

CIRCULAR DATED 18 JUNE 2025

THIS CIRCULAR IS ISSUED BY OSSIA INTERNATIONAL LIMITED (THE “COMPANY”). THIS CIRCULAR IS IMPORTANT AS IT CONTAINS THE RECOMMENDATION OF THE INDEPENDENT DIRECTORS (AS DEFINED HEREIN) AND THE ADVICE OF W CAPITAL MARKETS PTE. LTD., THE INDEPENDENT FINANCIAL ADVISER TO THE INDEPENDENT DIRECTORS. THIS CIRCULAR REQUIRES YOUR IMMEDIATE ATTENTION. PLEASE READ IT CAREFULLY.

IF YOU ARE IN ANY DOUBT AS TO THE COURSE OF ACTION YOU SHOULD TAKE, YOU SHOULD CONSULT YOUR STOCKBROKER, BANK MANAGER, SOLICITOR, ACCOUNTANT, TAX ADVISER OR OTHER PROFESSIONAL ADVISER IMMEDIATELY.

If you have sold or transferred all your issued and paid-up ordinary shares in the share capital of the Company (the “**Shares**”) held through CDP (as defined herein), you need not forward this Circular to the purchaser or transferee as CDP will arrange for a separate Circular to be sent to the purchaser or transferee. If you have sold or transferred all your Shares which are not deposited with CDP, you should immediately forward this Circular to the purchaser or transferee or to the bank, stockbroker or agent through whom you effected the sale for onward transmission to the purchaser or transferee. However, such documents should not be, directly or indirectly, mailed or otherwise forwarded, distributed or sent in or into or from any jurisdiction where the making of or the acceptance of the Offer (as defined herein) would violate the law of that jurisdiction.

This Circular has not been examined or approved by SGX-ST (as defined herein) and SGX-ST assumes no responsibility for the correctness of any of the statements made, reports contained or opinions expressed in this Circular.

OSSIA INTERNATIONAL LIMITED

(Company Registration No.: 199004330K)
(Incorporated in the Republic of Singapore)

CIRCULAR TO SHAREHOLDERS

in relation to the

VOLUNTARY UNCONDITIONAL CASH OFFER

by

MR. GOH CHING WAH, MR. GOH CHING HUAT AND MR. GOH CHING LAI

to acquire all the Shares

Independent Financial Adviser to the Independent Directors of the Company



W CAPITAL MARKETS PTE. LTD.

(Company Registration No.: 201813207E)
(Incorporated in the Republic of Singapore)

SHAREHOLDERS SHOULD NOTE THAT THE OFFER DOCUMENT (AS DEFINED HEREIN) STATES THAT ACCEPTANCES SHOULD BE RECEIVED BY THE CLOSE OF THE OFFER AT 5.30 P.M. (SINGAPORE TIME) ON 9 JULY 2025, OR SUCH LATER DATE(S) AS MAY BE ANNOUNCED FROM TIME TO TIME BY OR ON BEHALF OF THE JOINT OFFERORS.

TABLE OF CONTENTS

	Page
DEFINITIONS.....	2
CAUTIONARY NOTE REGARDING FORWARD-LOOKING STATEMENTS.....	7
INDICATIVE TIMETABLE	8
LETTER TO SHAREHOLDERS.....	9
1. INTRODUCTION.....	9
2. THE OFFER.....	10
3. FURTHER DETAILS OF THE OFFER.....	11
4. PROCEDURES FOR ACCEPTANCE OF THE OFFER	11
5. INFORMATION ON THE JOINT OFFERORS	12
6. INFORMATION ON THE COMPANY.....	12
7. RATIONALE FOR THE OFFER AND THE JOINT OFFERORS' INTENTIONS RELATING TO THE COMPANY	13
8. DIRECTORS' INTERESTS	17
9. FINANCIAL EVALUATION OF THE OFFER.....	17
10. ADVICE AND RECOMMENDATION IN RELATION TO THE OFFER.....	17
11. RECOMMENDATION OF THE INDEPENDENT DIRECTORS.....	20
12. ACTION TO BE TAKEN BY SHAREHOLDERS.....	21
13. OVERSEAS SHAREHOLDERS	21
14. INFORMATION PERTAINING TO CPFIS INVESTORS AND SRS INVESTORS	23
15. RELEVANT STATEMENTS	23
16. ELECTRONIC DESPATCH OF THIS CIRCULAR	23
17. DIRECTORS' RESPONSIBILITY STATEMENT	23
18. CONSENTS	24
19. DOCUMENTS AVAILABLE FOR INSPECTION	24
20. ADDITIONAL INFORMATION	25
APPENDIX A – LETTER FROM THE IFA TO THE INDEPENDENT DIRECTORS OF THE COMPANY IN RESPECT OF THE OFFER.....	A-1
APPENDIX B – ADDITIONAL INFORMATION ON THE COMPANY	B-1
APPENDIX C – FINANCIAL INFORMATION OF THE GROUP	C-1
APPENDIX D – FINANCIAL INFORMATION OF THE GROUP	D-1
APPENDIX E – RELEVANT EXTRACTS FROM THE COMPANY'S CONSTITUTION	E-1
APPENDIX F – RELEVANT STATEMENTS	F-1
APPENDIX G – AUDITOR'S LETTER ON THE RELEVANT STATEMENTS.....	G-1
APPENDIX H – IFA'S LETTER ON THE RELEVANT STATEMENTS.....	H-1

DEFINITIONS

Except where the context otherwise requires, the following definitions apply throughout this Circular:

“Acceptance Forms”	:	The FAA and the FAT collectively, or any one of them, as the case may be
“ACRA”	:	The Accounting and Corporate Regulatory Authority of Singapore
“Auditor’s Letter on the Relevant Statements”	:	The letter from the Auditors dated 18 June 2025 in relation to the Relevant Statements, as set out in Appendix G to this Circular
“Board”	:	The board of directors of the Company
“Business Day”	:	A day (other than a Saturday, Sunday or gazetted public holiday) on which commercial banks are open for business in Singapore
“CDP”	:	The Central Depository (Pte) Limited
“Closing Date”	:	5.30 p.m. (Singapore time) on 9 July 2025 , or such later date(s) as may be announced from time to time by or on behalf of the Joint Offerors, such date being the last day for the lodgement of acceptances of the Offer
“Code”	:	The Singapore Code on Take-overs and Mergers
“Companies Act”	:	The Companies Act 1967 of Singapore
“Company”	:	Ossia International Limited
“Concert Parties”	:	Parties acting or presumed to be acting in concert with the Joint Offerors in connection with the Offer
“CPF”	:	Central Provident Fund
“CPF Agent Banks”	:	Agent banks included under the CPFIS
“CPFIS”	:	CPF Investment Scheme
“CPFIS Investors”	:	Investors who purchased Shares using their CPF savings under the CPFIS
“Directors”	:	The directors of the Company as at the Latest Practicable Date
“FAA”	:	Form of Acceptance and Authorisation for Offer Shares in respect of the Offer, applicable to Shareholders whose Shares are deposited with CDP and which forms part of the Offer Document
“FAT”	:	Form of Acceptance and Transfer for Offer Shares in respect of the Offer, applicable to Shareholders whose Shares are registered in their own name in the Register and are not deposited with CDP and which forms part of the Offer Document
“First Relevant Statement”	:	Shall have the meaning ascribed to it in paragraph 1 of Appendix F to this Circular
“Fourth Relevant Statement”	:	Shall have the meaning ascribed to it in paragraph 1 of Appendix F to this Circular

DEFINITIONS

“FY2022”	:	Financial year ended 31 March 2022
“FY2023”	:	Financial year ended 31 March 2023
“FY2024”	:	Financial year ended 31 March 2024
“FY2024 Results”	:	The audited consolidated financial statements of the Group for FY2024
“Group”	:	The Company and its subsidiaries
“IFA”	:	W Capital Markets Pte. Ltd., the independent financial adviser to the Independent Directors in respect of the Offer
“IFA Letter”	:	The letter dated 18 June 2025 from the IFA to the Independent Directors in respect of the Offer, as set out in Appendix A to this Circular
“IFA’s Letter on the Relevant Statements”	:	The letter from the IFA dated 18 June 2025 in relation to the Relevant Statements, as set out in Appendix H to this Circular
“Independent Directors”	:	Directors of the Company who are considered independent for the purposes of the Offer, namely, Ms. Mae Heng Su-Ling, Mr. Foo Jong Han Rey and Ms. Chan Shuh Chet
“Independent Shareholders”	:	Shareholders excluding the Joint Offerors and their Concert Parties
“Interested Person”	:	As defined in the Note on Rule 24.6 read with the Note on Rule 23.12 of the Code, an interested person is: <ul style="list-style-type: none"> (a) a director, chief executive officer, or substantial shareholder of the company; (b) the immediate family of a director, the chief executive officer, or a substantial shareholder (being an individual) of the company; (c) the trustees, acting in their capacity as such trustees, of any trust of which a director, the chief executive officer or a substantial shareholder (being an individual) and his immediate family is a beneficiary; (d) any company in which a director, the chief executive officer or a substantial shareholder (being an individual) together and his immediate family together (directly or indirectly) have an interest of 30% or more; (e) any company that is the subsidiary, holding company or fellow subsidiary of the substantial shareholder (being a company); or (f) any company in which a substantial shareholder (being a company) and any of the companies listed in (e) above together (directly or indirectly) have an interest of 30% or more
“Joint Offerors”	:	Mr. Goh Ching Wah, Mr. Goh Ching Huat and Mr. Goh Ching Lai

DEFINITIONS

“Latest Practicable Date”	:	9 June 2025, being the latest practicable date prior to the issue of this Circular
“Listing Manual”	:	The listing manual of the Main Board of the SGX-ST
“November 2024 Announcement”	:	Shall have the meaning ascribed to it in paragraph 1 of Appendix F to this Circular
“Offer”	:	The voluntary unconditional cash offer by the Joint Offerors to acquire all the Offer Shares on the terms and subject to the conditions set out in the Offer Document and the relevant Acceptance Forms, as such offer may be amended, extended and revised from time to time by or on behalf of the Joint Offerors
“Offer Announcement”	:	The announcement dated 15 May 2025 released by the Joint Offerors in connection with the Offer in accordance with Rule 15 of the Code
“Offer Announcement Date”	:	15 May 2025
“Offer Document”	:	The offer document dated 4 June 2025, including the Acceptance Forms, and any other document(s) which may be issued from time to time by the Joint Offerors in respect of the Offer and/or to amend, revise, supplement or update the Offer
“Offer Price”	:	Shall have the meaning ascribed to it in Paragraph 2.2 of the Letter to Shareholders in this Circular
“Offer Shares”	:	All the Shares, including Shares owned, controlled or agreed to be acquired by their Concert Parties
“Overseas Shareholders”	:	Shareholders and Depositors whose addresses are outside Singapore as shown in the Register or in the Depository Register, as the case may be
“Register”	:	The register of holders of Shares, as maintained by the Registrar
“Registrar”	:	Tricor Barbinder Share Registration Services
“Relevant Period”	:	The period commencing three months prior to the Offer Announcement Date and ending on the Latest Practicable Date
“Relevant Statement”	:	Shall have the meaning ascribed to it in paragraph 1 of Appendix F to this Circular
“Second Relevant Statement”	:	Shall have the meaning ascribed to it in paragraph 1 of Appendix F to this Circular
“Securities Account”	:	A securities account maintained by a Depositor with CDP but does not include a securities sub-account
“SFA”	:	The Securities and Futures Act 2001 of Singapore
“SGX RegCo”	:	The Singapore Exchange Regulation, a wholly-owned-subsidiary of Singapore Exchange that undertakes all frontline regulatory functions on behalf of Singapore Exchange and its regulated subsidiaries

DEFINITIONS

“SGX-ST”	:	The Singapore Exchange Securities Trading Limited
“SGXNET”	:	The Singapore Exchange Network, the corporate announcement system maintained by SGX-ST for the submission of announcements by listed companies
“SGX-ST”	:	The Singapore Exchange Securities Trading Limited
“Shareholders”	:	Persons who are registered as holders of Shares in the Register and Depositors who have Shares entered against their names in the Depository Register
“Shares”	:	Issued and paid-up ordinary shares in the share capital of the Company
“SIC”	:	Securities Industry Council of Singapore
“Singapore”	:	The Republic of Singapore
“Singapore Dollar” or “S\$”	:	The lawful currency of Singapore
“SRS”	:	Supplementary Retirement Scheme
“SRS Agent Banks”	:	Agent banks included under the SRS
“SRS Investors”	:	Investors who have purchased Shares using their SRS contributions pursuant to the SRS
“Third Relevant Statement”	:	Shall have the meaning ascribed to it in paragraph 1 of Appendix F to this Circular
“U.S.”	:	United States of America
“VWAP”	:	Volume weighted average price
“2025 Results”	:	The unaudited consolidated financial statements of the Group for the 12 months ended 31 March 2025
“75.0% Acceptance Condition”	:	Shall have the meaning ascribed to it in Paragraph 7.2(a) of the Letter to Shareholders in this Circular
“%”	:	Percentage or per centum

In this Circular:

- (a) **Acting in Concert.** The expression “**acting in concert**” shall have the meaning ascribed to it in the Code.
- (b) **Depositors and Depository Agents.** The expressions “**Depositor**”, “**Depository Agent**” and “**Depository Register**” shall have the meanings ascribed to them respectively in section 81SF of the SFA.
- (c) **Gender Neutrality.** Words importing the singular shall, where applicable, include the plural and *vice versa*. Words importing the masculine gender shall, where applicable, include the feminine and neuter genders. References to persons shall, where applicable, include corporations.

DEFINITIONS

- (d) **Headings.** The headings in this Circular are inserted for convenience only and shall be ignored in construing this Circular.
- (e) **Rounding.** Any discrepancies in the figures included in this Circular between the listed amounts and the totals thereof are due to rounding. Accordingly, figures shown in the totals of the figures in this Circular may not be an arithmetic aggregation of the figures that precede them.
- (f) **Shareholders.** References to “**you**”, “**your**” and “**yours**” in this Circular are, as the context so determines, to the Shareholders.
- (g) **Statutes.** Any reference in this Circular to any enactment is a reference to that enactment as for the time being amended or re-enacted. Any word defined under the Companies Act, the SFA, the Code, the Listing Manual or any modification thereof and used in this Circular shall, where applicable, have the meaning assigned to that word under the Companies Act, the SFA, the Code, the Listing Manual or that modification, as the case may be, unless the context otherwise requires.
- (h) **Subsidiaries, etc.** The expressions “**subsidiary**”, “**related corporations**” and “**associated company**” shall have the meanings ascribed to them respectively in sections 5 and 6 of the Companies Act.
- (i) **Time and Date.** Any reference to a time of day and date in this Circular shall be a reference to Singapore time and date, respectively, unless otherwise specified.
- (j) **Total Number of Issued Shares.** Any reference in this Circular to the total number of Shares is a reference to a total of 252,629,483 Shares in issue as at the Latest Practicable Date.
- (k) **Announcements.** References to the making of an announcement or the giving of notice by the Company shall include the release of an announcement by the Company or its agents, for and on behalf of the Company, to the press or the delivery of or transmission by telephone, telex, facsimile, SGXNET or otherwise of an announcement to SGX-ST. An announcement made otherwise than to SGX-ST shall be notified simultaneously to SGX-ST.

CAUTIONARY NOTE REGARDING FORWARD-LOOKING STATEMENTS

All statements other than statements of historical fact included in this Circular are or may be forward-looking statements. Forward-looking statements include but are not limited to those using words such as **“aim”**, **“seek”**, **“expect”**, **“anticipate”**, **“estimate”**, **“believe”**, **“intend”**, **“project”**, **“plan”**, **“potential”**, **“strategy”**, **“forecast”**, **“possible”**, **“probable”** and similar expressions or future or conditional verbs such as **“if”**, **“will”**, **“would”**, **“should”**, **“could”**, **“may”** or **“might”**. These statements reflect the Company’s current expectations, beliefs, hopes, intentions or strategies regarding the future and assumptions in light of information available as at the Latest Practicable Date. Such forward-looking statements are not guarantees of future results, performance, events or achievements and involve known and unknown risks and uncertainties. Accordingly, actual future results, performance, events or achievements may differ materially from those described in such forward-looking statements. Given the risks and uncertainties involved, Shareholders and investors should not place undue reliance on such forward-looking statements and information. Neither the Company nor the IFA guarantees any future performance or event, or undertakes any obligation to update any of those forward-looking statements or publicly announce any revisions to those forward-looking statements, subject to compliance with all applicable laws and regulations, the Code, the Listing Manual and/or rules of any other regulatory or supervisory body or agency.

INDICATIVE TIMETABLE

Date of despatch of Offer Document	:	4 June 2025
Date of despatch of this Circular	:	18 June 2025
Closing Date and Time	:	9 July 2025, 5.30 p.m. ⁽¹⁾ , or such later date(s) as may be announced from time to time by or on behalf of the Joint Offerors, such date being the last day for the lodgement of acceptances for the Offer.
Date of settlement of consideration for valid acceptances of the Offer	:	In respect of acceptances of the Offer which are complete and valid in all respects and in accordance with the instructions given in the Offer Document which are received on or before the Closing Date, within seven (7) Business Days of the date of such receipt of acceptance. Please refer to paragraph 2 of Appendix 1 to the Offer Document for further information.

Note:

- (1) Pursuant to Rule 22.6 of the Code, as the Joint Offerors have not stated in the Offer Document that the Offer will not be extended beyond the first closing date, the Offer will remain open for a period of not less than 14 days after the date on which the Offer would otherwise have closed.

LETTER TO SHAREHOLDERS

OSSIA INTERNATIONAL LIMITED

(Company Registration No.: 199004330K)
(Incorporated in the Republic of Singapore)

Board

Mr. Goh Ching Wah (*Group Executive Chairman*)
Mr. Goh Ching Huat (*Executive Director/Chief Executive Officer*)
Mr. Goh Ching Lai (*Non-Executive Director*)
Ms. Mae Heng Su-Ling (*Non-Executive Director*)
Mr. Foo Jong Han Rey (*Independent Director/Non-Executive Director*)
Ms. Chan Shuh Chet (*Independent Director/Non-Executive Director*)

Registered Office

51 Changi Business
Park Central 2
#08-13, The Signature
Singapore 486066

18 June 2025

To: The Shareholders of the Company

Dear Sir/Madam

VOLUNTARY UNCONDITIONAL CASH OFFER BY THE JOINT OFFERORS TO ACQUIRE THE OFFER SHARES

1. INTRODUCTION

1.1 The Offer Announcement

On 15 May 2025, being the Offer Announcement Date, the Joint Offerors announced that they intend to make a voluntary unconditional cash offer for the Offer Shares in accordance with Rule 15 of the Code.

An electronic copy of the Offer Announcement is available on the website of SGX-ST at www.sgx.com.

1.2 Offer Document

Shareholders should have by now received an electronic copy of the Offer Document setting out, *inter alia*, the terms and conditions of the Offer. The principal terms and conditions of the Offer are set out in section 2 of the Letter to Shareholders in the Offer Document. **Shareholders are urged to read the terms and conditions of the Offer set out in the Offer Document carefully.**

An electronic copy of the Offer Document is available on the website of SGX-ST at www.sgx.com.

1.3 Independent Financial Adviser

W Capital Markets Pte. Ltd. has been appointed as the independent financial adviser to the Independent Directors in relation to the Offer. The advice of the IFA is set out in the IFA Letter in Appendix A to this Circular.

1.4 Legal Adviser

This Circular was prepared by the Company with assistance from BTPLaw LLC, which has been appointed as the Singapore legal adviser to the Company in relation to the Offer and for the purposes of this Circular. BTPLaw LLC has not independently verified the contents of this Circular.

1.5 Purpose of this Circular

The purpose of this Circular is to provide Shareholders with relevant information relating to the Offer and to set out the recommendation of the Independent Directors and the advice of the IFA to the Independent Directors in respect of the Offer.

LETTER TO SHAREHOLDERS

Shareholders should read the Offer Document, this Circular and the IFA Letter set out in Appendix A to this Circular carefully and consider the recommendation of the Independent Directors and the advice of the IFA to the Independent Directors in relation to the Offer before deciding whether to accept or reject the Offer.

If Shareholders are in any doubt in relation to this Circular or as to the action they should take, Shareholders should consult their stockbroker, bank manager, accountant, solicitor, tax adviser or other professional adviser immediately.

2. THE OFFER

2.1 Terms of the Offer

The Offer is made by the Joint Offerors on the principal terms set out in section 2 of the Letter to Shareholders in the Offer Document, the details of which have been extracted from the Offer Document and reproduced in *italics* below. All terms and expressions used in the extracts below shall have the same meanings ascribed to them in the Offer Document.

Sections 2.4 and 2.5 of the Letter to Shareholders in the Offer Document state that the Offer is made on the following basis:

2.4 No Encumbrances

The Offer Shares will be acquired:

- (a) fully paid;*
- (b) free from all claims, charges, equities, mortgages, liens, pledges, encumbrances, rights of pre-emption and other third party rights and interests of any nature whatsoever (the “Encumbrances”); and*
- (c) together with all rights, benefits and entitlements attached thereto as at the Offer Announcement Date and thereafter attaching thereto, including but not limited to the right to receive and retain all dividends, rights, other distributions and/or return of capital (if any) declared, paid or made by the Company in respect of the Offer Shares (the “Distributions”) on or after the Offer Announcement Date.*

2.5 Distributions

If any Distribution is announced, declared, paid or made by the Company on or after the Offer Announcement Date, and the Joint Offerors are not entitled to receive such Distribution in full in respect of any Offer Share tendered in acceptance of the Offer, the Joint Offerors reserve the right to reduce the Offer Price payable in respect of such Offer Share by the amount of such Distribution.

2.2 Offer Shares and Offer Consideration

Sections 2.2 and 2.3 of the Letter to Shareholders in the Offer Document state the following:

2.2 Offer Shares

The Offer is extended to all Shares, other than Shares held directly or indirectly by the Joint Offerors, including any Shares owned, controlled or agreed to be acquired by parties acting or presumed to be acting in concert with the Joint Offerors.

2.3 Offer Price

For each Offer Share: S\$0.16 in cash (the “Offer Price”)

LETTER TO SHAREHOLDERS

2.3 Unconditional Offer

Section 2.6 of the Letter to Shareholders in the Offer Document states that the Offer is unconditional in all respects.

2.4 Warranty

Section 3 of the Letter to Shareholders in the Offer Document states the following:

3. WARRANTY

*A Shareholder who tenders his Offer Shares in acceptance of the Offer (an “**Accepting Shareholder**”) will be deemed to unconditionally and irrevocably warrant that he sells such Offer Shares as or on behalf of the beneficial owner(s) thereof:*

- (a) fully paid;*
- (b) free from any Encumbrances; and*
- (c) together with all rights, benefits and entitlements attached thereto as at the Offer Announcement Date and thereafter attaching thereto, including but not limited to the right to receive and retain all Distributions (if any) declared, paid or made by the Company in respect of the Offer Shares on or after the Offer Announcement Date.*

2.5 Duration of the Offer

Paragraph 1 of Appendix 1 to the Offer Document states the following:

1. DURATION OF THE OFFER

1.1 Closing Date

*The Offer is open for acceptances by Shareholders for at least 28 days from the Despatch Date, unless the Offer is withdrawn with the consent of the SIC and every person is released from any obligation incurred thereunder. Accordingly, **the Offer will close at 5.30 p.m. (Singapore time) on 9 July 2025** or such later date(s) as may be announced from time to time by or on behalf of the Joint Offerors.*

1.2 Subsequent Closing Date(s)

Pursuant to Rule 22.4 of the Code, if the Offer is extended, the announcement of the extension need not state the next Closing Date but may state that the Offer will remain open until further notice. In such a case, the Joint Offerors must give Shareholders at least 14 days prior notice in writing before they may close the Offer.

1.3 Revision

Pursuant to Rule 20.1 of the Code, the terms of the Offer, if revised, will remain open for acceptance for a period of at least 14 days from the date of despatch of the written notification of the revision to Shareholders. In any case, where the terms are revised, the benefit of the Offer (as so revised) will be made available to each of the Shareholders, including those who had previously accepted the Offer.

3. FURTHER DETAILS OF THE OFFER

Further details on the: (a) settlement of the consideration for the Offer; (b) requirements relating to announcement of the level of acceptances of the Offer; and (c) right of withdrawal of acceptances of the Offer, are set out in Appendix 1 to the Offer Document.

4. PROCEDURES FOR ACCEPTANCE OF THE OFFER

The procedures for acceptance of the Offer are set out in Appendix 2 to the Offer Document.

LETTER TO SHAREHOLDERS

5. INFORMATION ON THE JOINT OFFERORS

Details on the Joint Offerors have been extracted from section 6 of the Letter to Shareholders in the Offer Document and reproduced in *italics* below. All terms and expressions used in the extract below shall have the same meanings ascribed to them in the Offer Document.

6. INFORMATION ON THE JOINT OFFERORS

6.1 *The Joint Offerors are brothers, and as at the Latest Practicable Date:*

- (a) ***Goh Ching Wah** is the Group Executive Chairman and holds directly 65,702,564 Shares representing approximately 26.01% of all issued Shares;*
- (b) ***Goh Ching Huat** is the Chief Executive Officer and Executive Director of the Company and holds directly 65,237,331 Shares representing approximately 25.82% of all Issued Shares; and*
- (c) ***Goh Ching Lai** is a Non-Executive Director of the Company and holds directly 83,278,154 Shares representing approximately 32.96% of all issued Shares.*

6.2 Additional Information on the Joint Offerors

***Appendix 3** to this Offer Document sets out additional information on the Joint Offerors.*

6.3 Concert Party

*Goh Lee Choo, a substantial shareholder of the Company, is the sister of the Joint Offerors and is deemed to be acting in concert with the Joint Offerors in relation to the Offer. As at the Latest Practicable Date, she holds directly 3,203,700 Shares representing approximately 1.27% of all issued Shares (the "**Concert Party**").*

6.4 Aggregate Shareholding

*As at the Latest Practicable Date, the aggregate shareholding of the Joint Offerors and their concert party, Goh Lee Choo, is **217,421,749** Shares representing approximately **86.06%** of all issued Shares.*

6. INFORMATION ON THE COMPANY

Details on the Company have been extracted from section 7 of the Letter to Shareholders in the Offer Document and reproduced in *italics* below. All terms and expressions used in the extract below shall have the same meanings ascribed to them in the Offer Document.

7. INFORMATION ON THE COMPANY

7.1 Business

Based on the latest information available to the Joint Offerors, (i) the Company is a company incorporated in Singapore on 1 September 1990 and listed on the Mainboard of the SGX-ST on 20 November 1996; and (ii) the principal activity of the Company is investment holding, and together with its subsidiaries, the group is a leading regional distributor and retailer of lifestyle, outdoors and accessories products.

7.2 Share Capital

As at the Latest Practicable Date, based on the latest information available to the Joint Offerors, the Company has an issued and paid-up share capital of S\$31,350,506.07 comprising 252,629,483 ordinary shares, and the Company does not have any treasury shares.

LETTER TO SHAREHOLDERS

7.3 Directors

As at the Latest Practicable Date, based on the latest information available to the Joint Offerors, the directors of the Company are:

- (a) Goh Ching Wah (Group Executive Chairman);*
- (b) Goh Ching Huat (Chief Executive Officer & Executive Director);*
- (c) Goh Ching Lai (Non-Executive Director);*
- (d) Heng Su-Ling, Mae (Non-Executive Director);*
- (e) Foo Jong Han, Rey (Independent Non-Executive Director); and*
- (f) Chan Shuh Chet (Independent Non-Executive Director).*

7.4. Additional Information on the Company

Appendix 4 to this Offer Document sets out additional information on the Company.

7. RATIONALE FOR THE OFFER AND THE JOINT OFFERORS' INTENTIONS RELATING TO THE COMPANY

The full text of the rationale for the Offer and the Joint Offerors' intentions for the Company has been extracted from sections 8 and 9 of the Letter to Shareholders in the Offer Document, and reproduced in *italics* below. All terms and expressions used in the extract below shall have the same meanings ascribed to them in the Offer Document. **Shareholders are advised to read the extracts below carefully and note the Joint Offerors' future plans for the Company.**

8. RATIONALE FOR THE OFFER

The Joint Offerors are making the Offer for the following reasons:

8.1 Opportunity for Shareholders to realise their Investments at a Premium without incurring Brokerage Costs

The Offer presents Shareholders with a clean cash exit opportunity to realise their entire investment in the Shares at a premium over the historical traded prices of the Shares, and without incurring brokerage fees and other trading costs.

The Offer Price of S\$0.16 represents:

- (a) a premium of approximately 41.59% over S\$0.113, being the last traded price per Share as quoted on the SGX-ST on the Last Trading Day; and*
- (b) a premium of approximately 41.59%, 20.39% and 16.36% over the VWAP of the Shares for the one (1)-month, three (3)-month and six (6)-month periods, respectively, prior to and including the Last Trading Day.*

8.2 Opportunity for Shareholders who may find it Difficult to Exit their Investments due to Low Trading Liquidity

The trading volume of the Shares has been generally low, with an average daily trading volume of approximately 550 Shares, 8,525 Shares and 8,882 Shares during the respective one (1)- month period, three (3)-month period and six (6)-month period up to and including the Last Trading Day. Each of these represents approximately 0.0002%, 0.0033% and 0.0035% of the total number of issued Shares for the aforementioned relevant periods, respectively.

Furthermore, there have been 19 days, 46 days and 90 days of zero daily trading volume during the one (1)-month period, three (3)-month period and six (6)-month period up to and including the Offer Announcement Date. These represent 95.00%, 74.19% and 73.17% of the total trading days for the aforementioned relevant periods, respectively.

The Offer therefore provides Shareholders who find it difficult to exit their investment as a result of the low trading volume in the Shares with an opportunity to liquidate and realise their investment in the Shares at a premium to the prevailing market prices, an option which may not otherwise be readily available due to the low trading liquidity of the Shares.

8.3 Challenging Business Environment in Uncertain Economic Climate

The Company's business faces a challenging environment both in Singapore and its other key markets, driven by a myriad of risk factors including:

(a) Tariff Uncertainties

The growing prevalence of protectionist measures and shifting trade agreements has led to an increase in tariffs and non-tariff barriers. These developments may disrupt supply chains, elevate operational costs, and undermine competitiveness, potentially resulting in higher procurement expenses and adversely affecting the long-term growth prospects of the Group.

Additionally, prolonged uncertainty over trade policies and economic conditions may dampen consumer confidence, leading to more cautious spending on discretionary items such as retail purchases.

(b) Geopolitical Tensions and Market Uncertainty

Ongoing geopolitical tensions and shifting international alliances are contributing to increased market volatility and diminished investor confidence. The uncertainty stemming from evolving regulatory frameworks, sanctions, and retaliatory economic measures has the potential to disrupt business operations and adversely affect financial performance, prompting companies to reassess their strategic priorities.

For example, escalating tensions between major economies have resulted in trade restrictions and heightened regulatory scrutiny, thereby impacting cross-border investments and undermining the reliability of global supply chains. Furthermore, escalating tensions in the South China Sea and the continued uncertainty surrounding U.S.-China relations may adversely affect regional stability and dampen investor sentiment in key markets.

Furthermore, the decision by TUMI brand principal to exercise its buyback rights and transition operations back to the principal (as announced by the Company in its financial results announcement dated 14 May 2025) highlights the growing need for operational flexibility and agility in navigating this challenging operating environment. In view of the above, the Joint Offerors believe that the Offer presents an attractive opportunity for Shareholders who do not want to be subject to such market risks and uncertainties to exit their investment and redeploy their capital.

8.4 Greater Management Flexibility

The Joint Offerors are making the Offer with a view to delist and privatise the Company. In the event that the Company is delisted from the SGX-ST, the Joint Offerors are of the view that the Joint Offerors and the Company will have greater management flexibility in allocating available resources of the Company to pursue strategic investments, enhance operational efficiency, and strengthen financial agility.

LETTER TO SHAREHOLDERS

8.5 Reduced Compliance Costs of Maintaining Listed Status

The Company incurs compliance and associated costs relating to the continuing listing requirements under the Listing Manual. In the event that the Company is delisted from the SGX-ST, the Joint Offerors are of the view that the Company will be able to save on expenses relating to the maintenance of its listed status and focus its current resources on its business operations.

9. JOINT OFFERORS' INTENTIONS FOR THE GROUP

It is currently the intention of the Joint Offerors to ensure continuity in the operations of the Group. The Joint Offerors and the Company will continue to review, from time to time, the operations of the Group as well as the Group's strategic options. The Joint Offerors retain the flexibility at any time to further consider and evaluate any options or opportunities in relation to the Group which may present themselves, and which the Joint Offerors may regard to be in the interests of the Joint Offerors and/or the Group.

Save as disclosed above, the Joint Offerors have no current intentions to (a) introduce any major changes to the existing business of the Group, (b) redeploy the fixed assets of the Group, or (c) discontinue the employment of the existing employees of the Group, in each case, other than in the ordinary and usual course of business.

7.1 Listing Status and Compulsory Acquisition

Section 10 of the Letter to Shareholders in the Offer Document states the following:

10. LISTING STATUS AND COMPULSORY ACQUISITION

10.1 Listing Status

*Under Rule 723 of the Listing Manual, the Company must ensure that at least 10% of the total number of Shares (excluding any Shares held in treasury) is at all times held in public hands (the "**Free Float Requirement**").*

In addition, under Rule 724(1) of the Listing Manual, if the Free Float Requirement is not complied with, the Company must, as soon as practicable, announce that fact and the SGX-ST may suspend the trading of all the Shares on the SGX-ST. Rule 724(2) of the Listing Manual states that the SGX-ST may allow the Company a period of three (3) months, or such longer period as the SGX-ST may agree, to raise the percentage of Shares held in public hands to at least 10%, failing which the Company may be delisted from the Official List of the SGX-ST.

Pursuant to Rule 1105 of the Listing Manual, upon an announcement by the Joint Offerors that acceptances have been received pursuant to the Offer that bring the holdings owned by the Joint Offerors and parties acting or presumed to be acting in concert with the Joint Offerors to above 90% of the total number of issued Shares (excluding any Shares held in treasury), the SGX-ST may suspend the trading of the Shares until such time it is satisfied that at least 10% of the total number of issued Shares (excluding any Shares held in treasury) are held by at least 500 Shareholders who are members of the public. Rule 1303(1) of the Listing Manual provides that if the Joint Offerors succeed in garnering acceptances exceeding 90% of the total number of Shares (excluding any Shares held in treasury), thus causing the percentage of the total number of Shares (excluding any Shares held in treasury) held in public hands to fall below 10%, the SGX-ST will suspend trading of the Shares at the close of the Offer.

10.2 Compulsory Acquisition

Pursuant to Section 215(1) of the Companies Act, if the Joint Offerors receive valid acceptances pursuant to the Offer (or otherwise acquire Shares during the period when the Offer is open for acceptance) in respect of not less than 90% of the total number of issued Shares (other than those already held, or treated as held, by the Joint Offerors as at the date of the Offer and excluding any Shares held in treasury), the Joint Offerors would be entitled to exercise the right to compulsorily acquire all the Shares of the Shareholders who have not accepted the Offer (the “**Dissenting Shareholders**”), at a price equal to the Offer Price.

In addition, pursuant to Section 215(3) of the Companies Act, if the Joint Offerors acquire such number of Shares which, together with the Shares held in treasury and Shares held, or treated as held, by the Joint Offerors, comprise 90% or more of the total number of Shares, the Dissenting Shareholders who have not accepted the Offer will have a right to require the Joint Offerors to acquire their Shares at the Offer Price. **Such Dissenting Shareholders who wish to exercise such a right are advised to seek their own independent legal advice.**

10.3 Joint Offerors’ Intentions

The Joint Offerors intend to privatise the Company and do not intend to preserve the listing status of the Company. Accordingly, the Joint Offerors, if and when entitled, intend to exercise their right of compulsory acquisition under Section 215(1) of the Companies Act and **do not intend to take any steps for the Company’s public float to be restored and/or for any trading suspension of the Shares by the SGX-ST to be lifted in the event that, among others, less than 10% of the total number of Shares (excluding any Shares held in treasury) are held in public hands.** In addition, the Joint Offerors reserve the right to seek a voluntary delisting of the Company from the SGX-ST pursuant to Rules 1307 and 1309 of the Listing Manual.

7.2 SGX RegCo’s Regulator’s Column in relation to Delisting

In the event that the Company loses its free float pursuant to the Offer but the following conditions are met, SGX RegCo may take the view that the delisting requirements under the Listing Manual are substantively complied with and will consider waiving strict compliance with such delisting requirements:

- (a) as at the close of the Offer, the Joint Offerors have received acceptances from Independent Shareholders that represent a majority of at least 75.0% of the total number of Shares held by such Independent Shareholders (the “**75.0% Acceptance Condition**”); and
- (b) the Offer is fair and reasonable (and the IFA has opined that the Offer is fair and reasonable).

It is important that Shareholders are aware of the potential consequences in considering whether to accept the Offer, particularly where free float has been lost but the requisite conditions for delisting, including the 75.0% Acceptance Condition, are not met. In such circumstances, Shareholders should note the risk that the Company may consequently be subject to prolonged suspension.

For more information, please refer to the Regulator’s Columns entitled: “Potential scenarios when general offers lead to loss of public float” published by SGX RegCo on 15 July 2024 at <https://www.sgxgroup.com/media-centre/20240715-regulators-column-potential-scenarios-when-general-offers-lead-loss> and “SGX RegCo’s Expectations on Information to be provided to Shareholders in connection with a General Offer” published by SGX RegCo on 4 May 2020 at <https://www.sgxgroup.com/sgxgroup/media-centre/20200504-regulators-column-sgx-regcos-expectations-information-be-provided>.

LETTER TO SHAREHOLDERS

8. DIRECTORS' INTERESTS

Details of the Directors including, *inter alia*, the Directors' direct and deemed interests in the Shares as at the Latest Practicable Date are set out in Appendix B to this Circular.

9. FINANCIAL EVALUATION OF THE OFFER

Section 11 of the Letter to Shareholders in the Offer Document sets out certain information on the financial evaluation of the Offer, extracts of which are reproduced in *italics* below. All terms and expressions used in the extract below shall have the same meanings ascribed to them in the Offer Document.

11. FINANCIAL EVALUATION OF THE OFFER

The Offer Price of S\$0.16 represents the following premia over certain historical market prices of the Shares:

<i>Description</i>	<i>Benchmark Price (SGD)⁽¹⁾⁽²⁾</i>	<i>Premium over Benchmark Price (%)⁽³⁾</i>
<i>Last traded price per Share on the SGX-ST on the Last Trading Day</i>	<i>0.1130</i>	<i>41.59</i>
<i>VWAP of the Share traded on the SGX-ST for the one (1)-month period prior to and including the Last Trading Day</i>	<i>0.1130</i>	<i>41.59</i>
<i>VWAP of the Share traded on the SGX-ST for the three (3)-month period prior to and including the Last Trading Day</i>	<i>0.1329</i>	<i>20.39</i>
<i>VWAP of the Share traded on the SGX-ST for the six (6)-month period prior to and including the Last Trading Day</i>	<i>0.1375</i>	<i>16.36</i>

Notes:

- (1) *Based on data extracted from Bloomberg Finance L.P. on the Last Trading Day, and with the figures rounded to the nearest four (4) decimal places.*
- (2) *These statistics exclude the off-market purchase(s).*
- (3) *Percentage figures have been rounded to the nearest two (2) decimal places.*

10. ADVICE AND RECOMMENDATION IN RELATION TO THE OFFER

10.1 General

Shareholders should read and carefully consider the recommendation of the Independent Directors as set out in Paragraph 11 of the Letter to Shareholders in this Circular and the advice of the IFA to the Independent Directors in respect of the Offer which is set out in Appendix A to this Circular, before deciding whether to accept or reject the Offer.

10.2 Key factors taken into consideration by the IFA

The key factors relied upon by the IFA in arriving at its advice to the Independent Directors in respect of the Offer are set out in section 7 of the IFA Letter.

Shareholders should read and carefully consider the key factors relied upon by the IFA in arriving at its advice to the Independent Directors in conjunction with, and in the context of, the full text of the IFA Letter.

LETTER TO SHAREHOLDERS

10.3 Advice of the IFA to the Independent Directors

The advice of the IFA to the Independent Directors in respect of the Offer is set out in Appendix A to this Circular. Taking into consideration the factors set out in the IFA Letter and the information available to the IFA as at the Latest Practicable Date and subject to the qualifications and assumptions set out in the IFA Letter, the IFA has given its advice to the Independent Directors as set out in section 8 of the IFA Letter, an extract of which is reproduced in *italics* below.

Shareholders should read the extract in conjunction with, and in the context of, the full text of the IFA Letter. Unless otherwise stated, all terms and expressions used in the extract below shall have the same meanings ascribed to them in the IFA Letter.

8. OUR OPINION AND RECOMMENDATION IN RESPECT OF THE OFFER

In arriving at our opinion in respect of the Offer, we have taken into account a range of factors which we consider, based on available information as at the Latest Practicable Date, to be pertinent and have significant bearing on our assessment of the Offer. Accordingly, it is important that this IFA Letter, in particular, all the considerations and information we have taken into account, be read in its entirety.

In determining the fairness of the financial terms of the Offer, we have considered, inter alia, the following pertinent factors pertaining to the value of the Shares:

- (a) *while the Offer Price represents a P/NAV ratio of approximately 0.650 times or a discount of approximately 35.0% to the NAV per Share, the Shares had consistently traded at a discount to its NAV per Share with an average P/NAV of 0.667 times for the 3-year period prior to and including the Last Trading Day. The P/NAV (as implied by the Offer Price) of 0.650 times is below the average P/NAV of the Shares of 0.667 times and 0.686 times for the 3-year and 2-year periods respectively, prior to and including the Last Trading Day;*
- (b) *the P/NAV of the Group (as implied by the Offer Price) of 0.650 times is above the average P/NAV of the Shares over the shorter-term periods, namely, 0.646 times, 0.611 times, 0.583 times and 0.459 times for the 12-month, 6-month, 3-month and 1-month periods, respectively, prior to and including the Last Trading Day;*
- (c) *the P/NAV of the Group (as implied by the Offer Price) of 0.650 times is within the range of P/NAV of the Comparable Apparels Retail Companies and the Comparable Electronics Retail Companies, but below the mean and median P/NAV ratios of the Comparable Apparels Retail Companies and the Comparable Electronics Retail Companies;*
- (d) *in terms of the earning-based valuation multiples, the EV/EBITDA of the Group (as implied by the Offer Price) of 2.8 times and the TTM P/E of the Group (as implied by the Offer Price) of 5.8 times, are below the range of the EV/EBITDA and TTM P/E of the Comparable Apparels Retail Companies and Comparable Electronics Retail Companies;*
- (e) *in comparison with the valuation multiples based on the first quartile of the Comparable Electronics Retail Companies, both the EV/EBITDA and TTM P/E of the Group (as implied by the Offer Price) are below the first quartile multiples of the Comparable Electronic Retail Companies, while the P/NAV of the Group (as implied by the Offer Price) is slightly higher than the first quartile P/NAV of the Comparable Electronic Retail Companies;*

LETTER TO SHAREHOLDERS

- (f) with reference to the Precedent Consumer Electronics Privatisation Transaction, the EV/EBITDA of the Group (as implied by the Offer Price) of 2.8 times, the TTM P/E of the Group (as implied by the Offer Price) of 5.8 times and the P/NAV as implied by the Offer Price of 0.650 times are below the corresponding EV/EBITDA, TTM P/E and P/NAV ratios of the Precedent Consumer Electronics Privatisation Transaction respectively; and
- (g) the Offer Price of S\$0.16 is **below** our estimated range of values of the Shares of **S\$0.246 to S\$0.288** per Share.

After having carefully considered the pertinent factors above, we are of the opinion that the Offer is **NOT FAIR**.

