful accounts	3.2	3.6	2.7
Others	238.1	241.2	241.4
Net unrealized gains on available-for-sale securities (before tax) and deferred losses on derivatives under hedge accounting (before tax) ⁽²⁾	7,273.1	6,231.5	7,951.6
Net unrealized gains on real estate ⁽³⁾	578.2	635.8	658.9
Net unrecognized actuarial differences and unrecognized prior service costs	(3.5)	(8.3)	(5.6)
Excess of continued Zillmerized reserve	2,698.0	2,884.0	2,853.5
Qualifying subordinated debt	2,265.9	2,309.8	2,527.3
Excess of continued Zillmerized reserve and qualifying subordinated debt not included in margin calculation	-	-	-
Deduction clause	(259.1)	(164.1)	(334.7)
Others	177.8	162.8	3.5
Solvency margin gross amount (A)	¥18,807.3	¥18,051.3	¥19,932.8
Underwriting risk (R1)	189.3	179.7	176.4
General underwriting risk (R5)	-	-	-
Huge disaster risk (R6)	-	-	0.0
Underwriting risk of third-sector insurance (R8)	103.9	104.3	102.9
Underwriting risk related to small amount and short-term insurance providers (R9)	-	0.0	0.0
Assumed yield risk (R2)	334.1	326.4	349.3
Minimum guarantee risk (R7)	8.4	8.3	8.2
Investment risk (R3)	2,930.1	2,948.1	3,354.0
Business management risk (R4)	71.3	71.3	79.8
Total amount of risk (B) ⁽⁴⁾	¥ 3,357.3	¥ 3,366.4	¥ 3,801.9
Solvency margin ratio ⁽⁵⁾	1,120.3%	1,072.4%	1,048.5%

Notes:

(1) The amount after excluding estimated distributed income (which includes interest on foundation funds and provision for reserve for dividends to policyholders) on the appropriation of surplus plus total accumulated other comprehensive income, deferred assets and goodwill from total net assets on the consolidated balance sheets.

(2) Multiplied by 90% if gains or 100% if losses.

(3) Multiplied by 85% if gains or 100% if losses.

$$(4) \text{ Total amount of risk} = \left[\left\{ (R_1^2 + R_5^2)^{\frac{1}{2}} + R_6 + R_9 \right\}^2 + (R_2 + R_3 + R_7)^2 \right]^{\frac{1}{2}} + R_4 + R_8$$

$$(5) \text{ Solvency margin ratio} = \frac{(A) \times 100}{(B) \times (1/2)}$$

(6) Pursuant to the Insurance Business Act, calculations of solvency margin ratio on a consolidated basis include subsidiaries excluded from consolidation in our consolidated financial statements due to insignificance.

As set forth in the above table, our consolidated solvency margin ratio decreased to 1,072.4% as of March 31, 2023 from 1,120.3% as of March 31, 2022, primarily due to decrease in unrealized gains on available-for-sale securities owing to higher interest rates. Our consolidated solvency margin ratio slightly decreased to 1,048.5% as of December 31, 2023.

Real Net Assets

The amount of real net assets is calculated by subtracting non-capital real liabilities from real assets. For these purposes, real assets are equal to an amount calculated based on assets reflected in the balance sheet (including, but not limited to, assets such as marketable securities and real estate with readily obtainable fair value) in accordance with the method promulgated by the Ordinance of the Cabinet Office and the Ministry of Finance No. 45 of 2000, as amended, while non-capital real liabilities are equal to an amount calculated based on liabilities reflected in the balance sheet (excluding certain amounts such as the reserve for price fluctuations in investments in securities and the contingency reserve) in accordance with the method promulgated by the FSA and the Ministry of Finance. The FSA examines real net assets to determine whether a company is functionally insolvent for the purpose of taking prompt corrective actions.

For example, even if an insurance company's solvency margin ratio falls below 0%, if real net assets is a positive amount or expected to be a positive amount, the Commissioner of the FSA may order a suspension of shareholder and policyholder dividend payments and director bonuses or such other measures as may be taken for a company with a ratio from 0% to 100% rather than suspend the operations of the company. Similarly, even if the solvency margin ratio is above 0%, if the amount of real net assets is a negative amount or expected to be a negative amount, the Commissioner may suspend the operations of the company.

As of March 31, 2021, 2022 and 2023 and as of December 31, 2023, our nonconsolidated real net assets totaled ¥20,278.5 billion, ¥19,115.6 billion, ¥16,805.3 billion and ¥17,521.3 billion, respectively.

Financial Strength Ratings

Our financial strength ratings reflect each ratings agency's opinion of our financial strength, operating performance and ability to meet our obligations to policyholders, and are not evaluations directed toward the protection of holders of the Notes. Financial strength ratings do not in any way reflect evaluations of the safety and security of the Notes and are not a recommendation to buy, sell or hold securities. The ratings are subject to revision or withdrawal at any time by the assigning ratings agency. Each of these financial strength ratings should be evaluated independently. Our current financial strength ratings are as follows:

Ratings Agency	Rating	Outlook
S&P Global Ratings	A+	Stable
Moody's Investors Service	A1	Stable
Rating and Investment Information, Inc.	AA+	Stable
Japan Credit Rating Agency, Ltd.	AA+	Stable

Status of Problem Loans, Reserves and Coverage

Our balance of problem loans (*i.e.*, bankrupt and quasi-bankrupt loans, doubtful loans, loans that are delinquent for over three months and restructured loans, each as defined under the Ordinance for Enforcement of the Insurance Business Act) on a nonconsolidated basis was ¥29.4 billion, ¥30.3 billion and ¥29.6 billion as of March 31, 2021, 2022 and 2023, respectively. Our ratios of problem loans to all loans on a nonconsolidated basis were 0.40%, 0.40% and 0.38% as of March 31, 2021, 2022 and 2023, respectively. See “Business—Investments—Loans.”

Risk Management

Overview

To ensure sound management and maintain the confidence of customers, we believe that it is increasingly important to identify and manage risks. Consequently, risk management is a high priority.

In our risk management activities, we identify areas of risk to which our business is susceptible and create risk monitoring systems, guidelines and rules and take other steps to address risk. We comprehensively manage these risks in terms of overall impact on operations.

We have formed independent risk management units to provide cross-checking functions. The Auditing Department conducts inspections on the effectiveness of risk management as a double-checking function.

We are currently working on upgrading enterprise risk management (“ERM”). ERM is a program in which the risks associated with a company’s operations are identified in a comprehensive and systematic manner in order to achieve corporate targets. These risks are managed and controlled by using an integrated and strategic approach. The ultimate objectives of ERM are to consistently increase earnings over the long term and ensure financial soundness. We recognize the necessity of ERM in order to sustain stable dividend payments to policyholders in the future and fulfill our responsibility to provide long-term protection for customers through a variety of products and services responding to customers’ demands. Our ERM approach is to exhaustively and systematically capture risks and conduct business operations in strong consideration of the relation between earnings and risks.

Integrated Risk Management

We take an integrated management approach to the various risks facing the entire company. We centrally manage each type of risk regardless of division lines while also integrating all of the types of risk to manage them as the overall risk status for the entire company.

We implement “stress tests” that assume such scenarios as a dramatic deterioration in the operating environment or increased payments for claims and benefits due to disasters such as a major earthquake. We then analyze the effects of these scenarios on our financial soundness and report the results of the stress tests to the Risk Management Committee and, where appropriate, use the results in developing strategies to strengthen our financial soundness.

Insurance Underwriting Risk Management

Insurance underwriting risk is the risk that assumptions in establishing insurance premiums, including with respect to the economy, the rate of occurrence of covered claims, results of investments and administrative expenses, may differ from actual results. Insurance underwriting risk can give rise to losses when factors such as economic conditions, the incidence rate of insured events, asset management results and operational expenses do not correspond with the assumptions made when premiums were set.

Life insurance companies are generally required to bear the risks that they underwrite for a long period of time, which requires an estimation of the future risks that may occur as well as proper

risk management. This requires the setting of reasonable premium rates that enable stable payment of insurance claims and an appropriate level of risk control for upholding coverage responsibilities based on examination and assessment of the health condition of the insured at the time of insurance underwriting. In addition, we employ our ALM system, conduct appropriate benefit settlement assessments and adhere to rigorous cost management principles with the aim of responding flexibly to changes in the business environment and other conditions. In addition, we seek to avoid paying improper claims by being selective in the policies we choose to underwrite and conducting appropriate payment assessment. We also conduct strict cost control by implementing appropriate and effective budgets.

Risks related to pricing. We set insurance premiums in consultation with our expert staff, including physicians and actuaries, who analyze statistical data indicating the frequency of benefits and other payments. We also conduct numerous simulations to verify whether or not we will be able to meet future coverage obligations at various premium levels.

We set assumed mortality and morbidity rates at levels that we believe to be appropriate based on insurance company data and research results prepared by physicians and actuaries. We regularly assess actual mortality and morbidity rates and revise sales terms, appraisal standards for insurance underwriting and assumed mortality and morbidity rates.

Assumed yield is set based upon market trends and regular assessment of investment results and trends in preferences for savings-type products. For example, assumed yields for interest-sensitive products, such as savings-type products and group pension plans, may be frequently changed to avoid negative spread in the event of a sudden increase in sales of savings-type products when interest rates fall significantly.

Risks related to underwriting and assessing payment. The function of our Policy Assessment Department is to assess medical risks and fraudulent claims risks. The Policy Assessment Department supervises policies from the time of underwriting to the time of payment assessment. The department's expert staff receive regular training and examinations to develop their assessment capabilities in line with increasingly complicated and specialized assessment procedures. At the time of underwriting, the Policy Assessment Department utilizes examinations and assessments of medical specialist staff, assessments of fraudulent claims staff and verifications of independent organizations. We may reject a potential policy on the grounds of medical or fraudulent claims risk, or require special terms, including extra premiums if, for example, the results of a medical evaluation failed to meet certain criteria. At the time of assessing payment, we utilize assessments of medical specialist staff and verifications of independent organizations to lessen the likelihood of an inappropriate payment.

We utilize databases provided by a third party to check unusual activities by potential customers, such as the taking out of large policies with multiple insurers for life or hospitalization coverage, and to confirm the identity of policyholders.

Furthermore, we maintain a Medical Research Department in order to further improve product development and underwriting risk control based upon medical data analysis and up-to-date medical technology.

Reinsurance Policies. One of our strategies for diversifying risk is reinsurance. In such cases, we determine the cede and assume reinsurance details by means of a review conducted by the Risk Management Committee after considering the types and characteristics of risks. Moreover, in reinsurance transactions, we evaluate the creditworthiness of each reinsurer based on credit ratings provided by major rating agencies and other factors and manage accounts so that transactions do not focus excessively on specific reinsurers.

Liquidity Risk Management

Liquidity risk can be categorized into cash flow risk and market liquidity risk.

Cash flow risk. Cash flow risk is the risk that we may not have ready access to a sufficient amount of cash to meet our needs at any given time. A cash flow problem may arise because of a decline in insurance premiums, an increase in surrenders or withdrawals, or an outflow of cash because of a major event or catastrophe. In such cases, we may suffer losses from disposing of assets at discounted prices in order to secure cash in a timely manner. We manage cash flow risk by maintaining an amount of high-liquidity assets above levels set forth in the asset management plan and daily cash flow. Furthermore, in the event of an actual deterioration in our cash flow condition, we establish limits on the amount of low-liquidity assets that may be kept under management.

Market liquidity risk. Market liquidity risk is the risk that we will suffer investment losses from being unable to trade in the market or being compelled to trade at unfavorable prices because of a volatile or disrupted market. We manage market liquidity risk by establishing limits on market transaction amounts during times of relative illiquidity in the markets and revising such limits to reflect changes in market conditions.

Investment Risk Management

Overview. Asset investment risk is composed of market risk (including interest rate, stock price and foreign exchange rate fluctuation risk), credit risk and real estate investment risk and generally refers to the risk of losses incurred as a result of fluctuations in the market value of assets and liabilities. We have established an Investment Risk Management Department within our Risk Management Department to manage investment risk comprehensively, in order to pursue stable returns while keeping losses within an acceptable range.

The Investment Risk Management Department manages asset investment risk through oversight of the investment execution sections, daily monitoring of asset investment performance, analysis of levels of market, credit and real estate investment risk, and through creation of asset risk management policies and controls. The Investment Risk Management Department reports to the Risk Management Committee regularly with respect to asset investment risk issues.

Market risk. We measure, manage and monitor the market risk associated with our investments on a continuous basis. Market risk generally is the risk of loss resulting from changes in interest rates, stock prices and foreign exchange rates. Our general account assets, which constituted 98.5% of our nonconsolidated total assets as of December 31, 2023, are subject to market risk based on our investment activities.

Separate account assets, which are assets related to our individual variable insurance, individual variable annuities and a portion of group variable annuities, form the remainder of our total assets. The policyholders of these products bear the market risk related to separate account investments.

We have established and implemented comprehensive policies and procedures to manage the effects of potential market volatility. Specifically, we calculate our exposure to losses that may occur within one year using the value-at-risk method of statistical analysis. By utilizing the value-at-risk method, we calculate market risk in numerical terms to facilitate a more thorough approach to management of market risk. We also employ the loss-cut rule to limit potential losses with respect to assets under management. The loss-cut rule is a method of limiting losses within an established range by selling assets when they have incurred losses of an established amount.

Curbing of excessive losses for each financing and investment transaction is also critical to our market risk strategy, as is the control of market risk with respect to our full portfolio. To curb excessive losses, we have implemented maximum holding ceilings based on the nature of the assets we hold, and our Investment Risk Management Department regularly reports to our Risk Management Committee regarding compliance with these ceilings. To control general market risk with respect to our portfolio, we quantify our exposure to market risk by calculating our exposure to losses using the value-at-risk method and control such risk by setting limits based on

such exposure. We have also established a system to control risk within acceptable levels in the event of a breach of our risk guidelines.

Interest rates. Our exposure to interest rate changes results from our significant holdings of bonds and loans and our interest rate-sensitive liabilities. These bonds include JGBs, municipal bonds and corporate bonds, all of which are exposed to changes in mid- to long-term yen interest rates. We also have holdings in non-yen-denominated bonds issued mainly by foreign governments and corporations. We manage interest rate risk by optimizing the characteristics of our investment portfolio in relation to our liabilities. We employ ALM techniques to reduce the adverse effects of interest rate volatility, including optimizing the characteristics of our investment portfolio in relation to our liabilities as well as the use of derivative instruments. However, because on average our outstanding insurance and annuity products have a longer duration than that of our investments, a rise in interest rates generally will increase our future profits while negatively impacting net unrealized gains on fixed-income securities in the current year and vice versa.

Stock prices. Our investments in stocks expose us to changes in share prices, particularly share prices in Japan. We manage this risk on an integrated basis with other market risks using the value-at-risk method and other risk management techniques.

Foreign exchange rates. Our exposure to fluctuations in foreign exchange rates results mainly from our holdings of non-yen-denominated stocks and bonds, which account for 25.8% of total assets in our general account as of December 31, 2023. See “Business—Investments—Foreign Securities.” The main currencies to which we are exposed are the U.S. dollar and the euro. We manage foreign exchange rate risk through a policy of hedging against changes in foreign currency exchange rates and limiting unhedged exposure, which we monitor using the value-at-risk method. We hedge our foreign exchange rate risk with respect to a portion of the principal and interest on our non-yen-denominated bonds. The hedging costs were ¥26.8 billion, ¥5.6 billion and ¥169.8 billion, respectively, for the years ended March 31, 2021, 2022 and 2023, but we are flexibly adjusting our investment strategy, decreasing the hedge position from ¥6.0 trillion for the year ended March 31, 2021 to ¥4.8 trillion for the year ended March 31, 2023, each on a combined basis. The remaining risk is managed on an integrated basis with other market risks using the value-at-risk method and other risk management techniques.

Credit risk. Credit risk refers to the risk of incurring losses when the value of assets, primarily loans and bonds, declines or disappears due to a deterioration in the financial condition of a party to whom credit has been extended. We believe that it is important to examine each transaction rigorously from a credit risk perspective so as to set terms appropriate to the level of risk involved. For a description of our loans, see “Business—Investments—Loans.”

We have established a Credit Department independent of the departments responsible for handling financing and investment activities. We maintain guidelines to ensure that our returns are commensurate with the risks we undertake. We manage credit risk by assessing the credit risk of and assigning an internal credit rating to each of our borrowers based on in-house fundamental analysis and credit ratings assigned by ratings agencies and by monitoring the internal ratings of such borrowers. We monitor the mix of our loan portfolio by categorizing and diversifying our loans by borrower credit rating group and industry in order to manage our risk of credit concentration. Internal credit ratings of obligors are received annually. In addition, we perform “Monte Carlo” simulations to evaluate credit risk using the value-at-risk method.

Real estate investment risk. Real estate investment risk refers to the risk that our real estate-related income may decrease because of a decline in rent, a decrease in number of tenants or other factors or a general decline in real estate prices due to market forces. See “Business—Investments—Real Estate.”

The Credit Department has been tasked with managing real estate investment risk. Cognizant of the long-term and illiquid nature of real estate investments, we seek to define and adhere to clearly established investment and evaluation standards in acquiring real estate. We set a

minimum investment return level for each property as well as maximum permitted loss levels. For properties that do not meet our standards, we consider measures by which we may maintain rental income or potentially sell the properties in question. Furthermore, in making a real estate investment decision, we utilize appraisers independent from our operations to add another level of control in managing real estate investment risk.

Operational Risk Management

Operational risk is the risk of failure of our business operations due to human error. Operational risk includes the risk that our officers, employees (including sales representatives) and third-party sales agencies neglect or fail to perform their duties. Operational risk also includes employee misconduct, such as fraudulent activity, improper use, data leaks or disclosure of confidential information and failure to comply with laws or our compliance procedures. Our Operational Risk Management Department manages operational risk through oversight of various execution sections, branches and service centers and reports directly to senior management with respect to operational risk issues. For example, the Operational Risk Management Department has established an internal inspection system that involves random inspections of sales departments and branches by the main office auditing department and twice-a-year random inspections of sales departments by branches.

Because operational risks exist throughout our operations, we have developed administrative rules and provide training to mitigate and prevent administrative risk and to implement proper and effective administrative procedures.

Computer System Risk Management

Computer system risk is the risk that we may suffer harm to our operations, including the management of our policies, the investment of our assets and the maintenance of statistics, owing to risks related to our information technology systems. Such risks include breakdowns, natural disasters, human errors, destruction, theft and illegal use. A major failure in our information technology systems would disrupt, among other things, the servicing of customers at various branches and the investment of our assets and may have long-term consequences such as a loss of customer confidence which may result in policy surrenders. Our System Risk Management Department manages system risk through coordination with and oversight of the information protection officers in each department and branch, creation of system risk policy and integration of company-wide system risk policies and reports to the System Risk Management Subcommittee with respect to system risk issues.

To manage system risk, we have established a system risk management policy and an information security policy to protect our information technology assets from a variety of system risks. To protect our computer systems from catastrophes, we maintain our main and backup computer centers in Osaka. After the Great East Japan Earthquake in March 2011, we enhanced our backup procedures at both our Tokyo Headquarters and Osaka Head Office, increased our equipment of emergency power generators and improved our business continuity plan.

Derivative Instruments

We use derivative instruments, including interest rate swaps and swap options, foreign exchange forwards, currency options and swaps, equity forwards, equity futures and equity options, for the following purposes:

- to hedge the fluctuations in the market value of our investment assets and liabilities;
- to hedge foreign currency exposure primarily with respect to the principal of our investments;
- on a supplemental basis with our investments to cover the time before such investments can be incorporated into our asset portfolio or as a measure to address liquidity risk; and

- to adjust the term or the type of interest (fixed or floating) related to investments in our asset portfolio.

Our use of derivative instruments is primarily to hedge the risk associated with our existing asset portfolio and liabilities. However, we occasionally enter into derivatives contracts to supplement our investment objectives, taking into account liquidity needs and transaction costs. Such activity is, however, limited to derivative transactions with a defined amount of risk that are executed in connection with our annual investment plan. We also establish position frameworks and position percentages for all our derivative transactions.

We reflect unrealized gains and losses related to derivative transactions that are not eligible for hedge accounting in ordinary income and ordinary expenses. The following table sets forth the unrealized gains and losses related to derivative transactions in our general account including both those eligible and not eligible for hedge accounting:

	As of March 31,		
	2021	2022	2023
	(Billions of yen)		
Interest rate-related transactions	¥ (0.9)	¥ (98.9)	¥(224.6)
Currency rate-related transactions	(466.6)	(847.4)	(408.1)
Stock-related transactions	(20.0)	(1.3)	(6.9)
Bond-related transactions	-	(0.0)	(3.0)
Total	¥(487.6)	¥(947.7)	¥(642.9)

For more data on our derivative transactions, including fair value, see Note 7. Financial Instruments—(6) Data on fair value of derivative transactions to our audited financial statements as of and for the years ended March 31, 2021, 2022 and 2023 included elsewhere herein.

BUSINESS

Except as otherwise specified, financial and other information for us contained in this “Business” section is presented on a nonconsolidated basis.

Overview

We are the largest private life insurance company in Japan, and one of the largest in the world, in terms of both assets and revenues. We operate primarily in Japan and offer a wide range of products, including life insurance, annuities and other insurance products, to over 12.2 million insured persons and approximately 275,000 corporate customers in Japan, on a nonconsolidated basis as of March 31, 2023. As of December 31, 2023, we provided insurance products to 14.89 million insured persons, and as of September 30, 2023, we had 48,936 total sale representatives, in each case on a combined basis.

Our core business is life insurance for individuals in Japan’s retail market. Our innovative *Mirai no Katachi* product lineup allows customers to combine a wide variety of coverage into personally tailored insurance portfolios. We also sell individual annuity, group insurance and group annuity products. On a consolidated basis, our business includes asset management, investment trust management and information technology products and services. Also, we have been expanding our global operations in an effort to secure revenue sources outside of the Japanese market and to capture the growth of global markets.

According to the Swiss Re Institute’s Sigma World Insurance, Japan is the fourth largest life insurance market in the world by premium volume. It is also a highly concentrated and mature market, with the top five private life insurance companies accounting for 55.0% of the market share by premium income, excluding Japan Post Insurance, for the year ended March 31, 2023, according to public disclosures. We hold the largest market share in Japan with 17.4% by premium income (on a combined basis) among private life insurance companies for the year ended March 31, 2023 and aim to strengthen our position as Japan’s leading private life insurance company. While our core business is the sale of individual insurance products through our sales representative channel, we are also working to diversify our product portfolio and sales channels. For example, for the year ended March 31, 2023, individual insurance, group annuities, individual annuities, group insurance and others made up 59.3%, 18.1%, 16.9%, 4.8% and 0.9%, respectively, of our revenues from insurance and reinsurance, and our sales representatives, bancassurance and third-party sales agencies channels accounted for 44.3%, 37.5% and 18.1%, respectively, of our annualized premiums from new policies of individual insurance, in each case, on a combined basis.

On a consolidated basis, our total assets as of March 31, 2023 and December 31, 2023 amounted to ¥87,594.6 billion and ¥93,546.8 billion, respectively, and our revenues from insurance and reinsurance amounted to ¥6,373.5 billion and ¥6,433.1 billion, respectively, for the year ended March 31, 2023 and the nine months ended December 31, 2023. As of December 31, 2023, we had a consolidated solvency margin ratio of 1,048.5% (approximately 5.2 times the minimum regulatory requirement) and a nonconsolidated solvency margin ratio of 989.8% (approximately 4.9 times the minimum regulatory requirement), and our consolidated capital, which is a sum of foundation funds, reserves and other items and subordinated debt, was ¥8.4 trillion. We currently have financial strength and/or long-term credit ratings of A+ (stable outlook) from S&P, A1 (stable outlook) from Moody’s, AA+ (stable outlook) from R&I and AA+ (stable outlook) from JCR.⁶

Strengths

Dominant presence in the domestic life insurance market and solid financial performance.

We hold one of the leading positions in the life insurance market in Japan in terms of several key financial measures including total assets, net assets and revenues from insurance and reinsurance

⁶ Our standalone credit profile (SACP) by S&P improved to aa from a+ in March 2024, while the issuer rating by S&P remained the same at A+ due to the sovereign ceiling. Our preliminary standalone outcome by Moody’s maintained Aa3 before score adjustment and A1 under the sovereign ceiling.

as of and for the year ended March 31, 2023. As of December 31, 2023, we also exceeded other market players in Japan in terms of annualized premiums on new policies and annualized premiums for policies in force and also the amount of policies in force, all on a combined basis. We have also successfully and steadily grown our customer base in recent years through unified group-wide market development efforts, reaching 14.89 million customers as of December 31, 2023, an increase from 14.47 million as of March 31, 2021.

We have built our leading presence in the domestic life insurance market over time, supported by steady performance at Nippon Life on a nonconsolidated basis as well as strategic acquisitions of Taiju Life and Nippon Wealth Life in recent years. We have historically maintained stable levels of revenues from insurance and reinsurance and interest and dividends income. Our consolidated revenues from insurance and reinsurance was ¥4,611.0 billion and ¥6,433.1 billion for the nine months ended December 31, 2022 and 2023, respectively, and our consolidated interest and dividends income was ¥1,276.3 billion and ¥1,320.2 billion for the nine months ended December 31, 2022 and 2023, respectively. Our nonconsolidated core operating profit, which was ¥498.8 billion for the year ended March 31, 2023, has also been stable since March 31, 2014 particularly by maintaining stable mortality and morbidity gains.

In addition, annualized premiums from new policies for individual insurance and individual annuities on a combined basis reached ¥513.9 billion for the year ended March 31, 2019 and decreased from ¥407.2 billion for the year ended March 31, 2020 to ¥307.0 billion for the year ended March 31, 2021 primarily due to a decrease in in-person customer sales visits as a result of the COVID-19 pandemic. For the year ended March 31, 2022, annualized premiums from new policies for individual insurance and individual annuities on a combined basis increased to ¥394.3 billion primarily due to an increase in in-person customer sales visits of Nippon Life and an increase in sales of foreign currency-denominated products of Taiju Life and Nippon Wealth Life and further increased to ¥404.4 billion for the year ended March 31, 2023 due to an increase in sales of foreign currency-denominated products primarily in conjunction with the raise of assumed interest rate, which was partially offset by a decline in sales of savings-type products primarily due to the lowering of assumed interest rate. On a channel by channel basis, the increase in annualized premiums from new policies was primarily attributable to our bancassurance channel (increase of ¥46.0 billion) and our third-party sales agencies channel (increase of ¥12.3 billion), which was driven by increased sales of foreign currency-denominated products as a result of increases in assumed interest rates overseas. On the other hand, annualized premiums from new policies attributable to our sales representative channel decreased by ¥48.7 billion primarily due to fewer sales of savings-type products as a result of a lower assumed interest rate in Japan. For the nine months ended December 31, 2023, annualized premiums from new policies for individual insurance and individual annuities on a combined basis increased to ¥392.1 billion from ¥289.0 billion for the nine months ended December 31, 2022 primarily due to an increase in sales of insurance products of Nippon Life and Nippon Wealth Life. Annualized premiums from policies in force for individual insurance and individual annuities on a combined basis increased steadily since the year ended March 31, 2015, reaching ¥4,524.5 billion as of March 31, 2020 (including the contribution from Taiju Life and Nippon Wealth Life from the year ended March 31, 2016 and Hanasaku Life from the year ended March 31, 2020) and decreased slightly to ¥4,508.9 billion as of March 31, 2021 primarily due to a decrease in in-person customer sales visits as a result of the COVID-19 pandemic. Since then, annualized premiums from policies in force for individual insurance and individual annuities on a combined basis have remained relatively stable at ¥4,569.5 billion as of March 31, 2022, at ¥4,594.4 billion as of March 31, 2023, and at ¥4,711.2 billion as of December 31, 2023. Policies in force on a combined basis were ¥169,270.8 billion as of December 31, 2023. Our nonconsolidated annualized premiums from new policies for individual insurance and individual annuities have gradually declined since the year ended March 31, 2017 due to the impact of a revision in premiums in recent years and increasing competition in the market for insurance products for business owners, however, our nonconsolidated annualized premiums in force have maintained a steady growth trend due to low surrender and lapse ratios and high persistency rates, representing a cumulative annual growth rate of 0.4% over the five-year period ended March 31, 2023.

Stable operating performance with a robust sales representative force.

Our sales representatives, which accounted for 65.0% on a nonconsolidated basis of our annualized premiums from new policies for the year ended March 31, 2023, are the foundation of our steady growth and we have more sales representatives than other leading insurance providers in Japan on a nonconsolidated basis. On a nonconsolidated basis, our annualized premiums from new policies attributable to our sales representatives were ¥208.3 billion, ¥188.2 billion, ¥152.7 billion, ¥203.9 billion and ¥153.1 billion for the years ended March 31, 2019, 2020, 2021, 2022 and 2023.

In addition, we have steadily improved our persistency rates for insurance policies, which have demonstrated an upward trend since March 31, 2007 due to our key initiatives in sales activities such as after-sales follow-up visits. Our 13-month persistency rates were 95.7%, 95.7%, 95.9%, 95.9% and 95.9% as of March 31, 2019, 2020, 2021, 2022 and 2023. Our 25-month persistency rates were 86.3%, 88.4%, 88.8%, 89.2% and 88.8% as of March 31, 2019, 2020, 2021, 2022 and 2023. At the same time, our surrender and lapse ratio with respect to individual insurance and annuities in the aggregate has declined or remained steady decreasing from 4.4% as of March 31, 2019 to 4.2% as of March 31, 2023.

We also believe that the strength of our sales representative channel, combined with our innovative *Mirai no Katachi* product lineup, the non-participating insurance product lineup of Taiju Life and our strategic shift towards protection type products distributed through our sales representative channel, will continue to contribute to maintaining high levels of persistency and customer satisfaction, supporting our overall profitability. See “—Products and Services— Individual Insurance.”

Solid asset management with prudent ALM management.

We are dedicated to managing our assets in the best interests of our customers and with an eye toward stability over the long term. For the past years, we have successfully maintained a diverse asset portfolio, which includes domestic bonds and stocks, foreign bonds and stocks, loans, real estate and others, and have also hedged a majority of our foreign currency-denominated assets. For example, as of March 31, 2023, domestic bonds, loans, hedged foreign bonds, non-hedged foreign bonds, foreign stocks, domestic stocks and real estate consisted approximately 57%, 10%, 5%, 5%, 6%, 14% and 2%, respectively, of our total general account assets (calculated on a managerial accounting basis). We believe this enhances our tolerance to the current volatile market environment and currency fluctuations.

We believe this diverse asset portfolio supports secure and stable returns over the mid- to long-term. Domestic bonds accounted for 38.9% of our total general account assets as of December 31, 2023, while domestic stocks accounted for only 15.5%. As of March 31, 2023, over 41.8% of our domestic and foreign bond holdings have received either a AAA or AA rating from rating agencies, and over 69.9% of the portfolio is A rating or above. 4.4% of our total bonds, excluding JGBs, were rated as AAA, 37.3% as AA, 28.2% as A, 28.3% as BBB and the rest were rated BB or below or were unrated. We also reduced our risk exposure over the medium and long term by diversifying our portfolio by asset type, maturity, country and currency.

Given the sustained low-interest rate environment in Japan, we have also been carrying out additional initiatives to maintain positive spread. For example, while we are maintaining long-term stable investment income from our yen-denominated interest bearing assets, we are also supporting mid- to long-term earnings through selective investment in higher-yielding assets. We also continually assess the suitability of our products given current market conditions and have controlled the guaranteed interest rate on some products to maintain a positive spread against the average assumed yield. We have maintained a positive spread between our investment return on core operating profit, which was 2.26% for the year ended March 31, 2023, and the average assumed yield. This is because we not only enhanced our investment return through increasing our investments in foreign credit bonds and growing fields, but also controlled the average assumed yield which steadily declined from 2.13% for the year ended March 31, 2020 to

1.83% for the year ended March 31, 2023. Our investment return on core operating profit and average assumed yield for the nine months ended December 31, 2023 were 2.04% and 1.69%, respectively. We have also controlled the guaranteed interest rate on our level-premium products as well as our single-premium whole-life products in order to maintain a positive spread against our average assumed yield. The guaranteed interest rate on our level premium protection type products, level premium saving type products and single-premium whole-life products declined from 2.90%, 2.75% and 2.15%, respectively, in the year ended March 31, 1999 to 0.85%, 0.60% and 0.60%, respectively, in the year ended March 31, 2023. The guaranteed interest rate on our single-premium whole-life products was then raised to 1.00% on January 1, 2024.

Strong capital base and financial soundness.

We have successfully maintained a strong capital base despite challenging conditions and an economic outlook which remains uncertain. In recent years, we have steadily increased our capital through accumulation of internal reserves and periodic issuances of subordinated debt and foundation funds. We recorded capital of ¥8,449.7 billion as of December 31, 2023. For a detailed breakdown of our capital, see “Management’s Discussion and Analysis of Financial Condition and Results of Operations—Liquidity and Capital Resources—Capital Resources.” In addition, despite the volatile market environment, we have maintained a high level of unrealized gains, and break-even points on investments remain substantially lower than current market levels.

We have maintained our solvency margin ratios well in excess of the legally required minimum of 200% despite volatility in the Japanese stock market. As of December 31, 2023, our consolidated and nonconsolidated solvency margin ratios were 1,048.5% and 989.8%, respectively. In addition, as of December 31, 2023, Taiju Life and Nippon Wealth Life had solvency margins of 816.2% and 852.2%, respectively, each on a nonconsolidated basis. See “Management’s Discussion and Analysis of Financial Condition and Results of Operations—Solvency Margin Ratio.”

Strategies

In recent years, there have been pronounced structural demographic changes in Japan, such as population decline, a falling birthrate and the aging of the population, as well as the increased concentration of the population in urban areas. At the same time, the needs of life insurance customers have been diversifying. We have seen other trends such as a decline in the ratio of policyholders among younger generations, diversification in enrollment channels and fierce competition in urban areas. In response to these and other changing market conditions, we have focused on expanding our footprint within the domestic insurance market where we believe there is still ample space to grow, as well as on our asset management and global insurance businesses. We will continue to explore growth in the domestic insurance market and will seek to further strengthen and diversify our other group businesses.

Specifically, in March 2024, we announced our new mid-term management plan following the conclusion of our previous mid-term management plan, Going Beyond, under which we endeavored to further expand our business in the domestic insurance market, strengthen and diversify group businesses, strengthen investment capabilities and improve business cost efficiency.

Under our new mid-term management plan, we set the slogan “Providing more customers with peace of mind that exceeds their expectations” and aim to achieve “a society where everyone can live in peace and security for all time.” We aim to become a group that serves as “multidimensional peace of mind,” which provides a range of secureness including asset management, healthcare, nursing care and childcare in addition to life insurance. We strive to achieve “growth of the Group,” “world-class financial soundness level” and “enhancement of policyholder dividends” through “expansion of the value we provide to society” through each business.

Under our new mid-term management plan, we aim to accelerate expansion of sales performance and new profit centers to accelerate the mid- to long-term growth and to strongly promote group management in the next three years by pursuing the following strategies:

- increase the value of our domestic insurance business;
- enhance our multifaceted approach in giving peace of mind in our domestic business;
- expand our global businesses;
- advance financial strategies (asset management, capital investment and policyholder dividend payout); and
- build a strong management foundation.

We intend to support these growth strategies by steadily strengthening our financial base. Through these strategies toward “growth of the Group,” “world-class financial soundness level” and “enhancement of policyholder dividends,” we aim to:

- expand the number of customers we serve in our domestic life insurance business (Nippon Life, Taiju Life, Nippon Wealth Life and Hanasaku Life) to 15.6 million people by March 31, 2027;
- increase the number of clients we serve in our domestic life insurance business (Nippon Life, Taiju Life, Nippon Wealth Life and Hanasaku Life) to 350 thousand companies by March 31, 2027;
- increase the amount of assets on deposit⁷ to ¥112.0 trillion on a consolidated basis by March 31, 2027;
- achieve ¥4.85 trillion in annualized premiums from policies in force in our domestic life insurance business (Nippon Life, Taiju Life, Nippon Wealth Life and Hanasaku Life) by the year ending March 31, 2027;
- maintain the value of new business⁸ on a consolidated basis at around ¥350.0 billion for the year ending March 31, 2027;
- secure core operating profit of ¥860.0 billion on a consolidated basis for the year ending March 31, 2027;
- maintain the ESR levels calculated based on our internal methodology at around 200-270%; and
- steadily maintain policyholder dividend payout ratio⁹ at around 60%.

The numerical targets and strategic initiatives in the highlights of our new mid-term management plan described above are forward-looking statements. See “Forward-Looking Statements.” Our ability to achieve these numerical targets or implement these strategic initiatives is subject to risks and uncertainties, including those described under “Risk Factors” and elsewhere in this offering circular. These numerical targets and strategic initiatives are based on a number of assumptions, beliefs and expectations established at the time the mid-term management plan was announced in March 2024. Such assumptions, beliefs and expectations involve significant subjective judgment and relate to matters that may be outside of our control, such as assumptions about the economic environment and key macroeconomic indicators. There can be no assurance that we will achieve the numerical targets or strategic initiatives set forth in our new mid-term management plan.

⁷ The amount of assets on deposit is the sum of total assets of domestic primary insurers and assets on deposit of Nissay Asset Management.

⁸ The value of new business is defined as the present value of future profits and losses generated by new business acquired in the fiscal year.

⁹ The policyholder dividend payout ratio equals the reserve for policyholder dividends (including the equalized reserve for dividends to policyholders) divided by adjusted net surplus (in the case of a reversal, the reversal amount is deductible).

Further expand our business in the domestic insurance market

In the domestic life insurance market, we are building systems at the group level to facilitate the development of more flexible insurance products to meet diverse customer needs, while also upgrading our networks with financial institutions and agencies in line with the increasing diversification of our domestic sales channels. As part of our domestic growth strategy, on December 29, 2015, we acquired the outstanding shares of Mitsui Life (rebranded as Taiju Life) and, after subsequently making it our consolidated subsidiary, we currently own 85% of its total voting rights. We have strived to achieve synergies with Taiju Life by leveraging, among other things, the strength of our combined product lineup. In May 2018, we acquired 85.1% of the outstanding shares of MassMutual Japan (rebranded as Nippon Wealth Life), which mainly provides single-premium savings products primarily through bancassurance channels. In October 2021, we acquired the remaining stake in Nippon Wealth Life from MassMutual International LLC and made it a wholly-owned subsidiary. We also established Hanasaku Life as a wholly-owned subsidiary and it began business in April 2019 as a provider of mainly third-sector products primarily through third-party sales agencies. We also continuously seek opportunities to expand our profit base through alliances with and investments in other financial institutions and other corporate groups in Japan and by forging long-term partnerships with prominent companies in other countries around the world as part of our strategy to steadily expand our operations further. In evaluating such opportunities, we take into account the manner and scale of investment best suited for each particular market. See “—Domestic Strategic Alliances and Investments.”

To bolster our leading presence in the domestic insurance market, we will seek to further grow our customer base through a unified group-wide effort to strengthen our sales channels, develop existing markets and enter new markets, and upgrade and expand our products and services in response to changes in the environment and diverse customer needs and through that achieve enhanced productivity.

Strengthen our sales representative channel and relationships with customers.

In response to both the COVID-19 pandemic, which severely reduced the ability to conduct face-to-face interactions with our customers, and the general trend toward digital transformation, we aim to implement and utilize digital technologies to improve customer contacts and communications to meet the evolving needs of our customers. We are increasing our communications, including general correspondence, product explanations, insurance premium explanations, policy maintenance and new contract procedures, via various digital channels such as through SNS, e-mail, SMS, screen sharing systems and our Nippon Life smartphone application. We believe that introducing and utilizing online communication options alongside face-to-face interactions can lead to increased sales volume. We are also utilizing remote and digital options to provide training for our sales representatives, which is an important part of maintaining and developing a strong sales representative channel.

Undertake group-wide efforts to strengthen position in existing markets and explore new markets.

We will work to strengthen and expand our sales channels utilizing the strengths of our group companies and further expand in our target markets by providing products and services that capture the diverse needs of our changing customer base. We will also strive to cultivate new markets by launching online sales and expanding the business of Nissay Plus SSI Company Inc., a small amount and short-term insurance business that we established in April 2022. In particular, we expect to increase sales by Taiju Life, the customer base of which has minimal overlap with Nissay’s customer base, by introducing enhanced support for existing policyholder households, upgrading and expanding touchpoints with Taiju Life’s customers by utilizing digital technologies and improving the quality of sales activities. Through Hanasaku Life, we aim to grow the number of customers by launching online and direct sales. In particular, Hanasaku Life will seek to flexibly

supply products that capture evolving customer needs, upgrade its digital marketing strategy and personalize customer support through the use of artificial intelligence and other means. Through Nippon Wealth Life, we will seek to increase sales by expanding the supply of highly unique products, such as nursing and medical care insurance products, to a wide range of distributors, including securities companies, mega-banks and regional banks, leveraging support from Nippon Life. As part of our effort to grow our customer base by flexibly and dynamically supplying both life and non-life insurance products, we established Nissay Plus SSI Company Inc. We believe this approach will allow us to create products that address niche markets through collaboration in a wide range of industry sectors and also offer streamlined administration through the use of primarily digital procedures.

Upgrade and expand our products and services.

We believe that our broad range of flexible products and services position us to capture the diverse needs of our group-wide customer base while maintaining profitability. Our goal is to offer greater convenience to customers by maintaining a more diversified product lineup and infrastructure than any of our peers and to provide more sophisticated services to meet the needs of seniors, women and the younger generation, as well as our core customers. We also seek to enhance our lineup of products and services so that it can encompass new areas in addition to conventional areas.

In recent years, we have continued to regularly introduce new products within our *Mirai no Katachi* product line up, which is offered through our sales representative channel. For example, we introduced *Three Major Diseases 3 Jumaru*, which provides coverage for Japan's three major diseases (*i.e.*, cancer, acute cardiac infarction and stroke) and their early prevention, in 2022, *Shu New 1*, which provides income support insurance for continuous hospitalization, in 2021 and *Ninchisho Support Plus*, a dementia coverage product, in 2020. As of April 2024, we have 13 products available in the *Mirai no Katachi* line up. We are also undertaking efforts to enhance cross-selling opportunities among our group companies and to offer asset formation products amid low interest rates. We are also enhancing and will seek to further enhance our life insurance products offered through our agency and bancassurance channels, in particular through offerings by Hanasaku Life and Nippon Wealth Life, respectively, as well as our group insurance and group annuity products, our property and casualty products, including automobile and fire-related insurance products and our various health-focused services, *e.g.*, *Best Doctors Service*, *Zutto Motto Service*, *etc.* See “—Products and Services” for more information on our products and services line up.

Strengthen and diversify our group businesses

To support our mid- to long-term growth, we will continue to seek to expand our share of the domestic life insurance market while also working to expand the group's overall earnings capacity through our asset management business, global insurance business, and other businesses that will further cultivate our domestic life insurance business.

In our asset management business, we will seek to capture demand for asset management services and expand the investment capabilities of our group life insurance companies by strengthening the competitiveness of the domestic asset management business and driving further growth in the global asset management business. Our group core operating profit for our asset management business for the years ended March 31, 2019, 2020, 2021, 2022 and 2023 and for the nine months ended December 31, 2022 and 2023 were ¥21.6 billion, ¥22.8 billion, ¥32.5 billion, ¥31.4 billion, ¥27.3 billion, ¥20.4 billion and ¥25.2 billion, respectively. Our group core operating profit attributable to NAM for the years ended March 31, 2019, 2020, 2021, 2022 and 2023 and for the nine months ended December 31, 2022 and 2023 were ¥12.4 billion, ¥13.0 billion, ¥16.9 billion, ¥16.2 billion, ¥14.2 billion, ¥11.1 billion and ¥10.8 billion, respectively. Our group core operating profit attributable to NAMI for the years ended March 31, 2019, 2020, 2021, 2022 and 2023 and for the nine months ended December 31, 2022 and 2023 were

¥4.8 billion, ¥4.6 billion, ¥9.4 billion, ¥11.1 billion, ¥11.6 billion, ¥8.7 billion and ¥12.5 billion, respectively. For the year ended March 31, 2023, group core operating profit for our asset management business accounted for 6% of our group core operating profit. To strengthen competitiveness domestically, NAM will strive to bolster its ESG focus, including by upgrading and expanding ESG-related products and enhancing its market image and communications, such as through sponsorship of global conferences. We will also seek to develop and offer absolute return products leveraging our mid-term and long-term investments, expand our research team and improve investment capabilities by transferring credit and alternative investment functions to NAM and deliver tailored solutions based on investor portfolio status and the market environment through the development and utilization of digital tools and other means. The total assets under management of NAM increased from ¥13.2 trillion as of March 31, 2020 to ¥34.0 trillion as of March 31, 2023. In addition to the partial transfer of the securities investment functions of Nippon Life and Taiju Life to NAM announced in December 2019, Nippon Wealth Life announced its partial transfer of its securities investment functions to NAM in November 2023 in order to enhance Nippon Life Group's investment capabilities. To drive growth in our global asset management business, NAM aims to upgrade and expand its product lineups, including ETFs and alternative investments and to leverage group-wide cross-selling opportunities and digital technologies in promoting sales of those and other products. We will also seek to strengthen investment and business management capabilities in our overseas group companies and consider further investments that can contribute to earnings expansion.

In our global insurance business, we will seek to achieve stable growth by strengthening our corporate governance, namely our investment and business management capabilities, with a view to supporting long-term, stable earnings contribution from our group companies and thereby strengthening our global business portfolio. For example, at MLC, we are building a management system that maintains close interaction with Nippon Life through which we can support and monitor the progress of their business plan, which includes strategies to improve the profitability of its income protection business, to secure more stable earnings. We also aim to improve the functions of and reorganize regional headquarters in order to bolster market research functions and proactively utilize local specialists. In other regions in which we operate insurance business through capital investments or joint venture arrangements, including the United States, China, India, Thailand and Indonesia, we aim to strengthen sales activities primarily through the face-to-face and sales agent channels, and enhance risk management capabilities to respond appropriately to environmental changes, such as low interest rates. For the year ended March 31, 2019, we recorded group core operating profit for global insurance business of ¥13.3 billion. However, due to the adverse economic impact of the COVID-19 pandemic and an expected increase in payments on claims and policy and cancellations in connection therewith, our global insurance business incurred group core operating loss of ¥2.7 billion and ¥20.3 billion for the years ended March 31, 2020 and 2021, respectively. As the COVID-19 pandemic has subsided and the financial results and condition of MLC have recovered, our group core operating profit for our global insurance business increased to ¥8.6 billion and ¥8.4 billion for the years ended March 31, 2022 and 2023, respectively. Our group core operating profit for our global insurance business were ¥6.5 billion and ¥12.0 billion for the nine months ended December 31, 2022 and 2023, respectively. Our group core operating profit attributable to MLC for years ended March 31, 2019, 2022 and 2023 and for the nine months ended December 31, 2022 and 2023 was ¥8.5 billion, ¥2.3 billion, ¥0.3 billion, ¥0.0 billion and ¥5.4 billion, respectively, and our group core operating loss attributable to MLC for years ended March 31, 2020 and 2021 was ¥8.7 billion and ¥24.3 billion, respectively. For the year ended March 31, 2023, group core operating profit for our global insurance business accounted for 3% of our group core operating profit. Recently, we have focused on investing in advanced economies, such as our additional investment of \$742 million in an investment limited partnership to increase our stake in Resolution Life to 21.5% in October 2023. We will also continue to evaluate and selectively pursue opportunities to strengthen our existing global operations including through acquisitions.

Furthermore, as part of our efforts to strengthen and diversify our group businesses, we plan to acquire Nichii Holdings, the parent company of nursing care provider Nichii Gakkan. Moreover, we will seek to proactively utilize cutting-edge technologies and data to develop existing businesses and to create new businesses through initiatives targeting the areas of healthcare, childcare support and services and innovation initiatives that address an aging society. To date, we have already introduced various advanced technologies to improve our product offerings and customer services, including using artificial intelligence to create and offer tailored products and to power customer service avatars. We have also revised underwriting standards for specific diseases and used robotic process automation technologies to automate and streamline certain administrative tasks. We have been making ongoing efforts in digitalization to improve business productivity and to meet customers' digital needs by developing smartphone applications and analyzing data from business activities. Going forward, we will continue to seek ways to leverage advanced technologies, including artificial intelligence, to improve, among other things, our product development, sales, marketing and compliance, and underwriting and claim payment assessment capabilities.

Strengthen investment capabilities

Under our new mid-term management plan, we aim to maximize policyholder returns by building a resilient portfolio that can withstand market fluctuations. In building a resilient portfolio, we will control yen interest rate risk by trading ultra long-term JGBs considering interest rate levels and other factors, and we will continue to promote diversified investments by expanding our credit and alternative assets, including floating rate assets.

Furthermore, we also aim to contribute to solving social issues through developing our responsible investment approach. In terms of developing our responsible investment approach, we will seek to integrate ESG factors into all of our investment considerations, enhance our dialogue with investee entities on their ESG initiatives and further expand our thematic investment and finance, with the aim of facilitating a move toward a sustainable society. We have also been prohibiting investments in businesses and projects within certain fields that run counter to the mission of life insurance companies and important social issues. These fields include specific weapon manufacturers, palm oil-related companies, tobacco-related companies, certain coal-related projects and certain oil- and gas-related projects. We are also seeking to build a unified group infrastructure through optimization of investment systems, development of professional resources, including group-wide and company level management systems, and strengthening of IT infrastructure, in order to support our overall asset management strategies.

Promote ERM

We will also further address and promote enterprise risk management on a group-wide basis to help strengthen our group business base, earnings capabilities and financial soundness in a manner consistent with the foregoing strategies. To promote ERM within our group, we will focus on the risk, capital and return strategies at each of our group companies and also strengthen the business management system of Nippon Life, the core company within the group. In terms of risk strategy, we will seek to secure investment returns and reduce risk in a low interest rate environment by extending asset duration, increasing credit assets such as corporate bonds, particularly foreign assets, and promoting diversified investment and finance activities globally in our risk asset portfolio. We will also control risk tolerance utilizing scenario analysis. In terms of capital strategy, we plan to increase our capital targets so that we can meet our insurance-related liabilities over the long term, while ensuring our ability to generate steady returns on managed assets in a low interest rate environment. In accumulating capital, our objectives are to attain financial soundness by enhancing our capacity to mitigate necessary risks associated with our accelerated growth strategy and preparing for prospective changes in international capital requirements. Finally, we seek to strengthen our earnings capabilities by increasing our productivity, strengthening risk and return efficiency in our asset management portfolio and improving business cost efficiency through cost reductions and additional investments.

Promote initiatives toward sustainability

We have established the Nippon Life's Vision for Achieving SDGs, which includes objectives such as realizing a society that does not create poverty and inequality, building a society that can boast to the world of good health and long lives, realizing a sustainable global environment and contributing to ESG investments and finance that encourages the achievement of SDGs. We are also cognizant of the expectations of investors, customers and other third parties with regard to environmental and sustainability issues, particularly CO2 emissions.

Products and Services

We offer various types of individual life insurance and annuity products as well as group insurance and annuity products, with over 12.2 million insured persons and approximately 275,000 corporate customers in Japan, on a nonconsolidated basis as of March 31, 2023. In addition, our subsidiaries offer asset management, investment trust management and information technology services.

Our *Mirai no Katachi* product platform for individual insurance and annuity products, which is offered through our exclusive sales representatives, simplifies and repackages our product offerings according to the specific needs of each customer. The concept behind our *Mirai no Katachi* lineup is to simplify and repackage our product lineup for "buffet style" consumption. We believe that the flexibility of our *Mirai no Katachi* product lineup, which allows customers to combine a wide variety of coverage into personally tailored insurance portfolios, is critical to our capturing of growth opportunities in the senior, female and young customer segments.

Prior to our introduction of the *Mirai no Katachi* product platform, we mainly offered whole life insurance with term rider, which combined whole life insurance and term policy riders to provide for a higher payment in case the insured dies within the specified period. Term riders offer extensive coverage with relatively inexpensive premiums, and whole life with term riders has traditionally been our main life insurance product. However, *Mirai no Katachi* does not distinguish between main policies and term riders and allows customers to combine 13 types of various coverage from death to retirement coverage into personally tailored insurance portfolios. After enrollment, customers can freely revise policy details according to changes in their needs and stages of life. For example, customers can add new insurance, increase coverage amounts, and selectively revise only the parts they need to change. Customers can change their policy details to more precisely meet their protection needs at any time. Since its launch, we have sold more than nine million *Mirai no Katachi* policies. In April 2018, we launched *Daijobu Specified Serious Disease Coverage Insurance*, *New in 1 General Hospitalized Insurance* in April 2019, *Ninchisho Support Plus Dementia Coverage Insurance* in April 2020 and *Shu New 1 Income Support Insurance* in July 2021, and we introduced *Three Major Diseases 3 Jumaru*, which provides coverage for Japan's three major diseases (i.e., cancer, acute cardiac infarction and stroke) and their early prevention, in April 2022.

In addition, we have other lineups of insurance products such as educational endowment insurance, and single-premium whole life insurance products.

Individual Insurance

Individual insurance is our main product line. The number and amount of individual insurance policies in force were approximately 30.7 million policies and ¥120.7 trillion, respectively, as of December 31, 2023. The amount of new individual insurance policies written, including net increases in policy amounts due to conversions, were ¥4,989.0 billion and ¥3,284.8 billion, respectively, during the year ended March 31, 2023 and the nine months ended December 31, 2023. Premiums from individual insurance constituted 56.2% and 62.1% of total insurance premiums for the year ended March 31, 2023 and the nine months ended December 31, 2023, respectively.

Mirai no Katachi product lineup

Whole life insurance. Whole life insurance including whole life with term rider, a product we had previously sold accounted for 29.9% of our total policy amount in force for individual insurance policies as of March 31, 2023. Whole life insurance pays death benefits to the beneficiary on the death of the insured irrespective of when the insured dies. Whole life insurance may be combined with term life insurance to provide for a higher payment if the insured dies within the specified period. Surrender benefits will increase over the elapsed time since enrollment and policyholders may receive annuities instead of a single-premium death benefit payment. Whole life insurance accounted for 6.1% of new policy amounts written for individual insurance during the year ended March 31, 2023.

Term life insurance. Term life insurance accounted for 26.6% of our total policy amount in force for individual insurance policies as of March 31, 2023. Term life insurance provides extensive death benefits with inexpensive premiums, which are generally lower relative to those for a whole life insurance policy. It is also possible to combine survival benefits which provide special payouts every three years and at maturity in addition to death protection for a set period. Term life insurance accounted for 29.1% of new individual insurance policy amounts written for individual insurance during the year ended March 31, 2023.

Endowment insurance. Endowment insurance accounted for 2.2% of our total policy amount in force for individual insurance policies as of March 31, 2023. Endowment insurance enables asset formation over a set period while providing death protection to pay a death benefit if the insured dies within a specified term or a maturity benefit of the same amount in case the insured survives to the end of that term. Endowment insurance with survival benefits accounted for 2.4% of new individual insurance policy amounts written for individual insurance during the year ended March 31, 2023.

Third-sector products. Third-sector products consist of living benefits and medical care insurance products. Third-sector market has been an increasingly important part of our business and we expect it will continue to be so in the future, particularly with respect to our target growth markets of senior, female and young customer segments. Annualized premiums from third-sector policies in force as of March 31, 2023 were ¥683.0 billion, an increase of 1.3% compared to ¥674.0 billion for the previous year and annualized premiums from new sales of such third-sector policies for the year ended March 31, 2023 were ¥49.0 billion, a decrease of 1.0% compared to ¥49.5 billion for the year ended March 31, 2022. In April 2018, we launched *Daijobu* Specified Serious Disease Coverage Insurance, in April 2019, we launched a medical insurance product called *New in 1* featuring a lump-sum payment of benefits, replacing our prior comprehensive medical insurance product and in April 2020, we launched *Ninchisho Support Plus*, a dementia coverage insurance. In July 2021, we added *Shu New 1*, an income support insurance for continuous hospitalization, to our *Mirai no Katachi* lineup. More recently, we introduced *Three Major Diseases 3 Jumaru*, which provides coverage for Japan's three major diseases (*i.e.*, cancer, acute cardiac infarction and stroke) and their early prevention, in April 2022.

- *Living benefits products.* Dread disease insurance provides a single-premium in case of specified illness, nursing care insurance pays a benefit if the insured person requires a specified level of nursing care and physical disability insurance covers certain conditions once the insured person becomes physically disabled. These three types of living benefit products also have death coverage.
- *Medical coverage.* Medical care insurance offers comprehensive medical protection for hospitalization and surgery. It is sometimes combined with death coverage or living-benefit-type products to prepare for unexpected events like injuries and serious diseases such as cancer. This coverage offers a lower premium.

Other individual insurance

In July 2015, we introduced a single-premium whole life insurance policy with a variable return in a designated currency, including Australian dollars, U.S. dollars and euros, under the name *Long*

Dream GOLD. In October 2018 and April 2019, we introduced *Long Dream GOLD 2* and *Long Dream GOLD 3*, respectively, as the successor products to *Long Dream GOLD*.

In October 2016, we introduced *ChouChou!*, the life insurance industry's first product in Japan that covers infertility treatments and maternity benefits for women. *ChouChou!* provides protection against death and the three dread diseases—cancer, heart disease and strokes—as well as provides birth support benefits for female policyholders aged 16 through 40. *ChouChou!* pays out a benefit when the insured gives birth, provides coverage for specified fertility treatments and provides a lump-sum payment upon maturity.

In April 2017, we launched *Nissay Platinum Phoenix*, a new long-term term insurance product for corporate customers that has a period of extensive coverage for accidents. This product allows customers to efficiently protect their business and prepare business succession funds, while curbing premiums by keeping down death benefits for deaths caused by something other than accident for a certain period of time after the policy is purchased. The period that the death benefit is kept down can be set to match the health condition of the executive(s) and the company's particular needs, allowing the company to obtain the coverage it needs in an order-made fashion. In February 2019, we had temporarily suspended the sale of *Platinum Phoenix* while the Japanese tax authorities review the appropriate tax treatment of this insurance product. The Japanese tax authorities have since completed their review, and we restarted sales of the product in September 2019.

In October 2017, we introduced *Moshimo No Tokino Seikatsuhi*, a disability income benefits insurance product without surrender value. This product is designed to pay monthly living costs if an insured cannot work due to a prescribed disability such as hospitalization or in-home medical treatment.

In October 2019, we introduced *Yume no Present 2* as a successor product to *Yume no Present*, a variable life insurance product with a designated currency living benefit. *Yume no Present 2* addresses the need for stable benefits by providing policyholders with the option to set a benefit target in yen at a fixed rate in addition to previously available options to set a benefit target in yen or to receive benefits as is. The product also newly includes a five-year period course to address a wide range of gifting needs.

Individual Annuities

The number and amounts of individual annuity policies in force were approximately 4.1 million policies and ¥24.8 trillion, respectively, as of December 31, 2023. The amount of new individual annuity policies, including net decreases in policy amounts due to conversions, was ¥723.7 billion and ¥493.0 billion during the year ended March 31, 2023 and the nine months ended December 31, 2023, respectively. Premiums from individual annuities constituted 15.4% and 12.5% of total insurance premiums for the year ended March 31, 2023 and the nine months ended December 31, 2023, respectively.

Individual annuities. Our individual annuity products mainly consist of individual fixed annuities, marketed under the *Mirai no Katachi* product lineup. We offer fixed annuity products that pay benefits for a fixed term and those that pay benefits throughout the life of the insured. Deposits made into these contracts are allocated to our general account, and we bear the risk that investments in the general account may not meet the assumed yields. A single-premium benefit payment is made upon the death of the insured prior to commencement of annuity payments.

In April 2016, we began offering *Gran Age*, our long-life insurance with a low cash surrender value, as a new insurance product for senior citizens that helps them live a long time in retirement with security and freedom. This product is designed to help senior citizen customers enjoy a secure and free life by paying out more benefits while the insured is alive, in contrast to traditional death protection policies, which only pay benefits on the death of the insured.

Group Insurance

Our group insurance products include mainly group term life insurance and group credit life insurance. The amount of group insurance policies in force was ¥97.4 trillion as of December 31, 2023. The amount of new group insurance policies was ¥894.4 billion and ¥572.6 billion during the year ended March 31, 2023 and the nine months ended December 31, 2023, respectively. Premiums from group insurance constituted 5.4% and 5.0% of total insurance premiums for the year ended March 31, 2023 and the nine months ended December 31, 2023, respectively.

Group term life insurance. Group term life insurance accounted for 24.6% of our total policy amounts in force for group insurance policies as of March 31, 2023. Group term life insurance is similar to term life insurance offered on an individual basis. Only one application is processed on behalf of the many individuals covered under the policy. We offer these products through corporations and other organizations as sponsored benefit programs with premiums paid by the organizations or on a non-sponsored basis with premiums paid by the insured. Group insurance policies are offered on a one-year renewable basis.

Group credit life insurance. Group credit life insurance accounted for 37.4% of our total policy amounts in force for group insurance policies as of March 31, 2023. Under this type of policy, in the event of the death or severe disability of the insured, we pay a benefit that is applied toward the repayment of the insured's housing loans. The amount of the benefit depends upon the amount of the remaining debt.

Group Annuities

We offer group annuity products that can be packaged to meet the specific needs of a corporation or other organization to offer defined benefit, defined contribution and other plans to its employees or other organization members. These plans offer fixed pension benefits with premium payments calculated based on the amounts of the fixed benefits. A portion of the plan can be allocated to the separate account so that variable returns based on actual investment results can be received. Plans that meet specified conditions may qualify for preferential tax treatment. Products include pension benefits insurance for retired employees; employee pension fund insurance, which is a publicly mandated pension fund system funded by corporate and employee contributions; and national pension fund insurance, which is a public pension system also funded by voluntary contributions of individuals. We offer our group annuity products to pension funds of large corporations and public pension funds. Premiums from group annuities constituted 22.0% and 19.5% of total insurance premiums for the year ended March 31, 2023 and the nine months ended December 31, 2023, respectively.

We provide products and services that corporations may use to offer defined contribution plans to their employees. These plans do not guarantee minimum returns but rather reflect the results of investments made in a variety of segregated accounts among which the individual may allocate plan assets. Plan assets may be transferred to the plan of a new employer when the employee changes employment. We offer various products for investment of plan assets, including contribution-type pension benefits insurance, which is funded by individual employee contributions. In June 2018, we introduced *Target Risk Plan Account*, a defined contribution plan for corporate pension benefit plans which operates by setting a target risk level and periodically rebalancing the portfolio based on such target risk level using quantitative rules in order to minimize fluctuations of returns.

Other Insurance Products

We offer other insurance, including financial insurance, financial annuities, group disability insurance and reinsurance.

Selected Information on Our Insurance Products

The following table sets forth selected information regarding our individual insurance, individual annuities, group insurance and group annuities:

	As of and for the year ended March 31,		
	2021	2022	2023
	(Thousands of policies and billions of yen)		
Individual Insurance Products			
Whole life insurance with term rider:			
Number of new policies	-	-	-
Number of new policies including conversions	-	-	-
New policy amount	¥ -	¥ -	¥ -
New policy amount including conversions	¥ -	¥ -	¥ -
Total number of policies	834.0	668.1	554.9
Total policy amount in force	¥ 14,803.8	¥ 11,404.6	¥ 9,188.3
Whole life insurance:			
Number of new policies	28.5	40.7	84.2
Number of new policies including conversions	82.2	96.4	128.1
New policy amount	¥ 190.5	¥ 304.3	¥ 585.8
New policy amount including conversions	¥ 341.7	¥ 484.9	¥ 726.9
Total number of policies	4,661.4	4,616.8	4,583.8
Total policy amount in force	¥ 28,115.8	¥ 27,948.8	¥ 27,864.8
Term life insurance:			
Number of new policies	99.4	115.6	103.3
Number of new policies including conversions	311.7	334.2	304.3
New policy amount	¥ 1,558.5	¥ 1,864.1	¥ 1,369.8
New policy amount including conversions	¥ 4,018.1	¥ 4,241.2	¥ 3,435.2
Total number of policies	2,164.4	2,197.0	2,180.0
Total policy amount in force	¥ 33,354.9	¥ 33,641.7	¥ 32,925.9
Endowment insurance:			
Number of new policies	49.4	58.4	48.3
Number of new policies including conversions	52.6	62.0	51.3
New policy amount	¥ 268.0	¥ 334.7	¥ 278.5
New policy amount including conversions	¥ 278.5	¥ 345.4	¥ 288.5
Total number of policies	634.3	627.2	608.5
Total policy amount in force	¥ 2,783.8	¥ 2,815.7	¥ 2,776.7
Dread disease insurance:			
Number of new policies	270.0	287.8	270.8
Number of new policies including conversions	612.7	654.6	685.8
New policy amount	¥ 1,359.3	¥ 1,408.3	¥ 977.3
New policy amount including conversions	¥ 2,805.4	¥ 2,937.2	¥ 2,871.1
Total number of policies	4,245.6	4,360.7	4,367.1
Total policy amount in force	¥ 17,965.0	¥ 18,522.5	¥ 18,333.8
Cancer insurance:			
Number of new policies	113.0	125.4	125.3
Number of new policies including conversions	351.8	377.1	367.1
New policy amount	¥ -	¥ -	¥ -
New policy amount including conversions	¥ -	¥ -	¥ -
Total number of policies	2,360.6	2,447.1	2,517.6
Total policy amount in force	¥ 18.3	¥ 17.3	¥ 16.3

	As of and for the year ended March 31,		
	2021	2022	2023
	(Thousands of policies and billions of yen)		
Nursing care insurance:			
Number of new policies	129.9	136.7	113.9
Number of new policies including conversions	383.5	405.3	364.7
New policy amount	¥ 479.2	¥ 493.2	¥ 384.4
New policy amount including conversions	¥ 1,483.6	¥ 1,517.7	¥ 1,327.6
Total number of policies	2,733.5	2,761.3	2,738.8
Total policy amount in force	¥ 10,738.5	¥ 10,664.9	¥ 10,368.0
Medical insurance:⁽¹⁾			
Number of new policies	190.4	204.4	206.0
Number of new policies including conversions	363.3	382.2	367.6
New policy amount	¥ 0.1	¥ 0.0	¥ 0.2
New policy amount including conversions	¥ 0.1	¥ 0.0	¥ 0.2
Total number of policies	4,830.9	4,486.9	4,216.3
Total policy amount in force	¥ 6.4	¥ 6.5	¥ 6.7
Physical disability insurance:			
Number of new policies	170.9	176.0	157.6
Number of new policies including conversions	430.0	452.0	416.5
New policy amount	¥ 602.2	¥ 599.5	¥ 492.2
New policy amount including conversions	¥ 1,462.8	¥ 1,493.1	¥ 1,330.6
Total number of policies	2,867.0	2,921.1	2,925.0
Total policy amount in force	¥ 9,441.6	¥ 9,532.3	¥ 9,413.6
Other individual insurance^{(2):}			
Number of new policies	581.8	742.1	687.7
Number of new policies including conversions	1,208.0	1,447.2	1,310.1
New policy amount	¥ 1,183.2	¥ 1,295.2	¥ 1,201.8
New policy amount including conversions	¥ 1,895.0	¥ 1,999.8	¥ 1,842.6
Total number of policies	4,382.7	5,400.8	6,120.9
Total policy amount in force	¥ 12,465.1	¥ 12,932.9	¥ 13,029.7
Total individual insurance products:			
Number of new policies	1,633.6	1,887.4	1,797.5
Number of new policies including conversions	3,796.2	4,211.5	3,995.9
New policy amount	¥ 5,641.3	¥ 6,299.6	¥ 5,290.3
New policy amount including conversions	¥ 12,285.5	¥ 13,019.6	¥ 11,823.1
Total number of policies	29,714.8	30,487.7	30,814.2
Total policy amount in force	¥129,693.6	¥127,487.6	¥123,924.4
Individual Annuity Products⁽³⁾			
Number of new policies	195.8	269.7	118.3
Number of new policies including conversions	202.9	279.7	123.2
New policy amount	¥ 1,458.0	¥ 2,048.2	¥ 736.4
New policy amount including conversions	¥ 1,506.2	¥ 2,113.0	¥ 762.2
Total number of policies	4,137.7	4,238.6	4,173.6
Total policy amount in force	¥ 25,148.3	¥ 25,905.1	¥ 25,240.2
Group Insurance Policies			
Number of new policies	75.1	98.8	109.6
New policy amount	¥ 270.4	¥ 216.9	¥ 894.4
Total number of policies	27,588.9	27,398.4	27,171.7
Total policy amount in force	¥ 98,779.1	¥ 98,261.3	¥ 97,501.8
Group Annuity Products⁽⁴⁾			
Number of new policies	–	1.3	0.0
New policy amount	¥ 2.0	¥ 0.1	¥ 0.5
Total number of policies	8,805.0	8,925.7	8,895.4
Total policy amount in force	¥ 13,649.0	¥ 13,895.3	¥ 14,092.6

Notes:

- (1) Medical insurance mainly consists of general medical insurance, children's medical life insurance and limited injury insurance.
- (2) Other individual mainly consists of educational endowment insurance, juvenile insurance and single-premium whole life insurance sold through the bancassurance channel.
- (3) The policy amount for individual annuities is the sum of (a) the funds held for annuity payments at the time such payments are to commence and (b) the policy reserve amount for annuities for which such payments have already commenced.
- (4) For group annuity products, the new policy amount is equal to the initial premium payment and the policy amount in force is equal to the amount of outstanding corresponding policy reserves.

Policyholder Participation

We offer participating and semi-participating policies. Holders of participating policies receive yearly dividends. These dividends are calculated based on three variables: mortality and morbidity rate margin, investment yield margin and administrative expense margin. If the combined effect of actual mortality and morbidity rates, yield on investments and administrative expense levels during a given period is more favorable to us compared to the assumptions used when pricing these products, a net surplus will generally result for that period. A portion of the net surplus attributable to participating policies may then be distributed to the policyholder as policyholder dividends. We may pay a terminal dividend, depending on the product, in addition to the regular policyholder dividends.

Products and Services of Consolidated Group Businesses

Nissay Asset Management. NAM is an asset management firm that leverages the asset management capabilities of Nippon Life and its group companies. Through discretionary management, advisory services and investment trust products, NAM provides high-quality asset management services for corporate and individual customers. As of March 31, 2023, the total assets under management of NAM amounted to ¥34.0 trillion, consisting of ¥24.7 trillion in the investment advisory business and ¥9.3 trillion in the investment trust business, an increase from ¥31.0 trillion and ¥33.8 trillion in total assets under management as of March 31, 2021 and 2022, respectively.

Nissay Information Technology. Nissay Information Technology plays a key role in advancing our IT strategy, which includes the goal of increasing the sophistication and efficiency of our business systems to improve customer services, and supporting our IT systems, including digital devices used by our sales representatives. Nissay Information Technology also offers its services to third parties, such as other life insurance providers and medical service providers.

Taiju Life. Taiju Life (formerly Mitsui Life) is a mid-sized Japanese life insurance company with 7,747 sales representatives as of March 31, 2023 that offers individual and group life insurance products, group pension plans and group annuity investment products in Japan. It became our subsidiary in December 2015 and, effective April 1, 2019, was rebranded as Taiju Life. We have strived to achieve synergies with it by leveraging, among other things, the strength of our combined product lineup, including its non-participating insurance products. In October 2017, our sales representative channel began sales of *Dream Road*, a single-premium foreign currency-denominated endowment insurance product. In addition, in July 2018, sales of Nippon Life's *Gakushi Hoken* Nissay Educational Endowment Insurance and *Genki* Nissay Juvenile Insurance were launched through Taiju Life's sales representative channel. We are also co-developing a Sumitomo Mitsui Banking Corporation and regional bank bancassurance channel product together with Taiju Life.

MLC. MLC is a leading Australian life insurance company with a strong and diversified sales network that became our subsidiary in October 2016. It offers an extensive range of insurance products from traditional life insurance, such as term insurance, to income protection insurance and group insurance.

Nippon Wealth Life. In May 2018, we acquired 85.1% of the outstanding shares of MassMutual Japan, which had been a wholly-owned subsidiary of MassMutual International LLC, a US-based financial services company offering a wide range of life insurance, annuities, retirement plans/401(k)s and investment trusts. In January 2019, MassMutual Japan was rebranded as Nippon Wealth Life. In October 2021, we acquired the remaining stake in Nippon Wealth Life from MassMutual International LLC and made it a wholly-owned subsidiary.

Hanasaku Life. We established Hanasaku Life as a wholly-owned subsidiary, which began business in April 2019 after obtaining its life insurance business license from the FSA in February 2019. In June 2019, Hanasaku Life began offering a medical insurance product under its brand, featuring lump-sum medical benefits for hospitalization, extensive coverage of lifestyle diseases, and policy rider customizability depending on the needs of the individual customers.

Nissay Plus SSI Company, Inc. In April 2022, we established Nissay Plus SSI Company Inc., a small amount and short-term insurance company as part of our effort to grow our customer base by flexibly and dynamically supplying both life and non-life insurance products.

Sales and Marketing

Multi-Channel Sales Structure

Sales representative channel

We have a large network of sales representatives that market products mainly to individual customers. In our effort to promote “face-to-face services,” we strive to ensure that new and existing policyholders are visited at least once a year by their representative. Our face-to-face ethic is critical both to our social mission as a life insurance company and to the success of our customer service. For example, in the wake of the Great East Japan Earthquake in March 2011, our ability to respond quickly and efficiently to customer needs was essential to the financial recovery of households all across Japan. While we continue to believe that “face-to-face services” are important to our business, in light of the COVID-19 pandemic we have strived for further digitalization in our sales representative channel by combining face-to-face and online interactions based on the needs of our customers utilizing various digital tools.

As of September 30, 2023, Nippon Life had 48,936 sales representatives and Taiju Life had 7,086 sales representatives (including sales representative positions held by sales managers) operating through 99 sales offices located throughout Japan. Our sales representatives are licensed pursuant to industry-wide standards. Door-to-door sales and workplace sales constitute the primary means by which our sales representatives market our products to new customers. Of new policies written in the year ended March 31, 2023, 65.0% of annualized premiums were attributable to sales by sales representatives (including our Nissay Life Plazas). Our annualized premiums from new policies attributable to the sales representative channel for the year ended March 31, 2023 and the nine months ended December 31, 2023 were ¥153.1 billion and ¥121.4 billion, respectively, compared to ¥203.9 billion and ¥106.0 billion, respectively, for the same periods in the previous year.

We refer to our sales representatives as “Nissay Total Partners,” which signifies that our sales representatives provide total support for customers and their families by providing comprehensive insurance products and services. We believe that Nissay Total Partners should, among other things, be able to explain the range of our products and services and advise as to which of those products and services best meet the needs of our customers. We offer our sales representatives extensive training and continuing education courses. In addition to on-the-job training, our sales representatives participate in periodic formal training courses. At the beginning of their careers, all sales representatives participate in an intensive training course taught by experienced instructors. Sales representatives may continue their education at training centers established at each of our branches, which offer training materials and satellite broadcast programs, and are staffed by full-time consulting experts.

We also offer sales representatives a number of standardized life insurance industry courses in which they can receive varying levels of degrees and licenses, including an Affiliated Financial Planner (“AFP”) license. We believe that training is critical for our Nissay Total Partners to be able to offer products and services effectively. As of March 2023, approximately 30,000 of our sales representatives and administrative personnel are licensed AFPs. Licensed AFPs are qualified to offer high-level financial and tax planning advice, which we believe may further their effectiveness.

In the year ended March 31, 2008, we established a new evaluation framework for our sales representatives. Under this framework, their primary assignments are based on visiting existing customers and gathering information to capture potentially new policies. The fixed amount of compensation is guaranteed if basic assignments are fulfilled for a certain period after they enter the company. Since incorporating this new framework, our retention rate of sales representatives generally has improved.

The seven-month retention rate of sales representatives was 87.8% for those recruited in the year ended March 31, 2023, the 13-month retention rate for those recruited in the year ended March 31, 2022 was 74.0% and the 25-month retention rate for those recruited in the year ended March 31, 2021 was 57.3%. We believe that our retention rates are generally in line with those of our competitors.

Specialized channel. In addition to the main sales representative channel described above, we also employ corporate worksite financial coordinators on a fixed-salary basis to develop the corporate and worksite markets in the Tokyo metropolitan area and 13 other large cities in Japan. As of March 31, 2023, we employed approximately 2,500 corporate worksite financial coordinators throughout Japan, and the total number of coordinators has been increasing each year since the program’s launch in March 2009. We view the corporate and worksite markets as the most important in large cities such as Tokyo and Osaka, given that we can reach a vast number of corporate employees through such markets. To meet the changing demands of our customers, we have developed such industry-based channels in addition to the area-based sales representative channels, and endeavor to provide high-quality financial planning and consulting services, which we believe has resulted in improvement in our persistency rate and acquisition of new customers.

Nissay Life Plazas. We also market our products through Nissay Life Plazas, which are service centers providing customers and potential customers with information seminars and advice on insurance products, as well as on tax, asset management, and medical and nursing care. As of March 2023, we had 99 Nissay Life Plazas. Procedures and consultations involving insurance policies are an important activity of these plazas. To meet a broad range of customers’ needs, there are also specialized consulting services covering asset management, preparations for healthcare and nursing care, the accumulation of savings by parents to pay for their children’s education and other subjects. They also work to build people’s familiarity with insurance by offering a wide range of services, including free seminars on a variety of themes, tax accountant consultation services (at some plazas) and providing information related to life events.

Agency channel

We sell life insurance through our network of third-party sales agencies, including tax accountants, professional life and non-life insurance sales agencies and major financial institutions and their related agencies throughout Japan, which included approximately 19,000 agencies as of March 31, 2023. We have also experienced steady growth in the number of policies in force, the policy amount in force and the number of customers in the third-party sales agencies channel. Sales via third-party sales agencies have consistently increased as a percentage of our overall sales. Of new policies written in the year ended March 31, 2023, 18.1% of annualized premiums were attributable to sales via third-party sales agencies.

LHL Co., Ltd., a subsidiary of Nippon Life, is a holding company of LifeSalon Co., Ltd. and Hoken 110, operators of independent retail insurance agency chains, and Life Plaza Partners Co., Ltd., which provides insurance agent and broker services.

Bancassurance channel

We sell individual annuities and single-premium whole life insurance through the service counters of financial institutions under agency agreements with approximately 300 financial institutions, including banks, securities companies and credit unions throughout Japan. We have enhanced products sold through this channel, including variable single-premium increasing-benefit whole life insurance. As a result, we have recorded steady growth in premium revenues. Of new policies written in the year ended March 31, 2023, 37.5% of annualized premiums were attributable to sales via financial institutions. Our annualized premiums from new policies attributable to the bancassurance channel for the nine months ended December 31, 2023 were ¥26.3 billion, compared to ¥21.2 billion for the same period in the previous year.

Digital / direct channel

Starting in July 2020, as a new sales channel, Hanasaku Life started to offer certain of its insurance products directly to customers through a direct mail platform. Information about the products can be requested through Hanasaku Life's website, over the phone and through other means, and policies can be purchased by mail without having to meet with an agent. Currently, Hanasaku Life offers *Hanasaku Iryo*, whole life medical insurance, and *Hanasaku Teiki*, term insurance directly to its customers through this channel.

Nissay Plus SSI Company Inc. started to offer certain of its insurance products including small amount and short-term insurance policies directly to customers through direct and digital channels.

Corporate and Asset Management Sales

Based in major metropolitan areas and elsewhere in Japan, corporate relationship managers mainly market group insurance and group annuity products directly to large corporations and public entities, providing a full range of consulting services, and also work closely with our sales representatives to support workplace retail sales activities.

Corporate relationship managers also market our investment advisory services to pension funds of large corporations and to public pension funds. In addition, local branches of various Japanese securities companies and banks market investment trusts managed by NAM to retail investors.

Sales Support

Our sales representatives are supported in their sales activities by our advanced IT infrastructure. Our sales representatives utilize digital devices that enables them to handle customer requests swiftly and paper-free while maintaining the traditional face-to-face format that is so critical to the success of our sales representative channel. With these devices, sales representatives can display marketing materials and application forms, make standard benefit and inheritance tax calculations, manage customer information, report their sales activities and access information regarding existing policies. These digital devices have been distributed to all sales representatives throughout Japan and feature functions to develop insurance proposals, process applications and complete various procedures "on the spot." Using digital devices, we are able to reduce the need for repeat visits by sales representatives, because we can wirelessly confirm the sufficiency and accuracy of information entered by our customers.

Customer Support Services

Face-to-Face Customer Service

In August 2007, we introduced Policy Details Confirmation Activities (PDCA). The goal of PDCA is for our sales representatives to visit each of our policyholders to ensure that policyholders are

knowledgeable about the contents of their policies and to increase customer satisfaction with our products. As a result of PDCA, customer satisfaction has risen steadily since the year ended March 31, 2008, particularly among customers who have been visited by one of our sales representatives. In addition, we use the feedback that we receive from policyholder visits to improve our products and management.

We believe that largely due to our after-sales follow-up visits, we have been able to maintain our surrender and lapse ratio at approximately the same level over the past five years, from 4.4% for the year ended March 31, 2019 to 4.2% for the year ended March 31, 2023.

The following table sets forth the surrender and lapse ratio of our individual insurance and individual annuities.

	Year ended March 31,					Nine months ended
	2019	2020	2021	2022	2023	December 31, 2023
	(Billions of yen, except percentages)					
Policy amount at the beginning of the period	¥161,728.6	¥159,269.9	¥157,319.3	¥154,842.0	¥153,392.7	¥149,164.7
Surrender and lapse amount	7,062.0	6,737.7	6,288.3	6,342.0	6,480.5	5,060.3
Policy amount at the end of the period	159,269.9	157,319.3	154,842.0	153,392.7	149,164.7	145,635.7
Surrender and lapse ratio	4.4%	4.2%	4.0%	4.1%	4.2%	3.4%

Call Center and Online Services

Our call centers provide customers with an efficient means to gain access to information about their insurance policies. We also provide an online service for our policyholders to supplement the services available through our customer support phone service. With the assistance of this online service, customers can conveniently and expeditiously receive direct deposits of loan amounts and deferred annuities into specified accounts. Other services include an Internet site through which customers can view information regarding their policies and make certain changes to personal data. We also allow policyholders to obtain policy loans, withdraw dividends, view their account, pay premiums and receive other services through many ATMs operated by third parties. Customer service is also available via post. Since September 2021, we have also begun allowing our customers to submit and register their own My Number with us via our Nippon Life smartphone application.

Zutto Motto Service

In April 2010, we launched our *Zutto Motto* Service in response to customer feedback through PDCA. The *Zutto Motto* Service reflects our commitment to work “forever and more” for the satisfaction of our policyholders and their families, including through enhanced after-sales services. Policyholders and their families are incentivized to provide updated personal information to us through this service by acquiring and accumulating a quasi-mileage program called “Thanks Mile,” which can be utilized to obtain various gifts or vouchers under the “Happy Present Menu,” the “Premium Chance Menu” and the “Heartful Support Menu.” We then utilize such customer information to optimize our services and documentation processes, including insurance claim and benefit procedures, so that the customer enjoys a more seamless and easier experience. In April 2017, we newly added *Health Support Miles* to the *Zutto Motto* Service and we aim to further enhance the *Health Support Miles* program going forward, including by allowing customers to earn Thanks Miles based on the *aruku& (arukuto)* walking application for smartphones developed by ONE COMPATH CO., LTD. In March 2024, we announced our plan to launch *NISSAY Happiness Navi*

in April 2025. Through *NISSAY Happiness Navi*, we aim to enrich our customers' daily lives with various gifts and services and to mitigate customers' health risks with services relating to health promotion, disease prevention and early detection. With the introduction of *NISSAY Happiness Navi* in April 2025, the *Zutto Motto Service* will be discontinued.

Services for Elderly Customers

In connection with our "Gran Age Project," we provide various services for our elderly customers, including after services when they become policyholders and make payments, so that they can maintain their policies with peace of mind. In April 2016, we began offering the industry's first service for life insurance beneficiaries, *Nissay Bereaved Relative Support Service*. It is free of charge and the support we provide includes offering telephone consultation regarding tax, procedural, and other matters that need to be addressed upon a policyholder's death, providing materials to be used as a reference in determining inheritance taxes according to the amount of inheritance, and support in completing various administrative procedures and referrals to professionals that can handle such procedures on behalf of the beneficiary. In furtherance of the mission of our "Gran Age Project," in March 2018, we released *Nissay Brain Training*, an extended capability ("skill") for Amazon Alexa-enabled devices that allow customers to conduct cognitive training activities intended to help prevent the onset of Alzheimer's disease. In December 2018, we introduced "Gran Age Star," a package of services for our elderly customers including identity guarantee service, daily life support, and, after-death services such as burial, cremation and handling of personal items of the deceased customer.

Other Services

From April 2012, we began offering to our customers consulting house calls by expert customer care managers of the Nichii Group, in which our customers can consult with such care managers about their nursing care concerns. In April 2013, we launched the Child-raising Advice Hotline to provide around-the-clock telephone counseling with specialists regarding the health and care of children. We also launched Wellness-dial f to provide female customers with a hotline for advice on women-specific symptoms and syndromes in March 2014. These services are offered through Life Care Partners Co., Ltd. In April 2014, we started offering a specialist physician referral service to a selected group of customers through Best Doctors. In February 2015, we introduced our online *N-Concierge* service, which provides free around-the-clock assistance for a wide range of products to people covered by eligible Nippon Life corporate policies and people working in the human resources or general affairs departments of our corporate clients, and which was further expanded in service scope in February 2018. In July 2018, we introduced *N-Assist*, an Internet-based service for existing and prospective customers of our individual annuity products, offering answers to asset management-related inquiries, simulation of changes in account balances over time, and assistance with the selection of an appropriate asset management plan that best suits their needs. In July 2020, we rolled out a diabetes prevention program, consisting of a paid service offering online counselling by public health nurses for incipient diabetics.

Global Operations and Strategic Alliances

Although we consider the large and profitable domestic market to be our primary focus, we have taken and continue to take steps to develop our business overseas, where we expect there are growth opportunities not present here in Japan.

Currently, we are engaged in and plan to engage in life insurance businesses and asset management businesses in countries overseas, including Australia, China, India, Thailand, Indonesia, Myanmar, the United States and Europe, through capital investments and joint venture arrangements.

We recognize that such overseas investments expose us to a number of risks due to cultural and societal differences. For example, certain developing countries, such as in Asia, pose unique challenges in terms of political and economic instability, underdeveloped regulatory regimes and

other challenges. Depending on the jurisdiction, there may also be limitations or other restrictions on foreign investments.

To mitigate these risks, we often make our overseas investments by building long-term relationships with trustworthy partners and helping them to grow their business further by sharing our expertise.

To further increase revenues in our global business, we plan to pursue a broad range of possibilities and examine the best way of expanding businesses based on the characteristics of the respective global markets. For example, we continue to actively consider international opportunities in our insurance and asset management business across the globe, where we seek to expand profitability by expanding into asset management. In addition, we have established and expect to continue to establish other long-term partnerships with prominent companies in various countries around the world as part of our overall corporate strategy.

In recent years, we have entered into the following:

- In December 2017, we acquired a 24.75% stake in TCW, a US-based asset management company with approximately \$191.6 billion in assets under management as of the end of 2016. After the transaction, the management and employees of TCW held approximately 44.07% of the outstanding shares of TCW, while The Carlyle Group, through its affiliates, held the remaining 31.18%. We seek to enhance our investment capabilities through mandating investment assets and dispatching personnel to TCW. In addition, Nippon Life Group aims to strengthen the strategic alliance with TCW by mutually supplying products and leveraging TCW's domestic and overseas networks.
- In March 2018, we acquired a 5% stake in the initial global offering of DWS, a leading global asset management company based in Frankfurt, at a cost of 325 million euros. We intend to enhance our investment capabilities and asset management business by mandating investing assets to DWS and enhancing mutual interactions in order to meet the diversifying needs of our customers.
- In May 2019, we reached an agreement with Reliance Capital to acquire its stake in RNAM. In August 2019, we conducted a tender offer for the shares of RNAM. As a result, we made RNAM our subsidiary, and we currently own 73.1% of its shares. In January 2020, RNAM was rebranded as NAMI.
- In June 2019, we entered into a definitive agreement to acquire a 35% stake in GGNL, a life insurance company under Myanmar's conglomerate Shwe Taung Development Company Limited, at a cost of about \$21 million. In November 2019, approval was obtained from the Myanmar financial authorities and the acquisition was completed. Myanmar is a market that is expected to continue to grow given its attractive population profile and steady economic development, after the opening of its insurance sector in 2013 after nearly half a century of government monopoly.
- In November 2019, we completed an investment of approximately \$157 million (approximately ¥17.1 billion) in Resolution Life Group Holdings L.P., an investment limited partnership, out of the full commitment amount. Resolution Life is a global insurance company that acquires and manages portfolios of in-force policies worldwide. Resolution Life uses Resolution Life Group Holdings L.P. to raise capital for its businesses from institutional investors and other entities. We intend to further enhance our business with Resolution Life Group's capability and experience. In May 2021, we also made an additional investment in Resolution Life Group Holdings L.P. of approximately \$230 million. More recently, in October 2023, we increased our stake in Resolution Life through an investment in BLACKSTONE ISG INVESTMENT PARTNERS — R (BMU) L.P., which was established between Resolution Life and Blackstone Inc., to 21.5%, for \$742 million, and Resolution Life has become our equity-method affiliate. Upon the establishment of BLACKSTONE ISG INVESTMENT PARTNERS — R (BMU) L.P., Resolution Life Group Holdings L.P. was liquidated and our existing interest will be rolled-over into this new investment limited partnership.