In determining the reasonableness of the Offer Price, apart from the above assessment that the Offer is NOT FAIR, we have also considered, inter alia, the following factors:

- (h) the trading of the Shares is extremely illiquid. For the 3-year period prior to and including the Last Trading Day, the Shares were traded on 382 market days out of a total of 753 market days. During this period, the average daily trading volume of the Shares was approximately 48,254 Shares, representing approximately only 0.08% of the free float of the Company. Accordingly, the Offer represents an exit opportunity for Shareholders, given the **extreme low trading liquidity**, to dispose of their Shares for cash without incurring any transaction costs as opposed to the sale of the Shares in the open market which will incur expenses such as brokerage commission and/or other trading costs;
- (i) the Offer Price of S\$0.16 is at a premium of approximately 2.7%, 1.2%, 7.5%, 16.4%, 20.4% and 41.6% to the VWAP of the Shares for the 3-year, 2-year, 12-month, 6-month, 3-month and 1-month periods prior to and including the Last Trading Day respectively;
- (j) the Offer Price of S\$0.16 is at a premium of approximately 41.6% to the closing price of the Shares of S\$0.113 on the Last Trading Day;
- (k) the Offer Price of S\$0.16 is the same as the VWAP of the Shares of S\$0.160 for the period after the Offer Announcement to the Latest Practicable Date, and represents a slight discount of approximately 0.6% to the closing price of the Shares of S\$0.161 as at the Latest Practicable Date;
- (l) in respect of the Precedent Privatisation Transactions which were opined to be fair and reasonable, the premia implied by the Offer Price of 41.6%, 41.6%, 20.4% and 16.4% over the last transacted price on the Last Trading Day and over the 1-month, 3-month and 6-month VWAP of the Shares prior to and including the Last Trading Day respectively is within the range of the corresponding premium of the Precedent Privatisation Transactions;
- (m) we note that the Company had, in the FP2025 results announcement, included a commentary on the competitive conditions of the industry in which the Group operates and any known factors or events that may affect the Group for the next reporting period and the next 12 months is reproduced in italics below:

"Brand licence fees may be imposed on the associated company, as previously highlighted in an earlier announcement. As at the date of this announcement, the fee amount has not been determined. However, if the associated company is required to pay these licence fees, it could significantly impact the Group's share of results of its associate.

LETTER TO SHAREHOLDERS

The Company may also be affected by the recent imposition of U.S. tariffs due to its operations in Taiwan, potentially leading to increased costs and reduced competitiveness.

In addition, rising tensions in the Taiwan Strait may pose further risks to the Group's operations in the region."

- (n) as at the Latest Practicable Date, apart from the Offer being made by the Joint Offerors, no alternative offer or proposal has been received by the Company. Further, given that the Joint Offerors has already achieved statutory and super majority control of the Company, the likelihood of competing offers is remote;*
- (o) the Offer is unconditional in all respects; and*
- (p) the Joint Offerors intend to privatise the Company and **do not intend to preserve the listing status of the Company**. Accordingly, the Joint Offerors, if and when entitled, intend to exercise their right of compulsory acquisition under Section 215(1) of the Companies Act and **do not intend to take any steps for the Company's public float to be restored and/or for any trading suspension of the Shares by the SGX-ST to be lifted** in the event that, among others, less than 10% of the total number of Shares (excluding any Shares held in treasury) are held in public hands. In addition, the Joint Offerors reserve the right to seek a voluntary delisting of the Company from the SGX-ST pursuant to Rules 1307 and 1309 of the Listing Manual.*

*After having carefully considered the factors above, we are of the opinion that the Offer is **REASONABLE**.*

*Having regard to the foregoing considerations set out in this IFA Letter and information available to us as at the Latest Practicable Date, we are of the opinion that, on balance, the financial terms of the Offer are **NOT FAIR BUT REASONABLE**. Accordingly, we advise the Independent Directors to recommend Shareholders to **ACCEPT** the Offer.*

Shareholders who wish to realise their investment in the Company can choose to sell their Shares in the open market if they can obtain a price higher than the Offer Price, after taking into account all transaction costs in connection with open market transactions.

11. RECOMMENDATION OF THE INDEPENDENT DIRECTORS

11.1 Independence of Directors

As at the Latest Practicable Date, Ms. Mae Heng Su-Ling, Mr. Foo Jong Han Rey and Ms. Chan Shuh Chet are independent for the purposes of the Offer and are required to make a recommendation to the Shareholders in respect of the Offer under the Code.

As at the Latest Practicable Date, Mr. Goh Ching Wah is the Group Executive Chairman of the Company, Mr. Goh Ching Huat is the Executive Director and Chief Executive Officer of the Company and Mr. Goh Ching Lai is a Non-Executive Director of the Company.

The SIC ruled on 27 May 2025 that the Joint Offerors are exempted from the requirement to make a recommendation to the Shareholders in connection with the Offer as they will face irreconcilable conflicts of interest in making a recommendation to the Shareholders in connection with the Offer. Nevertheless, the Joint Offerors must still assume responsibility for the accuracy of the facts stated or opinions expressed in documents and advertisements issued by, or on behalf of, the Company in connection with the Offer.

LETTER TO SHAREHOLDERS

11.2 Independent Directors' Recommendation

The Independent Directors, having considered carefully, amongst other things, the terms of the Offer and the advice given by the IFA in the IFA Letter, **CONCUR** with the IFA's assessment of the Offer and its recommendation thereon. Accordingly, the Independent Directors recommend that Shareholders **ACCEPT** the Offer.

SHAREHOLDERS ARE ADVISED TO READ THE IFA LETTER SET OUT IN APPENDIX A TO THIS CIRCULAR CAREFULLY BEFORE DECIDING WHETHER TO ACCEPT OR REJECT THE OFFER. SHAREHOLDERS SHOULD NOTE THAT THE IFA'S OPINION SHOULD NOT BE RELIED UPON BY ANY SHAREHOLDER AS THE SOLE BASIS FOR DECIDING WHETHER OR NOT TO ACCEPT THE OFFER. SHAREHOLDERS ARE ALSO URGED TO READ THE OFFER DOCUMENT CAREFULLY.

Further, in rendering the above recommendation, the Independent Directors have not had regard to the general or specific investment objectives, financial situations, tax status or position, risk profiles or unique needs and constraints or other particular circumstances of any individual Shareholder.

As different Shareholders would have different investment objectives and profiles, the Independent Directors recommend that any individual Shareholder who may require specific advice in relation to his specific investment portfolio should consult his stockbroker, manager, solicitor, accountant, tax adviser or other professional adviser immediately.

12. ACTION TO BE TAKEN BY SHAREHOLDERS

12.1 Shareholders who DO NOT WISH TO ACCEPT the Offer

Shareholders who do not wish to accept the Offer should take no further action in respect of the Offer Document, the FAA and/or the FAT which have been sent to them.

12.2 Shareholders who WISH TO ACCEPT the Offer

Shareholders who wish to accept the Offer must do so no later than 5.30 p.m. (Singapore time) on the Closing Date, abiding by the procedures for the acceptance of the Offer as set out in Appendix 2 to the Offer Document, the FAA and/or the FAT.

Acceptances should be completed and returned as soon as possible and, in any event, so as to be received, on behalf of the Joint Offerors, by CDP (in respect of the FAA) or the Registrar (in respect of the FAT), as the case may be, not later than 5.30 p.m. (Singapore time) on the Closing Date.

13. OVERSEAS SHAREHOLDERS

The full text relating to Overseas Shareholders has been extracted from section 14 of the Letter to Shareholders in the Offer Document and reproduced in *italics* below. Unless otherwise defined, all terms and expressions used in the extract below shall have the same meanings ascribed to them in the Offer Document.

14. OVERSEAS SHAREHOLDERS

14.1. Overseas Shareholders

This Offer Document, the Relevant Acceptance Forms, the Notification and/or any related documents do not constitute an offer or a solicitation to any person in any jurisdiction in which such offer or solicitation is unlawful. The Offer is not being proposed in any jurisdiction in which the introduction or implementation of the Offer would not be in compliance with the laws of such jurisdiction. Where there are potential restrictions on sending the Notification, the Relevant Acceptance Forms and/or any related documents to any overseas jurisdictions, the Joint Offerors reserve the right not to send the Notification, the Relevant Acceptance Forms and/or any related documents to such overseas jurisdictions.

LETTER TO SHAREHOLDERS

*The availability of the Offer to Shareholders whose addresses are outside Singapore as shown in the Register or, as the case may be, in the records of CDP (collectively, the “**Overseas Shareholders**”) may be affected by the laws of the relevant overseas jurisdictions. Accordingly, all Overseas Shareholders should inform themselves about, and observe, any applicable legal requirements in their own jurisdictions*

For the avoidance of doubt, the Offer is open to all Shareholders, including those to whom the Notification and the Relevant Acceptance Forms have not been, or will not be, sent.

14.2 Copies of this Offer Document, Relevant Acceptance Forms and Notification

Shareholders (including Overseas Shareholders) may (subject to compliance with applicable laws) obtain electronic copies of this Offer Document, the Relevant Acceptance Forms, the Notification and/or any related documents from the website of the SGX-ST at www.sgx.com.

14.3 Compliance with Applicable Laws

It is the responsibility of any Overseas Shareholder who wishes to (i) request for the Notification, the Relevant Acceptance Forms and/or any related documents and/or (ii) accept the Offer, to satisfy himself as to the full observance of the laws of the relevant jurisdictions in that connection, including the obtaining of any governmental or other consent which may be required, or compliance with other necessary formalities or legal requirements, or the payment of any taxes, imposts, duties or other requisite payments due in such jurisdiction. Such Overseas Shareholder shall also be liable for any taxes, imposts, duties or other requisite payments payable and the Joint Offerors and any person acting on their behalf (including CDP and the Registrar/Receiving Agent) shall be fully indemnified and held harmless by such Overseas Shareholder for any such taxes, imposts, duties or other requisite payments that may be required to be paid and the Joint Offerors shall be entitled to set-off any such amounts against any sum payable to the Overseas Shareholder pursuant to the Offer and/or any acquisition of Shares pursuant to Sections 215(1) or 215(3) of the Companies Act.

In (a) requesting for the Notification, the Relevant Acceptance Forms and/or any related documents and/or (b) accepting the Offer, the Overseas Shareholder represents and warrants to the Joint Offerors, CDP and the Registrar/Receiving Agent that he is in full observance of the laws of the relevant jurisdiction in that connection, and that he is in full compliance with all necessary formalities or legal requirements.

Any Overseas Shareholder who is in any doubt about his position should consult his professional adviser in the relevant jurisdiction.

14.4 Notice

The Joint Offerors reserve the right to notify any matter, including the fact that the Offer has been made, to any or all Shareholders (including Overseas Shareholders) by announcement on the website of the SGX-ST or paid advertisement in a daily newspaper published and circulated in Singapore, in which case, such notice shall be deemed to have been sufficiently given notwithstanding any failure by any Shareholder (including Overseas Shareholders) to receive or see such announcement or advertisement.

LETTER TO SHAREHOLDERS

14. INFORMATION PERTAINING TO CPFIS INVESTORS AND SRS INVESTORS

The full text relating to CPFIS Investors and SRS Investors has been extracted from section 15 of the Letter to Shareholders in the Offer Document and reproduced in *italics* below. Unless otherwise defined, all terms and expressions used in the extract below shall have the same meanings ascribed to them in the Offer Document.

15. INFORMATION RELATING TO CPFIS INVESTORS AND SRS INVESTORS

CPFIS Investors and SRS Investors should receive further information on how to accept the Offer from their respective CPF Agent Banks and SRS Agent Banks (as the case may be) directly. CPFIS Investors and SRS Investors are advised to consult their respective CPF Agent Banks and SRS Agent Banks (as the case may be) should they require further information, and if they are in any doubt as to the action they should take, CPFIS Investors and SRS Investors should seek independent professional advice.

CPFIS Investors and SRS Investors who wish to accept the Offer are to reply to their respective CPF Agent Banks and SRS Agent Banks (as the case may be) by the deadline stated in the letter from their respective CPF Agent Banks and SRS Agent Banks (as the case may be). CPFIS Investors and SRS Investors who validly accept the Offer will receive the payment for their Offer Shares in their respective CPF investment accounts and SRS investment accounts (as the case may be).

15. RELEVANT STATEMENTS

Appendix F to this Circular further sets out the Relevant Statements previously made by the Company in its November 2024 Announcement and the 2025 Results, and the bases and assumptions upon which the Relevant Statements were made. The Auditor has issued its Auditor's Letter on the Relevant Statements and the IFA has issued its IFA's Letter on the Relevant Statements, as set out in Appendices G and H to this Circular, respectively. Shareholders are urged to read Appendices F, G and H to this Circular carefully.

16. ELECTRONIC DESPATCH OF THIS CIRCULAR

Pursuant to the public statements issued by the SIC on 6 May 2020, 29 September 2020 and 29 June 2021 on the despatch of take-over documents under the Code, no printed copies of this Circular will be despatched to the Shareholders.

Instead, this Circular has been despatched electronically to the Shareholders through publication on the websites of SGX-ST and the Company. In connection with the electronic despatch of this Circular, the hardcopy notification with instructions on how to access and retrieve this Circular electronically will be despatched by ordinary post to the Shareholders.

Shareholders may also obtain printed copies of this Circular by submitting a request to the Company by email at contact@ossia.com.sg.

17. DIRECTORS' RESPONSIBILITY STATEMENT

The recommendation of the Independent Directors set out in Paragraph 11 of the Letter to Shareholders in this Circular is the responsibility of the Independent Directors.

Save for the foregoing, the Directors (including those who have delegated detailed supervision of this Circular) have taken all reasonable care to ensure that the facts stated and opinions expressed in this Circular (other than those relating to the IFA Letter, the Auditor's Letter on the Relevant Statements, the IFA's Letter on the Relevant Statements, the IFA, the Joint Offerors, the Concert Parties, the Offer, the Offer Announcement, the Offer Document and any other announcements made by or on behalf of the Joint Offerors) are fair and accurate and that no material facts have been omitted from this Circular, the omission of which would make any statement in this Circular misleading, and they jointly and severally accept responsibility accordingly.

LETTER TO SHAREHOLDERS

In respect of the IFA Letter, the Auditor's Letter on the Relevant Statements and the IFA's Letter on the Relevant Statements, the sole responsibility of the Directors has been to ensure that the facts stated therein with respect to the Group are, to the best of their knowledge and belief, fair and accurate in all material respects.

Where any information has been extracted or reproduced from published or otherwise publicly available sources (such as the IFA Letter, the Auditor's Letter on the Relevant Statements and the IFA's Letter on the Relevant Statements) or obtained from the Joint Offerors (including, without limitation, the Offer Announcement, the Offer Document and any other announcements made by or on behalf of the Joint Offerors), the sole responsibility of the Directors has been to ensure that such information has been accurately and correctly extracted from those sources and/or reproduced in its proper form and context.

18. CONSENTS

The IFA has given and has not withdrawn its written consent to the issue of this Circular with the inclusion of its name, the IFA Letter setting out its advice to the Independent Directors in respect of the Offer set out in Appendix A to this Circular and the IFA's Letter on the Relevant Statements set out in Appendix H to this Circular, and all references thereto, in the form and context in which they appear in this Circular.

Forvis Mazars LLP, named as the auditors of the Company, has given and has not withdrawn its written consent to the issue of this Circular with the inclusion of its name, the Auditor's Letter on the Relevant Statements set out in Appendix G to this Circular, and all references thereto, in the form and context in which they appear in this Circular.

BTPLaw LLC, named as the Singapore legal adviser to the Company in relation to the Offer and for the purposes of this Circular, has given and has not withdrawn its written consent to the issue of this Circular with the inclusion of its name, and all references thereto, in the form and context in which they appear in this Circular.

19. DOCUMENTS AVAILABLE FOR INSPECTION

Copies of the following documents are available for inspection at the registered office of the Company at 51 Changi Business Park Central 2, #08-13, The Signature, Singapore 486066 during normal business hours from the date of this Circular up to and including the Closing Date:

- (a) the Constitution of the Company;
- (b) the annual reports of the Company for FY2022, FY2023 and FY2024;
- (c) the IFA Letter as set out in Appendix A to this Circular;
- (d) the FY2024 Results as set out in Appendix C to this Circular;
- (e) the 2025 Results as set out in Appendix D to this Circular;
- (f) the Auditor's Letter on the Relevant Statements as set out in Appendix G to this Circular;
- (g) the IFA's Letter on the Relevant Statements as set out in Appendix H to this Circular; and
- (h) the letters of consent referred to in Paragraph 18 of the Letter to Shareholders in this Circular.

LETTER TO SHAREHOLDERS

20. ADDITIONAL INFORMATION

The attention of Shareholders is also drawn to the Appendices which form part of this Circular.

Yours faithfully
For and on behalf of the Board of
OSSIA INTERNATIONAL LIMITED

Foo Jong Han Rey
Independent Director
18 June 2025

APPENDIX A – LETTER FROM THE IFA TO THE INDEPENDENT DIRECTORS OF THE COMPANY IN RESPECT OF THE OFFER



W CAPITAL MARKETS PTE. LTD.

(Incorporated in the Republic of Singapore)
(Company Registration Number: 201813207E)
65 Chulia Street
#43-01 OCBC Centre
Singapore 049513

18 June 2025

The Directors of Ossia International Limited who are considered independent for the purposes of making a recommendation to the Shareholders in respect of the Offer

Ms Mae Heng Su-Ling
Mr Foo Jong Han, Rey
Ms Chan Shuh Chet

Non-Executive Director
Independent Non-Executive Director
Independent Non-Executive Director

Dear Sirs,

VOLUNTARY UNCONDITIONAL CASH OFFER BY (1) MR GOH CHING WAH (2) MR GOH CHING HUAT AND (3) MR GOH CHING LAI (COLLECTIVELY, THE “JOINT OFFERORS”) TO ACQUIRE ALL THE ISSUED AND PAID-UP ORDINARY SHARES IN THE CAPITAL OF OSSIA INTERNATIONAL LIMITED, INCLUDING SHARES OWNED, CONTROLLED OR AGREED TO BE ACQUIRED BY PARTIES ACTING OR PRESUMED TO BE ACTING IN CONCERT WITH THE JOINT OFFERORS

Unless otherwise defined or the context otherwise requires, all capitalised terms defined in the Circular dated 18 June 2025 (“Circular”) issued by Ossia International Limited (the “Company”, and together with its subsidiaries (the “Group”) shall have the same meanings herein.

1. INTRODUCTION

On 15 May 2025 (“**Offer Announcement Date**”), the Joint Offerors announced that they intend to make a voluntary unconditional cash offer (the “**Offer**”) for all the issued and paid-up ordinary shares (the “**Shares**”) in the share capital of the Company, including Shares owned, controlled or agreed to be acquired by parties acting or presumed to be acting in concert with the Joint Offerors (collectively, the “**Offer Shares**” and each, an “**Offer Share**”).

On 4 June 2025, the Joint Offerors announced the notification of electronic dissemination of the Offer Document dated 4 June 2025 containing the terms and conditions of the Offer and its related documents.

In connection with the Offer, W Capital Markets Pte. Ltd. (“**W Capital Markets**”) has been appointed by the Company as the Independent Financial Adviser (“**IFA**”) to advise the directors of the Company who are considered to be independent for the purposes of making the recommendation to the Shareholders in respect of the Offer (“**Independent Directors**”). This letter sets out, *inter alia*, our views and assessment on the financial terms of the Offer and our opinion thereon, and forms part of the Circular to be despatched to Shareholders in relation to the Offer.

APPENDIX A – LETTER FROM THE IFA TO THE INDEPENDENT DIRECTORS OF THE COMPANY IN RESPECT OF THE OFFER

2. TERMS OF REFERENCE

We have been appointed to advise the Independent Directors on the financial terms of the Offer in compliance with the provisions of the Code. We have confined our evaluation to the financial terms of the Offer and we are not required to evaluate or comment on the commercial risks and/or merits (if any) of the Offer or the future prospects of the Company, and we have not made such evaluations or comments. Such evaluations or comments, if any, remain the responsibility of the Directors and management (“**Management**”) of the Company although we may draw upon their views or make such comments in respect thereof (to the extent deemed necessary or appropriate by us) in arriving at our opinion as set out in this letter (“**IFA Letter**”).

We have not been instructed or authorised to solicit, and we have not solicited, any indication of interest from any third party with respect to any other proposals for transactions similar to or in lieu of the Offer. In this regard, we are not addressing the relative merits of the Offer as compared to any alternative transaction previously considered by the Company or which otherwise may have been available to the Company currently or in the future.

In the course of our evaluation, we have held discussions with the Management and have examined and relied to a considerable extent on publicly available information collated by us as well as information provided and representations made to us, both written and verbal, by the Directors, the Management and/or the professional advisers of the Company, including information contained in the Circular. We have not independently verified such information or representations, whether written or verbal, and accordingly cannot and do not make any representation or warranty, express or implied, in respect of, and do not accept any responsibility for the accuracy, completeness or adequacy of such information or representations. We have relied on the assurance of the Directors (including any Director who may have delegated detailed supervision of the preparation of the Circular) who jointly and severally accept responsibility for the accuracy of the information given in the Circular (save for (a) this IFA Letter; (b) the Auditor’s Letter on the Relevant Statements; (c) the IFA’s Letter on the Relevant Statements; and (d) information relating to the IFA, the Joint Offerors, the Concert Parties, the Offer, the Offer Announcement, the Offer Document and any other announcements made by or on behalf of the Joint Offerors) and had confirmed that they have taken all reasonable care to ensure that the facts stated and opinions expressed in the Circular are fair and accurate and that no material facts have been omitted from the Circular. Whilst care has been exercised in reviewing the information on which we have relied on, we have not independently verified the information but nevertheless have made such reasonable enquiries and exercised our judgment on the reasonable use of such information, and have found no reason to doubt the reliability of the information.

We have not made any independent appraisal of the assets and liabilities of the Group nor have we been provided with any independent valuation or appraisal reports commissioned by the Company, business plans or financial projections of the future performance of the Group, for the purpose of our evaluation of the Offer. As such, we have relied on the disclosures and representations made by the Company on the values of the assets and liabilities and profitability of the Group and no representation or warranty, expressed or implied, is made and no responsibility is accepted by us concerning the accuracy, completeness or adequacy of such information.

Our opinion and advice as set out in this IFA Letter are based upon the prevailing market, economic, industry and other conditions (if applicable) as well as information and representations provided to us by the Company and its representatives, as at the Latest Practicable Date (or “**LPD**”). Such conditions may change significantly over a relatively short period of time. We assume no responsibility to update, revise or reaffirm our opinion in light of any subsequent development after the Latest Practicable Date that may affect our opinion contained herein. Shareholders should take note of any announcement relevant to their consideration of the Offer, which may be released or published by or on behalf of the Company or the Offeror after the Latest Practicable Date.

APPENDIX A – LETTER FROM THE IFA TO THE INDEPENDENT DIRECTORS OF THE COMPANY IN RESPECT OF THE OFFER

Our opinion is limited to the fairness and reasonableness, from a financial point of view, of the Offer and our terms of reference do not require us to evaluate or comment on the commercial rationale for the Offer, and/or its associated risks and merits. We have not received or relied on any financial projections or forecasts in respect of the Company, the Group, or any part or division of any of the foregoing and our terms of reference do not require us to comment or express an opinion on the financial impact or potential impact on current or future financial performance or prospects or earnings potential of the Company and/or the Group arising from the Offer or otherwise.

In rendering our opinion, we have not had regard to any general or specific investment objectives, financial situation, tax position, risk profile, tax status or positions or particular needs and constraints or other particular circumstances of any Shareholder and do not assume any responsibility for, nor hold ourselves out as advisers to, any person other than the Independent Directors. As each Shareholder would have different investment objectives and profiles, the Independent Directors may wish to advise any Shareholder who may require specific advice in relation to his/her specific investment portfolio to consult his/her stockbroker, bank manager, solicitor, accountant, tax adviser or other appropriate professional advisers.

The Company has been separately advised by its own professional advisers in the preparation of the Circular (other than this IFA Letter and the IFA's Letter on the Relevant Statements). We have had no role or involvement, and do not provide any advice (financial or otherwise), in the preparation, review and verification of the Circular (other than this IFA Letter and the IFA's Letter on the Relevant Statements). Accordingly, we take no responsibility for and expressed no views, whether expressed or implied, on the contents of the Circular (other than this IFA Letter and the IFA's Letter on the Relevant Statements).

We have prepared this IFA Letter for the use by the Independent Directors in connection with their consideration of the Offer and their advice and recommendation to the Shareholders in respect thereof. The recommendations made to the Shareholders in relation to the Offer remain the responsibility of the Independent Directors.

Our opinion in relation to the Offer should be considered in the context of the entirety of this IFA Letter and the Circular.

3. THE OFFER

The information on the Offer as set out below in italics has been extracted from paragraph 2 of the Offer Document. Unless otherwise defined, all terms and expressions used in the extract below shall have the same meanings as those defined in the Offer Document.

"2. TERMS OF THE OFFER

2.1 Offer

The Joint Offerors hereby make the Offer to acquire all the Offer Shares, in accordance with Section 139 of the Securities and Futures Act and Rule 15 of the Code.

2.2 Offer Shares

The Offer is extended to all Shares, other than Shares held directly or indirectly by the Joint Offerors, including any Shares owned, controlled or agreed to be acquired by parties acting or presumed to be acting in concert with the Joint Offerors.

2.3 Offer Price

For each Offer Share: S\$0.16 in cash (the "Offer Price").

APPENDIX A – LETTER FROM THE IFA TO THE INDEPENDENT DIRECTORS OF THE COMPANY IN RESPECT OF THE OFFER

2.4 **No Encumbrances**

The Offer Shares will be acquired:

- (a) *fully paid;*
- (b) *free from all claims, charges, equities, mortgages, liens, pledges, encumbrances, rights of pre-emption and other third party rights and interests of any nature whatsoever (the “Encumbrances”); and*
- (c) *together with all rights, benefits and entitlements attached thereto as at the Offer Announcement Date and thereafter attaching thereto, including but not limited to the right to receive and retain all dividends, rights, other distributions and/or return of capital (if any) declared, paid or made by the Company in respect of the Offer Shares (the “Distributions”) on or after the Offer Announcement Date.*

2.5 **Distributions**

If any Distribution is announced, declared, paid or made by the Company on or after the Offer Announcement Date, and the Joint Offerors are not entitled to receive such Distribution in full in respect of any Offer Share tendered in acceptance of the Offer, the Joint Offerors reserve the right to reduce the Offer Price payable in respect of such Offer Share by the amount of such Distribution.

2.6 **Unconditional Offer**

The Offer is unconditional in all respects.”

4. **INFORMATION ON THE JOINT OFFERORS**

The information on the Joint Offerors is set out in paragraph 6 of the Offer Document. Shareholders are advised to read the information carefully.

5. **INFORMATION ON THE COMPANY**

The information on the Company is set out in paragraph 7 of the Offer Document. Shareholders are advised to read the information carefully.

6. **RATIONALE FOR THE OFFER**

The Joint Offerors’ rationale for the Offer is as set out in paragraph 8 of the Offer Document. Shareholders are advised to read the information carefully.

7. **FINANCIAL ASSESSMENT OF THE OFFER**

In the course of our evaluation of the financial terms of the Offer, we have given due consideration to, *inter alia*, the following key factors which we consider to have a significant bearing on our assessment:

- 7.1 Historical share price performance and trading liquidity of the Shares;
- 7.2 Historical trailing price-to-NAV (“**P/NAV**”) ratios of the Shares;
- 7.3 Historical financial performance and position of the Group;
- 7.4 Analysis of the Group’s net asset value (“**NAV**”) per Share;
- 7.5 Valuation statistics of listed companies broadly comparable to the Group;

APPENDIX A – LETTER FROM THE IFA TO THE INDEPENDENT DIRECTORS OF THE COMPANY IN RESPECT OF THE OFFER

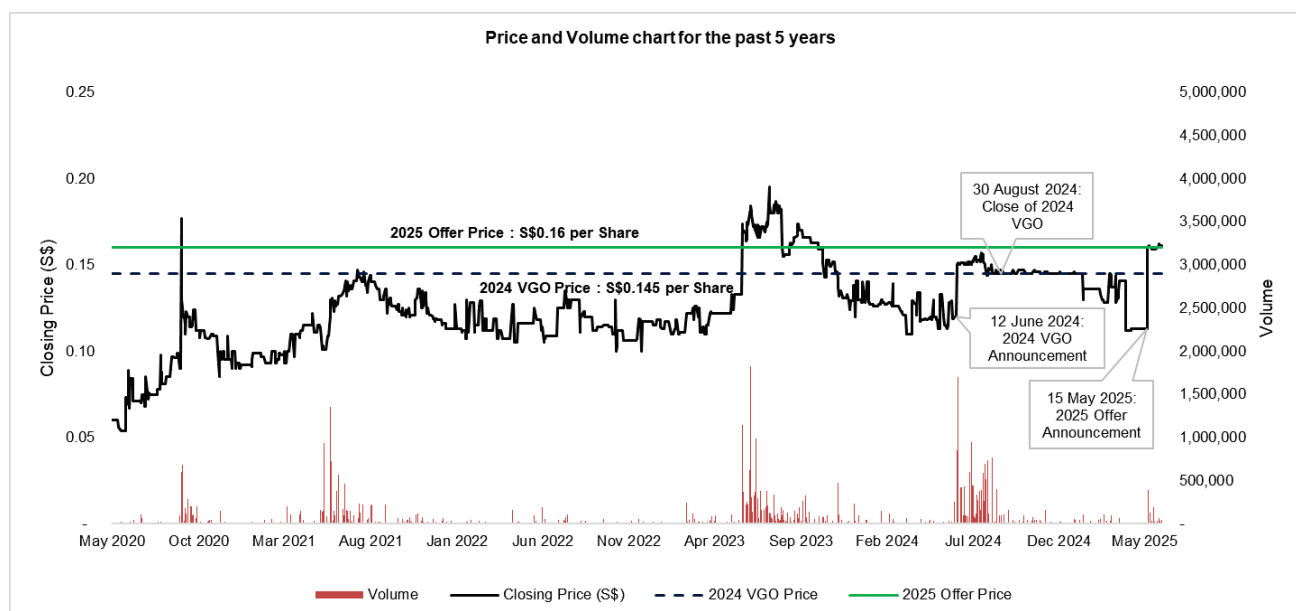
- 7.6 Comparison with recent successful privatisation transactions and delisting offers of companies listed on the SGX-ST;
- 7.7 Comparison with precedent privatisation transactions involving selected companies broadly comparable to the Group;
- 7.8 Dividend track record of the Company;
- 7.9 Estimated range of values of the Shares; and
- 7.10 Other relevant considerations.

7.1 Historical share price performance and trading liquidity of the Shares

On 13 May 2025, the Company halted its Shares and the Offer Announcement was announced on 15 May 2025. Hence, 9 May 2025 was the last full trading day on the SGX-ST prior to the Offer Announcement Date (the “**Last Trading Day**”). For the purpose of our analysis of the trading performance of the Shares in respect of the Offer, we have compared the Offer Price against the historical market price performance of the Shares and considered the historical trading volume of the Shares for a 3-year period up to and including the Last Trading Day, and up to the Latest Practicable Date (the “**Period Under Review**”).

Further, we have also analysed the Share price chart of the Company from 10 May 2020, being a 5-year period prior to and including the Last Trading Day (“**5-year Period Prior to Offer Announcement**”), and up to the Latest Practicable Date comparing the Offer Price against the historical closing prices of the Shares.

We set out below a chart showing the daily closing prices of the Shares and the daily trading volume of the Shares for the 5-year Period Prior to Offer Announcement and up to the Latest Practicable Date.



Source: Bloomberg L.P.

In addition to the above chart, we have tabulated below selected statistics on the Share price and trading liquidity of the Shares for the Period Under Review:

APPENDIX A – LETTER FROM THE IFA TO THE INDEPENDENT DIRECTORS OF THE COMPANY IN RESPECT OF THE OFFER

Reference Period	Volume Weighted Average Price ("VWAP") (S\$) ⁽¹⁾⁽⁷⁾	Premium of Offer Price to VWAP (%) ⁽²⁾	Highest closing price (S\$) ⁽¹⁾	Lowest closing price (S\$) ⁽¹⁾	Average daily trading volume ('000) ⁽²⁾⁽³⁾	Average daily trading volume as a percentage of free float (%) ⁽⁴⁾⁽⁵⁾
<u>Periods prior to and including the Last Trading Day</u>						
Last 3 years	0.156	2.7	0.195	0.100	48.3	0.08
Last 2 years	0.158	1.2	0.195	0.110	68.2	0.11
Last 12 months	0.149	7.5	0.157	0.112	70.5	0.11
Last 6 months	0.138	16.4	0.146	0.112	9.0	0.01
Last 3 months	0.133	20.4	0.145	0.112	8.7	0.01
Last 1 month	0.113	41.6	0.113	0.113	0.6	<0.01
On 9 May 2025, being the Last Trading Day ⁽⁸⁾	0.113 ⁽⁶⁾	41.6	0.113	0.113	11.0	0.02
<u>Periods after the Offer Announcement to the Latest Practicable Date</u>						
Period after the Offer Announcement Date to the Latest Practicable Date	0.160	-	0.162	0.159	59.5	0.10
Latest Practicable Date	0.161 ⁽⁶⁾	(0.6)	0.161	0.161	50.0	0.08

Source: Bloomberg L.P.

Notes:

- (1) Rounded to the nearest three (3) decimal places.
- (2) Rounded to the nearest one (1) decimal place.
- (3) The average daily trading volume of the Shares is calculated based on the total volume of Shares traded during the period divided by the number of market days during that period.
- (4) Rounded to the nearest two (2) decimal places.
- (5) The free float refers to approximately 62.4 million Shares based on the free float of approximately 24.7% as disclosed in the annual report of the Company for FY2024.
- (6) Refers to the latest closing price of the Shares on the respective days.
- (7) VWAP is computed based on the total value of Shares traded during the period divided by the total volume of Shares traded during the period.
- (8) There was no trades done on the Shares on 9 May 2025 and the share price and trading volume refers to the closing share price and trading volume on 17 April 2025 when the shares were last traded as at the Last Trading Day.

Based on the above, we note the following:

- (a) the Offer Price of S\$0.16 is at a premium of approximately 2.7%, 1.2%, 7.5%, 16.4%, 20.4% and 41.6% to the VWAP of the Shares for the 3-year, 2-year, 12-month, 6-month, 3-month and 1-month periods prior to and including the Last Trading Day respectively;
- (b) the Offer Price of S\$0.16 is at a premium of approximately 41.6% to the last closing price of the Shares of S\$0.113 as at the Last Trading Day;
- (c) for the 5-year Period Prior to Offer Announcement, the highest closing price of the Share was S\$0.195 on 17 July 2023. The Offer Price of S\$0.16 represents a discount of approximately 17.9% to this highest closing price. We noted that for the 5-year Period Prior to Offer Announcement, there were 70 days on which the closing price of the Shares were above the Offer Price;

APPENDIX A – LETTER FROM THE IFA TO THE INDEPENDENT DIRECTORS OF THE COMPANY IN RESPECT OF THE OFFER

- (d) the Offer Price of S\$0.16 is within the range of the daily closing prices of the Shares for the period after the Offer Announcement to the Latest Practicable Date, during which the closing prices of the Shares was trading between S\$0.159 to S\$0.162; and
- (e) the Offer Price of S\$0.16 is the same as the VWAP of the Shares of S\$0.160 for the period after the Offer Announcement to the Latest Practicable Date, and represents a slight discount of approximately 0.6% to the closing price of the Shares of S\$0.161 as at the Latest Practicable Date.

With regard to the trading liquidity of the Shares, we note the following:

- (f) the trading of the Shares is extremely illiquid. For the 3-year period prior to and including the Last Trading Day, the Shares were traded on **382 market days out of a total of 753 market days**. During this period, the average daily trading volume of the Shares was approximately 48,254 Shares, representing approximately only 0.08% of the free float of the Company;
- (g) the average daily trading volume of the Shares for the 2-year, 12-month, 6-month and 3-month periods up to and including the Last Trading Day was approximately 68,197 Shares, 70,482 Shares, 8,984 Shares and 8,687 Shares, representing approximately 0.11%, 0.11%, 0.01% and 0.01% of the free float of the Company respectively;
- (h) for the 1-month period up to and including the Last Trading Day, the Shares were traded on **only 1 market day out of a total of 20 market days**. The average daily trading volume of the Shares during this period was approximately 550 Shares, representing less than 0.01% of the free float of the Company; and
- (i) for the period after the Offer Announcement to the Latest Practicable Date, trading volume of the Shares increased and amounted to an average daily trading volume of approximately 59,476 Shares, representing approximately 0.10% of the free float of the Company.

Shareholders may also wish to note that the Joint Offerors announced a voluntary unconditional cash offer for the Shares at S\$0.145 per Share ("**2024 VGO Offer Price**") on 12 June 2024 (the "**2024 VGO**"). During the 2024 VGO period, from 12 June 2024 to 30 August 2024, we noted that the daily closing prices of the Shares ranged between S\$0.144 and S\$0.157 per Share. The current Offer Price of S\$0.16 per Share represents a premium of approximately S\$0.015 or 10.3% over the 2024 VGO Offer Price of S\$0.145 per Share.

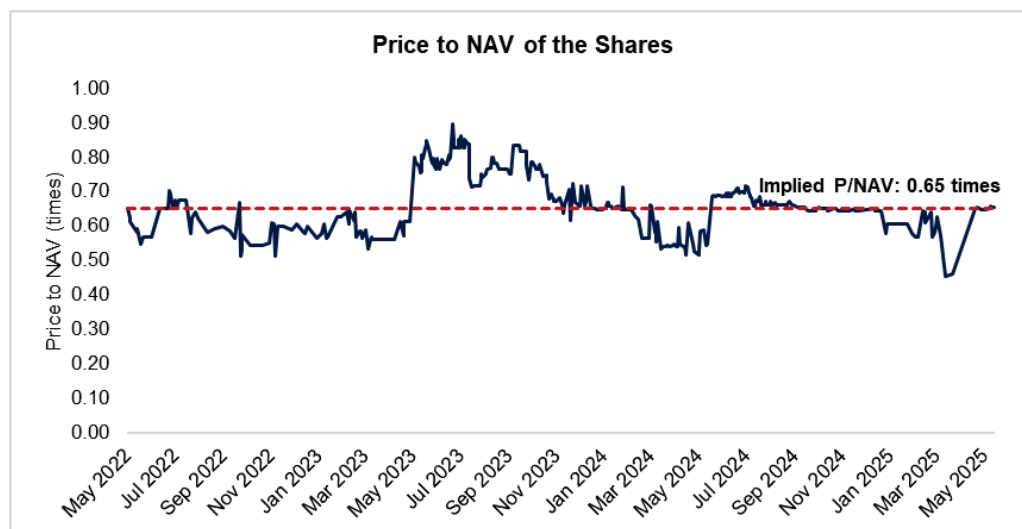
Based on the above observations, we note that the trading of the Shares has been extremely illiquid during the 5-year Period Prior to the Offer Announcement. For the 12-month period prior to and including the Last Trading Day, although the Shares were traded on **127 market days out of a total of 250 market days**, the average daily trading volume of the Shares was approximately 70,482 Shares, representing approximately only 0.11% of the free float of the Company. It also appears likely that the market price of the Shares subsequent to the Offer Announcement have been supported by the Offer. Accordingly, the Offer represents an exit opportunity for Shareholders, given the low trading liquidity, to dispose of their Shares for cash without incurring any transaction costs as opposed to the sale of the Shares in the open market which will incur expenses such as brokerage commission and/or other trading costs.

Shareholders should note that there is no assurance that the market price and trading volume of the Shares will be maintained at the level prevailing as at the Latest Practicable Date after the close of the Offer. Shareholders should also note that the past trading performance of the Shares should not, in any way, be relied upon as an indication or promise of its future trading performance.

APPENDIX A – LETTER FROM THE IFA TO THE INDEPENDENT DIRECTORS OF THE COMPANY IN RESPECT OF THE OFFER

7.2 Historical trailing P/NAV ratios of the Shares

We have compared the P/NAV of the Shares as implied by the Offer Price of 0.650 times against the historical P/NAV of the Shares. The chart below shows the historical P/NAV ratios for the Period Under Review.



Source: Bloomberg L.P.

The average, minimum and maximum of the historical P/NAV of the Shares are set out below:

Reference Period	Average P/NAV ⁽¹⁾ (times)	Maximum P/NAV ⁽¹⁾ (times)	Minimum P/NAV ⁽¹⁾ (times)
<u>Periods prior to and including the Last Trading Day</u>			
Last 3 years	0.667	0.898	0.455
Last 2 years	0.686	0.898	0.455
Last 12 months	0.646	0.717	0.455
Last 6 months	0.611	0.649	0.455
Last 3 months	0.583	0.645	0.455
Last 1 month	0.459	0.459	0.459
<u>Periods after the Offer Announcement to the Latest Practicable Date</u>			
Period after the Offer Announcement Date to the Latest Practicable Date	0.651	0.658	0.646
Latest Practicable Date	0.654 ⁽²⁾	0.654	0.654

Source: Bloomberg L.P.

Notes:

- (1) Rounded to the nearest three (3) decimal places.
- (2) P/NAV of the Shares is based on the closing price of the Shares as at the LPD.

We note from the chart above that:

- (a) over the last 3-year period prior to and including the Last Trading Day and for the period up to the Latest Practicable Date, the Shares have consistently traded at a discount to its NAV per Share, with a P/NAV ratio of below 1.0 time. The P/NAV (as implied by the Offer Price)

APPENDIX A – LETTER FROM THE IFA TO THE INDEPENDENT DIRECTORS OF THE COMPANY IN RESPECT OF THE OFFER

of 0.650 times is below the average P/NAV of the Shares of 0.667 times and 0.686 times for the 3-year and 2-year periods respectively, prior to and including the Last Trading Day;

- (b) the P/NAV (as implied by the Offer Price) of 0.650 times is above the average P/NAV of the Shares over the shorter-term periods, namely, 0.646 times, 0.611 times, 0.583 times and 0.459 times for the 12-month, 6-month, 3-month and 1-month periods, respectively, prior to and including the Last Trading Day; and
- (c) the P/NAV (as implied by the Offer Price) of 0.650 times represents a marginal discount to the average P/NAV of the Shares of 0.651 times for the period after the Offer Announcement Date to the Latest Practicable Date.

7.3 Historical financial performance and position of the Group

A summary of the consolidated statement of profit or loss of the Group for FY2023, FY2024 and FP2025 (as defined herein) and the statement of financial position of the Group as at 31 March 2025 are set out below. The following summary financial information should be read in conjunction with Company's annual reports for FY2023 and FY2024, and the Company's announced unaudited financial results for the 12-month financial period ended 31 March 2025 ("FP2025"), including the notes and commentaries thereto. As announced on 1 April 2025, the Company has changed its financial year end from 31 March to 30 June.

Consolidated statement of profit or loss

(S\$'000)	<u>FY2023</u> <u>Audited</u>	<u>FY2024</u> <u>Audited</u>	<u>FP2025</u> <u>Unaudited</u>
Revenue	30,196	30,170	29,944
Cost of sales	(13,265)	(12,919)	(14,303)
Gross profit	16,931	17,251	15,641
Other income	329	199	1,074
Distribution costs	(8,871)	(9,683)	(9,747)
General and administrative expenses	(4,733)	(4,911)	(4,990)
Profit from operations	3,656	2,856	1,978
Interest income	121	317	257
Finance costs	(61)	(64)	(111)
Share of results of associated company - net of tax	7,883	5,065	6,053
Profit before income tax	11,599	8,174	8,177
Income tax expense	(1,526)	(1,585)	(1,153)
Profit for the year	10,073	6,589	7,024
Profit for the year attributable to:			
Owners of the Company	10,073	6,587	7,024
Non-controlling interests	-	2	-
	10,073	6,589	7,024

Source: The Company's annual report for FY2024 and its unaudited financial results for the 12-month financial period ended 31 March 2025.

APPENDIX A – LETTER FROM THE IFA TO THE INDEPENDENT DIRECTORS OF THE COMPANY IN RESPECT OF THE OFFER

Review of operating results

The Group's principal business is in the import and distribution of lifestyle, outdoors, luggage and accessories products in Taiwan. In addition, the Group also holds an effective 19.8% interest in Pertama Holdings Pte. Ltd., a leading retailer of consumer electronics and home furnishings trading under Harvey Norman retail stores in Singapore and Malaysia.

Effective 1 April 2025, the TUMI brand principal assumed ownership of all related business assets and operations in Taiwan. As a result, the Group discontinued the distribution of TUMI products in the territory. As at the Latest Practicable Date, the Group's Taiwan subsidiary, Great Alps Industry Co., Ltd., retains exclusive distribution rights for the Kangol, True Religion, Columbia, and Sorel brands.

FY2023 vs FY2024

In FY2023 and FY2024, the Group's revenue remained at approximately S\$30.2 million. Notwithstanding that the revenue in local currency had increased by approximately New Taiwan Dollar (NT\$) 36.9 million or 5.5% from approximately NT\$667.8 million in FY2023 to approximately NT\$704.7 million in FY2024, the increase was offset by the weakening of the NT\$ against the S\$.

Other income for FY2024 decreased by approximately S\$0.1 million or 39.5% from approximately S\$0.3 million in FY2023 to approximately S\$0.2 million in FY2024. The decrease was primarily driven by lower rental income, as related companies downsized their shared office space, resulting in reduced intercompany rental charges. Additionally, miscellaneous income was lower due to the absence of one-off gains recognised in FY2023, such as reversals of long outstanding payables and credit losses, as well as reduced government grants following the tapering of COVID-19 support measures.

Distribution costs for FY2024 increased by approximately S\$0.8 million or 9.2% from approximately S\$8.9 million in FY2023 to approximately S\$9.7 million in FY2024. This increase was mainly due to the outsourcing of warehouse operations and higher sales incentives paid to the sales team in recognition of their exceptional performance during the year.

General and administrative expenses for FY2024 increased by approximately S\$0.3 million or 3.8% from approximately S\$4.7 million in FY2023 to approximately S\$4.9 million in FY2024. This was mainly due to increase in manpower resources during the year.

Interest income for FY2024 increased by approximately S\$0.2 million or 162.0% from approximately S\$0.1 million in FY2023 to approximately S\$0.3 million in FY2024. This is mainly due to higher placements in fixed deposits during FY2024.

Finance costs for FY2024 remained relatively stable, with no major fluctuations compared to FY2023.

The Group's share of results from its associated company, Harvey Norman Ossia (Asia) Pte. Ltd., decreased by approximately S\$2.8 million or 35.7% from approximately S\$7.9 million in FY2023 to approximately S\$5.1 million in FY2024. The decrease was mainly due to a provision for additional expenses related to brand licensing agreements, which affected the associate company's profitability and, in turn, reduced the Group's share of its results.

Income tax expense for FY2024 remained relatively stable, with no major fluctuations compared to FY2023.

As a result of the above, the net profit for the year decreased by approximately S\$3.5 million or 34.6% from approximately S\$10.1 million in FY2023 to approximately S\$6.6 million in FY2024.

APPENDIX A – LETTER FROM THE IFA TO THE INDEPENDENT DIRECTORS OF THE COMPANY IN RESPECT OF THE OFFER

FY2024 vs FP2025

In FP2025, the Group recorded a decrease in revenue of approximately S\$0.2 million or 0.7% from approximately S\$30.2 million in FY2024 to approximately S\$29.9 million in FP2025. Notwithstanding that the revenue in local currency had increased by approximately NT\$21.7 million or 3.1% from approximately NT\$704.7 million in FY2024 to approximately NT\$726.4 million in FP2025, the increase was offset by the weakening of the NT\$ against the S\$.

Other income for FP2025 increased significantly by approximately S\$0.9 million or 439.7% from approximately S\$0.2 million in FY2024 to approximately S\$1.1 million in FP2025. The increase is mainly due to the business asset buyback by TUMI brand principal which took effect on 1 April 2025, resulting to a gain of approximately S\$0.7 million for the Group.

Distribution costs and general and administrative expenses for FP2025 remained relatively stable, with no major fluctuations compared to FY2024.

Interest income and finance costs for FP2025 remained relatively stable, with no major fluctuations compared to FY2024.

The Group's share of results from its associated company, Harvey Norman Ossia (Asia) Pte. Ltd., increased by approximately S\$1.0 million or 19.5% from approximately S\$5.1 million in FY2024 to approximately S\$6.1 million in FP2025. The increase is mainly due to improved financial performance in the associate company.

Income tax expense for FP2025 decreased by approximately S\$0.4 million or 27.3% from approximately S\$1.6 million in FY2024 to approximately S\$1.2 million in FP2025.

As a result of the above, the net profit for the year increased by approximately S\$0.4 million or 6.6% from approximately S\$6.6 million in FY2024 to approximately S\$7.0 million in FP2025.

Price-to-earnings ("P/E") ratio

Based on the profit attributable to owners of the Company ("PAT") for FP2025 of approximately S\$7.0 million, the existing share capital comprising 252,629,483 Shares and Offer Price of S\$0.16, the implied historical P/E ratio of the Group for FP2025 is approximately 5.8 times.

Enterprise value to EBITDA ("EV/EBITDA") ratio

EV is defined as the sum of a company's market capitalisation, preferred equity, non-controlling interests, short-term and long-term debts less its cash and cash equivalents. Based on the EBITDA⁽¹⁾ of the Group for FP2025 of approximately S\$9.9 million, the EV/EBITDA ratio of the Group implied by the Offer Price is approximately 2.8 times.

Note:

- (1) EBITDA of the Group is calculated by adding or subtracting (where applicable) income tax, depreciation expenses, finance costs, interest income, unrealised foreign exchange loss, write-back of allowance for inventory write-downs, gain on disposal of property, plant and equipment and inventories written off.

APPENDIX A – LETTER FROM THE IFA TO THE INDEPENDENT DIRECTORS OF THE COMPANY IN RESPECT OF THE OFFER

Consolidated statement of financial position

(S\$'000)	As at 31 March 2025
	Unaudited
<u>ASSETS</u>	
Current assets	
Inventories	11,194
Trade and other receivables	8,151
Prepayments	50
Cash and bank balances	13,904
	33,299
Non-current assets	
Investment in associated company	33,412
Property, plant and equipment	519
Right-of-use assets	666
Deposits	302
Deferred tax assets	167
	35,066
Total assets	68,365
<u>LIABILITIES</u>	
Current liabilities	
Trade and other payables	3,366
Bank borrowings	1,092
Lease liabilities	569
Income tax payable	275
Amount due to director	732
	6,034
Non-current liabilities	
Lease liabilities	107
Trade and other payables	36
	143
Total liabilities	6,177
Net assets	62,188
<u>SHAREHOLDERS' EQUITY</u>	
Share capital	31,351
Revaluation reserve	3,978
Legal reserve	1,651
Translation reserve	(883)
Accumulated profits/(losses)	26,091
Total shareholders' equity	62,188
Non-controlling interests	-
Total equity	62,188

Source: The Company's unaudited financial results for the 12-month financial period ended 31 March 2025.

APPENDIX A – LETTER FROM THE IFA TO THE INDEPENDENT DIRECTORS OF THE COMPANY IN RESPECT OF THE OFFER

As at 31 March 2025, the total assets of the Group amounted to approximately S\$68.4 million comprising current assets of approximately S\$33.3 million and non-current assets of S\$35.1 million, representing approximately 48.7% and 51.3% of total assets respectively.

Current assets as at 31 March 2025 comprised mainly (i) cash and bank balances of approximately S\$13.9 million; (ii) inventories of approximately S\$11.2 million; and (iii) trade and other receivables of approximately S\$8.2 million, representing approximately 20.3%, 16.4% and 11.9% of total assets respectively. Non-current assets as at 31 March 2025 comprised mainly investment in associated company of approximately S\$33.4 million, representing approximately 48.9% of total assets respectively.

As at 31 March 2025, the total liabilities of the Group amounted to approximately S\$6.2 million comprising current liabilities of approximately S\$6.0 million and non-current liabilities of approximately S\$0.1 million, representing approximately 97.7% and 2.3% of total liabilities respectively.

Current liabilities as at 31 March 2025 comprised mainly (i) trade and other payables of approximately S\$3.4 million; (ii) bank borrowings of approximately S\$1.1 million; (iii) Amount due to director of approximately S\$0.7 million; and (iv) lease liabilities of approximately S\$0.6 million representing approximately 54.5%, 17.7%, 11.9% and 9.2% of total liabilities respectively. Non-current liabilities as at 31 March 2025 comprised mainly lease liabilities of approximately S\$0.1 million, representing approximately 1.7% of total liabilities.

As at 31 March 2025, the Group has positive net working capital of approximately S\$27.3 million, net assets attributable to owners of the Company of approximately S\$62.2 million, and is in a net cash position (cash net of total borrowings including lease liabilities) of approximately S\$12.1 million.

7.4 Analysis of the Group's NAV per Share

The NAV based approach of valuing a company or group is based on the aggregate value of all the assets of the company in their existing condition, after deducting the sum of all liabilities of the company and non-controlling interests. The NAV based approach is meaningful from the perspective that it shows the extent to which the value of each share is backed by both tangible and intangible assets and would be relevant in the event that the company or group decides to realise or convert the use of all or most of its assets. Notwithstanding the foregoing, Shareholders should note that analyses based on the NAV of the Group only provides an estimate of the value of the Group based on a hypothetical scenario of selling of all its assets (including any intangible assets) in an orderly manner or over a reasonable period of time and at the aggregate value of the assets used in the computation of the NAV, the proceeds of which are used to settle the liabilities, non-controlling interests and obligation of the company or group with the balance to be distributed to its shareholders, and such hypothetical scenario is assumed without considering factors such as, *inter alia*, time value of money, market conditions, legal and professional fees, liquidation costs, taxes, contractual obligations and regulatory requirements, which would theoretically lower the NAV that can be realised.

In addition, it should be noted that the NAV approach does not take into account or consideration the hypothetical sale of assets in a non-orderly manner or over a short period of time and the NAV does not illustrate the values at which assets may actually be realised or disposed of, given that the market values of assets may vary depending on, amongst others, the prevailing market and economic conditions. Further, the NAV-based approach does not reflect the value of the company or the group as a going concern as it ignores the future economic benefits of the business as a whole.

Based on the existing share capital of the Company comprising 252,629,483 Shares as at the Latest Practicable Date and the unaudited NAV attributable to Shareholders of approximately S\$62.2 million as at 31 March 2025, the NAV per Share is approximately S\$0.246. The Offer Price

APPENDIX A – LETTER FROM THE IFA TO THE INDEPENDENT DIRECTORS OF THE COMPANY IN RESPECT OF THE OFFER

represents a P/NAV ratio of approximately 0.650 times or a discount of approximately 35.0% to the NAV per Share.

As at 31 March 2025, the Group's cash and bank balances amounted to approximately S\$13.9 million (or approximately 20.3% of total assets) and is higher than the total borrowings (including lease liabilities) of approximately S\$1.1 million. Excluding the cash and cash equivalents per Share as at 31 March 2025 from the Offer Price and the NAV per Share, the ex-cash P/NAV ratio will be 0.55 times.

In our evaluation of the NAV of the Group, we have also considered whether there are any assets which may be valued at an amount that is materially different from what was recorded in the balance sheet of the Group as at 31 March 2025.

Inventories

As at 31 March 2025, the Group had inventories of approximately S\$11.2 million, representing approximately 16.4% of the total assets of the Group. Inventories comprise a range of fashion apparel and accessories and confectionery products as retail merchandise for sale at its retail stores, department stores and wholesale business in Taiwan. The Group records its inventories at the lower of cost and net realizable value. For FP2025, the Group made an allowance for inventory obsolescence of approximately S\$216,000. For FP2025, the Group's inventory turnover days is approximately 286 days compared to 382 days for FY2024.

Investment in associated company

As at 31 March 2025, the Group's investment in associated company amounted to approximately S\$33.4 million, representing approximately 48.9% of the total assets of the Group. As stated in the annual report for FY2024, the Company has an equity interest of 40% in Harvey Norman Ossia (Asia) Pte. Ltd. (the "**Associate**") which in turn holds an equity interest of 49.4% in Pertama Holdings Pte. Ltd. ("**Pertama**"), resulting in an effective interest of approximately 19.8% in Pertama. The Company did not make any impairment loss on its investment in associated company for FP2025. For FP2025, the Group recorded a share of the results of associates of approximately S\$6.1 million.

Having regard to Rule 26.1 of the Code, we noted that save for the investment in associated company, there were no other assets on the Group's balance sheet as at 31 March 2025 where the net book value represents more than 30% of the offer value. Accordingly, no asset valuation is required for the remaining assets on the Group's balance sheet and we have not made any adjustments to the NAV of the Group for the purpose of our assessment of the Offer.

The Company has confirmed, as at the Latest Practicable Date and to the best of their knowledge and belief:

- (a) there are no material differences between the realisable value of the Group's assets and their respective book values as at 31 March 2025 which would have a material impact on the NAV of the Group as at 31 March 2025;
- (b) there are no material events that have or will likely have a material impact to the financial position of the Group since 31 March 2025; and
- (c) other than that already provided for or disclosed in the Group's financial statements as at 31 March 2025, there are no other contingent liabilities, unrecorded earnings/expenses or assets/liabilities which are likely to have a material impact on the NAV of the Group.

APPENDIX A – LETTER FROM THE IFA TO THE INDEPENDENT DIRECTORS OF THE COMPANY IN RESPECT OF THE OFFER

7.5 Valuation statistics of listed companies broadly comparable to the Group

We note that the Group is principally a regional distributor and retailer of lifestyle, outdoors and accessories products. The Group subsidiary in Taiwan has exclusive distribution rights for Kangol, True Religion, Columbia and Sorel which carries apparel, sporting goods, footwear and accessories. We consider this as the Apparels Retail Segment. In addition, the Group has an investment in associate which relates to an effective interest of approximately 19.8% in Pertama which is principally engaged in the retailing of consumer electronics and home furnishings trading under Harvey Norman retails stores in Singapore and Malaysia. We consider this as the Electronics Retail Segment. For FP2025, based on the unaudited results of the Group, the share of profits from associates amounted to approximately S\$6.05 million, which represented approximately 86.2% of the net profit for FP2025.

Hence, for the purpose of our evaluation of the fairness of the Offer Price, we have considered the valuation ratios of the Group implied by the Offer Price as compared with selected companies which we consider to have business activities broadly comparable with those of the Group in the two segments mentioned in the paragraph above, “**Comparable Apparels Retail Companies**” and “**Comparable Electronics Retail Companies**”, collectively “**Comparable Companies**”. For the selection of the Comparable Apparels Retail Companies, we have considered companies listed on the SGX-ST where the Company is listed, as well as companies listed in Taiwan, where the business of the Group operates in, and have excluded companies with a market capitalisation exceeding S\$200 million. For the selection of the Comparable Electronics Retail Companies, in light of the lack of direct comparable companies on the SGX-ST, we have used companies listed on the Tokyo Stock Exchange, Korea Stock Exchange and Malaysia Stock Exchange. We have also included Harvey Norman Holdings Limited (listed on the Australia Stock Exchange) which is the ultimate holding company of the Associate.

We wish to highlight that the Comparable Companies are not exhaustive and we recognise that there may not be any listed company or group which may be considered identical to the Group in terms of, *inter alia*, composition of business, business activities, size and scale of operations, risk profile, geographical spread of business, operating and financial leverage, accounting policies, track record, financial performance and future prospects, liquidity and market capitalisation. As such, any comparison made herein is necessarily limited and serves only as an illustrative guide and any conclusion drawn from the comparison may not necessarily reflect the perceived or implied fair market valuation (as the case may be) of the Group as at the Latest Practicable Date.

Company	Stock Exchange	Business Description
Comparable Apparels Retail Companies		
Tainan Enterprises Co Ltd (“ Tainan ”)	Taiwan	Tainan manufactures and markets apparel. The company sells its products under the brand names of TONY WEAR, EMELY, and ease.
Munsin Garment Corp (“ Munsin ”)	Taipei	Munsin distributes apparel. The company has fashion licenses with MUNSINGWEAR, JAGUAR, ANNA SUI, NARA CAMICEE, McGREGOR, COMME CA DU MODE, CIMARRON, FELIX BUHLER, EMINENTO, and LE COQ SPORTIF-GOLF.
Hakers Enterprise Co Ltd (“ Hakers ”)	Taipei	Hakers manufactures and markets sportswear and leisure clothing. The company produces swimming trunks, shorts, jackets, and trousers. Hakers distributes their products internationally.
Travelite Holdings Ltd (“ Travelite ”)	Singapore	Travelite markets travel bags, clothing, and accessories. The company sells sling, business and wheeled bags, backpacks, luggage, winter jackets, cardigans, trench coats, vests, thermal underwear,

**APPENDIX A – LETTER FROM THE IFA TO THE INDEPENDENT DIRECTORS OF
THE COMPANY IN RESPECT OF THE OFFER**

Company	Stock Exchange	Business Description
		gloves, socks, scarves, belts, ties, wallets, key cases, passport holders, and organizers.
FJ Benjamin Holdings Ltd ("FJ Benjamin")	Singapore	FJ Benjamin operates as a holding company. The company, through its subsidiaries, imports, exports, licenses, distributes, and retails consumer fashion wear and accessories, household furnishings, timepieces, and eyewear. FJ Benjamin serves customers in South East Asia.
Comparable Electronics Retail Companies		
Harvey Norman Holdings Ltd ("Harvey Norman")	Australia	Harvey Norman is a holding company for companies and trusts in a third party franchise agreement. The franchises operate stores under the name "Harvey Norman Discounts," selling home wares and electrical goods. The company also provides advisory and advertising to the franchises. In addition, the company provides consumer finance and has property investments.
Yamada Holdings Co Ltd ("Yamada")	Tokyo	Yamada operates as a holding company. The company, through its subsidiaries, sells home appliances and offers various services for housing, furniture and interior, remodeling, real estate, insurance, finance, and others. Yamada provides its services throughout Japan.
Nojima Corp ("Nojima")	Tokyo	Nojima operates consumer electronic store chains that specialize in computers and communication products. The company also sells entertainment related items such as game software and CDs, and household appliances. The company operates and franchises stores in Kanagawa Prefecture.
EDION Corp ("EDION")	Tokyo	EDION owns and manages its subsidiaries, DEODEO Corp and EIDEN Co, Ltd. The company's subsidiaries operate electronics retail stores.
Kojima Co Ltd ("Kojima")	Tokyo	Kojima operates electronics retail stores based in Tochigi Prefecture, and throughout Japan. The company sells household electric appliances, PCs, and Audio Visual equipment. Kojima also operates wedding receptions and restaurants.
Joshin Denki Co Ltd ("Joshin")	Tokyo	Joshin operates stores specialized in household appliances and computers. The company also sells its products through catalog shopping and on-line shopping. Joshin operates its own stores and also franchise stores.
LOTTE Himart Co Ltd ("LOTTE")	Korea	Lotte. offers retailing and distribution services for consumer electronics and household appliances. The company offers a wide range of electronic goods including TV, cell phones, computers, printers, GPS, digital cameras, as well as household appliances including refrigerators, microwaves, hair dryers and vacuum cleaners.

APPENDIX A – LETTER FROM THE IFA TO THE INDEPENDENT DIRECTORS OF THE COMPANY IN RESPECT OF THE OFFER

Company	Stock Exchange	Business Description
Senheng New Retail Bhd ("Senheng")	Malaysia	Senheng operates as an e-commerce company. The company retails consumer electrical and electronic products. Senheng serves customers worldwide.

Source: Bloomberg L.P.

In our evaluation, we have considered the following widely used valuation measures for our analysis:

Valuation Ratio	Description
Price-to-earnings ratio ("P/E")	<p>The P/E, or earnings multiple, illustrates the ratio of a company's market capitalisation relative to its historical consolidated net profit attributable to shareholders. The P/E is an earnings-based valuation methodology.</p> <p>The P/E is affected by, <i>inter alia</i>, the capital structure of a company, its tax position as well as its accounting policies relating to depreciation and amortisation of intangible assets.</p> <p>We have considered the historical P/Es of the Comparable Companies based on their respective last transacted prices as at the Latest Practicable Date and trailing twelve months (TTM) earnings vis-à-vis the corresponding historical P/E of the Group based on the Offer Price and the earnings of the Group.</p>
Enterprise value to EBITDA ("EV/EBITDA") ratio	<p>EV refers to enterprise value which is the sum of a company's market capitalisation, preferred equity, non-controlling interests, short-term and long-term debts (inclusive of finance leases), less its cash and cash equivalents.</p> <p>EBITDA refers to the consolidated earnings before interest, taxes, depreciation and amortisation expenses.</p> <p>The EV/EBITDA ratio illustrates the ratio of the market value of an entity relative to its pre-tax operating cashflow, without regard to its capital structure and provides an indication of current market valuation relative to operating performance.</p> <p>We have considered the historical EV/EBITDA ratios of the Comparable Companies based on their respective last transacted prices as at the Latest Practicable Date, latest available balance sheet values and trailing twelve months (TTM) EBITDA vis-à-vis the corresponding historical EV/EBITDA ratio of the Group based on the Offer Price and the EBITDA of the Group.</p>
Price-to-NAV ("P/NAV")	<p>An NAV-based approach is useful to illustrate the extent that the value of each share is backed by assets. The NAV-based valuation approach may provide an estimate of the value of a company or group assuming the hypothetical sale of all its assets over a reasonable period of time at the aggregate value of the assets used in the computation of the NAV with the balance to be distributed to its shareholders after the settlement of all the liabilities and obligations of the company or group.</p>

The valuation ratios of the Comparable Apparels Retail Companies as at the Latest Practicable Date are set out below:

APPENDIX A – LETTER FROM THE IFA TO THE INDEPENDENT DIRECTORS OF THE COMPANY IN RESPECT OF THE OFFER

Company	Market Capitalisation as at LPD ⁽¹⁾⁽²⁾ (S\$m)	EV/TTM EBITDA ⁽²⁾⁽⁴⁾ (times)	TTM P/E ⁽¹⁾⁽²⁾ (times)	P/NAV ⁽¹⁾⁽⁵⁾ (times)
Comparable Apparels Retail Companies				
Tainan	184.5	8.5	10.8	1.07
Munsin	141.8	9.5	13.7	2.11
Hakers	41.8	n.m. ⁽³⁾	8.0	0.68
Travelite	14.2	7.2	14.7	0.55
FJ Benjamin	10.7	8.0	n.m. ⁽⁴⁾	0.31
Maximum		9.5	14.7	2.11
Mean		8.3	11.8	0.94
Median		8.2	12.3	0.68
Minimum		7.2	8.0	0.31
The Company as implied by the Offer Price	40.4	2.8	5.8	0.65

Source: Bloomberg L.P., annual reports of the respective Comparable Companies and W Capital's computations

Notes:

- (1) Based on the closing price as at the Latest Practicable Date.
- (2) Rounded to the nearest one (1) decimal place.
- (3) "n.m." denotes not meaningful as the relevant company was in negative EV.
- (4) "n.m." denotes not meaningful as the relevant company was loss-making for the period.
- (5) Rounded to the nearest two (2) decimal place.

The valuation ratios of the Comparable Electronics Retail Companies as at the Latest Practicable Date are set out below:

Company	Market Capitalisation as at LPD ⁽¹⁾⁽²⁾ (S\$m)	EV/TTM EBITDA ⁽²⁾⁽⁴⁾ (times)	TTM P/E ⁽¹⁾⁽²⁾ (times)	P/NAV ⁽¹⁾⁽⁵⁾ (times)
Comparable Electronics Retail Companies				
Harvey Norman	5,694.8	9.1	15.0	1.40
Yamada	3,752.2	9.9	15.9	0.65
Nojima	2,696.3	4.6	9.5	1.47
EDION	1,937.1	8.4	15.6	0.97
Kojima	744.1	8.2	17.4	1.25
Joshin	579.0	11.1	19.3	0.62
LOTTE	183.2	6.1	n.m. ⁽³⁾	0.21
Senheng	86.6	4.8	27.8 ⁽⁴⁾	0.52
Maximum		11.1	27.8	1.47
Mean		7.8	15.5	0.89
Median		8.3	15.7	0.81
First Quartile		5.8	15.1	0.59

APPENDIX A – LETTER FROM THE IFA TO THE INDEPENDENT DIRECTORS OF THE COMPANY IN RESPECT OF THE OFFER

Company	Market Capitalisation as at LPD ⁽¹⁾⁽²⁾ (S\$'m)	EV/TTM EBITDA ⁽²⁾⁽⁴⁾ (times)	TTM P/E ⁽¹⁾⁽²⁾ (times)	P/NAV ⁽¹⁾⁽⁵⁾ (times)
Minimum		4.6	9.5	0.21
The Company as implied by the Offer Price	40.2	2.8	5.8	0.65

Source: Bloomberg L.P., annual reports of the respective Comparable Companies and W Capital's computations

Notes:

- (1) Based on the closing price as at the Latest Practicable Date.
- (2) Rounded to the nearest one (1) decimal place.
- (3) "n.m." denotes not meaningful as the relevant company was loss-making for the period.
- (4) Excluded as an outlier for the computation of the mean and median multiples.
- (5) Rounded to the nearest two (2) decimal place.

Based on the above, we note the following:

- (a) in respect of the Comparable Apparels Retail Companies:
 - (i) the EV/EBITDA of the Group (as implied by the Offer Price) of 2.8 times is below the range of EV/TTM EBITDA ratios of the Comparable Apparels Retail Companies of between 7.2 times and 9.5 times;
 - (ii) the TTM P/E of the Group (as implied by the Offer Price) of 5.8 times is below the range of the TTM P/E ratios of the Comparable Apparels Retail Companies of between 8.0 times and 14.7 times; and
 - (iii) the P/NAV of the Group (as implied by the Offer Price) of 0.65 times is within the range of P/NAV of the Comparable Apparels Retail Companies of between 0.31 times to 2.11 times, but below the mean and median P/NAV ratios of the Comparable Apparels Retail Companies of 0.94 times and 0.68 times respectively.
- (b) in respect of the Comparable Electronics Retail Companies:
 - (i) the EV/EBITDA of the Group (as implied by the Offer Price) of 2.8 times is below the range of EV/TTM EBITDA ratios of the Comparable Electronics Retail Companies of between 4.6 times and 11.1 times;
 - (ii) the TTM P/E of the Group (as implied by the Offer Price) of 5.8 times is below the range of the TTM P/E ratios of the Comparable Electronics Retail Companies of between 9.5 times and 27.8 times; and
 - (iii) the P/NAV of the Group (as implied by the Offer Price) of 0.65 times is within the range of P/NAV of the Comparable Electronics Retail Companies of between 0.21 times to 1.47 times, and below the mean and median P/NAV of 0.89 times and 0.81 times respectively.
- (c) the above observations should be considered in the context that:
 - (i) **the Company has only an effective interest of approximately 19.8% in Pertama, through its 40% equity interest in the Associate, whilst the balance is owned by the Harvey Norman Group which has super majority control of Pertama;**
 - (ii) the NAV attributable to the investment in the Associate and the market capitalisation of the Group are significantly smaller in comparison to the NAVs and market capitalisations of the Comparable Electronics Retail Companies; and

APPENDIX A – LETTER FROM THE IFA TO THE INDEPENDENT DIRECTORS OF THE COMPANY IN RESPECT OF THE OFFER

- (iii) the Group's earnings and net asset value are substantially derived from its share of results of the Associate and investment in the Associate.

Accordingly, it may be appropriate to consider the valuation of the Group (as implied by the Offer Price) in comparison with the valuation multiples based on the **first quartile** of the Comparable Electronics Retail Companies. In this regard, both the EV/EBITDA and TTM P/E of the Group (as implied by the Offer Price) are below the first quartile multiples of the Comparable Electronic Retail Companies, while the P/NAV of the Group (as implied by the Offer Price) is slightly higher than the first quartile P/NAV of the Comparable Electronic Retail Companies.

7.6 Comparison with recent successful privatisation transactions and delisting offers of companies listed on the SGX-ST

In assessing the reasonableness of the Offer Price, we have also compared the financial terms of the Offer with those of successful privatisation transactions with a **fair and reasonable** opinion, involving companies listed on the SGX-ST (excluding real estate investment trusts and business trusts) that were announced and completed, since 1 January 2022 ("**Precedent Privatisation Transactions**").

It should be noted that the companies involved in the Precedent Privatisation Transactions may not be directly comparable to the Group due to differences in, *inter alia*, business activities, scale of operations, geographical markets, track record, future prospects, asset base, liquidity, market capitalisation, risk profile and other relevant criteria. In addition, economic conditions have changed and may differ over the relevant periods, thus affecting, *inter alia*, the economic terms of the relevant offer considerations. Therefore, it should be noted that the comparison made herein serves only as an illustrative guide of the premium/discount of offer prices over the last transacted prices, VWAPs and NAV (or Revalued NAV ("**RNAV**")) without having regard to their specific industry characteristics, and the conclusions drawn from such comparisons may not necessarily reflect the perceived or implied market valuation of the Company. Shareholders should also note that the list of Precedent Privatisation Transactions is not exhaustive and information relating to the Precedent Privatisation Transactions was compiled from publicly available information.

Company Name	Type ⁽¹⁾	Announcement date	Premium of offer price over				Offer Price/NAV or Offer Price/RNAV ⁽²⁾ (times)
			Last transacted price (%)	1-month VWAP (%)	3-month VWAP (%)	6-month VWAP (%)	
Sinarماس Land Limited	VGO	27 Mar 25	36.4	41.6	27.7	21.6	0.44
PEC Ltd	SOA	17 Feb 25	13.6	23.5	28.6	30.6	0.89
SLB Development Ltd.	SOA	24 Jan 25	36.1	54.4	62.0	69.1	1.13
Japfa Ltd.	SOA	24 Jan 25	34.8	39.0	51.2	70.3	1.10
5E Resources Limited	SOA	25 Oct 24	22.6	22.2	21.8	26.2	1.61
Dyna-Mac Holdings Ltd.	VGO	11 Sep 24	35.4	18.6	27.4	44.4	5.88
Silverlake Axis Ltd.	VGO	26 Aug 24	20.0	27.7	25.0	31.9	2.77
Second Chance Properties Ltd	VGO	10 Jul 24	39.5	40.8	37.0	33.3	1.01
RE&S Holdings Limited	SOA	19 May 24	56.5	65.1	50.0	45.2	1.93
Isetan (Singapore) Limited	SOA	1 Apr 24	153.5	173.4	171.1	168.9	0.70
Best World International Limited	EO	22 Mar 24	46.3	47.1	46.3	48.4	1.88
Boustead Projects Limited	EO	14 Nov 23	23.6	24.1	25.7	26.6	0.63
Healthway Medical Corporation Limited	VD	3 Jul 23	45.5	45.0	44.1	39.9	1.07
LHN Logistics Limited	VGO	4 Jun 23	34.9	35.7	39.0	44.3	2.01
Challenger Technologies Limited	VGO	30 May 23	9.1	10.5	11.9	14.3	1.46

APPENDIX A – LETTER FROM THE IFA TO THE INDEPENDENT DIRECTORS OF THE COMPANY IN RESPECT OF THE OFFER

Company Name	Type ⁽¹⁾	Announcement date	Premium of offer price over				Offer Price/NAV or Offer Price/RNAV ⁽²⁾ (times)
			Last transacted price (%)	1-month VWAP (%)	3-month VWAP (%)	6-month VWAP (%)	
Global Palm Resources Holdings Limited	VGO	29 Mar 23	93.8	86.6	70.1	70.1	0.78
G.K. Goh Holdings Limited	VGO	28 Feb 23	38.5	38.8	39.2	37.6	0.97
Global Dragon Limited	VGO	10 Feb 23	14.3	15.4	22.4	17.6	0.73
Chip Eng Seng Corporation Ltd	MGO	24 Nov 22	5.6	13.1	26.5	33.7	0.56
Golden Energy and Resources Limited	VD	9 Nov 22	15.8	23.0	44.6	48.3	4.50
Colex Holdings Limited	SOA	17 Oct 22	25.0	13.9	13.3	0.9	1.62
Asian Healthcare Specialists Limited	VGO	6 Oct 22	17.5	18.3	21.3	22.3	2.07
MS Holdings Limited	VGO	3 Oct 22	16.7	Nil	25.2	25.5	0.48
Moya Holdings Asia Limited	VD	14 Sep 22	41.5	43.8	48.4	48.4	1.39
Singapore Medical Group Limited	VGO	13 Sep 22	23.1	28.1	28.9	25.8	1.14
Memories Group Ltd	VD	12 Sep 22	34.3	67.3	72.2	74.7	1.02
SP Corporation Limited	SOA	20 Aug 22	169.5	163.7	162.8	156.9	1.00
Hwa Hong Corporation Limited	VGO	17 May 22	36.5	36.1	32.0	22.0	0.79
Excelpoint Technology Ltd	SOA	13 Apr 22	21.4	36.6	31.3	45.9	1.58
Singapore O&G Ltd	VGO	7 Mar 22	18.0	14.8	12.2	11.3	3.55
Maximum			169.5	173.4	171.1	168.9	5.88
Mean			39.3	43.7	44.0	45.2	1.56
Median			34.6	36.1	31.7	35.7	1.12
Minimum			5.6	10.5	11.9	0.9	0.44
The Company – Implied by the Offer Price	VGO	15 May 25	41.6	41.6	20.4	16.4	0.65

Source: SGX-ST announcements and respective circulars to shareholders in relation to the Precedent Privatisation Transactions

Notes:

- (1) EO – Exit Offer; MGO – Mandatory General Offer; VD – Voluntary Delisting; VGO – Voluntary General Offer; and SOA – Scheme of Arrangement.
- (2) Based on the NAV per share or RNAV per share, where available, as published in the respective independent financial adviser's letter.

Based on the above, we note the following:

- (a) the premia implied by the Offer Price of 41.6% over the last transacted price of the Shares on the Last Trading Day is:
 - (i) within the range of the corresponding premium of the Precedent Privatisation Transactions of between 5.6% and 169.5% and;
 - (ii) above the corresponding mean and median premium of the Precedent Privatisation Transactions of 39.3% and 34.6% respectively;
- (b) the premia implied by the Offer Price of 41.6% over the 1-month VWAP of the Shares prior to and including the Last Trading Day is:
 - (i) within the range of the corresponding premium of the Precedent Privatisation Transactions of between 10.5% and 173.4%; and

APPENDIX A – LETTER FROM THE IFA TO THE INDEPENDENT DIRECTORS OF THE COMPANY IN RESPECT OF THE OFFER

- (ii) above the corresponding median but below the mean premium of the Precedent Privatisation Transactions of 36.1% and 43.7% respectively;
- (c) the premia implied by the Offer Price of 20.4% over the 3-month VWAP of the Shares prior to and including the Last Trading Day is:
 - (i) within the range of the corresponding premium of the Precedent Privatisation Transactions of between 11.9% and 171.1%; and
 - (ii) below the corresponding mean and median premium of the Precedent Privatisation Transactions of 44.0% and 31.7% respectively;
- (d) the premia implied by the Offer Price of 16.4% over the 6-month VWAP of the Shares prior to and including the Last Trading Day is:
 - (i) within the range of the corresponding premium of the Precedent Privatisation Transactions of between 0.9% and 168.9%; and
 - (ii) below the corresponding mean and median premium of the Precedent Privatisation Transactions of 45.2% and 35.7% respectively;
- (e) the P/NAV as implied by the Offer Price of 0.65 times is:
 - (i) within the range of the Offer Price/NAV (or Offer Price/RNAV) of the Precedent Privatisation Transactions of between 0.44 times and 5.88 times; and
 - (ii) below the mean and median Offer Price/NAV (or Offer Price/RNAV) of the Precedent Privatisation Transactions of 1.56 times and 1.12 times respectively.

7.7 Comparison with precedent privatisation transactions involving selected companies broadly comparable to the Group

For the purposes of assessing the financial terms of the Offer, we have reviewed the valuation multiples of the Company implied by the Offer Price with those of completed precedent transactions within the 5-year period prior to and including the Latest Practicable Date, involving the acquisitions of targets that are predominantly engaged in retail with a focus on consumer electronics and/or home furnishings trading particularly in Singapore, which in our opinion, are broadly comparable to the Company (“**Precedent Consumer Electronics Privatisation Transaction**”). Based on the availability of completed precedent transactions in the market, we have identified one transaction as set out below.

The list of Precedent Consumer Electronics Privatisation Transaction is not exhaustive and the following comparison with the Precedent Consumer Electronics Privatisation Transactions is for illustrative purposes only, as the companies involved in the Precedent Consumer Electronics Privatisation Transactions may not be directly comparable to the Group due to differences in, *inter alia*, scale of operations, geographical markets, liquidity, market capitalisation, risk profile, extent of control the acquirer already has in the target company and other relevant criteria. Conclusions drawn from the comparisons made may not necessarily reflect any perceived or implied market valuation for the Company.

Details of the Precedent Consumer Electronics Privatisation Transaction are set out below:

Company Name	Announcement date	EV/EBITDA (times)	P/E (times)	Offer Price/ NAV (times)	Offer Price/ RNAV (times)
Challenger Technologies Limited	30 May 2023	5.4	25.6	1.51	1.46

APPENDIX A – LETTER FROM THE IFA TO THE INDEPENDENT DIRECTORS OF THE COMPANY IN RESPECT OF THE OFFER

Company Name	Announcement date	EV/EBITDA (times)	P/E (times)	Offer Price/ NAV (times)	Offer Price/ RNAV (times)
The Company – Implied by the Offer Price		2.8	5.8	0.65	-

Source: SGX-ST announcements, circular to shareholders in relation to the Precedent Consumer Electronics Privatisation Transaction

Based on the above, we note the following:

- the EV/EBITDA of the Group (as implied by the Offer Price) of 2.8 times is below the EV/EBITDA of the Precedent Consumer Electronics Privatisation Transaction of 5.4 times;
- the P/E of the Group (as implied by the Offer Price) of 5.8 times is below the P/E of the Precedent Consumer Electronics Privatisation Transaction of 25.6 times; and
- the P/NAV of the Group (as implied by the Offer Price) of 0.65 times is below the P/NAV of the Precedent Consumer Electronics Privatisation Transaction of 1.51 times and P/RNAV of 1.46 times.

7.8 Dividend track record of the Company

For the purpose of assessing the Offer, we have considered the historical dividend track record of the Shares and compared them with the returns which a Shareholder may potentially obtain by re-investing the proceeds from the Offer in other selected alternative equity investments.

Based on the Company's latest annual report for the financial year ended 31 March 2024, the Company's dividend policy endeavours to balance dividend return to shareholders with the need for long-term sustainable growth whilst aiming for an efficient capital structure. The Company strives to provide shareholders on an annual basis with a consistent and sustainable ordinary dividend, with a variable special dividend based on cash position, working capital, expenditure plans, acquisition opportunities and market environment.

In this regard, we note that the Company has been paying dividends for FY2023 and FY2024 but did not declare a dividend in respect of FP2025 in order to conserve capital. We set out below the information on the dividend per Share declared and paid by the Company for the past three financial years:

	Total dividend per Share (S\$)	Average Share price (S\$) ⁽¹⁾	Dividend yield ⁽²⁾
FP2025	-	— ⁽³⁾	-
FY2024	0.007	0.150	4.7%
FY2023	0.018	0.117	15.3%

Source: Bloomberg L.P. and Company's announcements on SGXNET

Notes:

- Based on the daily closing prices of the Shares for the respective financial year over the number of days on which trades in the Company's Shares were recorded. Rounded to the nearest three (3) decimal places.
- Computed based on the dividend per Share divided by the average Share price for the year. Rounded to the nearest two (2) decimal places.
- No dividend was declared for FP2025. Hence, the average share price is not computed.

Based on the above dividend track record, we calculate the average annualised dividend per Share over the past three financial years to be S\$0.008, which represents a dividend yield of approximately 5.2% based on the Offer Price.

APPENDIX A – LETTER FROM THE IFA TO THE INDEPENDENT DIRECTORS OF THE COMPANY IN RESPECT OF THE OFFER

For the purpose of analysing the Offer, we have considered that the Shareholders who realise their investments in the Shares via the Offer may re-invest the proceeds in selected alternative investments such as a broad Singapore market index instrument like the STI Exchange-Traded Fund (“**STI ETF**”) as follows:

	%
Trailing 12-month dividend yield of the STI ETF as at the Latest Practicable Date	4.42

Source: Bloomberg L.P.

This suggests that Shareholders who realise their investments via the Offer may potentially experience a decrease in dividend income if they reinvest the proceeds in the above-mentioned alternative investment.

We wish to highlight that the above analysis of the Company’s dividend track record only serves as an illustrative guide and is not an indication of the Company’s future dividend pay-out nor an indication of the prospective performance of STI ETF. **There is no assurance that the Company will continue with such or any dividends pay-outs in the future.**

7.9 Estimated range of values of the Shares

As the Group has been consistently recording profits with positive EBITDA for the past three years, the earnings approach would be appropriate as a primary valuation methodology for providing the estimated range of value for the Shares.

Based on the unaudited results of the Group for FP2025, the share of results of its associates was approximately S\$6.1 million, representing approximately 86.2% of the unaudited net profit of the Group. Accordingly, we have computed the results of the Group from its core operating business to be approximately S\$971,000, representing approximately 13.8% of the unaudited net profit of the Group. In view of the above, we considered it appropriate to apply a weightage of 86.2% and 13.8% to the corresponding first quartile EV/EBITDA ratio of the Comparable Electronics Retail Companies and median EV/EBITDA ratio of the Comparable Apparels Retail Companies to derive at the implied valuation for the Group. In respect of the Comparable Electronics Retail Companies, we have used the first quartile EV/EBITDA multiples, instead of the median EV/EBITDA, taking into account the factors set out under paragraph 7.5(c) of this IFA Letter, including the relatively small implied market capitalisation of the Group vis-à-vis the Comparable Electronics Retail Companies. For the lower end of the range, we have adopted the latest net asset value of the Group as at 31 March 2025 as a “floor” value, taking into account: (i) the average P/NAV ratios of the Comparable Companies; and (ii) that the net asset value is backed by net cash of approximately S\$12.1 million, representing approximately 19.5% of the net asset value of the Group.

Valuation parameter	Implied Valuation (S\$ million)
(a) EV/EBITDA of Comparable Companies ⁽¹⁾	S\$72.8
(b) “Floor” value based on the latest announced NAV of the Group ⁽²⁾	S\$62.2
Implied Share Price (S\$)⁽³⁾	S\$0.246 – S\$0.288

Notes:

- (1) Based on the first quartile EV/EBITDA of the Comparable Electronics Retail Companies and the median EV/EBITDA of the Comparable Apparels Retail Companies of 5.8 times and 8.2 times respectively.
- (2) Based on the latest announced net asset value of the Group as at 31 March 2025.

APPENDIX A – LETTER FROM THE IFA TO THE INDEPENDENT DIRECTORS OF THE COMPANY IN RESPECT OF THE OFFER

(3) Based on 252,629,483 Shares of the Company as at the Latest Practicable Date.

Based on the above, the Offer Price of S\$0.16 is **below** our estimated range of values of the Shares of **S\$0.246 to S\$0.288** per Share.

7.10 Other relevant considerations

7.10.1 Previous take-over offer for the Company

We note that on 12 June 2024, the Joint Offerors made a voluntary unconditional cash offer in accordance with the Code. In assessing the reasonableness of the Offer, we have also compared the financial terms of the Offer with the 2024 VGO.

We compare the following statistics of the Offer against the 2024 VGO as follows:

	Offer Price (S\$)	Premium of Offer Price over			
		Last transacted price (%)	1-month VWAP (%)	3-month VWAP (%)	6-month VWAP (%)
2024 VGO ⁽¹⁾	0.145	20.8	19.8	20.8	16.0
The Offer	0.160	41.6	41.6	20.4	16.4

We also compare the valuation ratios implied by the Offer with the valuation ratios implied by the 2024 VGO as follows:

	Implied Market Capitalisation (S\$' millions)	EV/EBITDA (times)	TTM P/E (times)	P/NAV (times)
2024 VGO ⁽¹⁾	36.6	3.4	5.6	0.66
The Offer	40.4	2.8	5.8	0.65

Note:

(1) As extracted from the independent financial adviser's letter from the circular dated 16 July 2024 in relation to the 2024 VGO.