Domestic Strategic Alliances and Investments

As part of our ongoing strategy to expand product and service offerings in Japan, we regularly evaluate potential strategic transactions such as alliances, joint ventures, acquisitions and other opportunities involving established financial institutions. In recent years, we have entered into the following:

- In May 2018, we acquired 85.1% of the outstanding shares of MassMutual Japan, which had been a wholly-owned subsidiary of MassMutual International LLC, a US-based financial services company offering a wide range of life insurance, annuities, retirement plans / 401(k)s and investment trusts. In January 2019, MassMutual Japan was rebranded as Nippon Wealth Life. In October 2021, we acquired the remaining stake in Nippon Wealth Life and made it a wholly-owned subsidiary.
- We established Hanasaku Life as a wholly-owned subsidiary, which began business in April 2019 after obtaining its life insurance business license from the FSA in February 2019. In June 2019, Hanasaku Life began marketing its medical insurance products.
- In April 2022, we established Nissay Plus SSI Company Inc., a small amount and short-term insurance company.
- In November 2023, we reached an agreement with BCPE Color Cayman, L.P. and Color Cayman Investments, LLC, both of which are indirectly owned by funds advised by Bain Capital and other shareholders, to acquire a 99.6% stake in K.K. BCJ-43, which owns all of shares of Nichii Holdings for approximately ¥210 billion. This transaction has not yet been completed and is subject to standard closing conditions, including the receipt of regulatory approvals.

Pricing and Underwriting

Pricing of our life insurance and annuity products is based mainly on assumptions with respect to expected mortality and morbidity rates, rates of return on investments and administrative expenses.

We maintain underwriting policies and guidelines intended to prevent actual insurance payment events from occurring at a higher rate than the expected mortality and morbidity rates. Our insurance underwriting involves a centralized application and risk evaluation process that determines whether the risk unique to a particular applicant, including mortality and morbidity risk and risk of insurance fraud, is consistent with the amount of risk that we are willing to accept. We consider the risk characteristics of the individual to be insured, including a detailed medical condition, occupational and financial profile and we maintain strict guidelines regarding the examinations required for the type and amount of each policy. For example, in the case of policies that provide for death benefits exceeding a specified level, the insured party must undergo medical examinations performed by physicians employed by or affiliated with us. Other products offering lower benefits require simpler examination procedures, such as interviews with insurance interview specialists, submission of the results of a physical examination or in some cases only a written self-declaration.

We underwrite our group policies generally by evaluating the risk characteristics of the prospective insured group.

Additionally, when introducing new products or product lines, our product development departments conduct thorough evaluations of the insurance underwriting risk on existing policies to assess the risks associated with pricing of new products or product lines, which often involves the use of assumptions based on limited experience when compared to existing products or product lines.

To maintain high standards of underwriting quality and consistency, we engage in a series of ongoing internal underwriting audits at our branches and corporate headquarters.

From time to time, we revise the assumed yield used to calculate the premium rate on our insurance products based on changes to the standard prospective yield fixed by the FSA, which is used to compute the standard policy reserve and indirectly influences the pricing of our products.

The standard prospective yield for level premium insurance was reduced by the FSA from 1.0% to 0.25% for products sold starting from April 2017, which requires us to increase the policy reserves for new policies sold after such date. The standard prospective yield rate was further revised downward by the FSA for single-premium individual whole life insurance products from 0.25% to 0.00% effective January 2020. In January 2024, due to the rise in interest rates, the standard prospective yield rate has increased to 0.75% for single-premium individual whole life insurance products, but still remains at a relatively low level. From April 2022, the standard prospective yield applies to certain types of foreign currency-denominated insurance policies. For the year ended March 31, 2023, the assumed yield for annuity insurance, whole life insurance and other term insurances were 0.60%, 0.25% and 0.85%, respectively.

See “Management’s Discussion and Analysis of Financial Condition and Results of Operations—Risk Management—Insurance Underwriting Risk Management.”

Investments

Our investments are divided into two categories of account, the general account and the separate account. Payments to customers for products providing a fixed benefit are made from investments in our general account. We bear the risk that investments in the general account will not yield sufficient return to cover benefits paid for products for which premiums are calculated based on a fixed assumed yield.

In contrast, products for which customers bear the investment risk are paid from funds managed in a separate account. These products include individual variable insurance, individual variable annuities and group annuities with separate account policy riders. While there are no regulations restricting allocation of separate account assets to specified classes of investments, we generally invest such assets in investments for which market prices are readily available so that we may efficiently realize the returns for payment to policyholders.

Of our ¥80,074.0 billion of total assets as of December 31, 2023, general account assets accounted for ¥78,892.1 billion. The balance consisted of separate account assets in the amount of ¥1,181.9 billion.

Management of Investments

We invest our general account assets based on a policy that seeks to achieve both stability and profitability. Relying on the ALM approach, we make investments based on the characteristics of our liabilities, such as cost and duration, while at the same time seeking to augment earnings in the medium to long term by assuming a certain degree of risk within a permitted range with reference to our available risk buffer. In particular, we put emphasis on ESG investments, with a goal toward securing a long-term, stable investment return.

- *Stability.* Recognizing that the key to stability lies in maintaining a proper portfolio structure, we invest based on an annual investment plan and the long-term objectives of our portfolio, which take into consideration the characteristics of our liabilities. We consider the allocation between yen-denominated interest bearing assets and riskier assets and the expected duration of yen-denominated interest bearing assets to be important factors in the establishment and implementation of the investment plan.
- *Profitability.* We seek to augment mid- to long-term earnings by selectively investing in various assets, such as domestic and foreign stocks, foreign bonds, notes, loans and real estate, that we believe bear a favorable risk-return trade-off. We conduct risk control such that the total value-at-risk of the investment portfolio, which is calculated using a statistical analysis, is within the permitted range according to our available risk buffer. In addition, we also monitor value-at-risk for market risk and credit risk, and, as necessary, establish appropriate limits to maintain a balance between profitability and stability.

ALM is a mechanism employed by us to manage our investment assets in a manner appropriate to our liabilities, primarily insurance contracts. Our ALM methods differ for each product group, but the following key objectives apply to all groups:

- maintenance of earnings that exceed liability costs (assumed yields);
- determination of a reasonable dividend policy;
- maintenance of appropriate liquidity for payment of insurance claims; and
- maintenance of adequate solvency as a risk buffer in case of deterioration in the investment environment.

Based on these key objectives, we create portfolios that serve as core mid- to long-term investments, based on our ALM approach to controlling assets and liabilities. Among other factors, we analyze and evaluate (i) liability cash flows, (ii) interest rate risk and (iii) levels of permissible risk for each product in deciding our mid- to long-term investment plan at meetings of the managing directors and Risk Management Committee. Specifically, to supply stable long-term yields promised to policyholders, we have positioned public and corporate bonds and loans, which are expected to generate stable yen income, as our primary assets, and promote yen interest rate risk control by trading ultra long-term JGBs considering interest rate levels and other factors.

Considering market trends in anticipation that hedging costs will gradually decline, we seek to implement flexible portfolio management to maintain long-term stable investment income. Our current investment plan for particular asset classes is as follows:

- *Domestic bonds.* We intend to secure yields through foreign bonds converted to yen interest rates using currency swaps and yen-denominated corporate bonds, and invest in government bonds taking into account interest rate levels.
- *Hedged foreign currency-denominated bonds.* We intend to continue to selectively invest in foreign corporate bonds that offer attractive yields after hedging while hedging costs are expected to remain high.
- *Non-hedged foreign currency-denominated bonds.* We intend to flexibly control overall exposure to foreign exchange risk while monitoring interest rates and foreign exchange rate levels.
- *Domestic and foreign stocks.* We plan to invest in foreign stocks (including alternative assets) for diversification and higher returns and to rebalance our domestic stock portfolio by analyzing market trends and individual companies.
- *Senior loans.* We plan to continue to engage in preferred lending taking into consideration spread levels and other factors, and we will also continue to provide financing that supports decarbonization through our “Nissay Green Loans.”
- *Domestic real estate.* We will seek to continue to invest in existing properties (including renovated properties) and also acquire new properties that provide attractive returns at levels consistent with prior years.

We are exposed to a variety of sources of investment risk, including:

- market risk associated with changes in interest rates, stock prices and foreign exchange rates;
- credit risk relating to the potential for losses incurred when the value of assets, primarily loans and bonds, declines or disappears due to a deterioration in the financial condition of a party to whom credit has been extended; and
- real estate risk relating to the potential for a decrease in real estate income because of a decline in rent, a decrease in number of tenants or other factors or a general decline in real estate prices due to market forces.

See “Management’s Discussion and Analysis of Financial Condition and Results of Operations—Risk Management.”

Regulatory Restrictions on Investments

Japanese regulations previously restricted the percentage of general account assets that could be allocated to specified types of investments. However, these provisions were abolished in April 2012, and currently there are no regulations restricting the percentage of general account assets that may be allocated to domestic or overseas investments.

Japanese regulations do not impose restrictions on the maximum percentage of assets that may be allocated to specific classes of investments within separate account assets. The Insurance Business Act restricts us from making certain types of specified investments. See “Regulation of the Japanese Life Insurance Industry—Insurance Business Act—Restrictions on Scope of Business—Restrictions on investments.”

Overall Composition of Investments

The following table summarizes invested assets and other assets in our general account as of the dates indicated:

	2019		2020		2021		2022		As of March 31, 2023		As of December 31, 2023	
	Book value	% of total	Book value	% of total	Book value	% of total						
(Billions of yen, except percentages)												
Cash, deposits and call loans	¥ 1,079.3	1.6%	¥ 996.5	1.5%	¥ 984.3	1.4%	¥ 984.3	1.3%	¥ 899.0	1.2%	¥ 946.5	1.2%
Receivables under securities borrowing transactions	—	—	—	—	—	—	—	—	—	—	—	—
Monetary receivables purchased	244.0	0.4	219.0	0.3	172.6	0.2	150.4	0.2	124.5	0.2	119.2	0.2
Proprietary trading securities	—	—	—	—	—	—	—	—	—	—	—	—
Assets held in trust	13.1	0.0	33.7	0.0	0.1	0.0	—	—	—	—	—	—
Investments in securities ⁽¹⁾	55,514.3	83.1	56,427.6	83.1	61,505.8	84.5	63,817.8	84.7	62,490.4	83.9	66,827.0	84.7
Domestic bonds	23,527.5	35.2	24,658.1	36.3	26,225.4	36.1	28,150.7	37.4	30,156.3	40.5	30,682.4	38.9
Domestic stocks	8,955.4	13.4	7,858.2	11.6	10,578.2	14.5	10,186.9	13.5	10,253.6	13.8	12,248.8	15.5
Foreign securities	19,859.5	29.7	20,471.4	30.2	21,264.1	29.2	22,105.7	29.3	18,954.4	25.5	20,951.9	26.6
Foreign bonds	13,871.0	20.8	14,191.0	20.9	13,767.0	18.9	13,776.0	18.3	10,072.9	13.5	11,565.7	14.7
Foreign stocks and other securities	5,988.4	9.0	6,280.3	9.3	7,497.0	10.3	8,329.7	11.1	8,881.4	11.9	9,386.2	11.9
Other securities	3,171.7	4.7	3,439.8	5.1	3,437.9	4.7	3,374.3	4.5	3,125.9	4.2	2,943.6	3.7
Loans	7,438.7	11.1	7,411.8	10.9	7,430.7	10.2	7,498.0	9.9	7,794.6	10.5	7,999.2	10.1
Policy loans	582.7	0.9	554.2	0.8	490.8	0.7	457.3	0.6	437.8	0.6	426.1	0.5
Industrial and consumer loans	6,855.9	10.3	6,857.5	10.1	6,939.8	9.5	7,040.6	9.3	7,356.8	9.9	7,573.1	9.6
Real estate ⁽²⁾	1,649.6	2.5	1,658.7	2.4	1,686.6	2.3	1,695.7	2.3	1,705.0	2.3	1,724.3	2.2
Investment property	1,048.4	1.6	1,061.3	1.6	1,070.7	1.5	1,086.3	1.4	1,109.5	1.5	1,136.1	1.4
Deferred tax assets	—	—	—	—	—	—	—	—	—	—	—	—
Other assets	891.9	1.3	1,123.8	1.7	974.8	1.3	1,220.4	1.6	1,452.3	2.0	1,283.4	1.6
Allowance for doubtful accounts	(4.4)	(0.0)	(2.6)	(0.0)	(8.2)	(0.0)	(6.9)	(0.0)	(8.5)	(0.0)	(7.6)	(0.0)
Total	¥66,826.7	100.0%	¥67,868.7	100.0%	¥72,746.9	100.0%	¥75,359.9	100.0%	¥74,457.4	100.0%	¥78,892.1	100.0%
Foreign currency-denominated assets	¥18,719.5	28.0%	¥19,687.3	29.0%	¥20,675.7	28.4%	¥21,569.4	28.6%	¥18,134.0	24.4%	¥20,355.6	25.8%

Notes:

(1) Available-for-sale securities are stated at fair value.

(2) Real estate is recorded as the sum total of land, buildings and construction in progress.

The following table summarizes changes in invested assets and other assets in our general account for the periods indicated:

	Year Ended March 31,			As of
	2021	2022	2023	September 30, 2023
	(Billions of yen)			
Cash, deposits and call loans	¥ (12.1)	¥ (0)	¥ (85.3)	¥ (20.7)
Receivables under securities borrowing transactions	–	–	–	–
Monetary receivables purchased	(46.4)	(22.1)	(25.8)	0.6
Proprietary trading securities	–	–	–	–
Assets held in trust	(33.6)	(0.1)	–	–
Investments in securities	5,078.1	2,312.0	(1,327.4)	3,055.9
Domestic bonds	1,567.2	1,925.3	2,005.5	456.4
Domestic stocks	2,720.0	(391.3)	66.7	1,672.3
Foreign securities	792.7	841.5	(3,151.2)	1,250.2
Foreign bonds	(423.9)	8.9	(3,703.0)	1,028.8
Foreign stocks and other securities	1,216.7	832.6	551.7	221.4
Other securities	(1.8)	(63.6)	(248.4)	(323.0)
Loans	18.8	67.3	296.6	265.2
Policy loans	(63.4)	(33.4)	(19.5)	(8.2)
Industrial and consumer loans	82.3	100.7	316.1	273.5
Real estate	27.8	9.1	9.2	6.6
Investment property	9.3	15.5	23.2	16.2
Deferred tax assets	–	–	–	–
Other assets	(148.9)	245.5	231.9	190.1
Allowance for doubtful accounts	(5.5)	1.3	(1.6)	1.0
Total	¥4,878.2	¥2,613.0	¥ (902.4)	¥3,498.8
Foreign currency-denominated assets	¥ 988.3	¥ 893.6	¥(3,435.4)	¥1,675.1

Investment Results

The following table sets forth the average rates of return based on net investment income for each of the components of our investment portfolio in our general account for the periods indicated:

	Year ended March 31,		
	2021	2022	2023
Cash, deposits and call loans	0.24%	(0.03)%	0.12%
Monetary receivables purchased	1.84	1.83	1.38
Assets held in trust	(251.94)	(1.94)	–
Investments in securities	3.24	3.08	2.33
Domestic bonds	1.98	1.27	1.23
Domestic stocks	4.72	12.49	11.74
Foreign securities	4.91	3.67	2.35
Foreign bonds	4.13	2.65	(0.25)
Foreign stocks and other foreign securities	6.39	5.43	5.94
Loans	1.31	1.39	1.24
Industrial and consumer loans	1.11	1.18	1.04
Real estate	2.76	2.45	2.48
Investment property	4.29	3.75	3.75
General account total	2.72	2.78	2.08
Overseas investment	4.60%	3.47%	2.19%

Average Balance of Assets

The following table sets forth the average balance of assets in our general account for each of the periods indicated, calculated based on the averages of daily ending balances:

	Year ended March 31,		
	2021	2022	2023
	(Billions of yen)		
Cash, deposits and call loans	¥ 849.4	¥ 860.7	¥ 849.3
Monetary receivables purchased	194.5	158.6	136.1
Assets held in trust	13.5	4.4	–
Investments in securities	51,535.5	53,547.0	54,949.8
Domestic bonds	25,558.3	27,109.6	28,818.9
Domestic stocks	4,636.7	4,550.5	4,554.8
Foreign securities	18,120.3	18,629.1	18,278.8
Foreign bonds	11,874.0	11,812.2	10,607.6
Foreign stocks and other foreign securities	6,246.2	6,816.8	7,671.1
Loans	7,498.3	7,385.2	7,548.0
Industrial and consumer loans	6,957.9	6,913.4	7,101.2
Real estate	1,664.3	1,698.7	1,706.3
Investment property	1,047.2	1,085.0	1,102.7
General account total	¥63,832.1	¥65,844.4	¥67,824.1
Overseas investment	¥19,759.1	¥20,372.4	¥20,020.1

Unrealized Gains and Losses

Our investments in securities other than subsidiaries and affiliates are classified into four categories:

- proprietary trading securities (including assets held in trust for which we are the beneficiary), which are securities held for the purpose of generating profits through trading of such securities;
- held-to-maturity debt securities, which are debt securities that are expected to be held to maturity;
- policy-reserve-matching bonds, which are debt securities that are held long-term to match our policy reserves; and
- available-for-sale securities, which are all other securities.

Available-for-sale securities are stated at fair value. Unrealized gains and losses on available-for-sale securities are included in a separate component of net assets, net of income taxes, unless a decline in fair value is considered not temporary, in which case the decline is recognized in earnings as a valuation loss. Held-to-maturity debt securities, policy-reserve-matching bonds and available-for-sale securities without readily obtainable fair value are stated at amortized cost or book value. For the purpose of computing realized gains and losses, cost is determined on a moving average method.

The table below shows the unrealized gains and losses related to our held-to-maturity debt securities as of December 31, 2023:

	As of December 31, 2023		
	Book value	Fair value	Net unrealized gains (losses)
	(Billions of yen)		
Held-to-maturity debt securities	¥ –	¥ –	¥ –

The following table sets forth the unrealized gains and losses related to our policy-reserve-matching bonds as of December 31, 2023:

	As of December 31, 2023		
	Book value	Fair value	Net unrealized gains (losses)
	(Billions of yen)		
Policy-reserve-matching bonds	¥27,565.6	¥26,944.4	¥(621.2)

The following table sets forth the unrealized gains and losses related to our available-for-sale securities as of December 31, 2023:

	As of December 31, 2023		
	Book value	Fair value	Net unrealized gains (losses)
	(Billions of yen)		
Available-for-sale securities:			
Domestic bonds	¥ 3,376.2	¥ 3,360.5	¥ (15.6)
Domestic stocks	3,979.7	11,291.1	7,311.3
Foreign bonds	10,050.1	11,398.2	1,348.1
Foreign stocks and other foreign securities	7,068.4	8,184.8	1,116.3
Other securities	2,800.9	2,805.6	4.6
Monetary receivables purchased	22.6	22.5	(0.1)
Certificates of deposit	231.9	231.8	(0.0)
Total	¥27,530.0	¥37,294.8	¥9,764.7

The following table sets forth stocks of our subsidiaries and affiliates and available-for-sale securities that cannot be assigned a market value basis as of December 31, 2023:

	As of December 31, 2023
	Book value
	(Billions of yen)
Stocks of subsidiaries and affiliates	¥2,023.3
Available-for-sale securities	137.1
Unlisted domestic stocks	55.7
Unlisted foreign stocks	0.0
Other	81.4
Total	¥2,160.4

As of March 31, 2021, 2022 and 2023, net unrealized gains (losses) on real estate amounted to ¥547.3 billion, ¥606.8 billion and ¥667.4 billion, respectively. Net unrealized gains (losses) on real estate are comprised of the sum of our land account and leasehold account, and valuation of real estate is calculated with reference to publicly disclosed appraisal values.

Domestic Bonds

Domestic bonds consist mainly of publicly traded debt securities and debt securities with readily obtainable market value and represented 36.1%, 37.4%, 40.5% and 38.9% of total assets in our general account as of March 31, 2021, 2022 and 2023 and December 31, 2023, respectively. Our domestic bonds had an average yield of 1.98%, 1.27% and 1.23% for the years ended March 31, 2021, 2022 and 2023, respectively. The break-even point (the point at which our net unrealized gains/losses are zero) for our bond holdings, as measured in terms of 10-year JGBs, was 0.47% as of December 31, 2023 assuming that changes in the interest rates of bonds held in our portfolio were identical to changes in 10-year JGBs, regardless of the maturities of such bonds, and such break-even point was below the then current market level.

By book value, 89.0% of our domestic bonds in our general accounts were either policy-reserve-matching bonds or held-to-maturity securities as of December 31, 2023. We invest mainly in debt

securities issued by Japanese national and local governments, other public entities and corporations which, based on our internal analysis, have high credit quality. None of the domestic bonds we own were in default as of December 31, 2023.

The following table sets forth the amount of domestic bonds we owned in our general account as of the dates indicated:

	As of March 31, 2021						
	1 year or under	Over 1 year through 3 years	Over 3 years through 5 years	Over 5 years through 7 years	Over 7 years through 10 years	Over 10 years (Including maturities not fixed)	Total
	(Billions of yen)						
National government bonds ..	¥433.6	¥1,035.8	¥1,805.2	¥1,799.3	¥2,525.5	¥15,570.4	¥23,170.1
Local government bonds	1.8	18.0	37.9	58.7	149.1	564.6	830.4
Corporate bonds	59.3	178.3	235.6	288.2	493.8	969.3	2,224.8
Total	¥494.8	¥1,232.2	¥2,078.8	¥2,146.4	¥3,168.5	¥17,104.4	¥26,225.4
	As of March 31, 2022						
	1 year or under	Over 1 year through 3 years	Over 3 years through 5 years	Over 5 years through 7 years	Over 7 years through 10 years	Over 10 years (Including maturities not fixed)	Total
	(Billions of yen)						
National government bonds ..	¥322.0	¥1,485.3	¥2,020.8	¥1,507.8	¥2,194.2	¥17,569.6	¥25,099.9
Local government bonds	4.2	26.5	74.2	50.5	156.4	532.8	844.9
Corporate bonds	88.8	207.1	256.4	341.1	357.8	954.4	2,205.8
Total	¥415.1	¥1,719.0	¥2,351.5	¥1,899.5	¥2,708.5	¥19,056.9	¥28,150.7
	As of March 31, 2023						
	1 year or under	Over 1 year through 3 years	Over 3 years through 5 years	Over 5 years through 7 years	Over 7 years through 10 years	Over 10 years (Including maturities not fixed)	Total
	(Billions of yen)						
National government bonds ..	¥399.6	¥1,443.0	¥1,632.0	¥1,648.4	¥1,916.0	¥20,322.9	¥27,362.1
Local government bonds	13.7	37.4	58.6	119.3	136.2	449.7	815.2
Corporate bonds	125.6	187.9	247.2	303.0	297.3	817.8	1,979.0
Total	¥538.9	¥1,668.5	¥1,937.8	¥2,070.8	¥2,349.6	¥21,590.4	¥30,156.3
	As of September 30, 2023						
	1 year or under	Over 1 year through 3 years	Over 3 years through 5 years	Over 5 years through 7 years	Over 7 years through 10 years	Over 10 years (Including maturities not fixed)	Total
	(Billions of yen)						
National government bonds ..	¥754.5	¥1,669.8	¥1,597.1	¥1,210.2	¥1,549.5	¥21,101.8	¥27,883.2
Local government bonds	11.0	73.3	41.6	113.9	139.3	419.1	798.4
Corporate bonds	107.1	210.8	244.0	303.7	342.8	722.5	1,931.1
Total	¥872.8	¥1,954.0	¥1,882.8	¥1,628.0	¥2,031.6	¥22,243.4	¥30,612.8

As of March 31, 2023, 90.7%, 6.6% and 2.7% of our domestic bond portfolio was made up of national government bonds, corporate bonds and local government bonds, respectively. In addition, as of March 31, 2023, 1.8%, 5.5%, 6.4%, 6.9%, 7.8% and 71.6% of our domestic bond portfolio consisted of bonds with maturity dates 1 year or under, over 1 year through 3 years, over 3 years through 5 years, over 5 years through 7 years, over 7 years through 10 years and over 10 years and others, respectively.

As of September 30, 2023, 91.1%, 6.3% and 2.6% of our domestic bond portfolio was made up of national government bonds, corporate bonds and local government bonds, respectively. In addition, as of September 30, 2023, 2.9%, 6.4%, 6.2%, 5.3%, 6.6% and 72.7% of our domestic bond portfolio consisted of bonds with maturity dates 1 year or under, over 1 year through 3 years, over 3 years through 5 years, over 5 years through 7 years, over 7 years through 10 years and over 10 years and others, respectively.

Loans

Loans represented 10.2%, 9.9%, 10.5% and 10.1% of total assets in our general account as of March 31, 2021, 2022 and 2023 and December 31, 2023, respectively, and consist mainly of fixed interest rate, unsecured loans to large corporations. Loans include loans to borrowers located outside of Japan.

Each proposed loan is rated based on an evaluation of the ability of the borrower, and the guarantor in the case of a guaranteed loan, to repay the loan, as well as the specific terms of the loan. We closely monitor loans that we consider to have higher than normal credit risk.

The following table shows the amounts of loans in our general account, excluding policy loans, based on the type of loan as of the dates indicated:

	As of March 31,			As of
	2021	2022	2023	September 30,
	Book value	Book value	Book value	Book value
	(Billions of yen)			
Corporate loans—international and domestic	¥5,192.0	¥5,274.7	¥5,569.7	¥5,793.5
Loans to national, international and government-affiliated organizations	1.1	1.0	0.7	0.7
Loans to public entities	453.3	462.7	449.7	472.8
Housing loans	833.3	849.7	885.8	898.9
Consumer loans	371.1	367.5	361.2	379.2
Other loans	88.8	84.8	89.5	85.1
Total ⁽¹⁾	¥6,939.8	¥7,040.6	¥7,356.8	¥7,630.3

Note:

(1) Of the total amounts of loans, ¥582.4 billion, ¥688.2 billion, ¥779.0 billion and ¥984.8 billion, were made to borrowers located outside of Japan as of March 31, 2021, 2022, 2023 and September 30, 2023, respectively.

The following table sets forth the amounts of loans in our general account, excluding policy loans, based on the type of collateral as of the dates indicated:

	2021		2022		As of March 31, 2023		As of September 30, 2023	
	Book value	% of total	Book value	% of total	Book value	% of total	Book value	% of total
(Billions of yen, except percentages)								
Secured loans:								
Loans secured by securities	¥ 4.9	0.1%	¥ 3.6	0.1%	¥ 3.7	0.1%	¥ 4.0	0.1%
Loans secured by real estate, movables and foundations	15.3	0.2	13.4	0.2	12.5	0.2	12.6	0.2
Loans secured by personal guarantees	2.6	0.0	1.4	0.0	0.6	0.0	0.4	0.0
Subtotal	22.9	0.3	18.6	0.3	16.9	0.2	17.0	0.2
Guarantee loans	148.4	2.1	121.2	1.7	118.0	1.6	115.0	1.5
Fiduciary loans	5,564.0	80.2	5,683.4	80.7	5,974.7	81.2	6,220.1	81.5
Other loans	1,204.4	17.4	1,217.2	17.3	1,247.0	17.0	1,278.1	16.8
Total ⁽¹⁾	¥6,939.8	100.0%	¥7,040.6	100.0%	¥7,356.8	100.0%	¥7,630.3	100.0%

Note:

(1) Of the total amounts of loans, ¥170.6 billion, ¥143.6 billion, ¥193.6 billion and ¥182.6 billion, were subordinated loans as of March 31, 2021, 2022, 2023 and September 30, 2023, respectively.

We make loans to corporations across a wide range of industries, with a significant portion of total loans being made to domestic corporations in the financial services, utilities and wholesale trades. We also make loans to various government and non-government entities in Japan. The following table shows the amounts of loans, excluding policy loans, in our general account based on industry as of the dates indicated:

	2021		2022		As of March 31, 2023		As of September 30, 2023	
	Book value	% of total	Book value	% of total	Book value	% of total	Book value	% of total
(Billions of yen, except percentages)								
Domestic								
Manufacturing	¥1,015.3	14.6%	¥ 935.1	13.3%	¥ 936.6	12.7%	¥ 927.9	12.2%
Food	104.1	1.5	69.5	1.0	69.8	0.9	69.4	0.9
Textiles and apparel	12.9	0.2	21.9	0.3	21.9	0.3	22.9	0.3
Wood, wood products	1.9	0.0	1.8	0.0	1.8	0.0	1.8	0.0
Pulp and paper	56.1	0.8	57.2	0.8	55.0	0.7	53.5	0.7
Printing	38.3	0.6	35.9	0.5	33.3	0.5	31.6	0.4
Chemicals	173.0	2.5	182.7	2.6	192.2	2.6	210.5	2.8
Oil and coal products	95.6	1.4	95.9	1.4	95.4	1.3	92.4	1.2
Ceramics, soil and stone	43.8	0.6	43.4	0.6	43.8	0.6	42.4	0.6
Iron and steel	143.2	2.1	107.9	1.5	100.3	1.4	95.0	1.2
Non-ferrous metals	12.8	0.2	14.0	0.2	16.1	0.2	16.1	0.2
Metal products	9.1	0.1	9.0	0.1	9.0	0.1	8.8	0.1
General purpose, production, and industrial machinery	99.9	1.4	97.4	1.4	83.7	1.1	84.5	1.1
Electric appliances	69.1	1.0	66.2	0.9	78.8	1.1	72.6	1.0
Transportation equipment	127.2	1.8	104.2	1.5	101.6	1.4	93.2	1.2
Other manufacturing products	27.7	0.4	27.4	0.4	33.0	0.4	32.5	0.4
Agriculture and forestry	—	—	—	—	—	—	—	—
Fishery	—	—	—	—	—	—	—	—
Mining, quarrying and gravel mining	2.7	0.0	2.5	0.0	1.9	0.0	1.3	0.0
Construction	44.3	0.6	43.5	0.6	53.3	0.7	54.0	0.7
Electric power, gas, heat supply and waterworks	1,208.3	17.4	1,241.2	17.6	1,288.0	17.5	1,303.8	17.1
Information and communication	127.1	1.8	127.8	1.8	118.7	1.6	123.9	1.6
Logistics and postal services	621.6	9.0	619.9	8.8	605.7	8.2	617.0	8.1
Wholesale trade	727.5	10.5	724.8	10.3	710.9	9.7	719.6	9.4
Retail trade	40.8	0.6	45.0	0.6	51.7	0.7	49.9	0.7
Financing and insurance	430.9	6.2	434.1	6.2	562.4	7.6	582.9	7.6
Real estate	537.7	7.7	556.0	7.9	588.4	8.0	580.8	7.6
Rental and leasing services	222.4	3.2	262.6	3.7	277.8	3.8	275.9	3.6
Professional, scientific, and technical services	2.6	0.0	3.3	0.0	3.2	0.0	2.3	0.0
Lodging	1.9	0.0	1.0	0.0	0.4	0.0	0.3	0.0
Restaurants	2.9	0.0	2.4	0.0	2.5	0.0	2.1	0.0
Lifestyle and leisure	24.4	0.4	2.4	0.0	3.2	0.0	3.1	0.0
Education and training	1.9	0.0	2.0	0.0	2.2	0.0	2.5	0.0
Medical and welfare	0.8	0.0	0.7	0.0	0.8	0.0	0.8	0.0
Other services	13.0	0.2	13.5	0.2	15.2	0.2	16.2	0.2
Local organizations and public entities	125.7	1.8	116.4	1.7	106.7	1.5	102.1	1.3
Individuals (residential / consumption / local taxes / other)	1,204.4	17.4	1,217.2	17.3	1,247.0	17.0	1,278.1	16.8
Subtotal	¥6,357.3	91.6%	¥6,352.3	90.2%	¥6,577.7	89.4%	¥6,645.4	87.1%
Overseas								
Governments and public entities	¥ —	—%	¥ —	—%	¥ —	—%	¥ —	—%
Financial institutions	127.6	1.8	164.5	2.3	158.7	2.2	191.7	2.5
Commerce and industry	454.7	6.6	523.7	7.4	620.3	8.4	793.1	10.4
Subtotal	582.4	8.4	688.2	9.8	779.0	10.6	984.8	12.9
Total	¥6,939.8	100.0%	¥7,040.6	100.0%	¥7,356.8	100.0%	¥7,630.3	100.0%

The following table sets forth the amounts of loans in our general account based on interest rate type and contractual maturity date as of the dates indicated:

	1 year or under	Over 1 year through 3 years	Over 3 years through 5 years	Over 5 years through 7 years	Over 7 years through 10 years	Over 10 years (Including maturities not fixed)	Total
(Billions of yen)							
As of March 31, 2021:							
Fixed-rate loans	¥822.6	¥1,106.1	¥ 891.0	¥642.9	¥ 811.9	¥1,681.1	¥5,955.8
Variable-rate loans	65.9	148.8	146.4	162.1	160.4	300.1	984.0
Total	¥888.6	¥1,254.9	¥1,037.4	¥805.1	¥ 972.3	¥1,981.2	¥6,939.8
As of March 31, 2022:							
Fixed-rate loans	¥821.4	¥1,115.5	¥ 835.7	¥592.8	¥ 882.2	¥1,730.4	¥5,978.2
Variable-rate loans	55.5	132.8	190.2	160.6	183.5	339.5	1,062.3
Total	¥877.0	¥1,248.3	¥1,026.0	¥753.4	¥1,065.8	¥2,069.9	¥7,040.6
As of March 31, 2023:							
Fixed-rate loans	¥786.6	¥1,059.1	¥ 890.1	¥610.7	¥ 948.5	¥1,824.7	¥6,120.0
Variable-rate loans	78.7	216.7	230.0	128.8	186.9	395.4	1,236.7
Total	¥865.3	¥1,275.9	¥1,120.2	¥739.6	¥1,135.4	¥2,220.1	¥7,356.8
As of September 30, 2023:							
Fixed-rate loans	¥804.1	¥1,057.9	¥ 868.4	¥644.6	¥ 947.1	¥1,878.7	¥6,201.0
Variable-rate loans	109.3	242.7	251.1	173.8	232.9	419.2	1,429.2
Total	¥913.5	¥1,300.7	¥1,119.6	¥818.4	¥1,180.1	¥2,297.9	¥7,630.3

The following table sets forth the total number of corporate borrowers located in Japan and the amount of loans to such borrowers in our general account, together with a breakdown based on the size of the borrower, as of the dates indicated:

	2021		2022		As of March 31, 2023		As of September 30, 2023	
	Number/ amount	% of total	Number/ amount	% of total	Number/ amount	% of total	Number/ amount	% of total
(Billions of yen, except percentages and number of borrowers)								
Large companies: ⁽¹⁾								
Number of borrowers	705	40.0%	673	40.4%	671	40.5%	649	39.7%
Amount of loans	¥3,927.0	85.0	¥3,878.6	84.4	¥4,055.5	84.5	¥4,067.8	84.5
Medium-sized companies: ⁽²⁾								
Number of borrowers	208	11.8%	188	11.3%	171	10.3%	162	9.9%
Amount of loans	¥ 50.8	1.1	¥ 49.9	1.1	¥ 49.4	1.0	¥ 45.0	0.9
Small companies: ⁽³⁾								
Number of borrowers	805	48.2%	806	48.4%	816	49.2%	824	50.4%
Amount of loans	¥ 640.2	13.9	¥ 666.2	14.5	¥ 693.4	14.5	¥ 703.6	14.6
Total loans to domestic companies:								
Number of borrowers	1,763	100.0%	1,667	100.0%	1,658	100.0%	1,635	100.0%
Amount of loans	¥4,618.2	100.0	¥4,594.8	100.0	¥4,798.4	100.0	¥4,816.6	100.0

Notes:

(1) Large companies include companies with stated capital of at least ¥1 billion and more than 300 employees (more than 50 employees in the case of retailers and restaurants; more than 100 employees in the case of service companies and wholesalers).

- (2) Medium-sized companies include companies with stated capital of more than ¥300 million and less than ¥1 billion (more than ¥50 million and less than ¥1 billion in the case of retailers, restaurants and service companies; more than ¥100 million and less than ¥1 billion in the case of wholesalers) and more than 300 employees (more than 50 employees in the case of retailers and restaurants; more than 100 employees in the case of service companies and wholesalers).
- (3) Small companies include all other companies.

The following table is a breakdown of foreign loans in our general account as of the dates indicated, based on the location of the borrower. These loans were all either denominated in yen or, for loans denominated in a foreign currency, were currency-hedged by swaps as of each of the dates indicated:

	2021		2022		As of March 31, 2023		As of September 30, 2023	
	Book value	% of total	Book value	% of total	Book value	% of total	Book value	% of total
	(Billions of yen, except percentages)							
Foreign loans:								
North America	¥ 77.0	13.2%	¥ 95.9	13.9%	¥130.2	16.7%	¥171.4	17.4%
Europe	325.4	55.9	391.5	56.9	453.3	58.2	565.6	57.4
Oceania	91.6	15.7	127.8	18.6	147.0	18.9	195.5	19.9
Asia	—	—	—	—	—	—	—	—
Central and South America	38.4	6.6	38.5	5.6	13.3	1.7	14.3	1.5
Middle East	33.0	5.7	34.3	5.0	35.0	4.5	37.8	3.8
Africa	17.0	2.9	—	—	—	—	—	—
International organizations	—	—	—	—	—	—	—	—
Total	¥582.4	100.0%	¥688.2	100.0%	¥779.0	100.0%	¥984.8	100.0%

After the amendment of the ordinance for enforcement of the Insurance Business Act which came into effect at the end of March 2022, the scope and classification of risk-monitored loans became the same as the categories of nonperforming loans under the Financial Reconstruction Act. Therefore, we disclose risk-monitored loans based on the same categories as those of nonperforming loans under the Act on Emergency Measures for the Revitalization of the Financial Functions of Japan (Act No. 132 of 1998, as amended) (the "Financial Reconstruction Act") from the fiscal year ended March 31, 2022.

Disclosure of claims classified under the Financial Reconstruction Act. We disclose our commercial loan assets (including principal, lent securities, accrued interest, suspense payments and guarantees of obligations) based on the following categories which reflect the status of the borrower: (i) bankrupt and quasi-bankrupt loans, (ii) doubtful loans, (iii) loans that are delinquent for over three months, (iv) restructured loans and (v) normal loans. The following table sets forth our loans on a consolidated basis classified on the foregoing basis as of the dates indicated:

	2021		2022		As of March 31, 2023		As of September 30, 2023	
	Book value	% of total loan assets	Book value	% of total loan assets	Book value	% of total loan assets	Book value	% of total loan assets
(Billions of yen, except percentages)								
Bankrupt and quasi-bankrupt loans ⁽¹⁾	¥ 10.3	0.1%	¥ 10.2	0.1%	¥ 10.0	0.1%	¥ 11.4	0.1%
Doubtful loans ⁽²⁾	16.5	0.1	18.3	0.2	18.1	0.2	17.9	0.2
Loans that are delinquent for over three months ⁽³⁾	–	–	–	–	0.0	0.0	–	–
Restructured loans ⁽⁴⁾	2.6		1.7	0.0	1.4	0.0	1.4	0.0
Subtotal	29.5	0.2	30.4	0.3	29.6	0.3	30.7	0.3
Normal loans ⁽⁵⁾	11,916.6	99.8	11,386.0	99.7	10,454.9	99.7	11,176.3	99.7
Total	¥11,946.2	100.0%	¥11,416.5	100.0%	¥10,484.6	100.0%	¥11,207.0	100.0%

Notes:

- (1) Bankrupt and quasi-bankrupt loans are nonperforming assets and similar loans to borrowers that have fallen into bankruptcy due to reasons, including initiation of bankruptcy proceedings, commencement of reorganization proceedings or submission of an application to commence rehabilitation proceedings. For bankrupt and quasi-bankrupt loans, the estimated uncollectible amount calculated by subtracting the amount of collateral value or the amount collectible under guarantees from the balance of loans is directly deducted from the total loan amount. The estimated uncollectible amounts with respect to bankrupt and quasi-bankrupt loans was ¥2.5 billion, ¥0.5 billion and ¥1.9 billion as of March 31, 2021, 2022 and 2023, respectively.
- (2) Doubtful loans are nonperforming assets with a strong likelihood that loan principal cannot be recovered or interest cannot be received according to the loan agreement because of difficulties in the financial condition and business performance of a borrower that has not yet entered into bankruptcy.
- (3) Loans that are delinquent for over three months are loans, other than loans described in note (1) or (2) above, with principal or interest being unpaid for over three months counting from the day after the due date based on the loan agreement.
- (4) Restructured loans are loans, other than loans described in note (1) or (2) above and loans that are delinquent for over three months, that provide certain concessions favorable to the borrower with the intent of supporting the borrower's restructuring. Examples of such concessions include reducing or exempting interest, postponing principal or interest payments, releasing credits, or providing other benefits to the borrower.
- (5) Normal loans are loans, other than loans described in note (1), (2), (3) or (4) above, to borrowers whose financial condition and business performance exhibit no particular problems.

Self-assessment of loan assets. The problem loan classifications under the categories of obligors and repayment situations described above are derived from classifications of both obligors and individual loans under the self-assessment guidelines provided under the "Inspection Manual of Insurance Companies" issued by the FSA. We review our self-assessment semi-annually.

Domestic Stocks

Domestic stocks represented 14.5%, 13.5%, 13.8% and 15.5% of total assets in our general account as of March 31, 2021, 2022 and 2023 and December 31, 2023, respectively, and consisted mainly of investments in common stock. The break-even point for our stock holdings was approximately ¥11,800 on the Nikkei 225 Index as of December 31, 2023, assuming that the market value of our stock portfolio changes in parallel to the Nikkei 225 Index and approximately 830 on the Tokyo Stock Price Index as of December 31, 2023, assuming that the market value of our stock portfolio changes in parallel to the Tokyo Stock Price Index, was below the then current market level.

We own stocks of domestic corporations across a wide range of industries. The following table sets forth the amounts of our domestic stocks in our general account, based on the industry of the issuer as of the dates indicated:

	2021		2022		As of March 31, 2023		As of September 30, 2023	
	Book value ⁽¹⁾	% of total						
(Billions of yen, except percentages)								
Fishery, agricultural and forestry	¥ 3.7	0.0%	¥ 3.4	0.0%	¥ 3.3	0.0%	¥ 3.7	0.0%
Mining	1.0	0.0	1.6	0.0	1.6	0.0	2.4	0.0
Construction	151.2	1.4	141.5	1.4	146.3	1.4	184.2	1.5
Manufacturing:								
Food	300.1	2.8	298.8	2.9	329.0	3.2	385.4	3.2
Textiles and apparel	97.3	0.9	88.2	0.9	107.0	1.0	111.5	0.9
Pulp and paper	28.8	0.3	23.7	0.2	20.9	0.2	25.4	0.2
Chemicals	1,156.2	10.9	966.7	9.5	948.7	9.3	996.3	8.4
Pharmaceuticals	878.9	8.3	687.0	6.7	849.5	8.3	798.3	6.7
Oil and coal products	13.0	0.1	13.2	0.1	13.1	0.1	16.6	0.1
Rubber products	83.4	0.8	68.5	0.7	77.5	0.8	85.9	0.7
Glass and ceramic products	92.7	0.9	81.8	0.8	81.5	0.8	89.2	0.7
Iron and steel	96.4	0.9	112.5	1.1	110.1	1.1	133.0	1.1
Non-ferrous metals	73.6	0.7	71.6	0.7	74.3	0.7	78.4	0.7
Metal products	40.7	0.4	31.0	0.3	32.4	0.3	34.5	0.3
Machinery	639.0	6.0	533.7	5.2	540.0	5.3	602.2	5.0
Electric appliances	1,411.1	13.3	1,223.5	12.0	1,160.2	11.3	1,219.8	10.2
Transportation equipment	1,559.2	14.7	1,909.9	18.7	1,667.0	16.3	2,327.9	19.5
Precision instruments	180.0	1.7	107.0	1.1	110.5	1.1	108.5	0.9
Other products	111.1	1.1	114.3	1.1	134.6	1.3	163.4	1.4
Electric power and gas	318.8	3.0	258.0	2.5	267.8	2.6	356.2	3.0
Transportation, information and communication:								
Land transportation	561.4	5.3	458.2	4.5	474.3	4.6	535.8	4.5
Marine transportation	7.9	0.1	22.3	0.2	23.3	0.2	33.5	0.3
Air transportation	8.4	0.1	8.2	0.1	9.2	0.1	9.9	0.1
Warehousing and harbor transportation services	8.2	0.1	8.3	0.1	10.1	0.1	11.4	0.1
Information and communication	558.2	5.3	635.1	6.2	609.7	5.9	693.6	5.8
Trade and Services:								
Wholesale trade	393.4	3.7	492.6	4.8	538.5	5.3	699.7	5.9
Retail trade	300.8	2.8	288.5	2.8	312.5	3.0	338.2	2.8
Finance and insurance:								
Banking	379.2	3.6	348.6	3.4	406.3	4.0	562.6	4.7
Securities and trading	68.7	0.6	69.6	0.7	67.7	0.7	80.6	0.7
Insurance	636.3	6.0	701.1	6.9	749.5	7.3	816.1	6.8
Other financial services	62.9	0.6	61.0	0.6	60.9	0.6	73.5	0.6
Real estate	47.2	0.4	45.2	0.4	44.4	0.4	54.5	0.5
Services	307.5	2.9	310.3	3.0	270.3	2.6	292.4	2.5
Total	¥10,578.2	100.0%	¥10,186.9	100.0%	¥10,253.6	100.0%	¥11,925.9	100.0%

Note:

(1) Available-for-sale securities are stated at fair value.

Foreign Securities

Foreign securities represented 29.2%, 29.3%, 25.5% and 26.6% of total assets in our general account as of March 31, 2021, 2022 and 2023 and December 31, 2023, respectively, and consisted mainly of investments in bonds issued by foreign governments and agencies. Cash and cash equivalents denominated in currencies other than yen are categorized under "Cash and cash equivalents" and loans to borrowers located outside of Japan are categorized under "Loans." Neither is included in foreign securities unless otherwise noted.

The average yield on foreign investments (interest, dividends and realized gains and losses) was 4.91%, 3.67% and 2.35% for the years ended March 31, 2021, 2022 and 2023, respectively.

The break-even point for our foreign securities was approximately ¥114.8 to \$1.00 as of December 31, 2023, assuming that all of our foreign currency-denominated securities were converted into dollars as of the same date, was below the then current market level.

The following table sets forth the amounts of foreign investments in our general account (including non-yen-denominated cash, cash equivalents and other assets) classified as denominated in foreign currency, swapped into yen or denominated in yen as of the dates indicated:

	2021		2022		As of March 31, 2023		As of September 30, 2023	
	Book value ⁽¹⁾	% of total						
(Billions of yen, except percentages)								
Foreign currency-denominated assets:								
Foreign bonds	¥13,628.0	58.6%	¥13,617.7	56.0%	¥ 9,798.6	47.0%	¥10,895.7	48.3%
Foreign stocks	880.4	3.8	944.2	3.9	923.9	4.4	968.2	4.3
Investment trust and others	6,167.2	26.5	7,007.3	28.8	7,411.4	35.5	7,945.2	35.2
Subtotal	20,675.7	88.9	21,569.4	88.7	18,134.0	86.9	19,809.1	87.8
Foreign currency-denominated assets with fixed yen value:								
Investment trust and others	205.1	0.9	240.2	1.0	252.7	1.2	260.4	1.2
Japanese yen-denominated assets:								
Loans to non-residents	42.9	0.2	41.7	0.2	24.4	0.1	23.8	0.1
Foreign bonds and other assets	2,338.8	10.1	2,471.5	10.2	2,455.5	11.8	2,457.4	10.9
Subtotal	2,381.7	10.2	2,513.3	10.3	2,480.0	11.9	2,481.2	11.0
Net overseas loans and investment	¥23,262.7	100.0%	¥24,322.9	100.0%	¥20,866.8	100.0%	¥22,550.9	100.0%

Note:

(1) Available-for-sale securities are stated at fair value.

The following table sets forth the amounts of foreign investments denominated in a foreign currency in our general account based on the type of foreign currency as of the dates indicated:

	2021		2022		As of March 31, 2023		As of September 30, 2023	
	Book value ⁽¹⁾	% of total	Book value ⁽¹⁾	% of total	Book value ⁽¹⁾	% of total	Book value ⁽¹⁾	% of total
	(Billions of yen, except percentages)							
U.S. dollar	¥12,585.4	60.9%	¥13,778.0	63.9%	¥12,742.9	70.3%	¥13,827.6	69.8%
Euro	5,304.0	25.7	5,107.3	23.7	3,467.7	19.1	3,743.3	18.9
British pound	1,469.6	7.1	1,423.8	6.6	1,035.9	5.7	1,231.1	6.2
Australian dollar	728.4	3.5	641.5	3.0	458.8	2.5	575.4	2.9
Indian rupee	208.4	1.0	208.3	1.0	208.4	1.1	208.4	1.1
Hong Kong dollar	77.7	0.4	67.8	0.3	74.8	0.4	67.2	0.3
Others	301.9	1.5	342.4	1.6	145.3	0.8	155.9	0.8
Net foreign currency-denominated assets	¥20,675.7	100.0%	¥21,569.4	100.0%	¥18,134.0	100.0%	¥19,809.1	100.0%

Note:

(1) Available-for-sale securities are stated at fair value.

The following tables set forth the amounts of foreign investments in our general account based on the location of the issuer as of the dates indicated:

	As of March 31, 2021					
	Foreign bonds		Foreign stocks and other securities		Total	
	Book value ⁽¹⁾	% of total	Book value ⁽¹⁾	% of total	Book value ⁽¹⁾	% of total
(Billions of yen, except percentages)						
North America	¥ 6,614.4	48.0%	¥ 644.8	8.6%	¥ 7,259.3	34.1%
Europe	5,624.9	40.9	686.4	9.2	6,311.3	29.7
Oceania	494.4	3.6	186.3	2.5	680.7	3.2
Asia	470.0	3.4	360.3	4.8	830.3	3.9
Central and South America ⁽²⁾	362.1	2.6	5,619.1	75.0	5,981.2	28.1
Middle East	9.4	0.1	—	—	9.4	0.0
Africa	—	—	—	—	—	—
International organizations	191.5	1.4	—	—	191.5	0.9
Total	¥13,767.0	100.0%	¥7,497.0	100.0%	¥21,264.1	100.0%

Notes:

(1) Available-for-sale securities are stated at fair value.

(2) Investments in issuers located in Central and South America consist mainly of unit trusts, limited partnerships, limited liability companies and other special purpose vehicles located in the Cayman Islands which are managed by selected investment advisers and whose primary investments are in stocks and bonds issued in major international markets.

	As of March 31, 2022					
	Foreign bonds		Foreign stocks and other securities		Total	
	Book value ⁽¹⁾	% of total	Book value ⁽¹⁾	% of total	Book value ⁽¹⁾	% of total
	(Billions of yen, except percentages)					
North America	¥ 7,147.9	51.9%	¥ 756.5	9.1%	¥ 7,904.4	35.8%
Europe	5,162.8	37.5	715.8	8.6	5,878.7	26.6
Oceania	399.8	2.9	186.3	2.2	586.1	2.7
Asia	480.1	3.5	351.3	4.2	831.5	3.8
Central and South America ⁽²⁾	388.1	2.8	6,319.6	75.9	6,707.7	30.3
Middle East	9.9	0.1	—	—	9.9	0.0
Africa	—	—	—	—	—	—
International organizations	187.1	1.4	—	—	187.1	0.8
Total	¥13,776.0	100.0%	¥8,329.7	100.0%	¥22,105.7	100.0%

Notes:

- (1) Available-for-sale securities are stated at fair value.
- (2) Investments in issuers located in Central and South America consist mainly of unit trusts, limited partnerships, limited liability companies and other special purpose vehicles located in the Cayman Islands which are managed by selected investment advisers and whose primary investments are in stocks and bonds issued in major international markets.

	As of March 31, 2023					
	Foreign bonds		Foreign stocks and other securities		Total	
	Book value ⁽¹⁾	% of total	Book value ⁽¹⁾	% of total	Book value ⁽¹⁾	% of total
	(Billions of yen, except percentages)					
North America	¥ 6,078.0	60.3%	¥ 845.3	9.5%	¥ 6,923.4	36.5%
Europe	2,939.7	29.2	748.5	8.4	3,688.2	19.5
Oceania	260.7	2.6	186.3	2.1	447.0	2.4
Asia	396.5	3.9	338.9	3.8	735.4	3.9
Central and South America ⁽²⁾	340.9	3.4	6,762.3	76.1	7,103.2	37.5
Middle East	6.9	0.1	—	—	6.9	0.0
Africa	—	—	—	—	—	—
International organizations	50.0	0.5	—	—	50.0	0.3
Total	¥10,072.9	100.0%	¥8,881.4	100.0%	¥18,954.4	100.0%

Notes:

- (1) Available-for-sale securities are stated at fair value.
- (2) Investments in issuers located in Central and South America consist mainly of unit trusts, limited partnerships, limited liability companies and other special purpose vehicles located in the Cayman Islands which are managed by selected investment advisers and whose primary investments are in stocks and bonds issued in major international markets.

	As of September 30, 2023					
	Foreign bonds		Foreign stocks and other securities		Total	
	Book value ⁽¹⁾	% of total	Book value ⁽¹⁾	% of total	Book value ⁽¹⁾	% of total
	(Billions of yen, except percentages)					
North America	¥ 6,760.8	60.9%	¥ 973.5	10.7%	¥ 7,734.3	38.3%
Europe	3,226.6	29.1	785.2	8.6	4,011.8	19.9
Oceania	296.0	2.7	186.3	2.0	482.3	2.4
Asia	403.7	3.6	333.4	3.7	737.1	3.6
Central and South America ⁽²⁾	348.7	3.1	6,824.4	75.0	7,173.2	35.5
Middle East	7.5	0.1	—	—	7.5	0.0
Africa	—	—	—	—	—	—
International organizations	58.2	0.5	—	—	58.2	0.3
Total	¥11,101.7	100.0%	¥9,102.9	100.0%	¥20,204.7	100.0%

Notes:

(1) Available-for-sale securities are stated at fair value.

(2) Investments in issuers located in Central and South America consist mainly of unit trusts, limited partnerships, limited liability companies and other special purpose vehicles located in the Cayman Islands which are managed by selected investment advisers and whose primary investments are in stocks and bonds issued in major international markets.

The following table sets forth the contractual maturity dates for our foreign bonds and other securities in our general account as of the dates indicated:

	1 year or under	Over 1 year through 3 years	Over 3 years through 5 years	Over 5 years through 7 years	Over 7 years through 10 years	Over 10 years (Including maturities not fixed)	Total
As of March 31, 2021 ⁽¹⁾ :							
Foreign securities:	¥496.2	¥1,006.0	¥1,111.3	¥1,970.6	¥3,088.0	¥13,591.7	¥21,264.1
Foreign bonds	474.8	958.8	1,087.3	1,927.4	2,971.8	6,346.7	13,767.0
Foreign stocks and other securities	21.3	47.2	23.9	43.2	116.2	7,245.0	7,497.0
As of March 31, 2022 ⁽¹⁾ :							
Foreign securities:	¥551.3	¥ 866.3	¥1,598.1	¥2,141.6	¥2,634.7	¥14,313.6	¥22,105.7
Foreign bonds	522.2	810.0	1,569.8	2,084.2	2,433.3	6,356.3	13,776.0
Foreign stocks and other securities	29.1	56.3	28.3	57.4	201.3	7,957.2	8,329.7
As of March 31, 2023 ⁽¹⁾ :							
Foreign securities:	¥350.3	¥ 821.8	¥1,365.9	¥1,801.2	¥2,197.6	¥12,417.4	¥18,954.4
Foreign bonds	292.1	795.7	1,305.5	1,652.1	1,849.2	4,178.1	10,072.9
Foreign stocks and other securities	58.2	26.1	60.4	149.1	348.4	8,239.2	8,881.4
As of September 30, 2023 ⁽¹⁾ :							
Foreign securities:	¥429.5	¥1,075.4	¥1,646.1	¥1,858.3	¥2,333.8	¥12,861.4	¥20,204.7
Foreign bonds	359.3	1,019.9	1,587.4	1,702.8	1,940.8	4,491.3	11,101.7
Foreign stocks and other securities	70.2	55.4	58.7	155.4	392.9	8,370.0	9,102.9

Note:

(1) Available-for-sale securities are stated at fair value.

Real Estate

Real estate represented 2.3%, 2.3%, 2.3% and 2.2% of the total assets in our general account as of March 31, 2021, 2022 and 2023 and December 31, 2023, respectively. We hold real estate for both operating and investment purposes. Real estate held for operating purposes includes mainly

office space and employee housing. Real estate held for investment purposes includes mainly commercial buildings held for rental income. Investments in real estate are diversified based on location within Japan and type of real estate. We manage our real estate investments to maximize rental and other income. Of our real estate investments as of December 31, 2023, 67.9% was held for leasing purposes.

The following table sets forth the amounts of real estate and other tangible fixed assets in our general account as of the dates indicated:

	2021		2022		As of March 31, 2023	
	Book value	% of total	Book value	% of total	Book value	% of total
(Billions of yen, except percentages and numbers of buildings)						
Land	¥1,148.6	67.1%	¥1,145.8	66.8%	¥1,137.6	66.0%
Buildings	515.6	30.1	519.8	30.3	546.1	31.7
Lease assets	7.0	0.4	5.4	0.3	4.1	0.2
Construction in progress	22.3	1.3	29.9	1.7	21.2	1.2
Other tangible fixed assets	17.0	1.0	13.6	0.8	13.9	0.8
Total	¥1,710.6	100.0%	¥1,714.8	100%	¥1,723.0	100%
Amount of real estate:	¥1,686.6	100.0%	¥1,695.7	100%	¥1,705.0	100%
For business operations	560.9	33.3	557.5	32.9	544.0	31.9
For lease	1,125.7	66.7	1,138.2	67.1	1,160.9	68.1
Number of buildings held for leasing	261	–	258	–	252	–

Assets Held in Trust

On a consolidated basis, we had ¥0.1 billion of assets held in trust as of March 31, 2021 and had no assets held in trust as of March 31, 2022 and 2023 and December 31, 2023.

Japanese Life Insurance Industry

Japan is the fourth largest life insurance market in the world, based on total premium volume. The following table shows life premiums per capita for the world's five largest life insurance markets as measured by premium volume for calendar year 2022 (except for Japan whose data is based on the April 1, 2022 to March 31, 2023 fiscal year):

	Life premium per capita in 2022 (dollars)
United States	\$2,017
China	255
United Kingdom	3,669
Japan	1,942
France	2,239

Source: "sigma 3/2023 — World insurance: stirred, and not shaken" (Swiss Re).

The Life Insurance Association had 42 life insurance companies in Japan as members as of September 11, 2023, including Japan Post Insurance, foreign-owned companies, subsidiaries of non-life insurance companies and other smaller life insurance companies that have recently entered the market. In addition, public announcements and press releases by the five largest life insurance groups, excluding Japan Post Insurance, indicated that they had a 55% market share in the Japanese life insurance market on the basis of total volume of premium income, in the year ended March 31, 2023. We held the largest market share with 17.4% by premium income among private life insurance companies.

Life Insurance Policyholders Protection Corporation of Japan

We, like other Japanese life insurance companies, are required to support policyholders of failed life insurance companies through payments to LIPPC. LIPPC was established pursuant to the

Insurance Business Act in 1998 to provide a system for the protection of policyholders of failed life insurance companies. LIPPC is authorized to provide funds in connection with the transfer of insurance policies from a failed life insurance company to a successor company and perform certain other specified functions. See “Regulation of the Japanese Life Insurance Industry—Insurance Business Act—Regulation for the Protection of Policyholders.”

The life insurance industry is required to accept funding commitments to LIPPC of an aggregate of up to ¥33 billion per year. This funding obligation is allocated among all Japanese life insurance companies licensed under the Insurance Business Act based on amounts of premium and certain investment income and policy reserves. The allocation amounts are revised annually. We made contributions, including operating fees, of ¥6.1 billion and ¥5.4 billion to LIPPC for the years ended March 31, 2021 and 2022, respectively. Because LIPPC reached the upper limit on its aggregate funding commitments, for the year ended March 31, 2023, our contribution amount to LIPPC was limited to ¥4.0 million, which was used to fund a portion of LIPPC’s operating expenses. Our contribution amounts in the current and future years will depend on whether the LIPPC’s total funding commitments remain at the upper limit, and could increase in the future based on developments in the life insurance industry. As a result, as stated above, this amount is adjusted annually based on the relative size of our premium and certain investment income and policy reserve amounts within the life insurance industry as a whole and could be increased. All of our payments to LIPPC are charged to operating expenses when paid.

In addition to these annual contributions, LIPPC may borrow up to an aggregate of ¥460 billion from banks, insurance companies and other financial institutions, with the authorization of the Commissioner of the FSA and the Minister of Finance. LIPPC may, in accordance with its rules, request that licensed life insurance companies provide security for any such borrowings. As of March 31, 2020, LIPPC had no outstanding balance of borrowings.

While members of LIPPC, including us, are still required to make an aggregate funding commitment in the amount of ¥33 billion per year (subject to the LIPPC’s upper limit on its aggregate funding commitment), and while LIPPC is entitled to request that we and other LIPPC members provide security for its borrowings, the National Diet of Japan (the “Diet”) amended the Insurance Business Act in 2005 to permit the Japanese government to cover losses in excess of ¥460 billion, minus the aggregate balance of LIPPC’s borrowings, in the event of life insurance company failures. This amendment became effective in 2006 and applies to failures of life insurance companies occurring through March 31, 2027.

Competition

We believe that competition in the Japanese insurance industry is based on a number of factors, including service, product features, price, financial strength ratings and other indicators of financial health, marketing methods and brand recognition. We face intense competition in the Japanese life insurance market from both domestic and foreign-owned life insurance companies and from large domestic financial service providers that either have their own insurance subsidiaries or enter into cooperative arrangements with major insurance companies. Some of these companies offer products not offered by us, or may have more competitive pricing, higher financial strength ratings, better brand recognition or greater financial resources than we do.

Competition continues to exist in the Japanese life insurance market due to industry deregulation, bancassurance channel targeting by competitors, an overall decline in demand for insurance products with death benefits and increased competition from foreign-owned insurance companies, among other factors. Japan’s financial sector has also experienced significant consolidation in recent years, and further consolidation could affect the competitive environment for the sale and distribution of life insurance products.

Japan Post Insurance, the life insurance subsidiary of Japan Post Holdings, enjoys competitive advantages in the Japanese insurance market due to its large existing customer base, access to Japan Post Group’s nationwide network of post office branches and favorable public perception of its stability due to its association with the government. In May 2021, Japan Post Holdings

lowered its ownership share of Japan Post Insurance to 49.9% through sell orders in response to Japan Post Insurance's share repurchases and stock disposal trust. As a result, Japan Post Insurance is no longer required to obtain government approvals under the Postal Service Privatization Act in order to enter into new businesses, while a notification to the government is still required. In addition, if Japan Post Holdings disposes all of its shares of Japan Post Insurance, or if the government determines that there is no threat of impediment to either appropriate competition with other life insurance companies or the appropriate provision of services to users, further relaxation of legal restrictions on Japan Post Insurance may occur. Such relaxation of restrictions may include, for example, the abolition of the limitation on the subscription amount. As a result, Japan Post Insurance may have more flexibility to expand the scope of its business, including through the expansion of the types of insurance policies that it sells or asset management services in which it engages. Consequently, as we compete with Japan Post Insurance in our primary business operations, we may be adversely affected by such competition.

In addition, Japan Post Holdings has entered into a strategic alliance with and acquired a minority stake in Aflac, under which, among other things, Japan Post Insurance offers Aflac cancer insurance policies. Furthermore, in March 2016, Japan Post Insurance and Dai-ichi Life Insurance Company, Limited agreed to form a strategic business alliance to strengthen the cooperation between the two companies with respect to: (i) the life insurance business in Vietnam; (ii) the asset management business; and (iii) joint research on domestic life insurance businesses. Such competition may intensify as a result of further deregulation of Japan Post Insurance accompanying such privatization or any favorable treatment or support given to Japan Post Insurance by the government. According to Japan Post Group's Annual Report for the year ended March 31, 2023, from the fiscal year ending March 31, 2025, conditional upon the satisfaction of certain conditions, Aflac is scheduled to become an equity-method affiliate of Japan Post Holdings. We may also face competition from various cooperative associations such as the Japan Agricultural Cooperatives, the National Federation of Workers and Consumers Insurance Cooperatives and the Japanese Consumers' Co-operative Union, all of which offer competing life insurance products.

Information Technology

We use information technology to facilitate the operations of all aspects of our business, including the management of our policies, the investment of our assets and the maintenance of statistics and customer information as well as in our sales process. We also maintain a system for fostering continued innovation in multiple aspects of our operations.

We currently maintain our primary information management and retention systems at a facility in Osaka. A back-up system, which is regularly updated, is also maintained at a facility in Tokyo. We also maintain customer call service centers and Internet-based customer service sites.

In addition to these centralized facilities, all of our sales representatives are equipped with laptops. Starting in April 2019, we have distributed wireless TASKALL devices to all of our sales representatives throughout Japan that feature functions to develop insurance proposals, process applications and complete various procedures "on the spot" and paper-free, replacing the prior REVO wireless devices that had been introduced in April 2012. See "—Sales and Marketing—Sales Support."

In August 2018, we launched a smartphone app, which supports biometric login authentication, allowing policyholders to conveniently apply for policy loans within the app. In October 2019, we expanded available services in the app, including, among other features, the ability for policyholders to check the terms of their insurance policies. Since September 2021, we have also begun allowing our customers to submit and register their own My Number with us via our Nippon Life smartphone application. The number of downloads for the app has steadily increased since its launch in 2018 and reached 1,376 thousand as of September 30, 2023.

In 2019, we launched the new *Nissay digital five year plan* with the aim of further accelerating our digitalization and meeting the increasing demands of customers for convenience, speediness

and cost-effectiveness. While we continue to believe that “face-to-face services” are important to our business, in light of the COVID-19 pandemic we have strived for further digitalization, particularly in our sales representative channel, by combining face-to-face and online interactions based on the needs of our customers utilizing various digital tools. We have been and will continue to implement initiatives, such as improving communication with customers, such as providing product introduction videos through SNS, e-mail and SMS, and strengthening methods of non-face-to-face interactions between our sales representatives and our policyholders such as screen sharing systems and our Nippon Life smartphone application.

With the aim to access “highly respected” technology venture companies, we launched a technology promotion unit, Innovation Development Office, to start exploring and investing in early stage InsureTech, Healthtech and Fintech startups and venture capitals in 2018, and in 2020, we renamed the unit *Nippon Life X*. A strategic investment budget of ¥10 billion was established for the year ended March 31, 2019 and the budget expanded to ¥55 billion for the year ended March 31, 2023.

To date, we have also introduced various advanced technologies to improve our product offerings and customer services. We have also revised underwriting standards for specific diseases and used robotic process automation technologies to automate and streamline certain administrative tasks. Going forward, we will continue to seek ways to leverage advanced technologies, including artificial intelligence, to improve, among other things, our product development, sales, marketing and compliance, and underwriting and claim payment assessment capabilities.

Protection of Information Assets

We have established a policy entitled “Principal Guidelines for Information Asset Protection” to protect information assets, including client information, confidential management information and the systems that process such information. In addition, we have established specific guidelines to protect client information, including the “Private Information Protection Guidelines.” In accordance with these guidelines, we strive to heighten awareness of information asset protection.

Compliance

We believe that it is essential for our directors, officers, employees and sales representatives to conduct themselves properly and responsibly. We strive to maintain a customer-first perspective while strictly observing laws and regulations.

Our Board of Directors established the Compliance Program and updates such program every year. Our Compliance Committee analyzes and proposes solutions to issues related to insurance solicitation and administration while promoting company-wide compliance. We obtain opinions of outside experts in connection with some of our compliance efforts relating to the preparation of sales materials and have recently reorganized and increased the number of compliance officers.

We have maintained the Code of Conduct for many years, which sets forth rules and regulations to which all directors, officers, employees and sales representatives are expected to adhere. We also maintain the Legal Compliance Manual, which explains the Code of Conduct as well as the responsibilities of each division from a compliance perspective. We strive to increase awareness of compliance issues among employees and management by disseminating information and providing training. The Code of Conduct and Legal Compliance Manual are updated regularly in line with legal, regulatory and other changes.

We provide ongoing sales ethics training for our marketing staff through internal satellite broadcasts and newsletters. The Auditing Department monitors such training for effectiveness.

Legal Proceedings

We are subject to legal actions in the ordinary course of our business. These legal actions include claims related to individual sales practices and denial or delay of claims payments. We are not involved in any litigation or other legal proceedings that, if determined adversely to us, would individually or in the aggregate be expected to have a material adverse effect on our business or results of operations.

Properties

We own or lease real property for our registered head office in Osaka, executive office in Tokyo, 108 branches (as of April 1, 2024) and other facilities located nationwide. We believe that our properties are suitable for our business as currently conducted and adequately maintained. The above properties do not include properties that we own for investment purposes only.

Employees and Personnel

As of September 30, 2023, we had 69,438 employees and personnel, including 48,936 sales representatives and 20,502 administrative personnel. We consider our level of remuneration and non-wage benefits to be generally competitive with those offered by other major Japanese life insurance companies. In the year ended March 31, 2008, we established a new evaluation framework for our sales representatives. Under this framework, their primary assignments are based on visiting existing customers and gathering information to capture potentially new policies. The fixed amount of compensation is guaranteed if basic assignments are fulfilled for a certain period after they enter the company. Since incorporating this new framework, our retention rate of sales representatives generally has improved. Most of our full-time non-management employees are members of a labor union. We consider our labor relations to be excellent.

We have a 401(k)-style defined-contribution pension plan for our employees. However, most employees are covered by non-contributory defined benefit plans. Under defined benefit plans, qualified employees are entitled to single-premium, annuity payments or both based on salary, length of service and reason for termination of employment. To determine the expected long-term yield on assets related to such benefit plans, we consider historical returns on long-term domestic bonds. Our assumed long-term yield on plan assets was 1.5% in the year ended March 31, 2023.

MANAGEMENT AND CORPORATE HISTORY

Directors, Audit and Supervisory Committee Members and Executive Officers

The following table sets forth our current Directors, Audit and Supervisory Committee Members and Executive Officers as of March 31, 2024:

Name	Position	Date first elected as director or corporate auditor or executive officer
Yoshinobu Tsutsui	Representative Director, Chairman	2004
Hiroshi Shimizu	Representative Director, President	2009
Yuji Mikasa	Representative Director, Executive Vice President	2013
Nobuto Fujimoto	Representative Director, Executive Vice President	2014
Satoshi Asahi	Representative Director, Executive Vice President	2014
Hideki Ono	Director and Senior Managing Executive Officer	2016
Naoki Akahori	Director and Senior Managing Executive Officer	2017
Kazuo Sato	Director and Senior Managing Executive Officer	2017
Kazuya Kishibuchi	Director and Senior Managing Executive Officer	2017
Akiko Osawa	Director and Managing Executive Officer	2018
Minoru Kimura	Director and Managing Executive Officer	2018
Yoshitaka Nakamura	Director and Managing Executive Officer	2019
Shin Ushijima	Director ⁽¹⁾	2007
Satoshi Miura	Director ⁽¹⁾	2017
Tetsuro Tomita	Director ⁽¹⁾	2020
Junichi Hamada	Director ⁽¹⁾	2021
Yosuke Matsunaga	Director (Audit and Supervisory Committee Member) ⁽²⁾	2012
Takashi Imai	Director (Audit and Supervisory Committee Member) ⁽¹⁾	1995
Kantaro Toyoizumi	Director (Audit and Supervisory Committee Member) ⁽¹⁾	2004
Keiichi Tadaki	Director (Audit and Supervisory Committee Member) ⁽¹⁾	2009
Ryoji Sato	Director (Audit and Supervisory Committee Member) ⁽¹⁾	2016
Mitsugi Iwasaki	Senior Managing Executive Officer	2017
Norihiro Fujimasa	Managing Executive Officer	2018
Takayuki Maeda	Managing Executive Officer	2019
Eiichi Hanawa	Managing Executive Officer	2019
Naoki Akiyama	Managing Executive Officer	2019
Akihiro Maeda	Managing Executive Officer	2020
Shinji Kuge	Managing Executive Officer	2020
Takahiro Miyajima	Managing Executive Officer	2020
Shinichiro Ito	Managing Executive Officer	2020
Shinichi Okamoto	Managing Executive Officer	2020
Tetsuya Ueda	Executive Officer	2019
Seiichi Tachi	Executive Officer	2019
Kei Nakashima	Executive Officer	2021
Takashi Masuyama	Executive Officer	2021
Shinichiro Kashima	Executive Officer	2021
Takeshi Kimura	Executive Officer	2022
Sota Nakagawa	Executive Officer	2022
Kayoko Nakano	Executive Officer	2022
Shingo Matsui	Executive Officer	2022
Terumasa Ito	Executive Officer	2022

Name	Position	Date first elected as director or corporate auditor or executive officer
Masato Hakutani	Executive Officer	2022
Yoshitsugu Umehara	Executive Officer	2023
Hirofumi Sugimura	Executive Officer	2023
Tomohiro Yao	Executive Officer	2023
Akira Tsuzuki	Executive Officer	2023
Hitoshi Watanabe	Executive Officer	2024
Keisuke Kawasaki	Executive Officer	2024
Kenichi Murata	Executive Officer	2024
Takafumi Kawamura	Executive Officer	2024
Hiroshi Iwama	Audit and Supervisory Officer	2022

Notes:

- (1) Independent outside director.
- (2) Full time Audit and Supervisory Committee Member.

Under the Insurance Business Act, mutual companies in Japan may adopt a corporate governance structure comprised of a board of directors and an audit and supervisory committee, commonly referred to as the audit and supervisory committee system, in lieu of the traditional structure comprised of a board of directors and a board of corporate auditors or the alternative structure comprised of a board of directors and three statutory committees. The members of the audit and supervisory committee consist of three or more directors, a majority of which shall be outside directors. We adopted the audit and supervisory committee system in July 2022, in order to improve our corporate governance.

Our Board of Directors has the ultimate responsibility for the administration of our affairs. Our Articles of Incorporation provide for not more than 20 Directors who are not the members of the audit and supervisory committee and not more than five Directors who are the members of the audit and supervisory committee. All Directors including Directors who are the members of the audit and supervisory committee are elected by the general meeting of representative policyholders. The normal term of office of Directors who are not the members of the audit and supervisory committee is one year and the normal term of office of Directors who are the members of the audit and supervisory committee is two years, although they may serve any number of consecutive terms. The Board of Directors elects from among its members one or more Representative Directors, who have the authority individually to represent us. Under our Articles of Incorporation, the Board of Directors may also elect from among its members a Chairman and a President.

The audit and supervisory committee has a statutory duty (i) to audit the administration of our affairs by our Directors and to prepare its audit report thereon each year, (ii) to determine details of proposals concerning the appointment and dismissal of independent auditors and the refusal to reappoint independent auditors for submission to general meetings of representative policyholders, (iii) to decide opinions on appointment or dismissal or resignation of Directors who are not the members of the audit and supervisory committee, in which case the members of the audit and supervisory committee may express its opinion at the general meeting of representative policyholders, and to decide opinions on compensation of Directors who are not audit and supervisory committee members, in which case the members of the audit and supervisory committee may express its opinion at the general meeting of representative policyholders, and (iv) to audit the financial statements and business reports to be submitted to the general meeting of representative policyholders. An audit and supervisory committee member may note his or her opinion in the audit report issued by the audit and supervisory committee if such an opinion differs from that expressed in the audit report.

In January 2015, we established the Outside Directors Committee as part of our efforts to enhance corporate governance and renamed it to the Outside Directors Meeting after the

adoption of the audit and supervisory committee system in July 2022. The Outside Directors Meeting comprises all outside directors, Chairman and President, and serves as an advisory body to the Board of Directors. It deliberates on basic management policy and other important management matters.

In July 2022, we have also established a non-statutory nomination and compensation committee as an advisory committee of the Board of Directors. The committee is mainly responsible for providing the Board of Directors with suggestions on the nomination of candidates for directors and the determination of compensation of directors. As of the date of this offering circular, the nomination and compensation committee consists of the Chairman, President and independent outside directors.

We must appoint independent auditor, who has the statutory duties of audit of the financial statements to be submitted to the general meeting of representative policyholders and reporting thereon to the audit and supervisory committee and the Board of Directors. Deloitte Touche Tohmatsu LLC acts as our independent auditor.

Corporate History

We trace our history of 130 years back to our foundation in 1889 when we were formed as a limited liability life insurance company, where we were the first company in the Japanese life insurance business to issue policyholder dividends. In 1899, we reached the first place in terms of policies in force in the Japanese life insurance industry.

The hyperinflation that followed the Second World War had a devastating effect on the entire Japanese life insurance industry, including us. In 1947, we began operations as a mutual life insurance company based on legislation designed to restructure and reorganize the industry.

We have also entered into key business alliances and acquisitions which have fueled our growth and strengthened our position as a leading private life insurance company. These include, among others, our acquisition of the majority interest of Mitsui Life in 2015, which was since rebranded as Taiju Life, our acquisition of the majority interest of MLC in 2016, and our acquisition of the majority interest of MassMutual Japan in 2018, which was since rebranded as Nippon Wealth Life.

In recent years, we believe we have been at the forefront of the Japanese life insurance industry, consistently introducing innovative products that meet our customers' diversified needs. We plan to continue to review our business portfolio and reallocate our resources in order to further improve profitability while realizing sustainable profit growth over the long-term, in order to maintain our position as the leading private life insurance company in Japan, in terms of both assets and revenue.

SUBSIDIARIES AND AFFILIATES

We conduct our business together with our subsidiaries and affiliates (non-subsidiary companies in which we hold, directly or indirectly, 20% to 50% of the issued share capital, or over which we hold significant influence with respect to its finances, operations or businesses). As of December 31, 2023, we had 63 subsidiaries, 17 of which were consolidated subsidiaries. As of the same date, we had 27 affiliates, 17 of which were accounted for under the equity method.

The following table sets forth information on our principal direct and indirect subsidiaries and affiliates as of December 31, 2023:

Name	Country	Main business	Issued capital (Millions except as noted)	Percentage of voting rights held directly by Nippon Life (%)	Percentage of voting rights held by Nippon Life subsidiaries or affiliates ⁽¹⁾ (%)
Consolidated Subsidiaries					
TAIJU LIFE INSURANCE COMPANY LIMITED (formerly, Mitsui Life Insurance Co., Ltd.) . . .	Japan	Life insurance business	¥ 167,280	85.00	–
Nippon Wealth Life Insurance Co., Ltd. (formerly, MassMutual Life Insurance Company)	Japan	Life insurance business	¥ 180,519	100.00	–
Hanasaku Life Insurance Co., Ltd.	Japan	Life insurance business	¥ 60,000	100.00	–
Nissay Plus SSI Company Inc.	Japan	Small amount and short-term insurance business	¥ 1,300	100.00	–
Nissay Asset Management Corporation	Japan	Investment management, investment advisory and type II financial instruments services	¥ 10,000	100.00	–
Nissay Credit Guarantee Co., Ltd.	Japan	Credit guarantee services	¥ 950	100.00	–
Nissay Leasing Co., Ltd.	Japan	Leasing services	¥ 3,099	70.00	–
Nissay Capital Co., Ltd.	Japan	Venture capital services	¥ 3,000	100.00	–
Nissay Information Technology Co., Ltd.	Japan	Software development, information processing and system administration and management services	¥ 4,000	83.92	–

Name	Country	Main business	Issued capital (Millions except as noted)	Percentage of voting rights held directly by Nippon Life (%)	Percentage of voting rights held by Nippon Life subsidiaries or affiliates ⁽¹⁾ (%)
Nippon Life Insurance Company of America	U.S.A.	Life insurance business	\$ 3.6	96.96	—
MLC Limited	Australia	Life insurance business	A\$ 3,265	80.00	—
Nippon Life India Asset Management Limited	India	Investment advisory and discretionary investment contract services	6,231 INR	73.10	—
Nippon Life Americas, Inc. (formerly NLI US Investments, Inc.)	U.S.A.	Investments	\$ 2 ⁽²⁾	100.00	—
Affiliates accounted for under the equity method					
Corporate-Pension Business Service Co., Ltd.	Japan	Corporate pension system management	¥ 6,000	49.00	1.00
The Master Trust Bank of Japan, Ltd.	Japan	Trust and custody services	¥ 10,000	33.50	—
Great Wall Changsheng Life Insurance Co., Ltd.	China	Life insurance business	2,167 RMB	28.57	—
Bangkok Life Assurance Public Company Limited	Thailand	Life insurance business	1,707 THB	24.21	—
Reliance Nippon Life Insurance Company Limited	India	Life insurance business	11,963 INR	49.00	—
PT Asuransi Jiwa Sequis Life	Indonesia	Life insurance business	77,630 IDR	0.01	68.34 ⁽³⁾
Grand Guardian Nippon Life Insurance Company Limited	Myanmar	Life insurance business	38,090 MMK	35.00	—
Post Advisory Group, LLC	U.S.A.	Investment advisory and discretionary investment contract services	\$ 2.6	—	18.85
The TCW Group Inc.	U.S.A.	Investment advisory and discretionary investment contract services	\$ 200.0	—	100.00 ⁽⁴⁾
PT Sequis	Indonesia	Insurance Holding Company	4,240 IDR	29.26	—

Name	Country	Main business	Issued capital (Millions except as noted)	Percentage of voting rights held directly by Nippon Life (%)	Percentage of voting rights held by Nippon Life subsidiaries or affiliates ⁽¹⁾ (%)
Resolution Life Group Holdings Ltd.	Bermuda	Insurance holding company (business of Acquisition and management of portfolios of life insurance policies)	\$ 4,573.2	20.00	—

Notes:

- (1) "Percentage of voting rights held by Nippon Life subsidiaries or affiliates" shows the percentage of voting rights held by Nippon Life consolidated subsidiaries or affiliates accounted for under the equity method based on the total number of voting rights of the outstanding shares.
- (2) The figure provides issued capital in dollars.
- (3) The percentage of voting rights shown is that held by our equity-method affiliate, PT Sequis.
- (4) The percentage of voting rights shown is that held by a subsidiary of Clipper Holding, L.P., of which 26.85% of voting rights are held by our subsidiary Nippon Life Americas, Inc.

REGULATION OF THE JAPANESE LIFE INSURANCE INDUSTRY

Insurance Business Act

Nippon Life is regulated principally under the Insurance Business Act, which governs both life and non-life insurance businesses in Japan. Pursuant to the Insurance Business Act, the Prime Minister has the authority to supervise insurance companies in Japan. Most of such authority is delegated to the Commissioner of the FSA, who in turn has delegated a part of such authority to the Directors of the Local Finance Bureaus of the Ministry of Finance. Certain of the provisions of and regulations under the Insurance Business Act and certain other recent regulatory developments are briefly described below. In this description, the term “insurance products” includes annuity products that are sold by life insurance companies in Japan. Such annuity products are regarded as insurance products for purposes of the Insurance Business Act, and the term “insurance” should be interpreted accordingly.

Under the Insurance Business Act, the insurance underwriting business may be conducted by a licensed joint stock corporation, a licensed mutual company or the Japanese branch of a licensed foreign insurer, with certain limited exceptions. Nippon Life is a licensed mutual company. A mutual company is a corporate structure provided for in the Insurance Business Act, pursuant to which policyholders (excluding holders of non-participating policies) may directly participate in the management of a mutual company. Instead of the general meeting of policyholders corresponding to the general meeting of shareholders in respect of a joint stock corporation, the Insurance Business Act permits a mutual company in its articles of incorporation to establish a general meeting of representative policyholders which consists of representative policyholders elected from among participating and semi-participating policyholders. All of the Japanese mutual life insurance companies, including Nippon Life, have established general meetings of representative policyholders. At each of its annual meetings, the general meeting of representative policyholders receives a report and explanation regarding the business and settlement of accounts and adopts resolutions concerning important matters such as disposition of surplus and election of directors. The term of office of representative policyholders is limited to no more than four years by the Insurance Business Act. Nippon Life’s representative policyholders are nominated by the representative policyholders’ nominating committee established by Nippon Life taking into account geographical distribution, age, gender and occupations to obtain a balanced representation.

Supervisory Control

Licensing requirements. Under the Insurance Business Act, a license must be obtained from the Prime Minister in order to engage in the business of underwriting insurance for the general public, with certain exceptions. There are two types of insurance business licenses, one for underwriting life insurance and one for underwriting non-life insurance, and the same entity may not obtain both types of licenses. Only mutual companies with foundation funds (including statutory reserve for redemption of foundation funds (*kikin-shokyaku-tsumitate-kin*)) of ¥1 billion or more, or joint stock corporations with paid-in capital of ¥1 billion or more, are entitled to obtain such licenses. The issuance of a license is subject to satisfaction of certain requirements relating to financial condition, prospective results of operations, knowledge, experience, social credibility, insurance products to be offered, and the manner of calculation of insurance premiums, policy reserves, etc. An applicant for an insurance license must submit the application for license to the Prime Minister through the Commissioner of the FSA, together with certain documents such as its articles of incorporation, a statement of the manner of operations, a form of general policy conditions and a statement of the manner of calculation of insurance premiums and policy reserves. The Prime Minister or the Commissioner of the FSA also has the authority to order the suspension of businesses in whole or in part, dismissal of officers including directors, executive officers, accounting advisers, corporate auditors and independent auditor, and revocation of licenses, in the event of violation of material provisions of laws or regulations or in certain other cases prescribed by the Insurance Business Act. Foreign insurance companies

may not engage, with limited exceptions, in the insurance business in Japan without establishing a branch office or similar in Japan and obtaining a license from the Prime Minister. Application procedures and requirements for such a license are substantially the same as in the case of Japanese insurance companies. Also, the Prime Minister, the Commissioner of the FSA and the Director of the relevant Local Finance Bureau of the Ministry of Finance have supervisory authority over foreign insurance companies' branches and offices in Japan, which is similar to the authority they have over insurance companies in Japan.

An amendment to the Insurance Business Act in 2006 introduced the concept of small-amount, short-term insurers. Joint-stock corporations or mutual companies that are registered as small-amount, short-term insurers with the Director of the relevant Local Finance Bureaus of the Ministry of Finance may conduct insurance underwriting business, with restrictions on the maximum amount of insurance payments and premiums received and the insured period. The small-amount, short-term insurers are subject to less strict regulations than insurers with a license.

Authority of the Commissioner of the FSA. An insurance company must obtain approval from the Commissioner of the FSA with respect to (a) any change in its products or any other term provided in the statement of manner of operations, the form of general policy conditions or the statement of the manner of calculation of insurance premiums and policy reserves (although some of these changes are subject only to prior notification requirements) or certain material provisions of the articles of incorporation, (b) establishment or acquisition of certain subsidiaries, (c) demutualization, mutualization, merger, consolidation, company split, dissolution or cessation of insurance business or (d) transfer of insurance policies, transfer or acquisition of a business in which any or all of the parties thereto are insurance companies, or entrustment to any other insurance company of its administration or property. The Commissioner of the FSA also has extensive supervisory authority over insurance companies, including:

- issuance of orders to insurance companies, their subsidiaries or outsourced companies requiring such entities to submit reports or materials concerning the condition of the insurance companies' business and assets;
- examination of the operation of insurance companies at their, their subsidiaries' or outsourced companies' offices and other premises;
- setting of standards for measuring the soundness of the management of insurance companies;
- issuance of orders to insurance companies to change any term provided in any statement of the manner of operations, the form of general policy conditions, or statement of the manner of calculation of insurance premiums and policy reserves; and
- issuance of orders to insurance companies to submit or amend business improvement plans or to suspend all or part of their business.

Registration requirements. Under the Insurance Business Act, insurance solicitors, including sales representatives, independent sales agencies and insurance brokers must be registered with the Director of the relevant Local Finance Bureau of the Ministry of Finance. The Directors of the Local Finance Bureaus of the Ministry of Finance also have the authority to revoke any existing registration upon the occurrence of certain events set forth in the Insurance Business Act and to supervise the operation of such life insurance solicitors.

Reporting requirements. Insurance companies in Japan are subject to various reporting requirements under the Insurance Business Act. Among these requirements, insurance companies in Japan must submit to the Commissioner of the FSA annual and semi-annual business reports in each business year, as well as notifications with respect to any increase in foundation funds or paid-in capital, appointment or resignation of representative directors, directors who engage in the ordinary business of the insurance company, corporate auditors, representative executive officers, executive officers, members of audit and supervisory committee or independent auditor,

the issuance of stock acquisition rights or bonds with stock acquisition rights (applicable only to a joint stock corporation) or subordinated bonds or the borrowing of subordinated loans.

Regulations on solicitation. The Insurance Business Act prohibits certain solicitation activities, such as false notice or nondisclosure of important matters, for the purpose of protecting potential insurance policyholders. In addition, insurance companies and insurance solicitors, including sales representatives, independent sales agencies and insurance brokers, must comply with certain regulations for appropriate solicitation such as (i) an obligation to ascertain the customer's wishes and to propose products in accordance with the customer's wishes and (ii) an obligation to provide customers with product information and other necessary information during insurance solicitation. Furthermore, due to amendments to the Comprehensive Guidelines for Supervision for Insurance Companies introduced by the FSA, which became effective in December 2021, insurance companies and insurance solicitors, including sales representatives and independent sales agencies, are required to provide certain necessary information about public insurances taking into account the purpose of private insurance to supplement public insurance.

Furthermore, sales representatives of life insurance companies, independent sales agencies and insurance brokers are prohibited under the Insurance Business Act from selling insurance policies (excluding certain insurance policies specified by the Commissioner of the FSA) to employees and other persons affiliated with their own company, for the purpose of protecting such employees and other persons from coercive purchasing under pressure from their employers or other affiliated entities.