As set out above, we note that in respect of the 2024 VGO and the Offer:

- the Offer Price of S\$0.16 is higher than the 2024 VGO Offer Price of S\$0.145, representing a premium of S\$0.015 or 10.3% over the 2024 VGO Offer Price;
- the premia represented by the Offer Price of S\$0.16 over the last transacted price, and the 1-month VWAP and 6-month VWAP of the Shares are higher than the corresponding premium in the 2024 VGO;
- the premia represented by the Offer Price of S\$0.16 over the 3-month VWAP is slightly lower than the corresponding premium in the 2024 VGO;
- however, the P/NAV ratio of the Group of 0.65 times as implied by the Offer Price of S\$0.16 is slightly lower than the P/NAV ratio of the Group of 0.66 times as implied by the 2024 VGO Offer Price; and

APPENDIX A – LETTER FROM THE IFA TO THE INDEPENDENT DIRECTORS OF THE COMPANY IN RESPECT OF THE OFFER

- (e) although the market capitalisation of the Group as implied by the Offer Price of S\$0.16 is higher than the corresponding market capitalisation of the Group as implied by the 2024 VGO Offer Price, the EV/EBITDA ratio as implied by the Offer Price of S\$0.16 is lower than the EV/EBITDA ratio as implied by the 2024 VGO Offer Price, while the TTM P/E ratio as implied by the Offer Price of S\$0.16 is slightly higher than that implied by the 2024 VGO Offer Price.

Shareholders should note that the above comparison is necessarily limited and for illustration purpose only and has to be assessed in the context of the economic or general market conditions for the Shares or the prices for which the Shares were traded at the time then prevailing as well as the conditions for the current Offer may have been different from the 2024 VGO.

7.10.2 Statutory control

As at the latest practicable date of the Offer Document, the aggregate shareholding of the Joint Offerors and their concert party, Goh Lee Choo, is 217,421,749 Shares representing approximately 86.06% of all issued Shares. Accordingly, the Joint Offerors can pass all resolutions on matters in which they do not have an interest at future general meetings of Shareholders including resolutions on dividend payments by the Company.

7.10.3 Absence of alternative takeover offer

The Directors have confirmed that, as at the Latest Practicable Date, apart from the Offer being made by the Joint Offerors, no alternative offer or proposal has been received by the Company. We also note that there is no publicly available evidence of any alternative offer for the Shares from any third party. As at Latest Practicable Date, given that the Joint Offerors already have statutory and super majority control of the Company, the likelihood of competing offers is remote.

7.10.4 Outlook of the Group

We note that the Company had, in the FP2025 results announcement, included a commentary on the competitive conditions of the industry in which the Group operates and any known factors or events that may affect the Group for the next reporting period and the next 12 months is reproduced in italics below:

“Brand licence fees may be imposed on the associated company, as previously highlighted in an earlier announcement. As at the date of this announcement, the fee amount has not been determined. However, if the associated company is required to pay these licence fees, it could significantly impact the Group’s share of results of its associate.

The Company may also be affected by the recent imposition of U.S. tariffs due to its operations in Taiwan, potentially leading to increased costs and reduced competitiveness.

In addition, rising tensions in the Taiwan Strait may pose further risks to the Group’s operations in the region.”

7.10.5 Joint Offerors’ intention relating to the listing status of the Company and compulsory acquisition

As set out in paragraph 10.3 of the Offer Document, the Joint Offerors intend to privatise the Company and do not intend to preserve the listing status of the Company. Accordingly, the Joint Offerors, if and when entitled, intend to exercise their right of compulsory acquisition under Section 215(1) of the Companies Act and do not intend to take any steps for the Company’s public float to be restored and/or for any trading suspension of the Shares by the SGX-ST to be lifted in the event that, among others, less than 10% of the total number of Shares (excluding any Shares held in treasury) are held in public hands. In addition, the Joint Offerors reserve the right to seek a voluntary delisting of the Company from the SGX-ST pursuant to Rules 1307 and 1309 of the Listing Manual.

APPENDIX A – LETTER FROM THE IFA TO THE INDEPENDENT DIRECTORS OF THE COMPANY IN RESPECT OF THE OFFER

7.10.6 Offer is unconditional in all respects

As set out in paragraph 2.6 of the Offer Document, we note that the Offer is unconditional in all respects.

7.10.7 Transaction costs in connection with the disposal of the Shares

The Offer presents an opportunity for Shareholders to dispose of their Shares for cash without incurring any transaction costs as opposed to the sale of the Shares in the open market which will incur expenses such as brokerage commission and/or other trading costs.

8. OUR OPINION AND RECOMMENDATION IN RESPECT OF THE OFFER

In arriving at our opinion in respect of the Offer, we have taken into account a range of factors which we consider, based on available information as at the Latest Practicable Date, to be pertinent and have significant bearing on our assessment of the Offer. Accordingly, it is important that this IFA Letter, in particular, all the considerations and information we have taken into account, be read in its entirety.

In determining the fairness of the financial terms of the Offer, we have considered, *inter alia*, the following pertinent factors pertaining to the value of the Shares:

- (a) while the Offer Price represents a P/NAV ratio of approximately 0.650 times or a discount of approximately 35.0% to the NAV per Share, the Shares had consistently traded at a discount to its NAV per Share with an average P/NAV of 0.667 times for the 3-year period prior to and including the Last Trading Day. The P/NAV (as implied by the Offer Price) of 0.650 times is below the average P/NAV of the Shares of 0.667 times and 0.686 times for the 3-year and 2-year periods respectively, prior to and including the Last Trading Day;
- (b) the P/NAV of the Group (as implied by the Offer Price) of 0.650 times is above the average P/NAV of the Shares over the shorter-term periods, namely, 0.646 times, 0.611 times, 0.583 times and 0.459 times for the 12-month, 6-month, 3-month and 1-month periods, respectively, prior to and including the Last Trading Day;
- (c) the P/NAV of the Group (as implied by the Offer Price) of 0.650 times is within the range of P/NAV of the Comparable Apparels Retail Companies and the Comparable Electronics Retail Companies, but below the mean and median P/NAV ratios of the Comparable Apparels Retail Companies and the Comparable Electronics Retail Companies;
- (d) in terms of the earning-based valuation multiples, the EV/EBITDA of the Group (as implied by the Offer Price) of 2.8 times and the TTM P/E of the Group (as implied by the Offer Price) of 5.8 times, are below the range of the EV/EBITDA and TTM P/E of the Comparable Apparels Retail Companies and Comparable Electronics Retail Companies;
- (e) in comparison with the valuation multiples based on the first quartile of the Comparable Electronics Retail Companies, both the EV/EBITDA and TTM P/E of the Group (as implied by the Offer Price) are below the first quartile multiples of the Comparable Electronic Retail Companies, while the P/NAV of the Group (as implied by the Offer Price) is slightly higher than the first quartile P/NAV of the Comparable Electronic Retail Companies;
- (f) with reference to the Precedent Consumer Electronics Privatisation Transaction, the EV/EBITDA of the Group (as implied by the Offer Price) of 2.8 times, the TTM P/E of the Group (as implied by the Offer Price) of 5.8 times and the P/NAV as implied by the Offer Price of 0.650 times are below the corresponding EV/EBITDA, TTM P/E and P/NAV ratios of the Precedent Consumer Electronics Privatisation Transaction respectively; and
- (g) the Offer Price of S\$0.16 is **below** our estimated range of values of the Shares of **S\$0.246 to S\$0.288** per Share.

APPENDIX A – LETTER FROM THE IFA TO THE INDEPENDENT DIRECTORS OF THE COMPANY IN RESPECT OF THE OFFER

After having carefully considered the pertinent factors above, we are of the opinion that the Offer is **NOT FAIR**.

In determining the reasonableness of the Offer Price, apart from the above assessment that the Offer is NOT FAIR, we have also considered, *inter alia*, the following factors:

- (h) the trading of the Shares is extremely illiquid. For the 3-year period prior to and including the Last Trading Day, the Shares were traded on 382 market days out of a total of 753 market days. During this period, the average daily trading volume of the Shares was approximately 48,254 Shares, representing approximately only 0.08% of the free float of the Company. Accordingly, the Offer represents an exit opportunity for Shareholders, given the **extreme low trading liquidity**, to dispose of their Shares for cash without incurring any transaction costs as opposed to the sale of the Shares in the open market which will incur expenses such as brokerage commission and/or other trading costs;
- (i) the Offer Price of S\$0.16 is at a premium of approximately 2.7%, 1.2%, 7.5%, 16.4%, 20.4% and 41.6% to the VWAP of the Shares for the 3-year, 2-year, 12-month, 6-month, 3-month and 1-month periods prior to and including the Last Trading Day respectively;
- (j) the Offer Price of S\$0.16 is at a premium of approximately 41.6% to the closing price of the Shares of S\$0.113 on the Last Trading Day;
- (k) the Offer Price of S\$0.16 is the same as the VWAP of the Shares of S\$0.160 for the period after the Offer Announcement to the Latest Practicable Date, and represents a slight discount of approximately 0.6% to the closing price of the Shares of S\$0.161 as at the Latest Practicable Date;
- (l) in respect of the Precedent Privatisation Transactions which were opined to be fair and reasonable, the premia implied by the Offer Price of 41.6%, 41.6%, 20.4% and 16.4% over the last transacted price on the Last Trading Day and over the 1-month, 3-month and 6-month VWAP of the Shares prior to and including the Last Trading Day respectively is within the range of the corresponding premium of the Precedent Privatisation Transactions;
- (m) we note that the Company had, in the FP2025 results announcement, included a commentary on the competitive conditions of the industry in which the Group operates and any known factors or events that may affect the Group for the next reporting period and the next 12 months is reproduced in italics below:

“Brand licence fees may be imposed on the associated company, as previously highlighted in an earlier announcement. As at the date of this announcement, the fee amount has not been determined. However, if the associated company is required to pay these licence fees, it could significantly impact the Group’s share of results of its associate.

The Company may also be affected by the recent imposition of U.S. tariffs due to its operations in Taiwan, potentially leading to increased costs and reduced competitiveness.

In addition, rising tensions in the Taiwan Strait may pose further risks to the Group’s operations in the region.”

- (n) as at the Latest Practicable Date, apart from the Offer being made by the Joint Offerors, no alternative offer or proposal has been received by the Company. Further, given that the Joint Offerors has already achieved statutory and super majority control of the Company, the likelihood of competing offers is remote;
- (o) the Offer is unconditional in all respects; and

APPENDIX A – LETTER FROM THE IFA TO THE INDEPENDENT DIRECTORS OF THE COMPANY IN RESPECT OF THE OFFER

- (p) the Joint Offerors intend to privatise the Company and **do not intend to preserve the listing status of the Company**. Accordingly, the Joint Offerors, if and when entitled, intend to exercise their right of compulsory acquisition under Section 215(1) of the Companies Act and **do not intend to take any steps for the Company's public float to be restored and/or for any trading suspension of the Shares by the SGX-ST to be lifted** in the event that, among others, less than 10% of the total number of Shares (excluding any Shares held in treasury) are held in public hands. In addition, the Joint Offerors reserve the right to seek a voluntary delisting of the Company from the SGX-ST pursuant to Rules 1307 and 1309 of the Listing Manual.

After having carefully considered the factors above, we are of the opinion that the Offer is **REASONABLE**.

Having regard to the foregoing considerations set out in this IFA Letter and information available to us as at the Latest Practicable Date, we are of the opinion that, on balance, the financial terms of the Offer are **NOT FAIR BUT REASONABLE**. Accordingly, we advise the Independent Directors to recommend Shareholders to **ACCEPT** the Offer.

Shareholders who wish to realise their investment in the Company can choose to sell their Shares in the open market if they can obtain a price higher than the Offer Price, after taking into account all transaction costs in connection with open market transactions.

This IFA Letter is addressed to the Independent Directors for their benefit, in connection with and for the purpose of their consideration of the financial terms of the Offer and should not be relied on by any other party. The recommendation made by them to the Shareholders in relation to the Offer shall remain the responsibility of the Independent Directors.

In rendering our opinion and providing our recommendation, we did not have regard to the specific objectives, financial situation, tax position, risk profile or unique needs and constraints of any Shareholder. As different Shareholders would have different investment profiles and objectives, we recommend that any Shareholder who may require specific advice in relation to his/her investment portfolio or objectives should consult his/her stock broker, bank manager, solicitor, accountant, tax adviser or other professional adviser immediately.

Whilst a copy of this IFA Letter may be reproduced in the Circular, neither the Company, the Independent Directors, nor any other persons may reproduce, disseminate or quote this IFA Letter (or any part thereof) for any other purpose at any time and in any manner without our prior written consent in each specific case, except for the purpose of the Offer.

This IFA Letter is governed by, and construed in accordance with, the laws of Singapore, and is strictly limited to the matters stated herein and does not apply by implication to any other matter.

Yours faithfully,

For and on behalf of
W Capital Markets Pte. Ltd.

Foo Say Nam
Partner
Corporate Finance

Alicia Chang
Vice President
Corporate Finance

APPENDIX B – ADDITIONAL INFORMATION ON THE COMPANY

1. DIRECTORS

The names, addresses and descriptions of the Directors as at the Latest Practicable Date are as follows:

Name of Director	Address	Position
Mr. Goh Ching Wah	c/o 51 Changi Business Park Central 2, #08-13, The Signature, Singapore 486066	Group Executive Chairman
Mr. Goh Ching Huat	c/o 51 Changi Business Park Central 2, #08-13, The Signature, Singapore 486066	Chief Executive Officer and Executive Director
Mr. Goh Ching Lai	c/o 51 Changi Business Park Central 2, #08-13, The Signature, Singapore 486066	Non-Executive Director
Ms. Mae Heng Su-Ling	c/o 51 Changi Business Park Central 2, #08-13, The Signature, Singapore 486066	Non-Executive Director
Mr. Foo Jong Han Rey	c/o 51 Changi Business Park Central 2, #08-13, The Signature, Singapore 486066	Independent Non-Executive Director
Ms. Chan Shuh Chet	c/o 51 Changi Business Park Central 2, #08-13, The Signature, Singapore 486066	Independent Non-Executive Director

2. PRINCIPAL ACTIVITIES

The Company was incorporated in Singapore on 1 September 1990 and was listed on the Mainboard of SGX-ST on 20 November 1996. The Group is a leading regional distributor and retailer of lifestyle, outdoors and accessories products.

3. SHARE CAPITAL

3.1 Issued Share Capital

The Company has one class of shares, being ordinary shares. Based on the search conducted with the ACRA as at the Latest Practicable Date, the Company has an issued and paid-up share capital of S\$31,350,506.07, comprising 252,629,483 Shares. As at the Latest Practicable Date, the Company has no treasury shares.

3.2 Capital, Dividends and Voting

The rights of Shareholders in respect of capital, dividends and voting are contained in the Constitution. The provisions in the Constitution relating to the rights of Shareholders in respect of capital, dividends and voting are set out in Appendix E to this Circular.

3.3 New Issues

As at the Latest Practicable Date, no new Shares have been issued by the Company since 31 March 2024, being the end of the last FY.

3.4 Outstanding Convertible Securities

As at the Latest Practicable Date, the Company has no outstanding instruments convertible into, rights to subscribe for and options or derivatives in respect of, the Shares or securities carrying voting rights in the Company, and the Company has not entered into any agreement for the issue of such options, derivatives, warrants or other securities which are instruments convertible into Shares or securities carrying voting rights in the Company.

APPENDIX B – ADDITIONAL INFORMATION ON THE COMPANY

4. DISCLOSURE OF INTERESTS AND DEALINGS

4.1 Interests of the Company in the Joint Offerors

Not applicable as the Joint Offerors are natural persons.

4.2 Dealings in the Joint Offerors by the Company

Not applicable as the Joint Offerors are natural persons.

4.3 Interests of Directors in the Joint Offerors

Not applicable as the Joint Offerors are natural persons.

4.4 Dealings of Directors in the Joint Offerors

Not applicable as the Joint Offerors are natural persons.

4.5 Interests of the Directors in the Shares

Save as disclosed below, as at the Latest Practicable Date, based on information available to the Company, none of the Directors has any direct or deemed interest in the Shares.

Director	Direct Interest		Deemed Interest		Total Interest	
	No. of Shares	% ⁽¹⁾	No. of Shares	% ⁽¹⁾	No. of Shares	% ⁽¹⁾
Mr. Goh Ching Wah	65,702,564	26.01	–	–	65,702,564	26.01
Mr. Goh Ching Huat	65,237,331	25.82	–	–	65,237,331	25.82
Mr. Goh Ching Lai	83,278,154	32.96	–	–	83,278,154	32.96
Ms. Chan Shuh Chet	154,100	0.06	–	–	154,100	0.06

Note:

(1) Calculated based on 252,629,483 Shares and rounded to the nearest two decimal places.

4.6 Dealings in Shares by the Directors

None of the Directors has dealt for value in the Shares during the Relevant Period.

4.7 Interests of the IFA in Shares

As at the Latest Practicable Date, none of the IFA, its related corporations or funds whose investments are managed by the IFA or its related corporations on a discretionary basis, owns or controls any Shares.

4.8 Dealings in Shares by the IFA

None of the IFA, its related corporations or funds whose investments are managed by the IFA or its related corporations on a discretionary basis, has dealt for value in the Shares during the Relevant Period.

4.9 Directors' intentions in respect of the Offer

Save for Mr. Goh Ching Wah, Mr. Goh Ching Huat and Mr. Goh Ching Lai who are the Joint Offerors and Ms. Chan Shuh Chet, none of the Directors have any direct or indirect interest in the Shares.

In respect of Ms. Chan Shuh Chet, she has informed the Company that she intends to accept the Offer in respect of her Shares.

In respect of the Joint Offerors, who are Directors with interests in Shares as at the Latest Practicable Date as disclosed under paragraph 4.5 of Appendix B above, this disclosure is not applicable as the Offer excludes Shares held directly or indirectly by the Joint Offerors.

APPENDIX B – ADDITIONAL INFORMATION ON THE COMPANY

5. MATERIAL CONTRACTS WITH INTERESTED PERSONS

As at the Latest Practicable Date, save as disclosed in this Circular and in any information on the Group which is publicly available (including, without limitation, the Company's annual reports and announcements released by the Company on SGXNET), neither the Company nor any of its subsidiaries has entered into material contracts with persons who are Interested Persons (other than those entered into in the ordinary course of business) during the period beginning three years before the Offer Announcement Date.

6. DIRECTORS' SERVICE CONTRACTS

As at the Latest Practicable Date, there are no service contracts between any of the Directors or proposed directors with the Company or any of its subsidiaries which have more than 12 months to run and which are not terminable by the employing company within the next 12 months without paying any compensation, and there are no such service contracts entered into or amended by the Company or any of its subsidiaries during the period commencing six months prior to the Offer Announcement Date and ending on the Latest Practicable Date.

7. ARRANGEMENTS AFFECTING DIRECTORS

As at the Latest Practicable Date:

- (a) it is not proposed that any payment or other benefit be made or given to any Director or to any director of any other corporation which is by virtue of section 6 of the Companies Act deemed to be related to the Company, as compensation for loss of office or otherwise in connection with the Offer;
- (b) there is no agreement or arrangement made between any Director and any other person in connection with or conditional upon the outcome of the Offer; and
- (c) there are no material contracts entered into by the Joint Offerors in which any Director (other than the Joint Offerors) has a material personal interest, whether direct or indirect.

8. VIEWS OF THE BOARD ON THE JOINT OFFERORS' INTENTIONS FOR THE GROUP

The Board refers Shareholders to the rationale for the Offer and the Joint Offerors' intentions for the Group as set out in the Offer Document and reproduced in Paragraph 7 of the Letter to Shareholders in this Circular. The Board will cooperate with the Joint Offerors as reasonably required to maintain the existing business and operations of the Group, which is in the interests of the Company and the Shareholders as a whole.

9. SUMMARY OF FINANCIAL INFORMATION

A summary of the audited financial information of the Group for FY2022, FY2023 and FY2024 and the unaudited financial information of the Group for the 12 months ended 31 March 2025 is set out below.¹

The summary of the financial information of the Group as set out in paragraph 9 of this Appendix B is extracted from, and should be read together with, the annual reports and relevant financial statements, copies of which are available on the website of SGX-ST at www.sgx.com or for inspection at the registered address of the Company at 51 Changi Business Park Central 2, #08-13, The Signature, Singapore 486066 during normal business hours, from the date of this Circular up to and including the Closing Date.

The FY2024 Results are set out in Appendix C to this Circular and the 2025 Results are set out in Appendix D to this Circular.

¹ The Board has, in its announcement dated 1 April 2025, announced the change of the Company's financial year end from 31 March to 30 June of each year. As stated in such announcement, the current financial year of the Company will therefore cover a 15-month period from 1 April 2024 to 30 June 2025. Thereafter, the Company's financial year will be a 12-month period ending on 30 June of each year.

APPENDIX B – ADDITIONAL INFORMATION ON THE COMPANY

9.1 Consolidated Statement of Profit and Loss and Comprehensive Income

A summary of the audited consolidated statements of profit and loss and comprehensive income of the Group for FY2022, FY2023 and FY2024, and the unaudited consolidated statements of profit and loss and comprehensive income of the Group for the 12 months ending 31 March 2025 is set out below.

	2025 S\$'000	2024 S\$'000	2023 S\$'000	2022 S\$'000
Revenue	29,944	30,170	30,196	23,886
Cost of sales	(14,303)	(12,919)	(13,265)	(10,224)
Gross profit	15,641	17,251	16,931	13,444
Other income	1,074	199	329	460
Distribution costs	(9,747)	(9,683)	(8,871)	(8,175)
General and administrative expenses	(4,990)	(4,911)	(4,733)	(3,730)
Profit from operations	1,978	2,856	3,656	1,999
Interest income	257	317	121	70
Finance costs	(111)	(64)	(61)	(77)
Share of results of associated company – net of tax	6,053	5,065	7,883	5,536
Profit before income tax	8,177	8,174	11,599	7,528
Income tax expense	(1,153)	(1,585)	(1,526)	(924)
Profit for the year	7,024	6,589	10,073	6,604
Other comprehensive loss:				
Items that will not be reclassified to profit or loss				
Share of gain/(loss) on property revaluation of associated company	1,086	(98)	725	(443)
Items that may be reclassified subsequently to profit or loss				
Foreign currency translation	(582)	(511)	(1,094)	(39)
Transfer of translation reserve to accumulated profits	2,612	–	–	–
Share of foreign currency translation of associated company	1,115	(1,004)	(1,188)	(94)
	3,145	(1,515)	(2,282)	(133)
Other comprehensive loss for the year, net of tax	4,231	(1,613)	(1,557)	(576)
Total comprehensive income for the year	11,255	4,976	8,516	6,028
Profit for the year attributable to:				
Owners of the Company	7,024	6,587	10,073	6,603
Non-controlling interests	–	2	–	1
	7,024	6,589	10,073	6,604
Total comprehensive income attributable to:				
Owners of the Company	11,255	4,974	8,516	6,029
Non-controlling interests	–	2	–	(1)
	11,255	4,976	8,516	6,028
Earnings per share attributable to owners of the Company (cents per share)				
Basic and diluted	2.78	2.61	3.99	2.61
Dividend per share for the year (cents per share)	–	0.7	1.8	0.9

APPENDIX B – ADDITIONAL INFORMATION ON THE COMPANY

9.2 Consolidated Statements of Financial Position

A summary of the audited consolidated statements of financial position of the Group for FY2022, FY2023 and FY2024, and the unaudited consolidated statements of financial position of the Group for the 12 months ending 31 March 2025 is set out below.

	2025 S\$'000	2024 S\$'000	2023 S\$'000	2022 S\$'000
ASSETS				
Current assets				
Inventories	11,194	13,508	10,746	10,509
Trade and other receivables	8,151	4,244	4,517	4,612
Prepayments	50	74	87	30
Cash and bank balances	13,904	11,358	12,732	9,322
	33,299	29,184	28,082	24,473
Non-current assets				
Investment in associated company	33,412	31,317	31,127	28,793
Investment in subsidiaries	–	–	–	–
Property, plant and equipment	519	294	334	629
Right-of-use assets	666	828	928	892
Trade and other receivables	302	313	290	963
Deferred tax assets	167	174	164	177
	35,066	32,926	32,843	31,454
Total assets	68,365	62,110	60,925	55,927
LIABILITIES AND EQUITY				
Current liabilities				
Trade and other payables	3,366	2,984	4,055	3,619
Amount due to directors	732	605	137	533
Lease liabilities	569	646	565	670
Bank borrowings	1,092	1,770	–	591
Income tax payable	275	561	856	754
	6,034	6,566	5,613	6,167
Non-current liabilities				
Trade and other payables	36	40	61	54
Lease liabilities	107	191	367	237
	143	231	428	1,118
Capital and reserves				
Share capital	31,351	31,351	31,351	31,351
Revaluation reserve	3,978	2,892	2,990	2,265
Legal reserve	1,651	1,651	1,651	1,651
Translation reserve	(883)	(4,028)	(2,513)	(231)
Accumulated profit/(losses)	26,091	23,447	21,407	13,608
Attributable to equity holders to the company	62,188	55,313	54,886	48,644
Non-controlling interests	–	–	(2)	(2)
Total equity	62,188	55,313	54,884	48,642
Total liabilities and equity	68,365	62,110	60,925	55,927

APPENDIX B – ADDITIONAL INFORMATION ON THE COMPANY

9.3 Significant Accounting Policies

The summary of significant accounting policies of the Group is disclosed in Note 2 to the FY2024 Results as set out in the annual report of the Group for FY2024, which are reproduced in Appendix C to this Circular. As stated in the 2025 Results, the accounting policies adopted by the Group for the 12 months ended 31 March 2025 are consistent with those of FY2024, save that the Group has adopted all the new and revised standards which are effective for annual financial periods beginning on or after 1 April 2024. As further stated in the 2025 Results, the adoption of these standards did not have any material effect on the financial performance or position of the Group.

Save as disclosed in this Circular and in any information on the Group which is publicly available (including, without limitation, the audited consolidated financial statements of the Group for FY2022, FY2023 and FY2024 and the 2025 Results), there are no significant accounting policies or any matters from the notes of the financial statements of the Group which are of any major relevance for the interpretation of the financial statements of the Group, and as at the Latest Practicable Date, there has been no change in the accounting policies of the Group which will cause the figures disclosed in this Circular not to be comparable to a material extent.

9.4 Material Changes in Financial Position

As at the Latest Practicable Date, save as disclosed in this Circular and in any information on the Group which is publicly available (including, without limitation, the November 2024 Announcement and the 2025 Results and all other announcements released by the Company on SGXNET), there has not been, within the knowledge of the Company, any material change in the financial position or prospects of the Company since 31 March 2024, being the date of the last published audited consolidated financial statements of the Group.

9.5 Material Litigation

As at the Latest Practicable Date, none of the Company or its subsidiaries is engaged in any material litigation, either as plaintiff or defendant, which might materially and adversely affect the financial position of the Company or the Group, taken as a whole, and the Directors are not aware of any litigation, claims or proceedings pending or threatened against the Company or any of its subsidiaries or any facts likely to give rise to any litigation, claims or proceedings which might materially and adversely affect the financial position of any member of the Group, taken as a whole.

9.6 Material Changes in Information

Save as disclosed in this Circular and in any information on the Group and the Offer which is publicly available, there has been no material change in any information previously published by or on behalf of the Company during the period commencing from the Offer Announcement Date and ending on the Latest Practicable Date.

9.7 Costs and Expenses

All costs and expenses incurred by the Company in respect of the Offer will be borne by the Company.

APPENDIX C – FINANCIAL INFORMATION OF THE GROUP

AUDITED CONSOLIDATED FINANCIAL STATEMENTS OF THE GROUP FOR FY2024

OSSIA INTERNATIONAL LIMITED AND ITS SUBSIDIARIES

(Registration Number: 199004330K)

DIRECTORS' STATEMENT AND FINANCIAL STATEMENTS FINANCIAL YEAR ENDED 31 MARCH 2024

FORVIS MAZARS LLP (FORMERLY KNOWN AS MAZARS LLP)

Public Accountants and
Chartered Accountants
Singapore

APPENDIX C – FINANCIAL INFORMATION OF THE GROUP

OSSIA INTERNATIONAL LIMITED AND ITS SUBSIDIARIES

DIRECTORS' STATEMENT AND FINANCIAL STATEMENTS
FINANCIAL YEAR ENDED 31 MARCH 2024

TABLE OF CONTENTS	PAGE
Directors' statement	1 - 3
Independent auditors' report	4 - 8
Consolidated statement of profit or loss and other comprehensive income	9
Statements of financial position	10
Statements of changes in equity	11 - 13
Consolidated statement of cash flows	14 - 15
Notes to the financial statements	16 - 59

APPENDIX C – FINANCIAL INFORMATION OF THE GROUP

OSSIA INTERNATIONAL LIMITED AND ITS SUBSIDIARIES DIRECTORS' STATEMENT

The directors are pleased to present their statement to the members together with the audited consolidated financial statements of Ossia International Limited (the "Company") and its subsidiaries (collectively, the "Group") and the statement of financial position and statement of changes in equity of the Company for the financial year ended 31 March 2024.

1. Opinion of the directors

In the opinion of the directors,

- (i) the consolidated financial statements of the Group and the statement of financial position and statement of changes in equity of the Company are drawn up so as to give a true and fair view of the financial position of the Group and of the Company as at 31 March 2024 and of the financial performance, changes in equity and cash flows of the Group and the changes in equity of the Company for the year ended on that date; and
- (ii) at the date of this statement, there are reasonable grounds to believe that the Company will be able to pay its debts as and when they fall due.

2. Directors

The directors of the Company in office at the date of this statement are:

Goh Ching Wah
Goh Ching Huat
Goh Ching Lai
Wong King Kheng
Heng Su-Ling, Mae
Foo Jong Han, Rey (appointed on 31 July 2023)

3. Arrangements to enable directors to acquire shares or debentures

Neither at the end of nor at any time during the financial year was the Company a party to any arrangement whose objects were, or one of the objects was, to enable the directors of the Company to acquire benefits by means of the acquisition of shares in, or debentures of, the Company or any other body corporate, except as disclosed in paragraphs 4 and 5 below.

4. Directors' interests in shares or debentures

The directors of the Company holding office at the end of the financial year had no interests in the shares and debentures of the Company and its related corporations as recorded in the Register of Directors' Shareholdings kept by the Company under Section 164 of the Singapore Companies Act 1967 (the "Act"), except as disclosed below:

<u>Name of directors</u>	<u>Direct interest</u>		<u>Deemed interest</u>	
	<u>At the beginning of financial year</u>	<u>At the end of financial year</u>	<u>At the beginning of financial year</u>	<u>At the end of financial year</u>
Ordinary shares of the Company				
Goh Ching Lai	75,395,477	75,395,477	114,855,040	114,855,040
Goh Ching Wah	57,500,386	57,500,386	132,750,131	132,750,131
Goh Ching Huat	57,354,654	57,354,654	132,895,863	132,895,863

APPENDIX C – FINANCIAL INFORMATION OF THE GROUP

OSSIA INTERNATIONAL LIMITED AND ITS SUBSIDIARIES DIRECTORS' STATEMENT

4. Directors' interests in shares or debentures (Continued)

By virtue of Section 7 of the Act, Goh Ching Lai, Goh Ching Wah and Goh Ching Huat, who are brothers, are also deemed to be interested in each other's shares in Ossia International Limited.

There was no change in the directors' interests in the share capital of the Company and of related corporations between the end of the financial year and 21 April 2024.

Except as disclosed in this report, no director who held office at the end of the financial year had interests in shares, share options, warrants or debentures of the Company, or of related corporations, either at the beginning of the financial year or at the end of the financial year.

5. Scrip dividend scheme

At an Extraordinary General Meeting of the Company held on 29 April 2004, the shareholders approved the Scrip Dividend Scheme (the "Scheme"). Under the Scheme, the directors are entitled to receive shares in lieu of cash in respect of the dividend declared. No shares were issued under the Scheme during the financial year.

6. Share options

No options were granted during the financial year to subscribe for unissued shares of the Company or its subsidiaries.

No shares were issued during the financial year by virtue of the exercise of options to take up unissued shares of the Company or its subsidiaries.

There were no unissued shares of the Company or its subsidiaries under option at the end of the financial year.

7. Audit committee

The members of the Audit Committee ("AC") at the date of this report are as follows:

Heng Su-Ling, Mae	(Chairman of the Audit Committee and independent director)
Wong King Kheng	(Independent director)
Foo Jong Han, Rey	(Independent director)

The AC has convened two meetings during the year with key management and the internal and external auditors of the Company.

The AC carried out its functions in accordance with section 201B (5) of the Act, the SGX Listing Manual and the Code of Corporate Governance. In performing those functions, the Audit Committee:

- (i) reviewed the audit plan and results of the external audit, the independence and objectivity of the external auditors, including, where applicable, the review of the nature and extent of non-audit services provided by the external auditors to the Group;
- (ii) reviewed the audit plans of the internal auditors of the Group and their evaluation of the adequacy of the Group's system of internal accounting controls;
- (iii) reviewed the Group's annual financial statements and the external auditors' report on the annual financial statements of the Group and of the Company before their submission to the board of directors;

APPENDIX C – FINANCIAL INFORMATION OF THE GROUP

OSSIA INTERNATIONAL LIMITED AND ITS SUBSIDIARIES DIRECTORS' STATEMENT

7. Audit committee (Continued)

- (iv) reviewed the half-yearly and annual announcements as well as the related press releases on the results of the Group and financial position of the Group and of the Company;
- (v) reviewed and assessed the adequacy of the Group's risk management processes;
- (vi) reviewed and checked the Group's compliance with legal requirements and regulations, including the related compliance policies and programmes and reports received from regulators, if any;
- (vii) reviewed interested person transactions in accordance with SGX listing rules;
- (viii) reviewed the nomination of external auditors and gave approval of their compensation; and
- (ix) submitted of report of actions and minutes of the audit committee to the board of directors with any recommendations as the audit committee deems appropriate.

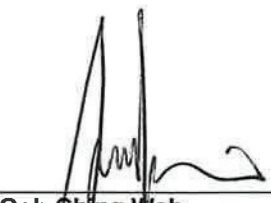
The Audit Committee has full access to and has the co-operation of the management and has been given the resources required for it to discharge its function properly. It also has full discretion to invite any director and executive officer to attend its meetings. The external and internal auditors have unrestricted access to the Audit Committee.


The Audit Committee has recommended to the directors the nomination of Forvis Mazars LLP (formerly known as Mazars LLP) for re-appointment as external auditors of the Group at the forthcoming AGM of the Company.

8. Auditors

The auditors, Forvis Mazars LLP (formerly known as Mazars LLP), have expressed willingness to accept re-appointment.

On behalf of the directors



Goh Ching Wah
Director
Singapore
1 July 2024

Goh Ching Huat
Director



Forvis Mazars LLP
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INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF OSSIA INTERNATIONAL LIMITED

Report on the Audit of the Financial Statements

Opinion

We have audited the consolidated financial statements of Ossia International Limited (the "Company") and its subsidiaries (the "Group") which comprise the statements of financial position of the Group and of the Company as at 31 March 2024, and the statements of profit or loss and other comprehensive income, changes in equity and cash flows of the Group and the statement of changes in equity of the Company for the financial year then ended, and notes to the financial statements, including a summary of material accounting policies and other explanatory information.

In our opinion, the financial statements of the Group and the statement of financial position and changes in equity of the Company are properly drawn up in accordance with the provisions of the Companies Act 1967 (the "Act") and Singapore Financial Reporting Standards (International) ("SFRS(I)s") so as to give a true and fair view of the financial position of the Group and of the Company as at 31 March 2024 and of the financial performance, changes in equity and cash flows of the Group and the changes in equity of the Company for the financial year ended on that date.

Basis for opinion

We conducted our audit in accordance with Singapore Standards on Auditing ("SSAs"). Our responsibilities under those standards are further described in the *Auditors' Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Group in accordance with the Accounting and Corporate Regulatory Authority ("ACRA") *Code of Professional Conduct and Ethics for Public Accountants and Accounting Entities* (the "ACRA code") together with the ethical requirements that are relevant to our audit of the financial statements in Singapore, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ACRA code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Overview

Audit Approach

We designed a risk-based audit approach in identifying and assessing the risks of material misstatement at both the financial statement and assertion levels.

Materiality

As in all our audits, we exercised our professional judgement in determining our materiality, which was also affected by our perception of the financial information needs of the users of the financial statements, being the magnitude of misstatement in the financial statements that makes it probable for a reasonably knowledgeable person to change or be influenced in his economic decision.

Scope of Audit

For the audit of the current financial year's financial statements, we identified 3 significant components which required a full scope audit of their financial information, either because of their size or/and their risk characteristics.

Out of the 3 significant components, 2 were audited by component auditors under our instructions and the remaining 1 was directly audited by us. We determined the component materiality and our level of involvement in their audit necessary for us, in our professional judgement, to obtain sufficient appropriate audit evidence as a basis for our opinion on the Group's financial statements as a whole.

Forvis Mazars LLP
Chartered Accountants of Singapore

Forvis Mazars LLP is a limited liability partnership registered in Singapore with registered number T07LL0916H and its registered office as above. It is an independent member firm of Forvis Mazars Group SC. Forvis Mazars is the brand name for the Forvis Mazars Global network (Forvis Mazars Global Limited), a leading global professional services network. The network operates under a single brand worldwide, with just two members: Forvis Mazars, LLP in the United States and Forvis Mazars Group SC, an internationally integrated partnership operating in over 100 countries and territories.

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF OSSIA INTERNATIONAL LIMITED

Report on the Audit of the Financial Statements (Continued)

Area of focus

We focused our resources and effort on areas which were assessed to have higher risks of material misstatement, including areas which involve significant judgments and estimates to be made by directors.

Key Audit Matter

Key audit matter is the matter that, in our professional judgement, was of most significance in our audit of the financial statements of the current financial year. This matter was addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on this matter.

Valuation of inventories <i>Refer to Note 3.2 for key sources of estimation uncertainty and Note 11 for disclosures relating to the inventories.</i>	
Key audit matter	Our audit response
<p>As at 31 March 2024, the Group reported inventories with carrying amount of approximately \$13,508,000 (2023: \$10,746,000), net of allowance for inventory obsolescence approximately \$548,000 (2023: \$589,000).</p> <p>The Group carries a comprehensive range of fashion apparel and accessories and confectionery products as retail merchandise for sale at its retail stores, department stores and wholesale business in Taiwan.</p> <p>The Group records its inventories at the lower of cost and net realisable value ("NRV"). The NRV of the Group's inventories is affected by their age, changing consumer demands and fashion trends, and prevailing retail market conditions. Where necessary, allowance is provided for damaged, obsolete and slow-moving items to adjust the carrying value of inventories to the lower of cost and NRV. The Group's total inventory balance represents a significant portion of the Group's total assets and inventory write-downs require significant management judgement to estimate the inventories' NRV. Hence, we consider this as a key audit matter.</p>	<p>Our audit procedures included, and were not limited to, the following:</p> <ul style="list-style-type: none"> ▪ Reviewed the Group's valuation of inventories, including determination of original purchase values, estimation of inventory obsolescence, and determination of cost of goods sold and assessed whether the policies had been adhered to; ▪ Inquired as to the existence of damaged, slow-moving, overstock, out-of-style, and obsolete inventories and of commitments for additional quantities of similar items. Made note of such items during inventory observations, price tests, and review of gross margins; ▪ Understood from management their procedures to identify slow moving items. Assessed the need for additional allowance for obsolete inventory; ▪ Assessed the adequacy of the allowance for inventory obsolescence, by reviewing the reasonableness of the Company's policy on the allowance for inventory obsolescence; ▪ Performed testing to ascertain that inventories are stated at the lower of cost and net realisable value at year end; and ▪ Observed year-end physical stock-count to obtain assurance over the existence of the inventories.

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF OSSIA INTERNATIONAL LIMITED

Report on the Audit of the Financial Statements (Continued)

Other information

Management is responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and the independent auditors' report thereon, which we obtained prior to the date of this report.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information identified above and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work we have performed on the other information that we obtained prior to the date of this report, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of Management and Directors for the Financial Statements

Management is responsible for the preparation of these financial statements that give a true and fair view in accordance with the provision of the Act and SFRS(I)s, and for devising and maintaining a system of internal accounting controls sufficient to provide reasonable assurance that assets are safeguarded against loss from unauthorised use or disposition; and transactions are properly authorised and that they are recorded as necessary to permit the preparation of true and fair financial statements and to maintain accountability of assets.

In preparing the financial statements, management is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

The directors' responsibilities include overseeing the Group's financial reporting process.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF OSSIA INTERNATIONAL LIMITED

Report on the Audit of the Financial Statements (Continued)

Auditors' Responsibilities for the Audit of the Financial Statements (Continued)

As part of an audit in accordance with SSAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the financial statements. We are responsible for the direction, supervision and performance of the Group audit. We remain solely responsible for our audit opinion.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the directors with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

**INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF
OSSIA INTERNATIONAL LIMITED**

Report on the Audit of the Financial Statements (Continued)

Auditors' Responsibilities for the Audit of the Financial Statements (Continued)

From the matters communicated with the directors, we determine those matters that were of most significance in the audit of the financial statements of the current financial year and are therefore the key audit matters. We describe these matters in our auditors' report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Report on Other Legal and Regulatory Requirements

In our opinion, the accounting and other records required by the Act to be kept by the Company have been properly kept in accordance with the provisions of the Act.

The engagement partner on the audit resulting in this independent auditors' report is Wong Zi En.



FORVIS MAZARS LLP
(FORMERLY KNOWN AS MAZARS LLP)
Public Accountants and
Chartered Accountants

Singapore
1 July 2024

APPENDIX C – FINANCIAL INFORMATION OF THE GROUP

OSSIA INTERNATIONAL LIMITED AND ITS SUBSIDIARIES

CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME FOR THE FINANCIAL YEAR ENDED 31 MARCH 2024

		<u>Group</u>	
	<u>Note</u>	<u>2024</u> \$'000	<u>2023</u> \$'000
Revenue	4	30,170	30,196
Cost of sales	8	(12,919)	(13,265)
Gross profit		17,251	16,931
Other income	5	199	329
Distribution costs		(9,683)	(8,871)
General and administrative expenses		(4,911)	(4,733)
Profit from operations		2,856	3,656
Interest income	6	317	121
Finance costs	7	(64)	(61)
Share of results of associated company - net of tax	14	5,065	7,883
Profit before income tax	8	8,174	11,599
Income tax expense	9	(1,585)	(1,526)
Profit for the year		6,589	10,073
Other comprehensive loss:			
Item that will not be reclassified to profit or loss			
Share of (loss)/gain on property revaluation of associated company		(98)	725
Items that may be reclassified subsequently to profit or loss			
Foreign currency translation		(511)	(1,094)
Share of foreign currency translation of associated company		(1,004)	(1,188)
		(1,515)	(2,282)
Other comprehensive loss for the year, net of tax		(1,613)	(1,557)
Total comprehensive income for the year		4,976	8,516
Profit for the year attributable to:			
Owners of the Company		6,587	10,073
Non-controlling interests		2	-
		6,589	10,073
Total comprehensive income attributable to:			
Owners of the Company		4,974	8,516
Non-controlling interests		2	-
		4,976	8,516
Earnings per share attributable to owners of the Company (cents per share)			
Basic and diluted	10	2.61	3.99

APPENDIX C – FINANCIAL INFORMATION OF THE GROUP

OSSIA INTERNATIONAL LIMITED AND ITS SUBSIDIARIES

STATEMENTS OF FINANCIAL POSITION AS AT 31 MARCH 2024

	<u>Note</u>	<u>2024</u> \$'000	<u>Group</u> <u>2023</u> \$'000	<u>2024</u> \$'000	<u>Company</u> <u>2023</u> \$'000
ASSETS					
Current assets					
Inventories	11	13,508	10,746	-	-
Trade and other receivables	12	4,244	4,517	91	526
Prepayments		74	87	8	9
Cash and bank balances	13	11,358	12,732	9,537	8,946
		<u>29,184</u>	<u>28,082</u>	<u>9,636</u>	<u>9,481</u>
Non-current assets					
Investment in associated company	14	31,317	31,127	13,252	13,252
Investment in subsidiaries	15	-	-	677	1,399
Property, plant and equipment	16	294	334	11	13
Right-of-use assets	20	828	928	168	241
Trade and other receivables	12	313	290	24	25
Deferred tax assets	17	174	164	-	-
		<u>32,926</u>	<u>32,843</u>	<u>14,132</u>	<u>14,930</u>
Total assets		<u>62,110</u>	<u>60,925</u>	<u>23,768</u>	<u>24,411</u>
LIABILITIES AND EQUITY					
Current liabilities					
Trade and other payables	18	2,984	4,055	269	208
Amount due to directors	19	605	137	605	137
Lease liabilities	20	646	565	75	70
Bank borrowings	21	1,770	-	-	-
Income tax payable		561	856	-	-
		<u>6,566</u>	<u>5,613</u>	<u>949</u>	<u>415</u>
Non-current liabilities					
Trade and other payables	18	40	61	-	-
Lease liabilities	20	191	367	95	170
		<u>231</u>	<u>428</u>	<u>95</u>	<u>170</u>
Capital and reserves					
Share capital	22	31,351	31,351	31,351	31,351
Revaluation reserve	23	2,892	2,990	-	-
Legal reserve	23	1,651	1,651	-	-
Translation reserve	23	(4,028)	(2,513)	-	-
Accumulated profit/(losses)		<u>23,447</u>	<u>21,407</u>	<u>(8,627)</u>	<u>(7,525)</u>
Attributable to equity holders to the company		55,313	54,886	22,724	23,826
Non-controlling interests		<u>-</u>	<u>(2)</u>	<u>-</u>	<u>-</u>
Total equity		<u>55,313</u>	<u>54,884</u>	<u>22,724</u>	<u>23,826</u>
Total liabilities and equity		<u>62,110</u>	<u>60,925</u>	<u>23,768</u>	<u>24,411</u>

APPENDIX C – FINANCIAL INFORMATION OF THE GROUP

OSSIA INTERNATIONAL LIMITED AND ITS SUBSIDIARIES

STATEMENTS OF CHANGES IN EQUITY FOR THE FINANCIAL YEAR ENDED 31 MARCH 2024

Group	Attributable to owners of the Company						Non-controlling interests \$'000	Total equity \$'000
	Share capital \$'000	Revaluation reserve \$'000	Legal reserve \$'000	Translation reserve \$'000	Accumulated profits \$'000	Total \$'000		
Balance at 1 April 2023	31,351	2,990	1,651	(2,513)	21,407	54,886	(2)	54,884
Profit for the year	-	-	-	-	6,587	6,587	2	6,589
Other comprehensive loss	-	-	-	(511)	-	(511)	-	(511)
- Foreign currency translation	-	-	-	-	-	-	-	-
- Share of loss on property revaluation of associated company	-	(98)	-	-	-	(98)	-	(98)
- Share of foreign currency translation of associated company	-	-	-	(1,004)	-	(1,004)	-	(1,004)
Other comprehensive loss for the year, net of tax	-	(98)	-	(1,515)	-	(1,613)	-	(1,613)
Total comprehensive (loss)/income for the year	-	(98)	-	(1,515)	6,587	4,974	2	4,976
Contributions by and distributions to owners	-	-	-	-	(4,547)	(4,547)	-	(4,547)
Dividends paid to shareholders (Note 24)	-	-	-	-	-	-	-	-
Balance at 31 March 2024	31,351	2,892	1,651	(4,028)	23,447	55,313	-	55,313

The accompanying notes form an integral part of and should be read in conjunction with these financial statements.