Restrictions on Scope of Business

Scope of business. Under the Insurance Business Act, insurance companies in Japan are permitted to engage only in the business of underwriting insurance pursuant to its license, investing premium revenues and other assets, and certain other businesses set forth in the Insurance Business Act (with the prior approval of the Commissioner of the FSA for certain types of businesses), including:

- representation of or carrying out certain services on behalf of other insurance companies and financial service operators, including preparation or delivery of documents relating to the underwriting of insurance, collection of premiums, payment of insurance claims and benefits or execution of insurance policies (including brokerage), each for or on behalf of other insurance companies or other financial service operators, and acting as an agent with respect to banking and certain financial instruments businesses;
- providing guarantees for third parties;
- underwriting bonds issued or guaranteed by the Japanese government or bonds issued by Japanese municipal governments or handling of public offerings of bonds so underwritten;
- acquisition or transfer of accounts receivable;
- underwriting bonds issued by a special purpose company (*tokutei mokuteki kaisha*) under the Act on Securitization of Assets of Japan (Act No. 105 of 1998, as amended) or the handling of public offerings of bonds so underwritten;
- acquisition or transfer of short-term notes (i.e., paperless commercial paper);
- handling of private placements of securities;
- dealing in, or acting as an intermediary, broker or agent with respect to dealing in, certain kinds of financial futures and other derivatives;
- certain types of securities business specified in the Insurance Business Act and the FIEA, such as the sale of units of investment funds;
- handling of public offering of, or commissioning the administration of, municipal government bonds or corporate bonds or other bonds;

- trust business concerning secured bonds that is carried out pursuant to the Secured Bond Trust Act of Japan (Act No. 52 of 1905, as amended);
- investment advisory business;
- execution of, or acting as an intermediary, broker or agent with respect to execution of, agreements to obtain or transfer carbon dioxide equivalent quotas;
- fund transfer business as provided for in the Act Concerning Settlement of Funds of Japan (Act No. 59 of 2009, as amended);
- trust business relating to insurance claims paid;
- granting the use of machinery or any other item under a contract for granting the use of such property that satisfies certain requirements, and acting as an agent or intermediary for such business;
- providing information concerning customers to a third party with customers' consent on condition that such business contributes to the advancement of such insurance company's business or the enhancement of customers' convenience; and
- business carried out by mainly utilizing human resources, information technology, equipment or other resources relating to an insurance business, which contribute to the activation of a region, improvement of productivity or other development of sustainable society, such as management consulting, matching businesses, dispatching of workers who contribute to the improvement of clients' management, system business, information analysis and monitoring of the elderly.

Regulation concerning third-sector insurance products. In the Japanese insurance industry, life insurance products and non-life insurance products are called "first-sector" and "second-sector" insurance products, respectively, and insurance products which do not fit into either category are called "third-sector" insurance products. Third-sector insurance products were permitted to be sold as independent products only by foreign-owned or small to medium-sized life insurance companies, although large life insurance companies and life insurance subsidiaries of non-life insurance companies were permitted to sell such products as riders to first-sector insurance products. However, as a result of deregulation, currently it is possible for both life insurance companies and non-life insurance companies in Japan to sell third-sector insurance products.

Restrictions on scope of business of subsidiaries. The Insurance Business Act limits the types of businesses in which insurance companies in Japan may engage through subsidiaries (such permitted subsidiary businesses, the "Permitted Subsidiary Business") and requires insurance companies to obtain the prior approval of or make a prior notice to the Commissioner of the FSA before engaging in a Permitted Subsidiary Business, in principle. Previously, the Insurance Business Act prohibited life insurance companies in Japan from directly, or indirectly through subsidiaries, engaging in the non-life insurance business and also prohibited non-life insurance companies in Japan from directly, or indirectly through subsidiaries, engaging in the life insurance business. As a result of deregulation, however, life insurance companies in Japan are permitted to have non-life insurance subsidiaries, and non-life insurance companies in Japan are permitted to have life insurance subsidiaries. In addition, as a result of further deregulation, it became possible for insurance companies in Japan to have subsidiaries engaging in certain financial instruments businesses, including securities business, or banking business, with the prior approval of the Commissioner of the FSA. Furthermore, amendments to the Insurance Business Act, which became effective in November 2021 (the "2021 Amendment"), further expanded the businesses which are included as a "Permitted Subsidiary Business" and permits Japanese insurance companies to engage in businesses which contribute to or are expected to contribute to the sophistication of the insurance business or the improvement of the clients of insurance companies by utilizing information technology or other technology, or businesses which contribute to or are expected to contribute to the activation of a region, improvement of productivity or other development of sustainable society (the "businesses for insurance business

sophistication”). Insurance companies, which intend to carry out businesses for insurance business sophistication through a company in which insurance companies hold 10% or more of the voting rights, are required to obtain the prior approval of the Commissioner of the FSA. On the other hand, if businesses for insurance business sophistication which insurance companies intend to carry out fall within certain types of businesses, such insurance companies are required to obtain the prior approval of the Commissioner of the FSA only when such insurance companies carry out those identified businesses through subsidiaries. Holding companies that hold more than 50% of the voting rights of an insurance company with the acquisition price of the shares of Japanese subsidiaries held by such holding companies exceeding the value of 50% of the total assets of the holding companies (the “insurance holding companies”), can hold subsidiaries engaging in businesses identical to the Permitted Subsidiary Businesses (excluding businesses of insurance business sophistication) only with prior notice to, and may also hold subsidiaries engaging in other businesses with the prior approval of, the Commissioner of the FSA.

In order to promote foreign expansion of Japanese insurance companies, restrictions on the scope of business of foreign subsidiaries of Japanese insurance companies have been relaxed. In 2012, the Insurance Business Act was amended to permit Japanese insurance companies to hold foreign subsidiaries engaging in businesses other than the Permitted Subsidiary Business if such foreign subsidiaries are acquired as a result of the acquisition of certain types of foreign insurance companies or foreign insurance holding companies. However, under the Insurance Business Act, Japanese insurance companies must dispose of or otherwise remove such foreign subsidiaries as subsidiaries within five years following the acquisition (such period for the disposal or removal of foreign subsidiaries as subsidiaries, the “disposal period”), unless an extension is obtained from the Commissioner of the FSA. In addition, in November 2014, a further amendment to the Insurance Business Act became effective, permitting Japanese insurance companies to hold foreign subsidiaries engaging in businesses other than the Permitted Subsidiary Business if such foreign subsidiaries are acquired as a result of the acquisition of certain types of foreign banks, financial institutions or financial holding companies, although, as mentioned above, they must dispose of or otherwise remove such foreign subsidiaries as subsidiaries within five years following the acquisition, unless an extension is obtained from the Commissioner of the FSA. Furthermore, the 2021 Amendment increased the disposal period from 5 years to 10 years and permitted Japanese insurance companies to hold foreign subsidiaries engaging in businesses other than Permitted Subsidiary Business permanently under the approval of the Commissioner of the FSA with some conditions, such as it is necessary for a Japanese insurance company to hold a foreign subsidiary engaging in businesses other than the Permitted Subsidiary Business to ensure the competitiveness of foreign subsidiaries engaging in a Permitted Subsidiary Business.

Restrictions on shareholdings of another company. With certain exceptions, the Insurance Business Act generally prohibits an insurance company and/or its subsidiaries from acquiring or holding aggregate voting rights of another domestic company in excess of 10% of the total voting rights of all shareholders of such domestic company. Also, the Act Concerning Prohibition of Private Monopoly and Maintenance of Fair Trade of Japan (Act No. 54 of 1947, as amended) generally prohibits an insurance company from acquiring or holding voting rights of another domestic company in excess of 10% of the total voting rights of all shareholders of such domestic company without obtaining the prior approval of the Fair Trade Commission pursuant to the standards established by the Fair Trade Commission.

Restrictions on insurance business by other financial corporations. Securities companies, banks and other financial institutions (other than insurance companies) were previously prohibited from engaging in the insurance business or selling insurance products in Japan. However, in line with the relaxation of the restriction on the scope of business able to be engaged in by insurance companies and their subsidiaries, the legal barriers preventing securities companies, banks and other financial institutions from entering into the insurance markets have gradually been lifted.

Cooperative associations (*kyosai*) are mutual aid societies traditionally formed by a group of persons such as those with the same occupation or regional community, which provide mutual

aids, such as funeral expenses, from the pooled contributions of members. Except for some cooperative associations, including the Japan Agricultural Cooperatives, the National Federation of Workers and Consumers Insurance Cooperatives and the Japanese Consumers' Co-operative Union, which are regulated by special laws, cooperative associations are subject to regulations under the Insurance Business Act as a result of an amendment to the Insurance Business Act that became effective in 2006. In 2011, the Insurance Business Act and related regulations were further amended such that cooperative associations which meet certain requirements would be allowed to provide mutual aids with the special authorization of the relevant authorities, even if they have no insurance business licenses.

Restrictions on investments. Under the Insurance Business Act, aggregate investments by an insurance company in Japan in any single company and its related companies (including the purchase of debt or equity securities issued by, and loans to or deposits with, such company or any of its related companies) may not exceed 10% (or 3% in the case of loans and guarantees) of its general account assets, as prescribed in the related regulations, except as approved by the Commissioner of the FSA. If an insurance company has subsidiaries or affiliates, except as approved by the Commissioner of the FSA, the aggregate investments by such insurance company and its subsidiaries and affiliates in a single company or its related companies may not exceed 10% (or 3% in the case of loans and guarantees) of the aggregate of such insurance company's general account assets, as prescribed in the related regulations, and the equity of such subsidiaries and affiliates, which aggregate amount will be adjusted to such extent as may be deemed necessary by the Commissioner of the FSA.

Financial Regulation

Foundation funds. Foundation funds (sometimes referred to as "*kikin*" or "funds") serve as capital for Japanese mutual companies. Unlike paid-in capital for joint stock corporations, however, foundation funds have a stated maturity and accrue interest payment obligations on a subordination basis.

The mutual company is permitted to make principal and interest payments under the foundation funds so long as the payments in any particular year are approved by the general meeting of representative policyholders and do not exceed certain maximum amounts prescribed in the Insurance Business Act (such amounts, the "distributable principal surplus" with respect to principal payments and the "distributable interest surplus" with respect to interest payments).

Under the Insurance Business Act, the mutual company is required to obtain approval of the general meeting of representative policyholders each year in order to distribute surplus for the payment of interest on the foundation funds. The mutual company is also required under the Insurance Business Act to obtain approval of its representative policyholders each year in order to distribute surplus for the payment of principal of the foundation funds. In addition, in order for a mutual company to make principal payments with respect to the foundation funds, it will also be required under the Insurance Business Act to have accumulated statutory reserve for redemption of foundation funds (*kikin-shokyaku-tsumitate-kin*) in an amount equal to the principal payment.

If in any particular year, the conditions mentioned above are not met, a mutual company will be unable in that year to make all or part of the principal or interest payments due under the foundation funds. In such cases, the holder of the foundation funds would not be able to compel the mutual company to make such payment. Notwithstanding the above, if the board of directors fails to adopt a resolution approving a voluntary reserve for redemption of foundation funds for a payment of principal due under the foundation funds, the holder of the foundation funds may be able to make a claim against the mutual company for the payment of principal, but only in an amount less than or equal to the amount accumulated under the voluntary reserve for redemption of foundation funds.

Policyholder dividends. The Insurance Business Act provides that the distribution of policyholder dividends by insurance companies in Japan must be made in a fair and equitable manner in

accordance with the provisions of the related regulations. An insurance company must calculate the amount of profits to be reserved for distribution of policyholder dividends for each type of insurance policy categorized by the nature of the policy, and must choose a calculation method from among those set forth in the regulations. The regulations also provide that the amount of reserve for dividends to policyholders may not exceed the aggregate sum of the following:

- the amount of policyholder dividends which were distributed but reserved with interest;
- the amount of distributed but unpaid dividends, excluding dividends prescribed in the above item but including dividends to be paid in the following fiscal year at the end of each fiscal year;
- the amount of dividends which would be required to be paid to policyholders if all participating policies were prematurely terminated; and
- certain other amounts similar in nature to the amounts mentioned above, to be calculated in accordance with the method prescribed in the statement of the manner of calculation of insurance premiums and policy reserves.

The Insurance Business Act requires an insurance company which is a mutual company to apply a certain percentage of unappropriated retained earnings to provision for reserve for dividends to policyholders and reserve for balancing policyholder dividends. In addition, the Actuarial Standards of Practice for Life Insurance Companies provide certain criteria which must be considered by the chief actuary in determining whether the distribution of policyholder dividends by a life insurance company is made in a fair and equitable manner. See “Management’s Discussion and Analysis of Financial Condition and Results of Operations—Factors Affecting Results of Operations—Our Decisions on Policyholder Dividends.”

Policy reserves. Under the Insurance Business Act, insurance companies in Japan are required to provide policy reserves at the end of each fiscal year for the fulfillment of future obligations under insurance policies. The policy reserves of life insurance companies shall be calculated based on the amount of insurance premiums actually received and shall consist of the following:

- premium reserve;
- unearned premium reserve;
- reserve for refunds; and
- contingency reserve.

The Insurance Business Act and related regulations provide that the amounts of the premium reserve and reserve for refunds with respect to certain insurance policies specified in such regulations must not be lower than the amount of the “standard policy reserve.” The concept of “standard policy reserve” was introduced by an amendment to the Insurance Business Act effective in April 1996 to ensure the financial soundness of life insurance companies. A public notice issued under the Insurance Business Act by the then Ministry of Finance in 1996, as amended, sets forth the method of provision for the standard policy reserve and the standard prospective yield and the standard mortality rates which must be adopted or used in calculating the amounts of the standard policy reserve, regardless of the amount of insurance premiums actually received. Pursuant to this public notice, the amount of the standard policy reserve must in general be calculated by the net level premium method, applying a standard prospective yield applicable as of the date of entering into the insurance policies and applying the standard mortality rates which must be set by the IAJ and confirmed by the Commissioner of the FSA. As to the insurance policies entered on or before March 31, 2015, the standard prospective yield was set as applied across all types of insurance policies. However, the standard prospective yield applicable to the insurance policies entered on or after April 1, 2015 may vary among different types of insurance policies, and the standard prospective yield applicable to certain types of insurance policies with lump-sum premiums set forth in the public notice above may be changed every three months, in contrast to such standard prospective yield as applicable to the other

types of insurance policies which may be changed only once a year. From April 2022, the standard prospective yield applies to certain types of foreign currency-denominated insurance policies. Standard mortality rates are based on the rates set forth in the standard mortality table established by the IAJ and confirmed by the Commissioner of the FSA. The standard mortality table has been revised and as so revised is applied to new insurance policies sold on and after April 1, 2018. The public notice provides different rules for calculation of the amount of the standard policy reserve for variable insurance policies in which a life insurance company guarantees the minimum amount of payment and of which premiums are administered in separate accounts of such life insurance company. The amounts of the premium reserve and reserve for refunds with respect to insurance policies which are not subject to the provision of standard policy reserve, unearned premium reserve and contingency reserve must be calculated as set out in a statement of the manner of calculation of insurance premiums and policy reserves by each life insurance company based on the amount of insurance premiums actually received.

Appointment of chief actuary. Under the Insurance Business Act, each life insurance company is required to appoint a chief actuary by resolution of its board of directors, and the chief actuary so appointed must participate in the calculation of insurance premiums, policy reserves, policyholder dividends, reserve for outstanding claims and certain other matters set forth in the ministerial ordinance promulgated under the Insurance Business Act. Also, the chief actuary must examine, at the end of every fiscal year, whether the provision of policy reserves and the distribution of policyholder dividends have been made appropriately and whether it is difficult to continue the insurance business (based upon the reasonable estimate made in accordance with actuarial principles of the future revenue and expense) and whether the solvency margin ratio (as explained below) of the insurance company has been appropriately calculated based upon actuarial principles, and must submit an opinion to the board of directors of such life insurance company and provide a copy of such opinion to the Commissioner of the FSA. The Commissioner of the FSA may seek explanations with respect to the opinion issued by the chief actuary or seek advice on any matter in which the chief actuary is involved.

Solvency margin ratio. Under the Insurance Business Act, the Commissioner of the FSA has the authority to set standards for measuring the financial soundness of the management of insurance companies in Japan. The solvency margin ratio is a standard designed to measure the ability of insurance companies to make payment for insurance claims and other claims upon the occurrence of unforeseeable events such as natural disasters. The concept of the solvency margin ratio was introduced by an amendment to the Insurance Business Act and related regulations which became effective in April 1996. The manner of calculation of the solvency margin ratios is provided in an Ordinance of the Ministry of Finance promulgated under the Insurance Business Act, as amended, and by public notices and administrative directives issued previously by the Ministry of Finance and currently by the FSA. It has been revised several times to ensure that the solvency margin ratios represent more appropriately the ability of insurance companies in Japan to make required payments upon the occurrence of unforeseeable events. Currently, the solvency margin ratio for life insurance companies is calculated on a nonconsolidated basis pursuant to the following formula:

$$\text{Nonconsolidated solvency margin ratio} = \frac{(\text{Solvency margin gross amount})}{(\text{Total amount of risk}) \times 1/2}$$

In the above formula:

“Solvency margin gross amount” represents the amount calculated by subtracting a certain amount of deferred tax assets calculated from the sum of the following:

- net assets or foundation funds (less certain items);
- reserve for price fluctuations in investments in securities;
- contingency reserve;
- general reserve for possible loan losses;

- net unrealized gains/losses on certain securities (multiplied by 90% if gains or 100% if losses), deferred unrealized gains and losses on derivatives under hedge accounting) and land (multiplied by 85% if gains or 100% if losses); and
- certain other items (including perpetual subordinated debt which satisfy certain requirements (such as deferral of interest payment obligations) and dated subordinated debt with maturity longer than five years).

“Total amount of risk” is a quantified measure of the total unforeseeable risk borne by the life insurance company, which consists of risk amounts calculated based on standards specified by the Commissioner of the FSA as follows:

- the amount of the “underwriting risk (other than underwriting risk of third-sector insurance)” and the “underwriting risk of third-sector insurance,” that is, the risk which may arise as a result of the actual rate of occurrence of insurance events exceeding normal expectation;
- the amount of the “assumed yield risk,” that is, the risk of failing to secure the assumed yield which serves as the basis of calculation of the policy reserves;
- the amount of the “minimum guarantee risk,” that is, the risk associated with any insurance policy with a separate account, that may arise if the amount of the assets in the relevant separate account does not reach the minimum amount of the payment guaranteed under such insurance policy due to price fluctuations of the assets in such separate account or other reasons which may arise beyond normal expectation;
- the amount of the “investment risk,” that is, the aggregate sum of (i) the amount equal to the “risk of price fluctuation,” or the risk which may arise due to, among other things, fluctuation of prices of securities and any other assets held by the insurance company beyond normal expectation, (ii) the amount equal to the “credit risk,” or the risk which may arise due to, among other things, default of obligations by a counterparty to any transaction with respect to securities and any other assets held by the insurance company, (iii) the amount equal to the “affiliate companies’ risk,” or the risk which may arise due to, among other things, investment in any affiliate company, (iv) the amount equal to the “derivative transaction risk,” or the risk which may arise due to, among other things, certain futures or forward transactions or certain derivative transactions, (v) the amount equal to the “credit spread risk,” or the risk which may arise due to, among other things, fluctuation of prices beyond normal expectations with respect to credit derivatives transactions, and (vi) the amount equal to the “reinsurance risk,” or the risk which may arise due to reinsurance transactions; and
- the amount of the “business management risk,” that is, the other risks beyond normal expectation in the company’s business.

The consolidated solvency margin ratio for life insurance companies is calculated on a consolidated basis pursuant to the following formula:

$$\text{Consolidated solvency margin ratio} = \frac{\text{Solvency margin gross amount}}{(\text{Total amount of risk}) \times 1/2}$$

In the above formula:

“Solvency margin gross amount” represents the amount calculated by subtracting a certain amount of deferred tax assets calculated from the sum of (i) the same items shown on a consolidated balance sheet as described in the formula for the nonconsolidated basis and certain other items and (ii) the amounts of unrecognized actuarial differences and unrecognized prior service costs.

“Total amount of risk” is a quantified measure of the total unforeseeable risk borne by the life insurance company group, which consists of risk amounts calculated on the basis of standards

specified by the Commissioner of the FSA, which basically takes into account the same risk as mentioned for the nonconsolidated basis.

In connection with the development and possible introduction of new standards for solvency assessment by the IAIS, the FSA is considering the adoption of an economic value-based solvency regime. In June 2010, June 2014, June 2016 and June 2018, the FSA conducted the field tests of an economic value-based solvency regime covering all insurance companies in Japan, the results of which were published in 2011, 2015, 2017 and 2019, respectively. Further, the final report of the Advisory Council on the Economic Value-based Solvency Framework published by the FSA in June 2020, recommended the FSA design and implement such an economic-value based solvency framework in Japan targeting adoption from the beginning of the fiscal year ending March 31, 2026. After the publication of the final report, the FSA has been disclosing the status of the discussions every June, with the most recent disclosure occurring on June 30, 2023. In the disclosure made on June 30, 2022, the FSA shared certain provisional decisions at that time. In preparation for such regulation, we have been calculating and disclosing our economic value-based solvency ratio based on an internal model, which continues to evolve. See “Risk Factors—Risk Related to the Insurance Industry—As a Japanese insurance company, we are subject to extensive oversight of our business practices and must maintain a solvency margin ratio at or above required levels” and “Risk Factors—Risk Related to the Insurance Industry—Our ESR framework may not be directly comparable to the economic value-based solvency frameworks voluntarily adopted by other similar insurance companies in Japan and may differ from what is required under regulations adopted in Japan.”

Subordinated debt (fusaisei shihon). Under the solvency regulations as prescribed in the Insurance Business Act and its related rules, subordinated debt (*fusaisei shihon*) may be included in the amount of solvency margin subject to certain conditions or qualification. In order for an amount of debt to qualify as a subordinated debt which may be included into the amount of solvency margin (*fusaisei shihon choutatsu shudan to*), it must satisfy either of the following conditions:

- (i) a debt instrument which (a) is unsecured, subordinated to any other debts and fully paid-in; (b) will not be subject to redemption except at the option and sole discretion of the issuer and under certain conditions as specified in the related rules thereto; (c) may be used for loss compensation; and (d) interest deferral provisions exist; or
- (ii) a subordinated debt obligation with fixed maturity which (a) has a maturity period of over five years at the time of execution; and (b) in the event where early redemption provisions exist, such early redemption to be at the option and sole discretion of the issuer and under certain conditions as specified in the related rules thereto.

In addition, the amount of such qualifying subordinated debt that may be included into the amount of solvency margin is subject to certain limitations as specified in the related rules thereto, except for certain “specified subordinated debt” which satisfies not only certain requirements for subordinated debt, but also additional requirements such as stricter restrictions on coupon step-up and the requirement for deferred interest to be non-cumulative or cumulative but deferrable for an unlimited period.

Prompt corrective action. The Commissioner of the FSA has the authority to order an insurance company with an insufficient solvency margin ratio or negative real net assets, as defined below, to take prompt corrective action. In general, insurance companies with solvency margin ratios of 200% or higher are considered sound. If the ratio falls below 200%, the Commissioner of the FSA may order the insurance company to submit and implement a business improvement plan that will reasonably ensure the soundness of the management. If the ratio falls below 100%, the Commissioner of the FSA may order the insurance company to take measures to enhance solvency, including without limitation:

- suspension or reduction of payment of dividends to policyholders or payment of remuneration to directors;

- revision of the manner of calculation of insurance premiums for new insurance policies;
- reduction of business expenses;
- suspension or reduction of investments in certain manners;
- closure of offices other than the head or main office;
- curtailment of businesses other than insurance underwriting;
- curtailment of business of sales offices, subsidiaries and affiliates; and
- disposition of shares or other equity interests in subsidiaries and affiliates.

If the solvency margin ratio falls below 0%, the Commissioner of the FSA may order the insurance company to suspend all or part of its operations for a period of time, as specified by the Commissioner of the FSA; however, even if the solvency margin ratio falls below 0%, if the amount of real net assets of the insurance company is positive or expected to be positive, the Commissioner of the FSA may order a suspension of payment of policyholder dividend and remuneration to directors or such other measures as may be taken for an insurance company with a ratio from 0% to 100%, rather than suspend the operations of the insurance company. Furthermore, even if the solvency margin ratio is above 0%, if the amount of real net assets of the insurance company is negative or expected to be negative, the Commissioner of the FSA may suspend all or part of the operations of the insurance company. The amount of real net assets is calculated by subtracting non-capital real liabilities from real assets. For these purposes, real assets are equal to an amount calculated based on assets reflected in the balance sheet (including, but not limited to, assets such as marketable securities and real estate with readily obtainable fair value) in accordance with the method promulgated by the ordinance of the Cabinet Office and the Ministry of Finance under the Insurance Business Act, while non-capital real liabilities are equal to an amount calculated based on liabilities reflected in the balance sheet (excluding certain amounts such as the reserve for price fluctuations in investments in securities and the contingency reserve) in accordance with the method promulgated by public notice issued under the Insurance Business Act by the FSA and the Ministry of Finance.

Regulation for the Protection of Policyholders

Alteration of policy terms. The Insurance Business Act permits a life insurance company which is likely to have difficulty in continuing its business to alter its policy terms, inter alia, reduce the assumed yield to policyholders. In order to implement such alteration of policy terms, in the case of a mutual company, after the approval of the Commissioner of the FSA has been obtained, the general meeting of representative policyholders has to decide on a plan to alter the policy terms, in principle, with the approval required of three-fourths or more of the representative policyholders attending a general meeting of the representative policyholders meeting at which half or more of all representative policyholders shall attend. Further, the insurance company must obtain the approval of the Commissioner of the FSA after the resolution of the general meeting of representative policyholders. In the case where more than 10% of the total number of policyholders whose policies will be subject to the plan object and the amount provided in the ministerial ordinance promulgated under the Insurance Business Act as the amount of the claims regarding the insurance policies of such objecting policyholders exceeds 10% of the aggregate amount of the claims regarding the insurance policies subject to the plan, the alteration shall not be carried out. Notwithstanding the foregoing, the assumed yield may not currently be reduced to less than 3% as prescribed in the cabinet order under the Insurance Business Act.

Life Insurance Policyholders Protection Corporation of Japan. The Insurance Business Act prescribes the establishment and the manner of operations of corporations for the protection of insurance policyholders and requires that all life insurance companies participate in such a corporation and make contributions pursuant to the articles of incorporation of such corporation. LIPPC is the sole corporation for the protection of life insurance policyholders that has been established to date. All life insurance companies doing business in Japan are members

of LIPPC. LIPPC is responsible for providing support to maintain outstanding insurance policies issued by failing life insurance companies. "Failing life insurance companies" in this context mean life insurance companies that (i) suspend or, based on the state of their operations or assets, are likely to suspend payment of insurance claims, or (ii) are unable to perform their obligations, or are likely to be, unable to perform their obligations, with their assets. The support to be provided by LIPPC includes the following:

- financial aid for the transfer of insurance policies from a failing life insurance company to another life insurance company, merger of a failing life insurance company into another life insurance company or acquisition of shares of a failing life insurance company by another life insurance company or an insurance holding company;
- establishment and management of a successor life insurance company which will assume the liabilities for all insurance policies of the failing life insurance company by way of transfer of insurance portfolios, or merger with the failing life insurance company, provided that no other insurance company is expected to assume liabilities under the insurance policies sold by the failing life insurance company;
- assumption of all or a part of the insurance policies sold by a failing life insurance company, provided that no other insurance company is expected to assume liabilities under such insurance policies;
- financial aid for payment of insurance claims by a failing life insurance company suspending the payment pursuant to an order for suspending business operations under the Insurance Business Act, or due to reorganization or bankruptcy proceedings; and
- purchase from policyholders of their unpaid insurance claims against a failing life insurance company.

The amount of financial aid which can be provided by LIPPC is, with certain exceptions depending upon the kind of insurance policy, principally limited to an amount which is necessary to maintain 90% (for policies with a high assumed yield, lower than 90%) of the sum of the policy reserves (not including the contingency reserve), the reserve for outstanding claims and the reserve for dividends to policyholders or participating policyholder dividends (excluding the undistributed portion thereof) pertaining to insurance policies.

In addition to annual contributions from its member companies, LIPPC may borrow a maximum of ¥460 billion in total from banks, insurance companies or financial institutions with the approval of the Commissioner of the FSA and the Minister of Finance. The Insurance Business Act and related regulations provide that, if LIPPC needs funds in excess of ¥460 billion (with certain exceptions) to support life insurance companies which fail between April 1, 2006 to March 31, 2027, the Japanese government may, subject to provision in a budget approved by the Diet, subsidize LIPPC.

Policyholders' lien. Every holder of a life insurance policy issued by a Japanese life insurance company has a statutory lien (*sakidori tokken*) over the life insurance company's total assets with respect to the amount of reserve for payment to the insured under such policy. In addition, each person (including the policyholder) who has any right (i) to receive insurance claims or benefits, (ii) to seek compensation by a life insurance company for damages suffered by such person or (iii) to receive any refund, surplus, dividend or other distribution from the company, has a statutory lien over the life insurance company's total assets with respect to the amount of such right. The rights secured by statutory liens created under the Insurance Business Act have priority over the rights of general creditors, and are subordinated only to the rights secured by certain other statutory liens or by mortgages, pledges or other security interests.

Reorganization (kosei) proceedings. Reorganization proceedings under the Corporate Reorganization Act of Japan (Act No. 154 of 2002, as amended) are available only to joint stock corporations. However, under the Act Concerning Special Handling of Reorganization Procedures for Financial Institutions, Etc. of Japan (Act No. 95 of 1996, as amended), such proceedings apply

to mutual insurance companies, and the Commissioner of the FSA has the authority to file a petition for commencement of reorganization proceedings at any time when any fact constituting a reason for commencement of bankruptcy proceedings is likely to occur, even if such mutual insurance company is not then actually failing. The trustee appointed in reorganization proceedings has the right to cancel any existing contracts other than insurance contracts entered into by the company.

In addition to the above, the Commissioner of the FSA is authorized under the Insurance Business Act, when it considers that in view of the business condition or assets of an insurance company, it is difficult for the insurance company to continue its business, or that because the business operations of the insurance company are grossly inappropriate, continuation of such business would likely be detrimental to the protection of policyholders, to (i) order the insurance company to discuss the merger or suspension of its business operations or transfers of its insurance portfolio or implementation of any other necessary measures, or (ii) order an insurance custodian to take over the administration of the business and assets of the insurance company.

Deposit Insurance Act

The Deposit Insurance Act of Japan (Act No. 34 of 1971, as amended) (the "Deposit Insurance Act") was originally enacted in order to protect depositors when banks and other banking institutions fail to meet their obligations. The Deposit Insurance Act was amended effective from March 2014, for the purpose of introducing a new resolution regime for failed financial institutions, including insurance companies, with a view to preventing systemic risks. The new regime has the following characteristics: (i) financial institutions including banks, insurance companies and securities companies and their holding companies are subject to the regime, (ii) necessary measures such as provision of liquidity and financial assistance are implemented under the supervision or control of the Deposit Insurance Corporation of Japan, and for which contractual bail-in options (writing down of unsecured subordinated debt and converting unsecured subordinated debt into equity) are exercised and (iii) the expenses for implementation of the measures under this regime are borne by the financial industry with an exception under which it may be partially borne by the government of Japan.

Insurance Act

Insurance contracts in Japan had been governed as commercial transactions by the Commercial Code of Japan (Act No. 48 of 1899, as amended) (the "Commercial Code"). In June 2008, the Insurance Act of Japan (Act No. 56 of 2008, as amended) (the "Insurance Act") was newly promulgated, which became the primary law to govern insurance contracts when it came into effect on April 1, 2010.

The Insurance Act provides for formation, effect and other issues regarding insurance contracts, and is applied to life insurance contracts, non-life insurance contracts and accident and health insurance contracts, as well as mutual aid contracts. In addition to the establishment of rules for a change of an insurance beneficiary, measures to prevent moral hazard and other improvements, the Insurance Act also strengthens policyholder protections, as compared to previous legislative measures. This includes the following:

- Under the Commercial Code, a policyholder and an insured party were required to provide notice regarding important matters concerning the possibility of death or survival of the insured whether or not expressly requested by the life insurer. In contrast, the Insurance Act requires them to provide notice regarding important matters only when the life insurer expressly requests that it be provided with notice of such matters.
- In the case where the possibility of death has significantly decreased after the execution of a life insurance policy, the policyholder shall have the right to request a reduction of the insurance premium.

- Even if a payment date for an insurance benefit is specified in a life insurance policy and such date has not yet arrived, the life insurer shall be obliged to pay the insurance benefit after a reasonable period of time has elapsed for the insurer to be able to confirm the items necessary for payment of the insurance benefit.
- Any agreement which is less favorable for any policyholder, any insured and/or any insurance beneficiary than the measures stipulated in the above mentioned provisions of the Insurance Act shall be invalid.
- When a life insurance contract is executed, the life insurer must deliver to the policyholder a document explaining the contents of the insurance contract and certain other items without delay.

In addition, the Insurance Act has established a new rule for the protection of certain insurance beneficiaries. Under this rule, insurance beneficiaries can defeat cancellation of certain insurance contracts by a third party who holds a right of cancellation, such as an attaching creditor or bankruptcy administrator, with the consent of the policyholder, by the payment of a certain amount to such third party and by giving notice to the insurer within one month of the cancellation.

Financial Instruments and Exchange Act

The FIEA generally requires that any person or entity that is to engage in the financial instruments business be registered with the Director of the competent Local Finance Bureau as a registered financial instruments business operator. NAM is registered with the Director of the Kanto Local Finance Bureau as a financial instruments business operator qualified to provide investment advisory services, investment management services and certain securities dealing businesses under the FIEA, and its operations are subject to the supervision of the Commissioner of the FSA and the Director of the Kanto Local Finance Bureau. The manner of operations of registered financial instruments operators is set forth in the FIEA and related regulations.

The FIEA also requires that each life insurance company be registered as a registered financial institution with the Director of the competent Local Finance Bureau if it is to engage in certain financial instruments businesses, including certain securities dealing businesses, permitted to financial institutions under the FIEA. Life insurance companies so registered are subject to the supervision of the Director of such Local Finance Bureau with respect to their financial instruments business substantially in the same manner as are financial instruments business operators in Japan. Nippon Life is registered with the Director of the Kinki Local Finance Bureau as a registered financial institution and subject to the supervision of such Director with respect to its financial instruments business. Further, if the life insurance company is to engage in such financial instruments business for an unspecified number of customers, the life insurance company is required to set forth the contents and method of said business and acquire approval from the Commissioner of the FSA pursuant to the Insurance Business Act. Nippon Life has acquired such approval.

Although the FIEA does not directly regulate insurance policies, the Insurance Business Act provides for the regulation of insurance policies with strong investment characteristics, such as foreign currency-denominated insurance and variable insurance, to the effect that the rules for sales and solicitation activities for such insurance products would be subject to similar restrictions as those established under the FIEA. These rules include, among others, (i) regulations on advertisements, (ii) obligation to deliver documents in a written form which must clearly state the possibility of incurring losses and the amount of fees, prior to concluding a contract, (iii) prohibition of loss compensation, and (iv) the suitability rule. These restrictions apply to sales representatives, independent sales agencies and insurance brokers, as well as insurance companies.

Act on the Provision of Financial Services and the Consumer Contracts Act

The Act on the Provision of Financial Services of Japan (Act No. 101 of 2000, as amended) is designed to protect investors in financial products, including insurance products. Under this law, financial service providers, including Nippon Life as a life insurance company, are required to provide adequate explanations to customers of certain material matters such as risks of losses incurred by customers and mechanisms of such financial products causing losses, and to ensure that their solicitation of customers to purchase financial products is made in a fair manner, taking into account each customer's knowledge, experience, financial condition and purpose of purchasing such products. This law also prohibits financial service providers from providing a conclusive statement or misleading information in respect of any uncertain matter in connection with sales of financial products. Financial service providers are held liable for damages suffered by their customers as a result of any failure to meet these obligations. The amount of damages is refutably presumed by the law to be the loss of capital.

The Consumer Contracts Act of Japan (Act No. 61 of 2000, as amended) is designed to protect individual consumers who enter into contracts, or consumer contracts, with business operators, including Nippon Life, in light of the wide disparity between individual consumers and business operators in terms of the volume and quality of information and bargaining power. Under this law, a consumer may cancel, within the shorter of one year after the consumer is entitled to ratify the contract and five years after the contract date, any consumer contract entered into by such consumer if he or she has proposed or agreed to enter into the relevant consumer contract due to his or her misunderstanding arising from a material false statement, a failure to provide material information that is disadvantageous to consumers, or a conclusive statement as to any uncertain future matter by the business operator. A similar cancellation right is also given to consumers if the relevant consumer contract was entered into by a consumer due to solicitation by a business operator in a certain troubling manner. This law also requires business operators to ensure that the terms of consumer contracts are provided in a simple and clear manner so that they are understandable to consumers and to make efforts to give necessary information to consumers regarding the contents of those contracts, depending on the purposes of the consumer contracts, taking into account each consumer's knowledge and experience. A consumer contract clause that is unfairly prejudicial to the interests of consumers will be void under this Act. Examples of void clauses include: (i) a total waiver of consumers' rights to seek compensation from a business operator for damages suffered by them as a result of the business operator's default; and (ii) waiver of consumers' cancellation rights caused by a business operator's default. In addition, a clause granting rights to business operators to determine whether consumers may assert or exercise their abovementioned rights for compensation or cancellation will be void under this law.

Act on Special Civil Court Procedures for Recovery of Collective Consumer Damages

Under the Act on Special Civil Court Procedures for Recovery of Collective Consumer Damages of Japan (Act No. 96 of 2013, as amended), certain types of consumer groups, subject to approval by the Prime Minister ("Qualified Consumer Groups"), may initiate lawsuits ("Confirmation Suits") for the purpose of confirming that a particular business operator, including Nippon Life, is liable to large numbers of consumers for monetary obligations arising from a specified cause, based on contracts between such business operator and consumers (a "Common Obligation"). In the event that the existence of a Common Obligation is confirmed through a Confirmation Suit, the relevant Qualified Consumer Group is required, except in limited circumstances, to apply for a simplified procedure by which individual covered consumers may seek determination of the specific amount of the business operator's liability to them.

Act Preventing Transfer of Profits Generated from Crime

Under the Act Preventing Transfer of Profits Generated from Crime of Japan (Act No. 22 of 2007, as amended) (the "Act Preventing Transfer of Profits Generated from Crime"), financial

institutions and other entities, including Nippon Life, are required to perform customer identification procedures and keep records of customer identifications and transactions with customers as prescribed by a ministerial ordinance. The Act Preventing Transfer of Profits Generated from Crime also requires financial institutions and other entities, including Nippon Life, to report to a competent authority if they suspect that any property received from a customer has been obtained illegally or the customer conducts certain criminal acts.

Personal Information Protection Act

The Personal Information Protection Act aims to protect personal information in the context of a society increasingly reliant on information technology. The Personal Information Protection Act contains various provisions including those imposing obligations on a business enterprise, including Nippon Life, utilizing personal information databases which store personal information such as addresses, family members and medical histories. Pursuant to those provisions, a business enterprise utilizing personal information databases is, among others, required to (i) specify the purpose of the use of the personal information as clearly as possible, (ii) refrain from using the personal information beyond such purpose without consent by the person to whom such information relates, (iii) notify the person to whom such information relates or publish the purpose of the use when or prior to acquiring the personal information, and (iv) disclose, correct, add, delete or refrain from using, the personal information if the person to whom such information relates requests it.

International Solvency Margin Regulations

Additional requirements, such as the global insurance capital standard published by the IAIS in November 2019 as part of its Common Framework for the Supervision of IAIGs (“ComFrame”), as described below, could result in significant changes to the current solvency margin regulations. Although we are not currently designated as an IAIG according to the register of IAIGs published by IAIS on February 14, 2024, we could become subject to these new requirements in the future, potentially resulting in new limitations on our business or investment activities.

ComFrame is a set of international supervisory requirements focusing on the effective group-wide supervision of IAIGs. ComFrame sets out a comprehensive range of quantitative requirements specific to IAIGs, and requirements for supervisors of IAIGs. ComFrame is built and expands upon the high level requirements and guidance currently set out in the IAIS Insurance Core Principles (“ICPs”). ComFrame was originally within a modular structure consisting of three modules, but the IAIS recently approved a plan to restructure ComFrame and integrate it directly into the ICPs. In connection with ComFrame, IAIS is in the process of developing a global insurance capital standard (“ICS”) applicable to IAIGs. IAIS published the initial ICS for extended field testing in July 2017, the revised ICS in July 2018. The level 1 document for ICS version 2.0. ComFrame was adopted in November 2019 and the level 2 document was published in March 2020.

Legislation in the European Union could also affect our business. The Solvency II Directive (2009/138/EEC) (“Solvency II”), which became effective on January 1, 2016, reformed the insurance industry’s solvency framework, including minimum capital and solvency requirements, governance requirements, risk management and public reporting standards.

The foregoing international requirements and developments could impact our business and the manner in which we operate both within and outside Japan. The possibility of inconsistent and conflicting regulation applicable to us also exists as law makers and regulators in multiple jurisdictions simultaneously pursue these initiatives.

DESCRIPTION OF THE NOTES

The Notes will be issued pursuant to an indenture to be dated on or around April 16, 2024 (the "Indenture") between Nippon Life and The Bank of New York Mellon in its respective capacities as (i) trustee, (ii) paying agent, (iii) calculation agent, (iv) notes registrar and (v) transfer agent.

The following description of the Notes is a summary of the detailed provisions of the Notes and the Indenture. It does not purport to be complete. This summary is subject to and is qualified by reference to all the provisions of the Notes and the Indenture, including the definitions of certain terms used therein. Nippon Life urges you to read those documents in their entirety because they, and not this description, define the rights of holders of the Notes. You may make written request for copies of those documents from the corporate trust office of the trustee located at 240 Greenwich Street, New York, NY 10286, U.S.A. The holders of the Notes are deemed to have notice of all the provisions of the Notes and the Indenture.

Please note that, if in the future Nippon Life conducts a demutualization under the Insurance Business Act or any similar applicable law or regulations and becomes a joint-stock corporation (a "demutualization event"), certain provisions of the Notes will automatically be amended as described in italics below. Unless otherwise described below, the amended provisions will form part of the terms and conditions of the Notes upon the effectiveness of a demutualization event.

General

The Notes initially will be limited to \$1,320,000,000 aggregate principal amount. The Notes will be issued in fully registered form, without coupons, with a minimum denomination of \$200,000 and integral multiples of \$1,000 in excess thereof. The interest payment dates shall be April 16 and October 16 of each year (each an "interest payment date"), beginning on October 16, 2024, until the Notes are fully redeemed. The Notes will mature on April 16, 2054 and will only be redeemable or repayable as described under "—Redemption" and "—Events of Acceleration; Limited Rights of Acceleration."

From, and including, April 16, 2024 to, but excluding, April 16, 2034 (the "first call date"), the Notes will bear interest at 5.950% *per annum*, payable semi-annually in arrears on each interest payment date, unless deferred.

The rate of interest of the Notes will be reset on the first call date and every date which falls five, or a multiple of five, years thereafter (each a "reset date"), until all Notes are fully redeemed. From, and including, each reset date to, but excluding, the next following reset date or the date on which the Notes are finally redeemed, whichever is the earlier (each such period a "reset interest period"), the interest rate *per annum* on the Notes will be equal to the "reset interest rate," which is the sum of the applicable 5-year U.S. Treasury Rate (such term as defined in, and subject to the provisions described under, "—Determination of Reset Interest Rate" below) on the second business day immediately preceding each relevant reset date (each a "reset determination date") and 2.590% *per annum* (the "margin"), payable semi-annually in arrears on each interest payment date, beginning on October 16, 2034, unless deferred.

If any interest payment date falls on a day that is not a business day (as defined below), then Nippon Life will make the required payment of principal or interest (or additional amounts, as described in "—Taxation and Additional Amounts," if any) on the next succeeding business day, and no additional interest will accrue in respect of the payment made on that next succeeding business day.

Interest on the Notes will be paid to the persons in whose names the Notes are registered as of the close of business on the 15th calendar day (whether or not such date is a business day) immediately preceding the applicable interest payment date (each, an "interest payment record date"). The principal of, and interest on, the Notes will be payable in U.S. dollars (or in such other coin or currency of the United States of America as of the time of payment that is legal tender for the payment of public or private debts).

“Business day” for the purposes of the Indenture and the Notes means a day, other than a Saturday or Sunday, that is neither a legal holiday nor a day on which commercial banking institutions are authorized or required by law, regulation or executive order to close in New York City, London or Tokyo.

Interest on the Notes will be calculated on the basis of a 360-day year of twelve 30-day months, rounding the resulting figure to the nearest cent (half a cent being rounded upwards).

If any payment in respect of the Notes by Nippon Life or its paying agent is subject to deduction or withholding imposed pursuant to or in connection with Sections 1471-1474 of the U.S. Internal Revenue Code or U.S. Treasury regulations or guidance issued thereunder, including deduction or withholding pursuant to an agreement with the U.S. Treasury, inter-governmental agreement or legislation adopted by any non-U.S. jurisdiction in connection with these provisions (“FATCA”), the amount so deducted or withheld will be treated as paid under the Notes for all purposes, and no additional amounts will be paid on the Notes with respect to such deduction or withholding.

Determination of Reset Interest Rate

The U.S. Treasury Rate shall be calculated by the calculation agent. The calculation agent shall not be responsible to Nippon Life, holders of the Notes or any third party for any failure of the Reference Treasury Dealers to provide quotations as requested of them or as a result of the calculation agent having acted on any quotation or other information given by any Reference Treasury Dealers which subsequently may be found to be incorrect or inaccurate in any way.

“U.S. Treasury Rate” means, with respect to any reset date for which such rate applies, the rate *per annum* equal to: (1) the yield, under the heading which represents the average for the week immediately prior to the reset determination date, appearing in the most recently published statistical release designated “H.15,” or any successor publication that is published by the Board of Governors of the Federal Reserve System that establishes yields on actively traded U.S. Treasury securities adjusted to constant maturity, under the caption “Treasury Constant Maturities,” for the maturity of five years; or (2) if such release (or any successor release) is not published during the week immediately prior to the reset determination date or does not contain such yields, the rate *per annum* equal to the semi-annual equivalent yield to maturity of the Comparable Treasury Issue, calculated using a price for the Comparable Treasury Issue (expressed as a percentage of its principal amount) equal to the Comparable Treasury Price for such reset date.

If the U.S. Treasury Rate cannot be determined, for whatever reason, as described under (1) or (2) above, “U.S. Treasury Rate” means the rate in percentage *per annum* as notified by the calculation agent to Nippon Life equal to the yield on U.S. Treasury securities having a maturity of five years as set forth in the most recently published statistical release designated “H.15 (519)” under the caption “Treasury constant maturities” (or any successor publication that is published weekly by the Board of Governors of the Federal Reserve System and that establishes yields on actively traded U.S. Treasury securities adjusted to constant maturity under the caption “Treasury constant maturities” for the maturity of five years) at 5:00 p.m. (New York City time) on the last available date preceding the reset determination date on which such rate was set forth in such release (or any successor release).

“Comparable Treasury Issue” means, with respect to any reset interest period, the U.S. Treasury security or securities selected by an Independent Investment Banker with a maturity date on or about the last day of such reset interest period and that would be utilized, at the time of selection and in accordance with customary financial practice, in pricing new issues of corporate debt securities denominated in U.S. dollars and having a maturity of five years.

“Comparable Treasury Price” means, with respect to any reset date, (i) the arithmetic average of the Reference Treasury Dealer Quotations for such reset date (calculated on the reset determination date preceding such reset date), after excluding the highest and lowest such Reference Treasury Dealer Quotations, or (ii) if fewer than five such Reference Treasury Dealer Quotations are received by the calculation agent, the arithmetic average as calculated by the

calculation agent of all such quotations, or (iii) if fewer than two such Reference Treasury Dealer Quotations are received by the calculation agent, then such Reference Treasury Dealer Quotation as quoted in writing to the calculation agent by a Reference Treasury Dealer.

“Independent Investment Banker” means one of the Reference Treasury Dealers to be selected by Nippon Life.

“Reference Treasury Dealer” means each of up to five banks selected by Nippon Life, or the affiliates of such banks, which are (i) primary U.S. Treasury securities dealers, and their respective successors, or (ii) market makers in pricing corporate bond issues denominated in U.S. dollars.

“Reference Treasury Dealer Quotations” means with respect to each Reference Treasury Dealer and any reset date, the arithmetic average, as determined by the calculation agent, of the bid and offered prices for the applicable Comparable Treasury Issue provided to the calculation agent at the request of an Independent Investment Banker, expressed in each case as a percentage of its principal amount, at 11:00 a.m. (New York City time), on the reset determination date.

Status of the Notes; Subordination

The Notes will constitute irrevocable, direct, unsecured and subordinated obligations of Nippon Life. Claims in respect of the Notes shall at all times rank *pari passu* and without any preference among themselves and *pari passu* with liquidation parity securities (as defined below), as to priority of liquidation payment in the sense that payment in respect of the Notes is limited upon the occurrence of a subordination event (as defined below), as described in the following paragraph, and in priority to (i) claims of holders of interests in the foundation funds (*kikin*) of Nippon Life and (ii) claims of any other instruments of Nippon Life that are expressly designated as being junior to the Notes as to priority of liquidation payment. “Liquidation parity securities” means (i) our \$2,250 million aggregate principal amount of 5.10% step-up callable subordinated notes due 2044, \$1,500 million aggregate principal amount of 4.70% step-up callable subordinated notes due 2046, \$800 million aggregate principal amount of 4.00% step-up callable subordinated notes due 2047, \$1,150 million aggregate principal amount of 3.40% step-up callable subordinated notes due 2050, \$1,600 million aggregate principal amount of 2.750% step-up callable subordinated notes due 2051, \$900 million aggregate principal amount of 2.900% step-up callable subordinated notes due 2051, \$930 million aggregate principal amount of 6.250% step-up callable subordinated notes due 2053, ¥75 billion aggregate principal amount of 1.52% step-up callable subordinated notes due 2045, ¥70 billion aggregate principal amount of 0.94% step-up callable subordinated notes due 2046, ¥30 billion aggregate principal amount of 1.12% step-up callable subordinated notes due 2051, ¥75 billion aggregate principal amount of 0.91% step-up callable subordinated notes due 2046, ¥15 billion aggregate principal amount of 1.10% step-up callable subordinated notes due 2051, ¥100 billion aggregate principal amount of 1.05% step-up callable subordinated notes due 2047, ¥100 billion aggregate principal amount of 1.05% step-up callable subordinated loan due 2048, ¥120 billion aggregate principal amount of 1.03% step-up callable subordinated loan due 2048, ¥90 billion aggregate principal amount of 0.95% step-up callable subordinated loan due 2049, ¥80 billion aggregate principal amount of 0.85% step-up callable subordinated loan due 2049, ¥130 billion aggregate principal amount of 1.05% step-up callable subordinated loan due 2050, ¥200 billion aggregate principal amount of 0.97% step-up callable subordinated loan due 2051, ¥130 billion aggregate principal amount of 1.03% step-up callable subordinated loan due 2052, ¥71 billion aggregate principal amount of 1.10% step-up callable subordinated loan due 2052 and ¥80 billion aggregate principal amount of step-up callable subordinated loan due 2053 and (ii) any other liabilities of Nippon Life that are expressly designated as being on a parity with, or ranking *pari passu* with, the Notes as to priority of liquidation payment, and, for the avoidance of doubt, shall not include foundation funds obligations.

Upon the occurrence of a demutualization event, the immediately preceding paragraph shall be amended to read as follows:

The Notes will constitute irrevocable, direct, unsecured and subordinated obligations of Nippon Life. Claims in respect of the Notes shall at all times rank pari passu and without any preference among themselves and pari passu with liquidation parity securities (as defined below), as to priority of liquidation payment in the sense that payment in respect of the Notes is limited upon the occurrence of a subordination event (as defined below), as described in the following paragraph, and in priority to (i) claims of holders of common stock and preferred stock (including the most senior preferred stock) of Nippon Life and (ii) claims of any other instruments of Nippon Life that are expressly designated as being junior to the Notes as to priority of liquidation payment. "Liquidation parity securities" means (i) our \$2,250 million aggregate principal amount of 5.10% step-up callable subordinated notes due 2044, \$1,500 million aggregate principal amount of 4.70% step-up callable subordinated notes due 2046, \$800 million aggregate principal amount of 4.00% step-up callable subordinated notes due 2047, \$1,150 million aggregate principal amount of 3.40% step-up callable subordinated notes due 2050, \$1,600 million aggregate principal amount of 2.750% step-up callable subordinated notes due 2051, \$900 million aggregate principal amount of 2.900% step-up callable subordinated notes due 2051, \$930 million aggregate principal amount of 6.250% step-up callable subordinated notes due 2053, ¥75 billion aggregate principal amount of 1.52% step-up callable subordinated notes due 2045, ¥70 billion aggregate principal amount of 0.94% step-up callable subordinated notes due 2046, ¥30 billion aggregate principal amount of 1.12% step-up callable subordinated notes due 2051, ¥75 billion aggregate principal amount of 0.91% step-up callable subordinated notes due 2046, ¥15 billion aggregate principal amount of 1.10% step-up callable subordinated notes due 2051, ¥100 billion aggregate principal amount of 1.05% step-up callable subordinated notes due 2047, ¥100 billion aggregate principal amount of 1.05% step-up callable subordinated loan due 2048, ¥120 billion aggregate principal amount of 1.03% step-up callable subordinated loan due 2048, ¥90 billion aggregate principal amount of 0.95% step-up callable subordinated loan due 2049, ¥80 billion aggregate principal amount of 0.85% step-up callable subordinated loan due 2049, ¥130 billion aggregate principal amount of 1.05% step-up callable subordinated loan due 2050, ¥200 billion aggregate principal amount of 0.97% step-up callable subordinated loan due 2051, ¥130 billion aggregate principal amount of 1.03% step-up callable subordinated loan due 2052, ¥71 billion aggregate principal amount of 1.10% step-up callable subordinated loan due 2052, and ¥80 billion aggregate principal amount of step-up callable subordinated loan due 2053 and (ii) any other liabilities of Nippon Life that are expressly designated as being on a parity with, or ranking pari passu with, the Notes as to priority of liquidation payment.

Upon the occurrence of a subordination event, the obligations of Nippon Life pursuant to the Notes shall be subordinated in right of payment to all senior indebtedness (as defined below) of Nippon Life, and so long as such subordination event continues, no payment will be made under the Notes (except for such amounts as have become due and payable, other than solely by way of acceleration, prior to the date on which a subordination event shall have occurred) unless and until a condition for liquidation payment (as defined below) shall have occurred.

"Condition for liquidation payment" means (i) in the case of a subordination event under clause (a) of the definition of "subordination event," the total amount of any and all senior indebtedness of Nippon Life, claims in respect of which having been filed within the prescribed period in the liquidation proceedings or of which Nippon Life has knowledge shall have been paid in full in the liquidation proceedings pursuant to the relevant law, (ii) in the case of a subordination event under clause (b) of the definition of "subordination event," the total amount of any and all senior indebtedness of Nippon Life listed on the final distribution list, as amended, submitted to the court in the bankruptcy proceedings shall have been paid or provided for in full (including discharge by deposit of funds with the competent authority) pursuant to the relevant law, (iii) in the case of a subordination event under clause (c) of the definition of "subordination event," the total amount of any and all senior indebtedness which is listed in the reorganization plan of Nippon Life at the time when the court's approval of the reorganization plan becomes final and conclusive shall have been paid in full in the reorganization proceedings

to the extent that the liabilities shall have been fixed, (iv) in the case of a subordination event under clause (d) of the definition of "subordination event," the total amount of any and all senior indebtedness which is listed in the rehabilitation plan of Nippon Life at the time when the court's approval of the rehabilitation plan becomes final and conclusive shall have been paid in full in the rehabilitation proceedings to the extent that the liabilities shall have been fixed, provided that if the court finally and conclusively approves summary or consent rehabilitation proceedings or the cancellation of the rehabilitation plan, or the rehabilitation proceedings are finally and conclusively cancelled or discontinued by the court, Nippon Life shall be deemed to have never been subject to a subordination event under clause (d) of the definition of "subordination event," and accordingly this paragraph shall not apply, or (v) in the case of a subordination event under clause (e) of the definition of "subordination event," conditions equivalent to those set forth in (i), (ii), (iii) or (iv) above have been fulfilled (provided that if the imposition of any such condition is not allowed under such proceedings, any amount which becomes due under the Notes shall become payable in accordance with the Notes and shall not be subject to such condition).

The rights of the holders of the Notes will be reinstated with respect to any payments made to the holders that are subsequently avoided in the bankruptcy, reorganization or rehabilitation proceedings (or other equivalent proceedings pursuant to any applicable law of any jurisdiction other than Japan) of Nippon Life, as though such payments had not been made. A holder of a Note, by acceptance of the Note, agrees that (i) if any payment on the Note is made to the holder after the occurrence of a subordination event and the amount of the payment shall exceed the amount, if any, that should have been paid to the holder upon the proper application of the subordination provisions of the Note, the payment of the excess amount shall be deemed null and void and the holder shall be obliged to return the amount of the excess payment within ten days after receiving notice of the excess payment, and (ii) upon the occurrence of a subordination event and so long as the subordination event shall continue, the holder shall not exercise any right to set off any liabilities of Nippon Life under the Note (except for such amounts as have become due and payable, other than solely by way of acceleration, prior to the date on which a subordination event shall have occurred) against any liabilities of the holder owed to Nippon Life unless, until and only in the amount as the liabilities of Nippon Life under the Notes become payable pursuant to the proper application of the subordination provisions (provided, however, in the case of subordination event (d) below, that if the court finally and conclusively approves summary or consent rehabilitation proceedings or the cancellation of the rehabilitation plan, or the rehabilitation proceedings are finally and conclusively cancelled or discontinued by the court, Nippon Life shall be deemed to have never been subject to such subordination event).

No amendment or modification to the subordination provisions contained in the Indenture that is prejudicial to any creditor in respect of any present or future senior indebtedness of Nippon Life shall be made in any respect. No such amendment or modification shall in any event be effective against any such creditor.

"Subordination event" means any one of the following events:

- (a) a liquidation proceeding (including the voluntary liquidation proceeding (*tsujo seisan*) or special liquidation proceeding (*tokubetsu seisan*)) shall have commenced with respect to Nippon Life pursuant to the Insurance Business Act or any successor legislation thereto;
- (b) a court of competent jurisdiction in Japan shall have commenced bankruptcy proceedings with respect to Nippon Life pursuant to the provisions of the Bankruptcy Act or any successor legislation thereto;
- (c) a court of competent jurisdiction in Japan shall have commenced reorganization proceedings with respect to Nippon Life pursuant to the provisions of the Special Reorganization Act or any successor legislation thereto;
- (d) a court of competent jurisdiction in Japan shall have commenced rehabilitation proceedings with respect to Nippon Life pursuant to the provisions of the Civil

Rehabilitation Act of Japan (Act No. 225 of 1999, as amended) (the "Civil Rehabilitation Act") or any successor legislation thereto; and

- (e) Nippon Life shall have become subject to liquidation, bankruptcy, reorganization, rehabilitation or other equivalent proceedings pursuant to any applicable law of any jurisdiction other than Japan, which proceedings have an equivalent effect to those set out in (a), (b), (c) or (d) above.

Upon the occurrence of a demutualization event, references to the "Insurance Business Act" and the "Special Reorganization Act" in subparagraphs (a) and (c) of the definition of "subordination event" above shall be changed to the "Companies Act of Japan (Act No. 86 of 2005, as amended) (the "Companies Act")" and the "Corporate Reorganization Act of Japan (Act No. 154 of 2002, as amended) (the "Corporate Reorganization Act")," respectively.

"Senior indebtedness" means all benefits and claims and other liabilities of Nippon Life (including, for the avoidance of doubt, statutory subordinated bankruptcy claims (*retsugoteki hasan saiken*) as defined in the Bankruptcy Act) other than liabilities under the Notes, any liquidation parity securities, claims of holders of interests in the foundation funds (*kikin*) or claims of any other instruments that are expressly designated as being junior to the Notes as to priority of liquidation payment.

Upon the occurrence of a demutualization event, the phrase ", claims of holders of interests in the foundation funds (kikin)" in the first sentence of the immediately preceding paragraph shall be deleted.

As a consequence of the subordination provisions in the Notes, in the event of the occurrence of a subordination event, the holders of the Notes may recover less ratably than the holders of insurance policies and other unsubordinated liabilities of Nippon Life. Holders of the Notes may be required to pursue their claims with respect to the Notes in Japan. To the extent that holders of the Notes are entitled to any recovery in any action or proceeding in Japan, the holders might not be entitled in the action or proceeding to a recovery in U.S. dollars and might be entitled in the action or proceeding only to a recovery in Japanese yen. Nippon Life will agree pursuant to the terms of the Notes to indemnify the holders of the Notes and the trustee against certain losses incurred as a result of any judgment or order being given or made for any amount due under the Notes and the judgment or order being expressed and paid in a currency other than U.S. dollars. Any amounts due under this indemnification and any additional amounts due in respect of Japanese withholding taxes as provided by the terms of the Notes will be subordinated in right of payment in any such proceeding.

Pursuant to the provisions of the Insurance Business Act, the Bankruptcy Act, the Special Reorganization Act or the Civil Rehabilitation Act, the holders of liabilities, both subordinated and unsubordinated, of Nippon Life will be required to file a proof of claims in Japan upon the occurrence of a subordination event. Upon the expiration of the period for filing the proofs, based on those filed and the records of Nippon Life, an official list of liabilities that will be entitled to receive distribution in a bankruptcy, reorganization or rehabilitation proceeding will be determined pursuant to the provisions of the Bankruptcy Act, the Special Reorganization Act or the Civil Rehabilitation Act. To the extent that any liabilities senior to the Notes are not included on the final official list in Japan or are not accorded equivalent status pursuant to any applicable law of any jurisdiction other than Japan, the liabilities will no longer rank senior to any amounts payable under the Notes.

Upon the occurrence of a demutualization event, references to the "Insurance Business Act" and the "Special Reorganization Act" in the immediately preceding paragraph shall be changed to the "Companies Act" and the "Corporate Reorganization Act," respectively.

The Indenture and the Notes do not contain any limitations on the amount of senior indebtedness or other liabilities that may be hereafter incurred or assumed, including through guarantee obligations, by Nippon Life.

Deferral of Interest Payments; Arrears of Interest

Optional Deferral of Interest Payments

Nippon Life may, at its sole discretion, elect to defer payment of all (and no less than all) of the interest accrued on the Notes on any interest payment date, so long as such interest payment date does not constitute a mandatory interest deferral date (as defined under “—Mandatory Deferral of Interest Payments”). Any such election to defer payment of interest accrued as of an interest payment date shall not constitute a default by Nippon Life for any purpose. Any such accrued interest, the payment of which is so deferred, so long as such interest remains unpaid, shall constitute arrears of interest and shall be subject to the provisions described under “—Arrears of Interest.” In order to elect deferral of payments, Nippon Life must provide written notice to the trustee, the paying agent and the holders of the Notes no later than one business day prior to the interest payment record date for the relevant interest payment date.

Upon the occurrence of a demutualization event, the first sentence of the immediately preceding paragraph shall be amended to read as follows:

Nippon Life may, at its sole discretion, elect to defer payment of all (and no less than all) of the interest accrued on the Notes on any interest payment date, so long as such interest payment date does not constitute a mandatory interest deferral date (as defined under “—Mandatory Deferral of Interest Payments” below) or a compulsory interest payment date (as defined under “—Compulsory Interest Payments” below).

Mandatory Deferral of Interest Payments

If, as of a date that is five business days prior to the interest payment record date for any interest payment date, (i) a capital deficiency event (as defined below) has occurred and is continuing or (ii) any payment in relation to the Notes or a liquidation parity security has been deferred and continues to be in deferral, Nippon Life shall be required to (a) defer payment of all (and no less than all) of the interest accrued on the Notes as of such interest payment date and (b) provide written notice to the trustee, the paying agent and the holders of the Notes at least one business day prior to the interest payment record date for the relevant interest payment date. Any such mandatory deferral of interest accrued on the Notes as of an interest payment date shall not constitute a default by Nippon Life for any purpose. Any such accrued interest, the payment of which is so deferred, so long as such interest remains unpaid, shall constitute arrears of interest and shall be subject to the provisions described under “—Arrears of Interest.” Any such interest payment date subject to this mandatory deferral requirement shall constitute a “mandatory interest deferral date.”

Upon the occurrence of a demutualization event, the phrases “(i)” and, “or (ii) any payment in relation to the Notes or a liquidation parity security has been deferred and continues to be in deferral” in the first sentence of the immediately preceding paragraph shall be deleted.

A “capital deficiency event” shall be deemed to have occurred if, as of the relevant date, (i) the capital adequacy condition (as defined below) is not met or would not be met as a result of such payment of interest on the Notes or (ii) the Commissioner of the FSA has issued any order of prompt corrective action (*souki zesei sochi*) in relation to regulatory capital requirements to Nippon Life and such order remains in effect.

The “capital adequacy condition” shall be met if, as of the relevant date, (i) Nippon Life’s solvency margin ratio (or such other measure of capital adequacy then used by the applicable regulatory requirements) meets or exceeds the regulatory minimum capital requirements (as defined below), and (ii) a deferral of interest on the Notes is not required under the then applicable regulatory requirements in Japan (or an official application or interpretation of such regulations, including a decision of a court or a tribunal in Japan).

“Regulatory minimum capital requirements” means, as of any date, the then applicable solvency margin ratio (or such other measure of capital adequacy then used by the applicable regulatory requirements) required to be maintained under the Insurance Business Act and related regulations (including any successor laws and regulations) or any other solvency margin or capital adequacy regulations or regulatory capital rules of the FSA or other applicable governmental authority then in effect that are applicable to Nippon Life, falling below which could trigger the issuance of an order of prompt corrective action by the Commissioner of the FSA or other equivalent action taken by the applicable governmental authority and which is, as of the date of the Indenture, a solvency margin ratio of 200% (on a consolidated or nonconsolidated basis).

If any capital deficiency event occurs after the occurrence of a demutualization event, Nippon Life intends to take such action as may be appropriate in order to facilitate a restoration of its regulatory capital position, which may include but is not limited to the following:

(i) not to propose a dividend, distribution or other payment on any class of shares at the general meeting of shareholders of Nippon Life or to declare a dividend, distribution or other payment on any class of shares at the meeting of the board of directors of Nippon Life or make any payment of interest (including any arrears of interest) on any liquidation parity securities; and

(ii) not to redeem, repurchase or otherwise acquire any preferred stock, common stock, or any liquidation parity securities of Nippon Life.

Please note that this intention will not form part of the terms and conditions of the Notes, even upon the occurrence of a demutualization event.

Payment Stoppage

If Nippon Life has given notice to defer interest payments on the Notes, but the relevant interest has not become payable, or if any payment in relation to the Notes has been deferred and continues to be in deferral, Nippon Life shall not, and it shall cause any of its subsidiaries not to, make any payment of principal of, or interest or premium, if any, on, or repay, purchase or redeem any of its securities that are liquidation parity securities or any of its instruments that are expressly designated as being junior to the Notes as to priority of liquidation payment (other than foundation funds obligations).

For the avoidance of doubt, no terms of the Notes will be deemed to restrict in any manner the ability of any subsidiary of Nippon Life to pay dividends or make any distributions to Nippon Life or Nippon Life’s ability to make payments on foundation funds obligations or distributions to its policyholders (*shain haitou*).

Upon the occurrence of a demutualization event, the “Payment Stoppage” provision set forth above shall be deleted.

Arrears of Interest

Arrears of interest on the Notes shall accrue on a cumulative basis and remain payable for so long as they remain unpaid, and, for the avoidance of doubt, any claims thereon shall rank *pari passu* with the Notes. Interest on arrears of interest deferred at Nippon Life’s election shall compound semi-annually at 5.950% *per annum* to, but excluding, the first call date, and at the applicable reset interest rate for each reset interest period thereafter. Arrears of interest mandatorily deferred shall bear no interest.

At the option of Nippon Life, arrears of interest on the Notes may be paid in whole or in part to the persons in whose names the Notes are registered as of the close of business on the 15th calendar day (whether or not such date is a business day) immediately preceding the date on which payment of such arrears of interest is made, at any time upon the expiration of not more than 15 nor less than ten business days’ written notice to the trustee, the paying agent and the

holders of the Notes to such effect (which written notice shall specify the amount of such arrears of interest), provided that such payments (i) shall be subject to any applicable regulatory requirements or approvals, (ii) shall be conditional upon no capital deficiency event having occurred and continuing to occur and (iii) shall be conditional upon no payment in relation to liquidation parity securities having been deferred and continuing to be in deferral, in each case, as of the time of such written notice. Notwithstanding (iii) above or the provisions set forth under “—Optional Deferral of Interest Payments,” “—Mandatory Deferral of Interest Payments” and “—Payment Stoppage,” even if any payment in relation to a liquidation parity security has been deferred and continues to be in deferral, Nippon Life may make payment of all or any portion of the interest on the Notes that shall have accrued as of the most recent interest payment date, if Nippon Life also makes substantially concurrent pro rata payments of interest that shall have accrued as of the most recent interest payment date of such liquidation parity securities, it being understood that if such a substantially concurrent payment is not permitted under the terms of the liquidation parity securities, such payment may be made on the next applicable interest payment date for such liquidation parity securities. For this purpose, the calculation agent shall determine, in its sole and absolute discretion, the method of calculating pro rata amounts where currency conversion or other factors require such a determination. Where no subordination event has occurred and is continuing and arrears of interest on the Notes are paid in part, each such payment shall be applied in or towards satisfaction of the full amount of the arrears of interest on the Notes in respect of the earliest interest period or interest periods in respect of which arrears of interest on the Notes have not been paid in full.

Upon the occurrence of a demutualization event, the phrase “—Optional Deferral of Interest Payments’, ‘—Mandatory Deferral of Interest Payments’ and ‘—Payment Stoppage’” in the immediately preceding paragraph shall be automatically amended to read as “—Optional Deferral of Interest Payments’ and ‘—Mandatory Deferral of Interest Payments’.”

Arrears of interest shall become due and payable in full on whichever is the earlier of (i) the date set for any redemption of the Notes and (ii) the occurrence of any subordination event (but subject to subordination as set forth in “—Status of the Notes; Subordination”).

Upon the occurrence of a demutualization event, “—Compulsory Interest Payments” below shall be added:

Compulsory Interest Payments

All interest accrued as of any compulsory interest payment date shall become due and payable in full on such compulsory interest payment date, subject to compliance with applicable regulatory requirements, including prior consent of the FSA (if then required). A written notice of compulsory interest payment shall be given by Nippon Life to the trustee not more than 15 nor less than ten business days prior to any compulsory interest payment date. Any optional deferral notice provided as to any amount due and payable on any compulsory interest payment date shall have no force or effect.

An interest payment date shall constitute a “compulsory interest payment date” if, during a period of six months prior to such interest payment date, (i) a dividend on any common stock or preferred stock, or any payment of interest (including any arrears of interest) or its equivalent on any junior securities or any liquidation parity securities, of Nippon Life was declared, paid or distributed, except where such payment was compulsory under the terms of the relevant liquidation parity securities or except for pro rata payments of accrued interest and arrears of interest of the relevant liquidation parity securities as described under “—Arrears of Interest,” or (ii) Nippon Life or any subsidiary of Nippon Life has repaid, redeemed, purchased or otherwise acquired all or part of any common stock, preferred stock, any junior securities or any liquidation parity securities of Nippon Life, except for a permitted purchase (as defined below); provided, however, that no compulsory interest payment date shall be deemed to occur if any capital deficiency event has occurred

or continued to occur during the period commencing immediately following the relevant event in (i) or (ii) above and ending on the relevant interest payment date.

“Permitted purchase” means any of the following:

(a) any repayment, redemption, purchase or other acquisition which is required under the Companies Act;

(b) any purchase or acquisition which occurs as a result of a merger, amalgamation, consolidation or any other corporate reorganization; or

(c) any purchase or acquisition in connection with any incentive plan for employees, officers or directors, including any stock option plan or employee stock ownership plan.

Redemption

Final Redemption

Unless previously redeemed or purchased and cancelled as provided below and subject to compliance with applicable regulatory requirements, including prior consent of the FSA (if then required), each Note will be finally redeemed on April 16, 2054 at the principal amount of the Notes then outstanding together with accrued interest (including any arrears of interest) and any additional amounts thereon, provided that (i) Nippon Life’s solvency margin ratio (or such other measure of capital adequacy then used by the applicable regulatory requirements) after giving effect to the redemption is expected to remain at an adequate level within the meaning of the Insurance Business Act (including any successor legislation) and any applicable regulations, public notices or guidelines thereunder then in force; or (ii) Nippon Life procures qualifying financing in an amount not less than the amount of the redemption. “Qualifying financing” includes issuance of foundation funds and subordinated debt financing.

Upon the occurrence of a demutualization event, the last sentence of the immediately preceding paragraph shall be amended to read as follows:

“Qualifying financing” includes issuance of shares and subordinated debt financing.

In the event that the Notes are not redeemed as a result of the failure of the conditions above, interest will continue to accrue and be paid on each interest payment date until the first interest payment date following April 16, 2054 on which the conditions above are fulfilled, which will be the final maturity date when the Notes will be finally redeemed at the principal amount of the Notes together with accrued interest (including any arrears of interest) and any additional amounts thereon in the manner and subject to the conditions stated above.

Nippon Life shall deliver to the trustee a certificate signed by an authorized officer, not less than 30 nor more than 60 days prior to the final redemption date, stating that the above conditions to the final redemption have been or will be fulfilled. The trustee shall be entitled to accept such certificate as sufficient evidence of the satisfaction of the above conditions, in which event it shall be conclusive and binding on holders of the Notes.

Optional Redemption

The Notes may be redeemed at the option and sole discretion of Nippon Life in whole, but not in part, subject to compliance with applicable regulatory requirements, including prior consent of the FSA (if then required), on the first call date or any reset date, upon giving not less than 30 nor more than 60 days’ notice of redemption in writing to the holders of the Notes (which notice shall be irrevocable) and the trustee, at the principal amount of the Notes, together with interest accrued (including any arrears of interest) to the date fixed for redemption and any additional amounts thereon, provided that such early redemption may be permitted only if (i) Nippon Life’s solvency margin ratio (or such other measure of capital adequacy then used by the applicable regulatory requirements) after giving effect to the redemption is expected to remain at an

adequate level within the meaning of the Insurance Business Act (including any successor legislation) and any applicable regulations, public notices or guidelines thereunder then in force, or (ii) Nippon Life procures qualifying financing in an amount not less than the amount of the redemption.

Nippon Life shall deliver to the trustee a certificate signed by an authorized officer stating that the conditions precedent to its right so to redeem have been or will be fulfilled. The trustee shall accept such certificate as sufficient evidence of the satisfaction of the above conditions precedent, in which event it shall be conclusive and binding on holders of the Notes.

Optional Redemption Due to an Additional Amounts Event

The Notes may be redeemed at any time at the option and sole discretion of Nippon Life in whole, but not in part, subject to compliance with applicable regulatory requirements, including prior consent of the FSA (if then required), and upon giving not less than 30 nor more than 60 days' notice of redemption in writing to the holders of the Notes (which notice shall be irrevocable) and the trustee, at the principal amount of the Notes, together with interest accrued (including any arrears of interest) to the date fixed for redemption and any additional amounts thereon, if Nippon Life has been or will be obligated to pay additional amounts as a result of any change in, or amendment to, the laws or regulations of Japan (or, in the case of a successor person not organized under the laws of Japan, such other jurisdiction of the successor person) or any political subdivision or any authority thereof or therein having power to tax, or any change in application, or change or the stating of an official interpretation of such laws or regulations, which change or amendment becomes effective (or, in the case of the stating of an official interpretation, is announced) on or after the date of the issuance of the Notes (or, in the case of a successor person not organized under the laws of Japan, on or after the date of succession) and such obligation cannot be avoided by Nippon Life through the taking of reasonable measures available to Nippon Life (an "additional amounts event"), provided that such early redemption may be permitted only if (i) Nippon Life's solvency margin ratio (or such other measure of capital adequacy then used by the applicable regulatory requirements) after giving effect to the redemption is expected to remain at an adequate level within the meaning of the Insurance Business Act (including any successor legislation) and any applicable regulations, public notices or guidelines thereunder then in force, or (ii) Nippon Life procures qualifying financing in an amount not less than the amount of the redemption.

Nippon Life shall deliver to the trustee (i) a certificate signed by an authorized officer stating that the conditions precedent to its right to so redeem have been or will be fulfilled and (ii) an opinion of independent tax advisers of recognized standing confirming that a change, amendment or stating of an official interpretation as described in the preceding paragraph has occurred. The trustee shall accept such certificate and opinion as sufficient evidence of the satisfaction of the conditions precedent described above, in which event it shall be conclusive and binding on the holders of the Notes.

No notice of redemption for an additional amounts event shall be given sooner than 90 days prior to the earliest date on which Nippon Life would actually be obliged to pay such additional amounts.

Optional Special Event Redemption

The Notes may be redeemed at any time at the option and sole discretion of Nippon Life in whole, but not in part, if a special event (as defined below) has occurred and is continuing, subject to compliance with applicable regulatory requirements, including prior consent of the FSA (if then required), and upon giving not less than 30 nor more than 60 days' notice of redemption in writing to the holders of the Notes (which notice shall be irrevocable) and the trustee at a redemption price equal to the principal amount of the Notes, together with interest accrued (including arrears of interest) to the date fixed for redemption, and any additional amounts thereon, provided that any such early redemption may be permitted only if (x) Nippon

Life's solvency margin ratio (or such other measure of capital adequacy then used by the applicable regulatory requirements) after giving effect to the redemption is expected to remain at an adequate level within the meaning of the Insurance Business Act (including any successor legislation) and any applicable regulations, public notices or guidelines thereunder then in force, or (y) Nippon Life procures qualifying financing in an amount not less than the amount of the redemption.

Nippon Life shall deliver to the trustee (i) a certificate signed by an authorized officer stating that the conditions precedent to its right to so redeem have been or will be fulfilled and (ii) in the case of a tax deductibility event (as defined below), an opinion of independent tax advisers of recognized standing confirming that a change, amendment, decision, administrative action or official pronouncement as described in the definition of "tax deductibility event" below has occurred. The trustee shall accept such certificate and opinion as sufficient evidence of the satisfaction of the conditions precedent described above, in which event it shall be conclusive and binding on the holders of the Notes.

For the purposes of the above:

"Special event" means any one of the following events:

- (a) a "regulatory event," which means any amendment or change to the Insurance Business Act or related regulations (including any successor laws and regulations), or any official administrative pronouncement or judicial decision interpreting or applying such laws or regulations, that is publicly announced after the date of the issuance of the Notes and that results or will result (for the avoidance of doubt, including after giving effect to any applicable grandfathering or similar provisions) in the Notes (in whole or in part) no longer qualifying as subordinated debt (*fusaisei shihon*) under the Insurance Business Act (including any successor legislation) included in the determination of Nippon Life's solvency margin ratio or a similar class of regulatory capital included in the determination of such other measure of capital adequacy then used by the applicable regulatory requirements, and in each case, such disqualification cannot be avoided by Nippon Life through the taking of reasonable measures available to Nippon Life,
- (b) a "tax deductibility event," which means the occurrence of a more than insubstantial increase in the risk that interest payable by Nippon Life on the Notes is not or will not be deductible by Nippon Life, in whole or in part, for Japanese (or, in the case of a successor person not organized under the laws of Japan, such other jurisdiction of the successor person) tax purposes, as a result of (i) any change (including any officially announced proposed changes) in, or amendment to, the laws or regulations (or rulings promulgated thereunder) of Japan (or, in the case of a successor person not organized under the laws of Japan, such other jurisdiction of the successor person) or any political subdivision or any authority thereof or therein having power to tax, that becomes effective on or after the date of the issuance of the Notes (or, in the case of a successor person not organized under the laws of Japan, on or after the date of succession), or (ii) any administrative decision, judicial decision, administrative action or other official pronouncement interpreting or applying such laws, regulations or rulings that is announced on or after the date of the issuance of the Notes (or, in the case of a successor person not organized under the laws of Japan, on or after the date of succession), and, in each case, such non-deductibility cannot be avoided by Nippon Life through the taking of reasonable measures available to Nippon Life, or
- (c) a "rating agency event," which means a publication by S&P, Moody's or Fitch (including any successors to their respective ratings businesses) that an amendment, clarification or change has occurred or will occur in the equity credit criteria, guidelines or methodology of such rating agency, which amendment, clarification or change results or will result in (i) the shortening of the length of time the Notes are assigned a particular level of equity credit by such rating agency as compared to the length of time the Notes would have been assigned that level of equity credit by such rating agency on the date of the

issuance of the Notes, or (ii) a lower equity credit for the Notes than the equity credit assigned by such rating agency on the date of the issuance of the Notes.

No notice of redemption shall be given sooner than (i) in the case of a tax deductibility event, 90 days prior to the earliest date on which such additional tax liability as a result of such non-deductibility would actually become due with respect to Nippon Life's interest payments on the Notes, (ii) in the case of a regulatory event, 90 days prior to the earliest date on which such disqualification would actually become effective with respect to the Notes or (iii) in the case of a rating agency event, 90 days prior to the earliest date on which such amendment, clarification or change would actually apply with respect to the Notes.

Purchases

Nippon Life may, in its sole discretion, at any time, subject to compliance with applicable regulatory requirements, including prior consent of the FSA (if then required), purchase the Notes for cancellation in the open market or otherwise at any price, provided that such purchase may be only permitted if (i) Nippon Life's solvency margin ratio (or such other measure of capital adequacy then used by the applicable regulatory requirements) after giving effect to the purchase is expected to remain at an adequate level within the meaning of the Insurance Business Act (including any successor legislation) and any applicable regulations, public notices or guidelines thereunder then in force, or (ii) Nippon Life procures qualifying financing in an amount not less than the amount of the purchase.

Merger, Consolidation, Sale or Disposition

The Indenture provides that Nippon Life may not merge or consolidate into any other corporation, entity or person (Nippon Life not being the continuing entity), or sell, lease or dispose of its properties and assets substantially as an entirety, whether as a single transaction or a number of transactions, related or not, to any other corporation, entity or person unless:

- the corporation, entity or person assumes or succeeds to the obligations of Nippon Life under the Notes and the Indenture (and, if such corporation, entity or person is organized in a jurisdiction other than Japan, agrees to pay any additional amounts in respect of any taxes, duties, assessments or governmental charges of whatever nature imposed or levied by or on behalf of the jurisdiction of such corporation, entity or person, or any authority therein or thereof having power to tax, corresponding to the obligation to pay additional amounts as described under "—Taxation and Additional Amounts," subject to exceptions substantially similar to the exceptions set forth therein, substituting such jurisdiction for references to "Japan"), and
- after giving effect thereto, no event of acceleration (as defined below) with respect to the Notes shall have occurred and be continuing.

Taxation and Additional Amounts

All payments by Nippon Life or its paying agent of principal and interest in respect of the Notes shall be made without withholding or deduction for or on account of any present or future taxes, duties, assessments or governmental charges of whatever nature imposed or levied by or on behalf of Japan, or any authority thereof or therein having power to tax, unless such withholding or deduction is required under Japanese law or by such authority.

In such event, Nippon Life shall pay such additional amounts as will result in the receipt by the holders of such amounts as would have been received by them had no such withholding or deduction been required, except that no such additional amounts shall be payable with respect to any Notes under any of the following circumstances:

- (i) the holder or beneficial owner of the Notes is an individual non-resident of Japan or a non-Japanese corporation and is liable for such taxes in respect of such Notes by reason

- of its (a) having some present or former connection with Japan other than the mere holding of such Notes or (b) being a specially-related person of Nippon Life as described in Article 6, Paragraph (4) of the Special Taxation Measures Act;
- (ii) the holder or beneficial owner of the Notes would otherwise be exempt from any such withholding or deduction but fails to comply with any applicable requirement to provide interest recipient information (as defined below) or to submit a written application for tax exemption (as defined below) to the relevant paying agent to whom the relevant Notes are presented (where presentation is required) or whose interest recipient information is not duly communicated through the relevant international clearing organization participant (as defined below) and the relevant international clearing organization to such paying agent;
 - (iii) the holder or beneficial owner of the Notes is for Japanese tax purposes treated as an individual resident of Japan or a Japanese corporation (except for (a) a Designated Financial Institution that complies with the requirement to provide interest recipient information or to submit a written application for tax exemption and (b) an individual resident of Japan or a Japanese corporation that duly notifies (directly, through the international clearing organization participant or otherwise) the relevant paying agent of its status as not being subject to taxes to be withheld or deducted by Nippon Life by reason of receipt by such individual resident of Japan or Japanese corporation of interest on such Notes through a payment handling agent in Japan);
 - (iv) the Note is presented for payment (where presentation is required) more than 30 days after the day on which such payment on the Notes became due or after the full payment was provided for, whichever occurs later, except to the extent the holder thereof would have been entitled to additional amounts on presenting the same for payment on the last day of such period of 30 days;
 - (v) the withholding or deduction is imposed on a holder or beneficial owner that could have avoided such withholding or deduction by presenting its Notes (where presentation is required) to another paying agent;
 - (vi) the holder is a fiduciary or partnership or is not the sole beneficial owner of the payment of the principal of, or any interest on, any Note, and Japanese law requires the payment to be included for tax purposes in the income of a beneficiary or settlor with respect to such fiduciary or a member of such partnership or a beneficial owner, in each case, who would not have been entitled to such additional amounts had it been the holder of the Note; or
 - (vii) any combination of (i) through (vi) above.

For the avoidance of doubt, no additional amounts will be paid on the Notes with respect to any amounts deducted or withheld from a payment on the Notes pursuant to or in connection with FATCA.

Where the Notes are held through a participant of an international clearing organization or a financial intermediary (each, an "international clearing organization participant"), in order to receive payments free of withholding or deduction by Nippon Life for or on account of any present or future taxes, duties, assessments or governmental charges of whatever nature imposed or levied by or on behalf of Japan, or any authority thereof or therein having power to tax, if the relevant beneficial owner is (i) an individual non-resident of Japan or a non-Japanese corporation (other than a specially-related person of Nippon Life) or (ii) a Designated Financial Institution falling under certain categories prescribed by the Special Taxation Measures Act, all in accordance with the Special Taxation Measures Act, such beneficial owner shall, at the time of entrusting an international clearing organization participant with the custody of the relevant Notes, provide certain information prescribed by the Special Taxation Measures Act (referred to in this section as "interest recipient information") to enable the international clearing

organization participant to establish that such beneficial owner is exempted from the requirement for taxes to be withheld or deducted, and advise the international clearing organization participant if the beneficial owner ceases to be so exempted (including the case where a beneficial owner that is an individual non-resident of Japan or a non-Japanese corporation becomes a specially-related person of Nippon Life).

Where Notes are not held through an international clearing organization participant, in order to receive payments free of withholding or deduction by Nippon Life for or on account of any present or future taxes, duties, assessments or governmental charges of whatever nature imposed or levied by or on behalf of Japan, or any authority thereof or therein having power to tax, if the relevant beneficial owner is (i) an individual non-resident of Japan or a non-Japanese corporation (other than a specially-related person of Nippon Life) or (ii) a Designated Financial Institution, all in accordance with the Special Taxation Measures Act, such beneficial owner shall, prior to each time at which it receives interest, submit to the relevant paying agent a written application for tax exemption (*hikazei tekiyo shinkokusho*) (referred to in this section as a “written application for tax exemption”) stating, *inter alia*, the name and address of the beneficial owner, the title of the Notes, the relevant interest payment date, the amount of interest and the fact that the beneficial owner is qualified to submit the written application for tax exemption, together with documentary evidence regarding its identity and residence. If a holder or beneficial owner of the Notes provides certain information required to be stated in the written application for tax exemption, in an electronic form prescribed by the relevant ministerial ordinance, with the relevant paying agent, such holder or beneficial owner will be deemed to have submitted the written application for tax exemption to the relevant paying agent.

By subscribing to the Notes, an investor will be deemed to have represented that it is a “Gross Recipient” for Japanese tax purposes. For more details regarding Japanese withholding tax, see “Taxation—Japanese Taxation.”

Nippon Life shall make any required withholding or deduction and remit the full amount withheld or deducted to the Japanese taxing authority in accordance with applicable law. Nippon Life shall use reasonable efforts to obtain certified copies of tax receipts evidencing the payment of any tax, duty, assessment, fee or other governmental charge so withheld or deducted from the Japanese taxing authority imposing such tax, duty, assessment or other governmental charge, and if certified copies are not available, Nippon Life shall use reasonable efforts to obtain other evidence satisfactory to the paying agent, and the paying agent shall make such certified copies or other evidence available to the holders or the beneficial owners of the Notes upon reasonable request to the paying agent.

The obligation to pay additional amounts with respect to any taxes, duties, assessments and other governmental charges shall not apply to any estate, inheritance, gift, sales, transfer, personal property or any similar tax, duty, assessment, fee or other governmental charge or any tax, duty, assessment, fee or other governmental charge which is payable otherwise than by withholding or deduction from payments of principal or interest on the Notes; provided that, except as otherwise set forth in the Notes and in the Indenture, Nippon Life will pay all stamp, court or documentary taxes or any excise or property taxes, charges or similar levies and other duties, if any, which may be imposed by Japan, the United States or any political subdivision or any taxing authority thereof or therein, with respect to the Indenture or as a consequence of the initial issuance, execution, delivery or registration of the Notes.

References to principal or interest in respect of the Notes shall be deemed to include any additional amounts due which may be payable as set forth in the Notes and the Indenture.

Events of Acceleration; Limited Rights of Acceleration

An “event of acceleration” with respect to the Notes means the occurrence of a subordination event.

In case an event of acceleration set forth above shall occur and be continuing, then interest on the Notes shall cease to accrue and the trustee may, or if so requested by the holders of not less

than 25% in aggregate principal amount of the Notes then outstanding and subject to the trustee being secured, indemnified and/or prefunded to its satisfaction, shall, by written notice to Nippon Life declare the principal of and all interest then accrued on the Notes to be forthwith due and payable upon receipt of such notice by Nippon Life. Immediately upon delivery of such notice, the Notes shall become immediately due and payable, subject to the subordination provisions described herein.

If (i) a liquidation proceeding with respect to Nippon Life shall be rescinded or terminated without distribution of assets pursuant to the Insurance Business Act, (ii) a court of competent jurisdiction shall rescind or terminate a bankruptcy action with respect to Nippon Life without a distribution of assets pursuant to the Bankruptcy Act, (iii) a court of competent jurisdiction shall rescind or terminate a reorganization proceeding with respect to Nippon Life whether having approved or without approving the reorganization plan pursuant to the Special Reorganization Act, (iv) a court of competent jurisdiction shall rescind or terminate a rehabilitation proceeding with respect to Nippon Life whether having approved or without approving the rehabilitation plan pursuant to the Civil Rehabilitation Act, (v) a court of competent jurisdiction shall rescind or terminate any proceedings giving rise to an event of acceleration due to the occurrence of a subordination event under clause (e) of the definition of "subordination event" in "—Status of the Notes; Subordination," such rescission, termination or other event having an equivalent effect to that set forth in the foregoing clause (i), (ii), (iii) or (iv), as applicable, or (vi) if an event of acceleration with respect to the Notes shall otherwise be rescinded or terminated, then the event of acceleration shall have the same effect as if it had not occurred.

Upon the occurrence of a demutualization event, references to the "Insurance Business Act" and the "Special Reorganization Act" in subparagraphs (i) and (iii) of the immediately preceding paragraph shall be changed to the "Companies Act" and the "Corporate Reorganization Act," respectively.

Neither the trustee nor any holder of the Notes shall have any rights to accelerate the repayment of the Notes upon a default in the payment of principal of or interest on the Notes, upon the non-performance of any covenant of Nippon Life in relation to the Notes or upon the happening of any other event in relation to the Notes other than a subordination event, and in such cases, payments on the Notes would remain subject to subordination.

Further Issues

Nippon Life may from time to time, without the consent of the holders of the Notes, create and issue further Notes having the same terms and conditions as the Notes in all respects except for the issue date, issue price and, in some cases, first interest payment date. Additional Notes issued in this manner may be consolidated with and form a single series with the previously outstanding Notes. Any additional Notes that have the same CUSIP, ISIN or other identifying number as the outstanding Notes must be fungible with the outstanding Notes for U.S. federal income tax purposes.

Indemnification of Judgment Currency

Nippon Life will indemnify the trustee and each holder of a Note to the full extent permitted by applicable law against any loss incurred by the trustee and the holder as a result of any judgment or order being given or made for any amount due under the Note and the judgment or order being expressed and paid in the currency (the "judgment currency"), other than U.S. dollars and as a result of any variation as between (i) the rate of exchange at which the U.S. dollar is converted into the judgment currency for the purpose of the judgment or order and (ii) the spot rate of exchange in The City of New York at which the trustee and the holder on the date that payment is made pursuant to the judgment or order is able to purchase U.S. dollars with the amount of the judgment currency actually received by the trustee and the holder.

Modification and Waiver

Subject to the sixth paragraph under “—Status of the Notes; Subordination,” modification and amendment of the Notes and the Indenture may be made by Nippon Life and the trustee with the written consent of the holders of at least 66% in aggregate principal amount of the outstanding Notes; provided, however, that no such modification or amendment may, without the consent of the holder of each outstanding Note affected thereby:

- (i) change the maturity date of the principal or payment date of any interest or change any obligation of Nippon Life to pay any additional amounts;
- (ii) reduce the principal amount of or rate of interest on, any Note;
- (iii) affect the rights of holders of less than all the outstanding Notes;
- (iv) change the place of payment where, or the coin or currency in which, any Note or interest thereon is payable; or
- (v) impair the right of a holder to institute suit for the enforcement of any payment on or with respect to any Note on or after the date when due;

provided, further, that no such modification may, without the consent of the holders of all Notes outstanding at the time, alter the respective percentages of outstanding Notes necessary, pursuant to the Indenture, to modify the terms of the Notes, waive past defaults or accelerate the payment of the principal amount of the Notes.

It shall not be necessary for any act of holders under the relevant section of the Indenture to approve the particular form of any proposed supplemental indenture, but it shall be sufficient if such act shall approve the substance thereof.

Notwithstanding the foregoing, without the consent of any holders of the Notes, Nippon Life and the trustee, at any time and from time to time, may enter into one or more indentures supplemental to the Indenture, in form satisfactory to the trustee, for any of the following purposes:

- (i) to evidence the succession of another corporation, entity or person to Nippon Life and the assumption by any such successor of the covenants of Nippon Life in the Indenture and the Notes,
- (ii) to add to the covenants of Nippon Life or to surrender any right or power in the Indenture conferred upon Nippon Life for the benefit of the holders of the Notes,
- (iii) to evidence and provide for the acceptance of appointment under the Indenture by a successor trustee,
- (iv) to cure any ambiguity, to correct or supplement any provision in the Indenture which may be defective or inconsistent with any other provision in the Indenture, or to make any other provisions with respect to matters or questions arising under the Indenture, provided that such action shall not adversely affect the interests of the holders of the Notes in any material respect, or
- (v) to make any other change that does not adversely affect the interests of the holders of the Notes in any material respect.

In determining compliance with this “Modification and Waiver” section, the trustee shall be entitled to receive and will be fully protected in conclusively relying on an opinion of legal advisers and a certificate of an authorized officer.

Paying Agent

The paying agent shall initially be The Bank of New York Mellon. A paying agent shall be permitted to resign as paying agent upon 30 days’ written notice to Nippon Life. In the event

that the paying agent resigns or is removed, Nippon Life shall appoint a bank or trust company acceptable to Nippon Life to act as the successor paying agent. If the paying agent resigns but Nippon Life fails to appoint a successor paying agent within the 30 day notice period, the resigning paying agent may appoint a bank or trust company, or may petition any court of competent jurisdiction for the appointment of a bank or trust company, as the successor paying agent.

Paying Agent and Listing of the Notes in Singapore

For so long as the Notes are listed on the SGX-ST and the rules of the SGX-ST so require, Nippon Life shall appoint and maintain a paying agent in Singapore where the Notes may be presented or surrendered for payment or redemption, in the event that a global security is exchanged for definitive Notes. In addition, in the event that a global security is exchanged for definitive Notes, an announcement of such exchange shall be made by Nippon Life or on its behalf through the SGX-ST and such announcement will include all material information with respect to the delivery of the definitive Notes, including details of the paying agent in Singapore. The Notes will be traded on the SGX-ST in a minimum board lot size of S\$200,000 so long as any of the Notes are listed on the SGX-ST and the rules of SGX-ST so require.

The Trustee

The trustee, The Bank of New York Mellon, is organized under the laws of the State of New York, with offices located in 240 Greenwich Street, New York, NY 10286, U.S.A. In the absence of an event of acceleration with respect to the Notes, the trustee need only perform the duties specifically set forth in the Indenture. The Indenture provides that during the existence of an event of acceleration with respect to the Notes, the trustee will exercise the rights and powers vested in it by the Indenture, and use the same degree of care and skill in the exercise thereof as a prudent person would exercise or use under the circumstances in the conduct of his or her own affairs.

The Indenture does not contain limitations on the rights of the trustee, should it be or become a creditor of Nippon Life, to obtain payment of claims. The trustee is not precluded from engaging in other transactions and would not be obliged to account for profit, and if it has or acquires any conflicting interest, as defined in Section 310(b) of the U.S. Trust Indenture Act of 1939, as amended, it is not required to eliminate the conflict or resign.

The trustee will be under no obligation to exercise any rights or powers vested in it by the Indenture at the written request or direction of any holder, unless such holders have offered to the trustee security, indemnity and/or prefunding satisfactory to it against the costs, expenses (including the reasonable fees and expenses of its counsel) and liabilities which might be incurred by it in compliance with such request or direction.

Successor Trustee

Any successor trustee appointed pursuant to the terms of the Indenture shall have a combined capital and surplus of not less than \$50,000,000 and have an office or agent in the Borough of Manhattan, The City of New York.

Repayment of Funds

Any money deposited by Nippon Life with the trustee or a paying agent for payment of principal of or interest and any additional amounts on any Note which remains unclaimed for two years after such principal, interest or additional amounts have become due and payable and paid to the trustee shall upon Nippon Life's request (and subject to the claims of, or payments to, the trustee or any agent under or pursuant to the Indenture), be repaid to Nippon Life, and all liability of the trustee or such paying agent with respect to such payments will cease, and, to the extent permitted by law, the holder of that Note shall thereafter look only to Nippon Life for payment thereof as a general unsecured creditor.

Governing Law; Consent to Jurisdiction and Service of Process; Communications

The Indenture and the Notes will be governed by, and construed in accordance with, the laws of the State of New York.

Nippon Life has irrevocably and unconditionally submitted to the non-exclusive jurisdiction of any U.S. federal or New York state court in the Borough of Manhattan, The City of New York over any legal suit, action or proceeding arising out of or relating to the Indenture or any Note. As long as any of the Notes remain outstanding, Nippon Life will at all times have an authorized agent in The City of New York upon whom process may be served in any legal suit, action or proceeding arising out of or relating to the Indenture or any Note. Nippon Life has appointed Cogency Global Inc., located at 122 East 42nd Street, 18th Floor, New York, NY 10168, as its agent for such purpose.

To the fullest extent permitted by applicable law, all parties (including Nippon Life, the trustee and the holders of the Notes) waive any and all right to trial by jury in any legal proceeding arising out of or relating to the Indenture, the Notes or the transactions contemplated thereby.

The Indenture provides that if any holder of a Note applies in writing to the trustee for information for the purpose of communicating with other holders of the Notes, the trustee must, upon satisfaction of certain conditions by such applicant, either afford such applicant access to such information or mail copies of the communication prepared by such applicant to the holders of the Notes, at the expense of such applicant.

Limitation on Suits

Other than the right to institute a suit for the enforcement of the payment of principal of, or interest on (including, in each case, any additional amounts, if applicable), any Notes after the applicable due date specified in the Notes, no holder of any Note shall have any right to institute any proceeding with respect to the Indenture, or for the appointment of a receiver or trustee, or for any other remedy thereunder, unless (i) such holder has previously given written notice to the trustee of either (a) a continuing event of acceleration, (b) default by Nippon Life with respect to the covenant described under “—Merger, Consolidation, Sale or Disposition,” or (c) default made in the performance by Nippon Life of any other obligation under the Indenture or the Notes which continues for 60 days after notice of such default is given to Nippon Life by the trustee or the holders of not less than 10% in principal amount of the Notes; (ii) the holders of not less than 25% in aggregate principal amount of the Notes shall have made written request to the trustee to institute proceedings in respect of such event or default in its own name as trustee; (iii) such holder or holders have offered to the trustee indemnity, security and/or prefunding against the costs, expenses and liabilities to be incurred in compliance with such request; (iv) the trustee for 60 days after its receipt of such notice, request and offer of indemnity, security and/or prefunding has failed to institute any such proceeding; and (v) no direction inconsistent with such written request has been given to the trustee during such 60 day period by the holders of a majority in aggregate principal amount of the Notes.

No one or more of such holders shall have any right in any manner whatsoever by virtue of, or by availing of, any provision of the Indenture to affect, disturb or prejudice the rights of any other of such holders, or to obtain or to seek to obtain priority or preference over any other of such holders or to enforce any right under the Indenture, except in the manner therein provided and for the equal and ratable benefit of all of such holders.

Undertaking for Costs

In any suit for the enforcement of any right or remedy under the Indenture or against the trustee for any action taken, suffered or omitted by it as trustee, other than a suit instituted by Nippon Life, the trustee, a holder or group of holders holding more than 10% in aggregate principal amount of the outstanding Notes, or by any holder for the enforcement of the payment of the principal of or interest on any outstanding Note on or after the due date expressed in such Note,

a court may require any party litigant in such suit to file an undertaking to pay the costs of such suit, and may assess reasonable costs, including reasonable attorneys' fees, against any party litigant in such suit.

Book-Entry; Delivery and Form

DTC, Euroclear and Clearstream

The Notes will initially be issued to investors only in book-entry form. The Notes sold in reliance on Regulation S under the Securities Act will be initially in the form of one or more fully registered global securities (the "Regulation S global securities") and the Notes sold in reliance on Rule 144A under the Securities Act will initially be in the form of one or more fully registered global securities (the "Rule 144A global securities"). The global securities will be issued and registered in the name of Cede & Co., acting as nominee for DTC, which will act as securities depository for the Notes. The global securities will initially be deposited with The Bank of New York Mellon, acting as custodian for DTC.

The Notes (including beneficial interests in the global securities) will be subject to certain restrictions on transfer set forth in the Notes and the Indenture and will bear a legend regarding the restrictions as set forth under "Transfer Restrictions." Under certain circumstances, transfers may be made only upon receipt by the transfer agent of a written certification (in the form provided in the Indenture).

A beneficial interest in a Regulation S global security may be transferred to a person who takes delivery in the form of an interest in a Rule 144A global security upon receipt by the transfer agent of a written certification (in the form provided in the Indenture) from the transferor to the effect that the transferor (i) reasonably believes that the transferee is a QIB purchasing for its own account (or for the account of one or more QIBs over which account it exercises sole investment discretion) and (ii) has notified the transferee of the restrictions on transfer set forth under "Transfer Restrictions."

Beneficial interests in a Rule 144A global security may be transferred to a person who takes delivery in the form of an interest in a Rule 144A global security without any written certification from the transferor or the transferee. Beneficial interests in a Rule 144A global security may be transferred to a person who takes delivery in the form of an interest in a Regulation S global security only upon receipt by the transfer agent of a written certification (in the form provided in the Indenture) from the transferor to the effect that such transfer is being made in compliance with the restrictions on transfer set forth under "Transfer Restrictions" and pursuant to and in accordance with Rule 903 or 904 of Regulation S or Rule 144A under the Securities Act.

Any beneficial interest in one of the global securities that is transferred to an entity that takes delivery in the form of an interest in another global security will upon transfer, cease to be an interest in such global security and become an interest in the other global security and, accordingly, will thereafter be subject to all transfer restrictions, if any, and other procedures applicable to beneficial interest in such other global security for as long as it remains such an interest.

Persons that acquire beneficial ownership interests in the global securities will hold their interests through DTC in the United States or through Euroclear or Clearstream in Europe, if they are participants in those systems, or indirectly through organizations that are participants in those systems. Euroclear and Clearstream will hold omnibus positions on behalf of their participants through customers, securities accounts in Euroclear's and Clearstream's names on the books of their respective depositories, which in turn will hold those positions in customers' securities accounts in the depositories' names on the books of DTC. Unless and until definitive Notes are issued, the only holder of the Notes will be Cede & Co., as nominee of DTC, or the nominee of a successor depository. Beneficial owners will be permitted to exercise their rights only indirectly through DTC and its participants, including Euroclear, Clearstream and their participants.

DTC is a limited-purpose trust company organized under the New York Banking Law, a banking organization within the meaning of the New York Banking Law, a member of the Federal Reserve System, a clearing corporation within the meaning of the New York Uniform Commercial Code, and a clearing agency registered pursuant to the provisions of Section 17A of the Exchange Act. DTC holds securities that its participants deposit with it. DTC also facilitates the settlement among its participants of securities transactions, such as transfers and pledges, in deposited securities through electronic computerized book-entry changes in its participants' accounts, eliminating the need for physical movement of securities certificates. Participants in DTC include Euroclear and Clearstream, securities brokers and dealers, banks, trust companies, clearing corporations and certain other organizations. DTC is owned by a number of its participants and by NYSE Euronext and the Financial Industry Regulatory Authority. Access to the DTC system is also available to others, such as securities brokers and dealers, banks, trust companies and clearing corporations that clear through or maintain a custodial relationship with a DTC participant, either directly or indirectly. The rules applicable to DTC and its participants are on file with the SEC.

Euroclear was created in 1968 to hold securities for its participants and to clear and settle transactions among its participants through simultaneous electronic book-entry delivery against payment, thereby eliminating the need for physical movement of certificates and any risk from lack of simultaneous transfers of securities and cash. Euroclear provides various other services, including securities lending and borrowing, and interfaces with domestic markets in several countries. The Euroclear system is operated by Euroclear, a bank incorporated under the laws of the Kingdom of Belgium as the "Euroclear operator." All operations are conducted by the Euroclear operator and all Euroclear securities clearance accounts and Euroclear cash accounts are accounts with the Euroclear operator. Euroclear participants include banks (including central banks), securities brokers and dealers and other professional financial intermediaries and may include the initial purchasers or their affiliates. Indirect access to Euroclear is also available to other firms that clear through or maintain a custodial relationship with a Euroclear participant, either directly or indirectly.

Securities clearance accounts and cash accounts with the Euroclear operator are governed by the Terms and Conditions Governing Use of Euroclear and the related operating procedures of the Euroclear system and applicable Belgian law. The Euroclear terms and conditions govern transfers of securities and cash within Euroclear, withdrawals of securities and cash from Euroclear, and receipts of payments with respect to securities in Euroclear. All securities in Euroclear are held on a fungible basis without attribution of specific certificates to specific securities clearance accounts. The Euroclear operator acts under the Euroclear terms and conditions only on behalf of Euroclear participants and has no record of or relationship with persons holding through Euroclear participants.

Clearstream is incorporated under the laws of Luxembourg as a professional depository. Clearstream holds securities for its participating organizations and facilitates the clearance and settlement of securities transactions between its participants through electronic book-entry changes in accounts of its participants, eliminating the need for physical movement of certificates. Clearstream provides to its participants, among other things, services for safekeeping, administration, clearance and settlement of internationally traded securities and securities lending and borrowing. Clearstream interfaces with domestic markets in several countries. As a professional depository, Clearstream is subject to regulation by the Luxembourg Monetary Institute. Clearstream participants are recognized financial institutions around the world, including underwriters, securities brokers and dealers, banks, trust companies, clearing corporations and certain other organizations and may include the initial purchasers or their affiliates. Indirect access to Clearstream is also available to others, such as banks, brokers, dealers and trust companies that clear through or maintain a custodial relationship with a Clearstream participant, either directly or indirectly.

Purchases of Notes within the DTC system must be made by or through DTC participants, which will receive a credit for the Notes on DTC's records and on the records of Euroclear or

Clearstream, if applicable. The ownership interest of each actual purchaser of Notes, i.e., a beneficial owner of an interest in a global security, will in turn be recorded on the DTC participants' and indirect participants' records.

Beneficial owners of interests in a global security will not receive written confirmation from DTC of their purchases, but they are expected to receive written confirmations providing details of the transactions, as well as periodic statements of their holdings, from the DTC participants or indirect participants through which they purchased the Notes. Transfers of ownership interests in the Notes are to be accomplished by entries made on the books of DTC participants and indirect participants acting on behalf of beneficial owners of interests in a global security. Beneficial owners of interests in a global security will not receive certificates representing their ownership interests in the Notes unless use of the book-entry system for the Notes is discontinued.

Limitations on Responsibilities

DTC, Euroclear and Clearstream have no knowledge of the actual beneficial owners of interests in a global security. DTC's records reflect only the identity of the DTC participants to whose accounts those Notes are credited, which may or may not be the beneficial owners of interests in a global security. Similarly, the records of Euroclear and Clearstream reflect only the identity of the Euroclear or Clearstream participants to whose accounts those Notes are credited, which also may or may not be the beneficial owners of interests in a global security. DTC, Euroclear and Clearstream participants and indirect participants will remain responsible for keeping account of their holdings on behalf of their customers.

DTC's Procedures for Notices, Voting and Payments

So long as DTC, or its nominee; is the registered owner or holder of a global security, DTC or that nominee, as the case may be, will be considered the sole owner or holder of the Notes represented by the global security for all purposes under the Notes and the Indenture. No beneficial owner of an interest in a global security will be able to transfer that interest except in accordance with DTC's applicable procedures, in addition to those provided for under the Indenture.

DTC has advised Nippon Life that it will take any action permitted to be taken by a holder of Notes, including the presentation of Notes for exchange as described below, only at the direction of one or more of its participants to whose account DTC's interests in the global securities are credited and only in respect of that portion of the aggregate principal amount of Notes as to which that participant or participants has or have given the direction.

Conveyance of notices and other communications by DTC to its participants, by those participants to its indirect participants, and by participants and indirect participants to beneficial owners of interests in a global security will be governed by arrangements among them, subject to any statutory or regulatory requirements as may be in effect from time to time.

The trustee will send any notices in respect of the Notes held in book-entry form to Cede & Co.

Payment of principal of and interest on the Notes held in book-entry form will be made to Cede & Co. or another nominee of DTC in immediately available funds. DTC's practice is to credit its participants' accounts on the relevant payment date in accordance with their respective holdings shown on DTC's records unless DTC has reason to believe that it will not receive payments on that payment date. Payments by DTC's participants and indirect participants to beneficial owners of interests in a global security will be governed by standing instructions and customary practices, and will be the responsibility of those participants and indirect participants and not of DTC or Nippon Life, subject to any statutory or regulatory requirements that may be in effect from time to time. Payment of principal of and interest on the Notes or other amounts to DTC is the responsibility of Nippon Life, disbursement of these payments to participants is the responsibility of DTC, and disbursement of those payments to the beneficial owner of an interest in a global security is the responsibility of participants and indirect participants.

If the issuer is acting as its own paying agent, the principal amount of the Notes in definitive form will be payable by check, drawn on a bank in The City of New York, upon presentation and surrender of the Notes at Nippon Life or at the office of the trustee located at 240 Greenwich Street, New York, NY 10286, U.S.A., or at such other place or places as the trustee shall designate by notice to the holders of the Notes. If the issuer is acting as its own paying agent, interest on the Notes will be payable by check, drawn on a bank in The City of New York, mailed to the persons in whose names the Notes, or one or more predecessor Notes, are registered on each interest payment record date. Notwithstanding the foregoing, the person in whose name a Note is registered may elect to receive payments of principal or interest by wire transfer in immediately available funds to a bank account in The City of New York designated by such person in a written notice received by the trustee (i) in the case of a payment of interest, prior to the interest payment record date immediately preceding the interest payment date on which such payment is due and (ii) in the case of payment of principal on the maturity date, prior to the interest payment record date immediately preceding the maturity date, provided that in the case of such payment of principal, the Note shall have been surrendered to the trustee for payment together with such notice.

Except as described in this offering circular, a beneficial owner of an interest in a global security will not be entitled to receive physical delivery of Notes. Accordingly, each beneficial owner of an interest in a global security must rely on the procedures of DTC to exercise any rights under the Notes.

Although DTC, Euroclear and Clearstream have agreed to the foregoing procedures in order to facilitate transfers of interests in the global securities among participants, none of them is under any obligation to perform or continue to perform those procedures, and those procedures may be discontinued at any time. None of Nippon Life, the trustee, the notes registrar, the transfer agent or the paying agent will have any responsibility for the performance by DTC, Euroclear, Clearstream or their participants or indirect participants under the rules and procedures governing them. DTC, Euroclear and Clearstream may discontinue providing their services as securities depository with respect to the Notes at any time by giving notice to Nippon Life. Under those circumstances, definitive Notes would be delivered as described below.

The information in this section concerning DTC, Euroclear and Clearstream and DTC's book-entry system has been obtained from sources that Nippon Life believes to be reliable, but Nippon Life takes no responsibility for the accuracy thereof.

Exchange of Global Securities for Definitive Notes

If (i) DTC is at any time unwilling or unable to continue as a depository for the global securities and a successor depository is not appointed within 90 days or (ii) there shall have occurred and be continuing an event of acceleration with respect to the Notes, definitive Notes will be issued in exchange for the global securities. Definitive Notes delivered in exchange for beneficial interests in any global securities will be registered in the names, and issued with a minimum denomination of \$200,000 or integral multiples of \$1,000 in excess thereof, requested by or on behalf of DTC or the successor depository, in accordance with its customary procedures, and will be issued without coupons.

Trustee's Powers

In considering the interests of holders of the Notes while title to the Notes is registered in the name of a nominee of DTC, the trustee may (but will not be obliged to) rely conclusively upon any information made available to it by DTC as to the identity (either individually or by category) of its participants with entitlements to Notes and may (but will not be obliged to) consider such interests as if such accountholders were the holders of the Notes. See "—The Trustee."

Registration, Transfer and Exchange

The notes registrar will maintain at its principal office currently located at 240 Greenwich Street, New York, NY 10286, U.S.A., a notes register with respect to the Notes. The name of the registered holder of each Note will be recorded in the notes register. Nippon Life, the trustee and each agent may treat the person in whose name any Note is registered as the absolute owner of the Note for all purposes and none of them shall be affected by any notice to the contrary.

At the option of the holder of a Note, subject to the restrictions contained in the Note and in the Indenture, the Note may be transferred or exchanged for a like aggregate principal amount of Notes of different authorized denominations, upon surrender for exchange or registration of transfer, at the trustee's or the transfer agent's notice upon written request received from such holder of a Note accompanied by proof of the holder's holding of Notes satisfactory to the trustee or the transfer agent. Any Note surrendered for exchange or presented for registration of transfer shall be duly endorsed, or be accompanied by a written instrument of transfer in form satisfactory to Nippon Life duly executed, by the holder thereof or his attorney duly authorized in writing (with the signatures guaranteed in satisfactory form). Notes issued upon exchange or transfer shall be registered in the name of the holder requesting the exchange or, as the case may be the designated transferee or transferees and delivered at the notes registrar's office, or mailed, at the request, risk and expense of, and to the address requested by, the designated transferee or transferees.

No service charge, other than any cost of delivery, shall be imposed for any transfer or exchange of Notes, but Nippon Life may require payment of a sum sufficient to cover any tax or other governmental charge that may be imposed in connection with any transfer or exchange of Notes.

TAXATION

Japanese Taxation

The following is a general description of certain aspects of Japanese tax treatment primarily in relation to payments of principal of and interest on the Notes. It does not purport to be a comprehensive description of the tax treatment of the Notes. Prospective purchasers should note that, although the general tax information on Japanese taxation is described hereunder for convenience, the statements below are general in nature and not exhaustive.

Prospective purchasers are advised to consult their own legal, tax, accountancy or other professional advisers in order to ascertain their particular circumstances regarding taxation. The statements below are based on the current tax laws and regulations of Japan and the current income tax treaties entered into by Japan all as in effect on the date of this offering circular and all of which are subject to change or differing interpretations (possibly with retroactive effect). Neither such statements nor any other statement in this offering circular are to be regarded as advice on the tax position of any holder or beneficial owner of the Notes or any person subscribing for, purchasing, selling or otherwise dealing in the Notes or any tax implication arising from the subscription for or purchase, sale or other dealings in respect of the Notes.

The Notes

The Notes do not fall under the concept of so called “taxable linked notes” as described in Article 6, Paragraph (4) of the Act on Special Measures Concerning Taxation of Japan (Act No. 26 of 1957, as amended) (the “Special Taxation Measures Act”), i.e., notes of which the amount of interest is to be calculated or determined by reference to certain indicators (as prescribed in the Cabinet Order for Enforcement of the Act on Special Measures Concerning Taxation of Japan (Cabinet Order No. 43 of 1957, as amended) (the “Cabinet Order”)) in respect of the issuer of such notes or any other person who has a special relationship with such issuer (that is, in general terms, a person who directly or indirectly controls or is directly or indirectly controlled by, or is directly or indirectly controlled by a person who also directly or indirectly controls, such issuer) as described in Article 6, Paragraph (4) of the Special Taxation Measures Act and Article 3-2-2, Paragraphs (5) to (7) of the Cabinet Order (such other person is hereinafter referred to as a “Specially-Related Person”).

Representation of Gross Recipient Status upon Initial Distribution

By subscribing for the Notes, an investor will be deemed to have represented that it is a “Gross Recipient” which means (i) a holder or beneficial owner of the Notes that is, for Japanese tax purposes, neither an individual resident of Japan or a Japanese corporation (a “Resident Holder”), nor an individual non-resident of Japan or a non-Japanese corporation (a “Non-Resident Holder”) that, in either case, is a Specially-Related Person, (ii) a Japanese bank, Japanese insurance company, Japanese financial instruments business operator or other Japanese financial institution falling under certain categories prescribed by Article 3-2-2, Paragraph (29) of the Cabinet Order that will hold Notes for its own proprietary account (each, a “Designated Financial Institution”) or (iii) a Resident Holder whose receipt of interest on the Notes will be made through a payment handling agent in Japan as defined in Article 3-3, Paragraph (1) of the Special Taxation Measures Act and Article 2-2, Paragraph (2) of the Cabinet Order (a “Japanese Payment Handling Agent”). The Notes are not as part of the initial distribution by the Initial Purchasers at any time to be directly or indirectly offered or sold to, or for the benefit of, any person other than a Gross Recipient.

Interest Payments on Notes

The following description of Japanese taxation (limited to national taxes) applies exclusively to interest on the Notes, where the Notes are issued by Nippon Life outside Japan and payable outside Japan. It is not intended to be exhaustive and prospective purchasers are recommended to consult their tax advisers as to their exact tax position.

1. Non-Resident Holders

If the recipient of interest on the Notes is a Non-Resident Holder for Japanese tax purposes, as described below, the Japanese tax consequences to such Non-Resident Holder are significantly different depending upon whether such Non-Resident Holder is a Specially-Related Person. Most importantly, if such Non-Resident Holder is a Specially-Related Person, income tax at the rate of 15% (for the period up to and including December 31, 2037, at the rate of 15.315%) of the amount of such interest will be withheld by Nippon Life under Japanese tax law. The remainder of this sub-section assumes that the Non-Resident Holder is not a Specially-Related Person.

(1) If the recipient of interest on the Notes is a Non-Resident Holder having no permanent establishment within Japan or having a permanent establishment within Japan but where the receipt of the interest on the Notes is not attributable to such permanent establishment of such Non-Resident Holder, no Japanese income tax or corporate tax is payable with respect to such interest whether by way of withholding, deduction or otherwise, if such recipient complies with certain requirements, inter alia:

- (i) if the relevant Notes are held through certain participants in an international clearing organization such as DTC, Euroclear and Clearstream or certain financial intermediaries prescribed by the Special Taxation Measures Act and the Cabinet Order (together with the ministerial ordinance and other regulations thereunder, the "Law") (each such participant or financial intermediary, a "Participant"), the requirement to provide, at the time of entrusting a Participant with the custody of the relevant Notes, certain information (the "Interest Recipient Information") prescribed by the Law to enable the Participant to establish that the recipient is exempt from the requirement for Japanese tax to be withheld or deducted and to advise the Participant if such Non-Resident Holder ceases to be so exempted (including the case where it became a Specially-Related Person); and
- (ii) if the relevant Notes are not held through a Participant, the requirement to submit to the relevant paying agent a written application for tax exemption (*hikazei tekiyo shinkokusho*) (the "Written Application for Tax Exemption") or certain information to be stated in such a written application in an electronic form together with certain documentary evidence.

Failure to comply with the foregoing requirements (including the case where the Interest Recipient Information is not duly communicated through a Participant or to the relevant paying agent as required under the Law) will result in the withholding by Nippon Life of income tax at the rate of 15% (for the period up to and including December 31, 2037, at the rate of 15.315%) of the amount of such interest.

(2) If the recipient of interest on the Notes is a Non-Resident Holder having a permanent establishment within Japan and the receipt of interest is attributable to such permanent establishment of such Non-Resident Holder, such interest will not be subject to a 15% (or 15.315% for the period up to and including December 31, 2037) withholding tax by Nippon Life, if the recipient provides the Interest Recipient Information or submits the Written Application for Tax Exemption as set out in paragraph (1) above. Failure to do so will result in the withholding by Nippon Life of income tax at the rate of 15% (for the period up to and including December 31, 2037, at the rate of 15.315%) of the amount of such interest. The amount of such interest will be aggregated with the recipient's other Japanese source income and will be subject to regular income tax or corporate tax, as appropriate.

2. Resident Holders and Specially-Related Persons

(1) Payment of interest on the Notes paid to a Resident Holder (except for (i) a Designated Financial Institution which has complied with the requirements under Article 6 of the Special Taxation Measures Act and (ii) a public corporation, a Japanese financial institution or a Japanese financial instruments firm as provided in Article 3-3, Paragraph (6) of the Special Taxation

Measures Act which receives the interest payments through its payment handling agent in Japan and complies with the requirement for tax exemption under that Paragraph), or to a Non-Resident Holder that is a Specially-Related Person of the Issuer will be subject to Japanese income tax at a rate of 15.315 % (until December 31, 2037, and at a rate of 15% thereafter) of the amount of such interest.

(2) Under the Law, if a Non-Resident Holder becomes a Specially-Related Person, and if such Notes are held through a Participant, then such Non-Resident Holder is required to notify the Participant of such change in status by the immediately following interest payment date of the Notes. As the status of such Non-Resident Holder as a Specially-Related Person for Japanese withholding tax purposes is determined based on the status as of the beginning of the fiscal year of Nippon Life in which the relevant interest payment date falls, such Non-Resident Holder should, by such notification, identify and advise the Participant of the specific interest payment date on which Japanese withholding tax commences to apply with respect to such Non-Resident Holder as being a Specially-Related Person.

Capital Gains, Stamp Tax and Other Similar Taxes, Inheritance Tax and Gift Tax

Gains derived from the sale or disposition of Notes outside Japan by a Non-Resident Holder having no permanent establishment within Japan (to which the Notes are attributable) are, in general, not subject to Japanese income tax or corporate tax.

No stamp, issue, registration or similar taxes or duties will, under current Japanese law, be payable in Japan by holders of the Notes in connection with the issue of the Notes, nor will such taxes be payable by holders of the Notes in connection with their transfer if such transfer takes place outside Japan.

Japanese inheritance tax or gift tax at progressive rates may be payable by an individual, wherever resident, who has acquired the Notes from another individual as legatee, heir or donee.

Certain U.S. Federal Income Tax Considerations

The following is a description of certain U.S. federal income tax consequences to the U.S. Holders described below of owning and disposing of Notes, but it does not purport to be a comprehensive description of all tax considerations that may be relevant to a particular person's decision to acquire the Notes. This discussion applies only to initial U.S. Holders that purchase Notes in this offering at the "offering price," which will be the first price at which a substantial amount of Notes is sold to the public, and hold them as capital assets (generally, property held for investment) for U.S. federal income tax purposes.

This discussion does not address all aspects of U.S. federal income taxation and does not address U.S. state, local or non-U.S. tax laws. In addition, this discussion does not describe all of the tax consequences that may be relevant in light of a U.S. Holder's particular circumstances. For example, this discussion does not address the special tax accounting rules under Section 451(b) of the U.S. Internal Revenue Code of 1986, as amended (the "Code"), which may require certain accrual-method taxpayers to accelerate income inclusions to conform their timing to their inclusions on applicable financial statements, nor does it address any minimum or Medicare contribution tax consequences or specific consequences applicable to U.S. Holders subject to special rules, such as:

- certain financial institutions;
- dealers or certain traders in securities;
- persons holding Notes as part of a hedge, "straddle" or integrated transaction;
- persons whose functional currency for U.S. federal income tax purposes is not the U.S. dollar;

- entities classified as partnerships or other pass-through entities (or persons holding Notes through such entities) for U.S. federal income tax purposes;
- regulated investment companies;
- insurance companies;
- tax-exempt entities; or
- persons holding Notes in connection with a trade or business conducted outside of the United States.

If an entity that is classified as a partnership for U.S. federal income tax purposes owns Notes, the U.S. federal income tax treatment of a partner will generally depend on the status of the partner and the activities of the partnership. Partnerships owning Notes and partners in such partnerships should consult their tax advisers as to the particular U.S. federal income tax consequences to them of owning and disposing of the Notes.

This discussion is based on the Code, administrative pronouncements, judicial decisions and Treasury regulations, all as of the date hereof, any of which is subject to change, possibly with retroactive effect. As described below, there can be no assurance that the Internal Revenue Service (“IRS”) or a court will not take a contrary position with respect to any U.S. federal income tax considerations described below.

As used herein, a “U.S. Holder” is a person that is, for U.S. federal income tax purposes, a beneficial owner of a Note and:

- an individual who is a citizen or resident of the United States;
- a corporation, or other entity taxable as a corporation, created or organized in or under the laws of the United States, any state therein or the District of Columbia; or
- an estate or trust the income of which is subject to U.S. federal income taxation regardless of its source.

For purposes of this discussion, an “accrual method” U.S. Holder is a U.S. Holder that uses the accrual method of accounting for U.S. federal income tax purposes.

HOLDERS ARE URGED TO CONSULT THEIR TAX ADVISORS CONCERNING THE U.S. FEDERAL INCOME TAX AND OTHER FEDERAL TAX CONSEQUENCES TO THEM OF THE OWNERSHIP AND DISPOSITION OF THE NOTES, AS WELL AS THE APPLICATION OF STATE, LOCAL AND NON-U.S. INCOME, AND OTHER TAX LAWS.

Uncertain Characterization of the Notes

The proper characterization of the Notes for U.S. federal income tax purposes is uncertain. The determination of whether a security should be classified as indebtedness or equity for U.S. federal income tax purposes requires a judgment based on all relevant facts and circumstances. There is no statutory, judicial or administrative authority that directly addresses the U.S. federal income tax treatment of securities such as the Notes. Based on the expected pricing terms of the Notes, and to the extent required for U.S. federal income tax purposes, we intend to treat the Notes as “variable rate debt instruments” that are deemed to mature on April 16, 2034 (which is the first date on which we have an unconditional option to redeem the Notes). This characterization is binding on U.S. Holders, unless a U.S. Holder discloses on its U.S. federal income tax return that it is treating the Notes in a manner inconsistent with our characterization. However, our treatment of the Notes is not binding on the IRS or the courts, and no ruling is being requested from the IRS with respect to the proper characterization of the Notes for U.S. federal income tax purposes. The Notes may be subject to possible alternative characterizations. For example, because of certain features of the Notes, such as their subordination to creditor claims, the optional (and in certain circumstances, mandatory) deferral of payments thereon and the demutualization provisions as described under “Description of the Notes,” the Notes could be

recharacterized as our equity for U.S. federal income tax purposes. Alternatively, the Notes may be recharacterized as “contingent payment debt instruments” if they do not qualify as variable rate debt instruments. Any recharacterization of the Notes might affect the timing, amount and character of income inclusions on the Notes. Although we do not have any current plan to demutualize, U.S. Holders should note that if we were to demutualize in the future, the tax consequences of any such demutualization to U.S. Holders and the treatment of the Notes following demutualization is uncertain and may depend on facts and circumstances at the time of the demutualization that are not currently known. Prospective purchasers of Notes are urged to consult their tax advisers regarding the U.S. federal income tax consequences of an investment in the Notes (including under any alternative characterization and the consequences of a demutualization). The following discussion assumes that the Notes will be treated as “variable rate debt instruments” for U.S. federal income tax purposes that are deemed to mature on April 16, 2034.

Interest Income and Original Issue Discount

In general, debt instruments are treated as issued with original issue discount (“OID”) if their “stated redemption price at maturity” exceeds their issue price (i.e., the first price at which a substantial amount of debt instruments are sold other than to bond houses, brokers or similar persons or organizations acting in the capacity of underwriters, placement agents or wholesalers) by more than a *de minimis* amount. A debt instrument’s stated redemption price at maturity is the total amount of payments under the debt instrument other than “qualified stated interest.” Generally, in order to be qualified stated interest, interest on a debt instrument must be unconditionally payable at least annually. Interest is considered unconditionally payable only if reasonable legal remedies exist to compel timely payment or the debt instrument otherwise provides terms and conditions that make the likelihood of late payment (other than a late payment within a reasonable grace period) or non-payment a remote contingency.

Because of our option to defer interest payments, none of the stated interest on the Notes will be considered unconditionally payable for purposes of the definition of qualified stated interest. As a result, all of the stated interest on the Notes will be treated as OID. A U.S. Holder will be required to include OID in income for U.S. federal income tax purposes as it accrues, in accordance with a constant-yield method regardless of their method of accounting. A U.S. Holder will not be required to separately report the actual payments of interest on the Notes as taxable income. Assuming that our treatment of the Notes as variable rate debt instruments that mature on April 16, 2034 is respected and interest on the Notes is not optionally or mandatorily deferred, an accrual method U.S. Holder should generally be required to accrue an amount of OID equal to the next stated interest payment during each accrual period and therefore should be subject to tax on an amount equal to the stated interest for each accrual period. If the Notes are not redeemed on April 16, 2034, solely for purposes of determining the interest accruals on the Notes, the Notes would be treated as if they were redeemed and new notes that pay interest at the reset interest rate were issued on that date. U.S. Holders would accrue the reset interest as OID for each accrual period in a similar manner to that described for fixed-rate interest above.

If any interest payment were deferred, the amount of OID that a U.S. Holder would be required to include in income for each accrual period following such deferral would depend on whether interest payments are optionally or mandatorily deferred.

We currently do not intend to exercise our right to optionally defer payments of interest on the Notes, and we believe that the possibility of mandatory deferral of interest payments on the Notes is remote.

U.S. Holders should consult their tax advisers regarding the application of the OID rules, including the amount and timing of OID accruals in the case that the Notes are not redeemed on April 16, 2034 or any interest payment is deferred, in their particular circumstances.

Interest will be non-U.S. source income. A U.S. Holder may be prohibited from claiming a foreign tax credit with respect to Japanese withholding taxes, if any, to the extent that the withholding

taxes could have been eliminated by providing the applicable certification forms described in “Japanese Taxation” above, or if they are refundable under the U.S.-Japan income tax treaty. U.S. Holders should consult their tax advisers regarding the consequences of any Japanese tax imposed with respect to the Notes.

Sale, Exchange or Retirement of the Notes

Upon the sale, exchange or retirement of a Note, a U.S. Holder will generally recognize taxable gain or loss equal to the difference between the amount realized on the sale, exchange or retirement (less any accrued interest, which, if not previously included in income, will be subject to taxation in the manner described above under “Interest Income and Original Issue Discount”) and the U.S. Holder’s adjusted tax basis in the Note. A U.S. Holder’s adjusted tax basis in a Note will be equal to its cost, increased by the amounts of any OID previously included in income by the U.S. Holder and reduced by any payments on the Notes received by the U.S. Holder.

Generally, provided that interest payments are not mandatorily deferred, gain or loss realized on the sale, exchange or retirement of a Note will be capital gain or loss, and will be long-term capital gain or loss if at the time of sale, exchange or retirement the Note has been held for more than one year. The deductibility of capital losses is subject to limitations.

Backup Withholding and Information Reporting

Payments on the Notes and proceeds from sales or other dispositions of the Notes that are made within the United States or through certain U.S.-related financial intermediaries may be subject to information reporting and backup withholding, unless (i) the U.S. Holder is a corporation or other exempt recipient or (ii) in the case of backup withholding, the U.S. Holder provides a correct taxpayer identification number and certifies that it is not subject to backup withholding. The amount of any backup withholding from a payment to a U.S. Holder will be allowed as a credit against the U.S. Holder’s U.S. federal income tax liability and may entitle the U.S. Holder to a refund, provided that the required information is timely furnished to the IRS.

CERTAIN BENEFIT PLAN INVESTOR CONSIDERATIONS

A fiduciary of a pension, profit-sharing or other employee benefit plan subject to Title I of the Employee Retirement Income Security Act of 1974, as amended ("ERISA"), including entities such as collective investment funds, partnerships and separate accounts whose underlying assets are deemed to include the assets of such plans for purposes of ERISA (collectively, "ERISA Plans") should consider the fiduciary standards of ERISA in the context of the ERISA Plan's particular circumstances before authorizing an investment in the Notes. Among other factors, the fiduciary should consider whether the investment would satisfy the prudence, diversification and conflicts of interest requirements of ERISA and would be consistent with the documents and instruments governing the ERISA Plan.

Section 406 of ERISA and Section 4975 of the Code prohibit ERISA Plans, as well as plans, accounts and other arrangements (including individual retirement accounts and Keogh plans) subject to Section 4975 of the Code (together with ERISA Plans, "Plans"), from engaging in certain transactions involving "plan assets" with persons who are "parties in interest" under ERISA or "disqualified persons" under Section 4975 of the Code (in either case, "Parties in Interest") with respect to such Plans. For example, as a result of our business, we, an initial purchaser, or our or their respective current and future affiliates, may be Parties in Interest with respect to many Plans. Where we or any initial purchaser (or any of our or their affiliates) is a Party in Interest with respect to a Plan (either directly or by reason of ownership of subsidiaries, or otherwise), the purchase and holding of the Notes (including any interest in a Note) by or on behalf of the Plan could be a prohibited transaction under Section 406 of ERISA and/or Section 4975 of the Code, unless exemptive relief were available under an applicable exemption (as described below).

Certain prohibited transaction class exemptions ("PTCEs") issued by the U.S. Department of Labor may potentially provide exemptive relief for various direct or indirect prohibited transactions that may result from an investment in the Notes. Those class exemptions include, without limitation, PTCE 96-23 (for certain transactions determined by in-house asset managers), PTCE 95-60 (for certain transactions involving insurance company general accounts), PTCE 91-38 (for certain transactions involving bank collective investment funds), PTCE 90-1 (for certain transactions involving insurance company separate accounts) and PTCE 84-14 (for certain transactions determined by independent qualified asset managers). In addition, ERISA Section 408(b)(17) and Section 4975(d)(20) of the Code may provide a limited exemption in connection with an investment in the Notes and related transactions, provided that neither we nor any of our affiliates have or exercise any discretionary authority or control or render any investment advice with respect to the assets of the Plan involved in the transaction and provided further that the Plan pays no more, and receives no less, than adequate consideration in connection with the transaction (the so-called "service provider exemption"). There can be no assurance that any of these statutory or class exemptions, or any other exemption, will be available with respect to any or all otherwise prohibited transactions involving the Notes, or that a particular transaction will be able to satisfy the various requirements of any exemption.

Accordingly, the Notes (including any interest in a Note) may not be purchased or held by any Plan unless such purchaser or holder is eligible for the exemptive relief available under PTCE 96-23, 95-60, 91-38, 90-1 or 84-14 or the service-provider exemption or another exemption, or there is another basis (including any other exemption) on which the investment in the Notes by such Plan will not constitute or result in a non-exempt prohibited transaction under ERISA or Section 4975 of the Code.

Each purchaser or holder of the Notes, including any interest in a Note, will be deemed to have represented by its purchase or holding of the Notes (including any interest in a Note) that either (a) it is not a Plan and its purchase, holding and subsequent disposition of the Notes (including any interest in a Note) will not be made on behalf of or with "plan assets" of any Plan, or (b) its purchase, holding and subsequent disposition of the Notes (including any interest in a Note) will not constitute or result in a non-exempt prohibited transaction under Section 406 of ERISA or Section 4975 of the Code.

Certain governmental plans (as defined in Section 3(32) of ERISA), church plans (as defined in Section 3(33) of ERISA) and non-U.S. plans (as described in Section 4(b)(4) of ERISA) (collectively, "Non-ERISA Arrangements") are not subject to the fiduciary responsibility or prohibited transaction rules of ERISA or Section 4975 of the Code, but may be subject to similar rules under other applicable laws or regulations ("Similar Laws"). Accordingly, each such purchaser or holder of the Notes will be deemed to have represented by its purchase or holding of the Notes (including any interest in a Note) that such purchase and holding is not prohibited by or otherwise a violation under applicable Similar Laws.

Due to the complexity of these rules, it is particularly important that fiduciaries or other persons considering purchasing or holding the Notes (including any interest in a Note) on behalf of or with "plan assets" of any Plan or Non-ERISA Arrangement consult with their counsel regarding the relevant provisions of ERISA, the Code or any Similar Laws and the availability of exemptive relief under PTCE 96-23, 95-60, 91-38, 90-1, 84-14, the service provider exemption or some other basis on which such purchase and holding will not constitute or result in a non-exempt prohibited transaction under ERISA or Section 4975 of the Code or a violation of any applicable Similar Laws.

Each purchaser and holder of the Notes (including any interest in a Note) has exclusive responsibility for ensuring that its purchase, holding and subsequent disposition of the Notes (including any interest in a Note) does not violate the fiduciary or prohibited transaction rules of ERISA, the Code or any applicable Similar Laws. The sale of any Notes (including any interest in a Note) to any Plan is in no respect a representation or recommendation by us or any of our affiliates or representatives that such an investment meets all relevant legal requirements with respect to investments by Plans or Non-ERISA Arrangements generally or any particular Plan or Non-ERISA Arrangement, or that such an investment is appropriate or advisable for Plans or Non-ERISA Arrangements generally or any particular Plan or Non-ERISA Arrangement.

Neither this discussion nor anything in this offering circular, nor the sale of any Note (including any interest in a Note), is or is intended to be investment advice directed at any potential purchaser that is a Plan or Non-ERISA Arrangement, or at such purchasers generally, and such purchasers should consult and rely on their counsel and advisors as to whether an investment in the Notes is suitable and consistent with ERISA, the Code and any Similar Laws, as applicable.

TRANSFER RESTRICTIONS

Because of the following restrictions, purchasers are advised to consult legal counsel prior to making any offer, resale, pledge or other transfer of the Notes.

The Notes are being offered in accordance with Rule 144A and Regulation S under the Securities Act. The Notes have not been and will not be registered under the Securities Act or with any securities regulatory authority of any state or other jurisdiction of the United States. Accordingly, they may not be offered, sold, pledged or otherwise transferred or delivered within the United States except pursuant to an exemption from, or in a transaction not subject to, the registration requirements of the Securities Act. Terms used in this section that are defined in Rule 144A or Regulation S under the Securities Act are used as defined therein.

Notes Offered in Reliance on Rule 144A

Each purchaser of the Notes offered in reliance on Rule 144A will be deemed to have represented and agreed as follows:

- the purchaser is a QIB; aware that the sale of the Notes to it is being made in reliance on Rule 144A; and acquiring the Notes for its own account or for the account of a QIB, as the case may be;
- the purchaser understands that the Notes have not been and will not be registered under the Securities Act and may not be offered, resold, pledged or otherwise transferred, except:
 - to a person who the purchaser and any person acting on its behalf reasonably believes is a QIB purchasing for its own account or for the account of another QIB in a transaction meeting the requirements of Rule 144A;
 - in an offshore transaction complying with Regulation S;
 - pursuant to any other exemption from, or in a transaction not subject to, registration under the Securities Act; or
 - either (i) no portion of the assets used by the purchaser to acquire and hold the Notes (including any interest in a Note) constitutes assets of any Plan or Non-ERISA Arrangement, or (ii) the purchase, holding and subsequent disposition of the Notes (including any interest in a Note) by the purchaser will not constitute or result in a non-exempt prohibited transaction under Section 406 of ERISA or Section 4975 of the Code or a violation under any applicable Similar Law; and
- in each case, in accordance with all applicable securities laws of the states of the United States.

The global securities representing the Notes sold in reliance on Rule 144A will bear a legend to the following effect unless we determine otherwise in compliance with applicable law:

THE SECURITIES HAVE NOT BEEN AND WILL NOT BE REGISTERED UNDER THE U.S. SECURITIES ACT OF 1933, AS AMENDED (THE "SECURITIES ACT"). THE HOLDER HEREOF, BY PURCHASING THIS SECURITY, (A) AGREES FOR THE BENEFIT OF THE ISSUER THAT THE SECURITIES MAY BE REOFFERED, RESOLD, PLEDGED OR OTHERWISE TRANSFERRED ONLY (1) TO THE ISSUER OF THIS SECURITY OR A SUBSIDIARY THEREOF, (2) TO A QUALIFIED INSTITUTIONAL BUYER, PURCHASING FOR ITS OWN ACCOUNT OR FOR THE ACCOUNT OF A QUALIFIED INSTITUTIONAL BUYER, WHOM THE HOLDER HAS INFORMED, IN EACH CASE, THAT THE TRANSFER IS BEING MADE IN RELIANCE ON RULE 144A, (3) IN AN OFFSHORE TRANSACTION IN ACCORDANCE WITH RULE 903 OR 904 OF REGULATION S UNDER THE SECURITIES ACT OR (4) PURSUANT TO ANY OTHER EXEMPTION FROM, OR IN A TRANSACTION NOT SUBJECT TO, REGISTRATION UNDER THE SECURITIES ACT (IF AVAILABLE) AND (B) REPRESENTS THAT EITHER (X) IT IS NOT, AND IS NOT PURCHASING OR HOLDING THE SECURITIES ON BEHALF OF OR WITH THE ASSETS OF, ANY PLAN SUBJECT TO TITLE I

OF THE U.S. EMPLOYEE RETIREMENT INCOME SECURITY ACT OF 1974, AS AMENDED (“ERISA”), ANY PLAN, SUCH AS AN INDIVIDUAL RETIREMENT ACCOUNT SUBJECT TO SECTION 4975 OF THE U.S. INTERNAL REVENUE CODE OF 1986, AS AMENDED (THE “CODE”), ANY ENTITY WHOSE UNDERLYING ASSETS INCLUDE “PLAN ASSETS” WITHIN THE MEANING OF ERISA BY REASON OF SUCH PLAN’S INVESTMENT THEREIN OR ANY PLAN OR ARRANGEMENT THAT IS SUBJECT TO ANY FEDERAL, STATE, LOCAL OR NON-U.S. LAW SIMILAR TO ERISA OR SECTION 4975 OF THE CODE (“SIMILAR LAW”) OR (Y) ITS PURCHASE, HOLDING AND SUBSEQUENT DISPOSITION OF THE SECURITIES (INCLUDING ANY INTEREST THEREIN) WILL NOT CONSTITUTE OR RESULT IN A NON-EXEMPT PROHIBITED TRANSACTION UNDER SECTION 406 OF ERISA OR SECTION 4975 OF THE CODE OR A VIOLATION OF SIMILAR LAW. IN EACH CASE IN ACCORDANCE WITH ANY APPLICABLE SECURITIES LAWS OF ANY STATE OF THE UNITED STATES OR OTHER JURISDICTION. AS A CONDITION TO THE REGISTRATION OF THE TRANSFER IN ACCORDANCE WITH (4) ABOVE, THE ISSUER OR THE TRANSFER AGENT MAY REQUIRE THE DELIVERY OF ANY DOCUMENTS, INCLUDING AN OPINION OF COUNSEL THAT IT, IN ITS SOLE DISCRETION, MAY DEEM NECESSARY OR APPROPRIATE TO EVIDENCE COMPLIANCE WITH SUCH EXEMPTION. THE HOLDER HEREOF, BY PURCHASING OR ACCEPTING THIS SECURITY, REPRESENTS AND AGREES FOR THE BENEFIT OF THE ISSUER THAT IT WILL NOTIFY ANY PURCHASER OF THIS SECURITY FROM THE HOLDER OF THE RESALE RESTRICTIONS REFERRED TO ABOVE. THE LEGEND MAY ONLY BE REMOVED AT THE OPTION OF THE ISSUER.

No representation is made as to the availability of the exemption provided by Rule 144 under the Securities Act for resales of any Notes.

Notes Offered in Reliance on Regulation S

Each purchaser of the Notes offered in reliance on Regulation S will be deemed to have represented and agreed as follows:

- the purchaser is a non-U.S. person acquiring the Notes in an offshore transaction in accordance with Regulation S;
- the purchaser understands that the Notes have not been and will not be registered under the Securities Act and, until 40 days after the later of the commencement of the sale of the Notes and the date of the original issuance of the Notes, may not be offered, resold, pledged or transferred within the United States or to, or for the account or benefit of, U.S. persons, except in certain transactions in accordance with Rule 144A under the Securities Act or pursuant to another exemption from registration under the Securities Act; and
- either (i) no portion of the assets used by the purchaser to acquire and hold the Notes (including any interest in a Note) constitutes assets of any Plan or Non-ERISA Arrangement, or (ii) the purchase, holding and subsequent disposition of the Notes (including any interest in a Note) by the purchaser will not constitute or result in a non-exempt prohibited transaction under Section 406 of ERISA or Section 4975 of the Code or a violation under any applicable Similar Law.

The global securities representing the Notes sold in reliance on Regulation S will bear a legend to the following effect unless we determine otherwise in compliance with applicable law:

THE SECURITIES HAVE NOT BEEN AND WILL NOT BE REGISTERED UNDER THE U.S. SECURITIES ACT OF 1933, AS AMENDED (THE “SECURITIES ACT”), OR WITH ANY SECURITIES REGULATORY AUTHORITY OF ANY JURISDICTION AND MAY NOT BE REOFFERED, RESOLD, PLEDGED OR OTHERWISE TRANSFERRED WITHIN THE UNITED STATES OR TO A U.S. PERSON (AS DEFINED IN REGULATION S UNDER THE SECURITIES ACT) EXCEPT PURSUANT TO AN EXEMPTION FROM, OR IN A TRANSACTION NOT SUBJECT TO, REGISTRATION UNDER THE SECURITIES ACT. THE ISSUER HAS AGREED THAT THIS LEGEND SHALL BE DEEMED TO HAVE BEEN REMOVED ON THE 41ST DAY FOLLOWING THE LATER OF THE COMMENCEMENT OF THE OFFERING OF THE SECURITIES AND THE FINAL DELIVERY DATE WITH RESPECT THERETO. THE HOLDER REPRESENTS THAT EITHER (X) IT IS NOT, AND IS NOT PURCHASING OR HOLDING THE SECURITIES ON BEHALF OF OR WITH

THE ASSETS OF, ANY PLAN SUBJECT TO TITLE I OF THE U.S. EMPLOYEE RETIREMENT INCOME SECURITY ACT OF 1974, AS AMENDED ("ERISA"), ANY PLAN, SUCH AS AN INDIVIDUAL RETIREMENT ACCOUNT SUBJECT TO SECTION 4975 OF THE U.S. INTERNAL REVENUE CODE OF 1986, AS AMENDED (THE "CODE"), ANY ENTITY WHOSE UNDERLYING ASSETS INCLUDE "PLAN ASSETS" WITHIN THE MEANING OF ERISA BY REASON OF SUCH PLAN'S INVESTMENT THEREIN OR ANY PLAN OR ARRANGEMENT THAT IS SUBJECT TO ANY FEDERAL, STATE, LOCAL OR NON-U.S. LAW SIMILAR TO ERISA OR SECTION 4975 OF THE CODE ("SIMILAR LAW") OR (Y) ITS PURCHASE, HOLDING AND SUBSEQUENT DISPOSITION OF THE SECURITIES (INCLUDING ANY INTEREST THEREIN) WILL NOT RESULT IN A VIOLATION OF THE FIDUCIARY RULES UNDER ERISA OR CONSTITUTE A NON-EXEMPT PROHIBITED TRANSACTION UNDER SECTION 406 OF ERISA OR SECTION 4975 OF THE CODE OR A VIOLATION OF SIMILAR LAW.

PLAN OF DISTRIBUTION

Under the terms and subject to the conditions set forth in a purchase agreement, dated April 9, 2024, (the “purchase agreement”) between us and the initial purchasers named below, for whom J.P. Morgan Securities LLC, Citigroup Global Markets Inc., Morgan Stanley & Co. LLC, Barclays Capital Inc. and HSBC Securities (USA) Inc. are acting as the representatives, the initial purchasers have severally, and not jointly, agreed to purchase, and we have agreed to sell to the initial purchasers, the respective principal amount of the Notes listed opposite their names below.

Initial Purchasers	Principal amount
J.P. Morgan Securities LLC	\$ 514,800,000
Citigroup Global Markets Inc.	330,000,000
Morgan Stanley & Co. LLC	145,200,000
Barclays Capital Inc.	132,000,000
HSBC Securities (USA) Inc.	132,000,000
BofA Securities, Inc.	33,000,000
Goldman Sachs & Co. LLC	31,680,000
BNP Paribas	1,320,000
Total	\$1,320,000,000

The initial purchasers have advised us that they propose initially to offer the Notes at the offering price listed on the cover page of this offering circular. After the initial offering, the price to investors may be changed. The initial purchasers have agreed to purchase the Notes from us at a purchase price that reflects a discount from the offering price, and the initial purchasers will retain the difference between such purchase price and offering price as compensation.

The initial purchasers are entitled to be released and discharged from their obligations under, and to terminate, the purchase agreement in certain circumstances prior to paying us for the Notes. If an initial purchaser defaults, the purchase agreement provides that the purchase commitments of the nondefaulting initial purchasers may be increased. The initial purchasers are offering the Notes subject to their acceptance of the Notes from us and subject to prior sale. The purchase agreement provides that the obligations of the several initial purchasers to pay for and accept delivery of the Notes are subject to approval of certain legal matters by their counsel and to certain other conditions.

The purchase agreement provides that we will indemnify the initial purchasers and their affiliates against specified liabilities, including liabilities under the Securities Act, in connection with the offer and sale of the Notes, and will contribute to payments the initial purchasers and their affiliates may be required to make in respect of those liabilities.

The Notes are being offered by the initial purchasers or affiliates of certain of the initial purchasers in offshore transactions outside the United States in reliance on Regulation S under the Securities Act and by initial purchasers or affiliates of certain of the initial purchasers to QIBs in the United States in reliance on Rule 144A under the Securities Act.

Price Stabilization

In connection with the offering, J.P. Morgan Securities LLC, as the Stabilization Manager, and/or any person acting on behalf thereof may purchase and sell the Notes in the open market and engage in other transactions, subject to applicable laws and regulations. These transactions may include short sales, stabilizing transactions and purchases to cover positions created by short sales. Short sales involve the sale by the Stabilization Manager and/or any person acting on behalf thereof of a greater principal amount of the Notes than they are required to purchase from us in the offering. Stabilizing transactions consist of bids or purchases by the Stabilization Manager and/or any person acting on behalf thereof for the purpose of preventing or retarding a decline in the market price of the Notes while the offering is in progress. These transactions may also include stabilizing transactions by the Stabilization Manager and/or any person acting on behalf thereof for the accounts of the initial purchasers.

In addition, the Stabilization Manager and/or any person acting on behalf thereof may impose a penalty bid. A penalty bid is an arrangement that permits the Stabilization Manager and/or any person acting on behalf thereof to reclaim a selling concession from a syndicate member in connection with the offering when the Notes originally sold by the syndicate member are purchased in syndicate covering transactions.

These activities may stabilize, maintain or otherwise affect the market price of the Notes. As a result, the price of the Notes may be higher than the price that otherwise might exist in the open market. If these activities are commenced, they may be discontinued at any time.

No Sale of Similar Securities

We have agreed that, during a period of 30 days from the date of this offering circular, we will not, without the prior written consent of the representatives of the initial purchasers, directly or indirectly, issue, sell, offer or agree to sell, or otherwise dispose of, any other debt securities with a maturity greater than one year, or guarantee any debt securities with a maturity greater than one year.

New Issues of the Notes

The Notes are new issues of securities with no established trading market. In addition, the Notes are subject to certain restrictions on resale and transfer as described under "Transfer Restrictions" and "Certain Benefit Plan Investor Considerations." Approval in principle has been received for the listing of the Notes on the SGX-ST. For so long as the Notes are listed on the SGX-ST, the Notes will be traded on the SGX-ST in a minimum board lot size of S\$200,000. The initial purchasers have advised us that they presently intend to make a market in the Notes after completion of this offering. Such market-making activity will be subject to the limits imposed by applicable laws. However, they are under no obligation to do so and may discontinue any market-making activities at any time without any notice. A liquid or active trading market for any of the Notes may not develop. If an active trading market for the Notes does not develop, the market price and liquidity of the Notes may be adversely affected. If such Notes are traded, they may trade at a discount from the initial offering price, depending on the market for similar securities, our performance and other factors. See "Risk Factors—Risks Related to the Notes—The market for the Notes may be limited."

Selling Restrictions

General

No action has been or will be taken by us that would permit a public offering of the Notes, or possession or distribution of this offering circular, any amendment or supplement thereto, or any other offering or publicity material relating to the Notes in any country or jurisdiction where, or in any circumstances in which, action for that purpose is required. Accordingly, the Notes may not be offered or sold, directly or indirectly, and neither this offering circular nor any other offering or publicity material relating to the Notes may be distributed or published, in or from any country or jurisdiction except under circumstances that will result in compliance with applicable laws and regulations.

United States

The Notes have not been registered under the Securities Act and may not be offered or sold within the United States (as defined in Regulation S) except pursuant to an exemption from, or in a transaction not subject to, the registration requirements of the Securities Act. The initial purchasers, or U.S. affiliates of the initial purchasers may arrange for the sale of a portion of the Notes in the United States exclusively to persons reasonably believed by them to be QIBs in reliance on the exemption from registration provided by Rule 144A under the Securities Act and each United States purchaser of the Notes is hereby notified that the offer and sale of the Notes

to it is being made in reliance upon such exemption. The offering of the Notes outside the United States will be made in compliance with Regulation S under the Securities Act.

In addition, until 40 days after the commencement of the offering, an offer or sale of the Notes within the United States by a dealer (whether or not participating in the offering) may violate the registration requirements of the Securities Act if such offer is made otherwise than pursuant to Rule 144A under the Securities Act or another exemption from registration under the Securities Act.

Japan

The Notes have not been and will not be registered under the FIEA and are subject to the Special Taxation Measures Act. Each of the initial purchasers (i) has not, directly or indirectly, offered or sold and will not, directly or indirectly, offer or sell any of the Notes in Japan or to, or for the benefit of, any person resident in Japan (which term as used in this item (i) means any person resident in Japan, including any corporation or other entity organized under the laws of Japan), or to others for reoffering or resale, directly or indirectly, in Japan or to, or for the benefit of, any person resident in Japan, except pursuant to an exemption from the registration requirements of, and otherwise in compliance with, the FIEA and any other applicable laws, regulations and governmental guidelines of Japan; and (ii) (a) has not, directly or indirectly, offered or sold any Notes to, or for the benefit of, any person other than a Gross Recipient (as defined below), and (b) will not, directly or indirectly, offer or sell any Notes as part of its initial distribution at any time, to, or for the benefit of, any person other than a Gross Recipient. A "Gross Recipient" as used in item (ii) above means (a) a beneficial owner that is, for Japanese tax purposes, neither (x) a Resident Holder, nor (y) a Non-Resident Holder that in either case is a Specially-Related Person, (b) a Designated Financial Institution, or (c) a Resident Holder whose receipt of interest on the Notes will be made through a payment handling agent in Japan (as defined in Article 2-2, Paragraph (2) of the Cabinet Order).

Prohibition of Sales to EEA Retail Investors

The Notes have not been and will not be offered, sold or otherwise made available to and should not be offered, sold or otherwise be made available to any retail investor in the EEA.

For the purposes of this provision, the expression "retail investor" means a person who is one (or more) of the following:

- (a) a retail client as defined in point (11) of Article 4(1) of MiFID II; or
- (b) a customer within the meaning of the Insurance Distribution Directive, where that customer would not qualify as a professional client as defined in point (10) of Article 4(1) of MiFID II.

Consequently, no key information document required by the PRIIPs Regulation for offering or selling the Notes or otherwise making them available to retail investors in the EEA has been prepared and therefore offering or selling the Notes or otherwise making them available to any retail investor in the EEA may be unlawful under the PRIIPs Regulation. This offering circular has been prepared on the basis that any offer of the Notes in any Member State of the EEA will be made pursuant to an exemption under the Regulation (EU) 2017/1129 (as amended, the "Prospectus Regulation") from the requirement to publish a prospectus for offers of the Notes. This offering circular is not a prospectus for the purposes of the Prospectus Regulation.

United Kingdom

The Notes have not been and will not be offered, sold or otherwise made available to and should not be offered, sold, or otherwise made available to any retail investor in the United Kingdom.

For the purposes of this provision, the expression "retail investor" means a person who is one (or more) of the following:

- (a) a retail client as defined in point (8) of Article 2 of Regulation (EU) No 2017/565 as it forms part of domestic law in the United Kingdom by virtue of the EUWA; or

- (b) a customer within the meaning of the provisions of the FSMA and any rules or regulations made under the FSMA to implement Directive (EU) 2016/97, where that customer would not qualify as a professional client as defined in point (8) of Article 2(1) of Regulation (EU) 600/2014 as it forms part of domestic law in the United Kingdom by virtue of the EUWA.

Consequently, no key information document required by the UK PRIIPs Regulation for offering or selling the Notes or otherwise making them available to retail investors in the United Kingdom has been prepared and therefore offering or selling the Notes or otherwise making them available to any retail investor in the United Kingdom may be unlawful under the UK PRIIPs Regulation. This offering circular has been prepared on the basis that any offer of the Notes in the United Kingdom will be made pursuant to an exemption under Regulation (EU) 2017/1129 as it forms part of domestic law by virtue of the EUWA (the "UK Prospectus Regulation") from the requirement to publish a prospectus for offers of the Notes. This offering circular is not a prospectus for the purposes of the UK Prospectus Regulation.

Each initial purchaser:

- has only communicated or caused to be communicated, and will only communicate or cause to be communicated, any invitation or inducement to engage in investment activity (within the meaning of Section 21 of the FSMA) received by it in connection with the issue or sale of any Notes in circumstances in which Section 21(1) of the FSMA does not apply to us; and
- has complied and will comply with all applicable provisions of the FSMA with respect to anything done by it in relation to the Notes in, from or otherwise involving the United Kingdom.

Italy

The offering of the Notes has not been registered pursuant to Italian securities legislation.

Any offer, sale or delivery of the Notes in the Republic of Italy or distribution of copies of this offering circular or any other document relating to the Notes in the Republic of Italy must be:

- (i) made by an investment firm, bank or financial intermediary permitted to conduct such activities in the Republic of Italy in accordance with the Financial Services Act, CONSOB Regulation No. 20307 of 15 February 2018 and Legislative Decree No. 385 of 1 September 1993, as amended; and
- (ii) in compliance with any other applicable laws and regulations.

Please note that, in accordance with Article 100-bis of the Financial Services Act, the subsequent distribution of the Notes on the secondary market in Italy must be made in compliance with the rules on offers of securities to be made to the public provided under the Financial Services Act and the Regulation 11971/1999. Failure to comply with such rules may result, inter alia, in the sale of such Notes being declared null and void and in the liability of the intermediary transferring the Notes for any damages suffered by the investors.

Hong Kong

The Notes have not been, and will not be, offered or sold in Hong Kong, by means of any document, other than (a) to "professional investors" within the meaning of the Securities and Futures Ordinance (Cap. 571, the Laws of Hong Kong) (the "SFO") and any rules made under the SFO; or (b) in other circumstances which do not result in the document constituting or being regarded as a "prospectus" within the meaning of the Companies (Winding Up and Miscellaneous Provisions) Ordinance (Cap. 32, the Laws of Hong Kong) (the "C(WUMP)O") or which do not constitute an offer to the public within the meaning of the C(WUMP)O.

No advertisement, invitation or document relating to the Notes that is directed at, or the contents of which are likely to be accessed or read by, the public in Hong Kong (except if permitted to do so under the laws of Hong Kong) has been or will be issued, or has been or will be in the possession of any person for the purposes of issue, whether in Hong Kong or elsewhere (except if permitted to do so under the laws of Hong Kong) other than with respect to Notes which are or are intended to be disposed of only to persons outside Hong Kong or only to "professional investors" within the meaning of the SFO and any rules made under the SFO.

This offering circular has not been reviewed by any regulatory authority in Hong Kong, and has not been registered as a prospectus with the Registrar of Companies under the provisions of the C(WUMP)O. You are advised to exercise caution in relation to this offering circular and the Notes. If you are in doubt about the contents of this offering circular, you should obtain independent professional advice.

Singapore

This offering circular has not been registered as a prospectus with the Monetary Authority of Singapore. Accordingly, each initial purchaser has not offered or sold any Notes or caused such Notes to be made the subject of an invitation for subscription or purchase and will not offer or sell such Notes or cause such Notes to be made the subject of an invitation for subscription or purchase, and has not circulated or distributed, nor will it circulate or distribute, this offering circular and any other document or material in connection with the offer or sale, or invitation for subscription or purchase, of such Notes, whether directly or indirectly, to persons in Singapore other than (i) to an institutional investor (as defined in Section 4A of the SFA) pursuant to Section 274 of the SFA, (ii) to a relevant person (as defined in Section 275(2) of the SFA) pursuant to Section 275(1), or any person pursuant to Section 275(1A), and in accordance with the conditions specified in Section 275, of the SFA and (where applicable) Regulation 3 of the Securities and Futures (Classes of Investors) Regulations 2018 of Singapore, or (iii) otherwise pursuant to, and in accordance with the conditions of, any other applicable provision of the SFA.

Where the Notes are subscribed for or purchased under Section 275 of the SFA by a relevant person which is:

- (a) a corporation (which is not an accredited investor (as defined in Section 4A of the SFA)) the sole business of which is to hold investments and the entire share capital of which is owned by one or more individuals, each of whom is an accredited investor; or
- (b) a trust (where the trustee is not an accredited investor) whose sole purpose is to hold investments and each beneficiary of the trust is an individual who is an accredited investor,

in each case, where the securities or securities-based derivatives contracts (each term as defined in Section 2(1) of the SFA) of that corporation or the beneficiaries' rights and interest (howsoever described) in that trust shall not be transferred within six months after that corporation or that trust has acquired the Notes pursuant to an offer made under Section 275 of the SFA except:

- (1) to an institutional investor or to a relevant person, or to any person arising from an offer referred to in Section 275(1A) or Section 276(4)(c)(ii) of the SFA;
- (2) where no consideration is or will be given for the transfer;
- (3) where the transfer is by operation of law;
- (4) as specified in Section 276(7) of the SFA; or
- (5) as specified in Regulation 37A of the Securities and Futures (Offers of Investments) (Securities and Securities-based Derivatives Contracts) Regulations 2018 of Singapore.

Any reference to the SFA is a reference to the Securities and Futures Act 2001 of Singapore and a reference to any term as defined in the SFA or any provision in the SFA is a reference to that term as modified or amended from time to time including by such of its subsidiary legislation as may be applicable at the relevant time.

Canada

The Notes may be sold in Canada only to purchasers purchasing, or deemed to be purchasing, as principal that are both accredited investors, as defined in National Instrument 45-106 Prospectus Exemptions ("NI 45-106") or subsection 73.3(1) of the Securities Act (Ontario), and permitted clients, as defined in National Instrument 31-103 Registration Requirements, Exemptions and Ongoing Registrant Obligations. Any resale of the Notes must be made in accordance with an exemption from, or in a transaction not subject to, the prospectus requirements of applicable securities laws.

Securities legislation in certain provinces or territories of Canada may provide a purchaser with remedies for rescission or damages if this offering circular (including any amendment thereto) contains a misrepresentation, provided that the remedies for rescission or damages are exercised by the purchaser within the time limit prescribed by the securities legislation of the purchaser's province or territory. The purchaser should refer to any applicable provisions of the securities legislation of the purchaser's province or territory for particulars of these rights or consult with a legal adviser.

Pursuant to section 3A.3 of National Instrument 33-105 Underwriting Conflicts ("NI 33-105"), the initial purchasers are not required to comply with the disclosure requirements of NI 33-105 regarding underwriter conflicts of interest in connection with the offerings.

Stamp Taxes and Other Charges

Purchasers of the Notes offered by this offering circular may be required to pay stamp taxes and other charges in accordance with the laws and practices of the country of purchase and in addition to the offering price on the cover page of this offering circular.

Other Relationships

The initial purchasers and their respective affiliates are full service financial institutions engaged in various activities, which may include securities trading, commercial and investment banking, financial advisory services, investment management, investment research, principal investment, hedging, financing and brokerage activities. Certain of the initial purchasers and their respective affiliates have, from time to time, performed, and may in the future perform, various financial advisory and investment banking services for us or our subsidiaries and affiliates, for which they received or will receive customary fees and expenses.

In the ordinary course of their various business activities, the initial purchasers and their respective affiliates may make or hold a broad array of investments and actively trade debt and equity securities (or related derivative securities), financial instruments (including bank loans), currencies and commodities for their own account and for the accounts of their customers, and such investment and securities activities may involve securities, instruments or assets of ours, any of our affiliates or related to our business. If any of the initial purchasers or their affiliates has a lending relationship with us, certain of those initial purchasers or their affiliates routinely hedge, and certain other of those initial purchasers may hedge, their credit exposure to us consistent with their customary risk management policies. Typically, these initial purchasers and their affiliates would hedge such exposure by entering into transactions which consist of either the purchase of credit default swaps or the creation of short positions in our securities, including potentially the Notes offered hereby. Any such credit default swaps or short positions could adversely affect future trading prices of the Notes offered hereby. The initial purchasers and their respective affiliates may also make investment recommendations and may publish or express independent research views in respect of such securities or instruments or in respect of assets, currencies or commodities that may be related to our business, and may at any time hold, or recommend to clients that they acquire, long or short positions in such securities, instruments, currencies or commodities.

Settlement

We expect delivery of the Notes will be made against payment therefor on or about April 16, 2024, which is the fifth New York business day following the date of pricing of the Notes. Under Rule 15c6-1 of the Exchange Act, trades in the secondary market generally are required to settle in two business days unless the parties to any such trade expressly agree otherwise. Accordingly, purchasers who wish to trade the Notes prior to the delivery of the Notes may be required, by virtue of the fact that the Notes initially will settle five New York business days after pricing of the Notes, to specify an alternate settlement cycle at the time of any such trade to prevent failed settlement and should consult their own advisers.

LEGAL MATTERS

Certain legal matters will be passed upon for us by Davis Polk & Wardwell LLP as to matters of U.S. federal and New York law and Mori Hamada & Matsumoto as to matters of Japanese law. Certain legal matters will be passed upon for the initial purchasers by Skadden, Arps, Slate, Meagher & Flom LLP as to matters of U.S. federal and New York law.

INDEPENDENT AUDITOR

Our consolidated financial statements and nonconsolidated financial statements as of and for the years ended March 31, 2021, 2022 and 2023 included elsewhere in this offering circular, have been audited by Deloitte Touche Tohmatsu LLC, our independent auditor, as stated in their reports included herein.

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INDEPENDENT AUDITOR'S REPORT

To the Board of Directors of Nippon Life Insurance Company:

Opinion

We have audited the consolidated financial statements of Nippon Life Insurance Company (the "Company") and its consolidated subsidiaries, which comprise the consolidated balance sheets as of March 31, 2023, 2022 and 2021, and the consolidated statements of income, consolidated statements of comprehensive income, consolidated statements of changes in net assets and consolidated statements of cash flows for the years then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies, all expressed in Japanese yen.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Company and its consolidated subsidiaries as of March 31, 2023, 2022 and 2021, and their consolidated financial performance and their consolidated cash flows for the years then ended in accordance with the Insurance Business Act and the related rules and regulations applicable to the life insurance industry and accounting principles generally accepted in Japan.

Convenience Translation

Our audits also comprehended the translation of Japanese yen amounts into U.S. dollar amounts and, in our opinion, such translation has been made in accordance with the basis stated in Note 1(2) to the consolidated financial statements. Such U.S. dollar amounts are presented solely for the convenience of readers outside Japan.

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in Japan. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Company and its consolidated subsidiaries in accordance with the provisions of the Code of Professional Ethics in Japan, and we have fulfilled our other ethical responsibilities as auditors. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Emphasis of Matter

As explained in Note 1(1) to the consolidated financial statements, the information provided in the consolidated financial statements including notes to the consolidated financial statements is limited to information required by the Insurance Business Act and the related rules and regulations applicable to the life insurance industry and disclosed as additional information. Our opinion is not modified in respect of this matter.

Key Audit Matters

We determined the matters that required significant auditor's attention in performing our audit from the matters communicated to Audit & Supervisory Committee members and the Audit & Supervisory Committee by identifying and evaluating the risks of material misstatements through

obtaining an understanding of the Company's business environment and life insurance industry in which it operates, and the areas that involved significant management judgment including accounting estimates.

Among those matters, we determined the key audit matters to be those that, in our professional judgment, were of most significance in our audit of the consolidated financial statements for the current year by considering the quantitative and qualitative factors and the interests of the presumed users of the consolidated financial statements.

Such key audit matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our audit opinion thereon, and we do not provide a separate opinion on these matters.

The details of the key audit matters, the basis of our determination and the related audit responses are as follows:

1. Appropriateness of the Company's valuation of the goodwill equivalent related to investments in overseas equity method affiliates

(Key Audit Matter Description)

The Company has been investing in domestic and overseas life insurance companies and asset management companies as part of its efforts to expand the group businesses.

When investing in these companies, the Company may recognize goodwill equivalent, which is accounted for as part of the carrying amount of the equity method investments on the consolidated financial statements. The Company amortized these goodwill equivalent in accordance with the method mentioned in Note 2. "Summary of Significant Accounting Policies, (1) Principles of consolidation, v) Amortization of goodwill" in the notes to the consolidated financial statements and recorded goodwill equivalent of ¥53,312 million on its consolidated balance sheet as of March 31, 2023.

The Company determines whether any impairment indicators for goodwill equivalent exist in accordance with the Company's policy mentioned in Note 23. "Impairment Losses, (2) Identification of indicators of impairment, b. Goodwill and goodwill equivalent."

When an impairment indicator for an investment in an insurance company is identified, the Company determines whether an impairment loss should be recognized in accordance with the method mentioned in Note 23. "Impairment Losses, (3) Recognition and measurement of impairment losses, b. Goodwill and goodwill equivalent."

For its investment through a subsidiary in the United States of America ("U.S."), as mentioned in Note 23. "Impairment Losses, (2) Identification of indicators of impairment, b. Goodwill and goodwill equivalent and (3) Recognition and measurement of impairment losses, b. Goodwill and goodwill equivalent," the subsidiary determines whether any impairment indicator exists, and recognizes and measures the impairment loss in accordance with the accounting principles generally accepted in U.S.

The Company has invested in PT Sequis, an equity method affiliate operating life insurance business in Indonesia, expecting that the investee will achieve higher growth in the future based on the assumption that the local life insurance market will continue to grow. As mentioned in Note 23. "Impairment Losses, (3) Recognition and measurement of impairment losses, b. Goodwill and goodwill equivalent," the Company recorded a valuation loss on the investment in PT Sequis on the nonconsolidated financial statements and amortized goodwill equivalent related to investments in PT Sequis of ¥7,321 million on the consolidated financial statements. As a result, as mentioned in Note 3. "Significant Accounting Estimate, 2) Goodwill equivalent," goodwill equivalent related to investments in PT Sequis as of March 31, 2023, was ¥11,537 million.

Significant assumptions used in the valuation of the corporate value for PT Sequis are projected acquisition of new insurance policies as the basis of the value of new business, the lapse rates

and the insurance accident rates as the basis of the embedded value, and the discount rate, all of which involve estimation uncertainty. In particular, the projected acquisition of new insurance policies requires careful considerations because it includes management's estimate about market growth prospects and involves a high degree of uncertainty.

Also, as mentioned in Note 3. "Significant Accounting Estimate, 2) Goodwill equivalent," the Company recorded goodwill equivalent related to investments in Reliance Nippon Life Insurance Company Limited ("RNLI"), an equity method affiliate operating life insurance business in India, of ¥33,628 million. Although RNLI's business performance is recovering, its joint venture partner is expected to change from Reliance Capital Limited. The estimated impact of the change in the joint venture partner on future business activities involves uncertainty.

Furthermore, the Company determines whether there is any impairment indicator that may result in a deterioration of RNLI's business performance in the future, such as significant changes in the nature of RNLI's business and management's strategy from the initial plan or signs of significant deterioration in RNLI's business environment that would lead to a significant decline in the valuation of corporate value. Such determination involves significant management judgments.

In addition, the Company owns interests in The TCW Group, Inc. ("TCW"), an equity method affiliate operating asset management business through Nippon Life Americas, Inc. ("NLA"), a subsidiary in the U.S., and as mentioned in Note 3. "Significant Accounting Estimate, 2) Goodwill equivalent," goodwill equivalent related to investments in TCW as of March 31, 2023, was ¥8,147 million.

TCW is an asset management company whose asset portfolio has a high percentage of U.S. bond, and assets under management have decreased due to a continuous rise in U.S. interest rates during the current year. In NLA's assessment of impairment indicators of investments in TCW, a comprehensive evaluation is necessary to determine whether there are certain factors that may indicate that a decrease in corporate value is other than temporary impairment, and such evaluation involves significant management judgment.

NLA determined that a decrease in value of its investment in TCW in the current year is other than temporary as a result of the assessment of impairment indicators. As such, NLA wrote down the carrying amount of investment in TCW to its corporate value amount attributable to NLA's equity interest. As mentioned in Note 23. "Impairment Losses, (3) Recognition and measurement of impairment losses, b. Goodwill and goodwill equivalent," the Company recorded an equity method investment loss of ¥16,113 million for impairment. Significant assumptions used in the valuation of the corporate value for TCW are the financial forecast and the discount rate, which involve estimation uncertainty. In particular, the prospects of recovery for assets under management included in the financial forecast require careful evaluation because they are susceptible to changes in external market conditions and such evaluation involves significant management judgment.

Considering the above, we identified management's determination regarding the valuation of the corporate value used for amortization of goodwill equivalent related to investments in PT Sequis, impairment indicators for goodwill equivalent related to investments in RNLI and TCW, and recognition and measurement of impairment loss on goodwill equivalent related to investments in TCW as a key audit matter.

(How the Key Audit Matter Was Addressed in the Audit)

Our audit procedures over management's determination regarding the valuation of the corporate value used for amortization of goodwill equivalent related to investments in PT Sequis and impairment indicators for goodwill equivalent related to investments in RNLI, included the following, among others:

- We inquired of the Company officials and inspected the relevant documents to test the design and operating effectiveness of internal controls over the valuation of the corporate value used

for amortization of goodwill equivalent related to investments in PT Sequis and determination of impairment indicators for goodwill equivalent related to investments in RNLI as follows:

- Procedures for management's review and approval over the determination of impairment indicators and the valuation of the corporate value of the investment performed at the International Unit
- Procedures for management's review and approval performed at the credit department.

With the assistance of our valuation specialists and actuarial specialists, we evaluated the appropriateness of the corporate value used for amortization of goodwill equivalent related to investments in PT Sequis. Our audit procedures related to the value of new business and the embedded value, which are components of the corporate value of PT Asuransi Jiwa Sequis Life (hereinafter called "Sequis Life"), a subsidiary of PT Sequis, used by the Company, included the following:

- Evaluated the appropriateness of the Company's estimation method for the corporate value considering actuarial practice and general corporate value practice
- Evaluated the reasonableness of the assumption related to the projected acquisition of new insurance policies including management's outlook for insurance market growth, considering the past results of acquisition of new insurance policies and market environment of the country where the subsidiary is located
- Inquired of management of Sequis Life on current business environments and the projected acquisition of new insurance policies
- Inquired of management in the International Unit of the Company on the estimation method and data used for the discount rate calculation and evaluated their consistency with market conditions and practices
- Inquired of the actuary of Sequis Life on the lapse rates and the insurance accident rates included in the actuarial assumptions used for the embedded value calculation
- Inspected the relevant documents to determine whether the embedded value was calculated based on the actuarial assumptions as mentioned above
- Inspected the meetings minutes of the Board of Directors of Sequis Life.

For RNLI, we performed the following procedures to evaluate the appropriateness of the Company's assessment of impairment indicators:

- Inspected the minutes of the meetings of the Board of Directors of RNLI
- Inquired of management in the International Unit of the Company
- Performed a trend analysis of the business performance results in prior years and compared the actual performance results for the current year to the amounts on the business plans at the time of the additional investment
- Inquired of management of RNLI on the current business environments, forecast of business performance, and any updates on the change of the joint venture partner.

In addition, to evaluate the appropriateness of management's determination of impairment indicators and recognition and measurement of impairment loss on goodwill equivalent related to investments in TCW, we instructed auditors of NLA to assist us to perform the following audit procedures, among others, and evaluated the sufficiency and appropriateness of the audit evidence obtained:

- Inquired of management of NLA and inspected the relevant documents to test the design of internal controls over management's review and approval procedures for NLA's determination of impairment indicators and recognition and measurement of impairment loss as well as the valuation of the corporate value

- Evaluated whether there are certain factors that may indicate that a decrease in the corporate value is other than temporary to test the appropriateness of NLA’s assessment of the impairment indicators, paying particular attention to the following items:
 - Changes in the external environment, such as rises in U.S. interest rates
 - Compared the business plans at the time of the investment with the actual results for the current year.
- Evaluated the appropriateness of the corporate value used to recognize and measure the impairment loss of TCW’s goodwill equivalent with the assistance of our fair value specialists
 - Evaluated the appropriateness of NLA’s estimation method for the corporate value considering industry practice and the estimation method used in general corporate value practice
 - Evaluated the reasonableness of the assumptions of the financial forecast such as the prospects of recovery for assets under management considering the past results, industry trends and the economic environment
 - Inquired of management of NLA on the estimation method and data used for the discount rate calculation and evaluated their consistency with market conditions and practices
 - Inquired of management of TCW on the current business environments and forecast of financial performance
 - Inspected the minutes of the meetings of the Board of Directors of TCW.

2. Reliability of the systems regarding the calculation of policy reserves and accuracy of the calculation of policy reserves for new insurance products and the revision of existing insurance products

(Key Audit Matter Description)

The Company recorded policy reserves of ¥69,968,872 million, which represented 87% of total liabilities on the consolidated balance sheet as of March 31, 2023. Of the amount, the policy reserves of the Company and Taiju Life Insurance Company Limited (“Taiju Life”), a consolidated subsidiary, were ¥59,675,536 million and ¥6,475,237 million, respectively, and the sum of these reserves represented 95% of total policy reserves on the consolidated balance sheet.

As mentioned in Note 2. “Summary of Significant Accounting Policies, (18) Policy reserves,” the policy reserves of the Company and Taiju Life are provided for the future fulfillment obligations in accordance with Article 116 of the Insurance Business Act.

Policy reserves are calculated based on basic assumptions of the expected mortality rates and the expected interest rates, policies in force data including age, gender, the amounts insured and other data, in accordance with the statement of calculation procedures of premiums and policy reserve (“statement of calculation procedures”) licensed by the Financial Services Agency from Article 4, Paragraph (2), item (iv) of the Insurance Business Act.