APPENDIX C – FINANCIAL INFORMATION OF THE GROUP

OSSIA INTERNATIONAL LIMITED AND ITS SUBSIDIARIES

STATEMENTS OF CHANGES IN EQUITY FOR THE FINANCIAL YEAR ENDED 31 MARCH 2024

Group	Attributable to owners of the Company						Non-controlling interests \$'000	Total equity \$'000
	Share capital \$'000	Revaluation reserve \$'000	Legal reserve \$'000	Translation reserve \$'000	Accumulated profits \$'000	Total \$'000		
Balance at 1 April 2022	31,351	2,265	1,651	(231)	13,608	48,644	(2)	48,642
Profit for the year	-	-	-	-	10,073	10,073	-	10,073
Other comprehensive income/(loss)								
- Foreign currency translation	-	-	-	(1,094)	-	(1,094)	-	(1,094)
- Share of gain on property revaluation of associated company	-	725	-	-	-	725	-	725
- Share of foreign currency translation of associated company	-	-	-	(1,188)	-	(1,188)	-	(1,188)
Other comprehensive income/(loss) for the year, net of tax	-	725	-	(2,282)	-	(1,557)	-	(1,557)
Total comprehensive income for the year	-	725	-	(2,282)	10,073	8,516	-	8,516
Contributions by and distributions to owners	-	-	-	-	(2,274)	(2,274)	-	(2,274)
Dividends paid to shareholders (Note 24)	-	-	-	-	-	-	-	-
Balance at 31 March 2023	31,351	2,990	1,651	(2,513)	21,407	54,886	(2)	54,884

The accompanying notes form an integral part of and should be read in conjunction with these financial statements.

APPENDIX C – FINANCIAL INFORMATION OF THE GROUP

OSSIA INTERNATIONAL LIMITED AND ITS SUBSIDIARIES

STATEMENTS OF CHANGES IN EQUITY FOR THE FINANCIAL YEAR ENDED 31 MARCH 2024

<u>Company</u>	<u>Share capital</u> \$'000	<u>Accumulated Losses</u> \$'000	<u>Total equity</u> \$'000
<u>2024</u>			
Balance at 1 April 2023	31,351	(7,525)	23,826
Profit for the year, representing total comprehensive income for the year	-	3,445	3,445
Dividends (Note 24)	-	(4,547)	(4,547)
Balance at 31 March 2024	<u>31,351</u>	<u>(8,627)</u>	<u>22,724</u>
<u>2023</u>			
Balance at 1 April 2022	31,351	(9,900)	21,451
Profit for the year, representing total comprehensive income for the year	-	4,649	4,649
Dividends (Note 24)	-	(2,274)	(2,274)
Balance at 31 March 2023	<u>31,351</u>	<u>(7,525)</u>	<u>23,826</u>

APPENDIX C – FINANCIAL INFORMATION OF THE GROUP

OSSIA INTERNATIONAL LIMITED AND ITS SUBSIDIARIES

CONSOLIDATED STATEMENT OF CASH FLOWS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2024

	<u>Note</u>	<u>2024</u> <u>\$'000</u>	<u>Group</u> <u>2023</u> <u>\$'000</u>
Operating activities			
Profit before income tax		8,174	11,599
Adjustments for:			
- Interest income	6	(317)	(121)
- Finance costs	7	64	61
- Depreciation of property, plant and equipment	8	592	561
- Depreciation expense of right-of-use assets	8	815	833
- Loss allowance of trade receivables	27	45	-
- Reversal of allowances for amounts due from related parties	27	(99)	(29)
- Inventories written off	8	1	4
- Reversal of allowance for inventory obsolescence, net	11	(41)	(71)
- Share of results of associated company	14	(5,065)	(7,883)
- Unrealised foreign exchange gain		(475)	(728)
Operating cash flows before movements in working capital		3,694	4,226
<i>Changes in working capital:</i>			
- Inventories		(2,722)	(170)
- Trade and other receivables		304	797
- Prepayments		13	(57)
- Trade and other payables		(624)	48
Cash generated from operations		665	4,844
- Income tax paid		(1,880)	(1,355)
- Interest income	6	317	121
Net cash (used in)/generated from operating activities		(898)	3,610
Investing activities			
Dividend received from associated company	14	3,772	5,086
Purchase of property, plant and equipment	16	(560)	(305)
Net cash generated from investing activities		3,212	4,781
Financing activities			
Proceeds from bank borrowings		7,477	3,529
Repayment of bank borrowings		(5,688)	(4,993)
Repayment of lease liabilities		(836)	(909)
Interest paid on lease liabilities		(22)	(15)
Proceeds from bills payables		1,331	2,148
Repayment of bills payables		(1,331)	(2,148)
Decrease in restricted bank deposits	13	12	36
Dividend paid to shareholders	24	(4,547)	(2,274)
Net cash used in financing activities		(3,604)	(4,626)
Net (decrease)/increase in cash and cash equivalents		(1,290)	3,765
Cash and cash equivalents at beginning of the financial year		12,295	8,849
Effect of exchange rate changes on cash and cash equivalents		(72)	(319)
Cash and cash equivalents at end of the financial year	13	10,933	12,295

APPENDIX C – FINANCIAL INFORMATION OF THE GROUP

OSSIA INTERNATIONAL LIMITED AND ITS SUBSIDIARIES

CONSOLIDATED STATEMENT OF CASH FLOWS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2024

Reconciliation of liabilities arising from financing activities are as follows:

	At beginning of financial year \$'000	Non-cash movements				At end of financial year \$'000
		Financing cash flows ⁽¹⁾ \$'000	Acquisition of plant and equipment \$'000	Interest expense \$'000	Others \$'000	
2024						
Bank borrowings	-	1,789	-	42	(61)	1,770
Lease liabilities	932	(858)	738	22	3	837
	932	931	738	64	(58)	2,607
2023						
Bank borrowings	1,418	(1,464)	-	46	-	-
Lease liabilities	907	(924)	941	15	(7)	932
	2,325	(2,388)	941	61	(7)	932

Note:

(1) Net of proceeds and repayment from bank borrowings, repayment and interest paid of lease liabilities.

The accompanying notes form an integral part of and should be read in conjunction with these financial statements.

APPENDIX C – FINANCIAL INFORMATION OF THE GROUP

OSSIA INTERNATIONAL LIMITED AND ITS SUBSIDIARIES

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2024

These notes form an integral part of and should be read in conjunction with the accompanying financial statements.

1. General

Ossia International Limited (the "Company") is a limited liability company incorporated and domiciled in Singapore and is listed on the Singapore Exchange Securities Trading Limited ("SGX-ST").

The registered office and principal place of business of the Company is located at 51 Changi Business Park Central 2 #08-13, The Signature, Singapore 486066.

The Company's principal activity is investment holding. The principal activities of the subsidiaries are disclosed in Note 15 to the financial statements.

The financial statements of the Group and the statement of financial position and statement of changes in equity of the Company for the financial year ended 31 March 2024 were authorised for issue by the Board of Directors on the date of directors' statement.

2. Summary of material accounting policies

2.1 Basis of preparation

The financial statements of the Group and the statement of financial position of the Company have been drawn up in accordance with the provisions of the Singapore Companies Act 1967 (the "Act") and Singapore Financial Reporting Standards (International) ("SFRS(I)s") including related Interpretations of SFRS(I)s ("SFRS(I) INTs") and are prepared on the historical cost basis, except as disclosed in the accounting policies below.

The individual financial statements of each Group entity are measured and presented in the currency of the primary economic environment in which the entity operates (its functional currency). The financial statements of the Group and the statement of financial position of the Company are presented in Singapore dollar ("S\$"), and all values presented are rounded to the nearest thousand ("S\$'000"), unless otherwise indicated.

In the current year, the Group has adopted all the new and revised SFRS(I)s and SFRS(I) INTs that are relevant to its operations and effective for annual periods beginning on or after 1 April 2023. The adoption of these new or revised SFRS(I)s and SFRS(I) INTs did not result in changes to the Group's and Company's accounting policies, and has no material effect on the current or prior year's financial statement and is not expected to have a material effect on future periods.

The Group adopted the amendments to SFRS(I) 1-1 and SFRS(I) Practice Statement 2: Disclosure of Accounting Policies in the current financial year. The amendments require the disclosure of "material" instead of "significant" accounting policy information and provides guidance to assist the entity in providing useful, entity-specific accounting policy information for the users' understanding of the financial statements. Accordingly, management had reviewed the accounting policies and updated the information disclosed in Note 2 Summary of material accounting policies in line with the amendments.

APPENDIX C – FINANCIAL INFORMATION OF THE GROUP

OSSIA INTERNATIONAL LIMITED AND ITS SUBSIDIARIES

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2024

2. Summary of material accounting policies (Continued)

2.1 Basis of preparation (Continued)

SFRS(I)s and SFRS(I) INTs issued but not yet effective

At the date of authorisation of these statements, the following SFRS(I)s and SFRS(I) INTs that are relevant to the Group were issued but not yet effective:

SFRS(I)	Title	Effective date (annual periods beginning on or after)
SFRS(I) 1-1	Amendments to SFRS(I) 1-1: <i>Classification of Liabilities as Current or Non-current</i>	1 January 2024
SFRS(I) 16	Amendments to SFRS(I) 16: <i>Lease Liability in a Sale and Leaseback</i>	1 January 2024
Various	Amendments to SFRS(I) 1-1: <i>Non-current Liabilities with Covenants</i>	1 January 2024
SFRS(I) 1-7, SFRS(I) 7	Amendments to SFRS(I) 1-7 and SFRS(I) 7: <i>Supplier Finance Arrangements</i>	1 January 2024
SFRS(I) 1-21, SFRS(I) 1	Amendments to SFRS(I) 1-21: <i>Lack of Exchangeability</i>	1 January 2025
SFRS(I) 10, SFRS(I) 1-28	Amendments to SFRS(I) 10 and SFRS(I) 1-28: <i>Sale or Contribution of Assets between an Investor and its Associate or Joint Venture</i>	To be determined

Consequential amendments were also made to various standards as a result of these new/revised standards.

The Group does not intend to early adopt any of the above new/revised standards, interpretations and amendments to the existing standards. Management anticipates that the adoption of the aforementioned new/revised standards will not have a material impact on the financial statements of the Group and Company in the period of their initial adoption.

2.2 Basis of consolidation

The financial statements of the Group comprise the financial statements of the Company and its subsidiaries. Subsidiaries are entities (including structured entities) (i) over which the Group has power, and the Group is (ii) able to use such power to (iii) affect its exposure, or rights, to variable returns from then through its involvement with them.

The Group reassesses whether it controls the subsidiaries if facts and circumstance indicate that there are changes to the one or more of the three elements of control.

When the Group has less than a majority of the voting rights of an investee, it still has power over the investee when the voting rights are sufficient, after considering all relevant facts and circumstances, to give it the practical ability to direct the relevant activities of the investee unilaterally. The Group considers, among others, the extent of its voting rights relative to the size and dispersion of holdings of the other vote holders, currently exercisable substantive potential voting rights held by all parties, rights arising from contractual arrangements and voting patterns at previous shareholders' meetings.

APPENDIX C – FINANCIAL INFORMATION OF THE GROUP

OSSIA INTERNATIONAL LIMITED AND ITS SUBSIDIARIES

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2024

2. Summary of material accounting policies (Continued)

2.2 Basis of consolidation (Continued)

Subsidiaries are consolidated from the date on which control is transferred to the Group up to the effective date on which control ceases, as appropriate.

Intra-group assets and liabilities, equity, income, expenses and cash flows relating to intragroup transactions are eliminated on consolidation.

The financial statements of the subsidiaries used in the preparation of the financial statements are prepared for the same reporting date as that of the Company. Where necessary, accounting policies of subsidiaries have been changed to ensure consistency with the policies adopted by the Group.

Non-controlling interests are identified separately from the Group's equity therein. On an acquisition-by-acquisition basis, non-controlling interests may be initially measured either at fair value or at their proportionate share of the fair value of the acquiree's identifiable net assets. Subsequent to acquisition, the carrying amount of non-controlling interests is the amount of those interests at initial recognition plus the non-controlling interests' share of subsequent changes in equity. Losses in the subsidiary are attributed to non-controlling interests even if this results in the non-controlling interests having a deficit balance.

Changes in the Group's interest in a subsidiary that do not result in a loss of control are accounted for as equity transactions. Any differences between the amount by which the non-controlling interests are adjusted to reflect the changes in the relative interests in the subsidiary and the fair value of the consideration paid or received is recognised directly in equity and attributed to the owners of the Company.

When the Group loses control over a subsidiary, the profit or loss on disposal is calculated as the difference between (i) the aggregate of the fair value of the consideration received and the fair value of any retained interest and (ii) the previous carrying amount of the assets (including goodwill), and liabilities of the subsidiary and any non-controlling interests. Amounts previously recognised in other comprehensive income in relation to the subsidiary are accounted for (i.e. reclassified to profit or loss or transferred directly to accumulated profits) in the same manner as would be required if the relevant assets or liabilities were disposed of. The fair value of any investments retained in the former subsidiary at the date when control is lost is regarded as the fair value on initial recognition for subsequent accounting under SFRS(I) 9 or, when applicable, the cost on initial recognition of an investment in an associate or jointly controlled entity.

Investments in subsidiaries are carried at cost less any impairment loss that has been recognised in profit or loss in the Company's separate financial statements.

2.3 Revenue recognition

Revenue is measured based on the consideration to which the Group expects to be entitled in exchange for transferring promised goods or services to a customer.

Revenue is recognised when the Group satisfies a performance obligation by transferring a promised good or service to the customer, which is when the customer obtains control of the good or service. A performance obligation may be satisfied at a point in time or over time. The amount of revenue recognised is the amount allocated to the satisfied performance obligation.

APPENDIX C – FINANCIAL INFORMATION OF THE GROUP

OSSIA INTERNATIONAL LIMITED AND ITS SUBSIDIARIES

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2024

2. Summary of material accounting policies (Continued)

2.3 Revenue recognition (Continued)

Sale of goods

Revenue is recognised when the goods are delivered to the customer and all criteria for acceptance have been satisfied. The goods are often sold with a right of return and with discounts.

The amount of revenue recognised is based on the estimated transaction price, which comprises the contractual price, net of discounts and adjusted for expected returns. Based on the Group's experience with similar types of contracts, variable consideration is typically constrained and is included in the transaction only to the extent that it is a highly probable that a significant reversal in the amount of cumulative revenue recognised will not occur when the uncertainty associated with the variable consideration is subsequently resolved.

The Group recognises refund liabilities for refunds due to expected returns from customers, if any. Separately, the Group recognises a related asset for the right to recover the returned goods, based on the former carrying amount of the good less expected costs to recover the goods, and adjusts them against cost of sales correspondingly.

At the end of each reporting date, the Group updates its assessment of the estimated transaction price, including its assessment of whether an estimate of variable consideration is constrained. The corresponding amounts are adjusted against revenue in the period in which the transaction price changes.

Dividend income

Dividend income is recognised when the Group's right to receive payment is established.

Interest income

Interest income is recognised using the effective interest method.

2.4 Borrowing costs

All other borrowing costs are recognised in profit or loss in the period in which they are incurred.

2.5 Retirement benefits costs

Payments to defined contribution retirement benefit plans are charged as an expense as they fall due. Payments made to state-managed retirement benefit schemes, such as the Singapore Central Provident Fund and Taiwan Labour Pension Program, are dealt with as payments to defined contribution plans where the Group's obligations under the plans are equivalent to those arising in a defined contribution retirement benefit plan.

2.6 Income tax

Income tax expense represents the sum of the tax currently payable and deferred tax.

The tax currently payable is based on taxable profit for the year. Taxable profit differs from profit as reported profit or loss because it excludes items of income or expense that are taxable or deductible in other years and it further excludes items that are not taxable or tax deductible. The Group's liability for current tax is calculated using tax rates (and tax laws) that have been enacted or substantively enacted in countries where the Company and subsidiaries operate by the end of the financial year.

APPENDIX C – FINANCIAL INFORMATION OF THE GROUP

OSSIA INTERNATIONAL LIMITED AND ITS SUBSIDIARIES

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2024

2. Summary of material accounting policies (Continued)

2.6 Income tax (Continued)

Deferred tax is recognised on the differences between the carrying amounts of assets and liabilities in the financial statements and the corresponding tax bases used in the computation of taxable profit, and are accounted for using the balance sheet liability method. Deferred tax liabilities are generally recognised for all taxable temporary differences and deferred tax assets are recognised to the extent that it is probable that taxable profits will be available against which deductible temporary differences can be utilised. Such assets and liabilities are not recognised if the temporary difference arises from goodwill or from the initial recognition (other than in a business combination) of other assets and liabilities in a transaction that affects neither the taxable profit nor the accounting profit and does not give rise to equal taxable and deductible temporary differences.

A deferred income tax asset is recognised to the extent that it is probable that future taxable profit will be available against which the deductible temporary differences and tax losses can be utilised.

The carrying amount of deferred tax assets is reviewed at the end of each financial year and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered.

Deferred tax is calculated at the tax rates that are expected to apply in the period when the liability is settled or the asset realised based on the tax rates (and tax laws) that have been enacted or substantively enacted by the end of the financial year and based on the tax consequence that will follow from the manner in which the Group expects, at the end of the financial year, to recover or settle the carrying amounts of its assets and liabilities.

Deferred tax assets and liabilities are offset when there is a legally enforceable right to set off current tax assets against current tax liabilities and when they relate to income taxes levied by the same taxation authority and the Group intends to settle its current tax assets and liabilities on a net basis.

Current and deferred tax are recognised as an expense or income in profit or loss, except when they relate to items credited or debited directly to equity, in which case the tax is also recognised directly in equity.

2.7 Dividends

Equity dividends are recognised as a liability when they become legally payable. Interim dividends are recorded in the financial year in which they are declared payable. Final dividends are recorded in the financial year in which dividends are approved by shareholders. A corresponding amount is recognised in equity.

2.8 Foreign currency transactions and translation

Foreign currency transactions are translated into the individual entities' respective functional currencies at the exchange rates prevailing on the date of the transaction. At the end of each financial year, monetary items denominated in foreign currencies are retranslated at the rates prevailing as of the end of the financial year. Non-monetary items carried at fair value that are denominated in foreign currencies are retranslated at the rates prevailing on the date when the fair value was determined. Non-monetary items that are measured in terms of historical cost in a foreign currency are not retranslated.

APPENDIX C – FINANCIAL INFORMATION OF THE GROUP

OSSIA INTERNATIONAL LIMITED AND ITS SUBSIDIARIES

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2024

2. Summary of material accounting policies (Continued)

2.8 Foreign currency transactions and translation (Continued)

Exchange differences arising on the settlement of monetary items, and on retranslation of monetary items are included in profit or loss for the year. Exchange differences arising on the retranslation of non-monetary items carried at fair value are included in profit or loss for the year except for differences arising on the retranslation of non-monetary items in respect of which gains and losses are recognised directly in equity. For such non-monetary items, any exchange component of that gain or loss is also recognised directly in equity through other comprehensive income.

For the purpose of presenting consolidated financial statements, the assets and liabilities of the Group's foreign operations (including comparatives) are expressed in Singapore dollars using exchange rates prevailing at the end of the financial year. Income and expense items (including comparatives) are translated at the average exchange rates for the period, unless exchange rates fluctuated significantly during that period, in which case the exchange rates at the dates of the transactions are used. Exchange differences arising, if any, are classified as equity and transferred to the Group's translation reserve. Such translation differences are recognised in profit or loss in the period in which the foreign operation is disposed off.

2.9 Property, plant and equipment

Property, plant and equipment are stated at cost less accumulated depreciation and any accumulated impairment losses. The cost of property, plant and equipment includes its purchase price and any costs directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management. Dismantlement, removal or restoration costs are included as part of the cost of property, plant and equipment if the obligation for dismantlement, removal or restoration is incurred as a consequence of acquiring or using the property, plant and equipment.

Subsequent expenditure relating to property, plant and equipment is added to the carrying amount of the asset only when it is probable that future economic benefits associated with the item will flow to the entity and the cost of the item can be measured reliably. All other repair and maintenance expenses are recognised in profit or loss when incurred.

Depreciation is charged so as to write off the cost of assets over their estimated useful lives, using the straight-line method, on the following bases:

Computer equipment	3 to 5 years
Furniture, fixtures, fittings and renovations	2 to 10 years
Motor vehicles	3 to 5 years
Plant, machinery and office equipment	3 to 10 years

For right-of-use assets for which ownership of the underlying asset is not transferred to the Group by the end of the lease term, depreciation is charged over the lease term, using the straight-line method. The lease periods are disclosed in Note 20.

The carrying values of property, plant and equipment are reviewed for impairment when events or changes in circumstances indicate that the carrying value may not be recoverable.

The estimated useful lives, residual values and depreciation methods are reviewed, and adjusted as appropriate, at the end of each financial year.

APPENDIX C – FINANCIAL INFORMATION OF THE GROUP

OSSIA INTERNATIONAL LIMITED AND ITS SUBSIDIARIES

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2024

2. Summary of material accounting policies (Continued)

2.9 Property, plant and equipment (Continued)

The gain or loss, being the difference between the sales proceeds and the carrying amount of the asset, arising on disposal or retirement of an item of property, plant and equipment is recognised in profit or loss.

Fully depreciated property, plant and equipment are retained in the financial statements until they are no longer in use.

2.10 Investment in associated company

An associate is an entity over which the Group has significant influence, being the power to participate in the financial and operating policy decisions of the entity but is not control or of joint control of those policies, and generally accompanying a shareholding of 20% or more of the voting power.

On acquisition of the associate, any excess of the cost of the investment over the Group's share of the net fair value of the associate identifiable assets and liabilities is accounted as goodwill and is included in the carrying amount of the investment. Any excess of the Group's share of the net fair value of the associate identifiable assets and liabilities over the cost of the investment is included as income in the determination of the Group's share of the associate's profit or loss in the reporting period in which the investment is acquired. Investment in associate is carried at cost less any impairment loss that has been recognised in profit or loss in the Company's separate financial statements.

The results and assets and liabilities of the associate are incorporated in these financial statements using the equity method of accounting, except when the investment is classified as held-for-sale, in which case it is accounted for under SFRS(I) 5 from the date on which the investees become classified as held for sale. Under the equity method, investment in associate is carried at cost as adjusted for post-acquisition changes in the Group's share of the net assets of the associate, less any impairment loss of individual investments. The Group's share of losses in an associate in excess of the Group's interest in that associate (which includes any long-term interests that, in substance, form part of the Group's net investment in the associate) are not recognised, unless the Group has incurred legal or constructive obligations or made payments on behalf of the associate. Distributions received from the associate reduce the carrying amount of the investment. Any goodwill arising on the acquisition of the Group's interest in an associate is accounted for in accordance with the Group's accounting policy for goodwill arising on such acquisitions (see above).

Unrealised profits and losses are eliminated to the extent of the Group's interest in the associate. Unrealised losses are also eliminated in the same way as unrealised gains, but only to the extent that there is no impairment.

The Company has accounted for its investments in associate at cost in its separate financial statements.

2.11 Impairment of non-financial assets

The Group reviews the carrying amounts of its non-financial assets as at each reporting date to assess for any indication of impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). Where it is not possible to estimate the recoverable amount of an individual asset, the Group estimates the recoverable amount of the cash-generating unit to which the asset belongs.

APPENDIX C – FINANCIAL INFORMATION OF THE GROUP

OSSIA INTERNATIONAL LIMITED AND ITS SUBSIDIARIES

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2024

2. Summary of material accounting policies (Continued)

2.11 Impairment of non-financial assets (Continued)

The recoverable amount of an asset or cash-generating unit is the higher of its fair value less costs to sell and its value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset.

An impairment loss for the amount by which the asset's carrying amount exceeds the recoverable amount is recognised immediately in profit or loss, unless the relevant asset is carried at a revalued amount, in which case the impairment loss is treated as a revaluation decrease.

Where an impairment loss subsequently reverses, the carrying amount of the asset (cash-generating unit) is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset (cash-generating unit) in prior years. A reversal of an impairment loss is recognised immediately in profit or loss, unless the relevant asset is carried at a revalued amount, in which case the reversal of the impairment loss is treated as a revaluation increase.

2.12 Financial instruments

The Group recognises a financial asset or a financial liability in its statement of financial position when, the Group becomes party to the contractual provisions of the instrument.

Financial assets

Initial recognition and measurement

With the exception of trade receivables that do not contain a significant financing component or for which the Group applies a practical expedient, all financial assets are initially measured at fair value, plus transaction costs, except for those financial assets classified as at fair value through profit or loss, which are initially measured at fair value. Such trade receivables that do not contain a significant financing component or for which the Group applies a practical expedient are measured at transaction price as defined in SFRS(I) 15 *Revenue from Contracts with Customers* ("SFRS(I) 15") in Note 2.3.

The classification of the financial assets at initial recognition as subsequently measured at amortised cost, fair value through other comprehensive income ("FVTOCI") and fair value through profit or loss ("FVTPL") depends on the Group's business model for managing the financial assets and the contractual cash flow characteristics of the financial asset.

The Group's business model refers to how the Group manages its financial assets in order to generate cash flows which determines whether cash flows will result from collecting contractual cash flows, selling financial assets or both.

The Group determines whether the asset's contractual cash flows are solely payments of principal and interest ("SPPI") on the principal amount outstanding to determine the classification of the financial assets.

APPENDIX C – FINANCIAL INFORMATION OF THE GROUP

OSSIA INTERNATIONAL LIMITED AND ITS SUBSIDIARIES

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2024

2. Summary of material accounting policies (Continued)

2.12 Financial instruments (Continued)

Financial assets (Continued)

Financial assets at amortised cost

A financial asset is subsequently measured at amortised cost if the financial asset is held within a business model whose objective is to hold financial assets in order to collect contractual cash flows and the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Subsequent to initial recognition, the financial asset at amortised cost are measured using the effective interest method and is subject to impairment. Gains or losses are recognised in profit or loss when the asset is derecognised, modified or impaired.

Effective interest method

The effective interest method is a method of calculating the amortised cost of a financial instrument and allocating the interest income or expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash receipts or payments (including all fees on points paid or received that form an integral part of the effective interest rate, transaction costs and other premiums or discounts) through the expected life of the financial instrument, or where appropriate, a shorter period, to the net carrying amount of the financial instrument. Income and expense are recognised on an effective interest basis for debt instruments other than those financial instruments at fair value through profit or loss.

Interest income is accrued on a time basis, by reference to the principal outstanding and at the effective interest rate applicable, and recognised in interests income.

Impairment of financial assets

The Group recognises a loss allowance for expected credit losses ("ECL") on financial assets measured at amortised cost. At each reporting date, the Group assesses whether the credit risk on a financial asset has increased significantly since initial recognition by assessing the change in the risk of a default occurring over the expected life of the financial instrument. Where the financial asset is determined to have low credit risk at the reporting date, the Group assumes that the credit risk on a financial asset has not increased significantly since initial recognition.

The Group uses reasonable and supportable forward-looking information that is available without undue cost or effort as well as past due information when determining whether credit risk has increased significantly since initial recognition.

Where the credit risk on that financial instrument has increased significantly since initial recognition, the Group measures the loss allowance for a financial instrument at an amount equal to the lifetime ECL. Where the credit risk on that financial instrument has not increased significantly since initial recognition, the Group measures the loss allowance for that financial instrument at an amount equal to 12-month ECL.

APPENDIX C – FINANCIAL INFORMATION OF THE GROUP

OSSIA INTERNATIONAL LIMITED AND ITS SUBSIDIARIES

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2024

2. Summary of material accounting policies (Continued)

2.12 Financial instruments (Continued)

Financial assets (Continued)

Impairment of financial assets (Continued)

The Group applies the simplified approach to recognise the ECL for trade receivables which is to measure the loss allowance at an amount equal to lifetime ECL. As a practical expedient, the Group uses an allowance matrix derived based on historical credit loss experience adjusted for current conditions and forecasts of future economic conditions for measuring ECL.

The amount of ECL or reversal thereof that is required to adjust the loss allowance at the reporting date to the amount that is required to be recognised is recognised in profit or loss.

The Group directly reduces the gross carrying amount of a financial asset when the entity has no reasonable expectations of recovering a financial asset in its entirety or a portion thereof.

For details on the Group's accounting policy for its impairment of financial assets, refer to Note 27.

Derecognition of financial assets

The Group derecognises a financial asset only when the contractual rights to the cash flows from the financial asset expire, or it transfers the financial asset and substantially all the risks and rewards of ownership of the asset to another entity. If the Group neither transfers nor retains substantially all the risks and rewards of ownership of the financial asset and continues to control the transferred asset, the Group recognises its retained interest in the asset and an associated liability for amounts it may have to pay. If the Group retains substantially all the risks and rewards of ownership of a transferred financial asset, the Group continues to recognise the financial asset and also recognises a collateralised borrowing for the proceeds receivables.

Financial liabilities and equity instruments

Classification as debt or equity

Financial liabilities and equity instruments issued by Group are classified according to the substance of the contractual arrangements entered into and the definitions of a financial liability and an equity instrument.

Equity instruments

An equity instrument is any contract that evidences a residual interest in the assets of the Group after deducting all of its liabilities. Equity instruments are recorded at the proceeds received, net of direct issue costs.

Ordinary share capital

Ordinary share capital is classified as equity. Incremental costs directly attributable to the issue of ordinary shares and share options are recognised as a deduction from equity.

APPENDIX C – FINANCIAL INFORMATION OF THE GROUP

OSSIA INTERNATIONAL LIMITED AND ITS SUBSIDIARIES

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2024

2. Summary of material accounting policies (Continued)

2.12 Financial instruments (Continued)

Financial liabilities and equity instruments (Continued)

Financial liabilities

Initial recognition and measurement

All financial liabilities are initially measured at fair value, minus transaction costs, except for those financial liabilities classified as at fair value through profit or loss, which are initially measured at fair value.

Financial liabilities are classified as either financial liabilities at fair value through profit or loss or other financial liabilities.

Financial liabilities are classified as at fair value through profit or loss if the financial liability is either held for trading or it is designated as such upon initial recognition. Financial liabilities classified as at fair value through profit or loss comprise derivatives that are not designated or do not qualify for hedge accounting.

Other financial liabilities

Trade and other payables

Trade and other payables are initially measured at fair value, net of transaction costs, and are subsequently measured at amortised cost, where applicable, using the effective interest method, with interest expense recognised on an effective yield basis. A gain or loss is recognised in profit or loss when the liability is derecognised and through the amortisation process.

Borrowings

Borrowings are recognised initially at fair value of proceeds received less attributable transaction costs, if any. Borrowings are subsequently stated at amortised cost which is the initial fair value less any principal repayments. Any difference between the proceeds (net of transaction costs) and the redemption value is taken to the statement of comprehensive income over the period of the borrowings using the effective interest method. The interest expense is chargeable on the amortised cost over the period of borrowing using the effective interest method.

Derecognition of financial liabilities

The Group derecognises financial liabilities when, and only when, the Group's obligations are discharged, cancelled or they expire.

2.13 Inventories

Inventories are stated at the lower of cost and net realisable value. Cost is determined on a weighted average basis and includes all costs incurred in bringing the inventories to their present location and condition.

Where necessary, allowance is provided for damaged, obsolete and slow-moving items to adjust the carrying value of inventories to the lower of cost and net realisable value.

APPENDIX C – FINANCIAL INFORMATION OF THE GROUP

OSSIA INTERNATIONAL LIMITED AND ITS SUBSIDIARIES

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2024

2. Summary of material accounting policies (Continued)

2.13 Inventories (Continued)

Net realisable value is the estimated selling price in the ordinary course of business, less estimated costs of completion and the estimated costs necessary to make the sale.

2.14 Cash and cash equivalents

Cash and cash equivalents comprise cash at banks and on hand and fixed deposits which are readily convertible to known amounts of cash and are subject to insignificant risk of changes in value.

2.15 Leases

At inception of a contract, the Group assessed whether the contract is, or contains, a lease. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

Where a contract contains more than one lease component, the Group allocates the consideration in the contract to each lease component on the basis of the relative standalone price of the lease component. Where the contract contains non-lease components, the Group applied the practical expedient to not to separate non-lease components from lease components, and instead account for each lease component and any associated non-lease components as a single lease component.

The Group recognises a right-of-use asset and lease liability at the lease commencement date for all lease arrangement for which the Group is the lessee, except for leases which have lease term of 12 months or less and leases of low value assets for which the Group applied the recognition exemption allowed under SFRS(I) 16 *Leases*. For these leases, the Group recognises the lease payment as an expense on a straight-line basis over the term of the lease.

The right-of-use asset is initially measured at cost, which comprises the initial amount of the lease liability adjusted for any lease payments made at or before the commencement date, less any lease incentives received, plus any initial direct costs incurred and an estimate of costs to dismantle and remove the underlying asset or to restore the underlying asset or the site on which it is located.

The right-of-use asset is subsequently depreciated using the straight-line method from the commencement date to the end of the lease term. When the lease transfers ownership of the underlying asset to the Group by the end of the lease term or the cost of the right-of-use asset reflects that the Group will exercise a purchase option, the right-of-use asset will be depreciated over the useful life of the underlying asset, which is determined on the same basis as those of property, plant and equipment. The right-of-use asset is also reduced by impairment losses, if any, and adjusted for certain remeasurements of the lease liability, where applicable.

The estimated useful lives of right-of-use assets are determined over the lease terms.

The lease liability is initially measured at the present value of the lease payments that are not paid at the commencement date, discounted using the interest rate implicit in the lease or, if that rate cannot be readily determined, the lessee's incremental borrowing rate.

The Group generally uses the incremental borrowing rate as the discount rate. To determine the incremental borrowing rate, the Group obtains a reference rate and makes certain adjustments to reflect the terms of the lease and the asset leased.

APPENDIX C – FINANCIAL INFORMATION OF THE GROUP

OSSIA INTERNATIONAL LIMITED AND ITS SUBSIDIARIES

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2024

2. Summary of material accounting policies (Continued)

2.15 Leases (Continued)

The lease payments included in the measurement of the lease liability comprise the following:

- fixed payments, including in-substance fixed payments less any lease incentive receivable,
- variable lease payments that depend on an index or a rate, initially measured using the index or rate as at the commencement date,
- amounts expected to be payable under a residual value guarantee,
- the exercise price under a purchase option that the Group is reasonably certain to exercise, and
- payments of penalties for terminating the lease if the Group is reasonably certain to terminate early and lease payments for an optional renewal period if the Group is reasonably certain to exercise an extension option.

The lease liability is measured at amortised cost using the effective interest method. The Group remeasures the lease liability when there is a change in the lease term due to a change in assessment of whether it will exercise a termination or extension or purchase option or due to a change in future lease payment resulting from a change in an index or a rate used to determine those payment.

Where there is a remeasurement of the lease liability, a corresponding adjustment is made to the right-of-use asset or in profit or loss where there is a further reduction in the measurement of the lease liability and the carrying amount of the right-of-use asset has been reduced to zero.

The Group as a lessor

Where a contract contains more than one lease and/or non-lease component, the Group allocates the consideration in the contract to each lease component on the basis of the relative standalone price of the lease component.

At the lease commencement date, the Group assess and classify each lease as either an operating lease or a finance lease. Leases are classified as finance leases whenever the terms of the lease transfer substantially all the risks and rewards incidental to ownership of the leased assets to the lessee. All other leases are classified as operating leases.

Operating leases

Rental income from operating leases is recognised on a straight-line basis over the term of the relevant lease unless another systematic basis is more representative of the time pattern in which use benefit derived from the leased asset is diminished. Initial direct costs incurred in negotiating and arranging an operating lease are added to the carrying amount of the leased asset and recognised on a straight-line basis over the lease term.

2.16 Provisions

Provisions are recognised when the Group has a present legal or constructive obligation as a result of a past event, it is probable that the Group will be required to settle the obligation, and a reliable estimate can be made of the amount of the obligation.

The amount recognised as a provision is the best estimate of the consideration required to settle the present obligation at the end of the financial year, taking into account the risks and uncertainties surrounding the obligation. Where a provision is measured using the cash flows estimated to settle the present obligation, its carrying amount is the present value of those cash flows, which is discounted using a pre-tax discount rate.

APPENDIX C – FINANCIAL INFORMATION OF THE GROUP

OSSIA INTERNATIONAL LIMITED AND ITS SUBSIDIARIES

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2024

2. Summary of material accounting policies (Continued)

2.16 Provisions (Continued)

When some or all of the economic benefits required to settle a provision are expected to be recovered from a third party, the receivable is recognised as an asset if it is virtually certain that reimbursement will be received, and the amount of the receivable can be measured reliably.

Changes in the estimated timing or amount of the expenditure or discount rate are recognised in profit or loss as they arise.

2.17 Government grants

Government grants are recognised when there is reasonable assurance that the grant will be received and all attaching conditions will be complied with. Where the grant relates to an expense, the grant is recognised as income in profit or loss on a systematic basis over the periods in which the related costs, for which the grants are intended to compensate, is expensed. Where the grant relates to an asset, the grant is recognised as deferred capital grant on the statement of financial position and is amortised to profit or loss over the expected useful life of the relevant asset by equal annual instalment.

Non-monetary government grant is recognised at nominal amount.

2.18 Contingencies

A contingent liability is:

- (i) a possible obligation that arises from past events and whose existence will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Group; or
- (ii) a present obligation that arises from past events but is not recognised because:
 - (a) it is not probable that an outflow of resources embodying economic benefits will be required to settle the obligation; or
 - (b) the amount of the obligation cannot be measured with sufficient reliability.

A contingent asset is a possible asset that arises from past events and whose existence will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Group.

Contingencies are not recognised on the statement of financial position of the Group, except for contingent liabilities assumed in a business combination that are present obligations and which the fair value can be reliably determined.

2.19 Segment reporting

For management purposes, the Group is organised into operating segments based on their geographical locations which are independently managed by the respective segment managers responsible for the performance of the respective segments under their charge. The segment managers report directly to the management of the Company who regularly review the segment results in order to allocate resources to the segments and to assess the segment performance. Additional disclosures on each of these segments are shown in Note 26, including the factors used to identify the reportable segments and the measurement basis of segment information.

APPENDIX C – FINANCIAL INFORMATION OF THE GROUP

OSSIA INTERNATIONAL LIMITED AND ITS SUBSIDIARIES

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2024

3. Critical accounting judgements and key sources of estimation uncertainty

The Group made judgements, estimates and assumptions about the carrying amounts of assets and liabilities that were not readily apparent from other sources in the application of the Group's accounting policies. Estimates and judgements are continually evaluated and are based on historical experience and other factors that are considered to be reasonable under the circumstances. Actual results may differ from the estimates.

3.1 Critical judgements made in applying the Group's accounting policies

Management is of the opinion that any instances of applications of judgements are not expected to have a significant effect on the amounts recognised in the financial statements.

3.2 Key sources of estimation uncertainty

Valuation of inventories

Inventory is valued at the lower of cost and net realisable value. Management reviews the Group's inventory levels in order to identify slow-moving and obsolete inventory and identifies items of inventory which have a market price, being the selling price quoted from the market of similar items, that is lower than its carrying amount. Management then estimates the amount of inventory loss as an allowance on inventory. Changes in demand levels, technological developments and pricing competition could affect the saleability and values of the inventory which could then consequentially impact the Group's results, cash flows and financial position. The carrying amount of the Group's inventories as at 31 March 2024 was approximately \$13,508,000 (2023: \$10,746,000), net of allowance for inventory obsolescence approximately \$548,000 (2023: \$589,000).

Measurement of ECL of trade receivables

The Group adopts a simplified approach for the recognition of the loss allowance for trade receivables, which are carried at amortised cost, at an amount equal to lifetime ECL and has also used the practical expedient permitted in SFRS(I) 9 in the form of a provision matrix.

The assessment of the correlation between historical repayments, refinancing and credit loss patterns, current and forward-looking factors and ECL is a significant estimate. The amount of ECL is sensitive to changes in circumstances and of forecast economic conditions. The information about the ECL on the Group's trade receivables is disclosed in Note 27. The gross amount of the Group's trade receivables as at 31 March 2024 was approximately \$4,190,000 (2023: \$3,747,000). As of 31 March 2024, the loss allowances provided for trade receivables was approximately \$45,000 (2023: \$Nil).

Impairment of investments in subsidiaries

At the end of each financial year, an assessment is made on whether there are indicators that the Company's investments in subsidiaries are impaired. Where applicable, the Company's assessments are based on the estimation of the value-in-use of the assets defined in SFRS(I) 1-36 *Impairment of Assets* by forecasting the expected future cash flows for a period of up to 5 years, using a suitable discount rate in order to calculate the present value of those cash flows. The Company's carrying amount of investments in subsidiaries as at 31 March 2024 was approximately \$677,000 (2023: \$1,399,000).

APPENDIX C – FINANCIAL INFORMATION OF THE GROUP

OSSIA INTERNATIONAL LIMITED AND ITS SUBSIDIARIES

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2024

3. Critical accounting judgements and key sources of estimation uncertainty

3.2 Key sources of estimation uncertainty (Continued)

Depreciation of property, plant and equipment

The Group depreciates the property, plant and equipment over their estimated useful lives after taking into account of their estimated residual values. The estimated useful life reflects management's estimate of the period that the Group intends to derive future economic benefits from the use of the Group's property, plant and equipment. Management estimates the useful lives of these property, plant and equipment to be within 2 to 10 years. Changes in the expected level of usage and technological developments could affect the economics, useful lives and the residual values of these assets which could then consequentially impact future depreciation charges. The carrying amounts of the Group's property, plant and equipment at 31 March 2024 was approximately \$294,000 (2023: \$334,000).