In addition, the Company recorded additional policy reserves in accordance with Article 69, Paragraph 5 of the Ordinance for Enforcement of the Insurance Business Act in order to reduce the risk of future negative spread and provide stable insurance dividend. Furthermore, the chief actuary reviews whether sufficient policy reserves for insurance policies are provided in accordance with Article 121, Paragraph 1, Item 1 of the Insurance Business Act.

The calculation of policy reserves, which represents a significant part of liabilities on the consolidated balance sheets, requires processing of considerable volumes of data through highly automated IT systems and is therefore, highly dependent on the IT systems. In order to accurately calculate policy reserves, it is critical to have appropriate design and operating effectiveness of the automated application controls over the calculation of policy reserves and the general IT

controls, which continuously support the operating effectiveness of automated application controls over the continuous appropriate operation of IT systems. In addition, the evaluation of the effectiveness of controls related to the calculation of policy reserves requires specialized knowledge and experience in IT systems and actuarial science. Therefore, we identified the reliability of the systems supporting the calculation of policy reserves as a key audit matter.

Regarding the development of new insurance products and the revision of existing insurance products (“new insurance products and other products”), the programs for the calculation of policy reserves are developed and implemented into the systems based on calculation method and basic assumption defined in the statement of calculation procedure. As policy reserves are calculated by the system on an ongoing basis after the implementation, the initial errors at the implementation would have an impact on financial reporting in the long-term, which may have a material impact on the consolidated financial statements. Therefore, we identified the accuracy of calculation of policy reserves related to new insurance products and other products as a key audit matter.

(How the Key Audit Matter Was Addressed in the Audit)

Our audit procedures to evaluate the reliability of the systems related to the calculation of policy reserves of the Company and Taiju Life included the following, among others:

- With the assistance of our IT specialists, we inquired of management of the IT department, inspected the relevant documents, observed and reperformed the automated application controls to evaluate the operating effectiveness of the following automated application controls over the calculation of policy reserves:
 - General IT controls such as controls over access security, system operation related to the systems for the calculation of policy reserves, the insurance system, the accounting system, and system change management, including policy reserve program implementation
 - Automated application controls over the determination of policies subjected to the calculation of policy reserves as of the consolidated balance sheet date and the extraction of the policies in force data related to these policies
 - Automated application controls over the aggregation of the policies subjected to the calculation of policy reserves and the underlying date generation of journal entries.
- With the assistance of our actuarial specialists, we inquired of management in the actuarial department and performed re-calculation of policy reserves based on the calculation method and basic assumptions defined in the statement of calculation procedures to evaluate the design and operating effectiveness of automated application controls related to the calculation of policy reserves.

With the assistance of our actuarial specialists, we performed re-calculation of policy reserves for new insurance products and others based on the calculation method and basic assumptions defined in the statement of calculation procedure to evaluate the accuracy of the calculation of policy reserves for new insurance products and others that were offered during the current year.

Responsibilities of Management and Audit & Supervisory Committee Members and the Audit & Supervisory Committee for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with the Insurance Business Act and the related rules and regulations applicable to the life insurance industry and accounting principles generally accepted in Japan, and for such internal control as management determines is necessary to enable the preparation of the consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Company and its consolidated subsidiaries' ability to continue as a going concern, disclosing, as applicable, matters related to going concern in accordance with accounting principles generally accepted in Japan and using the going concern basis of accounting unless management either intends to liquidate the Company and its consolidated subsidiaries or to cease operations, or has no realistic alternative but to do so.

Audit & Supervisory Committee members and the Audit & Supervisory Committee are responsible for overseeing the Directors' execution of duties relating to the design and operating effectiveness of the controls over the Company and its consolidated subsidiaries' financial reporting process.

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with auditing standards generally accepted in Japan will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with auditing standards generally accepted in Japan, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks. The procedures selected depend on the auditor's judgment. In addition, we obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain, when performing risk assessment procedures, an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company and its consolidated subsidiaries' internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company and its consolidated subsidiaries' ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company and its consolidated subsidiaries to cease to continue as a going concern.
- Evaluate whether the overall presentation and disclosures of the consolidated financial statements are in accordance with the Insurance Business Act and the related rules and regulations applicable to the life insurance industry and accounting principles generally accepted in Japan, as well as the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Company and its consolidated subsidiaries to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with Audit & Supervisory Committee members and the Audit & Supervisory Committee regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide Audit & Supervisory Committee members and the Audit & Supervisory Committee with a statement that we have complied with relevant ethical requirements regarding independence, and communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with Audit & Supervisory Committee members and the Audit & Supervisory Committee, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Interest Required to Be Disclosed by the Certified Public Accountants Act of Japan

Our firm and its designated engagement partners do not have any interest in the Company and its consolidated subsidiaries which is required to be disclosed pursuant to the provisions of the Certified Public Accountants Act of Japan.



August 3, 2023
(March 29, 2024 as to Note 18 and Note 30(2) and (3))

Nippon Life Insurance Company and its Consolidated Subsidiaries

Consolidated Balance Sheets

As of March 31	Millions of Yen			Millions of U.S. Dollars (Note 1)
	2023	2022	2021	2023
ASSETS:				
Cash and deposits	¥ 1,590,868	¥ 1,702,155	¥ 1,771,810	\$ 11,913
Call loans	426,706	500,978	540,086	3,195
Monetary receivables purchased	244,146	290,646	316,335	1,828
Assets held in trust	—	—	135	—
Investments in securities	72,332,848	73,373,626	70,741,631	541,697
Loans	8,636,410	8,437,632	8,423,975	64,677
Tangible fixed assets:				
Land	1,199,750	1,226,001	1,284,407	8,984
Buildings	592,624	573,878	579,054	4,438
Lease assets	6,028	6,052	8,280	45
Construction in progress	21,305	30,250	22,427	159
Other tangible fixed assets	38,784	39,208	46,872	290
Subtotal	1,858,492	1,875,391	1,941,042	13,918
Intangible fixed assets:				
Software	111,347	128,852	122,279	833
Goodwill	80,049	84,383	83,185	599
Lease assets	23	27	31	0
Other intangible fixed assets	177,057	169,042	180,172	1,325
Subtotal	368,478	382,306	385,669	2,759
Reinsurance receivables	12,925	9,266	26,705	96
Other assets	2,032,999	1,734,914	1,367,177	15,225
Net defined benefit asset	1,276	1,201	468	9
Deferred tax assets	36,701	10,976	13,538	274
Customers' liability for acceptances and guarantees	62,523	71,612	71,728	468
Allowance for doubtful accounts	(9,728)	(8,736)	(10,343)	(72)
Total assets	¥87,594,649	¥88,381,973	¥85,589,960	\$655,992

Nippon Life Insurance Company and its Consolidated Subsidiaries

Consolidated Balance Sheets (continued)

As of March 31	Millions of Yen			Millions of U.S. Dollars (Note 1)
	2023	2022	2021	2023
LIABILITIES:				
Policy reserves and other reserves:				
Reserve for outstanding claims	¥ 267,686	¥ 260,983	¥ 249,222	\$ 2,004
Policy reserves	69,968,872	68,547,902	66,916,145	523,993
Reserve for dividends to policyholders (mutual company)	1,071,945	1,060,577	1,046,832	8,027
Reserve for dividends to policyholders (limited company)	51,046	53,297	54,738	382
Subtotal	71,359,550	69,922,760	68,266,939	534,408
Reinsurance payables	28,564	24,535	8,065	213
Corporate bonds	1,378,865	1,535,905	1,432,612	10,326
Other liabilities	5,342,930	6,021,605	3,871,138	40,012
Accrued bonuses for directors and audit & supervisory board members	439	434	433	3
Net defined benefit liability	437,909	434,246	438,263	3,279
Accrued retirement benefits for directors and audit & supervisory board members	634	637	689	4
Reserve for program points	8,444	8,770	8,528	63
Reserve for price fluctuations in investments in securities	1,684,717	1,684,575	1,610,738	12,616
Deferred tax liabilities	139,712	523,390	962,359	1,046
Deferred tax liabilities for land revaluation	99,350	100,444	101,894	744
Acceptances and guarantees	62,523	71,612	71,728	468
Total liabilities	80,543,645	80,328,918	76,773,391	603,187
NET ASSETS:				
Foundation funds	100,000	100,000	100,000	748
Reserve for redemption of foundation funds	1,350,000	1,350,000	1,300,000	10,110
Reserve for revaluation	651	651	651	4
Consolidated surplus	654,426	740,576	709,574	4,900
Total foundation funds and others	2,105,077	2,191,227	2,110,225	15,764
Net unrealized gains on available-for-sale securities	5,176,583	6,124,915	6,767,268	38,767
Deferred losses on derivatives under hedge accounting	(375,789)	(375,170)	(163,088)	(2,814)
Land revaluation losses	(56,264)	(60,363)	(57,447)	(421)
Foreign currency translation adjustments	60,847	17,362	(25,774)	455
Remeasurement of defined benefit plans	(5,938)	(2,518)	(6,511)	(44)
Total accumulated other comprehensive income	4,799,438	5,704,225	6,514,448	35,942
Share acquisition rights	1,921	1,671	1,349	14
Noncontrolling interests	144,567	155,930	190,546	1,082
Total net assets	7,051,004	8,053,054	8,816,569	52,804
Total liabilities and net assets	¥87,594,649	¥88,381,973	¥85,589,960	\$655,992

The accompanying notes are an integral part of the consolidated financial statements.

Nippon Life Insurance Company and its Consolidated Subsidiaries

Consolidated Statements of Income

For the years ended March 31	Millions of Yen			Millions of U.S. Dollars (Note 1)
	2023	2022	2021	2023
Ordinary income:				
Revenues from insurance and reinsurance	¥6,373,557	¥5,386,003	¥5,190,112	\$47,731
Investment income:				
Interest, dividends, and other income	1,943,738	1,731,163	1,558,947	14,556
Gain on trading securities	–	6,294	10,488	–
Gain on sales of securities	847,517	490,952	537,390	6,347
Gain on redemptions of securities	28,473	9,634	3,998	213
Foreign exchange gains, net	171,339	413,614	413,806	1,283
Reversal of allowance for doubtful accounts	–	1,573	–	–
Other investment income	1,072	1,618	2,535	8
Gain from separate accounts, net	–	41,083	154,873	–
Subtotal	2,992,141	2,695,935	2,682,040	22,408
Other ordinary income	273,429	274,933	288,813	2,047
Total ordinary income	9,639,129	8,356,872	8,160,966	72,186
Ordinary expenses:				
Benefits and other payments:				
Death and other claims	1,320,943	1,227,849	1,233,439	9,892
Annuity payments	1,005,860	1,013,480	991,956	7,532
Health and other benefits	1,120,911	895,870	847,024	8,394
Surrender benefits	1,415,286	1,171,107	1,278,280	10,599
Other refunds	302,264	209,897	256,135	2,263
Reinsurance premiums	305,583	111,611	89,962	2,288
Subtotal	5,470,849	4,629,816	4,696,798	40,970
Provision for policy reserves:				
Provision for reserve for outstanding claims	6,334	19,626	–	47
Provision for policy reserves	1,400,198	1,604,264	1,486,743	10,486
Provision for interest on reserve for dividends to policyholders (mutual company)	21,174	21,346	21,458	158
Provision for interest on reserve for dividends to policyholders (limited company)	8	9	10	0
Subtotal	1,427,716	1,645,246	1,508,211	10,692
Investment expenses:				
Interest expenses	40,398	34,837	31,354	302
Loss on trading securities	31,446	–	–	235
Loss from assets held in trust, net	–	85	34,144	–
Loss on sales of securities	905,286	116,850	47,651	6,779
Loss on valuation of securities	10,011	14,152	6,766	74
Loss on redemptions of securities	7,118	7,103	14,852	53
Loss on derivative financial instruments, net	301,425	128,642	146,237	2,257
Provision for allowance for doubtful accounts	4,315	–	5,910	32
Write-offs of loans	7	0	26	0
Depreciation of rental real estate and other assets	21,680	21,129	20,604	162
Other investment expenses	65,310	63,603	39,660	489
Loss from separate accounts, net	4,906	–	–	36
Subtotal	1,391,908	386,404	347,208	10,423
Operating expenses	816,448	802,955	791,723	6,114
Other ordinary expenses	389,836	357,005	341,395	2,919
Total ordinary expenses	9,496,759	7,821,428	7,685,338	71,120
Ordinary profit	142,369	535,443	475,628	1,066

Nippon Life Insurance Company and its Consolidated Subsidiaries

Consolidated Statements of Income (continued)

For the years ended March 31	Millions of Yen			Millions of U.S. Dollars (Note 1)
	2023	2022	2021	2023
Extraordinary gains:				
Gain on disposals of fixed assets	¥4,420	¥18,439	¥1,536	\$ 33
Gain on reversal of share acquisition rights	23	0	13	0
Subtotal	4,444	18,439	1,550	33
Extraordinary losses:				
Loss on disposals of fixed assets	7,427	5,186	6,201	55
Impairment losses	11,645	21,943	5,084	87
Provision for reserve for price fluctuations in investments in securities	141	73,837	79,116	1
Loss on reduction entry of real estate	1,208	4	80	9
Contributions for assisting social public welfare	3,000	3,000	3,000	22
Subtotal	23,422	103,971	93,483	175
Provision for reserve for dividends to policyholders (limited company)	11,593	12,839	11,966	86
Surplus before income taxes	111,797	437,072	371,727	837
Income taxes:				
Current	21,492	199,647	154,691	160
Deferred	(31,021)	(114,236)	(119,051)	(232)
Total income taxes	(9,529)	85,411	35,639	(71)
Net surplus	121,326	351,661	336,087	908
Net surplus attributable to noncontrolling interests	3,115	4,901	4,583	23
Net surplus attributable to the parent company	¥ 118,211	¥ 346,759	¥ 331,504	\$ 885

The accompanying notes are an integral part of the consolidated financial statements.

Nippon Life Insurance Company and its Consolidated Subsidiaries

Consolidated Statements of Comprehensive Income

For the years ended March 31	Millions of Yen			Millions of U.S. Dollars (Note 1)
	2023	2022	2021	2023
Net surplus	¥ 121,326	¥ 351,661	¥ 336,087	\$ 908
Other comprehensive (loss) income:	(920,186)	(815,365)	2,501,831	(6,891)
Net unrealized (losses) gains on available-for-sale securities	(958,481)	(655,136)	2,578,320	(7,178)
Deferred (losses) gains on derivatives under hedge accounting	(1,932)	(212,470)	(93,568)	(14)
Foreign currency translation adjustments	32,871	35,120	8,163	246
Remeasurement of defined benefit plans	(3,426)	4,029	8,561	(25)
Share of other comprehensive gains of associates accounted for under the equity method	10,782	13,090	354	80
Comprehensive (loss) income:	¥(798,859)	¥(463,704)	¥2,837,919	\$(5,982)
Comprehensive (loss) income attributable to the parent company	(790,675)	(460,546)	2,814,228	(5,921)
Comprehensive (loss) income attributable to noncontrolling interests	(8,183)	(3,157)	23,691	(61)

The accompanying notes are an integral part of the consolidated financial statements.

Nippon Life Insurance Company and its Consolidated Subsidiaries

Consolidated Statements of Changes in Net Assets

For the year ended March 31, 2021	Millions of Yen				
	Foundation funds and others				
	Foundation funds	Reserve for redemption of foundation funds	Reserve for revaluation	Consolidated surplus	Total foundation funds and others
Beginning balance	¥100,000	¥1,300,000	¥651	¥ 554,790	¥1,955,441
Increase/decrease:					
Additions to reserve for dividends to policyholders (mutual company)				(185,145)	(185,145)
Interest on foundation funds				(277)	(277)
Net surplus attributable to the parent company				331,504	331,504
Reversal of land revaluation losses				2,740	2,740
Change in the parent's ownership interest due to transactions with noncontrolling interests				5,962	5,962
Net change, excluding foundation funds and others					
Net change	-	-	-	154,784	154,784
Ending balance	¥100,000	¥1,300,000	¥651	¥ 709,574	¥2,110,225

For the year ended March 31, 2021	Millions of Yen								
	Accumulated other comprehensive income								
	Net unrealized gains on available-for-sale securities	Deferred losses on derivatives under hedge accounting	Land revaluation losses	Foreign currency translation adjustments	Remeasurement of defined benefit plans	Total accumulated other comprehensive income	Share acquisition rights	Noncontrolling interests	Total net assets
Beginning balance	¥4,199,843	¥ (69,235)	¥(54,706)	¥(26,406)	¥(15,030)	¥4,034,464	¥ 926	¥166,377	¥6,157,210
Increase/decrease:									
Additions to reserve for dividends to policyholders (mutual company)									(185,145)
Interest on foundation funds									(277)
Net surplus attributable to the parent company									331,504
Reversal of land revaluation losses									2,740
Change in the parent's ownership interest due to transactions with noncontrolling interests									5,962
Net change, excluding foundation funds and others	2,567,424	(93,852)	(2,740)	632	8,519	2,479,983	422	24,168	2,504,575
Net change	2,567,424	(93,852)	(2,740)	632	8,519	2,479,983	422	24,168	2,659,359
Ending balance	¥6,767,268	¥(163,088)	¥(57,447)	¥(25,774)	¥ (6,511)	¥6,514,448	¥1,349	¥190,546	¥8,816,569

Nippon Life Insurance Company and its Consolidated Subsidiaries

Consolidated Statements of Changes in Net Assets (continued)

For the year ended March 31, 2022	Millions of Yen				
	Foundation funds and others				
	Foundation funds	Reserve for redemption of foundation funds	Reserve for revaluation	Consolidated surplus	Total foundation funds and others
Beginning balance	¥100,000	¥1,300,000	¥651	¥ 709,574	¥2,110,225
Increase/decrease:					
Issuance of foundation funds	50,000				50,000
Additions to reserve for dividends to policyholders (mutual company)				(276,006)	(276,006)
Additions to reserve for redemption of foundation funds		50,000		(50,000)	-
Interest on foundation funds				(277)	(277)
Net surplus attributable to the parent company				346,759	346,759
Redemption of foundation funds	(50,000)				(50,000)
Reversal of land revaluation losses				2,916	2,916
Change in the parent's ownership interest due to transactions with noncontrolling interests				7,608	7,608
Net change, excluding foundation funds and others					
Net change	-	50,000	-	31,001	81,001
Ending balance	¥100,000	¥1,350,000	¥651	¥ 740,576	¥2,191,227

For the year ended March 31, 2022	Millions of Yen									
	Accumulated other comprehensive income									
	Net unrealized gains on available-for-sale securities	Deferred losses on derivatives under hedge accounting	Land revaluation losses	Foreign currency translation adjustments	Remeasurement of defined benefit plans	Total accumulated other comprehensive income	Share acquisition	Noncontrolling interests	Total net assets	
Beginning balance	¥6,767,268	¥(163,088)	¥(57,447)	¥(25,774)	¥(6,511)	¥6,514,448	¥1,349	¥190,546	¥8,816,569	
Increase/decrease:										
Issuance of foundation funds										50,000
Additions to reserve for dividends to policyholders (mutual company)										(276,006)
Additions to reserve for redemption of foundation funds										-
Interest on foundation funds										(277)
Net surplus attributable to the parent company										346,759
Redemption of foundation funds										(50,000)
Reversal of land revaluation losses										2,916
Change in the parent's ownership interest due to transactions with noncontrolling interests										7,608
Net change, excluding foundation funds and others	(642,353)	(212,082)	(2,916)	43,136	3,992	(810,222)	322	(34,616)		(844,516)
Net change	(642,353)	(212,082)	(2,916)	43,136	3,992	(810,222)	322	(34,616)		(763,514)
Ending balance	¥6,124,915	¥(375,170)	¥(60,363)	¥ 17,362	¥(2,518)	¥5,704,225	¥1,671	¥155,930	¥8,053,054	

Nippon Life Insurance Company and its Consolidated Subsidiaries

Consolidated Statements of Changes in Net Assets (continued)

For the year ended March 31, 2023	Millions of Yen				
	Foundation funds and others				
	Foundation funds	Reserve for redemption of foundation funds	Reserve for revaluation	Consolidated surplus	Total foundation funds and others
Beginning balance	¥100,000	¥1,350,000	¥651	¥ 740,576	¥2,191,227
Increase/decrease:					
Additions to reserve for dividends to policyholders (mutual company)				(199,868)	(199,868)
Interest on foundation funds				(265)	(265)
Net surplus attributable to the parent company				118,211	118,211
Reversal of land revaluation losses				(4,098)	(4,098)
Changes in the scope of consolidation and application of the equity method				(390)	(390)
Change in the parent's ownership interest due to transactions with noncontrolling interests				261	261
Net change, excluding foundation funds and others					
Net change	-	-	-	(86,149)	(86,149)
Ending balance	¥100,000	¥1,350,000	¥651	¥ 654,426	¥2,105,077

For the year ended March 31, 2023	Millions of Yen								
	Accumulated other comprehensive income								
	Net unrealized gains on available-for-sale securities	Deferred losses on derivatives under hedge accounting	Land revaluation losses	Foreign currency translation adjustments	Remeasurement of defined benefit plans	Total accumulated other comprehensive income	Share acquisition rights	Noncontrolling interests	Total net assets
Beginning balance	¥6,124,915	¥(375,170)	¥(60,363)	¥17,362	¥(2,518)	¥5,704,225	¥1,671	¥155,930	¥ 8,053,054
Increase/decrease:									
Additions to reserve for dividends to policyholders (mutual company)									(199,868)
Interest on foundation funds									(265)
Net surplus attributable to the parent company									118,211
Reversal of land revaluation losses									(4,098)
Changes in the scope of consolidation and application of the equity method									(390)
Change in the parent's ownership interest due to transactions with noncontrolling interests									261
Net change, excluding foundation funds and others	(948,331)	(619)	4,098	43,484	(3,419)	(904,787)	249	(11,362)	(915,900)
Net change	(948,331)	(619)	4,098	43,484	(3,419)	(904,787)	249	(11,362)	(1,002,050)
Ending balance	¥5,176,583	¥(375,789)	¥(56,264)	¥60,847	¥(5,938)	¥4,799,438	¥1,921	¥144,567	¥ 7,051,004

Nippon Life Insurance Company and its Consolidated Subsidiaries

Consolidated Statements of Changes in Net Assets (continued)

For the year ended March 31, 2023	Millions of U.S. Dollars (Note 1)				
	Foundation funds	Reserve for redemption of foundation funds	Reserve for revaluation	Consolidated surplus	Total foundation funds and others
Beginning balance	\$748	\$10,110	\$4	\$ 5,546	\$16,409
Increase/decrease:					
Additions to reserve for dividends to policyholders (mutual company)				(1,496)	(1,496)
Interest on foundation funds				(1)	(1)
Net surplus attributable to the parent company				885	885
Reversal of land revaluation losses				(30)	(30)
Changes in the scope of consolidation and application of the equity method				(2)	(2)
Change in the parent's ownership interest due to transactions with noncontrolling interests				1	1
Net change	-	-	-	(645)	(645)
Ending balance	\$748	\$10,110	\$4	\$ 4,900	\$15,764

For the year ended March 31, 2023	Millions of U.S. Dollars (Note 1)								
	Net unrealized gains on available-for-sale securities	Deferred losses on derivatives under hedge accounting	Land revaluation losses	Foreign currency translation adjustments	Remeasurement of defined benefit plans	Total accumulated other comprehensive income	Share acquisition rights	Noncontrolling interests	Total net assets
Beginning balance	\$45,869	\$(2,809)	\$(452)	\$130	\$(18)	\$42,718	\$12	\$1,167	\$60,308
Increase/decrease:									
Additions to reserve for dividends to policyholders (mutual company)									(1,496)
Interest on foundation funds									(1)
Net surplus attributable to the parent company									885
Reversal of land revaluation losses									(30)
Changes in the scope of consolidation and application of the equity method									(2)
Change in the parent's ownership interest due to transactions with noncontrolling interests									1
Net change, excluding foundation funds and others	(7,102)	(4)	30	325	(25)	(6,775)	1	(85)	(6,859)
Net change	(7,102)	(4)	30	325	(25)	(6,775)	1	(85)	(7,504)
Ending balance	\$38,767	\$(2,814)	\$(421)	\$455	\$(44)	\$35,942	\$14	\$1,082	\$52,804

The accompanying notes are an integral part of the consolidated financial statements.

Nippon Life Insurance Company and its Consolidated Subsidiaries

Consolidated Statements of Cash Flows

For the years ended March 31	Millions of Yen			Millions of U.S. Dollars (Note 1)
	2023	2022	2021	2023
I Cash flows from operating activities:				
Surplus before income taxes	¥ 111,797	¥ 437,072	¥ 371,727	\$ 837
Depreciation of rental real estate and other assets	21,680	21,129	20,604	162
Depreciation	73,140	76,299	73,296	547
Impairment losses	11,645	21,943	5,084	87
Amortization of goodwill	5,028	4,496	4,259	37
Net increase (decrease) in reserve for outstanding claims	5,678	10,658	(10,064)	42
Net increase (decrease) in policy reserves	1,395,247	1,612,939	1,499,301	10,448
Provision for interest on reserve for dividends to policyholders (mutual company)	21,174	21,346	21,458	158
Provision for interest on reserve for dividends to policyholders (limited company)	8	9	10	0
Provision for reserve for dividends to policyholders (limited company)	11,593	12,839	11,966	86
Net increase (decrease) in allowance for doubtful accounts	4,122	(1,607)	5,998	30
Net increase (decrease) in accrued bonuses for directors and audit & supervisory board members	5	0	341	0
Net (decrease) increase in net defined benefit liability	(1,157)	837	(645)	(8)
Net (decrease) increase in accrued retirement benefits for directors and audit & supervisory board members	(2)	(51)	(4,281)	(0)
Net increase (decrease) in reserve for price fluctuations in investments in securities	141	73,837	79,116	1
Interest, dividends, and other income	(1,943,738)	(1,731,163)	(1,558,947)	(14,556)
Losses (gains) from assets held in trust, net	–	85	34,144	–
Net losses (gains) on investments in securities	46,425	(362,481)	(472,118)	347
Net losses (gains) on policy loans	78,679	80,687	86,953	589
Losses (gains) on derivative financial instruments, net	301,425	128,642	146,237	2,257
Interest expenses	40,398	34,837	31,354	302
Net foreign exchange (gains) losses	(170,749)	(412,512)	(405,762)	(1,278)
Net losses (gains) on tangible fixed assets	6,925	(11,245)	5,627	51
Losses (gains) on equity method investments	26,025	(1,019)	(521)	194
Losses (gains) from separate accounts, net	4,906	(41,083)	(154,873)	36
Net (increase) decrease in reinsurance receivables	(3,058)	18,019	43,019	(22)
Net (increase) decrease in other assets (excluding those related to investing activities and financing activities)	(26,317)	20,021	(6,785)	(197)
Net increase (decrease) in reinsurance payables	3,475	16,075	355	26
Net increase (decrease) in other liabilities (excluding those related to investing activities and financing activities)	3,605	(10,833)	3,736	26
Others, net	79,012	(52,015)	(13,582)	591
Subtotal	107,121	(32,235)	(182,988)	802
Interest, dividends, and other income received	1,742,488	1,711,402	1,544,272	13,049
Interest paid	(41,646)	(27,533)	(32,407)	(311)
Dividends paid to policyholders (mutual company)	(174,579)	(174,253)	(168,289)	(1,307)
Dividends paid to policyholders (limited company)	(13,852)	(14,290)	(13,988)	(103)
Others, net	(42,431)	(61,857)	(14,024)	(317)
Income taxes paid	(237,401)	(168,521)	(167,444)	(1,777)
Net cash provided by operating activities	1,339,699	1,232,711	965,130	10,032

Nippon Life Insurance Company and its Consolidated Subsidiaries

Consolidated Statements of Cash Flows (continued)

For the years ended March 31	Millions of Yen			Millions of U.S. Dollars (Note 1)
	2023	2022	2021	2023
II Cash flows from investing activities:				
Net decrease (increase) in deposits	¥ 662	¥ 284	¥ 2,238	\$ 4
Purchases of monetary receivables purchased	(4,090)	(14,190)	(13,750)	(30)
Proceeds from sales and redemptions of monetary receivables purchased	46,992	42,507	49,027	351
Purchases of assets held in trust	–	–	(2,000)	–
Proceeds from decrease in assets held in trust	–	49	1,500	–
Purchases of securities	(13,801,236)	(9,401,527)	(8,305,269)	(103,356)
Proceeds from sales and redemptions of securities	14,057,195	7,432,601	7,439,395	105,273
Disbursements for loans	(1,707,572)	(1,512,331)	(1,554,232)	(12,787)
Proceeds from collections of loans	1,467,147	1,487,139	1,546,870	10,987
Net (losses) gains from the settlement of derivative financial instruments	(1,060,922)	(460,070)	(207,914)	(7,945)
Net (decrease) increase in payables under repurchase agreements	(643,756)	1,448,058	167,422	(4,821)
Net increase (decrease) in cash received as collateral under securities lending transactions	23,957	(12,329)	(101,840)	179
Others, net	(157,592)	(187,143)	(58,621)	(1,180)
① Total of investing activities	(1,779,215)	(1,176,952)	(1,037,173)	(13,324)
[I + II ①]	[(439,516)]	[55,758]	[(72,042)]	[(3,291)]
Purchases of tangible fixed assets	(68,163)	(60,911)	(73,156)	(510)
Proceeds from sales of tangible fixed assets	35,560	75,236	3,775	266
Others, net	(40,009)	(44,998)	(50,675)	(299)
Net cash used in investing activities	(1,851,828)	(1,207,626)	(1,157,230)	(13,868)
III Cash flows from financing activities:				
Proceeds from debt borrowing	283,400	291,350	250,080	2,122
Repayments of debt	(74,976)	(186,514)	(117,391)	(561)
Proceeds from issuance of corporate bonds	–	138,793	166,192	–
Redemption of bonds	(157,040)	(35,500)	(11,200)	(1,176)
Proceeds from issuance of foundation funds	–	50,000	–	–
Redemption of foundation funds	–	(50,000)	–	–
Interest on foundation funds	(265)	(277)	(277)	(1)
Payments for acquisition of subsidiary's shares not resulting in change in scope of consolidation	–	(23,819)	(8,027)	–
Others, net	8,132	(25,320)	(4,768)	60
Net cash provided by financing activities	59,251	158,711	274,607	443
IV Effect of exchange rate changes on cash and cash equivalents	46,160	37,753	14,044	345
V Net (decrease) increase in cash and cash equivalents	(406,716)	221,549	96,552	(3,045)
VI Cash and cash equivalents at the beginning of the year	2,544,383	2,322,833	2,226,280	19,054
VII Net increase (decrease) in cash and cash equivalents resulting from change in the scope of consolidation	2,128	–	–	15
VIII Cash and cash equivalents at the end of the year	¥ 2,139,794	¥2,544,383	¥ 2,322,833	\$ 16,024

The accompanying notes are an integral part of the consolidated financial statements.

Nippon Life Insurance Company and its Consolidated Subsidiaries

Notes to the Consolidated Financial Statements

1. Basis of Presenting the Consolidated Financial Statements

(1) Accounting principles and presentation

The accompanying consolidated financial statements have been prepared from the accounts and records maintained by NIPPON LIFE INSURANCE COMPANY (“Nippon Life” or the “Company”) and its consolidated subsidiaries in accordance with the provisions set forth in the Insurance Business Act and the related rules and regulations applicable to the life insurance industry, and in accordance with accounting principles generally accepted in Japan, which are different in certain respects from the application and disclosure requirements of International Financial Reporting Standards. Certain accounting and reporting practices required to be followed by the industry are regulated by the Financial Services Agency and the related ministry by means of ministerial ordinances and guidance. The accompanying consolidated financial statements of the Company and its consolidated subsidiaries are in compliance with such requirements. The information provided in the consolidated financial statements including the Notes to the Consolidated Financial Statements is limited to information required by the Insurance Business Act and the related rules and regulations applicable to the life insurance industry and disclosed as additional information. Amounts of less than one million yen and one million U.S. dollars have been eliminated for consolidated financial statement presentation. As a result, totals may not add up exactly.

(2) U.S. dollar amounts

Nippon Life prepares its consolidated financial statements in Japanese yen. The U.S. dollar amounts included in the consolidated financial statements and notes thereto represent the arithmetical results of translating Japanese yen to U.S. dollars on the basis of ¥133.53=U.S. \$1, the effective rate of exchange at the consolidated balance sheet date of March 31, 2023. The inclusion of such U.S. dollar amounts is solely for convenience and is not intended to imply that Japanese yen amounts have been or could be readily converted, realized or settled in U.S. dollars at ¥133.53=U.S. \$1 or at any other rate.

2. Summary of Significant Accounting Policies

(1) Principles of consolidation

i) Consolidated subsidiaries

The consolidated financial statements include the accounts of Nippon Life and its significant subsidiaries. Significant consolidated subsidiaries as of March 31, 2023, 2022 and 2021, are listed as follows:

- Nissay Credit Guarantee Co., Ltd. (Japan)
- Nissay Leasing Co., Ltd. (Japan)
- Nissay Capital Co., Ltd. (Japan)
- Nissay Asset Management Corporation (Japan)
- Nissay Information Technology Co., Ltd. (Japan)
- TAIJU LIFE INSURANCE COMPANY LIMITED (Japan)
- Nippon Wealth Life Insurance Company Limited (Japan)
- HANASAKU LIFE INSURANCE Co., Ltd. (Japan)

Nippon Life Insurance Company and its Consolidated Subsidiaries

Notes to the Consolidated Financial Statements (continued)

Nissay Plus SSI Company Inc. (Japan) (from the fiscal year ended March 31, 2023)

Nippon Life Insurance Company of America (U.S.A.)

Nippon Life Americas, Inc. (NLI US Investments, Inc.) (U.S.A.)

MLC Limited (Australia)

Nippon Life India Asset Management Limited (India)

Nissay Plus SSI Company Inc. has commenced operations as a small-amount and short-term insurance company and has been included in the scope of consolidation starting from the fiscal year ended March 31, 2023, due to its increased significance.

With regard to one of the subsidiaries under Nippon Life India Asset Management Limited, it has been excluded from the scope of consolidation from the fiscal year ended March 31, 2023, due to its liquidation being completed.

NLI US Investments, Inc. was renamed Nippon Life Americas, Inc. on May 1, 2021.

The major subsidiaries excluded from consolidation are Nippon Life Global Investors Americas, Inc., Nissay Trading Corporation, and Nissay Insurance Agency Co., Ltd.

The respective and aggregate effects of the companies, which are excluded from consolidation, based on total assets, revenues, net income, and surplus for the fiscal years ended March 31, 2023, 2022 and 2021, are immaterial. This exclusion from consolidation does not prevent a reasonable assessment of the financial position of the Company and its subsidiaries and the results of their operations.

ii) Affiliates

Major affiliates accounted for under the equity method as of March 31, 2023, 2022 and 2021, are listed as follows:

The Master Trust Bank of Japan, Ltd. (Japan)

Corporate-Pension Business Service Co., Ltd. (Japan)

Great Wall Changsheng Life Insurance Co., Ltd. (China)

Bangkok Life Assurance Public Company Limited (Thailand)

Reliance Nippon Life Insurance Company Limited (India)

Post Advisory Group, LLC (U.S.A.)

PT Sequis (Indonesia)

PT Asuransi Jiwa Sequis Life (Indonesia)

The TCW Group, Inc. (U.S.A.)

Grand Guardian Nippon Life Insurance Company Limited (Myanmar)

The subsidiaries not consolidated, such as Nippon Life Global Investors Americas, Inc., and Nissay Trading Corporation, and affiliates other than those listed above, such as SL Towers Co., Ltd. are not accounted for under the equity method. The respective and aggregate effects of such companies on consolidated net income and surplus for the fiscal years ended March 31, 2023, 2022 and 2021, are immaterial.

Nippon Life Insurance Company and its Consolidated Subsidiaries

Notes to the Consolidated Financial Statements (continued)

The number of consolidated subsidiaries and unconsolidated subsidiaries and affiliates accounted for under the equity method as of March 31, 2023, 2022 and 2021, was as follows:

	2023	2022	2021
Consolidated subsidiaries	15	15	15
Subsidiaries not consolidated but accounted for under the equity method	0	0	0
Affiliates accounted for under the equity method	15	15	15

iii) Reporting date for consolidated subsidiaries

The reporting dates for consolidated overseas subsidiaries are December 31 and March 31. In preparing the consolidated financial statements, consolidated overseas subsidiaries with the reporting date of December 31 use the financial statements as of December 31, and necessary adjustments are made to reflect significant transactions that occurred between December 31 and the Company's reporting date of March 31.

iv) Valuation of assets and liabilities of consolidated subsidiaries

Assets and liabilities of consolidated subsidiaries acquired by the Company are initially measured at fair value as of the date of the acquisition.

v) Amortization of goodwill

Goodwill and the goodwill equivalent associated with the equity method investments in the affiliates ("goodwill and goodwill equivalent") are amortized under the straight-line method over 20 years.

However, for items that are immaterial, the total amount of goodwill is expensed as incurred.

vi) All significant intercompany balances and transactions have been eliminated in consolidation. All material unrealized profits/losses included in assets/ liabilities resulting from transactions within the group are eliminated.

(2) Business combinations

Business combinations are accounted for using the purchase method. Acquisition-related costs, such as advisory fees or professional fees, are accounted for as expenses in the periods in which the costs are incurred. If the initial accounting for a business combination is incomplete by the end of the reporting period in which the business combination occurs, an acquirer shall report in its financial statements provisional amounts for the items for which the accounting is incomplete. During the measurement period, which shall not exceed one year from the acquisition, the acquirer shall retrospectively adjust the provisional amounts recognized at the acquisition date to reflect new information obtained about facts and circumstances that existed as of the acquisition date and that would have affected the measurement of the amounts recognized as of that date. Such adjustments shall be recognized as if the accounting for the business combination had been completed at the acquisition date. The acquirer recognizes any bargain purchase gain in profit or loss immediately on the acquisition date after reassessing and confirming that all of the assets acquired and all of the liabilities assumed have been identified after a review of the procedures used in the purchase price allocation. A parent's ownership interest in a subsidiary might change if the parent purchases or sells ownership interests in its subsidiary. The carrying amount of noncontrolling interest is adjusted to reflect the change in the parent's ownership interest in its subsidiary while the parent retains its controlling interest in its subsidiary. Any difference

Nippon Life Insurance Company and its Consolidated Subsidiaries

Notes to the Consolidated Financial Statements (continued)

between the fair value of the consideration received or paid and the amount by which the non-controlling interest is adjusted is accounted for as capital surplus as long as the parent retains control over its subsidiary.

(3) Cash and cash equivalents

Cash and cash equivalents, for the purpose of reporting consolidated cash flows, are composed of cash in hand, deposits held at call with banks, and all highly liquid short-term investments with a maturity of three months or less when purchased, which are readily convertible into cash and present insignificant risk of change in value.

(4) Securities and hedging activities

The transitional measures of Paragraph 27-2 of the "Implementation Guidance on Accounting Standard for Fair Value Measurement" (ASBJ* Guidance No. 31, June 17, 2021, hereinafter as "Fair Value Measurement Implementation Guidance") have been applied to the Company and certain consolidated subsidiaries from the fiscal year ended March 31, 2023. The new accounting policy set by the Fair Value Measurement Implementation Guidance has been applied prospectively from the beginning of the fiscal year ended March 2023. Consequently, while certain investment trusts had been conventionally valued using the acquisition cost on the consolidated balance sheet, from the fiscal year ended March 31, 2023, they are valued using the fair value.

The "Accounting Standard for Fair Value Measurement" (ASBJ Statement No. 30, July 4, 2019; "Fair Value Measurement Accounting Standard") has been applied to the Company and certain consolidated subsidiaries from the fiscal year ended March 31, 2022, and a partial revision of the fair value calculation method of financial instruments has been implemented. The application of the Fair Value Measurement Accounting Standard is in accordance with the transitional provisions set forth under Paragraph 19 of the Fair Value Measurement Accounting Standard and Paragraph 44-2 of the "Accounting Standard for Financial Instruments" (ASBJ Statement No. 10, July 4, 2019). The new accounting policy establishing the Fair Value Measurement Accounting Standard has been applied prospectively from the fiscal year ended March 31, 2022. Consequently, from the fiscal year ended March 31, 2022, stocks (including foreign stocks) among other securities are valued using the fair value based on the market price, etc., at the end of the consolidated fiscal year. Such financial instruments were conventionally valued using the fair value based on the one-month average of the market price before the end of the previous consolidated fiscal year. Furthermore, matters regarding the breakdown at each level of the fair value of financial instruments are documented in Note 6 Financial Instruments in the Notes to the Consolidated Financial Statements.

* ASBJ: Accounting Standards Board of Japan

- 1) Securities of the Company and certain consolidated subsidiaries (including items, such as deposits and monetary receivables purchased, which are treated as securities based on the "Accounting Standard for Financial Instruments" (ASBJ Statement No. 10) and securities within assets held in trust), are valued as follows:
 - i) Trading securities are stated at fair value on the consolidated balance sheet date. The moving average method is used for calculating the cost basis.
 - ii) Held-to-maturity debt securities are valued using the moving average method, net of accumulated amortization (straight-line).
 - iii) Policy-reserve-matching bonds are valued using the moving average method, net of accumulated amortization (straight-line), in accordance with the Industry Audit

Nippon Life Insurance Company and its Consolidated Subsidiaries

Notes to the Consolidated Financial Statements (continued)

Committee Report No. 21, "Temporary Treatment of Accounting and Auditing Concerning Policy-Reserve-Matching Bonds in the Insurance Industry," issued by the Japanese Institute of Certified Public Accountants (JICPA).

- iv) Investments in subsidiaries and affiliates that are neither consolidated nor accounted for under the equity method (stocks issued by subsidiaries prescribed in Article 2, Paragraph 12 of the Insurance Business Act or subsidiaries prescribed in Article 13-5-2, Paragraph 3 of the Order for Enforcement of the Insurance Business Act and stocks issued by affiliates prescribed in Article 13-5-2, Paragraph 4 of the Order for Enforcement of the Insurance Business Act) are stated at cost using the moving average method.
- v) Available-for-sale securities

Evaluation methods for the fiscal years ended March 31, 2023 and 2022, are as follows.

- a. Fair value based on the market price, etc., at the end of the consolidated fiscal year (the cost basis is calculated using the moving average method, and public corporate bonds (including foreign bonds) for which the difference between the purchase price and face value is due to an interest rate adjustment are valued using the moving average method, net of accumulated amortization (straight-line method)).
- b. Stocks and other securities without market prices are stated at cost using the moving average method.

Evaluation methods for the fiscal year ended March 31, 2021, are as follows.

- a. Regarding securities with a fair value, stocks (including foreign stocks) are valued using the average fair value during the period of one month before the consolidated balance sheet date (the cost basis is calculated using the moving average method). Other securities with a fair value are valued using the fair value on the consolidated balance sheet date (the cost basis is calculated using the moving average method).
 - b. Regarding securities of which the fair value is extremely difficult to determine, bonds (including foreign bonds) for which the difference between the purchase price and face value is due to an interest rate adjustment are stated at cost using the moving average method, net of accumulated amortization (straight-line). Other securities without readily determinable fair values are stated at cost using the moving average method.
- 2) Unrealized gains/losses, net of applicable taxes for available-for-sale securities, are recorded as a separate component of net assets.

Hedge accounting is applied by the Company and certain consolidated subsidiaries based on the following methods:

- 1) The Company and certain consolidated subsidiaries mainly apply the following hedge accounting methods: The exceptional accounting treatment ("Tokurei-shori") for interest rate swaps is applied to hedge the cash flow volatility of certain loans denominated in foreign currencies; deferred hedge accounting for interest rate swaps is applied to hedge the interest rate fluctuation exposures on certain insurance policies, based on the Industry Audit Committee Report No. 26, "Accounting and Auditing Treatments related to Application of Accounting for Financial Instruments in the Insurance Industry," issued by the JICPA; deferred hedge accounting and designated

Nippon Life Insurance Company and its Consolidated Subsidiaries

Notes to the Consolidated Financial Statements (continued)

hedge accounting (“Furiate-shori”) for currency swaps are applied to hedge the cash flow volatility caused by foreign exchange rate fluctuations on certain foreign currency-denominated bonds, certain foreign currency-denominated loans, and foreign currency-denominated subordinated corporate bonds issued by the Company; fair value hedge accounting for foreign exchange forward contracts is applied to hedge the price fluctuation exposures related to foreign exchange rate fluctuations on certain foreign currency-denominated bonds and certain other foreign currency-denominated instruments; and fair value hedge accounting for equity forward contracts is applied to hedge the price fluctuation exposures on certain domestic stocks.

2) Hedging instruments and hedged items

(Hedging instruments)	(Hedged items)
Interest rate swaps	Foreign currency-denominated loans, and insurance policies
Currency swaps	Foreign currency-denominated bonds, foreign currency-denominated loans, and foreign currency-denominated subordinated corporate bonds
Foreign exchange forward contracts	Foreign currency-denominated bonds and other foreign currency denominated instruments
Equity forward contracts	Domestic stocks

Accompanying the replacement of interest rate benchmarks, exceptional accounting treatment for certain interest rate swaps has been applied for the fiscal year ended March 31, 2023 and 2022, based on the “Practical Solution on the Treatment of Hedge Accounting for Financial Instruments that Reference LIBOR” (ASBJ PITF* No. 40, March 17, 2022).

* PITF: Practical Issues Task Force

- 3) Effectiveness of hedging activities is mainly evaluated by performing a ratio analysis of fair value movement comparisons based on the hedging instruments and hedged items taken, which is in accordance with the internal risk management policies of the Company and certain consolidated subsidiaries.
- 4) Derivative financial instruments are stated at fair value.

(5) Policy-reserve-matching bonds

Securities that are held for the purpose of matching the duration of outstanding liabilities within the subgroups classified by insurance type, payment method, maturity period, currency, and investment policy are classified as policy-reserve-matching bonds in accordance with the Industry Audit Committee Report No. 21, “Temporary Treatment of Accounting and Auditing Concerning Policy-Reserve-Matching Bonds in the Insurance Industry,” issued by the JICPA.

The Company has specified and subcategorized the following insurance policies:

- (a) The Company
 - 1) All insurance policies for products other than single premium products and group annuities
 - 2) All insurance policies for single premium products (denominated in yen) other than variable assumed rate-type insurance

Nippon Life Insurance Company and its Consolidated Subsidiaries

Notes to the Consolidated Financial Statements (continued)

- 3) All insurance policies for group annuities other than guaranteed fixed-term rate products
- 4) All single premium products (denominated in U.S. dollars) other than the foregoing
- 5) All single premium products (denominated in Australian dollars) other than the foregoing
- 6) All single premium products (denominated in euros) other than the foregoing

To further promote the economic value-based ALM, the calculation method for the duration of the policy reserve has been changed to comply with the evaluation method based on economic value from the fiscal year ended March 31, 2023. This change does not affect the consolidated balance sheet or the consolidated statements of income.

(b) TAIJU LIFE INSURANCE COMPANY LIMITED

- 1) Subcategory for whole life insurance and annuity insurance (up to 40 years) (the component of future cash flows generated from whole life insurance (including whole life insurance with term rider) and annuity insurance for up to 40 years)
- 2) Subcategory for insured contributory pension plans (up to 27 years) (the component of future cash flows generated from insured contributory pension plans for up to 27 years)
- 3) Subcategory 1 for foreign currency-denominated single premium endowment insurance (U.S. dollar) (foreign currency-denominated single premium endowment insurance (U.S. dollar) commencing from October 1, 2015, to September 30, 2019)
- 4) Subcategory 2 for foreign currency-denominated single premium endowment insurance (U.S. dollar) (foreign currency-denominated single premium endowment insurance (U.S. dollar) commencing on or after October 1, 2019)
- 5) Subcategory 1 for foreign currency-denominated single premium endowment insurance (Australian dollar) (foreign currency-denominated single premium endowment insurance (Australian dollar) commencing from October 1, 2015, to September 30, 2019)
- 6) Subcategory 2 for foreign currency-denominated single premium endowment insurance (Australian dollar) (foreign currency-denominated single premium endowment insurance (Australian dollar) commencing on or after October 1, 2019)

(c) Nippon Wealth Life Insurance Company Limited

- 1) Individual insurance and individual annuity products (certain types of insurance are excluded)
- 2) Whole life cancer insurance and endowment insurance products
- 3) Single premium whole life insurance (fixed accumulation value type) products
- 4) Yen-denominated single premium products other than the above (excluding single premium fixed annuities commencing on or after April 1, 2006, and for which the insured was 80 years of age or older as of the date the policy was concluded)
- 5) U.S. dollar-denominated products other than the above (certain types of insurance are excluded)
- 6) Australian dollar-denominated single premium annuity products other than the above

Nippon Life Insurance Company and its Consolidated Subsidiaries

Notes to the Consolidated Financial Statements (continued)

(d) HANASAKU LIFE INSURANCE Co., Ltd.

All insurance policy groups are classified as a single subcategory, and securities that are held for the purpose of matching the duration of these outstanding insurance liabilities are classified as policy-reserve-matching bonds.

(6) Foreign currency translation

Assets and liabilities denominated in foreign currencies are translated into Japanese yen using the "Accounting Standards for Foreign Currency Transactions" (Business Accounting Council).

Foreign currency-denominated available-for-sale securities of the Company, with exchange rates that have significantly fluctuated and where recovery is not expected, are converted to Japanese yen using either the rate on the consolidated balance sheet date or the average one-month rate prior to the consolidated balance sheet date, whichever indicates a weaker yen. This translation difference is recorded as a loss on valuation of securities.

Moreover, translation differences related to bonds included in translation differences of foreign currency-denominated available-for-sale securities held by certain consolidated subsidiaries are recorded as foreign exchange gains/losses, net, while translation differences related to other foreign currency-denominated available-for-sale securities are recorded as a separate component of net assets.

(7) Tangible fixed assets

1) Tangible fixed assets are depreciated based on the following methods:

a. Tangible fixed assets (except for lease assets)

(i) Buildings

Straight-line method.

(ii) Assets other than the above

Primarily, the declining-balance method.

Certain other tangible fixed assets with an acquisition price of less than ¥200,000 of the Company and certain consolidated subsidiaries are depreciated over a 3 year period on a straight-line basis.

b. Lease assets

(i) Lease assets related to financial leases that transfer ownership of the leased property to the lessee

The same depreciation method applied to owned fixed assets.

(ii) Lease assets other than the above

Straight-line method based on lease period.

The estimated useful lives of major items are as follows:

Buildings	2 to 60 years
Other tangible fixed assets	2 to 20 years

Tangible fixed assets are stated at cost, net of accumulated depreciation and impairment losses.

Nippon Life Insurance Company and its Consolidated Subsidiaries

Notes to the Consolidated Financial Statements (continued)

- 2) Revaluation of land used in the operations of the Company is performed based on the Act on Revaluation of Land. The tax effect of the amount related to the valuation difference between carrying amount and the revalued amount for land revaluation is recognized as a deferred tax liability within the liability section. The valuation differences, excluding tax, are recognized as land revaluation losses within the net assets section.

Revaluation date	March 31, 2002
Revaluation methodology	The amount is calculated using the listed value of the land and road rate as prescribed by Article 2, Items 1 and 4, respectively, of the Order for Enforcement of the Act on Revaluation of Land.

(8) Software

Capitalized software for internal use, which is included within intangible fixed assets, is amortized using the straight-line method over its estimated useful lives as internally determined (2.4 to 15 years).

(9) Leases

Regarding financial leases where a consolidated subsidiary is the lessor and ownership is not transferred, if any, the Company recognizes income and expense at the time of receiving the lease fee as other ordinary income and other ordinary expenses, respectively.

(10) Allowance for doubtful accounts

- 1) An allowance for doubtful accounts for the Company is recognized in accordance with the Company's internal Asset Valuation Regulation and Write-Off/Provision Rule.
 - i) An allowance for loans to borrowers who are legally or substantially bankrupt, such as being bankrupt or being in the process of civil rehabilitation proceedings, is recognized based on the amount of credit remaining after directly deducting amounts expected to be collected through the disposal of collateral or the execution of guarantees from the balance of loans (as mentioned at 4) below).
 - ii) An allowance for loans to borrowers who are not currently legally bankrupt, but have a significant possibility of bankruptcy is recognized at the amounts deemed necessary considering an assessment of the borrowers' overall solvency and the amounts remaining after deduction of amounts expected to be collected through the disposal of collateral or the execution of guarantees.
 - iii) An allowance for loans to borrowers other than the above is provided based on the borrowers' balance multiplied by the historical average (of a certain period) percentage of bad debt.

An allowance for loans to borrowers whose future business results are expected to worsen in case of a sudden event that has a large impact on economic conditions is recognized based on the estimated amount of impact on credit risk that has not yet been reflected in the borrowers' financial information and other disclosures.

- 2) All credits extended by the Company are assessed by responsible sections in accordance with the Company's internal Asset Valuation Regulation. The assessments are verified by the independent Asset Auditing Department. The results of the assessments are reflected in the calculation of the allowance for doubtful accounts.

Nippon Life Insurance Company and its Consolidated Subsidiaries

Notes to the Consolidated Financial Statements (continued)

- 3) For consolidated subsidiaries, the Company records the allowance amounts deemed necessary mainly in accordance with the Company's internal Asset Valuation Regulation and Write-Off/Provision Rule.
- 4) The estimated uncollectible amount calculated by subtracting the amount of collateral value or the amount collectible by the execution of guarantees from the balance of loans is directly deducted from the balance of loans (including loans with credits secured and/or guaranteed) made to legally or substantially bankrupt borrowers. The estimated uncollectible amounts were ¥2,023 million (U.S. \$15 million) (including ¥71 million (U.S. \$0 million) of credits secured and/or guaranteed), ¥1,603 million (including ¥70 million of credits secured and/or guaranteed), and ¥3,784 million (including ¥64 million of credits secured and/or guaranteed) as of March 31, 2023, 2022 and 2021, respectively.

(11) Accrued bonuses for directors and audit & supervisory board members

Accrued bonuses for directors and audit & supervisory board members are recognized based on amounts estimated to be paid.

(12) Net defined benefit liability

- 1) Net defined benefit liability is the amount of retirement benefit obligations prepared for payment of employee retirement benefits, less pension plan assets, based on the projected amounts as of March 31, 2023, 2022 and 2021.
- 2) The accounting methods of the Company and certain consolidated subsidiaries used for retirement benefits as of March 31, 2023, 2022 and 2021, are as follows:
 - i) Attribution method for estimated retirement benefits: Benefit formula basis
 - ii) Period of amortizing actuarial gains/losses: 5 years
 - iii) Period of amortizing prior service costs: 5 years

(13) Accrued retirement benefits for directors and audit & supervisory board members

In order to provide for payments of retirement benefits to directors and audit & supervisory board members, accrued retirement benefits for the directors and audit & supervisory board members of certain consolidated subsidiaries are recognized based on estimated payment amounts under internal rules.

The Company passed a resolution at the meeting of representatives held on July 2, 2020, to abolish the retirement benefit plan for directors and audit & supervisory board members. As a result of this resolution, the payment prescribed under this plan was finalized. Accordingly, the unpaid amount of ¥4,432 million in accrued retirement benefits for directors and audit & supervisory board members was reversed, transferred to accounts payable, and presented in other liabilities for the fiscal year ended March 31, 2021.

(14) Reserve for program points

A reserve for program points is recognized based on the amount projected to be incurred for expenses from the use of points granted to policyholders.

(15) Reserve for price fluctuations in investments in securities

Reserve for price fluctuations in investments in securities is recognized based on Article 115 of the Insurance Business Act.

Nippon Life Insurance Company and its Consolidated Subsidiaries

Notes to the Consolidated Financial Statements (continued)

(16) Accounting for consumption taxes

Consumption taxes and local consumption taxes of the Company and certain consolidated subsidiaries are accounted for by the tax exclusion method. However, consumption taxes paid on certain asset transactions, which are not deductible from consumption taxes withheld and are stipulated to be deferred under the Consumption Tax Act, are deferred as prepaid expenses and amortized over a 5 year period on a straight-line basis. Consumption taxes other than deferred consumption taxes are expensed as incurred.

(17) Group Tax Sharing System and Consolidated Taxation System

From the fiscal year ended March 31, 2023, the Company and certain consolidated subsidiaries have transitioned from the Consolidated Taxation System to the Group Tax Sharing System, with the Company serving as the tax sharing parent company. As a result, the accounting treatment for corporate tax and local corporate tax, as well as the accounting treatment for tax effect accounting related to these taxes, is in accordance with the "Practical Solution on the Accounting and Disclosure Under the Group Tax Sharing System" (ASBJ PITF No. 42, August 12, 2021).

For the fiscal years ended March 31, 2022 and 2021, the Company and certain consolidated subsidiaries have applied the consolidated taxation system as the parent company for consolidated taxation purposes. In accordance with the "Practical Solution on the Treatment of Tax Effect Accounting for the Transition from the Consolidated Taxation System to the Group Tax Sharing System" (ASBJ PITF No. 39, March 31, 2020), the Company and its certain subsidiaries calculate the amounts of deferred tax assets and liabilities based on tax laws and regulations before the revision.

(18) Policy reserves

- 1) Policy reserves of the Company and its consolidated subsidiaries that are domestic life insurance companies are reserves set forth in accordance with Article 116 of the Insurance Business Act. These reserves are accumulated in order to prepare for payments of future obligations based on insurance policies. Insurance premium reserves are recognized based on the following methodology. In accordance with Article 69, Paragraph 5 of the Ordinance for Enforcement of the Insurance Business Act, policy reserves include those that are reserved for certain individual annuity policies and for certain whole life insurance policies.
 - i) Reserves for policies subject to the standard policy reserve are calculated in accordance with the method prescribed by the Commissioner of the Financial Services Agency (Ordinance No. 48 issued by the Ministry of Finance in 1996).
 - ii) Reserves for other policies are calculated based on the net level premium method.

In addition, the Company and some of its consolidated life insurance companies in Japan provided additional policy reserves in the fiscal year ended March 31, 2023. As a result, policy reserves increased by ¥284,861 million (U.S. \$2,133 million), while ordinary profit and surplus before income taxes decreased by ¥284,861 million (U.S. \$2,133 million).

a. The Company

Effective from the fiscal year ended March 31, 2020, the Company has provided for additional policy reserves to cover a possible deficiency in the reserve for paid-up insurance policies and similar policies among certain whole life insurance policies (including single premium policies). In addition, effective from the fiscal year ended

Nippon Life Insurance Company and its Consolidated Subsidiaries

Notes to the Consolidated Financial Statements (continued)

March 31, 2022, the Company has expanded eligibility for whole life insurance policies (including single premium policies) for which additional policy reserves are provided, and has decided to successively provide additional policy reserves over a five-year period for such policies with premiums that have been paid (including single premium policies). As a result, the policy reserves increased by ¥276,550 million (U.S. \$2,071 million), while ordinary profit and surplus before income taxes decreased by ¥276,550 million (U.S. \$2,071 million), compared with amounts that would have been recorded if the additional policy reserves had not been provided in the fiscal year ended March 31, 2023.

b. TAIJU LIFE INSURANCE COMPANY LIMITED

TAIJU LIFE INSURANCE COMPANY LIMITED has provided additional policy reserves to cover a possible deficiency in the reserve for certain individual annuity policyholders. As a result, policy reserves increased by ¥8,310 million (U.S. \$62 million), while ordinary profit and surplus before income taxes decreased by ¥8,310 million (U.S. \$62 million), compared with amounts that would have been recorded if the additional policy reserves had not been provided in the fiscal year ended March 31, 2023.

Matters concerning additional policy reserve amounts accumulated during the fiscal year ended March 31, 2022, are as follows:

The Company and some of its consolidated life insurance companies in Japan provided additional policy reserves in the fiscal year ended March 31, 2022. As a result, policy reserves increased by ¥596,186 million, while ordinary profit and surplus before income taxes decreased by ¥596,186 million.

a. The Company

Effective from the fiscal year ended March 31, 2020, the Company has provided for additional policy reserves to cover a possible deficiency in the reserve for paid-up insurance policies and similar policies among certain whole life insurance policies (including single premium policies). For such policies with premiums that have been paid and similar policies (including single premium policies), the Company had previously decided to successively provide additional policy reserves over a three-year period, but in the fiscal year ended March 31, 2022, the Company provided for these additional policy reserves in a lump sum. Effective from the fiscal year ended March 31, 2022, the Company has expanded eligibility for whole life insurance policies (including single premium policies) for which additional policy reserves are provided, and has decided to successively provide additional policy reserves over a five-year period for such policies with premiums that have been paid (including single premium policies). As a result, the policy reserves increased by ¥586,606 million, while ordinary profit and surplus before income taxes decreased by ¥586,606 million, compared with amounts that would have been recorded if the additional policy reserves had not been provided in the fiscal year ended March 31, 2022.

b. TAIJU LIFE INSURANCE COMPANY LIMITED

TAIJU LIFE INSURANCE COMPANY LIMITED has provided additional policy reserves to cover a possible deficiency in the reserve for certain individual annuity policyholders. As a result, policy reserves increased by ¥9,579 million, while ordinary profit and surplus before income taxes decreased by ¥9,579 million, compared with amounts

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Notes to the Consolidated Financial Statements (continued)

that would have been recorded if the additional policy reserves had not been provided in the fiscal year ended March 31, 2022.

Matters concerning additional policy reserve amounts accumulated during the fiscal year ended March 31, 2021, are as follows:

The Company and some of its consolidated life insurance companies in Japan provided additional policy reserves in the fiscal year ended March 31, 2021. As a result, policy reserves increased by ¥382,024 million, while ordinary profit and surplus before income taxes decreased by ¥382,024 million.

a. The Company

Effective from the fiscal year ended March 31, 2019, the Company has provided for additional policy reserves over a five-year period to cover a possible deficiency in the reserve for certain individual annuity policy-holders. In the fiscal year ended March 31, 2021, the Company provided for these additional policy reserves in a lump sum. Moreover, effective from the fiscal year ended March 31, 2020, the Company has provided for additional policy reserves to cover a possible deficiency in the reserve for paid-up insurance policies and similar policies among certain whole life insurance policies (including single premium policies). For such policies with premiums that have been paid and similar policies (including single premium policies), the Company had previously decided to successively provide additional policy reserves over a six-year period. Effective from the fiscal year ended March 31, 2021, the Company has decided to successively provide these additional policy reserves over a three-year period. As a result, the policy reserves increased by ¥369,175 million, while ordinary profit and surplus before income taxes decreased by ¥369,175 million, compared with amounts that would have been recorded if the additional policy reserves had not been provided in the fiscal year ended March 31, 2021.

b. TAIJU LIFE INSURANCE COMPANY LIMITED

TAIJU LIFE INSURANCE COMPANY LIMITED has provided additional policy reserves to cover a possible deficiency in the reserve for certain individual annuity policyholders. As a result, policy reserves increased by ¥12,849 million, while ordinary profit and surplus before income taxes decreased by ¥12,849 million, compared with amounts that would have been recorded if the additional policy reserves had not been provided in the fiscal year ended March 31, 2021.

- 2) Policy reserves of consolidated overseas life insurance companies are recorded as the amounts calculated in accordance with the accounting standards of each country, such as Australian accounting standards.

(19) Incurred But Not Reported (IBNR) Claims

For the Company and certain consolidated subsidiaries, an appropriate amount of the reserve for incurred but not reported (IBNR) claims (insurance claims and benefits whose reasons for payment have not yet been reported, but whose reasons for payment stipulated by insurance policies are deemed to have already occurred) cannot be calculated pursuant to the calculation based on Article 1, Paragraph 1, Principles of the Ministry of Finance Public Notice No. 234 of 1998 (hereinafter, "the IBNR Notice") due to a change in the scope of payment for hospitalization and related benefits during the fiscal year ended March 31, 2023 in cases where the insured is diagnosed with COVID-19 and recuperates at a lodging facility or at home under the supervision of a physician or other medical personnel (hereinafter, "deemed hospitalization"). Therefore, the Company and certain consolidated subsidiaries recorded an

Nippon Life Insurance Company and its Consolidated Subsidiaries

Notes to the Consolidated Financial Statements (continued)

amount based on the provision in the proviso of Article 1, Paragraph 1 of the IBNR Notice calculated using the method described below.

(Calculation method)

The Company and certain consolidated subsidiaries have calculated reserve amounts by classifying them as a reserve for IBNR claims related to deemed hospitalization and a reserve for IBNR claims related to reasons other than deemed hospitalization. The reserve for IBNR claims related to reasons other than deemed hospitalization is calculated using the same method as that set forth in Article 1, Paragraph 1, Principles of the IBNR Notice, after excluding the amounts related to deemed hospitalization from the required amount of provisions to reserve for IBNR claims over all periods under Article 1, Paragraph 1, Principles of the IBNR Notice and the amount of payments for insurance claims and benefits under said notice. The reserve for IBNR claims related to deemed hospitalization is calculated using the amounts related to deemed hospitalization for and the number of new infections among those at high risk of severe symptoms from September 26, 2022 onward, and the number of new infections within the last 2 months, considering the average period required between the occurrence of reasons for payment and the filing of claims.

(20) Revenues from insurance and reinsurance and benefits and other payments

The Company and its consolidated subsidiaries have adopted the following significant accounting principles and procedures in cases where the provisions of the relevant accounting standards identified in accordance with the "Revised Accounting Standard for Accounting Policy Disclosures, Accounting Changes and Error Corrections" (revised ASBJ Statement No. 24) were not clear.

- 1) Revenues from insurance and reinsurance (excluding revenues from reinsurance) of the Company and its domestic consolidated subsidiaries are recorded as the amount of payments that have been received, in principle.

Unearned insurance premiums of the Company and its domestic consolidated subsidiaries are recognized as policy reserves.

- 2) Benefits and other payments (excluding reinsurance premiums) of the Company and its domestic consolidated subsidiaries are recorded as the amount of payments made with respect to policies for which an event that is a reason for payment of claims or benefits has occurred based on the policy clauses and the amount determined based on those policy clauses was paid.

In addition to the above, revenues from insurance of consolidated overseas subsidiaries with a regular due date are recognized on a due basis and revenues from insurance due but not collected are recognized as revenues.

(21) Policy acquisition costs

Policy acquisition costs of the Company and certain consolidated subsidiaries are recorded to expense as incurred.

Policy acquisition costs of certain consolidated overseas subsidiaries are deferred and amortized over the period that the policy will generate profits.

(22) Income taxes

The provision for income taxes is computed based on the pretax income included in the consolidated statements of income. The asset and liability approach is used to recognize deferred

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Notes to the Consolidated Financial Statements (continued)

tax assets and liabilities for the expected future tax consequences of temporary differences between the carrying amounts and the tax bases of assets and liabilities. Deferred taxes are measured by applying the enacted statutory tax rates to the temporary differences.

(23) Stock options

Compensation expense for the stock options of a consolidated subsidiary is recognized based on the fair value at the date of grant and over the vesting period as consideration for receiving goods or services.

In the consolidated balance sheet, the stock option is presented as share acquisition rights as a separate component of net assets until exercised.

(24) Unification of Accounting Policies Applied to Foreign Subsidiaries for the Consolidated Financial Statements

Under the “Practical Solution on Unification of Accounting Policies Applied to Foreign Subsidiaries for Consolidated Financial Statements” (ASBJ PITF No.18, May 17, 2006), the accounting policies and procedures applied to a parent company and its subsidiaries for similar transactions and events under similar circumstances should in principle be unified for the preparation of the consolidated financial statements. However, financial statements prepared by foreign subsidiaries in accordance with either International Financial Reporting Standards or generally accepted accounting principles in the United States of America (Financial Accounting Standards Board Accounting Standards Codification—“FASB ASC”) tentatively may be used for the consolidation process, except for the following items that should be adjusted in the consolidation process so that net income is accounted for in accordance with Japanese GAAP, unless they are not material: (a) amortization of goodwill; (b) scheduled amortization of actuarial gain or loss of pensions that has been recorded in equity through other comprehensive income; (c) expensing capitalized development costs of R&D; (d) cancellation of the fair value model of accounting for property, plant and equipment and investment properties and incorporation of the cost model of accounting; and (e) recording a gain or loss through profit or loss on the sale of an investment in an equity instrument for the difference between the acquisition cost and selling price, and recording impairment loss through profit or loss for other than temporary declines in the fair value of an investment in an equity instrument, where a foreign subsidiary elects to present in other comprehensive income subsequent changes in the fair value of an investment in an equity instrument.

3. Significant Accounting Estimate

The significant accounting estimates identified based on the “Accounting Standard for Disclosure of Accounting Estimates” (ASBJ Statement No. 31) comprise valuations of goodwill and goodwill equivalent.

Goodwill and goodwill equivalent recorded in the consolidated balance sheet as of March 31, 2023, comprise the following:

1) Goodwill	¥80,049 million (U.S. \$599 million)
Nippon Life India Asset Management Limited	¥80,049 million (U.S. \$599 million)
2) Goodwill equivalent	¥53,312 million (U.S. \$399 million)
Reliance Nippon Life Insurance Company Limited	¥33,628 million (U.S. \$251 million)
The TCW Group, Inc.	¥8,147 million (U.S. \$61 million)
PT Sequis	¥11,537 million (U.S. \$86 million)

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Notes to the Consolidated Financial Statements (continued)

Goodwill and goodwill equivalent recorded in the consolidated balance sheet as of March 31, 2022, comprise the following:

1) Goodwill	¥84,383 million
Nippon Life India Asset Management Limited	¥84,383 million
2) Goodwill equivalent	¥78,425 million
Reliance Nippon Life Insurance Company Limited	¥36,494 million
The TCW Group, Inc.	¥22,430 million
PT Sequis	¥19,500 million

Goodwill and goodwill equivalent recorded in the consolidated balance sheet as of March 31, 2021, comprise the following:

1) Goodwill	¥83,185 million
Nippon Life India Asset Management Limited	¥83,185 million
2) Goodwill equivalent	¥77,554 million
Reliance Nippon Life Insurance Company Limited	¥36,896 million
The TCW Group, Inc.	¥21,445 million
PT Sequis	¥19,212 million

For details on the accounting estimates used to record impairment losses on goodwill and goodwill equivalent, please see Note 23 Impairment Losses.

4. Business Combination

Matters concerning business combinations through acquisition are as follows:

(1) Nippon Wealth Life Insurance Company Limited (for the fiscal year ended March 31, 2022)

On October 29, 2021, the Company acquired approximately 14.9% of the shares of Nippon Wealth Life Insurance Company Limited (“Nippon Wealth Life”) from MassMutual International, LLC, making it a wholly owned subsidiary.

1) Overview of the transaction

a. Name and business of the acquiree

Name: Nippon Wealth Life Insurance Company Limited

Business: Life insurance business

b. Business combination date

October 1, 2021 (deemed acquisition date)

c. Legal form of the business combination

Establishment of a wholly owned subsidiary through acquisition of the additional shares from the noncontrolling shareholders

d. Name of company after business combination

Nippon Wealth Life Insurance Company Limited

e. Other matters concerning the overview of the transaction

The Company makes Nippon Wealth Life its wholly owned subsidiary to further strengthen and expand the business foundation of the Group’s over-the-counter sales at financial institutions.

Nippon Life Insurance Company and its Consolidated Subsidiaries

Notes to the Consolidated Financial Statements (continued)

2) Overview of accounting treatment that was applied

The Company has accounted for the transaction as a transaction with the noncontrolling shareholders within the category of transactions under common control. This accounting treatment is based on the "Accounting Standard for Business Combinations" (ASBJ Statement No. 21) and the "Implementation Guidance on Accounting Standard for Business Combinations and Accounting Standard for Business Divestitures" (ASBJ Guidance No. 10).

3) Acquisition cost and breakdown by type of consideration

Consideration for acquisition: Payment in cash ¥23,819 million

Acquisition cost: ¥23,819 million

4) Matters concerning changes in the Company's equity with respect to the transaction with the noncontrolling shareholders

a. Main reasons for changes in consolidated surplus

Acquisition of additional shares of a subsidiary

b. Increase in consolidated surplus due to the transaction with the noncontrolling shareholders

¥6,671 million

(2) Nissay Plus SSI Company Inc. (for the fiscal year ended March 31, 2022)

Nissay Small-Amount and Short-Term Insurance Preparatory Company (the "Preparatory Company"), which was established by the Company on April 30, 2021, changed its trade name to Nissay Plus SSI Company Inc. ("Nissay Plus") on March 24, 2022, following completion of the acquisition of approvals of the Commissioner of the Financial Services Agency pursuant to Article 272-31, Paragraph 1 and Article 106, Paragraph 7 of the Insurance Business Act by the Company and the acquisition of a small-amount short-term life insurance business license pursuant to Article 272 of the Insurance Business Act by the Preparatory Company on the same day.

1) Purpose of company establishment

The purpose of establishing the company is to flexibly and dynamically provide various insurance products for the areas of both life and non-life insurance in order to address diversifying customer needs against the backdrop of changing lifestyles, diversifying individual values, and the widespread use of digital environments.

2) Overview of Nissay Plus

a. Company name: Nissay Plus SSI Company Inc.

b. Head office location: Chiyoda-ku, Tokyo

c. Capital stock: ¥2.6 billion (including ¥1.3 billion of capital reserve)

3) Date of establishment

April 30, 2021

4) Percentage of voting rights held by the Company

100%

Nippon Life Insurance Company and its Consolidated Subsidiaries

Notes to the Consolidated Financial Statements (continued)

(3) TAIJU LIFE INSURANCE COMPANY LIMITED (for the fiscal year ended March 31, 2021)

On March 16, 2021, the Company acquired 2.4% of the shares of TAIJU LIFE INSURANCE COMPANY LIMITED (of which, the Company owns 82.6% of the shares; "TAIJU LIFE") from the noncontrolling shareholders.

1) Overview of the transaction

a. Name and business of the acquiree

Name: TAIJU LIFE INSURANCE COMPANY LIMITED

Business: Life insurance business

b. Business combination date

March 31, 2021 (deemed acquisition date)

c. Legal form of the business combination

Acquisition of additional shares from the noncontrolling shareholders

d. Name of company after business combination

TAIJU LIFE INSURANCE COMPANY LIMITED

e. Other matters concerning the overview of the transaction

The Company has acquired an additional 2.4% of TAIJU LIFE shares and raised its voting interest in TAIJU LIFE to promote its group strategy and strengthen its governance framework.

2) Overview of accounting treatment that was applied

The Company has accounted for the transaction as a transaction with the noncontrolling shareholders within the category of transactions under common control. This accounting treatment is based on the "Accounting Standard for Business Combinations" (ASBJ Statement No. 21) and the "Implementation Guidance on Accounting Standard for Business Combinations and Accounting Standard for Business Divestitures" (ASBJ Guidance No. 10).

3) Acquisition cost and breakdown by type of consideration

Consideration for acquisition: Payment in cash ¥8,027 million Acquisition cost: ¥8,027 million

4) Matters concerning changes in the Company's equity with respect to the transaction with the noncontrolling shareholders

a. Main reasons for changes in consolidated surplus

Acquisition of additional shares of a subsidiary

b. Increase in consolidated surplus due to the transaction with the noncontrolling shareholders

¥5,530 million

Nippon Life Insurance Company and its Consolidated Subsidiaries

Notes to the Consolidated Financial Statements (continued)

5. Cash and Cash Equivalents

The reconciliation of “Cash and cash equivalents” in the consolidated statements of cash flows and “Cash and deposits” in the consolidated balance sheets as of March 31, 2023, 2022 and 2021, was as follows:

	Millions of Yen			Millions of U.S. Dollars
	2023	2022	2021	2023
Cash and deposits	¥1,590,868	¥1,702,155	¥1,771,810	\$11,913
Call loans	426,706	500,978	540,086	3,195
Monetary receivables purchased	7,999	9,999	5,999	59
Investments in securities	123,045	360,686	14,243	921
Time deposits with initial term of over 3 months to maturity and others	(8,824)	(29,437)	(9,307)	(66)
Cash and cash equivalents	¥2,139,794	¥2,544,383	¥2,322,833	\$16,024

6. Financial Instruments

Regarding the investment of the general accounts of the Company and certain consolidated subsidiaries (except separate accounts as provided in Article 118, Paragraph 1 of the Insurance Business Act), in light of the characteristics of life insurance policies, the Company and certain consolidated subsidiaries have built a portfolio geared toward mid- to long-term investment and formulated an investment plan considering the outlook of the investment environment.

Based on the investment plan, in order to reliably pay benefits and other payments in the future, the Company and certain consolidated subsidiaries have positioned yen-denominated assets that can be expected to provide stable income, such as bonds and loans, as the core assets of the Company and certain consolidated subsidiaries and from the viewpoint of improving profit in the mid- to long-term, the Company and certain consolidated subsidiaries invest in domestic stocks and foreign securities. Also, the Company and certain consolidated subsidiaries mainly use derivative transactions for controlling asset or liability risks. Specifically, the Company and certain consolidated subsidiaries use interest rate swaps and interest rate swaptions as interest rate-related; foreign exchange forward contracts, currency options, and currency swaps as currency-related; and equity forward contracts, equity index futures, and equity index options as equity-related. The Company and certain consolidated subsidiaries apply hedge accounting to certain derivative transactions above.

Securities are mainly exposed to market risk and credit risk, loans are exposed to credit risk, and derivative transactions are exposed to market risk and credit risk. Market risk refers to the risk of incurring losses when the fair value of investment assets declines due to factors such as fluctuations in interest rates, exchange rates, or stock prices. Credit risk refers to the risk of incurring losses when the value of assets, primarily loans and corporate bonds, declines due to deterioration of the financial condition of the party to whom credit has been extended. It includes country risk. These risks are managed according to rules and regulations regarding investment risks.

To manage market risk, the Company and certain consolidated subsidiaries have implemented investment limits based on the nature of the assets in order to avoid excessive losses from financing and investment transactions. In addition, the Company and certain consolidated subsidiaries monitor and regularly report on the status of compliance to the Risk Management Committee, the advisory body of the Management Committee, and have developed a system to manage risk within acceptable levels in the event of a breach of the internal rules. Also, to

Nippon Life Insurance Company and its Consolidated Subsidiaries

Notes to the Consolidated Financial Statements (continued)

manage market risk in the portfolio of the Company and certain consolidated subsidiaries, the Company and certain consolidated subsidiaries use a statistical analysis method to rationally calculate the market value-at-risk of the portfolio as a whole and conduct appropriate asset allocation within acceptable boundaries of risk.

To manage credit risk, the Company and certain consolidated subsidiaries have built a system to perform credit analysis, including strict assessment of individual counterparties by the Assessment Management Department, which is independent of the departments handling investment and finance activities.

The Company and certain consolidated subsidiaries also continue to build a sound portfolio through the establishment and monitoring of interest guidelines to ensure the returns the Company and certain consolidated subsidiaries obtain are commensurate with the risk, a system of internal ratings for classifying the creditworthiness of borrowers, and credit ceilings to ensure that credit risk is not excessively concentrated in a particular company, group, or country. In addition, the Company and certain consolidated subsidiaries calculate credit value-at-risk as a measurement of the magnitude of credit risk across the portfolio of the Company and certain consolidated subsidiaries as a whole, and monitor whether the magnitude of risk stays within an appropriate range.

Matters concerning the fair value and so on of financial instruments in the fiscal year ended March 31, 2023 and 2022, are as follows:

Notes are omitted for financial instruments whose carrying amount approximates fair value due to their short-term settlement.

Nippon Life Insurance Company and its Consolidated Subsidiaries

Notes to the Consolidated Financial Statements (continued)

(1) Consolidated balance sheet amounts and fair values for major financial instruments and their differences are as follows:

	Millions of Yen				Millions of U.S. Dollars				
	2023		2022		2023		2022		
	Consolidated balance sheet amount (*1)	Fair value (*2)	Difference	Consolidated balance sheet amount (*1)	Fair value (*2)	Difference	Consolidated balance sheet amount (*1)	Fair value (*2)	Difference
Financial assets									
Monetary receivables purchased:	¥ 244,146	¥ 247,006	¥ 2,859	¥ 290,646	¥ 297,323	¥ 6,676	\$ 1,828	\$ 1,849	\$ 21
Held-to-maturity debt securities	19,944	19,664	(279)	23,576	23,602	26	149	147	(2)
Policy-reserve-matching bonds	168,575	171,715	3,139	192,361	199,011	6,649	1,262	1,285	23
Available-for-sale securities	55,626	55,626	-	74,708	74,708	-	416	416	-
Investments in securities(*3,*4,*5):	71,350,854	72,006,465	655,611	72,530,185	74,851,433	2,321,247	534,343	539,253	4,909
Trading securities	1,488,267	1,488,267	-	1,447,306	1,447,306	-	11,145	11,145	-
Held-to-maturity debt securities	395,605	381,399	(14,206)	372,376	368,475	(3,900)	2,962	2,856	(106)
Policy-reserve-matching bonds	32,074,864	32,730,576	655,711	30,031,350	32,321,676	2,290,325	240,207	245,117	4,910
Investments in subsidiaries and affiliates	42,015	56,121	14,105	40,648	75,471	34,822	314	420	105
Available-for-sale securities	37,350,101	37,350,101	-	40,638,503	40,638,503	-	279,713	279,713	-
Loans(*6):	8,629,114	8,616,966	(12,147)	8,431,736	8,578,827	147,090	64,623	64,532	(90)
Policy loans	478,136	478,136	-	501,293	501,293	-	3,580	3,580	-
Industrial and consumer loans	8,150,978	8,138,830	(12,147)	7,930,443	8,077,533	147,090	61,042	60,951	(90)
Derivative financial instruments(*7):	(585,860)	(585,860)	-	(920,898)	(920,898)	-	(4,387)	(4,387)	-
Hedge accounting not applied	(61,490)	(61,490)	-	(8,562)	(8,562)	-	(460)	(460)	-
Hedge accounting applied	(524,370)	(524,370)	-	(912,335)	(912,335)	-	(3,926)	(3,926)	-
Financial liabilities									
Corporate bonds(*6)	1,378,865	1,336,053	(42,811)	1,535,905	1,536,327	422	10,326	10,005	(320)
Loans payable	1,053,673	1,013,457	(40,215)	843,436	842,760	(675)	7,890	7,589	(301)

(*1) For transactions for which an allowance for doubtful accounts was recorded, the amount of the allowance is deducted.

(*2) For securities for which impairment losses were recognized in the fiscal year ended March 31, 2023 and March 31, 2022, the fair value is the consolidated balance sheet amount after the impairment losses are deducted.

(*3) Stocks and other securities without market prices, such as unlisted equity securities are not included. The consolidated balance sheet amounts as of March 31, 2023 and March 31, 2022 are ¥223,167 million (U.S. \$1,671 million) and ¥234,763 million, respectively.

Nippon Life Insurance Company and its Consolidated Subsidiaries

Notes to the Consolidated Financial Statements (continued)

- (*4) For the fiscal year ended March 31, 2023, Paragraph 24-16 of the "Implementation Guidance on Accounting Standard for Fair Value Measurement" is applied, and the investment balances to partnerships and so on are not included. The consolidated balance sheet amount for said partnerships and so on is ¥758,825 million (U.S. \$5,682 million). For the fiscal year ended March 31, 2022, the transitional measures in Paragraph 27 of the "Implementation Guidance on Accounting Standard for Fair Value Measurement" were applied, and the investment balances to partnerships and so on are not included. The consolidated balance sheet amount for said partnerships and so on is ¥608,678 million.
- (*5) For the fiscal year ended March 31, 2023, investment trusts that applied either Paragraph 24-3 or Paragraph 24-9 of the "Implementation Guidance on Accounting Standard for Fair Value Measurement" are included.
- (*6) The fair values of derivative financial instruments that are interest rate swaps under exceptional accounting treatment ("Tokurei-shori") or currency swaps under designated hedge accounting ("Furiate-shori") are included in the fair values of loans and corporate bonds because they are accounted for as an integral part of the loans and corporate bonds that are the hedged items.
- (*7) Assets and liabilities generated by derivative financial instruments are offset and presented net. Net liabilities in total are presented in parentheses.

(2) Matters regarding securities and others by holding purpose are as follows:

1) Trading securities

Valuation gains/losses included in profit and loss were losses of ¥57,315 million (U.S. \$429 million) and ¥30,752 million for investments in securities related to separate accounts, which are classified as trading securities, for the fiscal years ended March 31, 2023 and 2022, respectively.

Nippon Life Insurance Company and its Consolidated Subsidiaries

Notes to the Consolidated Financial Statements (continued)

2) Held-to-maturity debt securities

Consolidated balance sheet amounts, fair values, and their differences by type are as follows:

Type	Millions of Yen				Millions of U.S. Dollars				
	2023		2022		2023		2022		
	Consolidated balance sheet amount	Fair value	Difference	Consolidated balance sheet amount	Fair value	Difference	Consolidated balance sheet amount	Fair value	Difference
Fair value exceeds the consolidated balance sheet amount:									
Monetary receivables purchased	¥ 2,218	¥ 2,333	¥ 114	¥ 10,318	¥ 10,534	¥ 216	\$ 16	\$ 17	\$ 0
Bonds	21,655	21,828	172	39,613	39,865	252	162	163	1
Foreign securities	36,281	37,221	939	194,855	196,841	1,986	271	278	7
Subtotal	60,156	61,382	1,226	244,787	247,242	2,454	450	459	9
Fair value does not exceed the consolidated balance sheet amount:									
Monetary receivables purchased	17,725	17,331	(394)	13,257	13,068	(189)	132	129	(2)
Bonds	58,796	58,169	(626)	22,109	21,992	(116)	440	435	(4)
Foreign securities	278,871	264,180	(14,691)	115,798	109,775	(6,022)	2,088	1,978	(110)
Subtotal	355,393	339,681	(15,712)	151,164	144,836	(6,328)	2,661	2,543	(117)
Total	¥415,550	¥401,064	¥(14,485)	¥395,952	¥392,078	¥(3,873)	\$3,112	\$3,003	\$(108)

Nippon Life Insurance Company and its Consolidated Subsidiaries

Notes to the Consolidated Financial Statements (continued)

3) Policy-reserve-matching bonds

Consolidated balance sheet amounts, fair values, and their differences by type are as follows:

Type	Millions of Yen						Millions of U.S. Dollars		
	2023			2022			2023		
	Consolidated balance sheet amount	Fair value	Difference	Consolidated balance sheet amount	Fair value	Difference	Consolidated balance sheet amount	Fair value	Difference
Fair value exceeds the consolidated balance sheet amount:									
Monetary receivables purchased	¥ 135,335	¥ 139,375	¥ 4,040	¥ 170,931	¥ 177,798	¥ 6,867	\$ 1,013	\$ 1,043	\$ 30
Bonds	18,171,947	20,136,946	1,964,999	19,600,472	22,402,255	2,801,782	136,088	150,804	14,715
Foreign securities	211,259	218,157	6,898	621,333	653,136	31,802	1,582	1,633	51
Subtotal	18,518,542	20,494,480	1,975,938	20,392,738	23,233,190	2,840,452	138,684	153,482	14,797
Fair value does not exceed the consolidated balance sheet amount:									
Monetary receivables purchased	33,239	32,339	(900)	21,430	21,212	(217)	248	242	(6)
Bonds	11,889,748	10,757,601	(1,132,147)	8,932,730	8,446,578	(486,151)	89,041	80,563	(8,478)
Foreign securities	1,801,909	1,617,871	(184,038)	876,813	819,705	(57,107)	13,494	12,116	(1,378)
Subtotal	13,724,897	12,407,811	(1,317,086)	9,830,974	9,287,496	(543,477)	102,785	92,921	(9,863)
Total	¥32,243,440	¥32,902,291	¥ 658,851	¥30,223,712	¥32,520,687	¥2,296,975	\$241,469	\$246,403	\$4,934

Nippon Life Insurance Company and its Consolidated Subsidiaries

Notes to the Consolidated Financial Statements (continued)

4) Available-for-sale securities

Acquisition cost or amortized cost, consolidated balance sheet amounts, and their differences by type are as follows:

Type	Millions of Yen				Millions of U.S. Dollars				
	2023		2022		2023		2022		
	Acquisition cost or amortized cost	Consolidated balance sheet amount	Difference	Acquisition cost or amortized cost	Consolidated balance sheet amount	Difference	Acquisition cost or amortized cost	Consolidated balance sheet amount	Difference
Consolidated balance sheet amount exceeds acquisition cost or amortized cost:									
Monetary receivables purchased	¥ 6,389	¥ 6,533	¥ 144	¥ 18,781	¥ 19,128	¥ 347	¥ 47	\$ 48	\$ 1
Bonds	2,697,924	2,830,233	132,308	2,627,839	2,810,682	182,842	20,204	21,195	990
Domestic stocks	3,712,082	9,522,974	5,810,892	3,618,428	9,451,133	5,832,705	27,799	71,317	43,517
Foreign securities	9,658,746	11,885,372	2,226,625	14,356,455	17,370,509	3,014,053	72,333	89,009	16,675
Other securities	860,952	966,226	105,274	819,058	1,009,839	190,780	6,447	7,236	788
Subtotal	16,936,095	25,211,340	8,275,244	21,440,564	30,661,293	9,220,729	126,833	188,806	61,972
Consolidated balance sheet amount does not exceed acquisition cost or amortized cost:									
Monetary receivables purchased	50,862	49,092	(1,769)	56,508	55,580	(928)	380	367	(13)
Bonds	1,412,095	1,350,353	(61,742)	1,008,754	980,015	(28,738)	10,575	10,112	(462)
Domestic stocks	597,619	467,792	(129,827)	681,952	529,629	(152,322)	4,475	3,503	(972)
Foreign securities	8,832,699	8,179,361	(653,338)	6,409,337	6,085,205	(324,131)	66,147	61,254	(4,892)
Other securities	2,276,272	2,147,787	(128,485)	2,487,140	2,401,487	(85,653)	17,046	16,084	(962)
Subtotal	13,169,549	12,194,387	(975,162)	10,643,693	10,051,918	(591,774)	98,626	91,323	(7,302)
Total	¥30,105,645	¥37,405,727	¥7,300,082	¥32,084,257	¥40,713,212	¥8,628,954	\$225,459	\$280,129	\$54,669

* For the fiscal year ended March 31, 2023, stocks and other securities without market prices totaling ¥63,683 million (U.S. \$476 million), and investment balances to partnerships and so on totaling ¥263,314 million (U.S. \$1,971 million) are not included.

For the fiscal year ended March 31, 2022, stocks and other securities without market prices totaling ¥63,528 million, and investment balances to partnerships and so on totaling ¥232,635 million are not included.

Nippon Life Insurance Company and its Consolidated Subsidiaries

Notes to the Consolidated Financial Statements (continued)

Impairment loss of ¥3,678 million (U.S. \$27 million) was recognized in the fiscal year ended March 31, 2023, and impairment loss of ¥11,972 was recognized in the fiscal year ended March 31, 2022.

Regarding Domestic stocks and foreign stocks (included in Foreign securities) of the Company and certain consolidated subsidiaries, impairment losses are recognized for stocks whose fair values have declined significantly from the acquisition prices based on the fair value on the fiscal year-end date.

The criteria by which the fair value of a stock is deemed to have declined significantly are as follows:

- a. A security for which the ratio of the average fair value in the last month of the fiscal year to the acquisition cost is 50% or less.
- b. A security that meets both of the following criteria:
 1. Average fair value in the last month of the fiscal year is between 50% and 70% of its acquisition cost.
 2. The historical fair value, the business conditions of the issuing company, and other aspects are subject to certain requirements.

Nippon Life Insurance Company and its Consolidated Subsidiaries

Notes to the Consolidated Financial Statements (continued)

(3) Scheduled repayment amounts for the main monetary claims and liabilities and redemption amounts for securities with maturities are as follows:

	Millions of Yen						Millions of U.S. Dollars					
	2023			2022			2023					
	1 year or under	Over 1 year under 5 years	Over 5 years under 10 years	1 year or under	Over 1 year under 5 years	Over 5 years under 10 years	Over 1 year under 5 years	Over 5 years under 10 years	Over 10 years			
Monetary receivables												
purchased:	¥ 13,000	¥ 4,743	¥ 40,924	¥ 186,078	¥ 22,300	¥ 3,482	¥ 48,201	¥ 215,953	¥ 97	\$ 35	\$ 306	\$ 1,393
Held-to-maturity debt securities	-	-	1,510	17,945	-	-	-	22,960	-	-	11	134
Policy-reserve-matching bonds	-	2,536	28,806	137,145	-	2,232	37,946	152,079	-	18	215	1,027
Available-for-sale securities	13,000	2,207	10,608	30,986	22,300	1,250	10,254	40,912	97	16	79	232
Investments in securities:	1,245,408	8,085,416	12,046,609	37,692,862	1,264,832	8,393,374	13,345,261	35,382,285	9,326	60,551	90,216	282,280
Held-to-maturity debt securities	45,981	157,191	113,816	80,352	53,587	137,946	108,096	73,759	344	1,177	852	601
Policy-reserve-matching bonds	518,690	3,270,998	4,941,671	23,486,731	393,715	3,702,147	4,700,709	21,055,492	3,884	24,496	37,007	175,891
Available-for-sale securities	680,736	4,657,225	6,991,121	14,125,778	817,529	4,553,280	8,536,455	14,253,034	5,098	34,877	52,356	105,787
Loans ^(*)	987,565	2,746,563	2,139,000	2,255,461	1,021,047	2,670,379	2,090,337	2,120,723	7,395	20,568	16,018	16,891
Corporate bonds ^(*)	-	-	-	1,353,265	-	-	-	1,510,305	-	-	-	10,134
Loans payable	45,674	76,348	650	931,000	29,856	82,129	1,450	730,000	342	571	4	6,972

(*) Loans such as policy loans that do not have a stated maturity date are not included.

Also, ¥8,011 million (U.S. \$59 million) for the fiscal year ended March 31, 2023 and ¥8,054 million for the fiscal year ended March 31, 2022 in loans to legally or substantially bankrupt borrowers or borrowers who are not currently legally bankrupt but have a high probability of bankruptcy are not included.

(*) Subordinated corporate bonds and others that do not have a stated maturity date are not included.

Nippon Life Insurance Company and its Consolidated Subsidiaries

Notes to the Consolidated Financial Statements (continued)

- (4) Matters concerning the breakdown at each level of fair value for financial instruments are as follows:

Fair values of financial instruments are classified into the following three levels according to the observability and significance of inputs used in fair value measurement.

Level 1: Fair value measured based on the quoted prices (unadjusted) in active markets for identical assets or liabilities

Level 2: Fair value measured based on directly or indirectly observable inputs other than Level 1 inputs

Level 3: Fair value measured based on significant unobservable inputs

In cases of using multiple inputs with significant influence in fair value measurement, the fair value is classified to the lowest priority level of fair value measurement in which each input belongs.

Nippon Life Insurance Company and its Consolidated Subsidiaries

Notes to the Consolidated Financial Statements (continued)

a. Financial instruments whose consolidated balance sheet amount is measured at fair value

As of March 31	Millions of Yen						Millions of U.S. Dollars					
	2023			2022			2023			2022		
	Level 1	Level 2	Level 3	Total	Level 1	Level 2	Level 3	Total	Level 1	Level 2	Level 3	Total
Monetary receivables purchased:	¥	¥	¥	¥	¥	¥	¥	¥	\$	\$	\$	\$
Available-for-sale securities	–	18,536	¥ 37,089	¥ 55,626	–	¥ 25,865	¥ 48,843	¥ 74,708	–	138	277	416
Investments in securities ^(*) :	17,525,128	19,613,433	272,702	37,411,264	19,226,301	11,493,584	579,733	31,299,619	131,244	146,884	2,042	280,171
Trading securities	630,778	857,489	–	1,488,267	710,308	525,509	–	1,235,818	4,723	6,421	–	11,145
Available-for-sale securities:	16,894,350	18,755,944	272,702	35,922,997	18,515,992	10,968,074	579,733	30,063,801	126,521	140,462	2,042	269,025
Bonds:	2,711,085	1,469,500	–	4,180,586	1,992,294	1,798,404	–	3,790,698	20,303	11,005	–	31,308
National government bonds	2,711,085	–	–	2,711,085	1,989,322	63,501	–	2,052,824	20,303	–	–	20,303
Local government bonds	–	101,489	–	101,489	–	108,231	–	108,231	–	760	–	760
Corporate bonds	–	1,368,011	–	1,368,011	2,971	1,626,671	–	1,629,642	–	10,244	–	10,244
Domestic stocks	9,904,160	86,606	–	9,990,767	9,915,588	65,174	–	9,980,762	74,171	648	–	74,820
Foreign securities:	4,271,022	14,116,174	272,599	18,659,796	6,604,783	9,104,496	579,510	16,288,790	31,985	105,715	2,041	139,742
Foreign bonds	3,329,110	8,407,594	272,599	12,009,304	6,227,733	9,046,077	579,510	15,853,322	24,931	62,964	2,041	89,937
Foreign stocks and other securities	941,911	5,708,579	–	6,650,491	377,049	58,418	–	435,467	7,053	42,751	–	49,805
Other securities	8,082	3,083,662	102	3,091,847	3,326	–	222	3,549	60	23,093	0	23,154
Derivative financial instruments ^(*)2) :	2,827	(589,708)	1,020	(585,860)	1,543	(923,505)	1,064	(920,898)	21	(4,416)	7	(4,387)
Interest rate-related	1,119	(148,295)	112	(147,063)	(77)	(18,546)	116	(18,507)	8	(1,110)	0	(1,101)
Currency-related	–	(442,047)	–	(442,047)	–	(917,961)	–	(917,961)	–	(3,310)	–	(3,310)
Others	1,707	635	907	3,250	1,620	13,001	947	15,570	12	4	6	24

(*)1) For the fiscal year ended March 31, 2023, investment trusts that applied either Paragraph 24-3 or Paragraph 24-9 of the "Implementation Guidance on Accounting Standard for Fair Value Measurement" are not included. The consolidated balance sheet value of investment trusts where the investment trust assets are financial instruments is ¥1,388,433 million (U.S. \$10,397 million), and where the investment trust assets are real estate, it is ¥39,600 million (U.S. \$296 million). The reconciliation between the beginning and ending balances of the current consolidated fiscal year is as follows.

(*)2) Assets and liabilities generated by derivative financial instruments are offset and presented net. Net liabilities in total are presented in parentheses.

Nippon Life Insurance Company and its Consolidated Subsidiaries

Notes to the Consolidated Financial Statements (continued)

	Millions of Yen		Millions of U.S. Dollars		
	2023		2023		
As of March 31	Investment trusts where the investment trust assets are financial instruments (*3)	Investment trusts where the investment trust assets are real estate	Investment trusts where the investment trust assets are financial instruments (*3)	Investment trusts where the investment trust assets are real estate	Total
Beginning balance for the consolidated fiscal year	¥ 980,526	¥36,203	\$ 7,343	\$271	\$ 7,614
Profit (loss) for the consolidated fiscal year	347,069	(4,172)	2,599	(31)	2,567
Recorded as net income (loss) (*4)	15,800	(144)	118	(1)	117
Recorded as other comprehensive income (loss) (*5)	331,269	(4,028)	2,480	(30)	2,450
Purchases, sales and redemptions	60,837	7,569	455	56	512
Transactions that started applying Paragraph 24-3 or Paragraph 24-9 of the "Implementation Guidance on Accounting Standard for Fair Value Measurement"	-	-	-	-	-
Transactions that stopped applying Paragraph 24-3 or Paragraph 24-9 of the "Implementation Guidance on Accounting Standard for Fair Value Measurement"	-	-	-	-	-
Ending balance for the consolidated fiscal year	1,388,433	39,600	10,397	296	10,694

(*3) They have restrictions mainly on cancellations beyond one month, and the consolidated balance sheet value of the investment trusts is ¥1,364,614 million (U.S. \$10,219 million).

(*4) Included in investment income and investment expenses in the consolidated statement of income.

(*5) Included in net unrealized gains (losses) on available-for-sale securities of other comprehensive income (loss) in the consolidated statements of comprehensive income.

Nippon Life Insurance Company and its Consolidated Subsidiaries

Notes to the Consolidated Financial Statements (continued)

(5) Descriptions of the valuation techniques and inputs used in fair value measurement of the major financial instruments of the Company and certain consolidated subsidiaries are as follows:

- 1) Securities and monetary receivables purchased that are treated as securities based on the "Accounting Standard for Financial Instruments" (ASBJ Statement No. 10)

The following applies to the fiscal year ended March 31, 2023.

Securities and monetary receivables purchased for which the unadjusted quoted price in an active market can be used are classified as Level 1 fair value. Listed stocks, national government bonds, and listed investment trusts are primarily included here. Cases where the market is not active even though the published quoted price was used are classified as Level 2 fair value. Local government bonds and corporate bonds are primarily included here. In cases where the published quoted price was not obtainable, the fair value is measured based on the valuation amount obtained through external information vendors or standard prices, etc. calculated by the management company. The fair value is classified as Level 2 when the valuation amount does not use unobservable inputs or the impact is not significant. The fair value is classified as Level 3 when significant unobservable inputs are used.

The following applies to the fiscal year ended March 31, 2022. Securities and monetary receivables purchased for which the unadjusted quoted price in an active market can be used are classified as Level 1 fair value. Listed stocks and national government bonds are primarily included here. Cases where the market is not active even though the published quoted price was used are classified as Level 2 fair value. Local government bonds and corporate bonds are primarily included here. In cases where the published quoted price was not obtainable, the fair value is measured based on the valuation amount obtained through external information vendors. The fair value is classified as Level 2 when the valuation amount does not use unobservable inputs or the impact is not significant. The fair value is classified as Level 3 when significant unobservable inputs are used. Publicly available standard prices are used for investment trusts, the transitional measures of Paragraph 26 of the "Implementation Guidance on Accounting Standard for Fair Value Measurement" have been applied, and levels are not assigned.

- 2) Loans

- a. Policy loans

Fair value is measured at the carrying amount of policy loans as the carrying amount approximates fair value due to expected repayment periods, interest rate requirements, and other conditions. These loans have no repayment date based on characteristics, such as the loan amount being limited to the extent of the surrender benefit, and are classified as Level 3.

- b. Industrial and consumer loans

In cases where the borrower's credit status is not significantly different after executing the loan, fair value approximates carrying amount because market interest rates are reflected in future cash flows in the short term. Thus, carrying amount is used as fair value for variable interest rate loans. Fair value of fixed interest rate loans is measured by discounting cash flows to the present value using a discount rate reflecting credit and other risks to market interest for each classification based on the type of loan, internal rating, and period. This fair

Nippon Life Insurance Company and its Consolidated Subsidiaries

Notes to the Consolidated Financial Statements (continued)

value is reflected for loans subject to designated hedge accounting (“Furiate-shori”) for currency swaps and exceptional accounting treatment (“Tokurei-shori”) for interest rate swaps.

Fair value of loans to legally or substantially bankrupt borrowers or borrowers who are not currently legally bankrupt but have a high probability of bankruptcy is measured by deducting the estimated uncollectible amount from the carrying amount prior to direct write-offs based on the present value of future cash flows or the amount expected to be collected based on collateral and guarantees.

All measured fair values are classified as Level 3.

3) Derivative financial instruments

Fair value for which the unadjusted quoted price in an active market can be used is classified as Level 1. Bond futures and equity index futures are primarily included here. When the published quoted price cannot be used, a valuation amount obtained from external information vendors is primarily used, or the valuation amount calculated by the Company. The fair value is classified as Level 2 when the valuation amount does not use unobservable inputs or the impact is not significant. The fair value is classified as Level 3 when significant unobservable inputs are used.

4) Corporate bonds

Fair value of corporate bonds whose fair value is measured at market price is classified as Level 2. Fair value of corporate bonds that have fixed interest and whose fair value is measured by discounting future cash flows to the present value using a discount at a rate corresponding to the expected remaining period is classified as Level 3. This fair value is reflected for corporate bonds subject to designated hedge accounting (“Furiate-shori”) of currency swaps.

5) Loans payable

Fair value approximates carrying amount because market interest rates are reflected in future cash flows in the short term, and because the Company’s credit status is not significantly different after executing the loans. Thus, carrying amount is used as fair value for variable interest rate loans, and their fair value is classified as Level 3. Fair value of fixed interest rate loans payable is measured, in principle, by discounting future cash flows to the present value using the expected rate in similar loans payable factoring in the Company’s credit risk, and is classified as Level 3. However, loans payable financed by means of public offerings employing securitization schemes are measured at the market price of the corporate bonds issued to back the loans payable, and their fair value is classified as Level 2.

(6) Information on Level 3 fair value of financial instruments whose consolidated balance sheet amount is measured at fair value is as follows:

- 1) Quantitative information concerning significant unobservable inputs used in fair value measurement Notes are omitted, as unobservable inputs are not estimated.
- 2) Reconciliation between the beginning and ending balances for the fiscal years ended March 31, 2023 and 2022, respectively, net unrealized gains (losses) recognized as gains (losses) for the fiscal years ended March 31, 2023 and 2022, respectively.

Nippon Life Insurance Company and its Consolidated Subsidiaries

Notes to the Consolidated Financial Statements (continued)

As of March 31	2022				2023										
	Millions of Yen				Millions of U.S. Dollars										
Beginning balance for the consolidated fiscal year	¥ 48,843	¥ 579,733	¥ 116	-	¥ 947	¥ 55,136	¥ 1,377,995	¥ 69	¥ (3,697)	¥ 5,198	¥ 365	¥ 4,341	¥ 0	-	¥ 7
Profit (loss) for the consolidated fiscal year	(255)	8,349	(345)	-	(429)	(705)	13,423	(281)	-	(143)	(1)	62	(2)	-	(3)
Recorded as net income (loss) ^{(*)1}	385	18,399	(345)	-	(429)	342	40,851	(281)	-	(143)	2	137	(2)	-	(3)
Recorded as other comprehensive income (loss) ^{(*)2}	(641)	(10,049)	-	-	-	(1,047)	(27,428)	-	-	-	(4)	(75)	-	-	-
Purchased, sold, issued, and settled	(11,497)	(293,003)	342	-	389	(5,588)	(219,727)	328	-	637	(86)	(2,194)	2	-	2
Replaced with Level 3 fair value ^{(*)3}	-	1,903	-	-	-	-	2,203	-	-	-	-	14	-	-	-
Replaced from Level 3 fair value ^{(*)4}	-	(24,280)	-	-	-	-	(594,160)	-	3,697	(4,744)	-	(181)	-	-	-
Ending balance for the consolidated fiscal year	37,089	272,702	112	-	907	48,843	579,733	116	-	947	277	2,042	0	-	6
Valuation gains/losses of financial instruments held at the end of the consolidated fiscal year, included in profit/loss amounts for the consolidated fiscal year ^{(*)1}	-	5,628	(340)	-	(352)	-	12,606	(281)	-	77	-	42	(2)	-	(2)

(*)1 Included in investment income and investment expenses in consolidated statements of income.

(*)2 Included in net unrealized gains (losses) on available-for-sale securities of other comprehensive income (loss) in consolidated statements of comprehensive income.

(*)3 Replaced Level 1 or Level 2 fair value with Level 3 fair value, due to changes in the observability of the inputs used in fair value measurement. These replacements were made at the beginning of the consolidated fiscal year.

(*)4 Replaced Level 3 fair value with Level 1 or Level 2 fair value, due to changes in the observability of the inputs used in fair value measurement. These replacements were made at the beginning of the consolidated fiscal year.

Nippon Life Insurance Company and its Consolidated Subsidiaries

Notes to the Consolidated Financial Statements (continued)

3) Description of fair value valuation process

The Company and certain consolidated subsidiaries measure fair value based on internally decided policies concerning fair value measurement and have confirmed the validity of valuation techniques and inputs used in fair value measurement established in said policies as well as the appropriateness of fair value level classifications.

In measuring fair value, the valuation models able to most appropriately reflect the nature, characteristics, and risk of individual financial instruments are used. When using quoted prices obtained from third parties, the valuation techniques and inputs used are confirmed, and the validity of the prices is verified using appropriate techniques including comparison with fair value presented by other vendors.

4) Explanation concerning impacts on fair value when significant unobservable inputs are changed

Notes are omitted as unobservable inputs are not estimated.

Nippon Life Insurance Company and its Consolidated Subsidiaries

Notes to the Consolidated Financial Statements (continued)

Matters concerning fair value of financial instruments and others in the fiscal years ended March 31, 2021 are as follows:

- (1) Consolidated balance sheet amounts and fair values of major financial instruments and their differences are as follows:

As of March 31	Millions of Yen		
	Consolidated balance sheet amount ^(*1)	Fair value ^(*2)	Difference
Cash and deposits (negotiable certificates of deposit):	¥ 173,998	¥ 173,998	¥ –
Available-for-sale securities	173,998	173,998	–
Monetary receivables purchased:	316,335	326,751	10,415
Held-to-maturity debt securities	29,888	30,191	302
Policy-reserve-matching bonds	219,273	229,386	10,113
Available-for-sale securities	67,173	67,173	–
Assets held in trust:	135	135	–
Trading securities	135	135	–
Investments in securities:	69,552,982	73,044,186	3,491,203
Trading securities	1,440,294	1,440,294	–
Held-to-maturity debt securities	370,358	389,156	18,797
Policy-reserve-matching bonds	27,454,740	30,919,189	3,464,449
Investments in subsidiaries and affiliates	39,211	47,168	7,956
Available-for-sale securities	40,248,377	40,248,377	–
Loans ^(*3) :	8,416,842	8,641,114	224,272
Policy loans	537,918	537,918	–
Industrial and consumer loans	7,878,923	8,103,196	224,272
Derivative financial instruments ^(*4) :	(400,186)	(400,186)	–
Hedge accounting not applied	63,355	63,355	–
Hedge accounting applied	(463,541)	(463,541)	–
Corporate bonds ^(*3)	1,432,612	1,458,829	26,217
Payables under repurchase agreements	1,469,600	1,469,600	–
Loans payable ^(*3)	736,801	737,525	724

(*1) For transactions for which an allowance for doubtful accounts was recorded, the amount of the allowance is deducted.

(*2) For securities for which impairment losses were recognized in the fiscal years ended March 31, 2021, the fair value is the consolidated balance sheet amount after the impairment losses are deducted.

(*3) The fair values of derivative financial instruments that are interest rate swaps under exceptional accounting treatment ("Tokurei-shori") or currency swaps under designated hedge accounting ("Furiate-shori") are included in the fair values of loans, corporate bonds, and loans payable because they are accounted for as an integral part of the loans, corporate bonds, and loans payable that are the hedged items.

(*4) Assets and liabilities generated by derivative financial instruments are offset and presented net. Net liabilities in total are presented in parentheses.

Nippon Life Insurance Company and its Consolidated Subsidiaries

Notes to the Consolidated Financial Statements (continued)

- (2) Fair value measurement methods for the major financial instruments of the Company and certain consolidated subsidiaries are as follows:
- 1) Securities, deposits, and monetary receivables purchased that are treated as securities based on the "Accounting Standard for Financial Instruments" (ASBJ Statement No. 10)
 - i) Items with a market price

Fair value is measured based on the closing market price on the consolidated balance sheet date. However, the fair values of available-for-sale domestic and foreign equity securities are based on the average market price over a one-month period prior to the consolidated balance sheet date.
 - ii) Items without a market price

Fair value is measured mainly by discounting future cash flows to present value or valuations obtained from external information vendors.
 - 2) Loans
 - i) Policy loans

Fair value is measured at the carrying amount of policy loans as the carrying amount approximates fair value due to expected repayment periods, interest rate requirements, and other conditions. These loans have no repayment date based on characteristics, such as the loan amount being limited to the extent of the surrender benefit.
 - ii) Industrial and consumer loans

Carrying amount of variable interest rate loans approximates fair value because market interest rates are reflected in future cash flows over the short term. Thus, carrying amount is used as fair value for variable interest rate loans. Fair value of fixed interest rate loans is measured mainly by discounting future cash flows to present value.

Fair value of loans to legally or substantially bankrupt borrowers or borrowers who are not currently legally bankrupt but have a high probability of bankruptcy is measured by deducting the estimated uncollectible amount from the carrying amount prior to direct write-offs.
 - 3) Derivative financial instruments
 - i) Fair value of futures and other market transactions is measured by the liquidation value or closing market price on the consolidated balance sheet date.
 - ii) Fair value of equity options is measured mainly based on liquidation value or closing market price on the consolidated balance sheet date or valuations obtained from external information vendors.
 - iii) Fair value of interest rate swaps, interest rate swaptions, foreign exchange contracts, currency options, currency swaps, and forward contracts is measured mainly based on valuations obtained from external parties.
 - 4) Assets held in trust

Fair value is based on a reasonably calculated price by the trustee of the assets held in trust, in accordance with the calculation methods set forth in 1) and 3) above.

Nippon Life Insurance Company and its Consolidated Subsidiaries

Notes to the Consolidated Financial Statements (continued)

5) Corporate bonds

Corporate bonds are stated at fair value on the consolidated balance sheet date.

6) Payables under repurchase agreements

The carrying amount approximates fair value due to their short-term settlement.

7) Loans payable

Carrying amount of variable interest rate loans payable approximates fair value because market interest rates are reflected in future cash flows over the short term. Thus, carrying amount is used as fair value for variable interest rate loans payable. Fair value of fixed interest rate loans payable is measured, in principle, by discounting future cash flows to present value; however, loans payable financed by means of public offerings employing securitization schemes are measured at the fair value of the corporate bonds issued to back the loans payable.

- (3) Unlisted equity securities, investments in partnerships whereby partnership assets consist of unlisted equity securities, and other items of which the fair value is extremely difficult to determine are not included in investments in securities in table (1).

Consolidated balance sheet amounts were ¥1,188,648 million.

- (4) Matters regarding securities and others by holding purpose are as follows:

1) Trading securities

Derivative financial instruments within assets held in trust, investments in securities for separate accounts and certain other securities are classified as trading securities. Valuation gains/losses included in profit and loss were gains of ¥84,677 million.

2) Held-to-maturity debt securities

Consolidated balance sheet amounts, fair values, and their differences by type are as follows:

As of March 31	Millions of Yen		
	Consolidated balance sheet amount	Fair value	Difference
Type			
Fair value exceeds the consolidated balance sheet amount:			
Monetary receivables purchased	¥ 20,024	¥ 20,523	¥ 499
Bonds	56,833	58,059	1,225
Foreign securities	274,331	292,190	17,859
Subtotal	351,189	370,773	19,584
Fair value does not exceed the consolidated balance sheet amount:			
Monetary receivables purchased	9,864	9,667	(196)
Bonds	3,400	3,398	(1)
Foreign securities	35,794	35,508	(285)
Subtotal	49,058	48,574	(484)
Total	¥400,247	¥419,348	¥19,100

Nippon Life Insurance Company and its Consolidated Subsidiaries

Notes to the Consolidated Financial Statements (continued)

3) Policy-reserve-matching bonds

Consolidated balance sheet amounts, fair values, and their differences by type are as follows:

As of March 31	Millions of Yen		
	2021		
Type	Consolidated balance sheet amount	Fair value	Difference
Fair value exceeds the consolidated balance sheet amount:			
Monetary receivables purchased	¥ 214,203	¥ 224,354	¥ 10,150
Bonds	22,123,969	25,651,315	3,527,346
Foreign securities	997,047	1,092,943	95,896
Subtotal	23,335,220	26,968,614	3,633,393
Fair value does not exceed the consolidated balance sheet amount:			
Monetary receivables purchased	5,069	5,032	(37)
Bonds	4,171,431	4,018,029	(153,401)
Foreign securities	162,291	156,899	(5,392)
Subtotal	4,338,793	4,179,962	(158,831)
Total	¥27,674,013	¥31,148,576	¥3,474,562

4) Available-for-sale securities

Acquisition cost or amortized cost, consolidated balance sheet amounts, and their differences by type are as follows:

As of March 31	Millions of Yen		
	2021		
Type	Acquisition cost or amortized cost	Consolidated balance sheet amount	Difference
Consolidated balance sheet amount exceeds acquisition cost or amortized cost:			
Cash and deposits (negotiable certificates of deposit)	¥ 55,000	¥ 55,000	¥ 0
Monetary receivables purchased	32,897	34,123	1,225
Bonds	3,292,971	3,528,599	235,627
Domestic stocks	3,755,368	9,791,532	6,036,164
Foreign securities	17,032,482	20,192,468	3,159,985
Other securities	2,232,400	2,463,052	230,651
Subtotal	26,401,122	36,064,776	9,663,654
Consolidated balance sheet amount does not exceed acquisition cost or amortized cost:			
Cash and deposits (negotiable certificates of deposit)	119,000	118,998	(1)
Monetary receivables purchased	33,422	33,050	(372)
Bonds	536,059	524,379	(11,679)
Domestic stocks	722,124	574,157	(147,966)
Foreign securities	2,220,427	2,144,908	(75,519)
Other securities	1,045,053	1,029,278	(15,774)
Subtotal	4,676,087	4,424,772	(251,314)
Total	¥31,077,209	¥40,489,548	¥9,412,339

* Securities totaling ¥792,035 million, whose fair values are extremely difficult to determine, as of March 31, 2021, are not included.

Nippon Life Insurance Company and its Consolidated Subsidiaries

Notes to the Consolidated Financial Statements (continued)

Impairment losses of ¥1,502 million were recognized for securities with a fair value in the fiscal year ended March 31, 2021.

Regarding Domestic stocks and foreign stocks (included in Foreign securities), with fair values of the Company and certain consolidated subsidiaries, impairment losses are recognized for stocks whose fair value has declined significantly from the acquisition price based on the average fair value in the last month of the fiscal year, in principle. However, in the case of a security that meets certain criteria, such as a security for which the fair value declines substantially and the decline in the fair value in the last month of the fiscal year is substantial, impairment losses are recognized based on the fair value on the fiscal year-end date.

The criteria by which the fair value of a stock is deemed to have declined significantly are as follows:

- a. A security for which the ratio of the average fair value in the last month of the fiscal year to the acquisition cost is 50% or less.
- b. A security that meets both of the following criteria:
 1. Average fair value in the last month of the fiscal year is between 50% and 70% of its acquisition cost.
 2. The historical fair value, the business conditions of the issuing company and other aspects are subject to certain requirements.

Nippon Life Insurance Company and its Consolidated Subsidiaries

Notes to the Consolidated Financial Statements (continued)

(5) Scheduled repayment amounts for the main monetary claims and liabilities and redemption amounts for securities with maturities are as follows:

	Millions of Yen			
	1 year or under	Over 1 year under 5 years	Over 5 years under 10 years	Over 10 years
As of March 31, 2021	¥	¥	¥	¥
Cash and deposits (negotiable certificates of deposit):	174,000	—	—	—
Available-for-sale securities	174,000	—	—	—
Monetary receivables purchased:	6,109	4,822	48,017	254,861
Held-to-maturity debt securities	—	—	—	29,093
Policy-reserve-matching bonds	109	2,522	42,206	174,309
Available-for-sale securities	6,000	2,300	5,810	51,458
Investments in securities:	1,319,939	6,787,566	13,980,804	32,172,987
Held-to-maturity debt securities	34,145	160,709	107,106	68,082
Policy-reserve-matching bonds	424,632	3,045,759	5,119,545	18,612,509
Available-for-sale securities	861,161	3,581,098	8,754,152	13,492,395
Loans ^(*1)	1,026,193	2,684,253	2,096,703	2,042,787
Corporate bonds ^(*2)	—	—	—	1,371,512
Payables under repurchase agreements	1,469,600	—	—	—
Loans payable ^(*3)	32,090	82,261	2,450	520,000

(*1) Loans such as policy loans which do not have a stated maturity date are not included. Also, ¥6,800 million in loans to legally or substantially bankrupt borrowers or borrowers who are not currently legally bankrupt but have a high probability of bankruptcy are not included.

(*2) Subordinated corporate bonds, and others that do not have a stated maturity date are not included in the table above.

(*3) Subordinated loans payable which do not have a stated maturity date are not included.

Nippon Life Insurance Company and its Consolidated Subsidiaries

Notes to the Consolidated Financial Statements (continued)

(6) Data on fair value of derivative transactions

i) Hedge accounting not applied

a. Interest rate-related

As of March 31	Millions of Yen				Millions of U.S. Dollars	
	2023	2022	2021	2023	2022	2021
	Contract amount	Fair Net gains (losses)	Contract amount	Fair Net gains (losses)	Contract amount	Fair Net gains (losses)
	Over 1 year	value	Over 1 year	value	Over 1 year	value
Over-the-counter:						
Interest rate swaps						
Receive fixed interest rate / pay variable interest rate	¥3,951,103	¥(59,898)	¥3,423,666	¥(68,446)	¥2,404,226	¥25,710
Pay fixed interest rate / receive variable interest rate	1,855,086	100,888	1,348,550	93,627	1,349,037	13,892
Pay variable interest rate / receive variable interest rate	-	-	67,000	12	-	-
Interest rate swaption Purchased						
Receive fixed interest rate / pay variable interest rate	1,013,000	4,946	1,383,000	23,311	1,300,000	7,586
	[35,520]	[34,611]	[49,264]	[47,145]	[46,951]	[259]
Total	¥ 10,415	¥ (759)	¥30,438	¥ 77	¥ 77	¥ (228)

Notes: 1. Brackets show option premiums recorded in the consolidated balance sheets.

2. Amounts in "Net gains (losses)" column are represented in fair value for swap transactions, and the difference between the option premiums and fair value for options transactions.

Nippon Life Insurance Company and its Consolidated Subsidiaries

Notes to the Consolidated Financial Statements (continued)

b. Currency-related

As of March 31		Millions of Yen			Millions of					
		2023	2022	2021	U.S. Dollars					
Over-the-counter	Foreign exchange forward contracts	U.S. dollar	Contract amount	¥2,706,373	¥2,087,625	¥ 961,792	\$20,267			
			Over 1 year	–	–	4,808	–			
			Fair value	(5,416)	(135,243)	(44,091)	(40)			
			Net gains (losses)	(5,416)	(135,243)	(44,091)	(40)			
		Euro	Contract amount	726,759	791,717	814,452	5,442			
			Over 1 year	–	–	–	–			
			Fair value	(21,731)	(39,326)	(18,192)	(162)			
			Net gains (losses)	(21,731)	(39,326)	(18,192)	(162)			
		Australian dollar	Contract amount	281,708	432,873	636,891	2,109			
			Over 1 year	–	–	–	–			
	Fair value		740	(28,910)	(45,725)	5				
		Net gains (losses)	740	(28,910)	(45,725)	5				
	British pound	Contract amount	591,130	490,023	371,866	4,426				
		Over 1 year	–	–	–	–				
		Fair value	(17,096)	(14,813)	(17,953)	(128)				
		Net gains (losses)	(17,096)	(14,813)	(17,953)	(128)				
	Others	Contract amount	165,187	285,789	64,304	1,237				
		Over 1 year	–	–	–	–				
		Fair value	(2,255)	(10,164)	(1,623)	(16)				
		Net gains (losses)	(2,255)	(10,164)	(1,623)	(16)				
	Subtotal	Contract amount	4,471,158	4,088,029	2,849,308	33,484				
		Over 1 year	–	–	4,808	–				
		Fair value	(45,759)	(228,458)	(127,586)	(342)				
		Net gains (losses)	(45,759)	(228,458)	(127,586)	(342)				
Purchased	U.S. dollar	Contract amount	2,759,845	2,159,006	919,365	20,668				
		Over 1 year	–	–	–	–				
		Fair value	(61,444)	138,588	46,281	(460)				
			Net gains (losses)	(61,444)	138,588	46,281	(460)			
		Euro	Contract amount	77,639	104,821	52,750	581			
			Over 1 year	–	–	–	–			
			Fair value	1,570	3,095	(10)	11			
			Net gains (losses)	1,570	3,095	(10)	11			
		Australian dollar	Contract amount	126,298	298,033	589,649	945			
			Over 1 year	–	–	–	–			
	Fair value		(126)	13,782	49,920	(0)				
		Net gains (losses)	(126)	13,782	49,920	(0)				
	Others	Contract amount	383,493	406,766	166,262	2,871				
		Over 1 year	–	–	–	–				
		Fair value	4,386	7,749	504	32				
		Net gains (losses)	4,386	7,749	504	32				
		Subtotal	Contract amount	3,347,276	2,968,628	1,728,027	25,067			
			Over 1 year	–	–	–	–			
			Fair value	(55,613)	163,215	96,696	(416)			
			Net gains (losses)	(55,613)	163,215	96,696	(416)			
Currency option	Sold	Call	U.S. dollar	Contract amount	–	–	–	–		
				Over 1 year	[–]	[–]	[–]	[–]		
				Fair value	–	–	–	–		
				Net gains (losses)	–	–	–	–		
					Subtotal	Contract amount	–	–	–	–
						Over 1 year	[–]	[–]	[–]	[–]
						Fair value	–	–	–	–
						Net gains (losses)	–	–	–	–

Nippon Life Insurance Company and its Consolidated Subsidiaries

Notes to the Consolidated Financial Statements (continued)

As of March 31				Millions of Yen			Millions of	
				2023	2022	2021	U.S. Dollars	
	Put	U.S. dollar	Contract amount	-	-	166,065	-	
			Over 1 year	[-]	[-]	[486]	[-]	
			Fair value	-	-	43	-	
			Net gains (losses)	-	-	442	-	
			Subtotal	Contract amount	-	-	166,065	-
				Over 1 year	[-]	[-]	[486]	[-]
		Fair value	-	-	43	-		
		Net gains (losses)	-	-	442	-		
	Purchased Call	U.S. dollar	Contract amount	¥ -	¥ -	¥ -	\$ -	
			Over 1 year	[-]	[-]	[-]	[-]	
			Fair value	-	-	-	-	
			Net gains (losses)	-	-	-	-	
Subtotal			Contract amount	-	-	-	-	
			Over 1 year	[-]	[-]	[-]	[-]	
	Fair value	-	-	-	-			
	Net gains (losses)	-	-	-	-			
	Put	U.S. dollar	Contract amount	133,530	948,522	1,162,455	1,000	
			Over 1 year	[1,523]	[4,460]	[13,806]	[11]	
			Fair value	472	906	940	3	
			Net gains (losses)	(1,050)	(3,554)	(12,866)	(7)	
			Subtotal	Contract amount	133,530	948,522	1,162,455	1,000
				Over 1 year	[1,523]	[4,460]	[13,806]	[11]
		Fair value	472	906	940	3		
		Net gains (losses)	(1,050)	(3,554)	(12,866)	(7)		
	Currency swaps	U.S. dollar paid / ¥ received	Contract amount	127,968	115,553	125,334	958	
			Over 1 year	103,364	76,078	116,633	774	
			Fair value	(15,386)	(13,503)	(5,717)	(115)	
			Net gains (losses)	(15,386)	(13,503)	(5,717)	(115)	
Euro paid / ¥ received			Contract amount	35,660	10,521	11,865	267	
			Over 1 year	33,037	10,521	10,521	247	
		Fair value	(747)	(261)	(201)	(5)		
		Net gains (losses)	(747)	(261)	(201)	(5)		
		¥ paid / AU\$ received	Contract amount	52,499	74,431	110,319	393	
			Over 1 year	51,718	71,826	110,319	387	
Fair value			1,518	7,582	11,700	11		
Net gains (losses)			1,518	7,582	11,700	11		
U.S. dollar paid /AU\$ received			Contract amount	42,684	42,870	28,861	319	
			Over 1 year	39,993	40,726	27,773	299	
		Fair value	546	3,045	2,643	4		
		Net gains (losses)	546	3,045	2,643	4		
		Others	Contract amount	34,556	25,252	17,391	258	
			Over 1 year	34,556	25,252	17,391	258	
Fair value			1,198	1,550	342	8		
Net gains (losses)			1,198	1,550	342	8		
Subtotal			Contract amount	293,369	268,630	293,771	2,197	
			Over 1 year	262,670	224,405	282,638	1,967	
		Fair value	(12,869)	(1,586)	8,766	(96)		
		Net gains (losses)	(12,869)	(1,586)	8,766	(96)		

Nippon Life Insurance Company and its Consolidated Subsidiaries

Notes to the Consolidated Financial Statements (continued)

As of March 31			Millions of Yen			Millions of	
			2023	2022	2021	U.S. Dollars	
Others	Total returns	Contract amount	–	–	37,000	–	
		Over 1 year	–	–	–	–	
		Fair value	–	–	53	–	
			Net gains (losses)	–	–	53	–
	Subtotal	Contract amount	–	–	37,000	–	
		Over 1 year	–	–	–	–	
		Fair value	–	–	53	–	
Net gains (losses)		–	–	53	–		
Total		Net gains (losses)	¥ (115,294) ¥ (70,383) ¥ (34,494)	\$ (863)			

Notes: 1. Brackets show option premiums recorded in the consolidated balance sheets.

2. Amounts in "Net gains (losses)" column are represented in fair value for forward transactions, swap transactions and others, and the difference between option premiums and fair value for options transactions.

c. Equity-related

As of March 31			Millions of Yen			Millions of		
			2023	2022	2021	U.S. Dollars		
Exchange-traded	Equity index futures	Sold	Contract amount	¥ 18,175	¥ –	¥ 570	\$ 136	
			Over 1 year	–	–	–	–	
		Fair value	(436)	–	(9)	(3)		
		Net gains (losses)	(436)	–	(9)	(3)		
	Purchased	Contract amount	78,390	65,394	41,207	587		
		Over 1 year	–	–	–	–		
		Fair value	768	1,406	375	5		
		Net gains (losses)	768	1,406	375	5		
		Equity index options	Purchased	Contract amount	511,196	504,402	75,864	3,828
				Over 1 year	[5,475]	[5,646]	[793]	41
Put	Fair value		[–]	[–]	[–]	–		
	Net gains (losses)		1,114	1,492	5	8		
Over-the-counter	Equity forward contracts	Sold	Contract amount	–	–	–	–	
			Over 1 year	–	–	–	–	
		Fair value	–	(62)	(2)	(0)		
	Equity index forward contracts	Sold	Contract amount	–	–	–	–	
			Over 1 year	302	492	1,182	2	
			Fair value	2	(58)	(37)	(0)	
		Purchased	Net gains (losses)	2	(58)	(37)	(0)	
			Contract amount	54,054	–	–	404	
			Over 1 year	54,054	–	–	404	
			Fair value	(124)	–	–	(0)	
Equity index options	Purchased	Call	Contract amount	11,262	11,869	2,767	84	
			Over 1 year	[1,259]	[870]	[232]	9	
		Fair value	[–]	[–]	[–]	–		
	Put	Net gains (losses)	907	947	454	6		
		Contract amount	(352)	77	221	(2)		
		Over 1 year	74,674	378,927	437,682	559		
		Fair value	[744]	[4,762]	[6,260]	5		
Total	Net gains (losses)	Over 1 year	38,220	36,167	147,936	286		
		Fair value	[320]	[423]	[2,393]	2		
	Net gains (losses)	219	876	1,856	1			
	Net gains (losses)	(524)	(3,886)	(4,404)	(3)			

Notes: 1. Brackets show option premiums recorded in the consolidated balance sheets.

2. Amounts in "Net gains (losses)" column are represented in fair value for futures and forward transactions, and the difference between option premiums and fair value for options transactions.

Nippon Life Insurance Company and its Consolidated Subsidiaries

Notes to the Consolidated Financial Statements (continued)

d. Bond-related

As of March 31	Millions of Yen						Millions of U.S. Dollars					
	2023			2022			2021		2020			
	Contract amount Over 1 year	Fair value	Net gains (losses)	Contract amount Over 1 year	Fair value	Net gains (losses)	Contract amount Over 1 year	Fair value	Net gains (losses)	Contract amount Over 1 year	Fair value	Net gains (losses)
Exchange-traded:												
Japanese yen-denominated bond futures												
Sold	3,260	¥	3,260	¥	18,749	¥	6	¥	24	¥	0	0
Purchased	59,110		(10)						442		(0)	(0)
Foreign currency-denominated bond futures												
Sold	17,001		(609)		106		103		127		(4)	(4)
Purchased	97,088		1,998		(1,403)		(305)		727		14	14
Over-the-counter transactions												
Bond purchases and sales with attached options												
Purchased	100,656		(3,071)		2,867		64		753		20	(22)
Call	[5,859]		[2,932]		[2,932]		[-]		[43]		[43]	
Total			¥(1,691)		¥(1,420)		¥(195)					\$(12)

Notes: 1. Brackets show option premiums recorded in the consolidated balance sheets.

2. Amounts in "Net gains (losses)" column are represented in fair value for futures transactions, and the difference between option premiums and fair value for options transactions.

e. Others

As of March 31	Millions of Yen						Millions of U.S. Dollars					
	2023			2022			2021		2020			
	Contract amount Over 1 year	Fair value	Net gains (losses)	Contract amount Over 1 year	Fair value	Net gains (losses)	Contract amount Over 1 year	Fair value	Net gains (losses)	Contract amount Over 1 year	Fair value	Net gains (losses)
Over-the-counter:												
Credit default swaps												
Sold	¥346,382		¥(111)		¥3,021		¥4,744		\$2,594		\$0	\$(0)
Purchased	15,672		(163)		(281)		(245)		117		(1)	(1)
Total			¥(275)		¥2,740		¥4,499					\$(2)

Note: Amounts in "Net gains (losses)" column are represented in fair value.

Nippon Life Insurance Company and its Consolidated Subsidiaries

Notes to the Consolidated Financial Statements (continued)

ii) Hedge accounting applied
a. Interest rate-related

As of March 31	2023		2022		2021		2023	
	Contract amount Over 1 year	Fair value						
Over-the-counter: Deferred hedge accounting (main hedged items: insurance liabilities): Interest rate swaps	¥3,200,600	¥(194,117)	¥2,765,000	¥(66,927)	¥2,265,000	¥25,566	\$23,969	\$(1,453)
Receive fixed interest rate / pay variable interest rate Deferred hedge accounting (main hedged items: loans): Interest rate swaps	6,000	(1)	6,000	(7)	10,000	1	44	(0)
Receive fixed interest rate / pay variable interest rate								

Nippon Life Insurance Company and its Consolidated Subsidiaries

Notes to the Consolidated Financial Statements (continued)

b. Currency-related

As of March 31						Millions of Yen		Millions of U.S. Dollars			
						2023	2022	2021	2023		
Over-the-counter Fair value hedge accounting	Foreign exchange forward contacts	Sold U.S. dollar	Foreign currency- denominated bonds (main hedged items)	Contract amount	Over 1 year	¥3,622,077	¥3,269,826	¥2,639,247	\$27,125		
				Fair value		–	–	–	–		
		Euro		Contract amount	Over 1 year	33,529	(198,464)	(116,379)	251		
				Fair value		1,093,356	2,642,205	2,483,544	8,188		
		Others		Contract amount	Over 1 year	–	–	–	–		
				Fair value		(32,299)	(144,244)	(56,716)	(241)		
		Total		Contract amount	Over 1 year	171,965	784,933	918,719	1,287		
				Fair value		–	–	–	–		
		Total		Contract amount	Over 1 year	(1,687)	(57,039)	(51,389)	(12)		
				Fair value		4,887,399	6,696,966	6,041,511	36,601		
Deferred hedge accounting	Foreign exchange forward contacts	Sold U.S. dollar	Investment trust (main hedged items)	Contract amount	Over 1 year	1,129	1,264	1,239	8		
				Fair value		–	–	–	–		
		Total		Contract amount	Over 1 year	(24)	(73)	(65)	(0)		
				Fair value		1,129	1,264	1,239	8		
		Total		Contract amount	Over 1 year	–	–	–	–		
				Fair value		(24)	(73)	(65)	(0)		
		Currency swaps	U.S. dollar paid / ¥ received € paid / ¥ received £ paid / ¥ received	Foreign currency- denominated bonds (main hedged items)	Contract amount	Over 1 year	3,935,369	3,284,475	2,862,781	29,471	
					Fair value		3,811,852	3,216,784	2,773,843	28,546	
				Total		Contract amount	Over 1 year	(317,578)	(312,533)	(77,011)	(2,378)
						Fair value		1,352,198	1,257,627	1,209,486	10,126
Total				Contract amount	Over 1 year	1,289,364	1,243,609	1,181,149	9,655		
				Fair value		(17,345)	(91,450)	(125,420)	(129)		
Total				Contract amount	Over 1 year	525,304	475,578	449,614	3,933		
				Fair value		520,554	475,578	447,796	3,898		
Total				Contract amount	Over 1 year	7,050	(47,732)	(46,781)	52		
				Fair value		9,631	5,008	5,008	72		
Total		Contract amount	Over 1 year	9,631	5,008	5,008	72				
		Fair value		54	(572)	(473)	0				
Total		Contract amount	Over 1 year	5,822,504	5,022,689	4,526,891	43,604				
		Fair value		5,631,403	4,940,980	4,407,797	42,173				
Total		Contract amount	Over 1 year	(327,818)	(452,289)	(249,687)	(2,455)				
		Fair value									

c. Equity-related

As of March 31	2023		2022		2021		Millions of Yen		Millions of U.S. Dollars		
	Contract amount	Fair value	Contract amount	Fair value							
Over-the-counter: Fair value hedge accounting (main hedged items: domestic stocks): Equity forward contracts:											
Sold	¥48,309	¥–	¥(1,950)	¥158,141	¥–	¥6,712	¥54,244	¥–	¥(14,871)	\$361	¥–
											\$(14)

d. Bond-related

No ending balance as of March 31, 2023, 2022 and 2021.

e. Others

No ending balance as of March 31, 2023, 2022 and 2021.

Nippon Life Insurance Company and its Consolidated Subsidiaries

Notes to the Consolidated Financial Statements (continued)

7. Disclosures about Fair Value of Investment and Rental Properties

The consolidated balance sheet amounts for investment and rental properties were ¥1,293,738 million (U.S. \$9,688 million), ¥1,293,227 million and ¥1,319,874 million, with a fair value of ¥1,835,222 million (U.S. \$13,743 million), ¥1,766,342 million, and ¥1,736,904 million as of March 31, 2023, 2022 and 2021, respectively. The Company and certain consolidated subsidiaries own rental office buildings and commercial facilities, the fair value of which at year-end is the amount measured based mainly on the "Real Estate Appraisal Standards." The amounts corresponding to asset retirement obligations that were included in the consolidated balance sheet amounts of investment and rental properties were ¥4,386 million (U.S. \$32 million), ¥4,089 million and ¥3,313 million as of March 31, 2023, 2022 and 2021, respectively.

8. Securities Loaned and Borrowed

The amounts of securities lent under lending agreements were ¥1,371,116 million (U.S. \$10,268 million), ¥2,435,440 million and ¥3,028,877 million as of March 31, 2023, 2022 and 2021, respectively.

Assets that can be sold or resecured are marketable securities borrowed under lending agreements. These assets were held without being sold or resecured and totaled ¥132,566 million (U.S. \$992 million), ¥402,310 million and ¥389,126 million at fair value as of March 31, 2023, 2022 and 2021, respectively.

9. Accumulated Depreciation

The amounts of accumulated depreciation of tangible fixed assets were ¥1,286,120 million (U.S. \$9,631 million), ¥1,259,385 million and ¥1,203,751 million as of March 31, 2023, 2022 and 2021, respectively.

10. Separate Accounts

Separate account assets as provided for in Article 118, Paragraph 1 of the Insurance Business Act were ¥1,371,540 million (U.S. \$10,271 million), ¥1,442,281 million and ¥1,459,633 million as of March 31, 2023, 2022 and 2021, respectively, and a corresponding liability is recorded in the same amount. The amounts of separate accounts are included in the respective account balance on the consolidated balance sheets.

11. Reserve for Dividends to Policyholders (mutual company)

A reserve for dividends to policyholders (mutual company) is recognized to reserve dividends to policyholders of the parent company, which is a mutual company.

Changes in the reserve for dividends to policyholders (mutual company) for the fiscal years ended March 31, 2023, 2022 or 2021, were as follows:

	Millions of Yen			Millions of U.S. Dollars
	2023	2022	2021	2023
Balance at the beginning of the fiscal year . . .	¥1,060,577	¥1,046,832	¥1,043,785	\$ 7,942
Transfer to reserve from surplus in the previous fiscal year	199,868	276,006	185,145	1,496
Dividends paid to policyholders during the fiscal year	(209,674)	(283,608)	(203,557)	(1,570)
Increase in interest	21,174	21,346	21,458	158
Balance at the end of the fiscal year	¥1,071,945	¥1,060,577	¥1,046,832	\$ 8,027

Nippon Life Insurance Company and its Consolidated Subsidiaries

Notes to the Consolidated Financial Statements (continued)

12. Reserve for Dividends to Policyholders (limited company)

A reserve for dividends to policyholders (limited company) is recognized to reserve dividends to policyholders of subsidiaries, which are limited companies.

Changes in the reserve for dividends to policyholders (limited company) for the fiscal years ended March 31, 2023, 2022 and 2021, were as follows:

	Millions of Yen			Millions of U.S. Dollars
	2023	2022	2021	2023
Balance at the beginning of the fiscal year	¥ 53,297	¥ 54,738	¥ 56,750	\$ 399
Dividends paid to policyholders during the fiscal year	(13,852)	(14,290)	(13,988)	(103)
Increase in interest	8	9	10	0
Provision for reserve for dividends to policyholders (limited company)	11,593	12,839	11,966	86
Balance at the end of the fiscal year	¥ 51,046	¥ 53,297	¥ 54,738	\$ 382

13. Corporate Bonds

Corporate bonds within liabilities are subordinated corporate bonds with special provisions that subordinate the fulfillment of obligations on the bonds to all other debt obligations.

The corporate bonds are callable at the discretion of the issuer, subject to the approval of the regulatory authority and other conditions.

The issuance dates and callable dates of the subordinated corporate bonds are as follows:

Balance as of March 31, 2023, 2022 and 2021

Issuer	Bond	Issue date	Millions of Yen			Millions of U.S. dollars	Interest rate (%)	Collateral	Maturity	Callable dates
			2023	2022	2021	2023				
Nippon Life	U.S. dollar-denominated subordinated corporate bonds	October 2012	–	¥157,040 \$(2,000 million)	¥157,040 \$(2,000 million)	–	5.00%	None	October 2042	Each interest payment date on or after October 2022
Nippon Life	U.S. dollar-denominated subordinated corporate bonds	October 2014	242,550 \$(2,250 million)	242,550 \$(2,250 million)	242,550 \$(2,250 million)	1,816	5.10%	None	October 2044	Tenth anniversary date after the issue date and on each fifth anniversary date thereafter
Nippon Life	U.S. dollar-denominated subordinated corporate bonds	January 2016	176,235 \$(1,500 million)	176,235 \$(1,500 million)	176,235 \$(1,500 million)	1,319	4.70%	None	January 2046	Tenth anniversary date after the issue date and on each fifth anniversary date thereafter
Nippon Life	U.S. dollar-denominated subordinated corporate bonds	September 2017	88,064 \$(800 million)	88,064 \$(800 million)	88,064 \$(800 million)	659	4.00%	None	September 2047	Tenth anniversary date after the issue date and on each fifth anniversary date thereafter
Nippon Life	U.S. dollar-denominated subordinated corporate bonds	January 2020	126,431 \$(1,150 million)	126,431 \$(1,150 million)	126,431 \$(1,150 million)	946	3.40%	None	January 2050	Tenth anniversary date after the issue date and on each fifth anniversary date thereafter
Nippon Life	U.S. dollar-denominated subordinated corporate bonds	January 2021	166,192 \$(1,600 million)	166,192 \$(1,600 million)	166,192 \$(1,600 million)	1,244	2.75%	None	January 2051	Tenth anniversary date after the issue date and on each fifth anniversary date thereafter

Nippon Life Insurance Company and its Consolidated Subsidiaries

Notes to the Consolidated Financial Statements (continued)

Issuer	Bond	Issue date	Millions of Yen			Millions of	Interest rate (%)	Collateral	Maturity	Callable dates
			2023	2022	2021	U.S. dollars				
Nippon Life	U.S. dollar-denominated subordinated corporate bonds	September 2021	98,793 \$ (900 million)	98,793 \$ (900 million)	–	739	2.90%	None	September 2051	Tenth anniversary date after the issue date and on each fifth anniversary date thereafter
Nippon Life	Subordinated corporate bonds	April 2015	75,000	75,000	75,000	561	1.52%	None	April 2045	Tenth anniversary date after the issue date and on each fifth anniversary date thereafter
Nippon Life	Subordinated corporate bonds	April 2016	70,000	70,000	70,000	524	0.94%	None	April 2046	Tenth anniversary date after the issue date and on each fifth anniversary date thereafter
Nippon Life	Subordinated corporate bonds	April 2016	30,000	30,000	30,000	224	1.12%	None	April 2051	Fifteenth anniversary date after the issue date and on each fifth anniversary date thereafter
Nippon Life	Subordinated corporate bonds	November 2016	75,000	75,000	75,000	561	0.91%	None	November 2046	Tenth anniversary date after the issue date and on each fifth anniversary date thereafter
Nippon Life	Subordinated corporate bonds	November 2016	15,000	15,000	15,000	112	1.10%	None	November 2051	Fifteenth anniversary date after the issue date and on each fifth anniversary date thereafter
Nippon Life	Subordinated corporate bonds	April 2017	100,000	100,000	100,000	748	1.05%	None	April 2047	Tenth anniversary date after the issue date and on each fifth anniversary date thereafter
Taiju Life	Perpetual subordinated corporate bond	July 2016	–	–	30,000	–	0.74%	None	No maturity date	Each interest payment date on or after July 2021
Taiju Life	Subordinated corporate bonds	July 2016	50,000	50,000	50,000	374	0.86%	None	July 2046	Each interest payment date on or after July 2026
Taiju Life	Subordinated corporate bonds	July 2021	40,000	40,000	–	299	0.74%	None	July 2051	Each interest payment date on or after July 2026
Nippon Wealth Life	Perpetual subordinated corporate bond	December 2015	17,600	17,600	17,600	131	2.32%	None	No maturity date	Tenth anniversary date after the issue date and on each half anniversary date thereafter
Nippon Wealth Life	Perpetual subordinated corporate bond	February 2017	–	–	5,500	–	1.42%	None	No maturity date	Fifth anniversary date after the issue date and on each half anniversary date thereafter
Nippon Wealth Life	Perpetual subordinated corporate bond	February 2017	5,700	5,700	5,700	42	1.64%	None	No maturity date	Tenth anniversary date after the issue date and on each half anniversary date thereafter
Nippon Wealth Life	Perpetual subordinated corporate bond	February 2017	2,300	2,300	2,300	17	1.94%	None	No maturity date	Fifteenth anniversary date after the issue date and on each half anniversary date thereafter
Total			¥1,378,865	¥1,535,905	¥1,432,612	\$10,326				

1. Figures enclosed in parentheses for the balances as of March 31, 2023, 2022 and 2021 are the balances in foreign currencies.
2. "Furiate-shori" for currency swaps are applied to hedge the cash flow volatility caused by foreign exchange rate fluctuations on U.S. dollar-denominated subordinated corporate bonds.

Nippon Life Insurance Company and its Consolidated Subsidiaries

Notes to the Consolidated Financial Statements (continued)

14. Other Liabilities

Other liabilities include subordinated loans payable of ¥931,000 million (U.S. \$6,972 million), ¥730,000 million and ¥620,000 million as of March 31, 2023, 2022 and 2021, respectively, which are subordinate to the fulfillment of all other debt obligations.

Balance as of March 31, 2023, 2022 and 2021

Issuer	Loan	Issue date	Millions of Yen			Millions of U.S. dollars	Interest rate (%)	Collateral	Maturity	Callable dates
			2023	2022	2021	2023				
Nippon Life	Subordinated corporate loans	April 2018	¥100,000	¥100,000	¥100,000	\$ 748	1.05%	None	April 2048	Tenth anniversary date after the issue date and on each fifth anniversary date thereafter
Nippon Life	Subordinated corporate loans	September 2018	120,000	120,000	120,000	898	1.03%	None	September 2048	Tenth anniversary date after the issue date and on each fifth anniversary date thereafter
Nippon Life	Subordinated corporate loans	April 2019	90,000	90,000	90,000	674	0.95%	None	April 2049	Tenth anniversary date after the issue date and on each fifth anniversary date thereafter
Nippon Life	Subordinated corporate loans	November 2019	80,000	80,000	80,000	599	0.85%	None	November 2049	Tenth anniversary date after the issue date and on each fifth anniversary date thereafter
Nippon Life	Subordinated corporate loans	September 2020	130,000	130,000	130,000	973	1.05%	None	September 2050	Tenth anniversary date after the issue date and on each fifth anniversary date thereafter
Nippon Life	Subordinated corporate loans	May 2021	200,000	200,000	–	1,497	0.97%	None	May 2051	Tenth anniversary date after the issue date and on each fifth anniversary date thereafter
Nippon Life	Subordinated corporate loans	May 2022	130,000	–	–	973	1.03%	None	May 2052	Tenth anniversary date after the issue date and on each fifth anniversary date thereafter
Nippon Life	Subordinated corporate loans	September 2022	71,000	–	–	531	1.10%	None	September 2052	Tenth anniversary date after the issue date and on each fifth anniversary date thereafter
Taiju Life	Subordinated corporate loans	August 2016	–	–	50,000	–	0.99%	None	No maturity date	Each interest payment date on or after August 2021
Taiju Life	Subordinated corporate loans	August 2016	–	–	50,000	–	0.94%	None	No maturity date	Each interest payment date on or after August 2021
Taiju Life	Subordinated corporate loans	August 2021	10,000	10,000	–	74	0.73%	None	No maturity date	Each interest payment date on or after August 2026 and on each fifth anniversary date thereafter
Total			¥931,000	¥730,000	¥620,000	\$6,972				

15. Net Defined Benefit Asset and Liability

(1) Summary of retirement benefit plans

In terms of defined benefit plans, the Company has a defined benefit corporate pension plan and a lump-sum retirement payment plan for non sales personnel and sales management personnel, etc. In terms of defined contribution plans, the Company has a defined contribution pension plan. The Company also has a defined benefit plan for sales representatives, etc., in the form of a lump-sum retirement payment plan and an in-house pension plan. Certain consolidated subsidiaries mainly have a lump-sum retirement payment plan as a defined benefit plan and a defined contribution pension plan as a defined contribution plan.

Nippon Life Insurance Company and its Consolidated Subsidiaries

Notes to the Consolidated Financial Statements (continued)

(2) Defined benefit plan

- 1) Reconciliation of retirement benefit obligations at the beginning and end of the fiscal year

For the years ended March 31, 2023, 2022 and 2021

	Millions of Yen			Millions of U.S. Dollars
	2023	2022	2021	2023
Retirement benefit obligations at the beginning of the year	¥681,617	¥690,695	¥697,314	\$5,104
Service costs	29,036	29,735	29,802	217
Interest cost	4,137	4,185	4,221	30
Actuarial losses accrued during the year	2,862	1,356	5,705	21
Retirement benefit payments	(41,741)	(44,397)	(46,476)	(312)
Others	33	41	128	0
Retirement benefit obligations at the end of the year	¥675,945	¥681,617	¥690,695	\$5,062

- 2) Reconciliation of pension plan assets at the beginning and end of the fiscal year

For the years ended March 31, 2023, 2022 and 2021

	Millions of Yen			Millions of U.S. Dollars
	2023	2022	2021	2023
Pension plan assets at the beginning of the year	¥249,343	¥253,640	¥248,422	\$1,867
Expected return on plan assets	3,838	3,606	3,527	28
Actuarial gains (losses) accrued during the year	(4,382)	3,580	12,403	(32)
Contributions by business proprietor	5,930	6,741	7,439	44
Retirement benefit payments	(14,600)	(18,258)	(18,172)	(109)
Others	2	33	18	0
Pension plan assets at the end of the year	¥240,131	¥249,343	¥253,640	\$1,798

- 3) Reconciliation of net defined benefit liability at the beginning and end of the fiscal year under the simplified valuation method

For the years ended March 31, 2023, 2022 and 2021

	Millions of Yen			Millions of U.S. Dollars
	2023	2022	2021	2023
Net defined benefit liability at the beginning of the year	¥770	¥739	¥702	\$ 5
Benefit costs	95	94	94	0
Retirement benefit payments	(47)	(63)	(57)	(0)
Net defined benefit liability at the end of the year	¥818	¥770	¥739	\$ 6

Nippon Life Insurance Company and its Consolidated Subsidiaries

Notes to the Consolidated Financial Statements (continued)

4) Reconciliation of retirement benefit obligations, pension plan assets, net defined benefit asset and liability on the consolidated balance sheets

For the years ended March 31, 2023, 2022 and 2021

	Millions of Yen			Millions of U.S. Dollars
	2023	2022	2021	2023
Retirement benefit obligations for funded plans . . .	¥ 243,998	¥ 251,628	¥ 260,881	\$ 1,827
Pension plan assets	(240,131)	(249,343)	(253,640)	(1,798)
Subtotal	3,866	2,284	7,241	28
Retirement benefit obligations for nonfunded plans	432,766	430,759	430,553	3,240
Net liability (asset) arising from defined benefit obligation	¥ 436,632	¥ 433,044	¥ 437,795	\$ 3,269
Net defined benefit liability	¥ 437,909	¥ 434,246	¥ 438,263	\$ 3,279
Net defined benefit asset	(1,276)	(1,201)	(468)	(9)
Net liability (asset) arising from defined benefit obligation	¥ 436,632	¥ 433,044	¥ 437,795	\$ 3,269

5) Losses (gains) relating to retirement benefits

For the years ended March 31, 2023, 2022 and 2021

	Millions of Yen			Millions of U.S. Dollars
	2023	2022	2021	2023
Service costs	¥29,036	¥29,733	¥29,802	\$217
Interest cost	4,137	4,184	4,221	30
Expected return on plan assets	(3,838)	(3,604)	(3,527)	(28)
Amortization of actuarial losses for the period	3,811	4,682	6,493	28
Amortization of prior service costs for the period	(1,317)	(1,317)	(1,317)	(9)
Benefit cost under the simplified valuation method	95	94	94	0
Others	28	4	106	0
Benefit cost for defined benefit plans	¥31,954	¥33,775	¥35,872	\$239

6) Breakdown of items included in other comprehensive income (before tax)

For the years ended March 31, 2023, 2022 and 2021

	Millions of Yen			Millions of U.S. Dollars
	2023	2022	2021	2023
Actuarial gains (losses)	¥(3,432)	¥ 6,906	¥13,191	\$(25)
Prior service costs	(1,317)	(1,317)	(1,317)	(9)
Total	¥(4,750)	¥ 5,588	¥11,873	\$(35)

Nippon Life Insurance Company and its Consolidated Subsidiaries

Notes to the Consolidated Financial Statements (continued)

- 7) Breakdown of items included in total accumulated other comprehensive income (before tax)

For the years ended March 31, 2023, 2022 and 2021

	Millions of Yen			Millions of U.S. Dollars
	2023	2022	2021	2023
Unrecognized actuarial losses	¥11,366	¥ 7,933	¥14,840	\$ 85
Unrecognized prior service costs	(2,635)	(3,953)	(5,271)	(19)
Total	¥ 8,730	¥ 3,980	¥ 9,568	\$ 65

- 8) Pension plan assets consist of the following:

For the years ended March 31, 2023, 2022 and 2021

	2023	2022	2021
General account of Nippon Life	56.9%	47.9%	48.1%
Cash and deposits	20.2%	24.1%	19.8%
Foreign securities	12.8%	15.3%	20.0%
Bonds	5.4%	8.4%	8.0%
Domestic stocks	4.7%	4.4%	4.0%
Other	0.0%	0.0%	0.0%
Total	100.0%	100.0%	100.0%

- 9) Calculation method for long-term expected rate of return on plan assets
To determine the long-term expected rate of return on pension plan assets, the Company and certain consolidated subsidiaries take into consideration present and forecasted allocation of the pension plan assets, and present and long-term rates of return that are expected from the portfolio of assets that comprise the pension plan assets.
- 10) Matters relating to the basis for actuarial calculations
The main items in the basis for actuarial calculations of the Company and certain consolidated subsidiaries as of March 31, 2023, 2022 and 2021, are as follows:

	2023	2022	2021
Discount rate	0.4-7.5%	0.4-7.0%	0.3-6.4%
Long-term expected rate of return on plan assets	1.5-7.5%	1.4-7.0%	1.4-6.4%

(3) Defined contribution plans

The Company and its consolidated subsidiaries contributed ¥5,421 million (U.S. \$40 million), ¥5,273 million and ¥5,069 million to defined contribution plans during the fiscal years ended March 31, 2023, 2022 and 2021, respectively.

16. Foundation Funds

Foundation funds serve as the primary source of capital for Japanese mutual life insurance companies. These funds are similar to loans, as interest payments, maturity dates and other items must be established at the time of the offering. In the event of a bankruptcy or similar development, repayment of the principal and interest on foundation funds is subordinated to the repayment of amounts owed to ordinary creditors and insurance claims and benefit

Nippon Life Insurance Company and its Consolidated Subsidiaries

Notes to the Consolidated Financial Statements (continued)

payments owed to policyholders. Upon redemption of foundation funds, mutual companies are required to make an addition to the reserve for redemption of foundation funds, which serves as retained earnings, equal to the amount redeemed. As a result, the full amount of foundation funds remains in net assets even after redemption. Foundation funds are therefore positioned as a mutual company's core capital, which is equivalent to the stated capital of a joint-stock company. The Company redeemed ¥50,000 million of foundation funds and credited the same amount to reserve for redemption of foundation funds as prescribed in Article 56 of the Insurance Business Act for the fiscal year ended March 31, 2022. ¥50,000 million of foundation funds were offered pursuant to Article 60 of the Insurance Business Act during the fiscal year ended March 31, 2022.

17. Pledged Assets

Assets pledged as collateral in the form of cash and deposits, investments in securities, land, buildings, and lease receivables as of March 31, 2023, were ¥57,393 million (U.S. \$429 million), ¥3,569,543 million (U.S. \$26,732 million), ¥252 million (U.S. \$1 million), ¥36 million (U.S. \$0 million), and ¥3,633 million (U.S. \$27 million), respectively. The total amount of liabilities covered by the assets pledged was ¥2,448,351 million (U.S. \$18,335 million) as of March 31, 2023.

These amounts included ¥2,236,082 million (U.S. \$16,745 million) of the sale of securities under repurchase agreements and ¥2,357,443 million (U.S. \$17,654 million) of payables under repurchase agreements, as well as ¥61,730 million (U.S. \$462 million) of securities pledged as collateral under securities lending transactions secured by cash and ¥63,065 million (U.S. \$472 million) of cash collateral received, as of March 31, 2023.

Assets pledged as collateral in the form of cash and deposits, investments in securities, land, buildings, and lease receivables as of March 31, 2022, were ¥52,970 million, ¥4,227,136 million, ¥252 million, ¥38 million, and ¥3,660 million, respectively. The total amount of liabilities covered by the assets pledged was ¥2,970,690 million as of March 31, 2022.

These amounts included ¥2,662,125 million of the sale of securities under repurchase agreements and ¥2,946,626 million of payables under repurchase agreements as of March 31, 2022.

Assets pledged as collateral in the form of cash and deposits, investments in securities, land, buildings, and lease receivables as of March 31, 2021, were ¥16,227 million, ¥2,465,498 million, ¥252 million, ¥40 million and ¥3,580 million, respectively. The total amount of liabilities covered by the assets pledged was ¥1,483,501 million as of March 31, 2021.

These amounts included ¥1,342,624 million of the sale of securities under repurchase agreements and ¥1,469,600 million of payables under repurchase agreements as of March 31, 2021.

18. Investments in Nonconsolidated Subsidiaries and Affiliates

The total amounts of stocks and investments in nonconsolidated subsidiaries and affiliates were ¥697,010 million (U.S. \$5,219 million), ¥587,926 million and ¥435,824 million as of March 31, 2023, 2022 and 2021, respectively.

On January 24, 2023, the Company resolved to invest up to \$1.0 billion in an investment limited partnership that invests in Resolution Life Group Holdings Ltd. With the conclusion of regulatory approvals, the Company invested a partial amount of \$742 million (¥111,251 million at ¥149.79 = U.S. \$1) in Resolution Life Group Holdings Ltd. on October 2, 2023.

Blackstone ISG Investment Partners – R (BMU) L.P. and Resolution Life Group Holdings Ltd. have become more important to the Company, and have therefore been included within the scope of application of equity method from the nine months ended December 31, 2023.

Nippon Life Insurance Company and its Consolidated Subsidiaries

Notes to the Consolidated Financial Statements (continued)

19. Stock Options

1) Stock option-related expenses and line items

	Millions of Yen			Millions of U.S. Dollars
	From April 1, 2022 to March 31, 2023	From April 1, 2021 to March 31, 2022	From April 1, 2020 to March 31, 2021	From April 1, 2022 to March 31, 2023
Operating expenses	362	567	581	2

2) Gains related to the forfeiture of unexercised stock options and line items

	Millions of Yen			Millions of U.S. Dollars
	From April 1, 2022 to March 31, 2023	From April 1, 2021 to March 31, 2022	From April 1, 2020 to March 31, 2021	From April 1, 2022 to March 31, 2023
Gain on reversal of share acquisition rights . . .	23	0	13	0

3) Description of stock options

For the fiscal years ended March 31, 2023, 2022 and 2021

	Nippon Life India Asset Management Limited		
	2019 Fourth Series of Share Acquisition Rights	2019 Third Series of Share Acquisition Rights	2019 Second Series of Share Acquisition Rights
Title and number of grantees	Employees: 1	Employees: 203	Representative Director: 1 Employees: 31
Number of stock options granted by class of shares ^(*)	Common shares: 77,065	Common shares: 5,430,538	Common shares: 469,772
Grant date	August 7, 2021	July 19, 2021	June 10, 2020
Vesting conditions	25% of the stock options are vested every year after being granted	25% of the stock options are vested every year after being granted	25% of the stock options are vested every year after being granted
Requisite service period	From the grant date to the date when the vesting conditions are satisfied	From the grant date to the date when the vesting conditions are satisfied	From the grant date to the date when the vesting conditions are satisfied
Exercise period	From August 7, 2022, to August 6, 2028	From July 19, 2022, to July 18, 2028	From June 10, 2021 to June 9, 2027

Nippon Life Insurance Company and its Consolidated Subsidiaries

Notes to the Consolidated Financial Statements (continued)

	Nippon Life India Asset Management Limited		
	2019 First Series of Share Acquisition Rights	2017 Third Series of Share Acquisition Rights	2017 Second Series of Share Acquisition Rights
Title and number of grantees	Representative Director: 1 Employees: 156	Representative Director: 1 Employees: 157	Representative Director: 1 Employees: 137
Number of stock options granted by class of shares ^(*1)	Common shares: 18,081,008	Common shares: 11,190,706	Common shares: 4,598,135
Grant date	July 29, 2019	April 29, 2019	April 25, 2018
Vesting conditions	25% of the stock options are vested every year after being granted	25% of the stock options are vested every year after being granted	25% of the stock options are vested every year after being granted
Requisite service period	From the grant date to the date when the vesting conditions are satisfied	From the grant date to the date when the vesting conditions are satisfied	From the grant date to the date when the vesting conditions are satisfied
Exercise period	From July 29, 2020 to July 28, 2026	From April 29, 2020 to April 28, 2026	From April 25, 2019 to April 24, 2025

	Nippon Life India Asset Management Limited
	2017 First Series of Share Acquisition Rights
Title and number of grantees	Representative Director: 1 Employees: 84
Number of stock options granted by class of shares ^(*1)	Common shares: 4,944,246
Grant date	August 8, 2017
Vesting conditions	25% of the stock options are vested every year after being granted ^(*2)
Requisite service period	From the grant date to the date when the vesting conditions are satisfied
Exercise period	From August 8, 2018 to August 7, 2024

(*1) The number of stock options granted has been converted into the number of shares.

(*2) The stock options granted to the representative director will vest after three years after the grant date.

Nippon Life Insurance Company and its Consolidated Subsidiaries

Notes to the Consolidated Financial Statements (continued)

4) Volume and changes in stock options

a. Number of stock options

For the fiscal year ended March 31, 2023

	(Stock)						
	Nippon Life India Asset Management Limited						
	2019 Fourth Series of Share Acquisition Rights	2019 Third Series of Share Acquisition Rights	2019 Second Series of Share Acquisition Rights	2019 First Series of Share Acquisition Rights	2017 Third Series of Share Acquisition Rights	2017 Second Series of Share Acquisition Rights	2017 First Series of Share Acquisition Rights
Before vesting							
As of March 31,							
2022	77,065	5,241,572	311,973	8,397,653	4,931,189	862,040	-
Granted	-	-	-	-	-	-	-
Forfeited	-	377,384	15,651	375,364	239,222	1,815	-
Vested	19,266	1,287,560	103,996	4,161,697	2,462,757	860,225	-
Outstanding	57,799	3,576,628	192,326	3,860,592	2,229,210	-	-
After vesting							
As of March 31,							
2022	-	-	81,374	6,074,830	2,459,601	1,607,414	733,161
Vested	19,266	1,287,560	103,996	4,161,697	2,462,757	860,225	-
Exercised	-	-	9,488	504,775	474,991	107,508	59,671
Forfeited	-	95,326	2,755	14,344	-	89,791	-
Exercisable	19,266	1,192,234	172,045	9,717,408	4,447,367	2,271,340	673,490

For the fiscal year ended March 31, 2022

	(Stock)						
	Nippon Life India Asset Management Limited						
	2019 Fourth Series of Share Acquisition Rights	2019 Third Series of Share Acquisition Rights	2019 Second Series of Share Acquisition Rights	2019 First Series of Share Acquisition Rights	2017 Third Series of Share Acquisition Rights	2017 Second Series of Share Acquisition Rights	2017 First Series of Share Acquisition Rights
Before vesting							
As of March 31,							
2021	-	-	469,772	12,746,385	7,671,630	1,825,348	888,544
Granted	77,065	5,430,538	-	-	-	-	-
Forfeited	-	188,966	45,500	216,048	172,907	56,701	-
Vested	-	-	112,299	4,132,684	2,567,534	906,607	888,544
Outstanding	77,065	5,241,572	311,973	8,397,653	4,931,189	862,040	-
After vesting							
As of March 31,							
2021	-	-	-	3,331,758	1,366,825	1,744,167	1,420,905
Vested	-	-	112,299	4,132,684	2,567,534	906,607	888,544
Exercised	-	-	29,143	1,389,612	1,474,758	1,043,360	1,576,288
Forfeited	-	-	1,782	-	-	-	-
Exercisable	-	-	81,374	6,074,830	2,459,601	1,607,414	733,161

Nippon Life Insurance Company and its Consolidated Subsidiaries

Notes to the Consolidated Financial Statements (continued)

For the fiscal year ended March 31, 2021

	(Stock)				
	Nippon Life India Asset Management Limited				
	2019 Second Series of Share Acquisition Rights	2019 First Series of Share Acquisition Rights	2017 Third Series of Share Acquisition Rights	2017 Second Series of Share Acquisition Rights	2017 First Series of Share Acquisition Rights
Before vesting					
As of March 31, 2020 . . .	–	17,816,872	10,857,959	3,050,539	2,811,171
Granted	469,772	–	–	–	–
Forfeited	–	550,235	471,839	209,797	154,869
Vested	–	4,520,252	2,714,490	1,015,394	1,767,758
Outstanding	469,772	12,746,385	7,671,630	1,825,348	888,544
After vesting					
As of March 31, 2020 . . .	–	–	–	990,470	1,515,028
Vested	–	4,520,252	2,714,490	1,015,394	1,767,758
Exercised	–	1,113,683	1,321,990	145,255	1,811,972
Forfeited	–	74,811	25,675	116,442	49,909
Exercisable	–	3,331,758	1,366,825	1,744,167	1,420,905

b. Price information

For the fiscal year ended March 31, 2023

	(Rupee)						
	Nippon Life India Asset Management Limited						
	2019 Fourth Series of Share Acquisition Rights	2019 Third Series of Share Acquisition Rights	2019 Second Series of Share Acquisition Rights	2019 First Series of Share Acquisition Rights	2017 Third Series of Share Acquisition Rights	2017 Second Series of Share Acquisition Rights	2017 First Series of Share Acquisition Rights
Exercise price	389.28	372.71	247.60	223.32	202.35	256.10	204.25
Average stock price when exercised . . .	–	–	374.02	369.61	353.57	381.36	379.27
Fair value on the grant date	78.29	85.73	65.51	43.06	38.94	45.71	10.82

For the fiscal year ended March 31, 2022

	(Rupee)						
	Nippon Life India Asset Management Limited						
	2019 Fourth Series of Share Acquisition Rights	2019 Third Series of Share Acquisition Rights	2019 Second Series of Share Acquisition Rights	2019 First Series of Share Acquisition Rights	2017 Third Series of Share Acquisition Rights	2017 Second Series of Share Acquisition Rights	2017 First Series of Share Acquisition Rights
Exercise price	389.28	372.71	247.60	223.32	202.35	256.10	204.25
Average stock price when exercised	–	–	401.42	395.18	376.87	390.62	383.33
Fair value on the grant date	78.29	85.73	65.51	43.06	38.94	45.71	10.82

For the fiscal year ended March 31, 2021

	(Rupee)					
	Nippon Life India Asset Management Limited					
	2019 Second Series of Share Acquisition Rights	2019 First Series of Share Acquisition Rights	2017 Third Series of Share Acquisition Rights	2017 Second Series of Share Acquisition Rights	2017 First Series of Share Acquisition Rights	2017 First Series of Share Acquisition Rights
Exercise price	247.60	223.32	202.35	256.10	204.25	204.25
Average stock price when exercised	–	323.13	322.66	302.89	330.13	330.13
Fair value on the grant date	65.51	43.06	38.94	45.71	10.82	10.82

Nippon Life Insurance Company and its Consolidated Subsidiaries

Notes to the Consolidated Financial Statements (continued)

5) Method of estimating fair valuation unit price of stock options

a. Method used

Black-Scholes option-pricing model

b. Principal parameters used in the option-pricing model and estimation method

For the fiscal years ended March 31, 2023, 2022 and 2021

	Nippon Life India Asset Management Limited						
	2019 Fourth Series of Share Acquisition Rights	2019 Third Series of Share Acquisition Rights	2019 Second Series of Share Acquisition Rights	2019 First Series of Share Acquisition Rights	2017 Third Series of Share Acquisition Rights	2017 Second Series of Share Acquisition Rights	2017 First Series of Share Acquisition Rights
Expected volatility ^(*1)	12.92%	12.92%	16.17%	16.46%	16.66%	14.21%	13.92% to 20.81%
Expected remaining life ^(*2)	4.0 to 5.5 years	4.0 to 5.5 years	4.0 to 5.5 years	4.0 to 5.5 years	4.0 to 5.5 years	4.0 to 5.5 years	4.0 to 5.5 years
Expected dividend rates ^(*3)	2.01%	2.54%	1.98%	3.22%	2.97%	3.25%	3.09%
Risk-free interest rate ^(*4)	5.48% to 5.98%	5.49% to 5.99%	4.37% to 4.88%	6.22% to 6.45%	6.32% to 6.55%	7.06% to 7.15%	6.20% to 6.34%

(*1) Calculated based on indices provided by the National Stock Exchange of India.

(*2) The expected remaining life is calculated as a half of the sum of the shortest and longest exercisable periods after stock options are granted.

(*3) Expected dividend rates are based on historical dividend performance.

(*4) The risk-free interest rate is based on the yields on government bonds in India with remaining terms equal to the expected remaining life of the stock options.

6) Method of estimating the number of stock options vested

The estimate basically reflects only the actual number of forfeited stock options because it is difficult to reasonably estimate the actual number of stock options that will be forfeited in the future.

20. Receivables and Loans

(1) Of the loans, the total amount of bankrupt and quasi-bankrupt loans, doubtful loans, loans that are delinquent for over three months, and restructured loans were ¥29,694 million (U.S. \$222 million), ¥30,409 million and ¥29,531 million as of March 31, 2023, 2022 and 2021, respectively. The breakdown is as follows:

1) The amounts of bankrupt and quasi-bankrupt loans were ¥10,059 million (U.S. \$75 million), ¥10,285 million and ¥10,301 million as of March 31, 2023, 2022 and 2021, respectively.

Bankrupt and quasi-bankrupt loans are loans to borrowers that have fallen into bankruptcy due to reasons including initiation of bankruptcy proceedings, start of reorganization proceedings, or submission of an application to start rehabilitation proceedings.

2) The amounts of doubtful loans were ¥18,103 million (U.S. \$135 million), ¥18,352 million and ¥16,594 million as of March 31, 2023, 2022 and 2021, respectively.

Doubtful loans are loans that are not applicable to bankrupt and quasi-bankrupt loans, with a strong likelihood that loan principal cannot be recovered or interest cannot be received according to the contract because of the difficulties in the financial condition and business performance of the debtor, who has not yet entered into bankruptcy.

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Notes to the Consolidated Financial Statements (continued)

- 3) The amounts of loans delinquent for over three months were ¥50 million (U.S. \$0 million) as of March 31, 2023, and none for the fiscal years ended March 31, 2022 and 2021.

Loans that are delinquent for over three months are loans that are not applicable to bankrupt and quasi-bankrupt loans and doubtful loans, and have principal or interest being unpaid for over three months following the due date based on the loan agreement.

- 4) The amounts of restructured loans were ¥1,481 million (U.S. \$11 million), ¥1,771 million and ¥2,635 million as of March 31, 2023, 2022 and 2021, respectively.

Restructured loans are loans that are not applicable to bankrupt and quasi-bankrupt loans, doubtful loans, and loans delinquent for over three months, and that provide concessions favorable to the borrower with the intent of supporting the borrowers' restructuring, such as by reducing or exempting interest, postponing principal or interest payments, releasing credits, or providing other benefits to the borrowers.

- (2) After directly deducting the estimated uncollectible amount, bankrupt and quasi-bankrupt losses decreased by ¥2,023 million (U.S. \$15 million), ¥1,603 million and ¥3,784 million as of March 31, 2023, 2022 and 2021, respectively.

21. Loan Commitments

The amounts of commitments related to loans and loans outstanding were ¥252,872 million (U.S. \$1,893 million), ¥222,181 million and ¥274,291 million as of March 31, 2023, 2022 and 2021, respectively.

22. Contributions to the Life Insurance Policyholder Protection Fund and Organization

Of the maximum borrowing amount from the Life Insurance Policyholders Protection Corporation of Japan, which is provided for in Article 37-4 of the Order for Enforcement of the Insurance Business Act, the amounts applied to the Company and certain consolidated subsidiaries were estimated to be ¥83,522 million, ¥85,539 million as of March 31, 2022 and 2021, respectively. The amounts contributed to the aforementioned corporation were recorded within operating expenses for the fiscal year.

23. Impairment Losses

The main notes concerning impairment losses are as follows:

- (1) Method for grouping the assets

- a. Real estate and other assets

Real estate for rental use and idle properties of the Company and certain consolidated subsidiaries are classified as one asset group per property. Real estate and other assets utilized for insurance business operations are classified into one asset group for the whole insurance business.

- b. Goodwill and goodwill equivalent

Goodwill and goodwill equivalent of the Company are classified as one asset group on a company basis, in principle.

Nippon Life Insurance Company and its Consolidated Subsidiaries

Notes to the Consolidated Financial Statements (continued)

To evaluate the goodwill equivalent related to PT Sequis, PT Sequis and PT Asuransi Jiwa Sequis Life are classified into one asset group because PT Asuransi Jiwa Sequis Life, which is owned by PT Sequis as an intermediate holding company, substantially conducts business operations.

(2) Identification of indicators of impairment

a. Real estate and other assets

The Company identifies indicators of impairment if the operating activities of an asset group result in loss in consecutive fiscal periods or there are events indicating that the asset may be impaired.

The Company identified indicators of impairment in certain asset groups because the conditions above were applicable as of March 31, 2023, 2022 and 2021, respectively.

b. Goodwill and goodwill equivalent

The Company identifies indicators of impairment if any of the following conditions applies to an asset group:

- (i) Profit or loss in the current period, or cash flows from operating activities are, or are expected to be, negative for two consecutive fiscal periods.
- (ii) Businesses or management strategies have been substantially revised from initial plans, and a continuing future deterioration in business performance that could lead to a large decline in net realizable value is expected.
- (iii) A continuing future deterioration in business performance that could lead to a large decline in net realizable value is expected based on the outlook for a drastic or anticipated worsening of the business environment.

As of March 31, 2023, 2022 and 2021, the Company has identified indicators of impairment on the goodwill related to Nippon Life India Asset Management Limited, the goodwill equivalent related to Reliance Nippon Life Insurance Company Limited, and the goodwill equivalent related to PT Sequis. The Company has identified indicators of impairment on the goodwill related to Nippon Life India Asset Management Limited because of the large amount of goodwill in accordance with Paragraph 109 of the "Accounting Standard for Business Combinations" (ASBJ Statement No. 21).

In addition, the Company owns interests in The TCW Group, Inc., an asset management company, through Nippon Life Americas, Inc., a subsidiary in the U.S. Based on the accounting principles generally accepted in the U.S., Nippon Life Americas, Inc. assesses whether a decrease in corporate value is other than temporary based on qualitative evaluations such as assets under management and the business environment, and assess for impairment regarding the TCW Group, Inc. The Company, in accordance with the "Practical Solution on Unification of Accounting Policies Applied to Foreign Subsidiaries, etc. for Consolidated Financial Statements" (ASBJ PITF No. 18, June 28, 2019), utilizes the accounting treatment of Nippon Life Americas, Inc. in consolidated accounting procedures. As of the end of March 2023, the Company has identified indicators of impairment on the goodwill equivalent related to The TCW Group, Inc.

Nippon Life Insurance Company and its Consolidated Subsidiaries

Notes to the Consolidated Financial Statements (continued)

(3) Recognition and measurement of impairment losses

a. Real estate and other assets

Asset groups for which indicators of impairment are recognized are treated as follows. If the total amount of undiscounted cash flows from such an asset group is lower than the carrying amount, an impairment loss is recognized and the carrying amount is reduced to the recoverable amount. The recoverable amount is based on either the value in use or net selling price.

In principle, the value in use is determined as the discounted future cash flows using a discount rate of 2.1–3.0%, 2.0–3.0% and 3.0% for the fiscal years ended March 31, 2023, 2022 and 2021, respectively. Net selling price is determined based on appraisals performed in accordance with the “Real Estate Appraisal Standards” or standard land prices.

The carrying amounts of certain asset groups for which indicators of impairment were recognized were reduced to the recoverable amounts, and impairment losses were recognized under extraordinary losses as of March 31, 2023, 2022 and 2021, respectively.

b. Goodwill and goodwill equivalent

Asset groups for which indicators of impairment are recognized are treated as follows. If the total amount of undiscounted future cash flows from such an asset group is lower than the carrying amount, the carrying amount is reduced to the recoverable amount, with the reduction not to exceed the amount of goodwill and goodwill equivalent. The recoverable amount is based on either the value in use or net selling price. The value in use is determined as the amount by discounting the future cash flows calculated based on future projections, medium-term management plans and other information for each asset group. Net selling price is determined based on the amount obtained by multiplying the market value of shares by the number of shares held.

In the impairment assessment of life insurance companies, the corporate valuation amount (the sum of Embedded Value (“EV”) and the value of new business) is occasionally used as an alternative to the undiscounted future cash flows above and recoverable amount, after ensuring that the requirements of the “Accounting Standard for Impairment of Fixed Assets” (Business Accounting Deliberation Council) are satisfied. EV is the sum of “adjusted net assets, reflecting necessary adjustments to the total amount of the net assets in the balance sheet” and “the value of existing policies that is the present value of future after-tax profits from policies in force.” EV represents corporate value attributable to shareholders. It is used to grasp matters such as the shareholder value of limited insurance companies and the acquisition price of an acquiree company in M&A deals. Moreover, the value of new business represents “the present value of future after-tax profit from policies to be acquired in the future.”