Provision for income taxes

The Group recognises liabilities expected tax issues based on their best estimates of the likely taxes due. Where the final tax outcome of these matters is different from the amounts that were initially recognised, such differences will impact the income tax and deferred tax provisions in the period in which such determination is made. The carrying amount of the Group's income tax payable as at 31 March 2024 was approximately \$561,000 (2023: \$856,000).

4. Revenue

	<u>2024</u> <u>\$'000</u>	<u>Group</u> <u>2023</u> <u>\$'000</u>
Sales of goods	30,170	30,196

5. Other income

	<u>2024</u> <u>\$'000</u>	<u>Group</u> <u>2023</u> <u>\$'000</u>
Rental income	41	73
Subsidies from principals	42	44
Miscellaneous income	116	212
	<u>199</u>	<u>329</u>

6. Interest income

	<u>2024</u> <u>\$'000</u>	<u>Group</u> <u>2023</u> <u>\$'000</u>
Interest income from fixed deposits	251	48
Interest income from external parties	-	7
Interest income from associated company	66	66
	<u>317</u>	<u>121</u>

APPENDIX C – FINANCIAL INFORMATION OF THE GROUP

OSSIA INTERNATIONAL LIMITED AND ITS SUBSIDIARIES

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2024

7. Finance costs

	<u>2024</u> \$'000	<u>Group</u> <u>2023</u> \$'000
Interest expense on bank borrowings	42	46
Interest expense on lease liabilities	22	15
	64	61

8. Profit before income tax

In addition to the charges/(credits) disclosed elsewhere in the notes to the financial statements, the following charges/(credits) were included in the determination of profit before income tax:

	<u>2024</u> \$'000	<u>Group</u> <u>2023</u> \$'000
Auditor's remuneration		
- Auditors of the Company	80	60
- Other auditors	26	26
Cost of inventories recognised as an expense	12,919	13,265
Depreciation of property, plant and equipment (Note 16)	592	561
Depreciation of right-of-use assets (Note 20(a))	815	833
Short-term lease expense (Note 20(c))	99	34
Staff costs (including directors' remuneration):		
- Wages and salaries	6,172	6,178
- Contribution to defined contribution plans	307	288
- Other related costs	776	770
Loss allowance on trade receivables	45	-
Reversal of loss allowances on amounts due from related parties	(99)	(29)
Inventories written off	1	4
Reversal of allowance for inventory obsolescence (Note 11)	(41)	(71)
Foreign currency exchange loss	229	185
Share of results of associated company - net of tax (Note 14)	(5,065)	(7,883)

9. Income tax

	<u>2024</u> \$'000	<u>Group</u> <u>2023</u> \$'000
Current tax expense:		
- Current financial year	1,114	1,194
Deferred income tax		
- Origination and reversal of temporary differences (Note 17)	(10)	13
Withholding tax	481	319
Income tax expense recognised in the profit or loss	1,585	1,526

APPENDIX C – FINANCIAL INFORMATION OF THE GROUP

OSSIA INTERNATIONAL LIMITED AND ITS SUBSIDIARIES

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2024

9. Income tax (Continued)

The Company is incorporated in Singapore and accordingly is subject to income tax rate of 17% (2023: 17%). Taxation for other jurisdictions is calculated at the rate prevailing in the relevant jurisdictions (income tax rate for Taiwan and Malaysia are 20% and 24% respectively). There were no changes in the enterprise income tax of the different applicable jurisdictions in the current year from last year.

Reconciliation of effective tax rate is as follows:

	<u>2024</u> \$'000	<u>Group</u> <u>2023</u> \$'000
Profit before tax	8,174	11,599
Tax at the domestic rates applicable to profits in the countries where the Group operates	1,369	2,037
Adjustments:		
- Non-deductible expenses	548	543
- Surtax on undistributed retained earnings of the Taiwan subsidiary	87	50
- Benefits from previously unrecognised tax losses	(39)	(83)
- Share of results of associated company	(861)	(1,340)
- Withholding tax	481	319
	<u>1,585</u>	<u>1,526</u>

The above reconciliation is prepared by aggregating separate reconciliations for each jurisdiction.

The dividend paid in respect of profits generated from the Taiwan subsidiary will be subjected to a withholding tax of 21%.

10. Earnings per share

Basic earnings per share amounts are calculated by dividing profit for the year attributable to owners of the Company by the weighted average number of ordinary shares outstanding during the financial year.

Diluted earnings per share amounts are calculated by dividing profit for the year attributable to owners of the Company by the weighted average number of ordinary shares outstanding during the financial year plus the weighted average number of ordinary shares that would be issued on the conversion of all the dilutive potential ordinary shares into ordinary shares.

The following tables reflect the profit and share data used in the computation of basic and diluted earnings per share for the years ended 31 March:

	<u>2024</u>	<u>Group</u> <u>2023</u>
Profit attributable to owners of the Company (\$)	6,587,000	10,073,000
Weighted average number of ordinary shares in issue for basic and diluted earnings per share (in units)	252,629,000	252,629,000
Earnings per share (cents per share)	<u>2.61</u>	<u>3.99</u>

There were no dilutive potential ordinary shares as at 31 March 2024 and 2023.

APPENDIX C – FINANCIAL INFORMATION OF THE GROUP

OSSIA INTERNATIONAL LIMITED AND ITS SUBSIDIARIES

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2024

11. Inventories

	<u>2024</u> \$'000	<u>2023</u> \$'000
	<u>Group</u>	<u>Group</u>
Finished goods	14,056	11,335
Less: Allowance for inventory obsolescence	(548)	(589)
	<u>13,508</u>	<u>10,746</u>
	<u>2024</u> \$'000	<u>2023</u> \$'000
	<u>Group</u>	<u>Group</u>
<u>Movement in allowance accounts</u>		
Balance at 1 April	589	660
Reversal of allowance for inventory obsolescence	(41)	(71)
Balance at 31 March	<u>548</u>	<u>589</u>
<u>Statement of comprehensive income</u>		
Cost of inventories recognised in cost of sales	<u>(12,919)</u>	<u>(13,265)</u>

12. Trade and other receivables

	<u>2024</u> \$'000	<u>2023</u> \$'000	<u>2024</u> \$'000	<u>2023</u> \$'000
	<u>Group</u>	<u>Group</u>	<u>Company</u>	<u>Company</u>
Current				
Trade receivables				
- external parties	4,190	3,747	-	-
Less: Loss allowance (Note 27)	(45)	-	-	-
	<u>4,145</u>	<u>3,747</u>	<u>-</u>	<u>-</u>
Other receivables				
- external parties	30	38	5	4
- related parties	-	827	-	425
Less: Loss allowance (Note 27)	-	(99)	-	(61)
Receivable from associated company	66	-	66	-
Due from subsidiaries	-	-	17	155
Deposits	3	4	3	3
	<u>4,244</u>	<u>4,517</u>	<u>91</u>	<u>526</u>
Non-current				
Refundable deposit	313	290	24	25
	<u>313</u>	<u>290</u>	<u>24</u>	<u>25</u>

Trade receivables due from third parties are non-interest bearing and are generally on 30 to 90 days' terms. They are recognised at their original invoice amounts which represent their fair values on initial recognition.

APPENDIX C – FINANCIAL INFORMATION OF THE GROUP

OSSIA INTERNATIONAL LIMITED AND ITS SUBSIDIARIES

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2024

12. Trade and other receivables (Continued)

In the prior financial year, other receivables due from related parties are unsecured, non-interest bearing and are settled in cash. Certain directors of the Company who are also directors of the related parties have agreed to provide continuing financial support to these related parties to enable them to meet their financial obligations as and when they fall due. Related parties relate to companies where certain of its directors are also directors of the Company.

The non-trade amounts due from subsidiaries and associated company are unsecured, non-interest bearing and are repayable in cash upon demand in Company.

The details of the impairment of trade and other receivables and credit exposures are disclosed in Note 27.

13. Cash and bank balances

	<u>Group</u>		<u>Company</u>	
	<u>2024</u> \$'000	<u>2023</u> \$'000	<u>2024</u> \$'000	<u>2023</u> \$'000
Cash at banks and on hand	1,314	6,201	317	3,546
Fixed deposits	10,044	6,531	9,220	5,400
	11,358	12,732	9,537	8,946
Less:				
Fixed deposits - restricted	(425)	(437)	-	-
Cash and cash equivalents	10,933	12,295	9,537	8,946

Fixed deposits - restricted are placed with various banks to provide security for banking facilities granted to a subsidiary.

Cash at banks earns interest at floating rates based on daily bank deposit rates. The fixed deposits with financial institutions mature on varying dates within 3 to 12 months (2023: 3 to 12 months) from the financial year end and can be withdrawn at any time upon demand at the discretion of the Group. The interest rates of the fixed deposits as at 31 March 2024 range from 0.10% to 3.25% (2023: 0.10% to 3.35%) per annum.

Cash and cash equivalents denominated in currencies other than the functional currencies of respective entities at 31 March 2024 and 31 March 2023 are as follows:

	<u>Group</u>		<u>Company</u>	
	<u>2024</u> \$'000	<u>2023</u> \$'000	<u>2024</u> \$'000	<u>2023</u> \$'000
United States Dollars	-	22	-	-
Hong Kong Dollars	-	1	-	-
Japanese Yen	4	8	-	-
Korean Won	23	17	-	-

APPENDIX C – FINANCIAL INFORMATION OF THE GROUP

OSSIA INTERNATIONAL LIMITED AND ITS SUBSIDIARIES

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2024

14. Investment in associated company

	<u>Group</u>		<u>Company</u>	
	<u>2024</u> \$'000	<u>2023</u> \$'000	<u>2024</u> \$'000	<u>2023</u> \$'000
Unquoted shares	13,252	13,252	13,252	13,252
Share of post-acquisition reserves	18,065	17,875	-	-
	<u>31,317</u>	<u>31,127</u>	<u>13,252</u>	<u>13,252</u>

The share of post-acquisition reserves is made up as follows:

	<u>Group</u>	
	<u>2024</u> \$'000	<u>2023</u> \$'000
Revenue reserve	19,021	17,729
Translation reserve	(3,848)	(2,844)
Revaluation reserve	2,892	2,990
	<u>18,065</u>	<u>17,875</u>

The summarised financial information of the associated company, not adjusted for the proportion of ownership interest held by the Group, is as follows:

	<u>Group</u>	
	<u>2024</u> \$'000	<u>2023</u> \$'000
Assets and liabilities:		
Current assets	31	35
Non-current assets	78,273	77,793
Total assets	<u>78,304</u>	<u>77,828</u>
Current liabilities	11	11
Total liabilities	<u>11</u>	<u>11</u>
Net assets	78,293	77,817
Proportion of the Group's ownership	40%	40%
Carrying amount of the investment	<u>31,317</u>	<u>31,127</u>
Results:		
Profit for the year	12,662	19,706
Other comprehensive losses	(2,756)	(1,157)
Total comprehensive income for the year	<u>9,906</u>	<u>18,549</u>
Group's share of profit for the year	<u>5,065</u>	<u>7,883</u>

During the financial year ended 31 March 2024, dividends of approximately \$3,772,000 (2023: \$5,086,000) were received from the Group's associated company, Harvey Norman Ossia (Asia) Pte Ltd.

APPENDIX C – FINANCIAL INFORMATION OF THE GROUP

OSSIA INTERNATIONAL LIMITED AND ITS SUBSIDIARIES

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2024

14. Investment in associated company (Continued)

The following information relates to the associated company:

<u>Name</u>	<u>Principal activities (Country of incorporation and place of business)</u>	<u>Proportion of ownership interest</u>		<u>Cost of investment</u>	
		<u>2024</u>	<u>2023</u>	<u>2024</u>	<u>2023</u>
		%	%	\$'000	\$'000
<u>Held by the Company</u>					
Harvey Norman Ossia (Asia) Pte. Ltd. ⁽¹⁾	Investment holding (Singapore)	40.0	40.0	13,252	13,252
<u>Held by associated company</u>					
Pertama Holdings Pte. Ltd. ⁽¹⁾⁽²⁾	Investment holding (Singapore)	19.8	19.8	-	-

(1) Audited by Ernst & Young LLP, Singapore.

(2) The 19.8% ownership interest represents the Group's effective interest in Pertama Holdings Pte Ltd

15. Investments in subsidiaries

	<u>Company</u>	
	<u>2024</u>	<u>2023</u>
	\$'000	\$'000
Unquoted shares, at cost	2,039	2,039
Less: Impairment losses	(1,362)	(640)
Carrying amount	<u>677</u>	<u>1,399</u>

Impairment losses in investment in subsidiaries

	<u>Company</u>	
	<u>2024</u>	<u>2023</u>
	\$'000	\$'000
Alstyle Marketing Sdn. Bhd.	282	49
Ossia World of Golf (M) Sdn. Bhd.	<u>1,080</u>	<u>591</u>
	<u>1,362</u>	<u>640</u>

An assessment is made on whether there are indicators that the Company's investments are impaired. During the financial year ended 31 March 2024, an additional impairment loss of \$722,000 was recognised for its investment in subsidiaries arising from Alstyle Marketing Sdn. Bhd. as the subsidiary has become dormant during the financial year and Ossia World of Golf (M) Sdn. Bhd., which is in the process of liquidation. Both subsidiaries have been fully impaired as of 31 March 2024.

APPENDIX C – FINANCIAL INFORMATION OF THE GROUP

OSSIA INTERNATIONAL LIMITED AND ITS SUBSIDIARIES

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2024

15. Investments in subsidiaries (Continued)

Details of subsidiaries directly held by the Company and their cost of investment to the Company as at 31 March are as follows:

	<u>2024</u> S\$'000	<u>Company</u> <u>2023</u> S\$'000
Alstyle Marketing Sdn. Bhd.	282	282
Ossia World of Golf (M) Sdn. Bhd.	1,080	1,080
Great Alps Industry Co., Ltd.	677	677
	2,039	2,039

Details of subsidiaries held by the Company and its subsidiaries at 31 March are as follows:

<u>Name</u>	<u>Principal activities</u> <u>(Country of incorporation and</u> <u>place of business)</u>	<u>Proportion of</u> <u>ownership interest</u>	
		<u>2024</u> %	<u>2023</u> %
<u>Held by the Company</u>			
Alstyle Marketing Sdn. Bhd. ⁽²⁾	Investment holding (Malaysia)	100	100
Ossia World of Golf (M) Sdn. Bhd. ⁽³⁾	Dormant (Malaysia)	100	100
Great Alps Industry Co., Ltd. ⁽¹⁾	Distribution of bags, sporting goods, apparel and accessories (Taiwan)	100	100
<u>Held through Alstyle Marketing Sdn. Bhd.</u>			
Alstyle International (M) Sdn. Bhd. ⁽⁴⁾	Dormant (Malaysia)	-	100
Alstyle Fashion Sdn. Bhd. ⁽⁴⁾	Dormant (Malaysia)	-	100
Alstyle International Resources Sdn. Bhd. ⁽⁴⁾	Dormant (Malaysia)	-	61
Decorion Sdn. Bhd. ⁽⁴⁾	Investment holding (Malaysia)	-	100

⁽¹⁾ Audited by member firm of Forvis Mazars in Taiwan.

⁽²⁾ Not required to be audited by the law of its country of incorporation.

⁽³⁾ This subsidiary is in the process of liquidation.

⁽⁴⁾ These companies had been struck off during the year.

APPENDIX C – FINANCIAL INFORMATION OF THE GROUP

OSSIA INTERNATIONAL LIMITED AND ITS SUBSIDIARIES

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2024

16. Property, plant and equipment

<u>Group</u>	<u>Computer equipment</u> \$'000	<u>Furniture, fixtures, and renovations</u> \$'000	<u>Motor vehicles</u> \$'000	<u>Plant, machinery and office equipment</u> \$'000	<u>Total</u> \$'000
<u>Cost</u>					
At 1 April 2022	38	7,372	42	443	7,895
Additions	36	269	-	-	305
Written-off	(17)	(2)	-	-	(19)
Exchange differences	-	(486)	-	(4)	(490)
At 31 March 2023	57	7,153	42	439	7,691
Additions	20	540	-	-	560
Written-off	(18)	(406)	-	-	(424)
Exchange differences	(2)	(197)	-	(2)	(201)
At 31 March 2024	57	7,090	42	437	7,626
<u>Accumulated depreciation</u>					
At 1 April 2022	27	6,778	25	436	7,266
Charge for the year	34	520	4	3	561
Written-off	(17)	(2)	-	-	(19)
Exchange differences	(2)	(446)	-	(3)	(451)
At 31 March 2023	42	6,850	29	436	7,357
Charge for the year	27	559	4	2	592
Written-off	(18)	(406)	-	-	(424)
Exchange differences	(2)	(189)	-	(2)	(193)
At 31 March 2024	49	6,814	33	436	7,332
<u>Carrying amounts</u>					
At 31 March 2024	8	276	9	1	294
At 31 March 2023	15	303	13	3	334

<u>Company</u>	<u>Computer equipment</u> \$'000	<u>Motor vehicles</u> \$'000	<u>Total</u> \$'000
<u>Cost</u>			
At 1 April 2022 and at 31 March 2023	8	42	50
Additions	2	-	2
At 31 March 2024	10	42	52
<u>Accumulated depreciation</u>			
At 1 April 2022	5	25	30
Charge for the year	3	4	7
At 31 March 2023	8	29	37
Charge for the year	1	3	4
At 31 March 2024	9	32	41
<u>Net carrying amount</u>			
At 31 March 2024	1	10	11
At 31 March 2023	-	13	13

APPENDIX C – FINANCIAL INFORMATION OF THE GROUP

OSSIA INTERNATIONAL LIMITED AND ITS SUBSIDIARIES

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2024

17. Deferred tax assets

Deferred tax as at 31 March relates to the following:

<u>Group</u>	<u>Consolidated balance sheet</u>		<u>Consolidated statement of comprehensive income</u>	
	<u>2024</u> \$'000	<u>2023</u> \$'000	<u>2024</u> \$'000	<u>2023</u> \$'000
Deferred tax assets				
Provisions and accruals	172	156	(16)	15
Exchange differences	2	8	6	(2)
Provisions and accruals	174	164	(10)	13
Deferred tax expense (Note 9)			<u>(10)</u>	<u>13</u>

Unrecognised tax losses and capital allowances

At the end of the reporting period, the Group has unabsorbed tax losses of approximately \$29,800,000 (2023: \$30,030,000), which is available for offset against future taxable profits of the companies, for which no deferred tax asset is recognised due to uncertainty of its recoverability. The use of these tax losses and capital allowances is subject to the agreement of the tax authorities and compliance with certain provisions of the tax legislation of the respective countries in which the companies operate.

Unrecognised temporary differences relating to investments in subsidiaries

At the end of the reporting period, no deferred tax liability (2023: \$Nil) has been recognised for taxes that would be payable on the undistributed earnings of certain of the Group's subsidiaries as the Group has determined that undistributed earnings of its subsidiaries will not be distributed in the foreseeable future. Such temporary differences for which no deferred tax liability has been recognised aggregate to \$12,313,000 (2023: \$11,687,000).

18. Trade and other payables

	<u>Group</u>		<u>Company</u>	
	<u>2024</u> \$'000	<u>2023</u> \$'000	<u>2024</u> \$'000	<u>2023</u> \$'000
Current				
Trade payables				
- external parties	1,268	2,637	-	-
Other payables				
- subsidiary	-	-	94	93
Accrued operating expenses	1,716	1,418	175	115
	<u>2,984</u>	<u>4,055</u>	<u>269</u>	<u>208</u>
Non-current				
Other liabilities				
- Deposits received	31	46	-	-
- Accrued operating expenses	9	15	-	-
	<u>40</u>	<u>61</u>	<u>-</u>	<u>-</u>

APPENDIX C – FINANCIAL INFORMATION OF THE GROUP

OSSIA INTERNATIONAL LIMITED AND ITS SUBSIDIARIES

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2024

18. Trade and other payables (Continued)

Trade payables due to external parties are non-interest bearing and are normally settled on 30 to 60 days' terms.

The Company's other payables due to subsidiary is non-trade related, non-interest bearing, unsecured and repayable on demand.

Trade and other payables denominated in currency other than the functional currencies of respective entities at 31 March 2024 and 31 March 2023 is as follows:

	<u>Group</u>		<u>Company</u>	
	<u>2024</u>	<u>2023</u>	<u>2024</u>	<u>2023</u>
	<u>\$'000</u>	<u>\$'000</u>	<u>\$'000</u>	<u>\$'000</u>
United States Dollars	<u>21</u>	<u>54</u>	<u>-</u>	<u>-</u>

19. Amounts due to directors

Amounts due to directors relating to directors' remuneration, are non-interest bearing and repayable on demand.

20. Leases

The Group as lessee

The Group has lease contracts for retail outlets, warehouse, office premises, and motor vehicle used in its operations for 2 to 5 years. The Group's obligations under its leases are secured by the lessor's title to the leased assets, which will revert to the lessor in the event of default by the Group.

Extension options

In the prior financial year, the Group has a lease contract that includes an extension option. The option is negotiated by management to provide flexibility in managing the leased-asset portfolio and align with the Group's business needs. Management exercises judgement in determining whether the extension option is reasonably certain to be exercised. As at 31 March 2023, the lease contract with extension option has been included in lease liabilities because it is reasonably certain that the lease will be extended.

Recognition exemptions

The Group also has certain leases with lease terms of 12 months or less. The Group applies the 'short-term lease' recognition exemptions for these leases.

APPENDIX C – FINANCIAL INFORMATION OF THE GROUP

OSSIA INTERNATIONAL LIMITED AND ITS SUBSIDIARIES

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2024

20. Leases (Continued)

The Group as lessee (Continued)

(a) Right-of-use assets

<u>Group</u>	<u>Retail outlets</u> \$'000	<u>Warehouse</u> \$'000	<u>Office premises</u> \$'000	<u>Motor vehicle</u> \$'000	<u>Total</u> \$'000
<u>Cost</u>					
At 1 April 2022	1,116	269	710	66	2,161
Additions	500	-	224	217	941
De-recognition	(206)	-	-	(103)	(309)
Exchange differences	(98)	(21)	(38)	(10)	(167)
At 31 March 2023	1,312	248	896	170	2,626
Additions	450	173	-	115	738
De-recognition	(263)	(242)	-	-	(505)
Exchange differences	(46)	(7)	(15)	(7)	(75)
At 31 March 2024	1,453	171	881	278	2,784
<u>Accumulated depreciation</u>					
At 1 April 2022	794	172	259	44	1,269
Charge for the year	439	85	224	85	833
De-recognition	(206)	-	-	(93)	(299)
Exchange differences	(71)	(16)	(15)	(3)	(105)
At 31 March 2023	956	241	468	33	1,698
Charge for the year	415	86	220	94	815
De-recognition	(263)	(242)	-	-	(505)
Exchange differences	(33)	(6)	(11)	(2)	(52)
At 31 March 2024	1,075	79	677	125	1,956
<u>Carrying amount</u>					
At 31 March 2024	378	92	204	154	828
At 31 March 2023	356	7	428	137	928

The total cash outflows for leases during the financial year ended 31 March 2024 is approximately \$858,000 (2023: \$924,000).

APPENDIX C – FINANCIAL INFORMATION OF THE GROUP

OSSIA INTERNATIONAL LIMITED AND ITS SUBSIDIARIES

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2024

20. Leases (Continued)

The Group as lessee (Continued)

(a) Right-of-use assets (Continued)

<u>Company</u>	<u>Office premise</u> \$'000
<u>Cost</u>	
At 1 April 2022	223
Additions	224
	<hr/>
At 31 March 2023 and 31 March 2024	447
<u>Accumulated depreciation:</u>	
At 1 April 2022	137
Depreciation charge for the year	69
	<hr/>
At 31 March 2023	206
Depreciation charge for the year	73
	<hr/>
At 31 March 2024	279
<u>Carrying amount:</u>	
At 31 March 2024	168
	<hr/>
At 31 March 2023	241
	<hr/>

(b) Lease liabilities

The table below sets out the carrying amount of lease liabilities and the movements during the year:

	<u>2024</u> \$'000	<u>Group</u> <u>2023</u> \$'000	<u>2024</u> \$'000	<u>Company</u> <u>2023</u> \$'000
At 1 April	932	907	240	94
Additions	738	941	-	224
Payments	(858)	(924)	(80)	(79)
Accretion of interest	22	15	10	1
De-recognition	-	(11)	-	-
Exchange difference	3	4	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
At 31 March	837	932	170	240
	<hr/>	<hr/>	<hr/>	<hr/>
Current	646	565	75	70
Non-current	191	367	95	170
	<hr/>	<hr/>	<hr/>	<hr/>

The maturity analysis of lease liabilities is disclosed in Note 27.

APPENDIX C – FINANCIAL INFORMATION OF THE GROUP

OSSIA INTERNATIONAL LIMITED AND ITS SUBSIDIARIES

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2024

20. Leases (Continued)

The Group as lessee (Continued)

(c) Amounts recognised in profit or loss

	<u>2024</u> \$'000	<u>Group</u> <u>2023</u> \$'000
Depreciation of right-of-use assets	815	833
Interest expense on lease liabilities	22	15
Lease expense not capitalised in lease liabilities (included in other expense):		
- Short-term lease expense (Note 8)	99	34
	<u>936</u>	<u>882</u>

21. Bank borrowings

	<u>2024</u> \$'000	<u>Group</u> <u>2023</u> \$'000
Unsecured		
Current	1,770	-

Bank borrowings relate to New Taiwan Dollars denominated bank loans which are maturing in September 2024 and March 2025, bearing interest rates ranging from 0.50% to 2.58%.

The weighted average effective interest rates at the end of the reporting period are as follows:

	<u>2024</u> %	<u>Group</u> <u>2023</u> %
Bank borrowings	1.19	-

22. Share capital

	<u>2024</u> '000	<u>2023</u> '000	<u>2024</u> \$'000	<u>2023</u> \$'000
Group and Company				
Number of ordinary shares				
Issued and fully paid ordinary shares				
At the beginning and end of the year	252,629	252,629	31,351	31,351

The holders of ordinary shares are entitled to receive dividends as and when declared by the Company. All ordinary shares carry one vote per share without restrictions. The ordinary shares have no par value.

APPENDIX C – FINANCIAL INFORMATION OF THE GROUP

OSSIA INTERNATIONAL LIMITED AND ITS SUBSIDIARIES

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2024

23. Reserves

- (a) Revaluation reserve represents the Group's share of revaluation reserve of associated company.
- (b) Legal reserve represents amount set aside in compliance with local laws in certain countries where the Group operates, and are not distributable unless approval is obtained from relevant authorities.
- (c) Translation reserve represents exchange differences arising from the translation of financial statements of foreign operations whose functional currencies are different from the Group's presentation currency and share of translation reserve from associated company.

24. Dividends

	Group and Company	
	2024	2023
	\$'000	\$'000
Declared and paid during the financial year:		
<i>Dividends on ordinary shares:</i>		
Final exempt (one-tier) dividend for 2023: \$1.8 cents (2022: \$0.9 cents) per share	4,547	2,274
Proposed but not recognised as a liability as at 31 March		
<i>Dividends on ordinary shares, subject to shareholders' approval at the AGM:</i>		
Final exempt (one-tier) dividend for 2024: \$0.7 cents (2023: \$1.8 cents) per share	1,768	4,547

25. Significant related party transactions

A related party is defined as follows:

- (a) A person or a close member of that person's family is related to the Group and Company if that person:
 - (i) Has control or joint control over the Company;
 - (ii) Has significant influence over the Company; or
 - (iii) Is a member of the key management personnel of the Group or Company or of a parent of the Company.
- (b) An entity is related to the Group and Company if any of the following conditions applies:
 - (i) The entity and the Company are members of the same group (which means that each parent, subsidiary and fellow subsidiary is related to the others).
 - (ii) One entity is an associate or joint venture of the other entity (or an associate or joint venture of a member of a group of which the other entity is a member).
 - (iii) Both entities are joint ventures of the same third party.
 - (iv) One entity is a joint venture of a third entity and the other entity is an associate of the third entity.

APPENDIX C – FINANCIAL INFORMATION OF THE GROUP

OSSIA INTERNATIONAL LIMITED AND ITS SUBSIDIARIES

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2024

25. Significant related party transactions (Continued)

A related party is defined as follows (Continued):

(b) An entity is related to the Group and Company if any of the following conditions applies:

- (v) The entity is a post-employment benefit plan for the benefit of employees of either the Company or an entity related to the Company. If the Company is itself such a plan, the sponsoring employers are also related to the Company.
- (vi) The entity is controlled or jointly controlled by a person identified in (a).
- (vii) A person identified in (a)(i) has significant influence over the entity or is a member of the key management personnel of the entity (or of a parent of the entity).
- (viii) The entity, or any member of a group of which it is a part, provides key management personnel services to the reporting entity or to the parent of the reporting entity.

The effect of the Group's and Company's transactions and arrangements with related parties are reflected in these financial statements. The balances are unsecured, interest-free and repayable on demand unless otherwise stated.

Compensation of key management personnel

	<u>2024</u> \$'000	<u>2023</u> \$'000
	<u>Group</u>	
Short-term employee benefits	3,012	2,900
Central Provident Fund contributions	52	47
Other short-term benefits	66	54
	<u>3,130</u>	<u>3,001</u>
<i>Comprise amounts paid to:</i>		
- Directors of the Company	1,150	1,411
- Other key management personnel	1,980	1,590
	<u>3,130</u>	<u>3,001</u>

In addition to the related party information disclosed elsewhere in the financial statements, the following significant transactions between the Group and related parties took place at terms agreed between the parties during the financial year:

	<u>2024</u> \$'000	<u>2023</u> \$'000
	<u>Group</u>	
<i>Income</i>		
Recharge of rental and office building expenses to related parties	41	73

Commitment with related party

The Company entered into a 12-month agreement ending 14 April 2025 with VGO International Pte Ltd and ITG International Pte Ltd for the rental of the Company's office space. The Group expects the annual rental income of approximately \$20,000 from VGO International Pte Ltd and ITG International Pte Ltd each.

APPENDIX C – FINANCIAL INFORMATION OF THE GROUP

OSSIA INTERNATIONAL LIMITED AND ITS SUBSIDIARIES

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2024

26. Segment information

The Group's geographical segments are based on the location of the Group's assets. Sales to external customers disclosed in geographical segments are based on the geographical location of its customers. The Group mainly imports and distributes apparel, sporting goods, footwear and accessories in Taiwan.

Management monitors the operating results of its business units separately for the purpose of making decisions about resource allocation and performance assessment. Segment performance is evaluated based on operating profit or loss which in certain respects, as explained in the table below, is measured differently from operating profit or loss in the consolidated financial statements.

Transfer prices between operating segments are on terms agreed mutually between the parties. Revenue and non-current assets information based on the geographical location of customers and assets respectively are as follows:

	Singapore and Malaysia \$'000	Taiwan \$'000	Adjustments and eliminations \$'000	Total Group \$'000
2024				
Revenue:				
External customers	-	30,170	-	30,170
Results:				
Interest income	295	22	-	317
Dividend income	5,913	-	(5,913) (a)	-
Finance costs	(7)	(57)	-	(64)
Depreciation of property, plant and equipment	(5)	(587)	-	(592)
Depreciation of right-of-use assets	(73)	(742)	-	(815)
Share of results of associated company	5,065	-	-	5,065
Other non-cash expenses	-	(40)	-	(40) (b)
Income tax expense	(482)	(1,103)	-	(1,585)
Segment profit	8,532	3,248	(5,191) (a)	6,589
Assets:				
Investment in associated company	31,317	-	-	31,317
Additions to property, plant and equipment	-	560	-	560
Segment assets	42,365	20,526	(781) (c)	62,110
Segment liabilities	1,057	5,844	(104) (d)	6,797
Cash flows from:				
Operating activities	4,490	(5,388)	-	(898)
Investing activities	-	3,212	-	3,212
Financing activities	(4,632)	1,028	-	(3,604)
Total cash flows	(142)	(1,148)	-	(1,290)

APPENDIX C – FINANCIAL INFORMATION OF THE GROUP

OSSIA INTERNATIONAL LIMITED AND ITS SUBSIDIARIES

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2024

26. Segment information (Continued)

	<u>Singapore and Malaysia</u> \$'000	<u>Taiwan</u> \$'000	<u>Adjustments and eliminations</u> \$'000	<u>Total Group</u> \$'000
2023				
Revenue:				
External customers	-	30,196	-	30,196
Results:				
Interest income	114	7	-	121
Dividend income	6,442	-	(6,442) (a)	-
Finance costs	(1)	(60)	-	(61)
Depreciation of property, plant and equipment	(6)	(555)	-	(561)
Depreciation of right-of-use assets	(69)	(764)	-	(833)
Share of results of associated company	7,883	-	-	7,883
Other non-cash expenses	-	(67)	-	(67) (b)
Income tax expense	(319)	(1,207)	-	(1,526)
Segment profit	12,419	4,096	(6,442) (a)	10,073
Assets:				
Investment in associated company	31,127	-	-	31,127
Additions to property, plant and equipment	-	305	-	305
Segment assets	42,943	19,611	(1,629) (c)	60,925
Segment liabilities	714	5,557	(230) (d)	6,041
Cash flows from:				
Operating activities	5,025	(1,415)	-	3,610
Investing activities	-	4,781	-	4,781
Financing activities	(2,353)	(2,273)	-	(4,626)
Total cash flows	2,672	1,093	-	3,765

Geographical segments

	Non-current assets	
<u>Group</u>	<u>2024</u> \$'000	<u>2023</u> \$'000
Singapore and Malaysia	31,521	31,407
Taiwan	1,405	1,436
	32,926	32,843

(a) The following item is deducted from segment profit to arrive at "profit for the year" presented in the consolidated statement of comprehensive income.

	<u>2024</u> \$'000	<u>2023</u> \$'000
Dividend income from subsidiaries and associated company	5,913	6,442
Impairment losses on investment in subsidiaries	(722)	-
	5,191	6,442

APPENDIX C – FINANCIAL INFORMATION OF THE GROUP

OSSIA INTERNATIONAL LIMITED AND ITS SUBSIDIARIES

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2024

26. Segment information (Continued)

- (b) Other non-cash expenses consist of allowance for inventory obsolescence and inventories written off as presented in the respective notes to the financial statements.
- (c) The following items are deducted from segment assets to arrive at total assets reported in the consolidated balance sheet.

	<u>2024</u> \$'000	<u>2023</u> \$'000
Investment in subsidiaries	677	1,399
Inter-segment receivables	104	230
	<u>781</u>	<u>1,629</u>

- (d) The following items are deducted from segment liabilities to arrive at total liabilities reported in the consolidated balance sheet.

	<u>2024</u> \$'000	<u>2023</u> \$'000
Inter-segment payables	<u>104</u>	<u>230</u>

27. Financial instruments and financial risks

The Group and the Company are exposed to financial risks arising from its operations and financial instruments. The key financial risks include credit risk, market risk (including foreign currency risk and interest rate risk) and liquidity risk. The Group's risk management approach seeks to minimise the potential material adverse effects from these risk exposures. The management manages and monitors these exposures and ensures appropriate measures are implemented on a timely and effective manner. The Audit Committee provides independent oversight to the effectiveness of the risk management process. It is and has been throughout the current and previous financial years, the Group's policy that no trading in derivatives for speculated purposes shall be undertaken.

The Group's principal financial instruments comprise bank borrowings, cash and deposits. The main purpose of these financial instruments is to finance the Company's operations. The Group has various other financial assets and liabilities such as trade and other receivables, trade and other payables, lease liabilities and related party balances which arise directly from its operations.

There have been no changes to the Group's exposure to these financial risks or the manner in which it manages and measures the risk. Market risk exposures are measured using sensitivity analysis indicated below.

Credit risk

Credit risk refers to the risk that the counterparty will default on its contractual obligations resulting in a loss to the Group. The Group has adopted a policy of only dealing with creditworthy counterparties and obtaining sufficient collateral where appropriate, as a means of mitigating the risk of financial loss from defaults.

APPENDIX C – FINANCIAL INFORMATION OF THE GROUP

OSSIA INTERNATIONAL LIMITED AND ITS SUBSIDIARIES

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2024

27. Financial instruments and financial risks (Continued)

Credit risk (Continued)

The Group's credit risk arises mainly from bank balances and trade and other receivables. Bank balances are mainly deposits with banks with high credit-ratings assigned by international credit rating agencies and the Group does not expect the impairment loss from bank balances to be material, if any.

To assess and manage its credit risk, the Group categorises the aforementioned financial assets according to their risk of default. The Group defines default to have taken place when internal or/and external information indicates that the financial asset is unlikely to be received, which could include a breach of debt covenant, and/or where contractual payments are 60 days past due.

In their assessment, the management considers, amongst other factors, the latest relevant credit ratings from reputable external rating agencies where available and deemed appropriate, historical credit experiences, available financial information and latest applicable credit reputation of the debtor.

The Group's internal credit risk grading categories are as follows:

Category	Description	Basis of recognising ECL
1	Low credit risk ^{Note 1}	12-months ECL
2	Non-significant increase in credit risk since initial recognition and financial asset is ≤ 60 days past due	12-months ECL
3	Significant increase in credit risk since initial recognition ^{Note 2} or financial asset is > 60 days past due	Lifetime ECL
4	Evidence indicates that financial asset is credit-impaired ^{Note 3}	Difference between financial asset's gross carrying amount and present value of estimated future cash flows discounted at the financial asset's original effective interest rate
5	Evidence indicates that the management has no reasonable expectations of recovering the write off amount ^{Note 4}	Written off

Note 1. Low credit risk

The financial asset is determined to have low credit risk if the financial assets have a low risk of default, the counterparty has a strong capacity to meet its contractual cash flow obligations in the near term and adverse changes in economic and business conditions in the longer term may, but will not necessarily, reduce the ability of the counterparty to fulfil its contractual cash flow obligations. Generally, this is the case when the Group assesses and determines that the debtor has been, is in and is highly likely to be, in the foreseeable future and during the (contractual) term of the financial asset, in a financial position that will allow the debtor to settle the financial asset as and when it falls due.

Note 2. Significant increase in credit risk

In assessing whether the credit risk of the financial asset has increased significantly since initial recognition, the Group compares the risk of default occurring on the financial asset as of reporting date with the risk of default occurring on the financial asset as of date of initial recognition, and considered reasonable and supportable information, that is available without undue cost or effort, that is indicative of significant increases in credit risk since initial recognition.

APPENDIX C – FINANCIAL INFORMATION OF THE GROUP

OSSIA INTERNATIONAL LIMITED AND ITS SUBSIDIARIES

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2024

27. Financial instruments and financial risks (Continued)

Credit risk (Continued)

Note 2. Significant increase in credit risk (Continued)

In assessing the significance of the change in the risk of default, the Group considers both past due (i.e. whether it is more than 60 days past due) and forward looking quantitative and qualitative information.

Forward looking information includes the assessment of the latest performance and financial position of the debtor, adjusted for the Group's future outlook of the industry in which the debtor operates based on independently obtained information (e.g. expert reports, analyst's reports etc) and the most recent news or market talks about the debtor, as applicable. In its assessment, the Group will generally, for example, assess whether the deterioration of the financial performance and/or financial position, adverse change in the economic environment (country and industry in which the debtor operates), deterioration of credit risk of the debtor, etc. is in line with its expectation as of the date of initial recognition of the financial asset. Irrespective of the outcome of the above assessment, the Group presumes that the credit risk on a financial asset has increased significantly since initial recognition when contract payments are >30 days past due, unless the Group has reasonable and supportable information that demonstrates otherwise.

Note 3. Credit impaired

In determining whether financial assets are credit-impaired, the Group assesses whether one or more events that have a detrimental impact on the estimated future cash flows of the financial asset have occurred. Evidence that a financial asset is credit impaired includes the following observable data:

- Significant financial difficulty of the debtor;
- Breach of contract, such as a default or being more than 60 days past due;
- It is becoming probable that the debtor will enter bankruptcy or other financial reorganisation; or
- The disappearance of an active market for the financial asset because of financial difficulties.

Note 4. Write off

Generally, the Group writes off, partially or fully, the financial asset when it assesses that there is no realistic prospect of recovery of the amount as evidenced by, for example, the debtor's lack of assets or income sources that could generate sufficient cashflows to repay the amounts subjected to the write-off.

The Group performs ongoing credit evaluation of its counterparties' financial condition and generally does not require collateral.

The Group and Company do not have any significant credit exposure to any single counterparty or any groups of counterparties having similar characteristics.

As at the end of the financial year, the maximum exposure to credit risk is represented by the carrying amount of each financial asset in the statements of financial position.

Trade receivables

The Group provides for lifetime expected credit losses for external trade receivables using a provision matrix. The provision rates are determined based on the Group's historical observed default rates analysed in accordance with days past due by grouping of customers based on geographical region.

APPENDIX C – FINANCIAL INFORMATION OF THE GROUP

OSSIA INTERNATIONAL LIMITED AND ITS SUBSIDIARIES

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2024

27. Financial instruments and financial risks (Continued)

Credit risk (Continued)

Trade receivables (Continued)

Trade receivables are written off when there is evidence to indicate that the customer is in severe financial difficulty such as being under liquidation or bankruptcy and there are no reasonable expectations for recovering the outstanding balances.

The loss allowance for trade receivables are determined as follows:

	<u>Current</u>	<u>Past due less than 30 days</u>	<u>Past due more than 31 to 60 days</u>	<u>Past due more than 61 to 90 days</u>	<u>Past due more than 91 to 120 days</u>	<u>Past due more than 120 days</u>	<u>Total</u>
31 March 2024							
Expected credit loss rates	0%	0%	0%	0%	0%	100%	
Trade receivables (\$'000)	1,922	2,223	-	-	-	45	4,190
Loss allowance (\$'000)	-	-	-	-	-	(45)	(45)
31 March 2023							
Expected credit loss rates	0%	0%	0%	0%	0%	0%	
Trade receivables (\$'000)	1,831	1,916	-	-	-	-	3,747
Loss allowance (\$'000)	-	-	-	-	-	-	-

Amounts due from related parties

As of 31 March 2024, the Group and the Company recorded gross amounts due from related parties of \$Nil (2023: \$827,000) and \$Nil (2023: \$425,000). The Group assessed the impairment loss allowance of this amount on a lifetime ECL basis consequent to their assessment and conclusion that there is a significant increase in credit risk for this receivable. During the financial year, there is a reversal of loss allowance on amounts due from related parties of \$99,000 (2023: \$29,000) as the Group has fully recovered the amounts due from related parties.

Other receivables

As of 31 March 2024, the Group and the Company recorded other receivables of \$412,000 (2023: \$332,000) and \$115,000 (2023: \$187,000) respectively. The Group and the Company assessed the impairment loss allowance of these amounts on a 12-month ECL basis consequent to their assessment and conclusion that these receivables have no significant increase in credit risk. Using a 12-month ECL, the Group determined that the ECL is insignificant.

Credit risk concentration profile

The Group determines concentrations of credit risk by monitoring the country and industry sector profile of its trade and other receivables on an ongoing basis. The credit risk concentration profile of the Group's trade and other receivables at the end of the reporting period is as follows:

	<u>Group</u>		<u>Group</u>	
	<u>2024</u>		<u>2023</u>	
	<u>\$'000</u>	<u>% of total</u>	<u>\$'000</u>	<u>% of total</u>
By countries				
Singapore	96	2%	409	9%
Malaysia	-	-	365	8%
Taiwan	4,461	98%	4,033	83%
	<u>4,557</u>	<u>100%</u>	<u>4,807</u>	<u>100%</u>

OSSIA INTERNATIONAL LIMITED AND ITS SUBSIDIARIES

NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2024

27. Financial instruments and financial risks (Continued)

Credit risk (Continued)

The movement in the loss allowance during the financial year and the Group's exposure to credit risk in respect of the trade receivables, amounts due from related parties and other receivables are as follows:

Group	Trade receivables (external parties)		Non-trade (Amounts due from related parties)		Other receivables, deposit and interest receivables	
	Note (i) \$'000	Category 4 \$'000	Category 3 \$'000	Total \$'000	Category 1 \$'000	Total \$'000
Internal credit risk grading						
Loss allowance						
Balance at 1 April 2022	-	-	128	128	-	-
Reversal of loss allowance	-	-	(29)	(29)	-	-
Balance at 31 March 2023	-	-	99	99	-	-
Reversal of loss allowance	-	-	(99)	(99)	-	-
Loss allowance	-	45	-	-	-	-
Balance at 31 March 2024	-	45	-	-	-	-
Gross carrying amount						
At 31 March 2023	3,747	-	827	827	332	332
At 31 March 2024	4,145	45	-	-	412	412
Net carrying amount						
At 31 March 2023	3,747	-	728	728	332	332
At 31 March 2024	4,145	-	-	-	412	412
Note						

(i) For trade receivables, the Group uses the practical expedient under SFRS(I) 9 in the form of an allowance matrix to measure the ECL, where the loss allowance is equal to lifetime ECL.

APPENDIX C – FINANCIAL INFORMATION OF THE GROUP

OSSIA INTERNATIONAL LIMITED AND ITS SUBSIDIARIES

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2024

27. Financial instruments and financial risks (Continued)

Market risks

The Group's activities expose it primarily to the financial risk of changes in foreign currency exchange rates and interest rates.

Foreign currency risk

The Group has transactional currency exposures arising from sales or purchases that are denominated in currencies other than the respective functional currencies of the Group entities, primarily SGD, Malaysian Ringgit (RM) and New Taiwan Dollars (NTD). The foreign currencies in which these transactions are denominated are mainly United States Dollars (USD). However, this type of exposure is minimal since substantially all of the Group's sales are denominated in the functional currency of the operating unit making the sale and operating costs substantially denominated in the unit's functional currency. The Group's trade receivable and trade payable balances at the end of the reporting period have similar exposures.

The Group and the Company also hold cash and cash equivalents denominated in foreign currencies for working capital purposes. At the end of the reporting period, such foreign currency balances at the end of the reporting period are disclosed in Note 13.

The Group is also exposed to currency translation risk arising from its net investments in foreign operations, including Malaysia and Taiwan, which are not hedged.

No sensitivity analysis on the foreign currency risk has been presented as its impact is not significant to the profit or loss and equity of the Group.

The management considers the Group's exposure to foreign currency risks to be minimal.

Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of the Group's and the Company's financial instruments will fluctuate because of changes in market interest rates.

The Group's exposure to interest rate risk arises primarily from bills payable and bank borrowings.

The Group's policy is to maintain an efficient and optimal interest cost structure using a combination of fixed and variable rate debts, and long and short-term borrowings.

At the reporting date, the Group and the Company do not have significant exposure to interest rate risk.

Liquidity risk

Liquidity risk is the risk that the Group will encounter difficulty in meeting the obligations associated with its financial liabilities that are settled by delivering cash or another financial asset.

The Group monitors its liquidity risk and maintains a level of cash and cash equivalents and credit facilities deemed adequate by management to finance the Group's operations and to mitigate the effects of fluctuations in cash flows.

APPENDIX C – FINANCIAL INFORMATION OF THE GROUP

OSSIA INTERNATIONAL LIMITED AND ITS SUBSIDIARIES

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2024

27. Financial instruments and financial risks (Continued)

Liquidity risk (Continued)

The table below summarises the maturity profile of the Group's and the Company's financial assets and liabilities at the end of the reporting period based on contractual undiscounted payments.

<u>Group</u>	<u>Effective interest rate</u> %	<u>Less than 1 year</u> \$'000	<u>Between 1 and 5 years</u> \$'000	<u>Total</u> \$'000
<u>2024</u>				
<u>Financial assets</u>				
Cash and bank balances	0.10 - 3.25	11,358	-	11,358
Trade and other receivables		4,244	313	4,557
Total undiscounted financial assets		15,602	313	15,915
<u>Financial liabilities</u>				
Trade and other payables		2,984	40	3,024
Amounts due to directors		605	-	605
Bank borrowings	0.50 - 2.58	1,770	-	1,770
Lease liabilities	2.0 - 4.25	656	196	852
Total undiscounted financial liabilities		6,015	236	6,251
Total net undiscounted financial assets/ (liabilities)		9,587	77	9,664
<u>2023</u>				
<u>Financial assets</u>				
Cash and bank balances	0.10 - 3.35	12,732	-	12,732
Trade and other receivables		4,517	290	4,807
Total undiscounted financial assets		17,249	290	17,539
<u>Financial liabilities</u>				
Trade and other payables		4,055	61	4,116
Amounts due to directors		137	-	137
Lease liabilities	2.0 - 4.25	579	378	957
Total undiscounted financial liabilities		4,771	439	5,210
Total net undiscounted financial assets/ (liabilities)		12,478	(149)	12,329

APPENDIX C – FINANCIAL INFORMATION OF THE GROUP

OSSIA INTERNATIONAL LIMITED AND ITS SUBSIDIARIES

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2024

27. Financial instruments and financial risks (Continued)

Liquidity risk (Continued)

The table below summarises the maturity profile of the Group's and the Company's financial assets and liabilities at the end of the reporting period based on contractual undiscounted payments (Continued):

<u>Company</u>	<u>Effective interest rate</u> %	<u>Less than 1 year</u> \$'000	<u>Between 1 and 5 years</u> \$'000	<u>Total</u> \$'000
2024				
<u>Financial assets</u>				
Cash and bank balances	2.98 - 3.25	9,537	-	9,537
Other receivables		91	24	115
Total undiscounted financial assets		9,628	24	9,652
<u>Financial liabilities</u>				
Trade and other payables		269	-	269
Amounts due to directors		605	-	605
Lease liabilities	4.25	79	100	179
Total undiscounted financial liabilities		953	100	1,053
Total net undiscounted financial assets		8,672	(76)	8,596
2023				
<u>Financial assets</u>				
Cash and bank balances	3.30 - 3.35	8,946	-	8,946
Other receivables		526	25	551
Total undiscounted financial assets		9,472	25	9,497
<u>Financial liabilities</u>				
Trade and other payables		208	-	208
Amounts due to directors		137	-	137
Lease liabilities	4.25	75	179	254
Total undiscounted financial liabilities		420	179	599
Total net undiscounted financial assets		9,052	(154)	8,898

APPENDIX C – FINANCIAL INFORMATION OF THE GROUP

OSSIA INTERNATIONAL LIMITED AND ITS SUBSIDIARIES

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2024

27. Financial instruments and financial risks (Continued)

Liquidity risk (Continued)

Financial instruments by category

The carrying amount of the different categories of financial instruments is as disclosed on the face of the statements of financial position and as follows:

<u>Group</u>	<u>Note</u>	<u>2024</u> <u>\$'000</u>	<u>2023</u> <u>\$'000</u>
<i>Financial assets at amortised cost</i>			
Cash and bank balances	13	11,358	12,732
Trade and other receivables	12	4,557	4,807
		<u>15,915</u>	<u>17,539</u>
<i>Financial liabilities at amortised cost</i>			
Trade and other payables	18	3,024	4,116
Amounts due to directors	19	605	137
Lease liabilities	20	837	932
Bank borrowings	21	1,770	-
		<u>6,236</u>	<u>5,185</u>
<u>Company</u>			
	<u>Note</u>	<u>2024</u> <u>\$'000</u>	<u>2023</u> <u>\$'000</u>
<i>Financial assets at amortised cost</i>			
Cash and bank balances	13	9,537	8,946
Other receivables	12	115	551
		<u>9,652</u>	<u>9,497</u>
<i>Financial liabilities at amortised cost</i>			
Trade and other payables	18	269	208
Amounts due to directors	19	605	137
Lease liabilities	20	170	240
		<u>1,044</u>	<u>585</u>

28. Fair value of assets and liabilities

The carrying amounts of cash and bank balances, trade and other receivables and payables and bank borrowings are approximate their respective fair values due to the relative short-term maturity of these financial instruments.

There are no significant differences between the fair values and carrying amounts of non-current trade and other receivables and trade and other payables.

APPENDIX C – FINANCIAL INFORMATION OF THE GROUP

OSSIA INTERNATIONAL LIMITED AND ITS SUBSIDIARIES

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2024

29. Capital management policies and objectives

Capital includes debt and equity items as disclosed in the table below.

The primary objective of the Group's capital management is to ensure that it maintains a strong credit rating in order to support its business and maximise shareholder value.

The Group manages its capital structure and makes adjustments to it, in light of changes in economic conditions. To maintain or adjust the capital structure, the Group may adjust the dividend payment to shareholders, return capital to shareholders or issue new shares. No changes were made in the objectives, policies or processes during the financial years ended 31 March 2024 and 31 March 2023.

An overseas subsidiary in Taiwan appropriates 10% of its net profit after tax according to the subsidiary's Articles of Incorporation as legal reserve. Such appropriations are proposed by the directors for approval by shareholders in the next financial year and given effect in the financial statements of that year. The legal reserve shall be appropriated each year until the accumulated reserve equals the paid-up capital of the subsidiary. This reserve can only be used to offset losses of the subsidiary. When the reserve has reached 50% of the share capital of the subsidiary, up to 50% of the legal reserve may be capitalised. The reserve is not available for dividend distribution. This internally imposed capital requirement has been complied with by the abovementioned subsidiary for the financial years ended 31 March 2024 and 31 March 2023.

The Group monitors capital using a gearing ratio, which is net debt divided by total capital plus net debt. The Group's aim is to keep the gearing ratio below 30%. The Group includes within net debt, trade and other payables, bank borrowings, amounts due to directors, lease liabilities, less cash and bank balances. Capital includes equity attributable to the equity holders of the Company less the abovementioned legal reserve.

	<u>Note</u>	<u>2024</u> \$'000	<u>Group</u> <u>2023</u> \$'000
Trade and other payables	18	3,024	4,116
Bank borrowings	21	1,770	-
Amounts due to directors	19	605	137
Lease liabilities	20	837	932
Less: Cash and bank balances	13	(11,358)	(12,732)
Net cash		(5,122)	(7,547)
Equity attributable to equity holders of the Company		55,313	54,886
Less: Legal reserve	23	(1,651)	(1,651)
Total capital		53,662	53,235
Capital and net debt		48,540	45,688
Gearing ratio		N.M (*)	N.M (*)

(*) not meaningful

APPENDIX C – FINANCIAL INFORMATION OF THE GROUP

OSSIA INTERNATIONAL LIMITED AND ITS SUBSIDIARIES

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2024

30. Events subsequent to the reporting date

On 12 June 2024, the Group has announced that the Joint Offerors (being Mr Goh Ching Wah, Mr Goh Ching Lai, and Mr Goh Ching Huat) intend to make a voluntary unconditional general offer (the “Offer”) for all the issued and paid-up ordinary shares (“the Shares”) in the share capital of Ossia International Limited, other than the Shares held, directly or indirectly, by the Joint Offerors in accordance with Rule 15 of the Singapore Code on Take-overs and Mergers. The consideration for the Shares will be \$0.145 for each Share in cash. There is no financial implication to the Group.

APPENDIX D – FINANCIAL INFORMATION OF THE GROUP

UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS OF THE GROUP FOR THE 12 MONTHS ENDED 31 MARCH 2025



OSSIA INTERNATIONAL LIMITED

(Company Registration No: 199004330K)

Twelve Months Financial Statements for the Period 31 March 2025

PART I - INFORMATION REQUIRED FOR ANNOUNCEMENTS OF QUARTERLY (Q1, Q2 & Q3), HALF YEAR AND FULL YEAR RESULTS

1(a)(i) An income statement (for the group), together with a comparative statement for the corresponding period of the immediately preceding financial year

OSSIA INTERNATIONAL LIMITED	Group 6 months			Group 12 Months		
	Ended 31 March		%	Ended 31 March		%
	2025 \$'000	2024 \$'000		2025 \$'000	2024 \$'000	
Revenue	18,383	17,900	2.7%	29,944	30,170	-0.7%
Cost of sales	(8,778)	(7,158)	22.6%	(14,303)	(12,919)	10.7%
Gross profit	9,605	10,742		15,641	17,251	
Other operating income	1,025	45	N/M	1,074	199	N/M
Distribution costs	(5,285)	(5,127)	3.1%	(9,747)	(9,683)	N/M
Administrative expenses	(2,882)	(2,629)	9.6%	(4,990)	(4,911)	N/M
Profit from operations	2,463	3,031		1,978	2,856	
Interest income	100	177	N/M	257	317	-18.9%
Finance costs	(76)	(40)	N/M	(111)	(64)	N/M
Share of results of the associated company	4,330	4,472	-3.2%	6,053	5,065	19.5%
Profit before income tax	6,817	7,640		8,177	8,174	
Income tax	(770)	(1,070)	N/M	(1,153)	(1,585)	-27.3%
Profit for the period, net of tax	6,047	6,570	-8.0%	7,024	6,589	6.6%
Profit for the year attributable to:						
Owners of the Company	6,047	6,570	-8.0%	7,024	6,587	6.6%
Non-controlling interests	-	-	N/M	-	2	N/M
	6,047	6,570		7,024	6,589	6.6%
Other comprehensive income/(loss)						
Items that will not be reclassified to profit or loss						
Share of gain/(loss) on property revaluation of associated company	-	-	N/M	1,086	(98)	N/M
Items that may be reclassified subsequently to profit or loss						
Foreign currency translation	(102)	120	N/M	(582)	(511)	N/M
Transfer of translation reserve to accumulated profits	2,612	-	N/M	2,612	-	N/M
Share of foreign currency translation of associated company	(592)	(650)	N/M	1,115	(1,004)	N/M
	1,918	(530)		3,145	(1,515)	
Other comprehensive gain/(loss) for the period, net of tax	1,918	(530)	N/M	4,231	(1,613)	N/M

APPENDIX D – FINANCIAL INFORMATION OF THE GROUP

- 1(a)(i) An income statement (for the group), together with a comparative statement for the corresponding period of the immediately preceding financial year. (Continued)

	Group 6 months			Group 12 Months		
	Ended 31 March		%	Ended 31 March		%
	2025	2024		2025	2024	
	\$'000	\$'000	Change	\$'000	\$'000	Change
Total comprehensive income for the year	7,965	6,040		11,255	4,976	
Total comprehensive income attributable to:						
Owners of the Company	7,965	6,040	31.9%	11,255	4,974	N/M
Non-controlling interests	-	-	N/M	-	2	N/M
	7,965	6,040		11,255	4,976	

1(a) (ii) Note

For the significant items, please refer to Condensed Consolidated Financial Statements Note 6.

N/M - Not meaningful

APPENDIX D – FINANCIAL INFORMATION OF THE GROUP

- 1(b)(i) A balance sheet (for the issuer and group), together with a comparative statement as at the end of the immediately preceding financial year.

OSSIA INTERNATIONAL LIMITED	The Group		The Company	
	31.03.25	31.03.24	31.03.25	31.03.24
	\$'000	\$'000	\$'000	\$'000
ASSETS				
Current assets				
Inventories	11,194	13,508	-	-
Trade and other receivables	8,151	4,244	1,237	91
Prepayments	50	74	2	8
Cash and bank balances	13,904	11,358	12,477	9,537
	<u>33,299</u>	<u>29,184</u>	<u>13,716</u>	<u>9,636</u>
Non-current assets				
Investment in associated company	33,412	31,317	13,252	13,252
Investment in subsidiaries	-	-	677	677
Property, plant and equipment	519	294	15	11
Right-of-use assets	666	828	93	168
Deposits	302	313	26	24
Deferred tax assets	167	174	-	-
	<u>35,066</u>	<u>32,926</u>	<u>14,063</u>	<u>14,132</u>
Total assets	<u>68,365</u>	<u>62,110</u>	<u>27,779</u>	<u>23,768</u>
LIABILITIES				
Current liabilities				
Trade and other payables	3,366	2,984	317	269
Bank borrowings	1,092	1,770	-	-
Lease liabilities	569	646	77	75
Income tax payable	275	561	-	-
Amount due to director	732	605	732	605
	<u>6,034</u>	<u>6,566</u>	<u>1,126</u>	<u>949</u>
Non-current liabilities				
Lease liabilities	107	191	19	95
Trade and other payables	36	40	-	-
	<u>143</u>	<u>231</u>	<u>19</u>	<u>95</u>
Total liabilities	<u>6,177</u>	<u>6,797</u>	<u>1,145</u>	<u>1,044</u>
Net assets	<u>62,188</u>	<u>55,313</u>	<u>26,634</u>	<u>22,724</u>
SHAREHOLDERS' EQUITY				
Share capital	31,351	31,351	31,351	31,351
Revaluation reserve	3,978	2,892	-	-
Legal reserve	1,651	1,651	-	-
Translation reserve	(883)	(4,028)	-	-
Accumulated profits/(losses)	26,091	23,447	(4,717)	(8,627)
	<u>62,188</u>	<u>55,313</u>	<u>26,634</u>	<u>22,724</u>
Total shareholders' equity	<u>62,188</u>	<u>55,313</u>	<u>26,634</u>	<u>22,724</u>
Non-controlling interests	-	-	-	-
Total equity	<u>62,188</u>	<u>55,313</u>	<u>26,634</u>	<u>22,724</u>

APPENDIX D – FINANCIAL INFORMATION OF THE GROUP

1(b)(ii) Aggregate amount of the group's borrowings and debt securities.

Amount repayable in one year or less, or on demand

As at 31.3.25		As at 31.3.24	
Secured	Unsecured	Secured	Unsecured
\$'000	\$'000	\$'000	\$'000
-	1,661	-	2,416

Amount repayable after one year

As at 31.3.25		As at 31.3.24	
Secured	Unsecured	Secured	Unsecured
\$'000	\$'000	\$'000	\$'000
-	107	-	191

The group's borrowings and debt securities include bills payable, other bank borrowings and lease liabilities.

Details of any collaterals

No collateral.

Group gearing ratio or borrowings divided by total shareholders' equity stands at 0.03 times as at 31 March 2025 (31 March 2024: 0.05 times).

APPENDIX D – FINANCIAL INFORMATION OF THE GROUP

- 1(c) A cash flow statement (for the group), together with a comparative statement for the corresponding period of the immediately preceding financial year.

	6 Months Ended 31 March		12 Months Ended 31 March	
	2025	2024	2025	2024
	\$'000	\$'000	\$'000	\$'000
Cash flows from operating activities				
Profit before income tax	6,817	7,640	8,177	8,174
<u>Adjustments for:</u>				
Share of results of the associated company	(4,330)	(4,472)	(6,053)	(5,065)
Depreciation of property, plant and equipment	399	338	682	592
Depreciation of right-of-use assets	516	415	1,022	815
Unrealised foreign exchange loss/(gain)	39	(472)	24	(475)
Interest income	(100)	(304)	(257)	(317)
Finance costs	76	40	111	64
Allowance for/(Reversal of) inventory obsolescence, net	93	(627)	216	(41)
Gain on disposal of property, plant and equipment	(47)	-	(47)	-
Inventories written off	1	-	2	1
Loss allowance of trade receivable	-	-	-	45
Reversal of allowance for amounts due from related parties	-	-	-	(99)
Operating cash flow before working capital changes	3,464	2,558	3,877	3,694
Changes in working capital:				
Decrease/(Increase) in inventories	5,358	546	1,630	(2,722)
(Increase)/Decrease in trade and other receivables	(5,269)	(773)	(4,173)	304
(increase)/decrease in other current assets and prepayments	(6)	3	22	13
Increase/(Decrease) in trade and other payables	1,154	302	644	(624)
Net cash flows from operations	4,701	2,636	2,000	665
Income tax paid	(520)	(569)	(1,430)	(1,880)
Interest received	100	304	257	317
Interest paid	(73)	12	(99)	-
Net cash flows from/(used in) operating activities	4,208	2,383	728	(898)
Cash flows from investing activities				
Dividends received	4,960	3,772	6,160	3,772
Purchase of property, plant and equipment	(286)	(253)	(930)	(560)
Proceeds from disposal of property, plant and equipment	54	-	54	-
Net cash flows from investing activities	4,728	3,519	5,284	3,212

APPENDIX D – FINANCIAL INFORMATION OF THE GROUP

1(c) A cash flow statement (for the group), together with a comparative statement for the corresponding period of the immediately preceding financial year. (Continued)

OSSIA INTERNATIONAL LIMITED	Group 6 Months Ended 31 March		Group 12 Months Ended 31 March	
	2025	2024	2025	2024
	\$'000	\$'000	\$'000	\$'000
Cash flows from financing activities				
Proceeds from bank borrowings	8,587	5,015	12,930	7,477
Repayment of bank borrowings	(11,013)	(5,688)	(13,537)	(5,688)
Repayment of lease liabilities	(529)	(425)	(1,047)	(836)
Interest paid on leases liabilities	(3)	(11)	(12)	(22)
Proceeds from bills payables	(132)	(46)	3,181	1,331
Repayment of bills payables	(3,181)	(1,331)	(3,181)	(1,331)
Dividend paid to shareholders	-	-	(1,768)	(4,547)
Decrease in restricted bank deposits	251	163	(74)	12
Net cash flows used in financing activities	(6,020)	(2,323)	(3,508)	(3,604)
Net increase/(decrease) in cash and cash equivalents	2,916	3,579	2,504	(1,290)
Cash and cash equivalents at the beginning of the financial year	10,500	7,362	10,933	12,295
Effects of exchange rate changes on cash and cash equivalents	(11)	(8)	(32)	(72)
Cash and cash equivalents at the end of the financial year	13,405	10,933	13,405	10,933

Explanatory Note:

(1) Cash and cash equivalents comprise cash and bank balances less restricted bank deposits.

(2) Certain fixed deposit amounting to S\$499,000 (31 March 2024: S\$425,000) is pledged to the bank for banking facilities to subsidiaries.

APPENDIX D – FINANCIAL INFORMATION OF THE GROUP

1(d)(i) A statement (for the issuer and group) showing either (i) all changes in equity or (ii) changes in equity other than those arising from capitalisation issues and distributions to shareholders, together with a comparative statement for the corresponding period of the immediately preceding financial year.

	Attributable to Equity holders of the Company						
	Share capital	Legal reserve	Translation reserve	Revaluation reserve	Accumulated profits	Sub-Total	Non-controlling interests
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
GROUP							
Balance at 1 April 2024	31,351	1,651	(4,028)	2,892	23,447	55,313	-
Profit for the period	-	-	-	-	7,024	7,024	-
<u>Other comprehensive profit</u>							
Foreign currency translation	-	-	(582)	-	-	(582)	-
Transfer of translation reserve to accumulated profits	-	-	2,612	-	(2,612)	-	-
Share of loss on property revaluation of associated company	-	-	-	1,086	-	1,086	-
Share of other comprehensive income of associated company	-	-	1,115	-	-	1,115	-
Total comprehensive income	-	-	3,145	1,086	4,412	8,643	-
<u>Contribution by and distributions to owners</u>							
Dividends paid to shareholders	-	-	-	-	(1,768)	(1,768)	-
Total contribution by and distributions to owners	-	-	-	-	(1,768)	(1,768)	-
Balance as at 31 March 2025	31,351	1,651	(883)	3,978	26,091	62,188	-

APPENDIX D – FINANCIAL INFORMATION OF THE GROUP

1(d)(i) A statement (for the issuer and group) showing either (i) all changes in equity or (ii) changes in equity other than those arising from capitalisation issues and distributions to shareholders, together with a comparative statement for the corresponding period of the immediately preceding financial year.
(Continued)

	Attributable to Equity holders of the Company						
	Share capital	Legal reserve	Translation reserve	Revaluation reserve	Accumulated profits	Sub-Total	Non-controlling interests
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
GROUP							
Balance at 1 April 2023	31,351	1,651	(2,513)	2,990	21,407	54,886	(2)
Profit for the period	-	-	-	-	6,587	6,587	2
<u>Other comprehensive income</u>							
Foreign currency translation	-	-	(511)	-	-	(511)	-
Share of loss on property revaluation of associated company	-	-	-	(98)	-	(98)	-
Share of other comprehensive income of associated company	-	-	(1,004)	-	-	(1,004)	-
Total comprehensive income	-	-	(1,515)	(98)	6,587	4,974	2
<u>Contribution by and distributions to owners</u>							
Dividends paid to shareholders	-	-	-	-	(4,547)	(4,547)	-
Total contribution by and distributions to owners	-	-	-	-	(4,547)	(4,547)	-
Balance as at 31 March 2024	31,351	1,651	(4,028)	2,892	23,447	55,313	-

APPENDIX D – FINANCIAL INFORMATION OF THE GROUP

- 1(d)(i) A statement (for the issuer and group) showing either (i) all changes in equity or (ii) changes in equity other than those arising from capitalisation issues and distributions to shareholders, together with a comparative statement for the corresponding period of the immediately preceding financial year. (Continued)

OSSIA INTERNATIONAL LIMITED COMPANY

	Share capital	Accumulated losses	Total equity
	\$'000	\$'000	\$'000
Balance at 1 April 2024	31,351	(8,627)	22,724
Profit for the year	-	5,678	5,678
Total comprehensive income	-	5,678	5,678
Dividends	-	(1,768)	(1,768)
Balance as at 31 March 2025	31,351	(4,717)	26,634
Balance at 1 April 2023	31,351	(7,525)	23,826
Profit for the year	-	3,445	3,445
Total comprehensive income	-	3,445	3,445
Dividends	-	(4,547)	(4,547)
Balance as at 31 March 2024	31,351	(8,627)	22,724

APPENDIX D – FINANCIAL INFORMATION OF THE GROUP

E Notes to the Condensed Consolidated Financial Statements

1. Corporate information

Ossia International Limited (the "Company") is a limited liability company incorporated and domiciled in Singapore and is listed on the Singapore Exchange Securities Trading Limited ("SGX-ST").

The registered office and principal place of business of the Company is located at 51 Changi Business Park Central 2 #08-13, The Signature, Singapore 486066.

The Company's principal activity is investment holding.

2. Basis of preparation

The condensed consolidated financial statements for the twelve months ended 31 March 2025 have been prepared in accordance with SFRS(I) 1-34 Interim Financial Reporting issued by the Accounting Standards Council Singapore. The condensed consolidated financial statements do not include all the information required for a complete set of financial statements. However, selected explanatory notes are included to explain events and transactions that are significant to an understanding of the changes in the Group's financial position and performance of the Group since the last annual consolidated financial statements for the year ended 31 March 2024.

The accounting policies adopted are consistent with those of the previous financial year which were prepared in accordance with Singapore Financial Reporting Standards (International) ("SFRS(I)s"), except for the adoption of new and amended standards as set out in Note 2.1. The condensed consolidated financial statements are presented in Singapore dollar which is the Company's functional currency.

2.1 New and amended standards adopted by the Group

The accounting policies adopted are consistent with those of the previous financial year except in the current financial period, the Group has adopted all the new and revised standards which are effective for annual financial periods beginning on or after 1 April 2024. The adoption of these standards did not have any material effect on the financial performance or position of the Group.

2.2 Critical judgements, assumptions and estimation uncertainties

The judgement made by management in applying the Group's accounting policies and the key sources of estimation uncertainty were the same as those that were applied to the audited consolidated financial statements as at and for the year ended 31 March 2024.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimates are revised and in any future periods affected.

APPENDIX D – FINANCIAL INFORMATION OF THE GROUP

E Notes to the Condensed Consolidated Financial Statements (continued)

3. Seasonal operations

The Group's business is not affected significantly by seasonal or cyclical factors during the financial period.

4. Segment and revenue information

The Group's geographical segments are based on the location of the Group's assets. Sales to external customers disclosed in geographical segments are based on the geographical location of its customers. The Group mainly imports and distributes apparel, sporting goods, footwear and accessories in Taiwan.

Management monitors the operating results of its business units separately for the purpose of making decisions about resource allocation and performance assessment. Segment performance is evaluated based on operating profit or loss which in certain respects, as explained in the table below, is measured differently from operating profit or loss in the consolidated financial statements.

These operating segments are reported in manner consistent with internal reporting provided to the operating decision maker who are responsible for allocating resources and assessing performance of the operating segments.

Period ended 31 March 2025	Singapore & Malaysia \$'000	Taiwan \$'000	Adjustment & eliminations \$'000	Total Group \$'000
Revenue from external customers	-	29,944	-	29,944
Results :				
Interest income	239	18	-	257
Dividend income	2,849	-	(2,849)	-
Finance costs	(6)	(105)	-	(111)
Depreciation of property, plant and equipment	(4)	(678)	-	(682)
Depreciation of right-of-use assets	(75)	(947)	-	(1,022)
Share of results of the associated company	6,053	-	-	6,053
Other non-cash expenses	-	218	-	218
Income tax expenses	(375)	(778)	-	(1,153)
Segment profit	11,731	3,115	(7,822)	7,024
Assets:				
Investment in associated company	33,412	-	-	33,412
Additions to property, plant and equipment	15	915	-	930
Segment assets	48,504	20,566	(705)	68,365
Segment liabilities	1,159	5,033	(15)	6,177

APPENDIX D – FINANCIAL INFORMATION OF THE GROUP

E Notes to the Condensed Consolidated Financial Statements (continued)

4. Segment and revenue information (continued)

Year ended 31 March 2024	Singapore & Malaysia \$'000	Taiwan \$'000	Adjustment & eliminations \$'000	Total Group \$'000
Revenue from external customers	-	30,170	-	30,170
Results :				
Interest income	295	22	-	317
Dividend income	5,913	-	(5,913)	-
Finance costs	(7)	(57)	-	(64)
Depreciation of property, plant and equipment	(5)	(587)	-	(592)
Depreciation of right-of-use assets	(73)	(742)	-	(815)
Share of results of the associated company	5,065	-	-	5,065
Other non-cash expenses	-	(40)	-	(40)
Income tax expenses	(482)	(1,103)	-	(1,585)
Segment profit	8,532	3,248	(5,191)	6,589
Assets:				
Investment in associated company	31,317	-	-	31,317
Additions to property, plant and equipment	-	560	-	560
Segment assets	42,365	20,526	(781)	62,110
Segment liabilities	1,057	5,844	(104)	6,797

5. Financial assets and financial liabilities

	The Group		The Company	
	31.03.25	31.03.24	31.03.25	31.03.24
	\$'000	\$'000	\$'000	\$'000
FINANCIAL ASSETS				
Current assets				
Trade and other receivables	8,151	4,244	1,237	91
Cash and bank balances	13,904	11,358	12,477	9,537
Total financial assets	22,055	15,602	13,714	9,628
Non-current assets				
Deposits	302	313	26	24
	302	313	26	24
Total financial assets	22,357	15,915	13,740	9,652

APPENDIX D – FINANCIAL INFORMATION OF THE GROUP

E Notes to the Condensed Consolidated Financial Statements (continued)

5. Financial assets and financial liabilities (continued)

	The Group		The Company	
	31.03.25	31.03.24	31.03.25	31.03.24
	\$'000	\$'000	\$'000	\$'000
FINANCIAL LIABILITIES				
Current liabilities				
Trade and other payables	3,366	2,984	317	269
Bank borrowings	1,092	1,770	-	-
Lease liabilities	569	646	77	75
Amount due to directors	732	605	732	605
	<u>5,759</u>	<u>6,005</u>	<u>1,126</u>	<u>949</u>
Non-current liabilities				
Lease liabilities	107	191	19	95
Other liabilities	36	40	-	-
	<u>143</u>	<u>231</u>	<u>19</u>	<u>95</u>
Total financial liabilities	<u>5,902</u>	<u>6,236</u>	<u>1,145</u>	<u>1,044</u>
Total net financial assets	<u>16,455</u>	<u>9,679</u>	<u>12,595</u>	<u>8,608</u>

6. Profit before tax

6.1 Significant items

	Group 6 Months			Group 12 Months		
	Ended 31 March			Ended 31 March		
	2025	2024	%	2025	2024	%
	\$'000	\$'000	Change	\$'000	\$'000	Change
Profit from operations is arrived at after charging/(crediting):						
Depreciation of property, plant and equipment	399	338	18%	682	592	15%
Depreciation of right-of-use assets	516	415	24%	1,022	815	25%
Net foreign exchange gain	39	(472)	N/M	24	(475)	N/M
Allowance for/(Reversal of) inventory obsolescence, net	93	(627)	N/M	216	(41)	N/M
Loss Allowance of trade receivable	-	-	N/M	-	45	N/M
Inventories written off	1	-	N/M	2	1	N/M
Reversal of allowance for amounts due from related parties	-	(99)	N/M	-	(99)	N/M
Gain on disposal of property, plant and equipment	(47)	-	N/M	(47)	-	N/M

NM - Not meaningful

APPENDIX D – FINANCIAL INFORMATION OF THE GROUP

E Notes to the Condensed Consolidated Financial Statements (continued)

6. Profit before tax (continued)

6.2 Related party transactions (continued)

There were no material related party transactions during FY2025 and FY2024.

a) Key management compensation:

The above amounts are included under employee benefits expense. Included in the above amounts are following items:

	<u>Group</u> <u>6 months</u> <u>Ended 31 March</u>		<u>Group</u> <u>12 Months</u> <u>Ended 31 March</u>	
	<u>2025</u>	<u>2024</u>	<u>2025</u>	<u>2024</u>
	<u>\$'000</u>	<u>\$'000</u>	<u>\$'000</u>	<u>\$'000</u>
<u>Directors of the company</u>				
Salaries and other short-term employee benefits	975	910	1,215	1,150
Directors' fee	68	68	137	137
<u>Other key management personnel</u>				
Salaries and other short-term employee benefits	988	1,066	1,893	1,980
	<u>2,031</u>	<u>2,044</u>	<u>3,245</u>	<u>3,267</u>

Key management personnel include the directors and those persons having authority and responsibility for planning, directing and controlling the activities of the entity, directly or indirectly. Key management compensation comprised those of directors and other key management personnel totalling 5 (31 March 2024: 5) persons.

7. Net Asset Value

	<u>The Group</u>		<u>The Company</u>	
	<u>31.03.25</u>	<u>31.03.24</u>	<u>31.03.25</u>	<u>31.03.24</u>
Net asset value per share (cents)	24.62	21.89	10.54	8.99
Net asset value (\$'000)	62,188	55,313	26,634	22,724
Number of ordinary shares issued	<u>252,629,483</u>	<u>252,629,483</u>	<u>252,629,483</u>	<u>252,629,483</u>

8. Earnings per share

	<u>Group</u> <u>12 months ended</u> <u>31 March</u>	
	<u>2025</u>	<u>2024</u>
	<u>cents</u>	<u>cents</u>
Earnings per share attributable to owners of the Company:-		
(i) Based on the weighted average number of ordinary shares in issue	2.78	2.61
(ii) On a fully diluted basis	<u>2.78</u>	<u>2.61</u>

APPENDIX D – FINANCIAL INFORMATION OF THE GROUP

E Notes to the Condensed Consolidated Financial Statements (continued)

9. Inventories

	Group 12 months ended 31 March	
	2025 days	2024 days
Inventories turnover days	286	382

10. Trade and other receivables

	<u>The Group</u>		<u>The Company</u>	
	31.03.25	31.03.24	31.03.25	31.03.24
	\$'000	\$'000	\$'000	\$'000
Trade and other receivable				
Trade receivables				
– external parties	5,568	4,190	-	-
Less: Allowance for impairment loss	(45)	(45)	-	-
	5,523	4,145	-	-
Other receivable				
– external parties	1,422	33	31	8
– related parties	1,206	66	1,206	83
	2,628	99	1,237	91
Total trade and other receivables	8,151	4,244	1,237	91

Trade and other receivables from related parties:

	<u>The Group</u>	
	31.03.25	31.03.24
	\$'000	\$'000
Trade and other receivables:		
Balance at beginning of the period/year	66	728
Amounts received/offset	(60)	(794)
Receivable from associated company	1,200	132
Balance at end of the period/year	1,206	66

APPENDIX D – FINANCIAL INFORMATION OF THE GROUP

E Notes to the Condensed Consolidated Financial Statements (continued)

11. Property, plant and equipment

	The Group	
	31.03.25	31.03.24
	\$'000	\$'000
<u>Cost</u>		
Balance as at 1 April	7,626	7,691
Addition	930	560
Written-off/disposal	(2,405)	(424)
Translation differences	(208)	(201)
Balance as at 31 March	5,943	7,626
<u>Accumulated depreciation</u>		
Balance as at 1 April	7,332	7,357
Depreciation for the period/year	684	592
Written-off/disposal	(2,398)	(424)
Translation differences	(194)	(193)
Balance as at 31 March	5,424	7,332
Carrying amount as at 31 March	519	294

As of 31 March 2025, Management has carried out an analysis of impairment indicators and determined that there is no impairment in the value of the assets.

12. Right-of-use Asset

	The Group	
	31.03.25	31.03.24
	\$'000	\$'000
<u>Cost</u>		
Balance as at 1 April	2,784	2,626
Addition	885	738
De-recognition	(1,141)	(505)
Translation differences	(89)	(75)
Balance as at 31 March	2,439	2,784
<u>Accumulated depreciation and impairment</u>		
Balance as at 1 April	1,956	1,698
Depreciation for the period/year	1,022	815
De-recognition	(1,141)	(505)
Translation differences	(64)	(52)
Balance as at 31 March	1,773	1,956
Carrying amount as at 31 March	666	828

APPENDIX D – FINANCIAL INFORMATION OF THE GROUP

E Notes to the Condensed Consolidated Financial Statements (continued)

13. Trade and other payables

	The Group		The Company	
	31.03.25	31.03.24	31.03.25	31.03.24
	\$'000	\$'000	\$'000	\$'000
Trade and other payable				
Trade payable				
– external parties	1,222	1,268	-	-
Other payable				
– external parties	2,144	1,716	317	175
– related parties	-	-	-	94
Trade and other payable	3,366	2,984	317	269

(i) Nature and aging of trade and other payable

	31 Mar 2025	Current	Past due 1 to 6 months	Past due > 6 months
	\$'000	\$'000	\$'000	\$'000
Trade payable				
– external parties	1,222	747	150	325
Accrual and other payables				
– external parties	2,144	1,451	170	523
	3,366	2,198	320	848

	31 Mar 2024	Current	Past due 1 to 6 months	Past due > 6 months
	\$'000	\$'000	\$'000	\$'000
Trade payable				
– external parties	1,268	825	229	214
Accrual and other payables				
– external parties	1,716	1,107	505	104
	2,984	1,932	734	318

Other payables due to external parties are non-interest bearing.

APPENDIX D – FINANCIAL INFORMATION OF THE GROUP

E Notes to the Condensed Consolidated Financial Statements (continued)

13. Trade and other payables (continued)

(ii) Accrual and other payables

	<u>The Group</u>	
	31.03.25	31.03.24
	\$'000	\$'000
Accrual and other payables		
Accrued staff cost related expenses	754	591
Accrued renovation and maintenance costs	428	356
Accrued sales and marketing costs	230	322
Accrual of other operating costs	564	405
Sales and withholding tax payable	168	42
	<u>2,144</u>	<u>1,716</u>

14. Borrowings

		<u>The Group</u>	
		31.03.25	31.03.24
		\$'000	\$'000
<u>Current</u>	Maturity		
Bank Loan - unsecured	2026/2025	<u>1,092</u>	<u>1,770</u>

APPENDIX D – FINANCIAL INFORMATION OF THE GROUP

15. Subsequent event

There are no known subsequent events which have led to adjustments to this set of condensed financial statements.

1(d)(ii) Details of any changes in the company's share capital arising from rights issue, bonus issue, share buy-backs, exercise of share options or warrants, conversion of other issues of equity securities, issue of shares for cash or as consideration for acquisition or for any other purpose since the end of the previous period reported on. State also the number of shares that may be issued on conversion of all the outstanding convertibles, as well as the number of shares held as treasury shares, if any, against the total number of issued shares excluding treasury shares of the issuer, as at the end of the current financial period reported on and as at the end of the corresponding period of the immediately preceding financial year.

During the financial period, there has been no change in the Company's issued share capital. The Company does not have any outstanding convertibles.

1(d) (iii) To show the total number of issued shares excluding treasury shares as at the end of the current financial period and as at the end of the immediately preceding year.

	<u>Number of shares</u>
As at 31 March 2025	252,629,483
As at 31 March 2024	252,629,483

There were no treasury shares as at 31 March 2025 and 31 March 2024.

1(d)(iv) A statement showing all sales, transfers, disposal, cancellation and/or use of treasury shares as at the end of the current financial period reported on.

Not applicable.

2. Whether the figures have been audited or reviewed, and in accordance with which auditing standard or practice.

The figures have not been audited or reviewed by the Company's auditors.

3. Where the figures have been audited or reviewed, the auditors' report (including any qualifications or emphasis of a matter).

Not applicable.

4. Whether the same accounting policies and methods of computation as in the issuer's most recently audited annual financial statements have been applied.

The Group and the Company have applied the same accounting policies and methods of computation in the preparation of the current period's financial statements as in the audited annual financial statements as at 31 March 2024.

APPENDIX D – FINANCIAL INFORMATION OF THE GROUP

5. If there are any changes in the accounting policies and methods of computation, including any required by an accounting standard, what has changed, as well as the reasons for, and the effect of, the change.

Not applicable.

6. Earnings per ordinary share of the group for the current financial period reported on and the corresponding period of the immediately preceding financial year, after deducting any provision for preference dividends.

Earnings per share attributable to owners of the Company:-	Group	
	12 months ended 31 March	
	2025 cents	2024 cents
(i) Based on the weighted average number of ordinary shares in issue	2.78	2.61
(ii) On a fully diluted basis	2.78	2.61

Note:

Earnings per ordinary share is computed based on the weighted average number of ordinary shares in issue during the period ended 31 March 2025 and 31 March 2024 as follows:

	<u>Number of shares</u>
As at 31 March 2025	252,629,483
As at 31 March 2024	252,629,483

7. Net asset value (for the issuer and group) per ordinary share based on the total number of issued shares excluding treasury shares of the issuer at the end of the: -
 (a) current financial period reported on; and
 (b) immediately preceding financial year.

	Group		Company	
	31-Mar 2025 cents	31-Mar 2024 cents	31-Mar 2025 cents	31-Mar 2024 cents
Net assets value per ordinary share based on the total number of issued shares (excluding treasury shares) at the end of the reporting period/year	24.62	21.89	10.54	8.99

APPENDIX D – FINANCIAL INFORMATION OF THE GROUP

8. A review of the performance of the group, to the extent necessary for a reasonable understanding of the group's business. It must include a discussion of the following: -
- (a) any significant factors that affected the turnover, costs, and earnings of the group for the current financial period reported on, including (where applicable) seasonal or cyclical factors; and
 - (b) any material factors that affected the cash flow, working capital, assets or liabilities of the group during the current financial period reported on.

Consolidated Statement of Comprehensive Income Review

As announced on 1 April 2025, the Company has changed its financial year end from 31 March to 30 June.

The Group's revenue for the financial period ended 31 March 2025 registered \$29.94 million compared to \$30.17 million in the corresponding financial period, a decrease of 0.7%. The decrease is primarily due to the weakening of the New Taiwan Dollar (NTD) against the Singapore Dollar (SGD). The revenue in local currency had increased by NTD 21.74million from NTD 704.74 million to NTD 726.48 million, reflecting the underlying business growth.

The Group's gross profit margin for the financial period ended 31 March 2025 declined by 5% compared to the previous financial period, primarily attributable to a 4% depreciation of the NTD against the US Dollar (USD). The currency depreciation elevated the cost of sales, thereby compressing the gross margin.

The Group's other operating income rose significantly from \$0.20 million to \$1.62 million. This increase was driven by the Business Asset Buyback by TUMI Brand Principal effect from 1st April 2025 – On 16 October 2024, the brand principal formally notified the Group's Taiwan subsidiary of its decision to exercise its buyback rights for all Business Assets, with operations transitioning to the principal starting 1 April 2025. This transaction generated a gain of approximately \$0.74 million for the Group. While there is no financial impact on the results for the twelve months ended 31 March 2025, the impact will be reflected in the final quarter of the financial year.

Distribution costs increased from \$9.68 million to \$9.75 million. Higher sales commissions and shopping mall management fees in line with the revenue growth.

The Group's share of results of the associated company has increased from \$5.07 million to \$6.05 million. The increase in the share of results primarily driven by improved financial performance in the associate.

APPENDIX D – FINANCIAL INFORMATION OF THE GROUP

8. **A review of the performance of the group, to the extent necessary for a reasonable understanding of the group's business. It must include a discussion of the following: - (continued)**

Balance Sheet Review

The Group's inventories decreased from \$13.51 million to \$11.19 million. The reduction in inventories was a result of the Business Asset Buyback Transaction.