As of March 31, 2023, 2022 and 2021, the Company used TEV as EV to determine the corporate valuation amounts of Reliance Nippon Life Insurance Company Limited and PT Sequis, which are life insurance companies for which indications of impairment had been identified. TEV is a method for calculating EV that evaluates cash flow with a risk-adjusted discount rate. The calculation of the corporate valuation amounts of those life insurance companies involves uncertainties in

Nippon Life Insurance Company and its Consolidated Subsidiaries

Notes to the Consolidated Financial Statements (continued)

factors, such as future cash flows based on the projected acquisition of new insurance policies in each sales channel as the basis of the value of new business, discount rates, and insurance-related actuarial assumptions, such as the lapse rates and the insurance accident rates which are the basis for the calculation of EV. No impairment was recognized for the goodwill equivalent related to Reliance Nippon Life Insurance Company Limited because its corporate valuation amount was higher than the carrying amount.

For the year ended March 31, 2023, no impairment loss was recognized for the goodwill equivalent related to PT Sequis despite the corporate value amount being lower than the carrying amount because the undiscounted future cash flows, which were calculated by adding the present value of future after-tax profit from policies in force (undiscounted value of existing policies) and the present value of future after-tax profit from policies to be acquired in the future (undiscounted value of new business) to the adjusted net assets, were higher than the carrying amount. However, based on the Paragraph 32 of the "Practical Guidelines on Accounting Standards for Capital Consolidation Procedures in Preparing Consolidated Financial Statements" (Accounting Practice Committee Statement No.7) and related guidelines, the Company recorded a loss on valuation of shares of subsidiaries and affiliates on its nonconsolidated financial statements. This resulted in the after-impairment carrying amount being lower than the sum of the Company's share of PT Sequis' capital and the unamortized goodwill equivalent on a consolidated basis. Therefore, of the difference between the after-impairment carrying amount on a nonconsolidated basis and the sum of the Company's share of PT Sequis' capital and the unamortized goodwill equivalent on a consolidated basis, the Company has amortized ¥7,321 million (U.S. \$54 million) up to the unamortized goodwill equivalent. This amortized amount is recorded as an equity method investment loss in other ordinary expenses on the consolidated statements of income. The projected acquisition of new insurance policies, a significant assumption used in the valuation of the corporate value for PT Sequis, involves uncertainties due to changes in external market conditions.

Moreover, for the fiscal year ended March 31, 2021, the goodwill equivalent related to PT Sequis contains assumptions such as the growth rate of the economy in Indonesia and the impact of the COVID-19 pandemic expected to be lasting until 2021. For the fiscal year ended March 31, 2022, the goodwill equivalent related to PT Sequis contains assumptions about the impact of the COVID-19 pandemic for future sales plans that would continue until 2022. If there are changes in the assumptions, the value of the equivalent amount of goodwill may be significantly impacted. No impairment, however, was recognized on goodwill equivalent because its corporate valuation amount was higher than the carrying amount.

As of the end of March 2023, in assessing the impairment of the goodwill equivalent for The TCW Group, Inc., for which indicators of impairment were identified, Nippon Life Americas, Inc. determined that the decrease in The TCW Group, Inc.'s corporate value was other than temporary, based on the decrease in The TCW Group, Inc.'s assets under management due to rising U.S. interest rates, and wrote the carrying amount down to the recoverable amount. As a result, the Company recorded ¥16,113 million (U.S. \$120 million) as an equity method investment loss in other ordinary expenses on the consolidated statements of income. The projection of recovery of assets under management, a significant assumption used in the valuation of the corporate value for The TCW Group, Inc., involves uncertainties due to changes in market conditions.

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Notes to the Consolidated Financial Statements (continued)

As of March 31, 2023, 2022 and 2021, the Company conducted an impairment test of the goodwill related to Nippon Life India Asset Management Limited, for which indications of impairment had been identified. In this test, the total amount of undiscounted future cash flows and the carrying amount of Nippon Life India Asset Management Limited were compared. The former was higher than the latter. In addition, a comparison of its market capitalization, as Nippon Life India Asset Management Limited is a listed company, and carrying amount showed that its market capitalization was higher than its carrying amount. Considering these and other factors, no impairment loss on the goodwill related to Nippon Life India Asset Management Limited was recognized.

(4) Breakdown of asset groups that recognized impairment losses:

The Company and certain consolidated subsidiaries observed a marked decrease in profitability or fair value in some of the fixed asset groups. The carrying amount of fixed assets was reduced to the recoverable amount and impairment losses were recognized as extraordinary losses for the fiscal years ended March 31, 2023, 2022 and 2021.

For the year ended March 31, 2023

Purpose of use	Millions of Yen		
	Land	Buildings and others	Total
Leased property	¥2,873	¥1,217	¥ 4,091
Idle property	4,030	3,523	7,554
Total	¥6,904	¥4,740	¥11,645

For the year ended March 31, 2022

Purpose of use	Millions of Yen			
	Land	Leasehold interests in land	Buildings and others	Total
Leased property	¥10,303	¥1	¥4,172	¥14,476
Idle property	3,135	–	4,331	7,466
Total	¥13,438	¥1	¥8,503	¥21,943

For the year ended March 31, 2021

Purpose of use	Millions of Yen		
	Land	Buildings and others	Total
Leased property	¥ 188	¥ 116	¥ 304
Idle property	3,315	1,464	4,779
Total	¥3,503	¥1,580	¥5,084

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Notes to the Consolidated Financial Statements (continued)

For the year ended March 31, 2023

Purpose of use	Millions of U.S. Dollars		
	Land	Buildings and others	Total
Leased property	\$21	\$ 9	\$30
Idle property	30	26	56
Total	\$51	\$35	\$87

24. Revenues from Reinsurance and Reinsurance Premiums

For the fiscal year ended March 31, 2023, revenues from reinsurance of TAIJU LIFE INSURANCE COMPANY LIMITED, the Company's consolidated subsidiary, include revenues from reinsurance of ¥245,408 million (U.S. \$1,837 million) related to modified coinsurance agreements for foreign currency denominated single premium endowment insurance (U.S. dollar and Australian dollar) and foreign currency-denominated single premium whole life insurance (U.S. dollar and Australian dollar). These revenues from reinsurance include adjustment to policy reserves for ceded reinsurance (excluding the equivalent amount of policy reserve increases associated with market value adjustments) of ¥178,114 million (U.S. \$1,333 million) and the equivalent amount of policy reserve reversals associated with market value adjustments of ¥3,669 million (U.S. \$27 million).

In addition, revenues from reinsurance of Nippon Wealth Life Insurance Company Limited, the Company's consolidated subsidiary, includes an increase in unamortized reinsurance commissions of ¥2,628 million (19 million USD) related to reinsurance contracts stipulated in Article 1, Paragraph 5 of the Ministry of Finance Public Notice No. 50 of 1996. This includes revenues from reinsurance of ¥3,118 million (U.S. \$23 million) related to modified coinsurance agreements, which includes an increase of ¥165 million (U.S. \$1 million) in reinsurance commissions and an increase of ¥2,916 million (U.S. \$21 million) in portions corresponding to policy reserves (including an increase of ¥2,480 million (U.S. \$18 million) equivalent to the additional reserves under the standard policy reserve fund system). Moreover, reinsurance premiums included in benefits and other payments include ¥491 million (U.S. \$3 million) in reinsurance premiums related to modified coinsurance agreements.

Through these reinsurance arrangements, ordinary income and surplus before income taxes have each decreased by ¥978 million (U.S. \$7 million).

For the fiscal year ended March 31, 2022, revenues from reinsurance of TAIJU LIFE INSURANCE COMPANY LIMITED, the Company's consolidated subsidiary, include revenues from reinsurance of ¥30,184 million related to modified coinsurance agreements for foreign currency-denominated single premium endowment insurance (U.S. dollar and Australian dollar) and foreign currency-denominated single premium whole life insurance (U.S. dollar and Australian dollar). These revenues from reinsurance include adjustment to policy reserves for ceded reinsurance (excluding the equivalent amount of policy reserve increases associated with market value adjustments) of ¥16,043 million and the equivalent amount of policy reserve reversals associated with market value adjustments of ¥31,740 million.

Through this reinsurance, ordinary profit and surplus before income taxes decreased by ¥31,070 million each.

For the fiscal year ended March 31, 2021, reinsurance premiums of TAIJU LIFE INSURANCE COMPANY LIMITED, the Company's consolidated subsidiary, include ¥49,972 million related to modified coinsurance agreements for foreign currency-denominated single premium endowment

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Notes to the Consolidated Financial Statements (continued)

insurance (U.S. dollar and Australian dollar) and foreign currency-denominated single premium whole life insurance (U.S. dollar and Australian dollar). These premiums include adjustment to policy reserves for ceded reinsurance (excluding the equivalent amount of policy reserve reversals associated with market value adjustments) of ¥11,398 million and the equivalent amount of policy reserve reversals associated with market value adjustments of ¥49,658 million.

Through this reinsurance, ordinary profit and surplus before income taxes decreased by ¥42,047 million each.

25. Deferred Tax Assets and Liabilities

(1) Deferred tax assets/liabilities consisted of the following:

For the years ended March 31, 2023, 2022 and 2021	Millions of Yen			Millions of U.S. Dollars
	2023	2022	2021	2023
Deferred tax assets	¥ 2,322,019	¥ 2,203,044	¥ 1,955,435	\$ 17,389
Valuation allowance for deferred tax assets	(118,993)	(117,816)	(107,416)	(891)
Subtotal	2,203,025	2,085,228	1,848,019	16,498
Deferred tax liabilities	(2,306,036)	(2,597,642)	(2,796,840)	(17,269)
Net deferred tax assets	103,011	–	–	771
Net deferred tax liabilities	¥ –	¥ (512,413)	¥ (948,821)	\$ –

The main reason for the change in the valuation allowance that reduced the deferred tax assets was a decrease in the valuation allowance in line with a rise in the market value of stocks for the fiscal year ended March 31, 2021.

The major components resulting in deferred tax assets/liabilities were as follows:

For the years ended March 31, 2023, 2022 and 2021	Millions of Yen			Millions of U.S. Dollars
	2023	2022	2021	2023
Deferred tax assets:				
Policy reserves and other reserves	¥1,347,513	¥1,276,573	¥1,134,764	\$10,091
Reserve for price fluctuations in investments in securities	470,088	470,045	449,440	3,520
Deferred losses on derivatives under hedge accounting	176,234	154,723	90,369	1,319
Net defined benefit liability	122,363	121,348	120,652	916
Deferred tax liabilities:				
Net unrealized gains on available-for-sale securities	2,042,692	2,388,245	2,615,062	15,297

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Notes to the Consolidated Financial Statements (continued)

- (2) The statutory tax rate was 27.9% for the fiscal years ended March 31, 2023, 2022 and 2021. The main factors for the difference between the statutory tax rates and the effective income tax rates were as follows:

	2023	2022	2021
Reserve for dividends to policyholders (mutual company)	(45.4)%	(12.8)%	(20.7)%
Losses on equity method investments recorded in other ordinary expenses	6.5%	(0.1)%	(0.0)%

26. Other Comprehensive Income (Loss)

The components of other comprehensive income (loss) for the fiscal years ended March 31, 2023, 2022 and 2021, were as follows:

- (1) Reclassification adjustments to profit or loss relating to other comprehensive income (loss)

For the year ended March 31, 2023

	Millions of Yen		Millions of U.S. Dollars	
Net unrealized gains on available-for-sale securities:				
(Losses) gains arising during the year	¥(1,317,083)		\$(9,863)	
Reclassification adjustments to profit or loss	(17,727)	¥(1,334,810)	(132)	\$(9,996)
Deferred losses on derivatives under hedge accounting:				
(Losses) gains arising during the year	(30,999)		(232)	
Reclassification adjustments to profit or loss	28,328	(2,670)	212	(19)
Foreign currency translation adjustments:				
Gains (losses) arising during the year	32,871		246	
Reclassification adjustments to profit or loss	–	32,871	–	246
Remeasurement of defined benefit plans:				
(Losses) gains arising during the year	(7,244)		(54)	
Reclassification adjustments to profit or loss	2,494	(4,750)	18	(35)
Share of other comprehensive income of associates accounted for under the equity method:				
Gains (losses) arising during the year	11,324		84	
Reclassification adjustments to profit or loss	(541)	10,782	(4)	80
Amount before income tax effect		(1,298,577)		(9,724)
Income tax effect		378,390		2,833
Total other comprehensive (loss) income		¥ (920,186)		\$(6,891)

Nippon Life Insurance Company and its Consolidated Subsidiaries

Notes to the Consolidated Financial Statements (continued)

For the year ended March 31, 2022

	Millions of Yen	
Net unrealized gains on available-for-sale securities:		
(Losses) gains arising during the year	¥(437,561)	
Reclassification adjustments to profit or loss	(462,503)	¥ (900,064)
Deferred losses on derivatives under hedge accounting:		
(Losses) gains arising during the year	(326,255)	
Reclassification adjustments to profit or loss	30,237	(296,018)
Foreign currency translation adjustments:		
Gains (losses) arising during the year	35,120	
Reclassification adjustments to profit or loss	-	35,120
Remeasurement of defined benefit plans:		
Gains (losses) arising during the year	2,224	
Reclassification adjustments to profit or loss	3,364	5,588
Share of other comprehensive income of associates accounted for under the equity method:		
Gains (losses) arising during the year	12,500	
Reclassification adjustments to profit or loss	590	13,090
Amount before income tax effect		(1,142,282)
Income tax effect		326,917
Total other comprehensive (loss) income		¥ (815,365)

For the year ended March 31, 2021

	Millions of Yen	
Net unrealized losses on available-for-sale securities:		
Gains (losses) arising during the year	¥4,000,861	
Reclassification adjustments to profit or loss	(455,814)	¥3,545,047
Deferred losses on derivatives under hedge accounting:		
(Losses) gains arising during the year	(148,780)	
Reclassification adjustments to profit or loss	19,070	(129,709)
Foreign currency translation adjustments:		
Gains (losses) arising during the year	8,163	
Reclassification adjustments to profit or loss	-	8,163
Remeasurement of defined benefit plans:		
Gains (losses) arising during the year	6,698	
Reclassification adjustments to profit or loss	5,175	11,873
Share of other comprehensive loss of associates accounted for under the equity method:		
Gains (losses) arising during the year	317	
Reclassification adjustments to profit or loss	36	354
Amount before income tax effect		3,435,729
Income tax effect		(933,898)
Total other comprehensive income (loss)		¥2,501,831

Nippon Life Insurance Company and its Consolidated Subsidiaries

Notes to the Consolidated Financial Statements (continued)

(2) Income tax effect relating to other comprehensive income (loss)

For the year ended March 31, 2023

	Millions of Yen			Millions of U.S. Dollars		
	Before income tax effect	Income tax effect	After income tax effect	Before income tax effect	Income tax effect	After income tax effect
Net unrealized (losses) gains on available-for-sale securities	¥(1,334,810)	¥376,328	¥(958,481)	\$(9,996)	\$2,818	\$(7,178)
Deferred (losses) gains on derivatives under hedge accounting	(2,670)	738	(1,932)	(19)	5	(14)
Foreign currency translation adjustments	32,871	–	32,871	246	–	246
Remeasurement of defined benefit plans	(4,750)	1,323	(3,426)	(35)	9	(25)
Share of other comprehensive income of associates accounted for under the equity method	10,782	–	10,782	80	–	80
Total other comprehensive (loss) income	¥(1,298,577)	¥378,390	¥(920,186)	\$(9,724)	\$2,833	\$(6,891)

For the year ended March 31, 2022

	Millions of Yen		
	Before income tax effect	Income tax effect	After income tax effect
Net unrealized (losses) gains on available-for-sale securities ..	¥ (900,064)	¥244,928	¥(655,136)
Deferred (losses) gains on derivatives under hedge accounting	(296,018)	83,547	(212,470)
Foreign currency translation adjustments	35,120	–	35,120
Remeasurement of defined benefit plans	5,588	(1,558)	4,029
Share of other comprehensive income of associates accounted for under the equity method	13,090	–	13,090
Total other comprehensive (loss) income	¥(1,142,282)	¥326,917	¥(815,365)

Nippon Life Insurance Company and its Consolidated Subsidiaries

Notes to the Consolidated Financial Statements (continued)

For the year ended March 31, 2021

	Millions of Yen		
	Before income tax effect	Income tax effect	After income tax effect
Net unrealized gains (losses) on available-for-sale securities	¥3,545,047	¥(966,727)	¥2,578,320
Deferred (losses) gains on derivatives under hedge accounting	(129,709)	36,141	(93,568)
Foreign currency translation adjustments	8,163	–	8,163
Remeasurement of defined benefit plans	11,873	(3,312)	8,561
Share of other comprehensive loss of associates accounted for under the equity method	354	–	354
Total other comprehensive income (loss)	¥3,435,729	¥(933,898)	¥2,501,831

27. Modified Coinsurance Agreement

The Company's consolidated subsidiaries TAIJU LIFE INSURANCE COMPANY LIMITED and Nippon Wealth Life Insurance Company Limited have concluded modified coinsurance agreements.

TAIJU LIFE INSURANCE COMPANY LIMITED has concluded a modified coinsurance agreement covering foreign currency-denominated single premium endowment insurance (U.S. dollar/Australian dollar) and foreign currency-denominated single premium whole life insurance (U.S. dollar/Australian dollar).

Through this modified coinsurance agreement, insurance risk has been transferred, and items including additional policy reserves or reversals associated with market value adjustments upon interest rate fluctuations are recorded as revenues from reinsurance. However, in cases where revenues from reinsurance related to this modified coinsurance agreement is negative, the items are recorded as reinsurance premiums.

The outstanding balance of reinsurance accounts payables related to this modified coinsurance agreement stood at ¥18,926 million (U.S. \$141 million) and ¥15,572 million as of March 31, 2023 and 2022, respectively. The outstanding balance of reinsurance receivables related to this modified coinsurance agreement stood at ¥15,242 million as of March 31, 2021. The balance of the policy reserve component associated with the modified coinsurance agreement stood at ¥979,176 million (U.S. \$7,333 million), ¥843,174 million, and ¥779,013 million as of March 31, 2023, 2022 and 2021, respectively.

At Nippon Wealth Life Insurance Company Limited, revenues from reinsurance are recorded according to the timing of benefits and other payments and the share ceded in reinsurance for the original products covered under the reinsurance agreement. Reinsurance commissions and portions corresponding to policy reserves according to the target periods and share ceded in reinsurance specified in the reinsurance agreement are also recorded. Reinsurance premiums are recorded according to the timing of insurance premium payments and share ceded in reinsurance, etc., for the original products covered under the reinsurance agreement. The balance of unamortized reinsurance commissions related to reinsurance contracts as defined in Article 1, Paragraph 5 of the Ministry of Finance Public Notice No. 50 of 1996 as of the end of March 2023 is ¥2,628 million (U.S. \$19 million). The outstanding balance of reinsurance receivables related to the modified coinsurance agreement as of the end of March 2023 is

Nippon Life Insurance Company and its Consolidated Subsidiaries

Notes to the Consolidated Financial Statements (continued)

¥2,628 million (U.S. \$19 million), and the policy reserves include the reinsurance company's received policy reserves of ¥2,916 million (U.S. \$21 million) based on the modified coinsurance agreement.

28. Share Acquisition Rights

As of March 31, 2023

Classification	Breakdown of share acquisition rights	Millions of Yen	Millions of U.S. Dollars
Nippon Life India Asset Management Limited	Share acquisition rights provided as stock options	¥1,921	\$14

As of March 31, 2022

Classification	Breakdown of share acquisition rights	Millions of Yen
Nippon Life India Asset Management Limited	Share acquisition rights provided as stock options	¥1,671

As of March 31, 2021

Classification	Breakdown of share acquisition rights	Millions of Yen
Nippon Life India Asset Management Limited	Share acquisition rights provided as stock options	¥1,349

29. Others

The following items are disclosed in the nonconsolidated financial statements and not required to be disclosed in the consolidated financial statements by the Japanese Insurance Business Act.

- Net Assets Provided for in the Ordinance for Enforcement of the Insurance Business Act
- Policy Reserves for Reinsurance Contracts Provided in Accordance with Article 71, Paragraph 1 of the Ordinance for Enforcement of the Insurance Business Act
- Investment Income and Expenses
- Provision for Policy Reserves for Ceded Reinsurance

30. Subsequent Events

(1) The Company assumed the following yen-denominated subordinated debt on April 20, 2023:

Principal amount	¥80 billion (U.S. \$599 million)
Interest rate	Fixed rate for the first 10 years from the loan date Updated to a fixed rate every 5 years thereafter
Repayment date	30 years after the loan date (with prior approval of the regulatory authority, etc., early repayment is possible at the Company's discretion on the due date after 10 years from the loan date and every 5 years thereafter)
Use of funds	General working capital

Nippon Life Insurance Company and its Consolidated Subsidiaries

Notes to the Consolidated Financial Statements (continued)

(2) On September 13, 2023, the Company issued corporate bonds as follows:

Name	US dollar-denominated subordinated bonds due 2053 with interest deferral options
Issue price	100% of per value
Total amount issued	US\$930 million
Interest rate	A fixed rate of 6.25% per annum until September 2033 and a fixed rate with step-up thereafter (reset every five years)
Maturity	September 2053 (The corporate bonds are callable on September 13, 2033, and on each fifth anniversary date of the issuance date thereafter at the discretion of the Company, subject to prior approval by the regulatory authorities.)
Collateral and guarantees	The corporate bonds are not secured or guaranteed, and there are no specific assets pledged for them.
Use of funds	General working capital

Designated hedge accounting has been applied to these bonds using the currency swap as a hedging instrument.

(3) Agreement to invest in Nichii Holdings Co., Ltd.

On November 28, 2023, the Company reached an agreement with BCPE Color Cayman, L.P. and Color Cayman Investments, LLC, both of which are indirectly owned by funds advised by Bain Capital Private Equity, L.P., and other shareholders wherein the Company would acquire 99.6% of shares outstanding in BCJ-43 Co., Ltd., which owns all shares of Nichii Holdings Co., Ltd. The purpose of the share acquisition is to invigorate and improve the productivity and sustainability of the childcare support, healthcare, and seniors businesses among others as the Company strives to create a society where all generations can live with reassurance.

INDEPENDENT AUDITOR'S REPORT

To the Board of Directors of Nippon Life Insurance Company:

Opinion

We have audited the nonconsolidated financial statements of Nippon Life Insurance Company (the "Company"), which comprise the nonconsolidated balance sheets as of March 31, 2023, 2022 and 2021, and the nonconsolidated statements of income, nonconsolidated statements of changes in net assets and nonconsolidated proposed appropriations of surplus for the years then ended, and notes to the nonconsolidated financial statements, including a summary of significant accounting policies, all expressed in Japanese yen.

In our opinion, the accompanying nonconsolidated financial statements present fairly, in all material respects, the financial position of the Company as of March 31, 2023, 2022 and 2021, and its financial performance for the years then ended in accordance with the Insurance Business Act and the related rules and regulations applicable to the mutual life insurance industry and accounting principles generally accepted in Japan.

Convenience Translation

Our audits also comprehended the translation of Japanese yen amounts into U.S. dollar amounts and, in our opinion, such translation has been made in accordance with the basis stated in Note 1(2) to the nonconsolidated financial statements. Such U.S. dollar amounts are presented solely for the convenience of readers outside Japan.

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in Japan. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Nonconsolidated Financial Statements section of our report. We are independent of the Company in accordance with the provisions of the Code of Professional Ethics in Japan, and we have fulfilled our other ethical responsibilities as auditors. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Emphasis of Matter

As explained in Note 1(1) to the nonconsolidated financial statements, the information provided in the nonconsolidated financial statements including notes to the nonconsolidated financial statements is limited to information required by the Insurance Business Act and the related rules and regulations applicable to the mutual life insurance industry and disclosed as additional information. Our opinion is not modified in respect of this matter.

Responsibilities of Management and Audit & Supervisory Committee Members and the Audit & Supervisory Committee for the Nonconsolidated Financial Statements

Management is responsible for the preparation and fair presentation of the nonconsolidated financial statements in accordance with the Insurance Business Act and the related rules and regulations applicable to the mutual life insurance industry and accounting principles generally

accepted in Japan, and for such internal control as management determines is necessary to enable the preparation of the nonconsolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the nonconsolidated financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern in accordance with accounting principles generally accepted in Japan and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Audit & Supervisory Committee members and the Audit & Supervisory Committee are responsible for overseeing the Directors' execution of duties relating to the design and operating effectiveness of the controls over the Company's financial reporting process.

Auditor's Responsibilities for the Audit of the Nonconsolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the nonconsolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with auditing standards generally accepted in Japan will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these nonconsolidated financial statements.

As part of an audit in accordance with auditing standards generally accepted in Japan, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the nonconsolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks. The procedures selected depend on the auditor's judgment. In addition, we obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain, when performing risk assessment procedures, an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the nonconsolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate whether the overall presentation and disclosures of the nonconsolidated financial statements are in accordance with the Insurance Business Act and the related rules and regulations applicable to the mutual life insurance industry and accounting principles generally

accepted in Japan, as well as the overall presentation, structure and content of the nonconsolidated financial statements, including the disclosures, and whether the nonconsolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with Audit & Supervisory Committee members and the Audit & Supervisory Committee regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide Audit & Supervisory Committee members and the Audit & Supervisory Committee with a statement that we have complied with relevant ethical requirements regarding independence, and communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

Interest Required to Be Disclosed by the Certified Public Accountants Act of Japan

Our firm and its designated engagement partners do not have any interest in the Company which is required to be disclosed pursuant to the provisions of the Certified Public Accountants Act of Japan.

Deloitte Touche Tohmatsu LLC

August 3, 2023

(March 29, 2024 as to Note 16 and Note 28(2), (3), (4) and (5))

Nippon Life Insurance Company

Nonconsolidated Balance Sheets

As of March 31	Millions of Yen			Millions of U.S. Dollars (Note 1)
	2023	2022	2021	2023
ASSETS:				
Cash and deposits:				
Cash	¥ 69	¥ 47	¥ 54	\$ 0
Deposits	744,500	846,544	861,526	5,575
Subtotal	744,569	846,592	861,580	5,576
Call loans	426,706	500,978	540,086	3,195
Monetary receivables purchased	124,514	150,404	172,601	932
Assets held in trust	-	-	135	-
Investments in securities:				
National government bonds	27,526,011	25,271,685	23,352,796	206,141
Local government bonds	905,096	932,220	908,416	6,778
Corporate bonds	2,029,531	2,254,635	2,270,187	15,199
Domestic stocks	10,312,131	10,296,652	10,640,573	77,227
Foreign securities	19,122,228	22,254,725	21,470,903	143,205
Other securities	3,339,751	3,505,550	3,587,886	25,011
Subtotal	63,234,750	64,515,469	62,230,764	473,562
Loans:				
Policy loans	437,868	457,394	490,826	3,279
Industrial and consumer loans	7,356,821	7,040,642	6,939,877	55,094
Subtotal	7,794,689	7,498,037	7,430,704	58,374
Tangible fixed assets:				
Land	1,137,664	1,145,876	1,148,601	8,519
Buildings	546,152	519,898	515,676	4,090
Lease assets	4,124	5,412	7,038	30
Construction in progress	21,217	29,992	22,337	158
Other tangible fixed assets	13,907	13,636	17,035	104
Subtotal	1,723,066	1,714,816	1,710,689	12,903
Intangible fixed assets:				
Software	86,049	96,849	92,795	644
Other intangible fixed assets	101,666	93,404	96,930	761
Subtotal	187,716	190,254	189,726	1,405
Reinsurance receivables	269	370	350	2
Other assets:				
Accounts receivable	220,050	168,641	90,895	1,647
Prepaid expenses	18,274	19,101	20,764	136
Accrued income	301,363	310,704	283,709	2,256
Money on deposit	31,905	33,488	33,678	238
Deposits for futures transactions	108,687	116,519	58,114	813
Futures transactions variation margin	371	2	1	2
Derivative financial instruments	247,094	247,333	232,039	1,850
Suspense	7,765	4,114	2,990	58
Other assets	406,820	214,784	85,260	3,046
Subtotal	1,342,332	1,114,688	807,455	10,052
Customers' liability for acceptances and guarantees	62,486	71,647	71,228	467
Allowance for doubtful accounts	(8,530)	(6,910)	(8,219)	(63)
Allowance for investment loss	(28,502)	(28,867)	(32,879)	(213)
Total assets	¥ 75,604,068	¥ 76,567,483	¥ 73,974,223	\$ 566,195

Nippon Life Insurance Company

Nonconsolidated Balance Sheets (continued)

As of March 31	Millions of Yen			Millions of U.S. Dollars (Note 1)
	2023	2022	2021	2023
LIABILITIES:				
Policy reserves and other reserves:				
Reserve for outstanding claims	¥ 203,782	¥ 192,426	¥ 179,010	\$ 1,526
Policy reserves	59,675,536	58,677,803	57,420,217	446,907
Reserve for dividends to policyholders	1,071,945	1,060,577	1,046,832	8,027
Subtotal	60,951,264	59,930,807	58,646,060	456,461
Reinsurance payables	394	451	413	2
Corporate bonds	1,263,265	1,420,305	1,321,512	9,460
Other liabilities:				
Payables under repurchase agreements	1,951,398	2,452,560	1,014,978	14,613
Loans payable	937,308	737,551	538,317	7,019
Income taxes payable	-	82,933	37,088	-
Accounts payable	175,898	167,940	125,869	1,317
Accrued expenses	63,872	60,594	63,731	478
Deferred income	16,818	16,557	15,804	125
Deposits received	125,233	124,034	120,618	937
Guarantee deposits received	87,625	85,243	86,263	656
Futures transactions variation margin	129	401	540	0
Derivative financial instruments	839,853	1,129,056	652,612	6,289
Cash collateral received for financial instruments	52,672	49,335	51,026	394
Lease obligations	4,268	5,218	6,756	31
Asset retirement obligations	6,632	6,293	5,426	49
Suspense receipts	13,418	12,002	11,714	100
Other liabilities	8,383	-	17	62
Subtotal	4,283,512	4,929,722	2,730,767	32,079
Accrued bonuses for directors and audit & supervisory board members	439	434	433	3
Accrued retirement benefits	378,333	378,203	375,693	2,833
Reserve for program points	8,444	8,770	8,528	63
Reserve for price fluctuations in investments in securities	1,584,428	1,590,233	1,521,916	11,865
Deferred tax liabilities	149,863	484,574	877,504	1,122
Deferred tax liabilities for land revaluation	99,350	100,444	101,894	744
Acceptances and guarantees	62,486	71,647	71,228	467
Total liabilities	68,781,784	68,915,596	65,655,953	515,103
NET ASSETS:				
Foundation funds	100,000	100,000	100,000	748
Reserve for redemption of foundation funds	1,350,000	1,350,000	1,300,000	10,110
Reserve for revaluation	651	651	651	4
Surplus:				
Legal reserve for deficiencies	21,282	19,988	18,993	159
Other surplus reserves:	485,003	503,075	475,563	3,632
Contingency funds	-	71,917	71,917	-
Reserve for social public welfare assistance	351	351	351	2
Reserve for financial stability	221,917	-	-	1,661
Reserve for reduction entry of real estate	73,248	71,839	71,855	548
Reserve for reduction entry of real estate to be purchased	2,961	1,007	2,069	22
Other reserves	170	170	170	1
Unappropriated surplus	186,354	357,789	329,199	1,395
Total surplus	506,285	523,063	494,556	3,791
Total foundation funds and others	1,956,936	1,973,714	1,895,208	14,655
Net unrealized gains on available-for-sale securities	5,297,929	6,112,896	6,642,100	39,675
Deferred losses on derivatives under hedge accounting	(376,317)	(374,361)	(161,590)	(2,818)
Land revaluation losses	(56,264)	(60,363)	(57,447)	(421)
Total valuations, conversions, and others	4,865,347	5,678,172	6,423,062	36,436
Total net assets	6,822,283	7,651,886	8,318,270	51,091
Total liabilities and net assets	¥ 75,604,068	¥ 76,567,483	¥ 73,974,223	\$ 566,195

The accompanying notes are an integral part of the consolidated financial statements.

Nippon Life Insurance Company

Nonconsolidated Statements of Income

For the years ended March 31	Millions of Yen			Millions of U.S. Dollars (Note 1)
	2023	2022	2021	2023
Ordinary income:				
Revenues from insurance and reinsurance:				
Insurance premiums	¥4,646,819	¥4,306,688	¥4,263,255	\$34,799
Reinsurance revenue	1,172	1,287	1,372	8
Subtotal	4,647,991	4,307,975	4,264,628	34,808
Investment income:				
Interest, dividends, and other income:	1,728,151	1,537,372	1,381,994	12,942
Interest on deposits and savings	3,004	555	874	22
Interest on securities and dividends	1,479,023	1,316,643	1,174,673	11,076
Interest on loans	122,250	104,337	108,633	915
Real estate rental income	112,193	107,731	88,036	840
Other income	11,679	8,104	9,776	87
Gain on sales of securities	805,588	465,253	507,284	6,033
Gain on redemptions of securities	28,309	7,822	3,690	212
Foreign exchange gains, net	31,355	70,327	68,465	234
Reversal of allowance for doubtful accounts	-	1,292	-	-
Reversal of allowance for investment loss	364	4,012	2,188	2
Other investment income	1,053	856	1,177	7
Gain from separate accounts, net	-	29,598	118,226	-
Subtotal	2,594,821	2,116,535	2,083,028	19,432
Other ordinary income:				
Income from annuity riders	5,971	8,042	7,409	44
Income from deferred benefits	71,018	73,828	76,119	531
Reversal of reserve for outstanding claims	-	-	11,592	-
Other ordinary income	41,192	36,055	32,555	308
Subtotal	118,182	117,926	127,678	885
Total ordinary income	7,360,995	6,542,437	6,475,334	55,126
Ordinary expenses:				
Benefits and other payments:				
Death and other claims	1,073,139	1,005,005	999,529	8,036
Annuity payments	807,193	821,038	803,471	6,045
Health and other benefits	857,331	701,230	661,384	6,420
Surrender benefits	1,167,297	987,861	1,108,847	8,741
Other refunds	192,304	192,081	228,332	1,440
Reinsurance premiums	2,007	1,875	1,891	15
Subtotal	4,099,273	3,709,094	3,803,456	30,699
Provision for policy reserves:				
Provision for reserve for outstanding claims	11,356	13,416	-	85
Provision for policy reserves	997,732	1,257,585	1,199,935	7,471
Provision for interest on reserve for dividends to policyholders ..	21,174	21,346	21,458	158
Subtotal	1,030,263	1,292,349	1,221,393	7,715
Investment expenses:				
Interest expenses	37,477	32,561	28,437	280
Loss from assets held in trust, net	-	85	34,144	-
Loss on sales of securities	874,392	113,617	40,193	6,548
Loss on valuation of securities	6,234	13,121	4,963	46
Loss on redemptions of securities	7,045	7,052	14,736	52
Loss on derivative financial instruments, net	175,940	12,961	48,004	1,317
Provision for allowance for doubtful accounts	4,855	-	5,968	36
Depreciation of rental real estate and other assets	19,286	18,355	17,830	144
Other investment expenses	60,204	58,478	33,203	450
Loss from separate accounts, net	6,310	-	-	47
Subtotal	1,191,746	256,233	227,482	8,924

Nippon Life Insurance Company
Nonconsolidated Statements of Income (continued)

For the years ended March 31	Millions of Yen			Millions of U.S. Dollars (Note 1)
	2023	2022	2021	2023
Operating expenses	¥ 565,673	¥ 571,397	¥ 575,223	\$ 4,236
Other ordinary expenses:				
Deferred benefit payments	93,968	86,046	87,842	703
Taxes	53,019	51,659	51,876	397
Depreciation	53,844	56,950	54,314	403
Provision for retirement benefits	129	2,509	1,233	0
Other ordinary expenses	25,191	22,991	21,439	188
Subtotal	226,154	220,157	216,707	1,693
Total ordinary expenses	7,113,111	6,049,231	6,044,263	53,269
Ordinary profit	247,884	493,205	431,070	1,856
Extraordinary gains:				
Gain on disposals of fixed assets	2,623	5,168	89	19
Reversal of reserve for price fluctuations in investments in securities	5,804	-	-	43
Subtotal	8,427	5,168	89	63
Extraordinary losses:				
Loss on disposals of fixed assets	6,202	4,792	4,999	46
Impairment losses	11,465	8,129	4,885	85
Provision for reserve for price fluctuations in investments in securities	-	68,317	73,902	-
Loss on reduction entry of real estate	1,208	4	80	9
Contributions for assisting social public welfare	3,000	3,000	3,000	22
Loss on valuation of shares of subsidiaries and affiliates	31,554	-	-	236
Subtotal	53,430	84,243	86,867	400
Surplus before income taxes	202,882	414,130	344,292	1,519
Income taxes:				
Current	29,564	179,085	134,353	221
Deferred	(14,135)	(116,827)	(113,520)	(105)
Total income taxes	15,428	62,257	20,832	115
Net surplus	¥ 187,453	¥ 351,873	¥ 323,459	\$ 1,403

The accompanying notes are an integral part of the nonconsolidated financial statements.

Nippon Life Insurance Company

Nonconsolidated Statements of Changes in Net Assets

	Millions of Yen										
	Foundation funds and others									Surplus	
	Foundation funds	Reserve for redemption of foundation funds	Reserve for funds revaluation	Legal reserve for deficiencies	Contingency funds	Reserve for social welfare assistance	Reserve for reduction of real estate	Reserve for reduction of real estate to be purchased	Other Unappropriated reserves		Total surplus
For the year ended March 31, 2021											
Beginning balance	¥100,000	¥1,300,000	¥651	¥18,394	¥71,917	¥ 351	¥63,729	¥ 14,790	¥ 184,426	¥353,780	¥1,754,431
Increase/decrease:											
Additions to reserve for dividends to policyholders											
Additions to legal reserve for deficiencies				599					(185,145)	(185,145)	(185,145)
Interest on foundation funds									(599)	(277)	(277)
Net surplus									323,459	323,459	323,459
Additions to reserve for social public welfare assistance						3,000			(3,000)		
Reversal of reserve for social public welfare assistance						(3,000)			3,000		
Additions to reserve for reduction entry of real estate							9,380		(9,380)		
Reversal of reserve for reduction entry of real estate							(1,254)		1,254		
Additions to reserve for reduction entry of real estate to be purchased								1,007	(1,007)		
Reversal of reserve for reduction entry of real estate to be purchased								(13,728)	13,728		
Reversal of land revaluation losses									2,740	2,740	2,740
Net change, excluding foundation funds and others											
Net change				599			8,126	(12,721)		144,772	140,776
Ending balance	¥100,000	¥1,300,000	¥651	¥18,993	¥71,917	¥ 351	¥71,855	¥ 2,069	¥ 329,199	¥494,556	¥1,895,208

Nippon Life Insurance Company
Nonconsolidated Statements of Changes in Net Assets (continued)

	Millions of Yen			
	Net unrealized gains on available-for-sale securities	Deferred losses on derivatives under hedge accounting	Land revaluation losses	Total valuations, conversions, and others
For the year ended March 31, 2021				
Beginning balance	¥4,165,946	¥ (68,056)	¥(54,706)	¥5,797,613
Increase/decrease:				
Additions to reserve for dividends to policyholders				(185,145)
Additions to legal reserve for deficiencies				-
Interest on foundation funds				(277)
Net surplus				323,459
Additions to reserve for social public welfare assistance				-
Reversal of reserve for social public welfare assistance				-
Additions to reserve for reduction entry of real estate				-
Reversal of reserve for reduction entry of real estate				-
Additions to reserve for reduction entry of real estate to be purchased				-
Reversal of reserve for reduction entry of real estate to be purchased				-
Reversal of land revaluation losses				-
Net change, excluding foundation funds and others	2,476,154	(93,533)	(2,740)	2,740
Net change	2,476,154	(93,533)	(2,740)	2,379,880
Ending balance	¥6,642,100	¥(161,590)	¥(57,447)	¥8,318,270

Nippon Life Insurance Company

Nonconsolidated Statements of Changes in Net Assets (continued)

	Millions of Yen										
	Foundation funds and others					Surplus					
	Foundation funds	Reserve for redemption of foundation funds	Reserve for revaluation	Legal reserve for deficiencies	Contingency funds	Reserve for social welfare assistance	Reserve for reduction of real estate	Reserve for reduction of real estate to be purchased	Other Unappropriated surplus	Total surplus	Total foundation funds and others
For the year ended March 31, 2022											
Beginning balance	¥100,000	¥1,300,000	¥651	¥18,993	¥71,917	¥351	¥71,855	¥2,069	¥170	¥329,199	¥494,556
Increase/decrease:											
Issuance of foundation funds	50,000										50,000
Additions to reserve for dividends to policyholders				995						(276,006)	(276,006)
Additions to legal reserve for deficiencies										(995)	-
Additions to reserve for redemption of foundation funds		50,000								(50,000)	-
Interest on foundation funds										(277)	(277)
Net surplus										351,873	351,873
Redemption of foundation funds	(50,000)									(50,000)	(50,000)
Additions to reserve for social public welfare assistance						3,000				(3,000)	-
Reversal of reserve for social public welfare assistance						(3,000)				3,000	-
Additions to reserve for reduction entry of real estate							1,374			(1,374)	-
Reversal of reserve for reduction entry of real estate							(1,390)			1,390	-
Reversal of reserve for reduction entry of real estate to be purchased								(1,062)		1,062	-
Reversal of land revaluation losses										2,916	2,916
Net change, excluding foundation funds and others										1,062	2,916
Net change	-	50,000	-	995	-	-	(16)	(1,062)	-	28,590	28,506
Ending balance	¥100,000	¥1,350,000	¥651	¥19,988	¥71,917	¥351	¥71,839	¥1,007	¥170	¥357,789	¥1,973,714

Nippon Life Insurance Company
Nonconsolidated Statements of Changes in Net Assets (continued)

	Millions of Yen			
	Net unrealized gains on available-for-sale securities	Deferred losses on derivatives under hedge accounting	Valuations, conversions, and others Land revaluation losses	Total valuations, conversions, and others
For the year ended March 31, 2022				Total net assets
Beginning balance	¥6,642,100	¥(161,590)	¥(57,447)	¥6,423,062
Increase/decrease:				¥8,318,270
Issuance of foundation funds				50,000
Additions to reserve for dividends to policyholders				(276,006)
Additions to legal reserve for deficiencies				-
Additions to reserve for redemption of foundation funds				-
Interest on foundation funds				(277)
Net surplus				351,873
Redemption of foundation funds				(50,000)
Additions to reserve for social public welfare assistance				-
Reversal of reserve for social public welfare assistance				-
Additions to reserve for reduction entry of real estate				-
Reversal of reserve for reduction entry of real estate				-
Reversal of reserve for reduction entry of real estate to be purchased				-
Reversal of land revaluation losses	(529,203)	(212,770)	(2,916)	2,916
Net change, excluding foundation funds and others	(529,203)	(212,770)	(2,916)	(744,890)
Net change	¥6,112,896	¥(374,361)	¥(60,363)	¥5,678,172
Ending balance				¥7,651,886

Nippon Life Insurance Company

Nonconsolidated Statements of Changes in Net Assets (continued)

	Millions of Yen										
	Foundation funds and others					Surplus					
	Foundation funds	Reserve for redemption of foundation funds	Reserve for revaluation of funds	Legal reserve for deficiencies	Contingency funds	Reserve for social welfare assistance	Reserve for financial stability	Reserve for reduction of real estate	Reserve for reduction of real estate to be purchased	Other Unappropriated surplus	Total foundation funds and others
For the year ended March 31, 2023											
Beginning balance	¥100,000	¥1,350,000	¥651	¥19,988	¥ 71,917	¥351	-	¥71,839	¥1,007	¥170	¥357,789
Increase/decrease:											
Additions to reserve for dividends to policyholders											
Additions to legal reserve for deficiencies				1,294							(1,294)
Interest on foundation funds											(265)
Net surplus					(71,917)						187,453
Reversal of contingency funds											71,917
Additions to reserve for social public welfare assistance						3,000					(3,000)
Reversal of reserve for social public welfare assistance						(3,000)					3,000
Additions to reserve for financial stability							221,917				(221,917)
Additions to reserve for reduction entry of real estate								2,718			(2,718)
Reversal of reserve for reduction entry of real estate								(1,309)			1,309
Additions to reserve for reduction entry of real estate to be purchased									1,953		(1,953)
Reversal of land revaluation losses											(4,098)
Net change, excluding foundation funds and others											(4,098)
Net change				1,294	(71,917)		221,917	1,408	1,953		(171,435)
Ending balance	¥100,000	¥1,350,000	¥651	¥21,282		¥351	¥221,917	¥73,248	¥2,961	¥170	¥186,354
											¥506,285
											¥1,956,936

Nippon Life Insurance Company
Nonconsolidated Statements of Changes in Net Assets (continued)

	Millions of Yen			
	Net unrealized gains on available-for-sale securities	Deferred losses on derivatives under hedge accounting	Land revaluation losses	Total valuations, conversions, and others
For the year ended March 31, 2023				
Beginning balance	¥6,112,896	¥(374,361)	¥(60,363)	¥5,678,172
Increase/decrease:				
Additions to reserve for dividends to policyholders				(199,868)
Additions to legal reserve for deficiencies				(265)
Interest on foundation funds				187,453
Net surplus				
Reversal of contingency funds				
Additions to reserve for social public welfare assistance				
Reversal of reserve for social public welfare assistance				
Additions to reserve for financial stability				
Additions to reserve for reduction entry of real estate				
Reversal of reserve for reduction entry of real estate				
Additions to reserve for reduction entry of real estate to be purchased				
Reversal of land revaluation losses	(814,967)	(1,956)	4,098	(4,098)
Net change, excluding foundation funds and others	(814,967)	(1,956)	4,098	(812,824)
Net change	¥5,297,929	¥(376,317)	¥(56,264)	¥4,865,347
Ending balance				¥6,822,283

Nippon Life Insurance Company

Nonconsolidated Statements of Changes in Net Assets (continued)

	Millions of U.S. Dollars (Note 1)											
	Foundation funds and others										Surplus	
	Foundation funds	Reserve for redemption of foundation funds	Reserve for revaluation	Reserve for reserve for deficiencies	Legal reserve for deficiencies	Contingency funds	Reserve for social public welfare assistance	Reserve for financial stability	Reserve for reduction entry of real estate	Reserve for reduction entry of real estate to be purchased		Other Unappropriated surplus reserves
For the year ended March 31, 2023	\$748	\$10,110	\$4	\$149	\$538	\$2	\$537	\$7	\$2,679	\$1	\$3,917	\$14,781
Increase/decrease:												
Additions to reserve for dividends to policyholders				9							(1,496)	(1,496)
Additions to legal reserve for deficiencies											(9)	(9)
Interest on foundation funds											(1)	(1)
Net surplus					(538)						1,403	1,403
Reversal of contingency funds											538	538
Additions to reserve for social public welfare assistance						22					(22)	(22)
Reversal of reserve for social public welfare assistance						(22)					22	22
Additions to reserve for financial stability							1,661				(1,661)	(1,661)
Additions to reserve for reduction entry of real estate								20			(20)	(20)
Reversal of reserve for reduction entry of real estate									(9)		9	9
Additions to reserve for reduction entry of real estate to be purchased								14			(14)	(14)
Reversal of land revaluation losses											(30)	(30)
Net change, excluding foundation funds and others											(125)	(125)
Ending balance	\$748	\$10,110	\$4	\$159	\$538	\$2	\$1,661	\$22	\$1,395	\$1	\$3,791	\$14,655

Nippon Life Insurance Company
Nonconsolidated Statements of Changes in Net Assets (continued)

	Millions of U.S. Dollars (Note 1)			
	Net unrealized gains on available-for-sale securities	Deferred losses on derivatives under hedge accounting	Land revaluation losses	Total valuations, conversions, and others
For the year ended March 31, 2023				
Beginning balance	\$45,779	\$(2,803)	\$(452)	\$42,523
Increase/decrease:				
Additions to reserve for dividends to policyholders				(1,496)
Additions to legal reserve for deficiencies				-
Interest on foundation funds				(1)
Net surplus				1,403
Reversal of contingency funds				-
Additions to reserve for social public welfare assistance				-
Reversal of reserve for social public welfare assistance				-
Additions to reserve for financial stability				-
Additions to reserve for reduction entry of real estate				-
Reversal of reserve for reduction entry of real estate				-
Additions to reserve for reduction entry of real estate to be purchased				-
Reversal of land revaluation losses				(30)
Net change, excluding foundation funds and others	(6,103)	(14)	30	(6,087)
Net change	(6,103)	(14)	30	(6,087)
Ending balance	\$39,675	\$(2,818)	\$(421)	\$36,436
				\$51,091

The accompanying notes are an integral part of the nonconsolidated financial statements.

Nippon Life Insurance Company
Nonconsolidated Proposed Appropriations of Surplus

For the years ended March 31	Thousands of Yen			Thousands of U.S. Dollars (Note 1)
	2023	2022	2021	2023
Unappropriated surplus	¥186,354,600	¥357,789,830	¥329,199,756	\$1,395,600
Reversal from voluntary surplus reserves:				
Reversal of contingency funds	-	71,917,000	-	-
Reversal of reserve for reduction entry of real estate	1,359,689	1,309,448	1,390,319	10,182
Reversal of reserve for reduction entry of real estate to be purchased	2,961,301	-	1,062,156	22,177
Subtotal	4,320,990	73,226,448	2,452,475	32,359
Total	¥190,675,591	¥431,016,279	¥331,652,232	\$1,427,960
Appropriations:	¥190,675,591	¥431,016,279	¥331,652,232	\$1,427,960
Reserve for dividends to policyholders	181,910,514	199,868,044	276,006,182	1,362,319
Net surplus	8,765,076	231,148,234	55,646,050	65,641
Legal reserve for deficiencies	573,000	1,294,000	995,000	4,291
Reserve for redemption of foundation funds	-	-	50,000,000	-
Interest on foundation funds	265,000	265,000	277,000	1,984
Voluntary surplus reserves:				
Reserve for social public welfare assistance	3,000,000	3,000,000	3,000,000	22,466
Reserve for financial stability	-	221,917,000	-	-
Reserve for reduction entry of real estate	4,927,076	2,718,299	1,374,050	36,898
Reserve for reduction entry of real estate to be purchased	-	1,953,934	-	-
Subtotal	7,927,076	229,589,234	4,374,050	59,365
Surplus carried forward	-	-	-	-

Of the surplus available for disposition, a minimum ratio for the reserve for dividends to policyholders needs to be established in the Articles of Incorporation.

Nippon Life applies mutatis mutandis Article 30-6 of the Ordinance for Enforcement of the Insurance Business Act in the Articles of Incorporation and has established the ratio (20/100) stipulated in said Article 30-6 as the minimum ratio in the Articles of Incorporation. The ratio of provision of the appropriation of surplus in the fiscal year ended March 31, 2023 was 99.66%.

Amounts of less than one thousand yen and one thousand U.S. dollars have been eliminated in the table above.

Nippon Life Insurance Company

Notes to the Nonconsolidated Financial Statements

1. Basis of Presenting the Nonconsolidated Financial Statements

(1) Accounting principles and presentation

The accompanying nonconsolidated financial statements have been prepared from the accounts and records maintained by NIPPON LIFE INSURANCE COMPANY (“Nippon Life” or the “Company”) in accordance with the provisions set forth in the Insurance Business Act and the related rules and regulations applicable to the mutual life insurance industry, and in accordance with accounting principles generally accepted in Japan, which are different in certain respects from the application and disclosure requirements of International Financial Reporting Standards. Certain accounting and reporting practices required to be followed by the industry are regulated by the Financial Services Agency and the related ministry by means of ministerial ordinances and guidance. The accompanying nonconsolidated financial statements of Nippon Life are in compliance with such requirements. However, while the business report and supporting schedules have been prepared by the management of Nippon Life as a part of the disclosures required by the Company’s Act and the Insurance Business Act, they are not provided herein. The information provided in the nonconsolidated financial statements including the Notes to the Nonconsolidated Financial Statements is limited to information required by the Insurance Business Act and the related rules and regulations applicable to the mutual life insurance industry and disclosed as additional information. Amounts of less than one million yen and one million U.S. dollars have been eliminated for nonconsolidated financial statement presentation. As a result, totals may not add up exactly. As consolidated statements of cash flows and certain disclosures are presented in the consolidated financial statements of the Company, nonconsolidated statements of cash flows and certain disclosures are not presented herein in accordance with accounting principles generally accepted in Japan.

(2) U.S. dollar amounts

Nippon Life prepares its nonconsolidated financial statements in Japanese yen. The U.S. dollar amounts included in the nonconsolidated financial statements and notes thereto represent the arithmetical results of translating Japanese yen to U.S. dollars on the basis of ¥133.53=U.S. \$1, the effective rate of exchange at the balance sheet date of March 31, 2023. The inclusion of such U.S. dollar amounts is solely for convenience and is not intended to imply that Japanese yen amounts have been or could be readily converted, realized or settled in U.S. dollars at ¥133.53=U.S. \$1 or at any other rate.

2. Summary of Significant Accounting Policies

(1) Securities and hedging activities

The transitional measures of Paragraph 27-2 of the “Implementation Guidance on Accounting Standard for Fair Value Measurement” (ASBJ* Guidance No. 31, June 17, 2021, hereafter referred to as “Fair Value Measurement Implementation Guidance”) have been applied from the fiscal year ended March 31, 2023. The new accounting policy set by the Fair Value Measurement Implementation Guidance has been applied prospectively from the beginning of the fiscal year ended March 2023. Consequently, while certain investment trusts had been conventionally valued using the acquisition cost on the balance sheet, from the fiscal year ended March 31, 2023, they are valued using the fair value.

The “Accounting Standard for Fair Value Measurement” (ASBJ Statement No. 30, July 4, 2019; “Fair Value Measurement Accounting Standard”) has been applied from the fiscal year ended March 31, 2022, and a partial revision of the fair value calculation method of financial instruments has been implemented. The application of the Fair Value Measurement Accounting

Nippon Life Insurance Company

Notes to the Nonconsolidated Financial Statements (continued)

Standard is in accordance with the transitional provisions set forth under Paragraph 19 of the Fair Value Measurement Accounting Standard and Paragraph 44-2 of the "Accounting Standard for Financial Instruments" (ASBJ Statement No. 10, July 4, 2019). The new accounting policy establishing the Fair Value Measurement Accounting Standard has been applied prospectively from the fiscal year ended March 31, 2022. Consequently, while stocks (including foreign stocks) among other securities had been conventionally valued using the fair value based on the one-month average of the market price before the end of the previous fiscal year, from the fiscal year ended March 31, 2022, they are valued using the fair value based on the market price, etc., at the end of the fiscal year. Furthermore, matters regarding the breakdown at each level of the fair value of financial instruments are documented in Note 4 Financial Instruments in the Notes to the Nonconsolidated Financial Statements.

* ASBJ: Accounting Standards Board of Japan

- 1) Securities (including items such as deposits and monetary receivables purchased which are treated as securities based on the "Accounting Standard for Financial Instruments" (ASBJ Statement No. 10) and securities within assets held in trust) are valued as follows:
 - i) Trading securities are stated at fair value on the balance sheet date. The moving average method is used for calculating the cost basis.
 - ii) Held-to-maturity debt securities are valued using the moving average method, net of accumulated amortization (straight-line).
 - iii) Policy-reserve-matching bonds are valued using the moving average method, net of accumulated amortization (straight-line), in accordance with the Industry Audit Committee Report No. 21, "Temporary Treatment of Accounting and Auditing Concerning Policy-Reserve-Matching Bonds in the Insurance Industry," issued by the Japanese Institute of Certified Public Accountants (JICPA).
 - iv) Investments in subsidiaries and affiliates (stocks issued by subsidiaries prescribed in Article 2, Paragraph 12 of the Insurance Business Act or subsidiaries prescribed in Article 13-5-2, Paragraph 3 of the Order for Enforcement of the Insurance Business Act and stocks issued by affiliates prescribed in Article 13-5-2, Paragraph 4 of the Order for Enforcement of the Insurance Business Act) are stated at cost using the moving average method.
 - v) Available-for-sale securities Evaluation methods for the fiscal years ended March 31, 2023 and 2022, are as follows:
 - a. Fair value based on the market price, etc., at the end of the fiscal year (the cost basis is calculated using the moving average method, and public corporate bonds (including foreign bonds) for which the difference between the purchase price and face value is due to an interest rate adjustment are valued using the moving average method, net of accumulated amortization (straight-line method)).
 - b. Stocks and other securities without market prices are stated at cost using the moving average method.

Evaluation methods for the fiscal year ended March 31, 2021, are as follows:

- a. Regarding securities with a fair value, stocks (including foreign stocks) are valued using the average fair value during the period of one month before the balance sheet date (the cost basis is calculated using the moving average method). Other securities with a fair value are valued using the fair value on the balance sheet date (the cost basis is calculated using the moving average method).

Nippon Life Insurance Company

Notes to the Nonconsolidated Financial Statements (continued)

- b. Regarding securities of which the fair value is extremely difficult to determine, bonds (including foreign bonds) for which the difference between the purchase price and face value is due to an interest rate adjustment are stated at cost using the moving average method, net of accumulated amortization (straight-line). Other securities without readily determinable fair values are stated at cost using the moving average method.
- 2) Unrealized gains/losses, net of applicable taxes for available-for-sale securities, are recorded as a separate component of net assets.

Hedge accounting is applied based on the following methods:

- 1) The Company mainly applies the following hedge accounting methods:

The exceptional accounting treatment (“Tokurei-shori”) for interest rate swaps is applied to hedge the cash flow volatility of certain loans denominated in foreign currencies; deferred hedge accounting for interest rate swaps is applied to hedge the interest rate fluctuation exposures on certain insurance policies, based on the Industry Audit Committee Report No. 26, “Accounting and Auditing Treatments related to Application of Accounting for Financial Instruments in the Insurance Industry,” issued by the JICPA; deferred hedge accounting and designated hedge accounting (“Furiate-shori”) for currency swaps are applied to hedge the cash flow volatility caused by foreign exchange rate fluctuations on certain foreign currency-denominated bonds, certain foreign currency-denominated loans, and foreign currency-denominated subordinated corporate bonds issued by the Company; fair value hedge accounting for foreign exchange forward contracts is applied to hedge the price fluctuation exposures related to foreign exchange rate fluctuations on certain foreign currency-denominated bonds and certain other foreign currency-denominated instruments; and fair value hedge accounting for equity forward contracts is applied to hedge the price fluctuation exposures on certain domestic stocks.

- 2) Hedging instruments and hedged items

(Hedging instruments)	(Hedged items)
Interest rate swaps	Foreign currency-denominated loans, and insurance policies
Currency swaps	Foreign currency-denominated bonds, foreign currency-denominated loans, and foreign currency-denominated subordinated corporate bonds
Foreign exchange forward contracts	Foreign currency-denominated bonds and other foreign currency-denominated instruments
Equity forward contracts	Domestic stocks

Accompanying the replacement of interest rate benchmarks, exceptional accounting treatment for certain interest rate swaps has been applied for the fiscal years ended March 31, 2023 and 2022, based on the “Practical Solution on the Treatment of Hedge Accounting for Financial Instruments that Reference LIBOR” (ASBJ PITF* No. 40, March 17, 2022).

* PITF: Practical Issues Task Force

- 3) Effectiveness of hedging activities is mainly evaluated by performing a ratio analysis of fair value movement comparisons based on the hedging instruments and hedged items taken, which is in accordance with the Company’s internal risk management policies.
- 4) Derivative financial instruments are stated at fair value.

Nippon Life Insurance Company

Notes to the Nonconsolidated Financial Statements (continued)

(2) Policy-reserve-matching bonds

Securities that are held for the purpose of matching the duration of outstanding liabilities within the subgroups classified by insurance type, payment method, maturity period, currency, and investment policy are classified as policy-reserve-matching bonds in accordance with the Industry Audit Committee Report No. 21, "Temporary Treatment of Accounting and Auditing Concerning Policy-Reserve-Matching Bonds in the Insurance Industry," issued by the JICPA.

The Company has specified and subcategorized the following insurance policies:

- 1) All insurance policies for products other than single premium products and group annuities
- 2) All insurance policies for single premium products (denominated in yen) other than variable assumed rate-type insurance
- 3) All insurance policies for group annuities other than guaranteed fixed-term rate products
- 4) All single premium products (denominated in U.S. dollars) other than the foregoing
- 5) All single premium products (denominated in Australian dollars) other than the foregoing
- 6) All single premium products (denominated in euros) other than the foregoing

To further promote the economic value-based ALM, the calculation method for the duration of the policy reserve has been changed to comply with the evaluation method based on economic value from of the fiscal year ended March 31, 2023. This change does not affect the balance sheet or the statements of income.

(3) Foreign currency translation

Assets and liabilities denominated in foreign currencies are translated into Japanese yen using the "Accounting Standards for Foreign Currency Transactions" (Business Accounting Council).

Foreign currency-denominated available-for-sale securities of the Company, with exchange rates that have significantly fluctuated and where recovery is not expected, are converted to Japanese yen using either the rate on the balance sheet date or the average one-month rate prior to the balance sheet date, whichever indicates a weaker yen. This translation difference is recorded as a loss on valuation of securities.

(4) Tangible fixed assets

- 1) Tangible fixed assets are depreciated based on the following methods:

- a. Tangible fixed assets (except for lease assets)

- (i) Buildings

Straight-line method.

- (ii) Assets other than the above

Declining-balance method.

Certain other tangible fixed assets with an acquisition price of less than ¥200,000 are depreciated over a 3 year period on a straight-line basis.

Nippon Life Insurance Company

Notes to the Nonconsolidated Financial Statements (continued)

b. Lease assets

- (i) Lease assets related to financial leases that transfer ownership of the leased property to the lessee

The same depreciation method applied to fixed assets owned by the Company.

- (ii) Lease assets related to financial leases that do not transfer ownership of the leased property to the lessee

Straight-line method based on lease period.

The estimated useful lives of major items are as follows:

Buildings	2 to 60 years
Other tangible fixed assets	2 to 20 years

Tangible fixed assets are stated at cost, net of accumulated depreciation and impairment losses.

- 2) Revaluation of land used in the operations is performed based on the Act on Revaluation of Land. The tax effect of the amount related to the valuation difference between carrying amount and the revalued amount for land revaluation is recognized as a deferred tax liability within the liability section. The valuation differences, excluding tax, are recognized as land revaluation losses within the net assets section.

Revaluation date	March 31, 2002
Revaluation methodology	The amount is calculated using the listed value of the land and road rate as prescribed by Article 2, Items 1 and 4, respectively, of the Order for Enforcement of the Act on Revaluation of Land.

(5) Software

Capitalized software for internal use, which is included within intangible fixed assets, is amortized using the straight-line method over its estimated useful lives as internally determined (5 years).

(6) Allowance for doubtful accounts

- 1) An allowance for doubtful accounts is recognized in accordance with the Company's internal Asset Valuation Regulation and Write-Off/Provision Rule.
 - i) An allowance for loans to borrowers who are legally or substantially bankrupt, such as being bankrupt or being in the process of civil rehabilitation proceedings, is recognized based on the amount of credit remaining after directly deducting amounts expected to be collected through the disposal of collateral or the execution of guarantees from the balance of loans (as mentioned at 3) below).
 - ii) An allowance for loans to borrowers who are not currently legally bankrupt, but have a significant possibility of bankruptcy is recognized at the amounts deemed necessary considering an assessment of the borrowers' overall solvency and the amounts remaining after deduction of amounts expected to be collected through the disposal of collateral or the execution of guarantees.

Nippon Life Insurance Company

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- iii) An allowance for loans to borrowers other than the above is provided based on the borrowers' balance multiplied by the historical average (of a certain period) percentage of bad debt.

An allowance for loans to borrowers whose future business results are expected to worsen in case of a sudden event that has a large impact on economic conditions is recognized based on the estimated amount of impact on credit risk that has not yet been reflected in the borrowers' financial information and other disclosures.

- 2) All credits are assessed by responsible sections in accordance with the Company's internal Asset Valuation Regulation. The assessments are verified by the independent Asset Auditing Department. The results of the assessments are reflected in the calculation of the allowance for doubtful accounts.
- 3) The estimated uncollectible amount calculated by subtracting the amount of collateral value or the amount collectible by the execution of guarantees from the balance of loans is directly deducted from the balance of loans (including loans with credits secured and/or guaranteed) made to legally or substantially bankrupt borrowers. The estimated uncollectible amounts were ¥1,975 million (U.S. \$14 million) (including ¥54 million (U.S. \$0 million) of credits secured and/or guaranteed), ¥586 million (including ¥57 million of credits secured and/or guaranteed), ¥2,514 million (including ¥64 million of credits secured and/or guaranteed) as of March 31, 2023, 2022 and 2021, respectively.

(7) Allowance for investment loss

For the fiscal years ended March 31, 2023 and 2022

To provide for losses on investments, an allowance for investment loss is recognized for the stocks and other securities without market prices, and measured at the amount of the estimated losses that could arise in the future in accordance with the Company's internal Asset Valuation Regulation and Write-off/Provision Rule.

For the fiscal year ended March 31, 2021

To provide for losses on investments, an allowance for investment loss is recognized for the securities of which the fair value is extremely difficult to determine and which are expected to have loss in future, and measured at the amount of the estimated losses that could arise in the future in accordance with the Company's internal Asset Valuation Regulation and Write-off/Provision Rule.

(8) Accrued bonuses for directors and audit & supervisory board members

Accrued bonuses for directors and audit & supervisory board members are recognized based on amounts estimated to be paid.

(9) Accrued retirement benefits

- 1) Accrued retirement benefits are recognized based on the estimated amount of projected benefit obligations in excess of the fair value of pension plan assets for future severance payments to employee on the balance sheet date as of March 31, 2023, 2022 and 2021.
- 2) The accounting methods used for retirement benefits as of March 31, 2023, 2022 and 2021, are as follows:
 - i) Attribution method for estimated retirement benefits: Benefit formula basis

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Notes to the Nonconsolidated Financial Statements (continued)

- ii) Period of amortizing actuarial gains/losses: 5 years
- iii) Period of amortizing prior service costs: 5 years

(10) Accrued retirement benefits for directors and audit & supervisory board members

Accrued retirement benefits for directors and audit & supervisory board members are recognized based on estimated payment amounts under internal rules.

A resolution was passed at the meeting of representatives held on July 2, 2020, to abolish the retirement benefit plan for directors and audit & supervisory board members. As a result of this resolution, the payment prescribed under this plan was finalized. Accordingly, the unpaid amount of ¥4,432 million in accrued retirement benefits for directors and audit & supervisory board members was reversed, and transferred to accounts payable in the fiscal year ended March 31, 2021.

(11) Reserve for program points

A reserve for program points is recognized based on the amount projected to be incurred for expenses from the use of points granted to policyholders.

(12) Reserve for price fluctuations in investments in securities

Reserve for price fluctuations in investments in securities is recognized based on Article 115 of the Insurance Business Act.

(13) Accounting for consumption taxes

Consumption taxes and local consumption taxes are accounted for by the tax exclusion method. However, consumption taxes paid on certain asset transactions, which are not deductible from consumption taxes withheld and are stipulated to be deferred under the Consumption Tax Act, are deferred as prepaid expenses and amortized over a 5 year period on a straight-line basis. Consumption taxes other than deferred consumption taxes are expensed as incurred.

(14) Group Tax Sharing System and Consolidated Taxation System

From the fiscal year ended March 31, 2023, the Company has transitioned from the Consolidated Taxation System to the Group Tax Sharing System, with the Company serving as the tax sharing parent company. As a result, the accounting treatment for corporate tax and local corporate tax, as well as the accounting treatment for tax effect accounting related to these taxes, is in accordance with the "Practical Solution on the Accounting and Disclosure Under the Group Tax Sharing System" (ASBJ PITF No. 42, August 12, 2021).

For the fiscal years ended March 31, 2022 and 2021, the Company has applied the consolidated taxation system as the parent company for consolidated taxation purposes. In accordance with the "Practical Solution on the Treatment of Tax Effect Accounting for the Transition from the Consolidated Taxation System to the Group Tax Sharing System" (ASBJ PITF No. 39, March 31, 2020), the Company calculates the amounts of deferred tax assets and liabilities based on tax laws and regulations before the revision.

(15) Policy reserves

Policy reserves are reserves set forth in accordance with Article 116 of the Insurance Business Act. These reserves are accumulated in order to prepare for payments of future obligations based on insurance policies. Insurance premiums reserves are recognized based on the following

Nippon Life Insurance Company

Notes to the Nonconsolidated Financial Statements (continued)

methodology. In accordance with Article 69, Paragraph 5 of the Ordinance for Enforcement of the Insurance Business Act, policy reserves include those that are reserved for certain individual annuity policies and for certain whole life insurance policies.

- 1) Reserves for policies subject to the standard policy reserve are computed in accordance with the method prescribed by the Commissioner of the Financial Services Agency (Ordinance No. 48 issued by the Ministry of Finance in 1996).
- 2) Reserves for other policies are computed based on the net level premium method.

Matters concerning additional policy reserve amounts accumulated during the fiscal year ended March 31, 2023, are follows:

Effective from the fiscal year ended March 31, 2020, the Company has provided for additional policy reserves to cover a possible deficiency in the reserve for paid-up insurance policies and similar policies among certain whole life insurance policies (including single premium policies). In addition, effective from the fiscal year ended March 31, 2022, the Company has expanded eligibility for whole life insurance policies (including single premium policies) for which additional policy reserves are provided, and has decided to successively provide additional policy reserves over a five-year period for such policies with premiums that have been paid (including single premium policies). As a result, the policy reserves increased by ¥276,550 million (U.S. \$2,071 million), while ordinary profit and surplus before income taxes decreased by ¥276,550 million (U.S. \$2,071 million), compared with amounts that would have been recorded if the additional policy reserves had not been provided in the fiscal year ended March 31, 2023.

Matters concerning additional policy reserve amounts accumulated during the fiscal year ended March 31, 2022, are as follows:

Effective from the fiscal year ended March 31, 2020, the Company has provided for additional policy reserves to cover a possible deficiency in the reserve for paid-up insurance policies and similar policies among certain whole life insurance policies (including single premium policies). For such policies with premiums that have been paid and similar policies (including single premium policies), the Company had previously decided to successively provide additional policy reserves over a three-year period, but in the fiscal year ended March 31, 2022, the Company provided for these additional policy reserves in a lump sum. Effective from the fiscal year ended March 31, 2022, the Company has expanded eligibility for whole life insurance policies (including single premium policies) for which additional policy reserves are provided, and has decided to successively provide additional policy reserves over a five-year period for such policies with premiums that have been paid (including single premium policies). As a result, the policy reserves increased by ¥586,606 million, while ordinary profit and surplus before income taxes decreased by ¥586,606 million, compared with amounts that would have been recorded if the additional policy reserves had not been provided in the fiscal year ended March 31, 2022.

Matters concerning additional policy reserve amounts accumulated during the fiscal year ended March 31, 2021, are as follows:

Effective from the fiscal year ended March 31, 2019, the Company has provided for additional policy reserves over a five-year period to cover a possible deficiency in the reserve for certain individual annuity policyholders. In the fiscal year ended March 31, 2021, the Company provided for these additional policy reserves in a lump sum. Moreover, effective from the fiscal year ended March 31, 2020, the Company has provided for additional policy reserves to cover a possible deficiency in the reserve for paid-up insurance policies and similar policies among certain whole life insurance policies (including single premium policies). For such policies with premiums that have been paid as of March 31, 2021, and similar policies (including single premium policies), the

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Notes to the Nonconsolidated Financial Statements (continued)

Company had previously decided to successively provide additional policy reserves over a six-year period. Effective from the fiscal year ended March 31, 2021, the Company has decided to successively provide these additional policy reserves over the next three years. As a result, the policy reserves increased by ¥369,175 million, while ordinary profit and surplus before income taxes decreased by ¥369,175 million, compared with amounts that would have been recorded had the additional policy reserves not been provided in the fiscal year ended March 31, 2021.

(16) Incurred but Not Reported (IBNR) Claims

An appropriate amount of the reserve for incurred but not reported (IBNR) claims (insurance claims and benefits whose reasons for payment have not yet been reported, but whose reasons for payment stipulated by insurance policies are deemed to have already occurred) cannot be calculated pursuant to the calculation based on Article 1, Paragraph 1, Principles of the Ministry of Finance Public Notice No. 234 of 1998 (hereinafter, "the IBNR Notice") due to a change in the scope of payment for hospitalization and related benefits during the fiscal year ended March 31, 2023 in cases where the insured is diagnosed with COVID-19 and recuperates at a lodging facility or at home under the supervision of a physician or other medical personnel (hereinafter, "deemed hospitalization"). Therefore, the Company recorded an amount based on the provision in the proviso of Article 1, Paragraph 1 of the IBNR Notice calculated using the method described below.

(Calculation method)

The Company has calculated reserve amounts by classifying them as a reserve for IBNR claims related to deemed hospitalization and a reserve for IBNR claims related to reasons other than deemed hospitalization. The reserve for IBNR claims related to reasons other than deemed hospitalization is calculated using the same method as that set forth in Article 1, Paragraph 1, Principles of the IBNR Notice, after excluding the amounts related to deemed hospitalization from the required amount of provisions to reserve for IBNR claims over all periods under Article 1, Paragraph 1, Principles of the IBNR Notice and the amount of payments for insurance claims and benefits under said notice. The reserve for IBNR claims related to deemed hospitalization is calculated using the amounts related to deemed hospitalization for and the number of new infections among those at high risk of severe symptoms from September 26, 2022 onward, and the number of new infections in the last 2 months, considering the average period required between the occurrence of reasons for payment and the filing of claims.

(17) Revenues from insurance and reinsurance and benefits and other payments

The Company has adopted the following significant accounting principles and procedures in cases where the provisions of the relevant accounting standards identified in accordance with the "Revised Accounting Standard for Accounting Policy Disclosures, Accounting Changes and Error Corrections" (revised ASBJ Statement No. 24) were not clear.

- 1) Revenues from insurance and reinsurance (excluding revenues from reinsurance) are recorded as the amount of payments that have been received, in principle.

Unearned insurance premiums are recognized as policy reserves.

- 2) Benefits and other payments (excluding reinsurance premiums) are recorded as the amount of payments made with respect to policies for which an event that is a reason for payment of claims or benefits has occurred based on the policy clauses and the amount determined based on those policy clauses was paid.

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Notes to the Nonconsolidated Financial Statements (continued)

(18) Policy acquisition costs

Policy acquisition costs are recorded to expense as incurred.

(19) Income taxes

The provision for income taxes is computed based on the pretax income included in the nonconsolidated statements of income. The asset and liability approach is used to recognize deferred tax assets and liabilities for the expected future tax consequences of temporary differences between the carrying amounts and the tax bases of assets and liabilities. Deferred taxes are measured by applying the enacted statutory tax rates to the temporary differences.

3. Significant Accounting Estimates

The significant accounting estimates identified based on the "Accounting Standard for Disclosure of Accounting Estimates" (ASBJ Statement No. 31) comprise valuations of investments in subsidiaries and affiliates.

The value of investments in subsidiaries and affiliates recorded in the balance sheet as of March 31, 2023, is ¥1,604,403 million (U.S. \$12,015 million), and ¥1,466,399 million as of March 31, 2022, and ¥1,308,172 million as of March 31, 2021. If the net realizable value of the investments in subsidiaries and affiliates without market prices decreases sharply due to a deterioration in their financial condition, the Company would need to record a considerable reduction. For the valuation of investments in subsidiaries and affiliates that are life insurance companies, the Company uses the corporate valuation amounts for such subsidiaries and other entities as the net realizable value.

For the fiscal year ended March 31, 2023, the calculation of the corporate valuation amount includes assumptions about the future performance of subsidiaries, etc. Therefore, any changes to these assumptions could potentially have a significant impact on the amounts for subsidiaries and affiliates.

For the fiscal years ended March 31, 2022 and 2021, the calculation of the corporate valuation amount includes assumptions about the future performance of subsidiaries, etc., and the duration of the effects of COVID-19. Therefore, any changes to these assumptions could potentially have a significant impact on the amounts for subsidiaries and affiliates.

For details, refer to Note 23 Impairment Losses in the Notes to the Consolidated Financial Statements.

4. Financial Instruments

Regarding the investment of general accounts (except separate accounts as provided in Article 118, Paragraph 1 of the Insurance Business Act), in light of the characteristics of life insurance policies, the Company has built a portfolio geared towards mid- to long-term investment and formulated an investment plan considering the outlook of the investment environment.

Based on this, in order to reliably pay benefits and other payments in the future, the Company has positioned yen-denominated assets that can be expected to provide stable income, such as bonds and loans, as the Company's core assets, and from the viewpoint of improving profit in the mid-to long-term, the Company invests in domestic stocks and foreign securities. Also, the Company mainly uses derivative transactions for controlling asset or liability risks. Specifically, the Company uses interest rate swaps and interest rate swaptions as interest rate-related; foreign

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Notes to the Nonconsolidated Financial Statements (continued)

exchange forward contracts, currency options, and currency swaps as currency-related; and equity forward contracts, equity index futures, and equity options as equity-related. The Company applies hedge accounting to certain derivative transactions above.

Securities are mainly exposed to market risk and credit risk, loans are exposed to credit risk, and derivative transactions are exposed to market risk and credit risk. Market risk refers to the risk of incurring losses when the fair value of investment assets declines due to factors such as fluctuations in interest rates, exchange rates, or stock prices. Credit risk refers to the risk of incurring losses when the value of assets, primarily loans and corporate bonds, declines due to deterioration of the financial condition of the party to whom credit has been extended. It includes country risk. These risks are managed according to rules and regulations regarding investment risks.

To manage market risk, the Company has implemented investment limits based on the nature of the assets in order to avoid excessive losses from financing and investment transactions. In addition, the Company monitors and regularly reports on the status of compliance to the Risk Management Committee, the advisory body of the Management Committee, and has developed a system to manage risk within acceptable levels in the event of a breach of the internal rules. Also, to manage market risk in the Company's portfolio, the Company uses a statistical analysis method to rationally calculate the market value-at-risk of the portfolio as a whole and conducts appropriate asset allocation within acceptable boundaries of risk.

To manage credit risk, the Company has built a system to perform credit analysis, including strict assessment of individual counterparties by the Assessment Management Department, which is independent of the departments handling investment and finance activities. The Company also continues to build a sound portfolio through the establishment and monitoring of interest guidelines to ensure the returns the Company obtains are commensurate with the risk, a system of internal ratings for classifying the creditworthiness of borrowers, and credit ceilings to ensure that credit risk is not excessively concentrated in a particular company, group, or country.

In addition, the Company calculates credit value-at-risk as a measurement of the magnitude of credit risk across the Company's portfolio as a whole, and monitors whether the magnitude of risk stays within an appropriate range.

Matters concerning the fair value and so on of financial instruments in the fiscal years ended March 31, 2023 and 2022, are as follows:

Notes are omitted for financial instruments whose carrying amount approximates fair value due to their short-term settlement.

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Notes to the Nonconsolidated Financial Statements (continued)

(2) Matters regarding securities and others by holding purpose are as follows:

1) Trading securities

Valuation gains/losses included in profit and loss were losses of ¥7,194 million (U.S. \$53 million) and ¥22,874 million for investments in securities related to separate accounts, which are classified as trading securities, for the fiscal years ended March 31, 2023 and 2022, respectively.

2) Held-to-maturity debt securities

No ending balance as of March 31, 2023 or 2022.

3) Policy-reserve-matching bonds

Balance sheet amounts, fair values, and their differences by type are as follows:

Type	Millions of Yen						Millions of U.S. Dollars	
	2023			2022			2023	
	Balance sheet amount	Fair value	Difference	Balance sheet amount	Fair value	Difference	Balance sheet amount	Difference
Fair value exceeds the balance sheet amount:								
Monetary receivables purchased	¥ 98,850	¥ 101,398	¥ 2,548	¥ 120,497	¥ 125,047	¥ 4,550	\$ 740	\$ 759
Bonds	15,809,355	17,532,201	1,722,846	17,139,733	19,600,953	2,461,219	118,395	131,297
Foreign securities	23,649	24,444	794	51,471	52,767	1,296	177	183
Subtotal	15,931,855	17,658,045	1,726,189	17,311,702	19,778,768	2,467,066	119,312	132,240
Fair value does not exceed the balance sheet amount:								
Monetary receivables purchased	11,361	10,910	(451)	7,831	7,718	(112)	85	81
Bonds	11,003,765	9,956,565	(1,047,200)	8,327,428	7,875,311	(452,116)	82,406	74,564
Foreign securities	107,022	99,200	(7,822)	55,584	53,031	(2,553)	801	742
Subtotal	11,122,149	10,066,676	(1,055,473)	8,390,843	7,936,061	(454,782)	83,293	75,388
Total	¥27,054,005	¥27,724,721	¥ 670,715	¥25,702,546	¥27,714,829	¥2,012,283	\$202,606	\$ 207,629
								\$ 5,022

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Notes to the Nonconsolidated Financial Statements (continued)

4) Available-for-sale securities

Acquisition cost or amortized cost, balance sheet amounts, and their differences by type are as follows:

Type	Millions of Yen				Millions of U.S. Dollars				
	2023		2022		2023		2022		
	Acquisition cost or amortized cost	Balance sheet amount	Difference	Acquisition cost or amortized cost	Balance sheet amount	Difference	Acquisition cost or amortized cost	Balance sheet amount	Difference
Balance sheet amount exceeds acquisition cost or amortized cost:									
Monetary receivables purchased	¥ 547	¥ 551	¥ 4	¥ 6,135	¥ 6,210	¥ 74	\$ 4	\$ 4	\$ 0
Bonds	2,267,369	2,385,247	117,878	1,791,781	1,939,219	147,438	16,980	17,863	882
Domestic stocks	3,532,662	9,234,086	5,701,423	3,436,314	9,161,134	5,724,819	26,455	69,153	42,697
Foreign securities	8,813,491	10,980,287	2,166,795	12,729,667	15,612,960	2,883,292	66,003	82,230	16,227
Other securities	834,445	934,837	100,391	773,857	954,356	180,499	6,249	7,000	751
Subtotal	15,448,516	23,535,010	8,086,493	18,737,755	27,673,881	8,936,125	115,693	176,252	60,559
Balance sheet amount does not exceed acquisition cost or amortized cost:									
Monetary receivables purchased	14,445	13,750	(695)	16,156	15,865	(290)	108	102	(5)
Bonds	1,000,279	958,017	(42,262)	765,818	744,412	(21,405)	7,491	7,174	(316)
Domestic stocks	437,305	351,401	(85,903)	508,172	408,365	(99,807)	3,274	2,631	(643)
Foreign securities	7,353,018	6,818,269	(534,748)	5,746,763	5,459,997	(286,766)	55,066	51,061	(4,004)
Other securities	2,173,691	2,054,902	(118,789)	2,366,298	2,287,883	(78,415)	16,278	15,389	(889)
Subtotal	10,978,739	10,196,340	(782,399)	9,403,209	8,916,524	(486,685)	82,219	76,359	(5,859)
Total	¥26,427,256	¥33,731,350	¥7,304,093	¥28,140,965	¥36,590,405	¥8,449,439	\$197,912	\$252,612	\$54,700

* For the fiscal year ended March 31, 2023, stocks and other securities without market prices totaling ¥56,198 million (U.S. \$420 million), and investment balances to partnerships and so on totaling ¥168,980 million (U.S. \$1,265 million) are not included.

For the fiscal year ended March 31, 2022, stocks and other securities without market prices totaling ¥55,970 million, and investment balances to partnerships and so on totaling ¥152,919 million are not included.

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Notes to the Nonconsolidated Financial Statements (continued)

Impairment loss of ¥318 million (U.S. \$2 million) was recognized in the fiscal year ended March 31, 2023, and impairment loss of ¥9,573 million was recognized in the fiscal year ended March 31, 2022.

Regarding Domestic stocks and foreign stocks (included in Foreign securities), impairment losses are recognized for stocks whose fair values have declined significantly from the acquisition prices based on the fair value on the fiscal year-end date.

The criteria by which the fair value of a stock is deemed to have declined significantly are as follows:

- a. A security for which the ratio of the average fair value in the last month of the fiscal year to the acquisition cost is 50% or less.
- b. A security that meets both of the following criteria:
 1. Average fair value in the last month of the fiscal year is between 50% and 70% of its acquisition cost.
 2. The historical fair value, the business conditions of the issuing company, and other aspects are subject to certain requirements.

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Notes to the Nonconsolidated Financial Statements (continued)

(3) Scheduled repayment amounts for the main monetary claims and liabilities and redemption amounts for securities with maturities are as follows:

	Millions of Yen						Millions of U.S. Dollars					
	2023			2022			2023			2022		
	1 year or under	Over 1 year under 5 years	Over 5 years under 10 years	1 year or under	Over 1 year under 5 years	Over 5 years under 10 years	1 year or under	Over 1 year under 5 years	Over 5 years under 10 years	1 year or under	Over 1 year under 5 years	Over 5 years under 10 years
Monetary receivables purchased:	¥ 8,000	¥ 2,036	¥ 32,848	¥ 82,221	¥ 10,000	¥ 2,232	¥ 39,422	¥ 98,843	¥ 59	¥ 15	¥ 245	¥ 615
Policy-reserve-matching bonds	—	2,036	27,779	80,328	—	2,232	36,097	89,916	—	15	208	601
Available-for-sale securities	8,000	—	5,069	1,892	10,000	—	3,325	8,926	59	—	37	14
Investments in securities:	919,639	6,880,879	9,959,777	32,924,312	994,683	7,225,839	11,334,003	31,090,445	6,887	51,530	74,588	246,568
Policy-reserve-matching bonds	434,529	2,891,158	3,927,100	19,978,477	324,568	3,385,144	3,887,828	18,017,848	3,254	21,651	29,409	149,617
Available-for-sale securities	485,109	3,989,721	6,032,676	12,945,835	670,114	3,840,694	7,446,175	13,072,597	3,632	29,878	45,178	96,950
Loans	871,825	2,498,770	1,945,983	2,034,918	882,499	2,343,323	1,884,131	1,924,945	6,529	18,713	14,573	15,239
Corporate bonds	—	—	—	1,263,265	—	—	—	1,420,305	—	—	—	9,460
Loans payable	12,662	3,645	—	921,000	2,603	14,947	—	720,000	94	27	—	6,897

* Loans such as policy loans that do not have a stated maturity date are not included.

Also, ¥6,789 million (U.S. \$50 million) for the fiscal year ended March 31, 2023 and ¥5,695 million for the fiscal year ended March 31, 2022 in loans to legally or substantially bankrupt borrowers or borrowers who are not currently legally bankrupt but have a high probability of bankruptcy are not included.

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Notes to the Nonconsolidated Financial Statements (continued)

(4) Matters concerning the breakdown at each level of fair value for financial instruments are as follows:

Fair values of financial instruments are classified into the following three levels according to the observability and significance of inputs used in fair value measurement.

Level 1: Fair value measured based on the quoted prices (unadjusted) in active markets for identical assets or liabilities

Level 2: Fair value measured based on directly or indirectly observable inputs other than Level 1 inputs

Level 3: Fair value measured based on significant unobservable inputs

In cases of using multiple inputs with significant influence in fair value measurement, the fair value is classified to the lowest priority level of fair value measurement in which each input belongs.

a. Financial instruments whose balance sheet amount is measured at fair value

	Millions of Yen						Millions of U.S. Dollars					
	2023			2022			2023			2022		
As of March 31	Level 1	Level 2	Level 3	Total	Level 1	Level 2	Level 3	Total	Level 1	Level 2	Level 3	Total
Monetary receivables purchased:												
Available-for-sale securities	¥	¥	¥	¥	¥	¥	¥	¥	\$	\$	\$	\$
	–	13,536	765	14,301	–	15,865	6,210	22,076	–	101	5	107
	–	13,536	765	14,301	–	15,865	6,210	22,076	–	101	5	107
Investments in securities ^(*) :												
Trading securities	15,792,085	17,067,943	182,698	33,042,727	17,179,558	9,230,074	452,664	26,862,297	118,266	127,821	1,368	247,455
Available-for-sale securities	315,330	428,994	–	744,325	373,441	145,915	–	519,356	2,361	3,212	–	5,574
Bonds:	15,476,754	16,638,948	182,698	32,298,401	16,806,117	9,084,158	452,664	26,342,940	115,904	124,608	1,368	241,881
National government bonds	2,366,005	977,259	–	3,343,265	1,546,694	1,136,937	–	2,683,631	17,718	7,318	–	25,037
Local government bonds	–	–	–	2,366,005	1,546,694	100	–	1,546,794	17,718	–	–	17,718
Corporate bonds	–	65,931	–	65,931	–	71,861	–	71,861	–	493	–	493
Domestic stocks	–	911,328	–	911,328	–	1,064,976	–	1,064,976	–	6,824	–	6,824
Foreign securities:	9,504,669	80,818	–	9,585,487	9,507,468	62,030	–	9,569,499	71,180	605	–	71,785
Foreign bonds	3,606,079	12,613,296	182,698	16,402,074	5,748,628	7,885,190	452,664	14,086,482	27,005	94,460	1,368	122,834
Foreign stocks and other securities	2,722,203	7,037,411	182,698	9,942,314	5,389,558	7,826,771	452,664	13,668,994	20,386	52,702	1,368	74,457
Other securities	883,875	5,575,884	–	6,459,760	359,069	58,418	–	417,488	6,619	41,757	–	48,376
Derivative financial instruments ^(**) :												
Interest rate-related	1,707	(594,579)	112	(592,758)	2,494	(884,333)	116	(881,723)	12	(4,452)	0	(4,439)
Currency-related	–	(189,285)	112	(189,172)	–	(49,784)	116	(49,668)	–	(1,417)	0	(1,416)
Others	–	(406,226)	–	(406,226)	–	(844,942)	–	(844,942)	–	(3,042)	–	(3,042)
	1,707	932	–	2,640	2,494	10,393	–	12,887	12	6	–	19

(*) For the fiscal year ended March 31, 2023, investment trusts that applied either Paragraph 24-3 or Paragraph 24-9 of the "Implementation Guidance on Accounting Standard for Fair Value Measurement" are not included. The balance sheet value of investment trusts where the investment trust assets are financial instruments is ¥1,379,977 million (U.S. \$10,334 million), and where the investment trust assets are real estate, it is ¥39,600 million (U.S. \$296 million). The reconciliation between the beginning and ending balances of the current fiscal year is as follows.

(**) Assets and liabilities generated by derivative financial instruments are offset and presented net. Net liabilities in total are presented in parentheses.

Nippon Life Insurance Company

Notes to the Nonconsolidated Financial Statements (continued)

	Millions of Yen		Millions of U.S. Dollars		
	2023		2023		
As of March 31	Investment trusts where the investment trust assets are financial instruments (*3)	Investment trusts where the investment trust assets are real estate	Investment trusts where the investment trust assets are financial instruments (*3)	Investment trusts where the investment trust assets are real estate	Total
Beginning balance	¥ 975,582	¥ 36,203	\$ 7,306	\$ 271	\$ 7,577
Profit (loss)	347,475	(4,172)	2,602	(31)	2,570
Recorded as net income (loss)(*4)	15,563	(144)	116	(1)	115
Recorded as total valuations, conversions, and others(*5)	331,912	(4,028)	2,485	(30)	2,455
Purchases, sales and redemptions	56,919	7,569	426	56	482
Transactions that started applying Paragraph 24-3 or Paragraph 24-9 of the "Implementation Guidance on Accounting Standard for Fair Value Measurement"	-	-	-	-	-
Transactions that stopped applying Paragraph 24-3 or Paragraph 24-9 of the "Implementation Guidance on Accounting Standard for Fair Value Measurement"	-	-	-	-	-
Ending balance	1,379,977	39,600	10,334	296	10,631
Valuation gains/losses of investment trusts held as of March 31, 2023, included in profit/loss amounts for the year ended March 31, 2023 (*4)	-	-	-	-	-

(*3) They have restrictions mainly on cancellations beyond one month, and the balance sheet value of the investment trusts is ¥1,356,157 million (U.S. \$10,156 million).

(*4) Included in investment income and investment expenses in the statement of income.

(*5) Included in net unrealized gains (losses) on available-for-sale securities of total valuations, conversions, and others on the balance sheet.

Nippon Life Insurance Company

Notes to the Nonconsolidated Financial Statements (continued)

b. Financial instruments whose balance sheet amount is not measured at fair value

As of March 31	Millions of Yen					Millions of U.S. Dollars					
	2023					2022					
	Level 1	Level 2	Level 3	Total	Total	Level 1	Level 2	Level 3	Total	Total	
Monetary receivables purchased:	¥	¥	¥	¥	¥	¥	¥	¥	¥	\$	\$
Policy-reserve-matching bonds	—	—	112,309	112,309	112,309	—	—	132,765	132,765	—	841
Investments in securities:	25,692,306	2,132,493	582	27,825,382	25,461,966	2,453,814	752	27,916,534	15,970	4	208,383
Policy-reserve-matching bonds:	25,692,306	1,919,522	582	27,612,412	25,461,966	2,119,344	752	27,582,063	14,375	4	206,788
Bonds	25,637,882	1,850,302	582	27,488,767	25,428,137	2,047,374	752	27,476,264	13,856	4	205,862
Foreign securities	54,424	69,220	—	123,644	33,828	71,970	—	105,799	518	—	925
Investments in subsidiaries and affiliates	—	212,970	—	212,970	—	334,470	—	334,470	1,594	—	1,594
Loans:	—	—	7,783,432	7,783,432	—	—	7,629,701	7,629,701	—	58,289	58,289
Policy loans	—	—	437,717	437,717	—	—	457,242	457,242	—	3,278	3,278
Industrial and consumer loans	—	—	7,345,714	7,345,714	—	—	7,172,459	7,172,459	—	55,011	55,011
Corporate bonds	—	1,221,587	—	1,221,587	—	1,420,591	—	1,420,591	(9,148)	—	(9,148)
Loans payable	—	881,000	16,308	897,308	—	719,324	17,551	736,875	(6,597)	(122)	(6,719)

* For the fiscal year ended March 31, 2022, the transitional measures of Paragraph 26 of the "Implementation Guidance on Accounting Standard for Fair Value Measurement" are applied, and investment trusts are not included. The balance sheet amount of the investment trusts is ¥10,404,594 million.

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Notes to the Nonconsolidated Financial Statements (continued)

(5) Descriptions of the valuation techniques and inputs used in fair value measurement of the major financial instruments are as follows:

- 1) Securities and monetary receivables purchased that are treated as securities based on the "Accounting Standard for Financial Instruments" (ASBJ Statement No. 10)

The following applies to the fiscal year ended March 31, 2023.

Securities and monetary receivables purchased for which the unadjusted quoted price in an active market can be used are classified as Level 1 fair value. Listed stocks, national government bonds, and listed investment trusts are primarily included here. Cases where the market is not active even though the published quoted price was used are classified as Level 2 fair value. Local government bonds and corporate bonds are primarily included here. In cases where the published quoted price was not obtainable, the fair value is measured based on the valuation amount obtained through external information vendors or standard prices, etc. calculated by the management company. The fair value is classified as Level 2 when the valuation amount does not use unobservable inputs or the impact is not significant. The fair value is classified as Level 3 when significant unobservable inputs are used.

The following applies to the fiscal year ended March 31, 2022.

Securities and monetary receivables purchased for which the unadjusted quoted price in an active market can be used are classified as Level 1 fair value. Listed stocks and national government bonds are primarily included here. Cases where the market is not active even though the published quoted price was used are classified as Level 2 fair value. Local government bonds and corporate bonds are primarily included here. In cases where the published quoted price was not obtainable, the fair value is measured based on the valuation amount obtained through external information vendors. The fair value is classified as Level 2 when the valuation amount does not use unobservable inputs or the impact is not significant. The fair value is classified as Level 3 when significant unobservable inputs are used. Publicly available standard prices are used for investment trusts, the transitional measures of Paragraph 26 of the "Implementation Guidance on Accounting Standard for Fair Value Measurement" have been applied, and levels are not assigned.

- 2) Loans

- a. Policy loans

Fair value is measured at the carrying amount of policy loans as the carrying amount approximates fair value due to expected repayment periods, interest rate requirements, and other conditions. These loans have no repayment date based on characteristics, such as the loan amount being limited to the extent of the surrender benefit, and are classified as Level 3.

- b. Industrial and consumer loans

In cases where the borrower's credit status is not significantly different after executing the loan, carrying amount approximates fair value because market interest rates are reflected in future cash flows in the short term. Thus, carrying amount is used as fair value for variable interest rate loans. Fair value of fixed interest rate loans is measured by discounting cash flows to the present value using a discount rate reflecting credit and other risks to market interest for each classification based on the type of loan, internal rating, and period. This fair value is reflected for loans subject to designated hedge accounting ("*Furiate-shori*") for currency swaps and exceptional accounting treatment ("*Tokurei-shori*") for interest rate swaps.

Nippon Life Insurance Company

Notes to the Nonconsolidated Financial Statements (continued)

Fair value of loans to legally or substantially bankrupt borrowers or borrowers who are not currently legally bankrupt but have a high probability of bankruptcy is measured by deducting the estimated uncollectible amount from the carrying amount prior to direct write-offs based on the present value of future cash flows or the amount expected to be collected based on collateral and guarantees.

All measured fair values are classified as Level 3.

3) Derivative financial instruments

Fair value for which the unadjusted quoted price in an active market can be used is classified as Level 1. Bond futures and equity index futures are primarily included here. When the published quoted price cannot be used, a valuation amount obtained from external information vendors is primarily used. The fair value is classified as Level 2 when the valuation amount does not use unobservable inputs or the impact is not significant. The fair value is classified as Level 3 when significant unobservable inputs are used.

4) Corporate bonds

Fair value of corporate bonds issued by the Company is the market price, and is classified as Level 2. This fair value is reflected for corporate bonds subject to designated hedge accounting ("*Furiate-shori*") of currency swaps.

5) Loans payable

The carrying amount approximates fair value because market interest rates are reflected in future cash flows in the short term, and because the Company's credit status is not significantly different after executing the loans. Thus, carrying amount is used as fair value for variable interest rate loans, and their fair value is classified as Level 3. Fair value of fixed interest rate loans payable is measured, in principle, by discounting future cash flows to the present value using the expected rate in similar loans payable factoring in the Company's credit risk, and is classified as Level 3. However, loans payable financed by means of public offerings employing securitization schemes are measured at the market price of the corporate bonds issued to back the loans payable, and their fair value is classified as Level 2.

(6) Information on Level 3 fair value of financial instruments whose balance sheet amount is measured at fair value is as follows:

- 1) Quantitative information concerning significant unobservable inputs used in fair value measurement Notes are omitted as unobservable inputs are not estimated by the Company.
- 2) Reconciliation between the beginning and ending balances for the fiscal years ended March 31, 2023 and 2022, respectively, net unrealized gains (losses) recognized as gains (losses) for the fiscal years ended March 31, 2023 and 2022, respectively.

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Notes to the Nonconsolidated Financial Statements (continued)

	Millions of Yen				Millions of U.S. Dollars				
	2023		2022		2023		2022		
	Monetary receivables purchased: Available-for-sale securities	Investments in securities: Available-for-sale securities	Derivative financial instruments: Interest rate-related	Monetary receivables purchased: Available-for-sale securities	Investments in securities: Available-for-sale securities	Derivative financial instruments: Interest rate-related	Monetary receivables purchased: Available-for-sale securities	Investments in securities: Available-for-sale securities	Derivative financial instruments: Interest rate-related
Beginning balance	¥ 6,210	¥ 452,664	¥ 116	¥10,551	¥623,104	¥69	\$46	\$3,389	\$0
Profit (loss):	426	7,231	(345)	(99)	1,596	(281)	3	54	(2)
Recorded as net income (loss) ^{(*)1}	499	11,600	(345)	423	36,085	(281)	3	86	(2)
Recorded as total valuations, conversions, and others ^{(*)2}	(73)	(4,369)	-	(523)	(34,488)	-	0	(32)	-
Purchased, sold, issued, and settled	(5,871)	(277,197)	342	(4,241)	(172,036)	328	(43)	(2,075)	2
Replaced with Level 3 fair value ^{(*)3}	-	-	-	-	-	-	-	-	-
Replaced from Level 3 fair value ^{(*)4}	-	-	-	-	-	-	-	-	-
Ending balance	765	182,698	112	6,210	452,664	116	5	1,368	0
Valuation gains/losses of financial instruments held at the end of the fiscal year, included in profit/loss amounts for the fiscal year ^{(*)1}	-	-	(340)	-	-	(281)	-	-	(2)

^{(*)1} Included in investment income and investment expenses in nonconsolidated statements of income.

^{(*)2} Included in net unrealized gains (losses) on available-for-sale securities of total valuations, conversions, and others on the balance sheet.

^{(*)3} No Level 1 or Level 2 fair value was replaced with Level 3 fair value.

^{(*)4} No Level 3 fair value was replaced with Level 1 or Level 2 fair value.

Nippon Life Insurance Company

Notes to the Nonconsolidated Financial Statements (continued)

3) Description of fair value valuation process

The Company measures fair value based on internally decided policies concerning fair value measurement, and has confirmed the validity of valuation techniques and inputs used in fair value measurement established in said policies as well as the appropriateness of fair value level classifications.

In measuring fair value, the valuation models able to most appropriately reflect the nature, characteristics, and risk of individual financial instruments are used. When using quoted prices obtained from third parties, the valuation techniques and inputs used are confirmed, and the validity of the prices is verified using appropriate techniques including comparison with fair value presented by other vendors.

4) Explanation concerning impacts on fair value when significant unobservable inputs are changed

Notes are omitted, as unobservable inputs are not estimated by the Company.

Matters concerning fair value of financial instruments in the fiscal year ended March 31, 2021, are as follows:

(1) Balance sheet amounts and fair values of major financial instruments and their differences are as follows:

As of March 31	Millions of Yen		
	Balance sheet amount ^(*1)	Fair value ^(*2)	Difference
Cash and deposits (negotiable certificates of deposit):	¥ 113,998	¥ 113,998	¥ –
Available-for-sale securities	113,998	113,998	–
Monetary receivables purchased:	172,601	179,347	6,745
Policy-reserve-matching bonds	150,013	156,759	6,745
Available-for-sale securities	22,588	22,588	–
Assets held in trust:	135	135	–
Trading securities	135	135	–
Investments in securities:	60,339,883	63,462,340	3,122,457
Trading securities	724,950	724,950	–
Policy-reserve-matching bonds	23,526,269	26,494,134	2,967,864
Investments in subsidiaries and affiliates	128,615	283,208	154,592
Available-for-sale securities	35,960,047	35,960,047	–
Loans ^(*3) :	7,423,996	7,629,583	205,587
Policy loans	490,675	490,675	–
Industrial and consumer loans	6,933,320	7,138,907	205,587
Derivative financial instruments ^(*4) :	(420,572)	(420,572)	–
Hedge accounting not applied	42,904	42,904	–
Hedge accounting applied	(463,476)	(463,476)	–
Corporate bonds ^(*3)	1,321,512	1,347,344	25,832
Payables under repurchase agreements	1,014,978	1,014,978	–
Loans payable	538,317	539,218	901

^(*1) For transactions for which an allowance for doubtful accounts was recorded, the amount of the allowance is deducted.

^(*2) For securities for which impairment losses were recognized in the fiscal year ended March 31, 2021, the fair value is the balance sheet amount after the impairment losses are deducted.

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Notes to the Nonconsolidated Financial Statements (continued)

(*3) *The fair values of derivative financial instruments that are interest rate swaps under exceptional accounting treatment ("Tokurei-shori") or currency swaps under designated hedge accounting ("Furiate-shori") are included in the fair values of loans and corporate bonds because they are accounted for as an integral part of the loans and corporate bonds that are the hedged items.*

(*4) *Assets and liabilities generated by derivative financial instruments are offset and presented net. Net liabilities in total are presented in parentheses.*

(2) Fair value measurement methods for major financial instruments are as follows:

1) Securities, deposits, and monetary receivables purchased that are treated as securities based on the "Accounting Standard for Financial Instruments" (ASBJ Statement No. 10)

i) Items with a market price

Fair value is measured based on the closing market price on the balance sheet date. However, the fair values of available-for-sale domestic and foreign equity securities are based on the average market price over a one-month period prior to the balance sheet date.

ii) Items without a market price

Fair value is measured mainly by discounting future cash flows to present value or valuations obtained from external information vendors.

2) Loans

i) Policy loans

Fair value is measured at the carrying amount of policy loans as the carrying amount approximates fair value due to expected repayment periods, interest rate requirements, and other conditions. These loans have no repayment date based on characteristics, such as the loan amount being limited to the extent of the surrender benefit.

ii) Industrial and consumer loans

Carrying amount of variable interest rate loans approximates fair value because market interest rates are reflected in future cash flows over the short term. Thus, carrying amount is used as fair value for variable interest rate loans. Fair value of fixed interest rate loans is measured mainly by discounting future cash flows to present value.

Fair value of loans to legally or substantially bankrupt borrowers or borrowers who are not currently legally bankrupt but have a high probability of bankruptcy is measured by deducting the estimated uncollectible amount from the carrying amount prior to direct write-offs.

3) Derivative financial instruments

i) Fair value of futures and other market transactions is measured by the liquidation value or closing market price on the balance sheet date.

ii) Fair value of equity options is measured mainly based on liquidation value or closing market price on the balance sheet date or valuations obtained from external information vendors.

iii) Fair value of interest rate swaps, interest rate swaptions, foreign exchange contracts, currency options, currency swaps, and forward contracts is measured mainly based on valuations obtained from external parties.

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Notes to the Nonconsolidated Financial Statements (continued)

4) Assets held in trust

Fair value is based on a reasonably calculated price by the trustee of the assets held in trust, in accordance with the calculation methods set forth in 1) and 3) above.

5) Corporate bonds

Corporate bonds are stated at fair value on the balance sheet date.

6) Payables under repurchase agreements

The carrying amount approximates fair value due to their short-term settlement.

7) Loans payable

Carrying amount of variable interest rate loans payable approximates fair value because market interest rates are reflected in future cash flows over the short term. Thus, carrying amount is used as fair value for variable interest rate loans payable. Fair value of fixed interest rate loans payable is measured, in principle, by discounting future cash flows to present value; however, loans payable financed by means of public offerings employing securitization schemes are measured at the fair value of the corporate bonds issued to back the loans payable.

(3) Unlisted equity securities, investments in partnerships whereby partnership assets consist of unlisted equity securities, and other items of which the fair value is extremely difficult to determine are not included in investments in securities in table (1).

Balance sheet amounts by holding purpose were ¥1,179,556 million for stocks of subsidiaries and affiliates, and ¥711,324 million for available-for-sale securities as of March 31, 2021.

(4) Matters regarding securities and others by holding purpose are as follows:

1) Trading securities

Derivative financial instruments within assets held in trust, investments in securities for separate accounts and certain other securities are classified as trading securities as of March 31, 2021. Valuation gains/losses included in profit and loss for the fiscal year ended March 31, 2021 were gains of ¥50,015 million.

2) Held-to-maturity debt securities

No ending balance as of March 31, 2021.

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Notes to the Nonconsolidated Financial Statements (continued)

3) Policy-reserve-matching bonds

Balance sheet amounts, fair values, and their differences by type are as follows:

As of March 31	Millions of Yen		
	Balance sheet amount	Fair value	Difference
Type			
Fair value exceeds the balance sheet amount:			
Monetary receivables purchased	¥ 146,825	¥ 153,603	¥ 6,777
Bonds	19,474,557	22,579,362	3,104,804
Foreign securities	120,625	129,870	9,245
Subtotal	19,742,009	22,862,836	3,120,827
Fair value does not exceed the balance sheet amount:			
Monetary receivables purchased	3,188	3,155	(32)
Bonds	3,908,605	3,763,027	(145,577)
Foreign securities	22,481	21,873	(607)
Subtotal	3,934,274	3,788,057	(146,217)
Total	¥23,676,283	¥26,650,893	¥2,974,609

4) Available-for-sale securities

Acquisition cost or amortized cost, balance sheet amounts, and their differences by type are as follows:

As of March 31	Millions of Yen		
	Acquisition cost or amortized cost	Balance sheet amount	Difference
Type			
Balance sheet amount exceeds acquisition cost or amortized cost:			
Cash and deposits (negotiable certificates of deposit) ...	¥ 55,000	¥ 55,000	¥ 0
Monetary receivables purchased	14,297	15,016	718
Bonds	2,337,162	2,530,043	192,880
Domestic stocks	3,579,363	9,544,442	5,965,078
Foreign securities	15,114,971	18,095,796	2,980,825
Other securities	2,142,186	2,360,385	218,199
Subtotal	23,242,981	32,600,684	9,357,702
Balance sheet amount does not exceed acquisition cost or amortized cost:			
Cash and deposits (negotiable certificates of deposit) ...	59,000	58,998	(1)
Monetary receivables purchased	7,596	7,571	(24)
Bonds	319,236	312,208	(7,028)
Domestic stocks	538,025	437,210	(100,814)
Foreign securities	1,787,530	1,723,573	(63,956)
Other securities	971,416	956,386	(15,029)
Subtotal	3,682,805	3,495,949	(186,855)
Total	¥26,925,786	¥36,096,633	¥9,170,847

* Securities totaling ¥711,324 million, whose fair values are extremely difficult to determine, as of March 31, 2021, are not included.

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Notes to the Nonconsolidated Financial Statements (continued)

Impairment losses of ¥308 million were recognized for securities with a fair value in the fiscal year ended March 31, 2021.

Regarding Domestic stocks and foreign stocks (included in Foreign securities), with fair values, impairment losses are recognized for stocks whose fair value has declined significantly from the acquisition price based on the average fair value in the last month of the fiscal year, in principle. However, in the case of a security that meets certain criteria, such as a security for which the fair value declines substantially and the decline in the fair value in the last month of the fiscal year is substantial, impairment losses are recognized based on the fair value on the fiscal year-end date.

The criteria by which the fair value of a stock is deemed to have declined significantly are as follows:

- a. A security for which the ratio of the average fair value in the last month of the fiscal year to the acquisition cost is 50% or less.
- b. A security that meets both of the following criteria:
 1. Average fair value in the last month of the fiscal year is between 50% and 70% of its acquisition cost.
 2. The historical fair value, the business conditions of the issuing company and other aspects are subject to certain requirements.

(5) Scheduled repayment amounts for the main monetary claims and liabilities and redemption amounts for securities with maturities are as follows:

As of March 31, 2021	Millions of Yen			
	1 year or under	Over 1 year under 5 years	Over 5 years under 10 years	Over 10 years
Cash and deposits (negotiable certificates of deposit):	¥ 114,000	¥ –	¥ –	¥ –
Available-for-sale securities	114,000	–	–	–
Monetary receivables purchased: . . .	6,109	2,522	40,522	122,515
Policy-reserve-matching bonds	109	2,522	40,522	106,758
Available-for-sale securities	6,000	–	–	15,757
Investments in securities:	1,060,176	5,690,269	12,146,617	28,121,646
Policy-reserve-matching bonds	381,021	2,801,548	4,376,996	15,930,462
Available-for-sale securities	679,154	2,888,720	7,769,621	12,191,183
Loans ^(*1)	917,341	2,307,487	1,873,480	1,838,217
Corporate bonds	–	–	–	1,321,512
Payables under repurchase agreements	1,014,978	–	–	–
Loans payable	2,442	15,874	–	520,000

(*1) Loans such as policy loans which do not have a stated maturity date are not included. Also, ¥5,099 million in loans to legally or substantially bankrupt borrowers or borrowers who are not currently legally bankrupt but have a high probability of bankruptcy are not included.

5. Disclosures about Fair Value of Investment and Rental Properties

The balance sheet amounts for investment and rental properties were ¥1,237,586 million (U.S. \$9,268 million), ¥1,213,905 million and ¥1,197,817 million, with a fair value of ¥1,767,428 million

Nippon Life Insurance Company

Notes to the Nonconsolidated Financial Statements (continued)

(U.S. \$13,236 million), ¥1,677,566 million and ¥1,607,373 million as of March 31, 2023, 2022 and 2021, respectively. The Company owns rental office buildings and commercial facilities, the fair value of which at year-end is the amount measured based mainly on the "Real Estate Appraisal Standards." The amounts corresponding to asset retirement obligations that were included in the balance sheet amounts of investment and rental properties were ¥4,387 million (U.S. \$32 million), ¥4,077 million and ¥3,299 million as of March 31, 2023, 2022 and 2021, respectively.

6. Securities Loaned and Borrowed

The amounts of securities lent under lending agreements were ¥1,137,896 million (U.S. \$8,521 million), ¥2,098,496 million and ¥2,843,542 million as of March 31, 2023, 2022 and 2021, respectively.

Assets that can be sold or resecured are marketable securities borrowed under lending agreements. These assets were held without being sold or resecured and totaled ¥132,566 million (U.S. \$992 million), ¥402,310 million and ¥389,126 million at fair value as of March 31, 2023, 2022 and 2021, respectively.

7. Accumulated Depreciation

The amounts of accumulated depreciation of tangible fixed assets were ¥1,236,690 million (U.S. \$9,261million), ¥1,206,670 million and ¥1,152,548 million as of March 31, 2023, 2022 and 2021, respectively.

8. Separate Accounts

Separate account assets as provided for in Article 118, Paragraph 1 of the Insurance Business Act were ¥1,146,588 million (U.S. \$8,586 million), ¥1,207,557 million and ¥1,227,305 million as of March 31, 2023, 2022 and 2021, respectively, and a corresponding liability is recorded in the same amount.

These amounts are recorded on the balance sheet as separate account assets and separate account liabilities.

9. Monetary Receivables from and Monetary Liabilities to Subsidiaries and Affiliates

The total amounts of credits and debits to subsidiaries and affiliates as of March 31, 2023, 2022 and 2021, were as follows:

	Millions of Yen			Millions of U.S. Dollars
	2023	2022	2021	2023
Monetary receivables	¥119,058	¥74,798	¥62,548	\$891
Monetary liabilities	22,238	10,339	6,990	166

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Notes to the Nonconsolidated Financial Statements (continued)

10. Reserve for Dividends to Policyholders

Changes in the reserve for dividends to policyholders for the fiscal years ended March 31, 2023, 2022 and 2021, were as follows:

	Millions of Yen			Millions of U.S. Dollars
	2023	2022	2021	2023
Balance at the beginning of the fiscal year	¥1,060,577	¥1,046,832	¥1,043,785	\$ 7,942
Transfer to reserve from surplus in the previous fiscal year	199,868	276,006	185,145	1,496
Dividends paid to policyholders during the fiscal year	(209,674)	(283,608)	(203,557)	(1,570)
Increase in interest	21,174	21,346	21,458	158
Balance at the end of the fiscal year	¥1,071,945	¥1,060,577	¥1,046,832	\$ 8,027

11. Corporate Bonds

Corporate bonds within liabilities are subordinated corporate bonds with special provisions that subordinate the fulfillment of obligations on the bonds to all other debt obligations.

The corporate bonds are callable at the discretion of the Company, subject to the approval of the regulatory authority and other conditions.

The corporate bond issuance dates and callable dates for currency swaps under designated hedge accounting are as follows:

Issue date	Callable date
October 2014	Tenth anniversary date after the issue date and on each fifth anniversary date thereafter
January 2016	Tenth anniversary date after the issue date and on each fifth anniversary date thereafter
September 2017	Tenth anniversary date after the issue date and on each fifth anniversary date thereafter
January 2020	Tenth anniversary date after the issue date and on each fifth anniversary date thereafter
January 2021	Tenth anniversary date after the issue date and on each fifth anniversary date thereafter
September 2021	Tenth anniversary date after the issue date and on each fifth anniversary date thereafter

12. Net Assets Provided for in the Ordinance for Enforcement of the Insurance Business Act

The amounts per Article 30, Paragraph 2 of the Ordinance for Enforcement of the Insurance Business Act were ¥4,922,263 million (U.S. \$36,862 million), ¥5,739,186 million and ¥6,481,161 million as of March 31, 2023, 2022 and 2021, respectively.

13. Accrued Retirement Benefits

(1) Summary of retirement benefit plans

In terms of defined benefit plans, the Company has a defined benefit corporate pension plan and a lump-sum retirement payment plan for non sales personnel, sales

Nippon Life Insurance Company

Notes to the Nonconsolidated Financial Statements (continued)

management personnel, etc. In terms of defined contribution plans, the Company has a defined contribution pension plan. The Company also has a defined benefit plan for sales representatives, etc., in the form of a lump-sum retirement payment plan and an in-house pension plan.

(2) Defined benefit plan

1) Reconciliation of retirement benefit obligations at the beginning and end of the fiscal year

For the years ended March 31, 2023, 2022 and 2021	Millions of Yen			Millions of U.S. Dollars
	2023	2022	2021	2023
Retirement benefit obligations at the beginning of the year	¥618,899	¥625,689	¥631,072	\$4,634
Service costs	26,661	27,220	27,316	199
Interest cost	3,713	3,754	3,786	27
Actuarial losses accrued during the year	2,335	850	4,388	17
Retirement benefit payments	(35,974)	(38,614)	(40,874)	(269)
Retirement benefit obligations at the end of the year	¥615,636	¥618,899	¥625,689	\$4,610

2) Reconciliation of pension plan assets at the beginning and end of the fiscal year

For the years ended March 31, 2023, 2022 and 2021	Millions of Yen			Millions of U.S. Dollars
	2023	2022	2021	2023
Pension plan assets at the beginning of the year	¥239,463	¥243,500	¥238,608	\$1,793
Expected return on plan assets	3,520	3,287	3,221	26
Actuarial gains (losses) accrued during the year	(3,988)	3,803	11,991	(29)
Contributions by business proprietor	5,768	5,991	6,681	43
Retirement benefit payments	(13,495)	(17,119)	(17,002)	(101)
Pension plan assets at the end of the year	¥231,267	¥239,463	¥243,500	\$1,731

3) Reconciliation of retirement benefit obligations, pension plan assets, and accrued retirement benefits on the nonconsolidated balance sheets

For the years ended March 31, 2023, 2022 and 2021	Millions of Yen			Millions of U.S. Dollars
	2023	2022	2021	2023
Retirement benefit obligations for funded plans	¥ 235,544	¥ 242,167	¥ 250,573	\$ 1,763
Pension plan assets	(231,267)	(239,463)	(243,500)	(1,731)
Subtotal	4,277	2,704	7,072	32
Retirement benefit obligations for nonfunded plans	380,091	376,731	375,115	2,846
Unrecognized actuarial gains	(8,670)	(5,186)	(11,765)	(64)
Unrecognized prior service costs	2,635	3,953	5,271	19
Accrued retirement benefits	¥ 378,333	¥ 378,203	¥ 375,693	\$ 2,833

Nippon Life Insurance Company

Notes to the Nonconsolidated Financial Statements (continued)

4) Losses (gains) relating to retirement benefits

For the years ended March 31, 2023, 2022 and 2021	Millions of Yen			Millions of U.S. Dollars
	2023	2022	2021	2023
Service costs	¥26,661	¥27,220	¥27,316	\$199
Interest cost	3,713	3,754	3,786	27
Expected return on plan assets	(3,520)	(3,287)	(3,221)	(26)
Amortization of actuarial losses for the period	2,840	3,626	5,223	21
Prior service costs accrued during the year	(1,317)	(1,317)	(1,317)	(9)
Benefit cost for defined benefit plans	<u>¥28,377</u>	<u>¥29,995</u>	<u>¥31,787</u>	<u>\$212</u>

5) Pension plan assets consist of the following:

	2023	2022	2021
General account of Nippon Life	58.7%	49.5%	49.8%
Cash and deposits	21.0%	25.1%	20.6%
Foreign securities	12.4%	14.9%	19.9%
Domestic stocks	4.4%	4.1%	3.7%
Bonds	3.5%	6.4%	6.0%
Total	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>

6) Calculation method for long-term expected rate of return on plan assets

To determine the long-term expected rate of return on pension plan assets, the Company takes into consideration present and forecasted allocation of the pension plan assets, and present and long-term rates of return that are expected from the portfolio of assets that comprise the pension plan assets.

7) Matters relating to the basis for actuarial calculations

The main items in the basis for actuarial calculations as of March 31, 2023, 2022 and 2021, are as follows:

	2023	2022	2021
Discount rate	0.6%	0.6%	0.6%
Long-term expected rate of return on plan assets	1.5%	1.4%	1.4%

(3) Defined contribution plans

The Company contributed ¥2,260 million (U.S. \$16 million), ¥2,280 million and ¥2,249 million to defined contribution plans during the fiscal years ended March 31, 2023, 2022 and 2021, respectively.

14. Foundation Funds

Foundation funds serve as the primary source of capital for Japanese mutual life insurance companies. These funds are similar to loans, as interest payments, maturity dates and other items must be established at the time of the offering. In the event of a bankruptcy or similar development, repayment of the principal and interest on foundation funds is subordinated to the repayment of amounts owed to ordinary creditors and insurance claims and benefit payments owed to policyholders. Upon redemption of foundation funds, mutual companies are required to make an addition to the reserve for redemption of foundation funds, which serves as

Nippon Life Insurance Company

Notes to the Nonconsolidated Financial Statements (continued)

retained earnings, equal to the amount redeemed. As a result, the full amount of foundation funds remains in net assets even after redemption. Foundation funds are therefore positioned as a mutual company's core capital, which is equivalent to the stated capital of a joint-stock company.

The Company redeemed ¥50,000 million of foundation funds and credited the same amount to reserve for redemption of foundation funds as prescribed in Article 56 of the Insurance Business Act for the fiscal year ended March 31, 2022. ¥50,000 million of foundation funds were offered pursuant to Article 60 of the Insurance Business Act during the fiscal year ended March 31, 2022.

15. Pledged Assets

Assets pledged as collateral in the form of investments in securities, land, and buildings as of March 31, 2023, were ¥3,056,167 million (U.S. \$22,887 million), ¥252 million (U.S. \$1 million), and ¥36 million (U.S. \$0 million), respectively. The total amount of liabilities covered by the aforementioned assets was ¥1,959,782 million (U.S. \$14,676 million) as of March 31, 2023.

These amounts included ¥1,844,304 million (U.S. \$13,811 million) of the sale of securities under repurchase agreements and ¥1,951,398 million (U.S. \$14,613 million) of payables under repurchase agreements, as of March 31, 2023.

Assets pledged as collateral in the form of investments in securities, land, and buildings as of March 31, 2022, were ¥3,689,448 million, ¥252 million and ¥38 million, respectively. The total amount of liabilities covered by the aforementioned assets was ¥2,452,561 million as of March 31, 2022.

These amounts included ¥2,214,261 million of the sale of securities under repurchase agreements and ¥2,452,560 million of payables under repurchase agreements, as of March 31, 2022.

Assets pledged as collateral in the form of investments in securities, land, and buildings as of March 31, 2021, were ¥2,002,158 million, ¥252 million and ¥40 million, respectively. The total amount of liabilities covered by the aforementioned assets was ¥1,014,997 million as of March 31, 2021.

These amounts included ¥946,842 million of the sale of securities under repurchase agreements and ¥1,014,978 million of payables under repurchase agreements, as of March 31, 2021.

16. Investments in Subsidiaries and Affiliates

The total amounts of stocks and investments in subsidiaries and affiliates were ¥1,604,403 million (U.S. \$12,015 million), ¥1,466,399 million and ¥1,308,172 million as of March 31, 2023, 2022 and 2021, respectively.

On January 24, 2023, the Company resolved to invest up to \$1.0 billion in an investment limited partnership that invests in Resolution Life Group Holdings Ltd. With the conclusion of regulatory approvals, the Company invested a partial amount of \$742 million (¥111,251 million at ¥149.79 = U.S. \$1) in Resolution Life Group Holdings Ltd. on October 2, 2023.

Nissay Small-Amount and Short-Term Insurance Preparatory Company (the "Preparatory Company"), which was established by the Company on April 30, 2021, changed its trade name to Nissay Plus SSI Company Inc. ("Nissay Plus") on March 24, 2022, following completion of the acquisition of approvals of the Commissioner of the Financial Services Agency pursuant to Article 272-31, Paragraph 1 and Article 106, Paragraph 7 of the Insurance Business Act by the Company and the acquisition of a small-amount and short-term life insurance business license pursuant to Article 272 of the Insurance Business Act by the Preparatory Company on the same day.

Nippon Life Insurance Company

Notes to the Nonconsolidated Financial Statements (continued)

1) Purpose of company establishment

The purpose of establishing the company is to flexibly and dynamically provide various insurance products for the areas of both life and non-life insurance in order to address diversifying customer needs against the backdrop of changing lifestyles, diversifying individual values, and the widespread use of digital environments.

2) Overview of Nissay Plus

- a. Company name: Nissay Plus SSI Company Inc.
- b. Head office location: Chiyoda-ku, Tokyo
- c. Capital stock: ¥2.6 billion (including ¥1.3 billion of capital reserve)

3) Date of establishment

April 30, 2021

4) Percentage of voting rights held by the Company

100%

17. Receivables and Loans

(1) Of the loans, the total amount of bankrupt and quasi-bankrupt loans, doubtful loans, loans that are delinquent for over three months, and restructured loans were ¥29,637 million (U.S. \$221 million), ¥30,345 million and ¥29,456 million as of March 31, 2023, 2022 and 2021, respectively. The breakdown is as follows:

- 1) The amounts of bankrupt and quasi-bankrupt loans were ¥10,041 million (U.S. \$75 million), ¥10,274 million and ¥10,308 million as of March 31, 2023, 2022 and 2021, respectively.

Bankrupt and quasi-bankrupt loans are loans to borrowers that have fallen into bankruptcy due to reasons including initiation of bankruptcy proceedings, start of reorganization proceedings, or submission of an application to start rehabilitation proceedings.

- 2) The amounts of doubtful loans were ¥18,064 million (U.S. \$135 million), ¥18,303 million and ¥16,511 million as of March 31, 2023, 2022 and 2021, respectively.

Doubtful loans are loans that are not applicable to bankrupt and quasi-bankrupt loans, with a strong likelihood that loan principal cannot be recovered or interest cannot be received according to the contract because of the difficulties in the financial condition and business performance of the debtor, who has not yet entered into bankruptcy.

- 3) The amounts of loans delinquent for over three months were ¥50 million (U.S. \$0 million) as of March 31, 2023, and none for the fiscal years ended March 31, 2022 and 2021.

Loans that are delinquent for over three months are loans that are not applicable to bankrupt and quasi-bankrupt loans and doubtful loans, and have principal or interest being unpaid for over three months following the due date based on the loan agreement.

Nippon Life Insurance Company

Notes to the Nonconsolidated Financial Statements (continued)

- 4) The amounts of restructured loans were ¥1,481 million (U.S. \$11 million), ¥1,767 million and ¥2,635 million as of March 31, 2023, 2022 and 2021, respectively.

Restructured loans are loans that are not applicable to bankrupt and quasi-bankrupt loans, doubtful loans, and loans delinquent for over three months, and that provide concessions favorable to the borrower with the intent of supporting the borrowers' restructuring, such as by reducing or exempting interest, postponing principal or interest payments, releasing credits, or providing other benefits to the borrowers.

- (2) After directly deducting the estimated uncollectible amount, bankrupt and quasi-bankrupt losses decreased by ¥1,975 million (U.S. \$14 million), ¥586 million and ¥2,514 million as of March 31, 2023, 2022 and 2021, respectively.

18. Loan Commitments

The amounts of commitments related to loans and loans outstanding were ¥322,872 million (U.S. \$2,417 million), ¥292,165 million and ¥343,726 million as of March 31, 2023, 2022 and 2021, respectively.

19. Policy Reserves for Reinsurance Contracts Provided in Accordance with Article 71, Paragraph 1 of the Ordinance for Enforcement of the Insurance Business Act

The amounts of policy reserves provided for the portion of reinsurance (hereafter referred to as "policy reserves for ceded reinsurance") as defined in Article 71, Paragraph 1 of the Ordinance for Enforcement of the Insurance Business Act were ¥175 million (U.S. \$1 million), ¥182 million and ¥213 million as of March 31, 2023, 2022 and 2021, respectively.

20. Contributions to the Life Insurance Policyholder Protection Fund and Organization

Of the maximum borrowing amount from the Life Insurance Policyholders Protection Corporation of Japan, which is provided for in Article 37-4 of the Order for Enforcement of the Insurance Business Act, the amounts applied to the Company were estimated to be ¥71,238 million and ¥72,187 million as of March 31, 2022 and 2021, respectively. The amounts contributed to the aforementioned corporation were recorded within operating expenses for the fiscal year.

21. Investment Income and Expenses

The major components of gain on sales of securities were as follows:

	Millions of Yen			Millions of U.S. Dollars
	2023	2022	2021	2023
Bonds including national government bonds	¥128,906	¥ 23,938	¥ 50,774	\$ 965
Domestic stocks and other securities	298,813	366,791	89,320	2,237
Foreign securities	377,868	74,524	367,189	2,829

Nippon Life Insurance Company

Notes to the Nonconsolidated Financial Statements (continued)

The major components of loss on sales of securities were as follows:

	Millions of Yen			Millions of U.S. Dollars
	2023	2022	2021	2023
Bonds including national government bonds	¥177,489	¥75,728	¥ 2,319	\$1,329
Domestic stocks and other securities	100,820	15,014	33,854	755
Foreign securities	596,081	22,873	4,019	4,464

The major components of loss on valuation of securities were as follows:

	Millions of Yen			Millions of U.S. Dollars
	2023	2022	2021	2023
Domestic stocks and other securities	¥4,268	¥11,658	¥1,888	\$31
Foreign securities	1,966	1,463	3,074	14

Gain/loss from assets held in trust, net included net valuation gains of ¥4,292 million for the fiscal year ended March 31, 2022 and losses of ¥25,339 million for the fiscal year ended March 31, 2021.

Loss on derivative financial instruments, net included net valuation losses of ¥114,963 million (U.S. \$860 million), losses of ¥14,865 million and losses of ¥11,658 million for the fiscal years ended March 31, 2023, 2022 and 2021, respectively.

22. Reversal of Policy Reserves for Ceded Reinsurance

Reversal of policy reserves for ceded reinsurance that were added from the calculation of provision for policy reserves were ¥7 million (U.S. \$0 million), ¥30 million and ¥41 million for the fiscal years ended March 31, 2023, 2022 and 2021.

23. Impairment Losses

(1) Method for grouping the assets

Leased property and idle property are classified as one asset group per property. Assets utilized for insurance business operations are classified into one asset group.

(2) Circumstances causing impairment losses

The Company observed a marked decrease in profitability or fair value in some of the fixed asset groups. The carrying amount of fixed assets was reduced to the recoverable amount and impairment losses were recognized as extraordinary losses for the fiscal years ended March 31, 2023, 2022 and 2021.

(3) Breakdown of asset groups that recognized impairment losses:

For the year ended March 31, 2023

Purpose of use	Millions of Yen		
	Land	Buildings	Total
Leased property	¥2,864	¥1,046	¥ 3,910
Idle property	4,030	3,523	7,554
Total	¥6,895	¥4,569	¥11,465

Nippon Life Insurance Company

Notes to the Nonconsolidated Financial Statements (continued)

For the year ended March 31, 2022

Purpose of use	Millions of Yen			
	Land	Leasehold interests in land	Buildings	Total
Leased property	¥ 375	¥1	¥ 286	¥ 662
Idle property	3,135	–	4,331	7,466
Total	¥3,510	¥1	¥4,617	¥8,129

For the year ended March 31, 2021

Purpose of use	Millions of Yen		
	Land	Buildings	Total
Leased property	¥ 147	¥ –	¥ 147
Idle property	3,299	1,438	4,738
Total	¥3,447	¥1,438	¥4,885

For the year ended March 31, 2023

Purpose of use	Millions of U.S. Dollars		
	Land	Buildings	Total
Leased property	\$21	\$ 7	\$29
Idle property	30	26	56
Total	\$51	\$34	\$85

(4) Calculation method of recoverable amount

The recoverable amount used for the measurement of impairment losses is based on the net realizable value upon sales of the assets or the value in use.

The value in use is calculated discounting future cash flows at 3.0% in principle for the fiscal years ended March 31, 2023, 2022, and 2021. Net realizable values are determined based on appraisals performed in accordance with the “Real Estate Appraisal Standards” or standard prices.

24. Deferred Tax Assets and Liabilities

(1) Deferred tax assets/liabilities consisted of the following:

	Millions of Yen			Millions of U.S. Dollars
	2023	2022	2021	2023
Deferred tax assets	¥ 2,133,044	¥ 2,035,718	¥ 1,812,734	\$ 15,974
Valuation allowance for deferred tax assets	(83,612)	(74,263)	(65,469)	(626)
Subtotal	2,049,431	1,961,455	1,747,264	15,348
Deferred tax liabilities	(2,199,294)	(2,446,030)	(2,624,769)	(16,470)
Net deferred tax liabilities	¥ (149,863)	¥ (484,574)	¥ (877,504)	\$ (1,122)

Nippon Life Insurance Company

Notes to the Nonconsolidated Financial Statements (continued)

The major components resulting in deferred tax assets/liabilities were as follows:

	Millions of Yen			Millions of U.S. Dollars
	2023	2022	2021	2023
Deferred tax assets:				
Policy reserves and other reserves	¥1,294,199	¥1,226,068	¥1,084,110	\$ 9,692
Reserve for price fluctuations in investments in securities	442,055	443,675	424,614	3,310
Accrued retirement benefits	105,555	105,518	104,818	790
Deferred losses on derivatives under hedge accounting	175,626	154,077	89,726	1,315
Deferred tax liabilities:				
Net unrealized gains on available-for-sale securities	¥2,028,811	¥2,349,062	¥2,542,367	\$15,193

The main reason for the change in the valuation allowance that reduced the deferred tax assets were a decrease in the valuation allowance in line with a rise in the fair value of shares and an increase in the valuation allowance in line with a decline in the fair value of shares for the fiscal years ended March 31, 2021.

- (2) The statutory tax rate was 27.9%, 27.9% and 27.9% for the fiscal years ended March 31, 2023, 2022 and 2021, respectively. The main factors for the difference between the statutory tax rates and the effective income tax rates were as follows:

	2023	2022	2021
Reserve for dividends to policyholders	(25.0)%	(13.5)%	(22.4)%

25. Transactions with Subsidiaries and Affiliates

The total income and expenses from transactions with subsidiaries and affiliates for the fiscal years ended March 31, 2023, 2022 and 2021, were as follows:

	Millions of Yen			Millions of U.S. Dollars
	2023	2022	2021	2023
Total income	¥51,372	¥45,286	¥28,938	\$384
Total expenses	38,439	37,184	30,342	287

26. Loss on Valuation of Shares of Subsidiaries and Affiliates

For the fiscal year ended March 31, 2023, an impairment loss was recognized on the shares of Nippon Life Americas, Inc., the Company's consolidated subsidiary, due to a significant decrease in the net realizable value of the shares relative to the carrying amount of the investment in connection with a decline in assets under management of an asset management company, which is an investee of Nippon Life Americas, Inc., due to rising U.S. interest rates. Accordingly, a loss on valuation of shares of subsidiaries and affiliates of ¥10,691 million (U.S. \$80 million) was recorded under extraordinary losses.

In addition, an impairment loss was recognized on the shares of PT Sequis, which is an equity-method affiliate of the Company, and PT Asuransi Jiwa Sequis Life, which is a life insurance company, due to a significant decrease in the net realizable value of their shares relative to the

Nippon Life Insurance Company

Notes to the Nonconsolidated Financial Statements (continued)

carrying amount of the investments in connection with declines in their corporate valuation amounts as sales results fell below the projected sales volume of new policies. Accordingly, a loss on valuation of shares of subsidiaries and affiliates of ¥20,862 million (U.S. \$156 million) was recorded in total under extraordinary losses.

27. Transactions with Related Parties

In the fiscal year ended March 31, 2023, transactions with related parties were as follows:

Subsidiaries and Affiliates

Category	Company Name	Location	Capital	Business Details	% Voting Rights Owned	Relationship with Related Party	Transaction Details	Ending Balance
Subsidiary	Nissay Credit Guarantee Co., Ltd.	Osaka Osaka City	¥950 million (U.S. \$7 million)	Loan guarantee services	100%	Loan guarantees, etc. Concurrently serving as directors, etc.	Guarantee of the Company's loans (*)	¥761,700 million (U.S. \$5,704 million)

(*) The Company receives guarantees for its loans based on the guarantee contract between the debtor and Nissay Credit Guarantee Co., Ltd.

28. Subsequent Events

(1) The Company assumed the following yen-denominated subordinated debt on April 20, 2023:

Principal amount	¥80 billion (U.S. \$599 million)
Interest rate	Fixed rate for the first 10 years from the loan date Updated to a fixed rate every 5 years thereafter
Repayment date	30 years after the loan date (with prior approval of the regulatory authority, etc., early repayment is possible at the Company's discretion on the due date after 10 years from the loan date and every 5 years thereafter)
Use of funds	General working capital

Nippon Life Insurance Company

Notes to the Nonconsolidated Financial Statements (continued)

(2) On September 13, 2023, the Company issued corporate bonds as follows:

Name	US dollar-denominated subordinated bonds due 2053 with interest deferral options
Issue price	100% of per value
Total amount issued	US\$930 million
Interest rate	A fixed rate of 6.25% per annum until September 2033 and a fixed rate with step-up thereafter (reset every five years)
Maturity	September 2053 (The corporate bonds are callable on September 13, 2033, and on each fifth anniversary date of the issuance date thereafter at the discretion of the Company, subject to prior approval by the regulatory authorities.)
Collateral and guarantees	The corporate bonds are not secured or guaranteed, and there are no specific assets pledged for them.
Use of funds	General working capital

Designated hedge accounting has been applied to these bonds using the currency swap as a hedging instrument.

(3) Investment in HANASAKU LIFE INSURANCE Co., Ltd.

On September 21, 2023, the Company resolved to invest \$271 million (¥40 billion at ¥147.07 = U.S. \$1) in HANASAKU LIFE INSURANCE Co., Ltd. With the conclusion of regulatory approvals, the Company executed the investment on November 30, 2023

(4) Investment in Nippon Wealth Life Insurance Company Limited

On December 11, 2023, the Company resolved to invest \$1,750 million (¥250 billion at ¥142.79 = U.S. \$1) in Nippon Wealth Life Insurance Company Limited. With the conclusion of regulatory approvals, the Company executed the investment on December 27, 2023.

(5) Agreement to invest in Nichii Holdings Co., Ltd.

On November 28, 2023, the Company reached an agreement with BCPE Color Cayman, L.P. and Color Cayman Investments, LLC, both of which are indirectly owned by funds advised by Bain Capital Private Equity, L.P., and other shareholders wherein the Company would acquire 99.6% of shares outstanding in BCJ-43 Co., Ltd., which owns all shares of Nichii Holdings Co., Ltd. The purpose of the share acquisition is to invigorate and improve the productivity and sustainability of the childcare support, healthcare, and seniors businesses among others as the Company strives to create a society where all generations can live with reassurance.

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Consolidated Balance Sheets

	(Million Yen)	
	As of December 31, 2023	As of March 31, 2023
Assets:		
Cash and deposits	1,990,851	1,590,868
Call loans	341,556	426,706
Monetary receivables purchased	244,381	244,146
Investments in securities	77,623,183	72,332,848
Loans	8,877,027	8,636,099
Tangible fixed assets	1,876,044	1,858,492
Intangible fixed assets	370,004	368,478
Reinsurance receivables	98,376	4,193
Other assets	2,037,189	2,043,278
Net defined benefit asset	1,298	1,276
Deferred tax assets	35,922	58,529
Customers' liability for acceptances and guarantees. . . .	60,077	62,523
Allowance for doubtful accounts	(9,084)	(9,728)
Total assets	93,546,829	87,617,712
Liabilities:		
Policy reserves and other reserves:	73,546,207	71,499,125
Reserve for outstanding claims	249,990	261,387
Policy reserves	72,111,900	70,114,744
Reserve for dividends to policyholders (mutual company)	1,137,062	1,071,945
Reserve for dividends to policyholders (limited company)	47,253	51,046
Reinsurance payables	16,596	20,475
Corporate bonds	1,516,319	1,378,865
Other liabilities	7,177,354	5,337,929
Accrued bonuses for directors, and audit and supervisory board members	283	439
Net defined benefit liability	437,310	437,909
Accrued retirement benefits for directors, and audit and supervisory board members	638	634
Reserve for program points	8,753	8,444
Reserve for price fluctuations in investments in securities	1,726,584	1,684,717
Deferred tax liabilities	621,220	139,712
Deferred tax liabilities for land revaluation	98,803	99,350
Acceptances and guarantees	60,077	62,523
Total liabilities	85,210,148	80,670,128
Net assets:		
Foundation funds	100,000	100,000
Reserve for redemption of foundation funds	1,350,000	1,350,000
Reserve for revaluation	651	651
Consolidated surplus	583,511	579,367
Total foundation funds and others	2,034,162	2,030,018
Net unrealized gains on available-for-sale securities . . .	7,033,780	5,176,583
Deferred losses on derivatives under hedge accounting	(935,278)	(375,789)
Land revaluation losses	(49,907)	(56,264)
Foreign currency translation adjustments	121,311	53,170
Remeasurement of defined benefit plans	(4,008)	(5,938)
Total accumulated other comprehensive income	6,165,898	4,791,761
Share acquisition rights	1,671	1,921
Noncontrolling interests	134,947	123,883
Total net assets	8,336,680	6,947,584
Total liabilities and net assets	93,546,829	87,617,712

Notes to the Consolidated Balance Sheets as of December 31, 2023

1. The Australian Accounting Standards Board has issued the accounting standard Insurance Contracts (hereinafter, "AASB 17"). AASB 17 has been applied to MLC Limited, the Company's consolidated subsidiary, from the three months ended June 30, 2023. This accounting standard establishes principles for the recognition, measurement, and presentation, etc. of insurance contracts. The relevant changes in accounting policies are retrospectively applied. Therefore, the consolidated financial statements for the year ended March 31, 2023, and the nine months ended December 31, 2022, have been retrospectively adjusted. As a result, ordinary profit and surplus before income taxes on the consolidated statement of income for the nine months ended December 31, 2022 increased by ¥34,313 million each, compared with amounts that would have been recorded before retrospective adjustment. The cumulative effect of these changes was reflected in net assets at the beginning of the fiscal year ended March 31, 2023. As a result, the beginning balance of consolidated surplus for the fiscal year ended March 31, 2023 decreased by ¥98,993 million.
2. The corporate tax, inhabitant tax, and income tax adjustments of the Company for the nine months ended December 31, 2023, are calculated based on the assumption of accumulations and reversals of the reserve for reduction entry of real estate and the reserve for dividends to policyholders (mutual company) due to the appropriation of surplus in the current fiscal year.
3. The Company and its certain consolidated life insurance companies in Japan provided additional policy reserves in the nine months ended December 31, 2023. As a result, policy reserves increased by ¥47,079 million, while ordinary profit and surplus before income taxes decreased by ¥47,079 million.
 - a) The Company

Effective from the fiscal year ended March 31, 2020, the Company has provided additional policy reserves to cover a possible deficiency in the reserve for paid-up insurance policies and similar policies among certain whole life insurance policies (including lump-sum payment policies). Moreover, effective from the fiscal year ended March 31, 2022, the Company has expanded the scope of whole life insurance policies (including lump-sum payment policies) for which additional policy reserves will be provided. For such policies with premiums that have been paid and similar policies (including lump-sum payment policies), the Company has decided to successively provide these additional policy reserves over the next five years. As a result, policy reserves increased by ¥41,154 million, while ordinary profit and surplus before income taxes decreased by ¥41,154 million, compared with amounts that would have been recorded if the additional policy reserve amounts had not been reserved in the nine months ended December 31, 2023.
 - b) TAIJU LIFE INSURANCE COMPANY LIMITED

TAIJU LIFE INSURANCE COMPANY LIMITED has provided additional policy reserves to cover a possible deficiency in the reserve for certain individual annuity policyholders. As a result, policy reserves increased by ¥5,925 million, while ordinary profit and deficit before income taxes decreased by ¥5,925 million, compared with amounts that would have been recorded had the additional policy reserve amounts not been provided in the nine months ended December 31, 2023.
4. The Company and its certain consolidated subsidiaries cannot calculate an appropriate amount of the reserve for incurred but not reported (IBNR) claims (insurance claims and benefits whose reasons for payment have not yet been reported, but whose reasons for payment stipulated by insurance policies are deemed to have already occurred) pursuant to the calculation based on Article 1, Paragraph 1, Principles of the Ministry of Finance Public Notice No. 234 of 1998 (hereinafter, "the IBNR Notice") due to the end of special treatment from May 8, 2023. Under these special treatment, payment was made for hospitalization and related benefits in cases where the insured was diagnosed with COVID-19 and recuperated at a lodging facility or at home under the supervision of a physician or other medical personnel (hereinafter, "deemed hospitalization"). Accordingly, the Company and its certain subsidiaries have recorded an amount calculated using the following method under the provision of Article 1, Paragraph 1, of the IBNR Notice.

(Outline of calculation method)

The Company and its certain subsidiaries calculated the reserve amount using the same method as that set forth in Article 1, Paragraph 1, Principles of the IBNR Notice, after excluding the amounts related to deemed hospitalization from the required amount of provisions to reserve for IBNR claims over all periods under Article 1, Paragraph 1, Principles of the IBNR Notice and the amount of payments for insurance claims and benefits under said notice. As of March 31, 2023, the Company and its certain subsidiaries had calculated reserve amounts by classifying them as a reserve for IBNR claims related to deemed hospitalization and a reserve for IBNR claims related to reasons other than deemed hospitalization. However, as a result of ending the special treatment for hospitalization and related benefits in cases of deemed hospitalization during the three months ended June 30, 2023, the Company and its certain subsidiaries have shifted to a method of calculating the reserve for IBNR claims related to deemed hospitalization as zero.

5. Changes in the reserve for dividends to policyholders (mutual company) for the nine months ended December 31, 2023, were as follows:

	Million Yen
	<u>Nine months ended December 31, 2023</u>
a. Balance at the beginning of the current fiscal year	1,071,945
b. Transfer to reserve from surplus for the previous fiscal year	181,910
c. Dividends paid to policyholders (mutual company) during the current nine-month period.....	132,584
d. Increase in interest.....	15,791
e. Balance at the end of the current nine-month period (a+b-c+d)	<u>1,137,062</u>

6. Changes in the reserve for dividends to policyholders (limited company) for the nine months ended December 31, 2023, were as follows:

	Million Yen
	<u>Nine months ended December 31, 2023</u>
a. Balance at the beginning of the current fiscal year	51,046
b. Dividends paid to policyholders (limited company) during the current nine-month period.....	12,367
c. Increase in interest.....	5
d. Provision for reserve for dividends to policyholders (limited company)...	8,568
e. Balance at the end of the current nine-month period (a-b+c+d)	<u>47,253</u>

7. On November 28, 2023, the Company reached an agreement with BCPE Color Cayman, L.P. and Color Cayman Investments, LLC, both of which are indirectly owned by funds advised by Bain Capital Private Equity, L.P., and other shareholders wherein the Company would acquire 99.6% of shares outstanding in K.K. BCJ-43, which owns all shares of Nichii Holdings Co., Ltd.
8. The amount of securities lent under lending agreements was ¥1,856,619 million as of December 31, 2023.
9. TAIJU LIFE INSURANCE COMPANY LIMITED, Nippon Wealth Life Insurance Company Limited, and HANASAKU LIFE INSURANCE Co., Ltd., which are the Company's consolidated subsidiaries, have concluded modified coinsurance agreements.

TAIJU LIFE INSURANCE COMPANY LIMITED and Nippon Wealth Life Insurance Company Limited, which are the Company's consolidated subsidiaries, have concluded modified coinsurance agreements.

TAIJU LIFE INSURANCE COMPANY LIMITED has concluded a modified coinsurance agreement covering foreign currency-denominated single payment endowment insurance (U.S. dollar/Australian dollar) and foreign currency-denominated single payment whole life insurance (U.S. dollar/Australian dollar). Through this modified coinsurance agreement, insurance risk has been transferred, and items including additional policy reserves or reversals associated with market price adjustments upon interest rate fluctuations are recorded as reinsurance

revenue and presented in revenues from insurance and reinsurance. However, in cases where reinsurance revenue related to this modified coinsurance agreement is negative, the items are recorded as reinsurance premiums and presented as benefits and other payments. The outstanding balance of reinsurance payables related to these modified coinsurance agreements stood at ¥14,759 million as of December 31, 2023. The outstanding balance of the policy reserve component associated with the modified coinsurance agreements stood at ¥1,245,305 million as of December 31, 2023.

Nippon Wealth Life Insurance Company Limited records reinsurance revenue according to the timing of accrual of benefits and other payments for covered insurance products and to the ceding ratio for those products based on the reinsurance agreement. In addition, the ceding commission and policy reserve components are recorded according to the covered period and ceding ratio stipulated by the reinsurance agreement. These items are recorded as reinsurance premiums according to factors such as the timing of accrual of premiums for covered insurance products and the ceding ratio for those products based on the reinsurance agreement. The outstanding balance of unamortized ceding commissions related to reinsurance agreements under Article 1, Paragraph 5 of the Ministry of Finance Public Notice No. 50 of 1996 was ¥92,789 million as of December 31, 2023. In addition, the outstanding balance of reinsurance receivables related to these modified coinsurance agreements was ¥92,789 million as of December 31, 2023. Policy reserves include the reinsurance company's entrusted policy reserve of ¥690,648 million based on the modified coinsurance agreement.

HANASAKU LIFE INSURANCE Co., Ltd. records a portion of equivalent new policy expenses related to the original insurance policy as reinsurance revenue and records the same amount as unamortized ceding commissions under reinsurance receivables based on the reinsurance agreement. The outstanding balance of unamortized ceding commissions related to reinsurance agreements under Article 1, Paragraph 5 of the Ministry of Finance Public Notice No. 50 of 1996 was ¥4,356 million as of December 31, 2023. In addition, policy reserves include the reinsurance company's entrusted policy reserve of ¥199 million based on these reinsurance agreements. The unamortized ceding commissions are amortized over the term of the reinsurance agreement according to the timing of accrual of premiums received from, and benefits and other payments paid out for, the original insurance policy covered by the reinsurance agreement and according to the ceding ratio for such policy.

Consolidated Statements of Income and Consolidated Statements of Comprehensive Income

[Consolidated Statements of Income]

	(Million Yen)	
	Nine months ended December 31, 2023	Nine months ended December 31, 2022
Ordinary income:.....	8,703,882	7,029,835
Revenues from insurance and reinsurance	6,433,124	4,611,001
Investment income:.....	2,083,631	2,243,463
Interest, dividends, and other income	1,320,223	1,276,384
Gain on trading securities	23,214	—
Gain on sales of securities	286,904	829,049
Foreign exchange gains, net	368,803	137,031
Gain from separate accounts, net	83,220	—
Other ordinary income	187,126	175,370
Ordinary expenses:	8,412,391	6,945,889
Benefits and other payments:.....	4,803,409	4,059,571
Death and other claims.....	945,226	909,057
Annuity payments.....	749,509	720,806
Health and other benefits	690,143	828,089
Surrender benefits	1,115,324	1,076,674
Other refunds.....	264,824	157,935
Provision for policy reserves:.....	1,984,567	965,876
Provision for reserve for outstanding claims	—	32,689
Provision for policy reserves	1,968,770	917,206
Provision for interest on reserve for dividends to policyholders (mutual company)	15,791	15,974
Provision for interest on reserve for dividends to policyholders (limited company)	5	6
Investment expenses:.....	776,129	1,102,926
Interest expenses.....	35,592	30,254
Loss on trading securities	—	39,176
Loss on sales of securities	284,943	682,366
Loss on valuation of securities	5,555	20,165
Loss on derivative financial instruments, net.....	385,999	221,596
Loss on separate accounts, net	—	42,977
Operating expenses	591,383	565,575
Other ordinary expenses.....	256,901	251,940
Ordinary profit	291,490	83,945
Extraordinary gains:	5,439	11,438
Gain on disposals of fixed assets	5,421	3,776
Reversal of reserve for price fluctuations in investments in securities	—	7,644
Gain on reversal of share acquisition rights	18	18
Extraordinary losses:.....	56,058	14,534
Loss on disposals of fixed assets.....	6,927	5,120
Impairment losses	4,253	5,302
Provision for reserve for price fluctuations in investments in securities	41,866	—
Loss on tax purpose reduction entry of real estate	10	1,111
Contributions for assisting social public welfare	3,000	3,000
Provision for reserve for dividends to policyholders (limited company)	8,568	8,520
Surplus before income taxes	232,303	72,328
Income taxes – current	29,199	8,219
Income taxes – deferred	11,644	(19,712)
Total income taxes.....	40,843	(11,492)
Net surplus	191,460	83,821
Net surplus (deficit) attributable to noncontrolling interests.....	(98)	7,883
Net surplus attributable to the parent company.....	191,558	75,937

Notes to the Consolidated Statements of Income for the nine months ended December 31, 2023

- Previously, the Company and its certain consolidated subsidiaries included gain on cancellation of investment trusts in interest, dividends, and other income under investment income. However, gain on cancellation of investment trusts is substantially the same as gain on sales of securities such as stocks and bonds. Accordingly, from the three months ended June 30, 2023, when system upgrades were completed, the Company and its certain consolidated subsidiaries decided to include gain on cancellation of investment trusts in gain on sales of securities under investment income in order to present financial results more appropriately. As a result, gain on cancellation of investment trusts of ¥188,184 million, which had previously been included in interest, dividends, and other income on the consolidated statement of income for the nine months ended December 31, 2023, has been restated as gain on sales of securities.
- The following is a breakdown of ordinary income and ordinary expenses for the nine months ended December 31, 2023.

Ordinary income items		Ordinary expenses items		(Million Yen)
Ordinary income items	6,433,124	Benefits and other payments		4,803,409
Premiums	5,428,544	Death and other claims		945,226
Reinsurance revenue	1,004,580	Annuity payments		749,509
		Health and other benefits		690,143
		Surrender benefits		1,115,324
		Other refunds		264,824
		Reinsurance premiums		871,376
		Others		167,003

As stated in Note 1 of Notes to the Consolidated Balance Sheet as of December 31, 2023, AASB 17 has been applied to MLC Limited, the Company's consolidated subsidiary, from the three months ended June 30, 2023. Insurance revenue recorded by MLC Limited is restated as a revenue amount and recorded in revenues from insurance and reinsurance.

- Impairment losses are as follows:

- Method for grouping the assets

Real estate for rental use and idle properties of the Company and certain consolidated subsidiaries are classified as one asset group per property. Assets utilized for insurance business operations are classified into one asset group for each operation.

- Recognition of impairment losses

When a significant decrease in profitability or fair value of a certain asset group is noted, the book value is reduced to the recoverable amount, recognizing an impairment loss under extraordinary losses.

- Breakdown of asset groups for which impairment losses were recognized for the nine months ended December 31, 2023, is as follows:

Purpose of use	Million Yen		
	Land	Buildings	Total
Real estate for rental use	1,210	1,112	2,322
Idle properties	1,269	661	1,930
Total	2,480	1,773	4,253

- Measurement of recoverable amount

The recoverable amount is based on either the value in use or net selling price of the asset.

In principle, the value in use is determined as the discounted future cash flows using a discount rate of 2.4% to 3.0%. Net selling price is determined based on appraisals performed in accordance with the "Real Estate Appraisal Standards" or standard land prices.

4. The total amount of depreciation of real estate for rental use and other assets for the nine months ended December 31, 2023, was ¥66,102 million. Amortization of goodwill for the nine months ended December 31, 2023, was ¥3,860 million.
5. Reinsurance revenue presented in revenues from insurance and reinsurance of TAIJU LIFE INSURANCE COMPANY LIMITED, the Company's consolidated subsidiary, include reinsurance revenue of ¥228,030 million related to modified coinsurance agreements for foreign currency-denominated single payment endowment insurance (U.S. dollar and Australian dollar) and foreign currency-denominated single payment whole life insurance (U.S. dollar and Australian dollar). This reinsurance revenue includes adjustment to policy reserves for ceded reinsurance (excluding additional policy reserves (reversals) associated with market value adjustments and related items) of ¥167,970 million and additional policy reserves (reversals) associated with market value adjustments and related items of ¥5,137 million.

Reinsurance revenue presented in revenues from insurance and reinsurance of Nippon Wealth Life Insurance Company Limited, the Company's consolidated subsidiary, includes a ¥90,160 million increase in unamortized ceding commissions related to reinsurance agreements under Article 1, Paragraph 5 of the Ministry of Finance Public Notice No. 50 of 1996. In addition, it includes ¥732,324 million in reinsurance revenue related to modified coinsurance agreements. This reinsurance revenue includes a ¥2,391 million increase in ceding commission and a ¥699,397 million increase in the policy reserve component (including a ¥90,368 million increase equivalent to additional provisions related to the standard policy reserve system). Reinsurance premiums presented in benefits and other payments include ¥640,279 million in reinsurance premiums related to modified coinsurance agreements.

Reinsurance revenue presented in revenues from insurance and reinsurance of HANASAKU LIFE INSURANCE Co., Ltd., the Company's consolidated subsidiary, includes a ¥4,397 million increase in unamortized ceding commissions related to reinsurance agreements under Article 1, Paragraph 5 of the Ministry of Finance Public Notice No. 50 of 1996. In addition, reinsurance premiums presented in benefits and other payments include a ¥41 million decrease in unamortized ceding commissions related to reinsurance agreements under Article 1, Paragraph 5 of the Ministry of Finance Public Notice No. 50 of 1996.

Through these reinsurance items, ordinary profit and surplus before income taxes increased by ¥100,348 million each.

[Consolidated Statements of Comprehensive Income]

	(Million Yen)	
	Nine months ended December 31, 2023	Nine months ended December 31, 2022
Net surplus.....	191,460	83,821
Other comprehensive income:	1,381,817	(1,937,840)
Net unrealized gains on available-for-sale securities	1,866,690	(1,883,781)
Deferred gains (losses) on derivatives under hedge accounting	(559,358)	(127,199)
Foreign currency translation adjustments.....	57,636	52,669
Remeasurement of defined benefit plans	2,007	1,345
Share of other comprehensive loss of associates accounted for under the equity method.....	14,842	19,124
Comprehensive income:	1,573,277	(1,854,019)
Comprehensive income attributable to the parent company	1,559,338	(1,845,069)
Comprehensive income attributable to noncontrolling interests	13,939	(8,949)

Nonconsolidated Balance Sheets

	(Million Yen)	
	As of December 31, 2023	As of March 31, 2023
Assets:		
Cash and deposits	857,411	744,569
Call loans	341,556	426,706
Monetary receivables purchased	119,203	124,514
Investments in securities:	67,591,229	63,234,750
National government bonds	28,167,481	27,526,011
Local government bonds	883,793	905,096
Corporate bonds	1,977,919	2,029,531
Domestic stocks	12,291,323	10,312,131
Foreign securities	21,115,725	19,122,228
Loans:	7,999,227	7,794,689
Policy loans	426,107	437,868
Industrial and consumer loans	7,573,120	7,356,821
Tangible fixed assets	1,740,070	1,723,066
Intangible fixed assets	188,754	187,716
Reinsurance receivables	221	269
Other assets	1,209,551	1,342,332
Customers' liability for acceptances and guarantees	60,028	62,486
Allowance for doubtful accounts	(7,658)	(8,530)
Allowance for investment loss	(25,584)	(28,502)
Total assets	80,074,011	75,604,068
Liabilities:		
Policy reserves and other reserves:	61,813,673	60,951,264
Reserve for outstanding claims	187,607	203,782
Policy reserves	60,489,002	59,675,536
Reserve for dividends to policyholders	1,137,062	1,071,945
Reinsurance payables	301	394
Corporate bonds	1,400,719	1,263,265
Other liabilities:	5,955,646	4,283,512
Income taxes payable	2,673	—
Lease obligations	2,794	4,268
Asset retirement obligations	6,990	6,632
Other liabilities	5,943,188	4,272,612
Accrued bonuses for directors, and audit and supervisory board members	283	439
Accrued retirement benefits	381,249	378,333
Reserve for program points	8,753	8,444
Reserve for price fluctuations in investments in securities	1,621,296	1,584,428
Deferred tax liabilities	608,350	149,863
Deferred tax liabilities for land revaluation	98,803	99,350
Acceptances and guarantees	60,028	62,486
Total liabilities	71,949,107	68,781,784

Nonconsolidated Balance Sheets (Continued)

	(Million Yen)	
	As of December 31, 2023	As of March 31, 2023
Net assets:		
Foundation funds	100,000	100,000
Reserve for redemption of foundation funds	1,350,000	1,350,000
Reserve for revaluation	651	651
Surplus:	586,991	506,285
Legal reserve for deficiencies	21,855	21,282
Other surplus reserves:	565,136	485,003
Reserve for social public welfare assistance	351	351
Reserve for financial stability	221,917	221,917
Reserve for reduction entry of real estate ..	76,815	73,248
Reserve for reduction entry of real estate to be purchased	—	2,961
Other reserves	170	170
Unappropriated surplus	265,881	* 186,354
Total foundation funds and others	2,037,642	1,956,936
Net unrealized gains on available-for-sale securities	7,072,806	5,297,929
Deferred losses on derivatives under hedge accounting	(935,638)	(376,317)
Land revaluation losses	(49,907)	(56,264)
Total valuations, conversions, and others	6,087,261	4,865,347
Total net assets	<u>8,124,903</u>	<u>6,822,283</u>
Total liabilities and net assets	<u>80,074,011</u>	<u>75,604,068</u>

Note: * Unappropriated surplus on the condensed balance sheet as of March 31, 2023, represents the current-year unappropriated surplus.

Notes to the Nonconsolidated Balance Sheet as of December 31, 2023

1. The corporate tax, inhabitant tax, and income tax adjustments for the nine months ended December 31, 2023, are calculated based on the assumption of accumulations and reversals of the reserve for reduction entry of real estate and the reserve for dividends to policyholders due to the appropriation of surplus in the current fiscal year.
2. Effective from the fiscal year ended March 31, 2020, the Company has provided additional policy reserves to cover a possible deficiency in the reserve for paid-up insurance policies and similar policies among certain whole life insurance policies (including lump-sum payment policies). Moreover, effective from the fiscal year ended March 31, 2022, the Company has expanded the scope of whole life insurance policies (including lump-sum payment policies) for which additional policy reserves will be provided. For such policies with premiums that have been paid and similar policies (including lump-sum payment policies), the Company has decided to successively provide these additional policy reserves over the next five years. As a result, the policy reserves increased by ¥41,154 million, while ordinary profit and surplus before income taxes decreased by ¥41,154 million, compared with amounts that would have been recorded had the additional policy reserves not been provided in the nine months ended December 31, 2023.
3. An appropriate amount of the reserve for incurred but not reported (IBNR) claims (insurance claims and benefits whose reasons for payment have not yet been reported, but whose reasons for payment stipulated by insurance policies are deemed to have already occurred) cannot be calculated pursuant to the calculation based on Article 1, Paragraph 1, Principles of the Ministry of Finance Public Notice No. 234 of 1998 (hereinafter, "the IBNR Notice") due to the end of special treatment from May 8, 2023. Under these special treatment, payment was made for hospitalization and related benefits in cases where the insured was diagnosed with COVID-19 and recuperated at a lodging facility or at home under the supervision of a physician or other medical personnel (hereinafter, "deemed hospitalization"). Accordingly, the Company has recorded an amount calculated using the following method under the provision of Article 1, Paragraph 1 of the IBNR Notice.

(Outline of calculation method)

The reserve amount is calculated using the same method as that set forth in Article 1, Paragraph 1, Principles of the IBNR Notice, after excluding the amounts related to deemed hospitalization from the required amount of provisions to reserve for IBNR claims over all periods under Article 1, Paragraph 1, Principles of the IBNR Notice and the amount of payments for insurance claims and benefits under said notice. As of September 30, 2023, the Company had calculated reserve amounts by classifying them as a reserve for IBNR claims related to deemed hospitalization and a reserve for IBNR claims related to reasons other than deemed hospitalization. However, as a result of ending the special treatment for hospitalization and related benefits in cases of deemed hospitalization during the three months ended June 30, 2023, the Company has shifted to a method of calculating the reserve for IBNR claims related to deemed hospitalization as zero.

4. Changes in the reserve for dividends to policyholders for the nine months ended December 31, 2023, were as follows:

	<u>Million Yen</u>
	<u>Nine months ended December 31, 2023</u>
a. Balance at the beginning of the current fiscal year	1,071,945
b. Transfer to reserve from surplus for the previous fiscal year.....	181,910
c. Dividends paid to policyholders during the current nine-month period.....	132,584
d. Increase in interest.....	15,791
e. Balance at the end of the current nine-month period (a+b-c+d).....	<u>1,137,062</u>

5. On November 28, 2023, the Company reached an agreement with BCPE Color Cayman, L.P. and Color Cayman Investments, LLC, both of which are indirectly owned by funds advised by Bain Capital Private Equity, L.P., and other shareholders wherein the Company would acquire 99.6% of shares outstanding in K.K. BCJ-43, which owns all shares of Nichii Holdings Co., Ltd.
6. The amount of securities lent under lending agreements was ¥1,495,201 million as of December 31, 2023.

Nonconsolidated Statements of Income

	(Million Yen)	
	Nine months ended December 31, 2023	Nine months ended December 31, 2022
Ordinary income:.....	5,487,388	5,347,056
Revenues from insurance and reinsurance:	3,857,732	3,327,632
Insurance premiums.....	3,856,818	3,326,810
Investment income:	1,541,535	1,945,564
Interest, dividends, and other income.....	1,138,165	1,120,885
Gain on sales of securities	251,376	787,132
Gain on separate accounts, net	61,855	—
Other ordinary income	88,119	73,858
Ordinary expenses:	5,141,743	5,189,730
Benefits and other payments:.....	3,112,135	3,005,559
Death and other claims.....	809,247	781,029
Annuity payments.....	603,420	577,681
Health and other benefits	552,597	645,649
Surrender benefits	956,644	883,078
Other refunds.....	188,993	116,783
Provision for policy reserves:	829,258	692,925
Provision for reserve for outstanding claims	—	33,853
Provision for policy reserves	813,466	643,098
Provision for interest on reserve for dividends to policyholders	15,791	15,974
Investment expenses:.....	596,717	906,711
Interest expenses.....	31,130	28,882
Loss on sales of securities	268,709	661,647
Loss on valuation of securities	4,757	16,431
Loss on derivative financial instruments, net.....	230,655	102,540
Loss on separate accounts, net.....	—	34,665
Operating expenses	426,560	424,051
Other ordinary expenses.....	177,072	160,482
Ordinary profit	345,644	157,325
Extraordinary gains:	5,418	14,266
Gain on disposals of fixed assets	5,418	2,267
Reversal of reserve for price fluctuations in investments in securities	—	11,999
Extraordinary losses:.....	50,931	13,629
Loss on disposals of fixed assets.....	6,804	4,285
Impairment losses	4,248	5,232
Provision for reserve for price fluctuations in investments in securities	36,868	—
Loss on tax purpose reduction entry of real estate	10	1,111
Contributions for assisting social public welfare.....	3,000	3,000
Surplus before income taxes	300,131	157,962
Income taxes – current.....	29,344	5,527
Income taxes – deferred	1,548	14,433
Total income taxes	30,892	19,960
Net surplus.....	269,239	138,001

Notes to the Nonconsolidated Statement of Income for the Nine Months Ended December 31, 2023

1. Previously, gain on cancellation of investment trusts was included in interest, dividends, and other income under investment income. However, gain on cancellation of investment trusts is substantially the same as gain on sales of securities such as stocks and bonds. Accordingly, from the three months ended June 30, 2023, when system upgrades were completed, the Company decided to include gain on cancellation of investment trusts in gain on sales of securities under investment income in order to present financial results more appropriately. As a result, gain on cancellation of investment trusts of ¥188,184 million, which had previously been included in interest, dividends, and other income on the nonconsolidated statement of income for the nine months ended December 31, 2022, has been restated as gain on sales of securities.

2. Impairment losses are as follows:

1) Method for grouping the assets

Real estate for rental use and other assets and idle properties are classified as one asset group per property. Assets utilized for insurance business operations are classified into one asset group for each operation.

2) Recognition of impairment losses

When a significant decrease in profitability or fair value of a certain asset group is noted, the book value is reduced to the recoverable amount, recognizing an impairment loss under extraordinary losses.

3) Breakdown of asset groups for which impairment losses were recognized for the nine months ended December 31, 2023, is as follows:

Purpose of use	Million Yen		
	Land	Buildings	Total
Real estate for rental use	1,206	1,112	2,318
Idle properties.	1,269	661	1,930
Total.....	<u>2,475</u>	<u>1,773</u>	<u>4,248</u>

4) Measurement of recoverable amount

The recoverable amount is based on either the value in use or net selling price of the asset depending on the type of asset.

In principle, the value in use is determined as the discounted future cash flows using a discount rate of 3.0%. Net selling price is determined based on appraisals performed in accordance with the "Real Estate Appraisal Standards" or standard land prices.

GLOSSARY OF CERTAIN TERMS

Administrative expense margin	Administrative expense margin is the difference between the administrative expenses related to the relevant policy assumed by the insurer with respect to a given year in calculating premiums and the actual administrative expenses for that year.
Annuity	A product that provides periodic, typically annual, benefits from a designated time in the future until the death of the insured or for a specific period. A single-premium benefit payment is made upon the death of the insured prior to commencement of annuity payments. If the death of the insured occurs after annuity payments have commenced and prior to the end of the fixed annuity payment term, the remainder of the annuity payments may either be accelerated or may continue to be paid in accordance with the schedule outlined in the policy. Annuity products include both fixed return products and variable return products for which the return reflects the results of investment made in separate accounts.
Assumed yield	The rate of assumed investment yield, with respect to a given policy, used in pricing premiums of products and in calculation of policy reserves.
Capital	The total of foundation fund (<i>kikin</i>) and other reserve funds and subordinated debt.
Cash value	The amount of cash available to a policyholder on the surrender or lapse of a life insurance policy or annuity contract.
Contingency reserve	A reserve included as part of the policy reserves to account for (1) the risk of insurance payment events occurring at a higher than expected rate due to higher than expected mortality and morbidity rates and (2) the risk of actual yield on investments being lower than the assumed yields related to outstanding policies, etc.
Foundation fund (<i>kikin</i>) and other reserve funds	The total of foundation funds and others, reserve for price fluctuations in investments in securities, contingency reserve, general allowance for doubtful accounts and others.
Distributable interest surplus	The amount of surplus a Japanese mutual life insurance company is permitted to distribute with respect to interest payments on foundation funds obligations in any given fiscal year as provided for in Article 55, paragraph 1 of the Insurance Business Act, which amount is therein described as net assets reflected in the balance sheet, less <ul style="list-style-type: none">• foundation funds;• legal reserve for deficiency (<i>sonshitsu-tenpo-junbi-kin</i>) and statutory reserve for redemption of foundation funds (<i>kikin-shokyaku-tsumitate-kin</i>) (including any amount from the reserve for redemption of foundation funds used to cover losses in excess of the reserve for losses pursuant to Article 59, paragraph 2 of the Insurance Business Act); and• certain amounts including increased amount of capital pursuant to a market price evaluation, etc.

Distributable principal surplus	<p>The amount of surplus a Japanese mutual life insurance company is permitted to distribute with respect to principal payments on foundation funds obligations in any given fiscal year as provided for in Article 55, paragraph 2 of the Insurance Business Act, which amount is therein described as net assets reflected in the balance sheet, less</p> <ul style="list-style-type: none"> • foundation funds; • legal reserve for deficiency (<i>sonshitsu-tenpo-junbi-kin</i>) and statutory reserve for redemption of foundation funds (<i>kikin-shokyaku-tsumitate-kin</i>) (including any amount from the reserve for redemption of foundation funds used to cover losses in excess of the reserve for losses pursuant to Article 59, paragraph 2 of the Insurance Business Act); • interest payment on foundation funds; • legal reserve for deficiency (<i>sonshitsu-tenpo-junbi-kin</i>) required to be provided in the year; • deferred expenses for research and development booked as assets on the balance sheet; and • certain amounts including increased amount of capital pursuant to a market price evaluation, etc.
Endowment	Life insurance payable to the policyholder, if living, on the maturity date stated in the policy, or to a beneficiary if the insured dies before that date.
General account	The aggregate of a life insurer's assets, other than those allocated to separate accounts. General account assets are invested by the insurer to meet fixed assumed yield for policyholders, and the insurer bears the investment risk on such assets.
In force	A policy that is shown on records to be in force on a given date and that has not matured by death or otherwise or been surrendered or otherwise terminated. "In force" refers to the period of coverage, <i>i.e.</i> , the period during which the occurrence of insured events can result in liabilities.
Investment yield margin	Investment yield margin is the difference, with respect to a given year, between the actual yield for that year and the assumed yield used in calculating premiums.
Lapse	The termination or temporary discontinuance of an insurance policy due to non-payment of premiums within a specified time period.
Morbidity	The relative incidence of disability due to disease or physical impairment.
Mortality rate	Rates of death, varying by such parameters as age, gender and health, used in pricing premiums of products and in calculation of policy reserves.
Mortality rate margin ..	Mortality rate margin is the difference between the mortality and morbidity rate assumed by the insurer, with respect to a given year, in calculating premiums and the actual mortality rate and morbidity for that year.

Negative spread	Negative spread = Investment income included in core operating profit - (assumed yield amount + provision for accumulated interest on policyholder dividends)
Net level premium method	Under the net level premium method, insurers must set aside policy reserves assuming that the ratio of net premium to total assumed yield premium paid remains constant over the term of the policy. The net level premium method increases an insurer's administrative expense burden in the early years of a policy, when actual administrative expenses exceed the portion of the premium received in such early years covering administrative expenses. Under an alternate method of calculating policy reserves, known as Zillmer's method, the net premium portion is reduced in the first year of the policy, allowing, in effect, policy acquisition costs to be deferred.
Net premium	The portion of the premium covering insurance underwriting risk, based on factors such as mortality rates, assumed yield and policy surrender and lapse ratio, excluding the portion covering administrative expenses.
Non-participating policy	Policies under which the policyholder receives no policyholder dividends. Non-participating policies generally feature lower premiums than participating policies and semi-participating policies.
Participating policy	Policies under which the policyholder is eligible to share in the divisible surplus of the insurer—calculated based on mortality rate margin, investment yield margin and administrative expense margin—through the receipt of annual policyholder dividends.
Policy reserves	Reserves established for the fulfillment of benefits and other payments related to the insurer's outstanding policies that are expected to be paid in the future. The policy reserves consist of a premium reserve, an unearned premium reserve, a reserve for refund and a contingency reserve. The insurer uses the net level premium method to calculate the amount it sets aside each year as policy reserves. The policy reserve is one of the three reserves composing the reserve for policy and other reserves.
Premium reserve	A reserve included in the policy reserves to account for the payment of future payment obligations, other than with respect to unearned premiums.
Premiums	Payments and considerations received with respect to insurance policies issued or reinsured by an insurer.
Real net assets	Real net assets are calculated by subtracting non-capital real liabilities from real assets. For this purpose, real assets are equal to an amount calculated based on assets reflected in the balance sheet (including, but not limited to, assets such as marketable securities and real estate with readily obtainable fair value) in accordance with the method promulgated by the Ordinance of the Cabinet Office and the Ministry of Finance, while non-capital real liabilities are equal to an amount calculated based on liabilities reflected in the balance sheet (excluding certain amounts such as the reserve for price fluctuations in investments in securities and the contingency reserve) in accordance with the method promulgated by the FSA and the Ministry of Finance.

Reinsurance	The acceptance by one or more insurers of a portion of risk underwritten by another insurer (ceding insurer) that has directly written the coverage of a policy in return for a portion of the premium related thereto. The legal rights of the policyholder generally are not affected by the reinsurance transaction, and the insurer issuing the insurance contract remains liable to the policyholder for payment of policy benefits.
Reserve for dividends to policyholders	A reserve used to fund the payment of policyholder dividends. The reserve for policyholder dividends is one of the three reserves composing the reserve for policy and other reserves. For a mutual life insurance company, transfer to reserve for policyholder dividends is treated as dispositions of net surplus.
Reserve for outstanding claims	A reserve used to fund payments that are due, but have not yet been paid, on outstanding claims existing as of the end of the year and expected to be paid in the following fiscal year. The reserve for outstanding claims is one of the three reserves composing the reserve for policy and other reserves.
Reserve for price fluctuations in investments in securities	Pursuant to provisions of the Insurance Business Act, Japanese insurers are required to maintain a reserve to cover losses due to price fluctuations in assets subject to market price volatility, particularly investments in stock, bonds and foreign currency-denominated investments. This reserve may be used only to reduce deficits arising from price fluctuations of those assets unless otherwise approved by the Commissioner of the FSA.
Retention rate	A rate calculated by dividing the number of employees remaining with a company at the end of a certain period of time following their initial employment.
Semi-participating policy	Policies under which the insurer does not distribute yearly policyholder dividends to its policyholders, but instead distributes a portion of the net positive return on investments in excess of the assumed yield as calculated at the end of every five-year period. Semi-participating policies generally feature lower premiums than participating policies and generally distribute smaller distributions relative to participating policies.
Separate account	Assets related to the insurer's individual variable insurance and group variable annuity products, including group employee pension fund insurance and national pension fund insurance, are allocated to the insurer's separate account. Separate account assets and liabilities represent funds that are administered and invested by the insurer to meet specific investment objectives of policyholders. The investments in each separate account are maintained separately from those in other separate accounts and an insurer's general account and are generally not subject to the general liabilities of the insurer. The investment results of the separate account assets generally pass through to the separate account policyholders, less management fees, so that an insurer bears limited or no investment risk on such assets.

Surrender	The surrender of a policy by a policyholder. The policyholder generally receives the “cash value” of the policy, an amount available in cash upon surrender of a policy before it becomes payable upon death or maturity, minus a surrender fee reflecting expenses incurred by the insurer in placing the policy on its books. After a “surrender period” (usually several years) has elapsed, there is generally no charge for ending the contract.
Surrender and lapse ratio	$\text{Surrender and lapse ratio} = \text{surrender and lapse amount} \div \text{policy amount at the beginning of the relevant fiscal year.}$
Third-sector insurance (also known as supplemental insurance)	In the Japanese insurance industry, life insurance products and non-life insurance products are called “first-sector” and “second-sector” insurance products, respectively, and insurance products which have intermediate characteristics of both products are called “third-sector” insurance products. Third-sector insurance products consist of “third-sector life insurance products,” which are similar in nature to first-sector insurance products and include medical, cancer and nursing-care insurance products, and “third-sector non-life insurance products,” which are similar in nature to second-sector insurance products and include personal accident insurance and insurance for medical expenses.
Underwriting	The process of examining, accepting and rejecting insurance risks, and classifying those accepted, in order to charge an appropriate premium for each accepted risk.
Unearned premium reserve	A reserve included in the policy reserves to account for the payment of future obligations based on the portion of premiums received by the insurer for which protection has not yet been provided.
Variable annuity	Annuities in which the return to holders is variable, rather than fixed, and reflects the results of investments made in the insurer’s separate accounts.
Yield on investments . . .	Investment return earned by the insurer on its invested assets.
Zillmer’s method	A method by which insurers may calculate policy reserves, which, in effect, allows policy acquisition costs to be deferred. Under this method, the net premium portion used in the calculation of policy reserves is reduced in the first year of the policy. This reduction makes the policy reserve provisions smaller than those under the net level premium method. In years following the first year, the reduction in policy reserve provisions in the first year are gradually adjusted to eliminate the difference between the net level premium method and Zillmer’s method over a predetermined term of, for example, five or ten years.

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