The Group's trade and other receivables increased from \$4.24 million to \$8.15 million. The Group's trade and other receivables increased significantly due to the \$2.95 million buyback consideration receivable from the business asset transaction, supplemented by \$1.2 million in the dividend receivable from the associate company. Subsequent to the reporting period, both receivables were collected in full the following month.

The Group's property, plant and equipment increased mainly due to new assets acquired for the Taiwan subsidiary and net off against the depreciation charged during the financial period.

The Group's right-of-use assets decreased mainly due to depreciation charged during the financial period.

The Group's trade and other payables increased from \$2.98 million to \$3.37 million. The increase is due to purchases for the upcoming collections.

The Group's bank borrowing decreased from \$1.77 million to \$1.09 million. The reduction is mainly due to the Business asset buyback which reduced inventory levels, leading to decreased purchase requirements and consequently lowering the bank borrowing needs for inventory financing.

Consolidated Cash Flow Statement Review

Net cash from operating activities increased due to an increase in receivables from the Business Asset Buyback and dividend receivable.

Net cash from investing activities increased mainly due to higher dividends received from the associate company during the financial period.

Net cash used in financing activities decreased mainly due to repayment for the group's bank borrowing, additionally, the decrease is also attributed to dividends paid to shareholders.

9. **Where a forecast, or a prospect statement, has been previously disclosed to shareholders, any variance between it and the actual results.**

The current results are in line with the Company's commentary in Paragraph 10 of the financial results announcement dated 14 November 2024.

10. **A commentary at the date of the announcement of the significant trends and competitive conditions of the industry in which the group operates and any known factors or events that may affect the group in the next reporting period and the next 12 months.**

Brand licence fees may be imposed on the associated company, as previously highlighted in an earlier announcement. As at the date of this announcement, the fee amount has not been determined. However, if the associated company is required to pay these licence fees, it could significantly impact the Group's share of results of its associate.

The Company may also be affected by the recent imposition of U.S. tariffs due to its operations in Taiwan, potentially leading to increased costs and reduced competitiveness.

In addition, rising tensions in the Taiwan Strait may pose further risks to the Group's operations in the region.

APPENDIX D – FINANCIAL INFORMATION OF THE GROUP

11. Dividend

(a) *Current Financial Period Reported On*

Any dividend declared for the current financial period reported on?

No.

(b) *Corresponding Period of the Immediately Preceding Financial Year*

Any dividend declared for the corresponding period of the immediately preceding financial year?

Yes.

(c) *Date the dividend is payable*

Not applicable.

(d) *Books closure date*

Not applicable.

12. If no dividend has been declared/recommended, a statement to that effect.

No dividend has been declared/recommended for this financial period ended 31 March 2025 to conserve capital.

13. If the Group has obtained a general mandate from shareholders for IPTs, the aggregate value of such transactions as required under Rule 920(1) (a) (ii). If no IPT mandate has been obtained, a statement to that effect.

The Company does not have any general mandate from shareholders for interested person transactions. There are no IPT transactions for the current financial period.

14. Negative confirmation pursuant to Rule 705(5). (Not required for announcement on full year results)

On behalf of the Board of Directors of the Company, we hereby confirm to the best of our knowledge that nothing has come to the attention of the Board of Directors of the Company which may render the financial results for the twelve months ended 31 March 2025 to be false or misleading.

15. Appendix 7.2, Paragraph 15, Rule 702(1) of the Listing Manual states that:

“Confirmation that the issuer has procured undertakings from all its directors and executive officers (in the format set out in Appendix 7.7) under Rule 720(1).”

On behalf of the Board of Directors of the Company, we hereby confirm that we have procured all the required undertakings to comply with the Exchange's listing rules from all the Directors and Executive Officers of the Company.

APPENDIX D – FINANCIAL INFORMATION OF THE GROUP



OSSIA INTERNATIONAL LIMITED

(Company Registration No: 199004330K)

**Ossia International Limited ("the Company")
Confirmation by the Board**

On behalf of the Board of Directors of the Company, we, the undersigned, hereby confirm that to the best of our knowledge, nothing of a material impact has come to the attention of the Board of Directors of the Company which may render the fourth quarter results of the Company for the twelve months ended 31 March 2025 to be false or misleading in any material respect.

On Behalf of the Board of Directors

Goh Ching Huat
Director

Chan Shuh Chet
Director

BY ORDER OF THE BOARD

Lotus Isabella Lim Mei Hua
Company Secretary
14 May 2025

APPENDIX E – RELEVANT EXTRACTS FROM THE COMPANY’S CONSTITUTION

The provisions in the Constitution relating to the rights of Shareholders in respect of capital, voting and dividends have been extracted and reproduced below. All capitalised terms used in the following extracts shall have the same meanings ascribed to them in the Constitution.

1. Rights in respect of capital

ISSUE OF SHARES

4. (A) Subject to these presents, no shares may be issued by the Directors without the prior approval of the Company in General Meeting pursuant to Section 161 of the Act, but subject thereto and the terms of such approval, and to Article 5, and to any special rights attached to any shares for the time being issued, the Directors may allot (with or without conferring a right of renunciation) or grant options over or otherwise dispose of the same to such persons on such terms and conditions and for such consideration and at such time and whether or not subject to the payment of any part of the amount thereof in cash or otherwise as the Directors may think fit, and any shares may, subject to compliance with Sections 70 and 75 of the Act, be issued with such preferential, deferred, qualified or special rights, privileges, conditions or restrictions, whether as regards dividend, return of capital, participation in surplus, voting, conversion or otherwise, as the Directors may think fit, and preference shares may be issued which are or at the option of the Company are liable to be redeemed, the terms and manner of redemption being determined by the Directors in accordance with the Act, Provided Always that:-
- (a) no Director shall participate in any issue of shares to employees unless the Company in General Meeting shall have approved in advance the specific allotment to be made to such Director and unless he holds office in an executive capacity;
 - (b) no shares shall be issued to transfer a controlling interest in the Company without the specific prior approval of the Company in General Meeting; and
 - (c) no shares shall be issued at a discount or options granted over unissued shares except in accordance with the Act.
- (B) The Directors may, at any time after the allotment of any share but before any person has been entered in the Register of Members as the holder, recognize a renunciation thereof by the allottee in favour of some other person and may accord to any allottee of a share a right to effect such renunciation upon and subject to such terms and conditions as the Directors may think fit to impose.
- (C) Except so far as otherwise provided by the conditions of issue or by these presents, all new shares shall be issued subject to the provisions of the Statutes and of these presents with reference to allotment, payment of calls, lien, transfer, transmission, forfeiture or otherwise.
5. (A) Subject to any direction to the contrary that may be given by the Company in General Meeting, all new shares shall before issue be offered to such persons who as at the date (as determined by the Directors) of the offer are entitled to receive notices from the Company of General Meetings in proportion, as nearly as the circumstances admit, to the amount of the existing shares to which they are entitled. The offer shall be made by notice specifying the number of shares offered, and limiting a time within which the offer, if not accepted, will be deemed to be declined, and, after the expiration of that time, or on the receipt of an intimation from the person to whom the offer is made that he declines to accept the shares offered, the Directors may dispose of those shares in such manner as they think most beneficial to the Company. The Directors may likewise so dispose of any new shares which (by reason of the ratio which the new shares bear to shares held by persons entitled to an offer of new shares) cannot, in the opinion of the Directors, be conveniently offered under this Article 5(A).

APPENDIX E – RELEVANT EXTRACTS FROM THE COMPANY’S CONSTITUTION

- (B) The Company may, notwithstanding Article 5(A) above but subject always to the Statutes, apply to the Stock Exchange of Singapore Limited to waive its requirement to convene an Extraordinary General Meeting to obtain shareholders’ approval for any issues of shares (other than issues of shares by way of bonus or rights) proposed to be made without first offering them to persons entitled to receive notices from the Company of General Meetings as aforesaid, if the aggregate nominal value of the shares proposed to be issued will not exceed ten per cent. of the issued capital of the Company immediately prior to the proposed issue.
 - (C) The Company may, notwithstanding Article 5(A) above, authorize the Directors not to offer new shares to members to whom by reason of foreign securities laws, such offers may not be made without registration of the shares or a prospectus or other document, but to sell the entitlements to the new shares on behalf of such members on such terms and conditions as the Company may direct.
- 6. The Company may exercise the power of paying commissions in respect of subscription for shares which is conferred by the Act to the full extent thereby permitted, Provided Always that the amount or rate of the commissions paid or agreed to be paid and the number of shares to be subscribed for absolutely shall be disclosed in the manner required by the Act, in the relevant prospectus, statement, circular or notice as the case may be. Such commissions may be satisfied by the payment of cash or the allotment of fully or partly paid shares or partly in one way and partly in the other. The Company may also on any issue of shares pay such brokerage as may be lawful subject to disclosure of the amount or rate thereof in the manner required by the Act in the relevant prospectus, statement, circular or notice as the case may be.
- 7. Where any shares are issued for the purpose of raising money to defray the expenses of the construction of any works or buildings or the provision of any plant which cannot be made profitable for a lengthened period, the Company may pay interest on so much of that share capital as is for the time being paid up for the period and charge the same to capital as part of the cost of the construction of the works or buildings or the provision of the plant, subject to the conditions and restrictions mentioned in the Act.
- 8.
 - (A) In the event of preference shares being issued, the total nominal value of issued preference shares shall not at any time exceed the total nominal value of the issued ordinary shares and preference shareholders shall have the same rights as ordinary shareholders as regards receiving of notices, reports and balance-sheets and attending General Meetings of the Company, and preference shareholders shall also have the right to vote at any meeting convened for the purpose of reducing capital or winding-up or sanctioning a sale of the undertaking of the Company or where the proposal to be submitted to the meeting directly affects their rights and privileges or when the dividend on the preference shares is more than six months in arrear.
 - (B) The Company has power to issue further preference capital ranking equally with, or in priority to, preference shares already issued.
- 9.
 - (A) Whenever the share capital of the Company is divided into different classes of shares, the variation or abrogation of the special rights attached to any class may, subject to the provisions of the Act, be made either with the consent in writing of the holders of three-quarters in nominal value of the issued shares of the class or with the sanction of a Special Resolution passed at a separate General Meeting of the holders of the shares of the class (but not otherwise) and may be so made either whilst the Company is a going concern or during or in contemplation of a winding-up. To every such separate General Meeting all the provisions of these presents relating to General Meetings of the Company and to the proceedings thereat shall *mutatis mutadis* apply, except that the necessary quorum shall be two or more persons holding at least one-third in nominal value of the issued shares of the class present in person or

APPENDIX E – RELEVANT EXTRACTS FROM THE COMPANY’S CONSTITUTION

by proxy or attorney and that any holder of shares of the class present in person or by proxy of attorney may demand a poll and that every such holder shall on a poll have one vote for every share of the class held by him where the class is a class of equity shares within the meaning of Section 64(1) of the Act or at least one vote for every share of the class where the class is a class of preference shares within the meaning of Section 180(2) of the Act, Provided Always that where the necessary majority for such a Special Resolution is not obtained at such General Meeting, the consent in writing, if obtained from the holders of three-quarters in nominal value of the issued shares of the class concerned within two months of such General Meeting, shall be as valid and effectual as a Special Resolution carried out at such General Meeting.

- (B) The provisions in Article 9(A) shall *mutatis mutandis* apply to any repayment of preference capital (other than redeemable preference capital) and any variation or abrogation of the rights attached to preference shares or any class thereof.
- (C) The special rights attached to any class of shares having preferential rights shall not unless otherwise expressly provided by the terms of issue thereof be deemed to be varied by the creation or issue of further shares ranking as regards participating in the profits or assets of the Company in some or all respects *pari passu* therewith but in no respect in priority thereto.

ALTERATION OF SHARE CAPITAL

- 10. The Company may from time to time by Ordinary Resolution increase its capital by such sum to be divided into shares of such amounts as the resolution shall prescribe.
- 11. The Company may by Ordinary Resolution:-
 - (a) consolidate and divide all or any of its share capital into shares of larger amount than its existing shares;
 - (b) cancel any shares which, at the date of the passing of the resolution, have not been taken, or agreed to be taken, by any person, and diminish the amount of its capital by the amount of the shares so cancelled;
 - (c) subject to the provisions of the Statutes, sub-divide its shares, or any of them, into shares of a smaller amount than is fixed by the Memorandum of Association; so however that the proportion of the amount paid to the amount unpaid (if any) on each sub-divided share is the same as on the original share from which it was derived; and the resolution whereby any share is sub-divided being otherwise permitted to determine that, as between the holders of the shares resulting from such sub-division, one or more of the shares may, as compared with the others, have any such preferred, deferred, qualified or other special rights, or be subject to any such restrictions, as the Company has then the authority to attach to unissued or new shares; and/or
 - (d) subject to the provisions of the Statutes, convert or exchange any class of shares into or for any other class of shares.
- 12. The Company may reduce its share capital or any capital redemption reserve fund, share premium account or other undistributable reserve in any manner permitted, and with, and subject to, any incident authorized, and consent or confirmation required, by law.

APPENDIX E – RELEVANT EXTRACTS FROM THE COMPANY’S CONSTITUTION

SHARE CERTIFICATES

13. (A) Every share certificate shall be issued under the Seal and shall specify the number and class of shares to which it relates and the amount paid up thereon. No certificate shall be issued representing shares of more than one class.

(B) The provisions in this Article and in Articles 15 to 18 (so far as they are applicable) shall not apply to transfers of book-entry securities.
14. (A) The Company shall not be bound to register more than three persons as the holder of a share except in the case of executors or administrators of the estate of a deceased member.

(B) In the case of a share held jointly by several persons, the Company shall not be bound to issue more than one certificate therefor and delivery of a certificate to any one of the joint holders shall be sufficient delivery to all.
15. Every person whose name is entered as a member in the Register of Members shall (in the case of a transfer of shares) be entitled within fifteen market days after the date of lodgement of any transfer, or (subject to the provisions of the Statutes) such longer period of time as may be approved by the stock exchange upon which the shares in the Company may be listed, to one certificate for all his shares of any one class or to several certificates in reasonable denominations each for a part of the shares so allotted or transferred.
16. (A) Where a member transfers part only of the shares comprised in a certificate or where a member requires the Company to cancel any certificate or certificates and issue new certificates for the purpose of subdividing his holding in a different manner, the old certificate or certificates shall be cancelled and a new certificate or certificates for the balance of such shares (in the case of transfer) and the whole of such shares (in the case of sub-division) shall be issued in lieu thereof and the member shall pay (in the case of sub-division) a maximum fee of S\$2.00 for each new certificate or such other fee as the Directors may from time to time determine having regard to any limitation thereof as may be prescribed by any stock exchange upon which the shares in the Company may be listed. Where some only of the shares comprised in a share certificate are transferred, the new certificate for the balance of such shares shall be issued in lieu thereof without charge.

(B) Any two or more certificates representing shares of any one class held by any member may at his request be cancelled and a single new certificate for such shares issued in lieu thereof without charge.
17. Subject to the provisions of the Statutes, if any share certificate shall be defaced, worn out, destroyed, lost or stolen, it may be renewed on such evidence being produced and a written indemnity (if required) being given by the shareholder, transferee, person entitled, purchaser, member firm or member company of any stock exchange upon which the shares in the Company may be listed or on behalf of its or their client or clients as the Directors shall require, and (in case of defacement or wearing out) on delivery up of the old certificate, and in any case on payment of such sum not exceeding S\$1.00 as the Directors may from time to time require. In the case of destruction, loss or theft, a shareholder or person entitled to, and to whom such renewed certificate is given shall also bear the loss and pay to the Company all expenses incidental to the investigations by the Company of the evidence of such destruction or loss.

APPENDIX E – RELEVANT EXTRACTS FROM THE COMPANY’S CONSTITUTION

CALLS ON SHARES

18. The Directors may from time to time make calls upon the members in respect of any moneys unpaid on their shares (whether on account of the nominal value of the shares or, when permitted, by way of premium) but subject always to the terms of issue of such shares. A call shall be deemed to have been made at the time when the resolution of the Directors authorizing the call was passed and may be made payable by instalments.
19. Each member shall (subject to receiving at least fourteen days’ notice specifying the time or times and place of payment) pay to the Company at the time or times and place so specified the amount called on his shares. The joint holders of a share shall be jointly and severally liable to pay all calls in respect thereof. A call may be revoked or postponed as the Directors may determine.
20. If a sum called in respect of a share is not paid before or on the day appointed for payment thereof, the person from whom the sum is due shall pay interest on the sum from the day appointed for payment thereof to the time of actual payment at such rate (not exceeding ten per cent. per annum) as the Directors may determine but the Directors shall be at liberty in any case or cases to waive payment of such interest in whole or in part.
21. Any sum (whether on account of the nominal value of the share or by way of premium) which by the terms of issue of a share becomes payable upon allotment or at any fixed date shall for all the purposes of these presents be deemed to be a call duly made and payable on the date on which by the terms of issue the same becomes payable. In the case of non-payment, all the relevant provisions of these presents as to payment of interest and expenses, forfeiture or otherwise shall apply as if such sum had become payable by virtue of a call duly made and notified.
22. The Directors may on the issue of shares differentiate between the holders as to the amount of calls to be paid and the times of payment.
23. The Directors may if they think fit receive from any member willing to advance the same all or any part of the moneys (whether on account of the nominal value of the shares or by way of premium) uncalled and unpaid upon the shares held by him and such payment in advance of calls shall extinguish pro tanto the liability upon the shares in respect of which it is made and upon the moneys so received (until and to the extent that the same would but for such advance become payable) the Company may pay interest at such rate (not exceeding eight per cent. per annum) as the member paying such sum and the Directors may agree. Capital paid on shares in advance of calls shall not, whilst bearing interest, confer a right to participate in profits.

FORFEITURE AND LIEN

24. If a member fails to pay in full any call or instalment of a call on the due date for payment thereof, the Directors may at any time thereafter serve a notice on him requiring payment of so much of the call or instalment as is unpaid together with any interest which may have accrued thereon and any expenses incurred by the Company by reason of such non-payment.
25. The notice shall name a further day (not being less than fourteen days from the date of service of the notice) on or before which and the place where the payment required by the notice is to be made, and shall state that in the event of non-payment in accordance therewith the shares on which the call has been made will be liable to be made forfeit.

APPENDIX E – RELEVANT EXTRACTS FROM THE COMPANY’S CONSTITUTION

26. If the requirements of any such notice as aforesaid are not complied with, any share in respect of which such notice has been given may at any time thereafter, before payment of all calls and interest and expenses due in respect thereof has been made, be made forfeit by a resolution of the Directors to that effect. Such forfeiture shall include all dividends declared in respect of the forfeit share and not actually paid before forfeiture. The Directors may accept a surrender of any share liable to be made forfeit hereunder.
27. A share so made forfeit or surrendered shall become the property of the Company and may be sold, re-allotted or otherwise disposed of either to the person who was before such forfeiture or surrender the holder thereof or entitled thereto or to any other person upon such terms and in such manner as the Directors shall think fit, and at any time before a sale, re-allotment or disposal, the forfeiture or surrender may be cancelled on such terms as the Directors shall think fit. The Directors may, if necessary, authorize some person to transfer a share so made forfeit or surrendered to any such other person as aforesaid.
28. A member whose shares have been made forfeit or surrendered shall cease to be a member in respect of such shares but shall notwithstanding the forfeiture or surrender remain liable to pay to the Company all moneys which at the date of forfeiture or surrender were presently payable by him to the Company in respect of such shares with interest thereon at eight per cent. per annum (or such lower rate as the Directors may determine) from the date of forfeiture or surrender until payment and the Directors may at their absolute discretion enforce payment without any allowance for the value of such shares at that time of forfeiture or surrender or waive payment in whole or in part.
29. The Company shall have a first and paramount lien on every share (not being a fully paid share) for all moneys called or payable at a fixed time in respect of such share and for all moneys as the Company may be called upon by law to pay in respect of the shares of the member or deceased member. The Directors may waive any lien which has arisen and may resolve that any share shall for some limited period be exempt wholly or partially from the provisions of this Article.
30. The Company may sell in such manner as the Directors think fit any share on which the Company has a lien, but no sale shall be made unless some sum in respect of which the lien exists is presently payable nor until the expiration of fourteen days after a notice in writing stating and demanding payment of the sum presently payable and giving notice of intention to sell in default shall have been given to the holder for the time being of the share or the person entitled thereto by reason of his death or bankruptcy.
31. The net proceeds of such sale after payment of the costs of such sale shall be applied in or towards payment or satisfaction of the debts or liabilities and any residue shall be paid to the person entitled to the shares at the time of the sale or to his executors, administrators or assigns, as he may direct. For the purpose of giving effect to any such sale, the Directors may authorize some person to transfer the shares sold to the purchaser.
32. A statutory declaration in writing that the declarant is a Director or the Secretary of the Company and that a share has been duly made forfeit or surrendered or sold to satisfy a lien of the Company on a date stated in the declaration shall be conclusive evidence of the facts therein stated as against all persons claiming to be entitled to the share. Such declaration and the receipt by the Company of the consideration (if any) given for the share on the sale, re-allotment or disposal thereof together with the share certificate delivered to a purchaser or allottee thereof shall (subject to the execution of a transfer if the same be required) constitute a good title to the share and the person to whom the share is sold, re-allotted or disposed of shall be registered as the holder of the share and shall not be bound to see to the application of the purchase money (if any) nor shall his title to the share be affected by any irregularity or invalidity in the proceedings relating to the forfeiture, surrender, sale, re-allotment or disposal of the share.

TRANSFER OF SHARES

33. All transfers of shares shall be effected by written instruments of transfer in the form for the time being approved by the Directors and each stock exchange upon which the shares in the Company may be listed. An instrument of transfer shall be signed by or on behalf of both the transferor and the transferee and be witnessed, provided that CDP shall not be required to sign, as transferee, any instrument of transfer relating to any transfer of shares to it during such period as the Directors may think fit. The transferor shall be deemed to remain the holder of the shares concerned until the name of the transferee is entered in the Register of Members in respect thereof.
34. The Registers of Members and of Transfers may be closed at such times and for such periods as the Directors may from time to time determine, Provided Always that such Registers shall not be closed for more than thirty days in any year, and that the Company shall give prior notice of each such closure, as may be required, to any stock exchange upon which the shares in the Company may be listed, stating the period and purpose or purposes for which such closure is made.
35. (A) There shall be no restriction on the transfer of fully paid up shares (except where required by law or by the rules, bye-laws or listing rules of any stock exchange on which the shares in the Company may be listed) but the Directors may in their discretion decline to register any transfer of shares upon which the Company has a lien, and in the case of shares not fully paid up, may refuse to register a transfer to a transferee of whom they do not approve, Provided Always that in the event of the Directors refusing to register a transfer of shares, the Company shall within ten market days after the date on which the application for a transfer of shares was made, serve a notice in writing to the applicant stating the facts which are considered to justify the refusal as required by the Statutes.
- (B) The Directors may decline to register any instrument of transfer unless:-
- (a) such fee not exceeding S\$2.00 as the Directors may from time to time require is paid to the Company in respect thereof;
 - (b) the instrument of transfer, duly stamped in accordance with any law for the time being in force relating to stamp duty, is deposited at the Office or at such other place (if any) as the Directors may appoint accompanied by the certificates of the shares to which it relates, and such other evidence as the Directors may reasonably require to show the right of the transferor to make the transfer and, if the instrument of transfer is executed by some other person on his behalf, the authority of the person so to do; and
 - (c) the instrument of transfer is in respect of only one class of shares.
36. All instruments of transfer which are registered may be retained by the Company.
37. The Company shall be entitled to destroy all instruments of transfer which have been registered at any time after the expiration of six years from the date of registration thereof and all dividend mandates and notifications of change of address at any time after the expiration of six years from the date of recording thereof and all share certificates which have been cancelled at any time after the expiration of six years from the date of the cancellation thereof and it shall conclusively be presumed in favour of the Company that every entry in the Register of Members purporting to have been made on the basis of an instrument of transfer or other document so destroyed was duly and properly made and every instrument of transfer so destroyed was a valid and effective instrument duly and properly registered and every share certificate so destroyed was a valid and effective certificate duly and properly cancelled and every other document hereinbefore mentioned so destroyed was a valid and effective document in accordance with the recorded particulars thereof in the books or records of the Company, Provided Always that:-

APPENDIX E – RELEVANT EXTRACTS FROM THE COMPANY’S CONSTITUTION

- (a) the provisions aforesaid shall apply only to the destruction of a document in good faith and without notice of any claim (regardless of the parties thereto) to which the document might be relevant;
- (b) nothing herein contained shall be construed as imposing upon the Company any liability in respect of the destruction of any such document earlier than as aforesaid or in any other circumstances which would not attach to the Company in the absence of this Article; and
- (c) references herein to the destruction of any document include references to the disposal thereof in any manner.

TRANSMISSION OF SHARES

- 38. In case of the death of a member, the survivors or survivor where the deceased was a joint holder, and the executors or administrators of the deceased where he was a sole or only surviving holder, shall be the only person(s) recognized by the Company as having any title to his interest in the shares, but nothing in this Article shall release the estate of a deceased holder (whether sole or joint) from any liability in respect of any share held by him.
- 39. Any person becoming entitled to a share in consequence of the death or bankruptcy of a member may (subject as hereinafter provided) upon supplying to the Company such evidence as the Directors may reasonably require to show his title to the share, elect either to be registered himself as holder of the share or to have another person nominated by him registered as the transferee thereof. If the person so becoming entitled elects to be registered himself, he shall deliver or send to the Company a notice in writing signed by him stating that he so elects. If he elects to have another person registered he shall testify his election by executing to that person a transfer of the share. All the limitations, restrictions and provisions of these presents relating to the right to transfer and the registration of transfers of shares shall be applicable to any such notice or transfer as aforesaid as if the death or bankruptcy of the member had not occurred and the notice or transfer were a transfer executed by such member.
- 40. Save as otherwise provided by or in accordance with these presents, a person becoming entitled to a share in consequence of the death or bankruptcy of a member (upon supplying to the Company such evidence as the Directors may reasonably require to show his title to the share) shall be entitled to the same dividends and other advantages as those to which he would be entitled if he were the registered holder of the share except that he shall not be entitled in respect thereof (except with the authority of the Directors) to exercise any right conferred by membership in relation to meetings of the Company until he shall have been registered as a member in respect of the share.
- 41. There shall be paid to the Company in respect of the registration of any probate or letters of administration or certificate of death or stop notice or power of attorney or other document relating to or affecting the title to any shares or otherwise for making any entry in the Register of Members affecting the title to any shares such fee not exceeding S\$2.00 as the Directors may from time to time require or prescribe.

APPENDIX E – RELEVANT EXTRACTS FROM THE COMPANY’S CONSTITUTION

CENTRAL DEPOSITORY SYSTEM

42. A reference to a member shall be a reference to a registered holder of shares in the Company, or where such registered holder is CDP, the Depositors on behalf of whom CDP holds the shares, Provided that:-
- (a) a Depositor shall only be entitled to attend any General Meeting and to speak and vote thereat if his name appears on the Depository Register maintained by CDP forty-eight (48) hours before the General Meeting as a Depositor on whose behalf CDP holds shares in the Company, the Company being entitled to deem each such Depositor, or each proxy of a Depositor who is to represent the entire balance standing to the Securities Account of the Depositor, to represent such number of shares as is actually credited to the Securities Account of the Depositor as at such time, according to the records of CDP as supplied by CDP to the Company, and where a Depositor has apportioned the balance standing to his Securities Account between two proxies, to apportion the said number of shares between the two proxies in the same proportion as previously specified by the Depositor in appointing the proxies; and accordingly no instrument appointing a proxy of a Depositor shall be rendered invalid merely by reason of any discrepancy between the proportion of the Depositor’s shareholding specified in the instrument of proxy, or where the balance standing to a Depositor’s Securities Account has been apportioned between two proxies the aggregate of the proportions of the Depositor’s shareholding they are specified to represent, and the true balance standing to the Securities Account of a Depositor as at the time of the General Meeting, if the instrument is dealt with in such manner as is provided above;
 - (b) the payment by the Company to CDP of any dividend payable to a Depositor shall to the extent of the payment discharge the Company from any further liability in respect of the payment;
 - (c) the delivery by the Company to CDP of provisional allotments or share certificates in respect of the aggregate entitlements of Depositors to new shares offered by way of rights issue or other preferential offering or bonus issue shall to the extent of the delivery discharge the Company from any further liability to each such Depositor in respect of his individual entitlement; and
 - (d) the provisions in these presents relating to the transfers, transmissions or certification of shares shall not apply to the transfer of book-entry securities (as defined in the Statutes).

EXCLUSION OF EQUITIES

43. Except as required by the Statutes or law, no person shall be recognized by the Company as holding any share upon any trust, and the Company shall not be bound by or compelled in any way to recognize (even when having notice thereof) any equitable, contingent, future or partial interest in any share, or any interest in any fractional part of a share, or (except only as by these presents or by the Statutes or law otherwise provided) any other right in respect of any share, except an absolute right to the entirety thereof in the registered holder and nothing in these presents contained relating to CDP or to Depositors or in any depository agreement made by the Company with any common depository for shares shall in any circumstances be deemed to limit, restrict or qualify the above.

STOCK

44. The Company may from time to time by Ordinary Resolution convert any paid-up shares into stock and may from time to time by like resolution reconvert any stock into paid-up shares of any denomination.

APPENDIX E – RELEVANT EXTRACTS FROM THE COMPANY’S CONSTITUTION

45. The holders of stock may transfer the same or any part thereof in the same manner and subject to the same Articles as and subject to which the shares from which the stock arose might previous to conversion have been transferred (or as near thereto as circumstances admit) but no stock shall be transferable except in such units (not being greater than the nominal amount of the shares from which the stock arose) as the Directors may from time to time determine.
46. The holders of stock shall, according to the amount of stock held by them, have the same rights, privileges and advantages as regards dividend, return of capital, voting and other matters, as if they held the shares from which the stock arose; but no such privilege or advantage (except as regards participation in the profits or assets of the Company) shall be conferred by an amount of stock which would not, if existing in shares, have conferred such privilege or advantage, and no such conversion shall affect or prejudice any preference or other special privileges attached to the shares so converted.

WINDING UP

145. The Directors shall have power in the name and on behalf of the Company to present a petition to the court for the Company to be wound up.
146. If the Company shall be wound up (whether the liquidation is voluntary, under supervision, or by the court) the Liquidator may, with the authority of a Special Resolution, divide among the members in specie or in kind the whole or any part of the assets of the Company and whether or not the assets shall consist of property of one kind or shall consist of properties of different kinds, and may for such purpose set such value as he deems fair upon any one or more class or classes of property and may determine how such division shall be carried out as between the members of different classes of members. The Liquidator may, with the like authority, vest any part of the assets in trustees upon such trusts for the benefit of members as the Liquidator with the like authority shall think fit, and the liquidation of the Company may be closed and the Company dissolved, but so that no contributory shall be compelled to accept any shares or other property in respect of which there is a liability.
147. If the Company shall be wound up, the surplus assets remaining after payment to all creditors shall be divided among the members in proportion to the capital which at the commencement of the winding up is paid up on the shares held by them respectively. This Article is, however, subject to the rights of any shares which may be issued on special terms or conditions.
148. On a voluntary winding up of the Company, no commission or fee shall be paid to a Liquidator without the prior approval of the Members in General Meeting. The amount of such commission or fee shall be notified to all Members not less than seven days prior to the Meeting at which it is to be considered.

2. Rights in respect of voting

GENERAL MEETINGS

47. An Annual General Meeting shall be held once in every year, at such time (within a period of not more than fifteen months after the holding of the last preceding Annual General Meeting) and place as may be determined by the Directors. All other General Meetings shall be called Extraordinary General Meetings.
48. The Directors may whenever they think fit, and shall on requisition in accordance with the Statutes, proceed with proper expedition to convene an Extraordinary General Meeting.

NOTICE OF GENERAL MEETINGS

49. An Annual General Meeting and any Extraordinary General Meeting at which it is proposed to pass a Special Resolution or (save as provided by the Statutes) a resolution of which special notice has been given to the Company, shall be called by twenty-one days’ notice in writing at the least and any other Extraordinary General Meeting by fourteen days’ notice in writing at the least. The period of notice shall in each case be exclusive of the day on which it is served or deemed to be served and of the day on which the meeting is to be held and shall be given in manner hereinafter mentioned to all members other than such as are not under the provisions of these presents entitled to receive such notices from the Company, Provided that a General Meeting notwithstanding that it has been called by a shorter notice than that specified above shall be deemed to have been duly called if it is so agreed:-

- (a) in the case of an Annual General Meeting by all the members entitled to attend and vote thereat; and
- (b) in the case of an Extraordinary General Meeting by a majority in number of the members having a right to attend and vote thereat, being a majority together holding not less than 95 per cent. In nominal value of the shares giving that right;

Provided also that the accidental omission to give notice to or the non-receipt of notice by any person entitled thereto shall not invalidate the proceedings at any General Meeting. At least fourteen days’ notice of any General Meeting shall be given by advertisement in the daily press and in writing to any stock exchange upon which the shares in the Company may be listed, Provided Always that in the case of any Extraordinary General Meeting at which it is proposed to pass a Special Resolution, at least twenty-one days’ notice in writing of such Extraordinary General Meeting shall be given to any stock exchange upon which the shares in the Company may be listed.

50. (A) Every notice calling a General Meeting shall specify the place and the day and hour of the meeting, and there shall appear with reasonable prominence in every such notice a statement that a member entitled to attend and vote is entitled to appoint a proxy to attend and vote instead of him and that a proxy need not be a member of the Company.

(B) In the case of an Annual General Meeting, the notice shall also specify the meeting as such.

(C) In the case of any General Meeting at which business other than routine business (“special business”) is to be transacted, the notice shall specify the general nature of such business, and if any resolution is to be proposed as a Special Resolution, the notice shall contain a statement to that effect.

51. Routine business shall mean and include only business transacted at an Annual General Meeting of the following classes, that is to say:-

- (a) declaring dividends;
- (b) receiving and adopting the accounts, the reports of the Directors and Auditors and other documents required to be attached or annexed to the accounts;
- (c) appointing or re-appointing Directors to fill vacancies arising at the meeting on retirement whether by rotation or otherwise;

APPENDIX E – RELEVANT EXTRACTS FROM THE COMPANY’S CONSTITUTION

- (d) re-appointing the retiring Auditors (unless they were last appointed otherwise than by the Company in General Meeting); and
 - (e) fixing the remuneration of the Auditors or determining the manner in which such remuneration is to be fixed.
52. Any notice of a General Meeting to consider special business shall be accompanied by a statement regarding the effect of any proposed resolution on the Company in respect of such special business.

PROCEEDINGS AT GENERAL MEETINGS

53. The Chairman of the Board of Directors, failing whom the Deputy Chairman, shall preside as chairman at a General Meeting. If there be no such Chairman or Deputy Chairman, or if at any meeting neither be present within five minutes after the time appointed for holding the meeting and willing to act, the Directors present shall choose one of their number (or, if no Director be present or if all the Directors present decline to take the chair, the members present shall choose one of their number) to be chairman of the meeting.
54. No business other than the appointment of a chairman shall be transacted at any General Meeting unless a quorum is present at the time when the meeting proceeds to business. Save as herein otherwise provided, the quorum at any General Meeting shall be two members present in person or by proxy.
55. If within thirty minutes from the time appointed for a General Meeting (or such longer interval as the chairman of the meeting may think fit to allow) a quorum is not present, the meeting, if convened on the requisition of members, shall be dissolved. In any other case it shall stand adjourned to the same day in the next week (or if that day is a public holiday then to the next business day following that public holiday) at the same time and place or such other day, time or place as the Directors may by not less than ten days’ notice appoint.
56. The chairman of any General Meeting at which a quorum is present may with the consent of the meeting (and shall if so directed by the meeting) adjourn the meeting from time to time (or sine die) and from place to place, but no business shall be transacted at any adjourned meeting except business which might lawfully have been transacted at the meeting from which the adjournment took place. Where a meeting is adjourned sine die, the time and place for the adjourned meeting shall be fixed by the Directors. When a meeting is adjourned for thirty days or more or sine die, not less than seven days’ notice of the adjourned meeting shall be given in like manner as in the case of the original meeting.
57. Save as herein before expressly provided, it shall not be necessary to give any notice of an adjournment or of the business to be transacted at an adjourned meeting.
58. If an amendment shall be proposed to any resolution under consideration but shall in good faith be ruled out of order by the chairman of the meeting, the proceedings on the substantive resolution shall not be invalidated by any error in such ruling. In the case of a resolution duly proposed as a Special Resolution, no amendment thereto (other than a mere clerical amendment to correct a patent error) may in any event be considered or voted upon.
59. At any General Meeting a resolution put to the vote of the meeting shall be decided on a show of hands unless a poll is (before or on the declaration of the result of the show of hands) demanded by:-
- (a) the chairman of the meeting; or
 - (b) not less than two members present in person or by proxy and entitled to vote; or

APPENDIX E – RELEVANT EXTRACTS FROM THE COMPANY’S CONSTITUTION

- (c) any member present in person or by proxy, or where such a member has appointed two proxies any one of such proxies, or any number or combination of such members or proxies, holding or representing as the case may be not less than one-tenth of the total voting rights of all the members having the right to vote at the meeting; or
- (d) any member present in person or by proxy, or where such a member has appointed two proxies any one of such proxies, or any number or combination of such members or proxies, holding or representing as the case may be shares in the Company conferring a right to vote at the meeting being shares on which an aggregate sum has been paid up equal to not less than one-tenth of the total sum paid on all the shares conferring that right,

Provided Always that no poll shall be demanded on the choice of the chairman of the meeting or on a question of adjournment. A demand for a poll may be withdrawn only with the approval of the meeting.

- 60. Unless a poll is required, a declaration by the chairman of the meeting that a resolution has been carried, or carried unanimously, or by a particular majority, or lost, and an entry to that effect in the minute book, shall be conclusive evidence of that fact without proof of the number or proportion of the votes recorded for or against such resolution. If a poll is required, it shall be taken in such manner (including the use of ballot or voting papers or tickets) as the chairman of the meeting may direct, and the result of the poll shall be deemed to be the resolution of the meeting at which the poll was demanded. The chairman of the meeting may (and if so directed by the meeting shall) appoint scrutineers and may adjourn the meeting to some place and time fixed by him for the purpose of declaring the result of the poll.
- 61. In the case of an equality of votes, whether on a show of hands or on a poll, the chairman of the meeting at which the show of hands takes place or at which the poll is demanded shall be entitled to a casting vote.
- 62. A poll demanded on any question shall be taken either immediately or at such subsequent time (not being more than thirty days from the date of the meeting) and place as the chairman of the meeting may direct. No notice need be given of a poll not taken immediately. The demand for a poll shall not prevent the continuance of the meeting for the transaction of any business other than the question on which the poll has been demanded.

VOTES OF MEMBERS

- 63. Subject to any special rights or restrictions as to voting attached by or in accordance with these presents to any class of shares, on a show of hands every member who is present in person or by proxy shall have one vote, the chairman of the meeting to determine which proxy shall be entitled to vote where a member is represented by two proxies, and on a poll every member who is present in person or by proxy shall have one vote for every share of which he is the holder. A member who is bankrupt shall not, while his bankruptcy continues, be entitled to exercise his rights as a member, or attend, vote or act at any meeting of the Company.
- 64. In the case of joint holders of a share, the vote of the senior who tenders a vote, whether in person or by proxy, shall be accepted to the exclusion of the votes of the other joint holders and for this purpose seniority shall be determined by the order in which the names stand in the Register of Members or, as the case may be, the order in which the names appear in the Depository Register in respect of the joint holding.

APPENDIX E – RELEVANT EXTRACTS FROM THE COMPANY’S CONSTITUTION

65. Where in Singapore or elsewhere a receiver or other person (by whatever name called) has been appointed by any court claiming jurisdiction in that behalf to exercise powers with respect to the property or affairs of any member on the ground (however formulated) of mental disorder, the Directors may in their absolute discretion, upon or subject to production of such evidence of the appointment as the Directors may require, permit such receiver or other person on behalf of such member, to vote in person or by proxy at any General Meeting, or to exercise any other right conferred by membership in relation to meetings of the Company.
66. No member shall be entitled in respect of shares held by him to vote at a General Meeting either personally or by proxy or to exercise any other right conferred by membership in relation to meetings of the Company if any call or other sum payable by him to the Company in respect of such shares remains unpaid.
67. No objection shall be raised as to the admissibility of any vote except at the meeting or adjourned meeting at which the vote objected to is or may be given or tendered and every vote not disallowed at such meeting shall be valid for all purposes. Any such objection shall be referred to the chairman of the meeting whose decision shall be final and conclusive.
68. On a poll, votes may be given either personally or by proxy and a person entitled to more than one vote need not use all his votes or cast all the votes he uses in the same way.
69. (A) A member shall not be entitled to appoint more than two proxies to attend and vote at the same General Meeting, Provided that if a member shall nominate two proxies then the member shall specify the proportion of his shares to be represented by each such proxy, failing which the nomination shall be deemed to be alternative.
- (B) A proxy need not be a member of the Company.
71. An instrument appointing a proxy must be left at such place or one of such places (if any) as may be specified for that purpose in or by way of note to or in any document accompanying the notice convening the meeting (or, if no place is so specified, at the Office) not less than forty-eight hours before the time appointed for the holding of the meeting or adjourned meeting or (in the case of a poll taken otherwise than at or on the same day as the meeting or adjourned meeting) for the taking of the poll at which it is to be used, and in default shall not be treated as valid. The instrument shall, unless the contrary is stated thereon, be valid as well for any adjournment of the meeting as for the meeting to which it relates, Provided that an instrument of proxy relating to more than one meeting (including any adjournment thereof) having once been so delivered for the purposes of any meeting shall not be required to be delivered again for the purposes of any subsequent meeting to which it relates.
72. An instrument appointing a proxy shall be deemed to include the right to demand or join in demanding a poll and to speak at the meeting.
73. A vote cast by proxy shall not be invalidated by the previous death or insanity of the principal or by the revocation of the appointment of the proxy or of the authority under which the appointment was made provided that no intimation in writing of such death, insanity or revocation shall have been received by the Company at the Office at least one hour before the commencement of the meeting or adjourned meeting or (in the case of a poll taken otherwise than at or on the same day as the meeting or adjourned meeting) the time appointed for the taking of the poll at which the vote is cast.

APPENDIX E – RELEVANT EXTRACTS FROM THE COMPANY’S CONSTITUTION

CORPORATIONS ACTING BY REPRESENTATIVES

74. Any corporation which is a member of the Company may by resolution of its directors or other governing body authorize such person as it thinks fit to act as its representative at any meeting of the Company or of any class of members of the Company. The person so authorized shall be entitled to exercise the same powers on behalf of such corporation as the corporation could exercise if it were an individual member of the Company and such corporation shall for the purposes of these presents be deemed to be present in person at any such meeting if a person so authorized is present thereat.

3. Rights in respect of dividends

RESERVES

122. The Directors may from time to time set aside out of the profits of the Company and carry to reserve such sums as they think proper which, at the discretion of the Directors, shall be applicable for any purpose to which the profits of the Company may properly be applied and pending such application may either be employed in the business of the Company or be invested. The Directors may divide the reserve into such special funds as they think fit and may consolidate into one fund any special funds or any parts of any special funds into which the reserve may have been divided. The Directors may also, without placing the same to reserve, carry forward any profits. In carrying sums to reserve and in applying the same, the Directors shall comply with the provisions of the Statutes.

DIVIDENDS

123. The Company may by Ordinary Resolution declare dividends but no such dividend shall exceed the amount recommended by the Directors.
124. If and so far as in the opinion of the Directors, the profits of the Company justify such payments, the Directors may declare and pay the fixed dividends on any class of shares carrying a fixed dividend expressed to be payable on fixed dates on the half-yearly or other dates prescribed for the payment thereof and may also from time to time declare and pay interim dividends on shares of any class of such amounts and on such dates and in respect of such periods as they think fit.
125. Unless and to the extent that the rights attached to any shares or the terms of issue thereof otherwise provide, all dividends shall (as regards any shares not fully paid throughout the period in respect of which the dividend is paid) be apportioned and paid pro rata according to the amounts paid on the shares during any portion or portions of the period in respect of which the dividend is paid. For the purposes of this Article, no amount paid on a share in advance of calls shall be treated as paid on the share.
126. No dividend shall be paid otherwise than out of profits available for distribution under the provisions of the Statutes or, pursuant to Section 69 of the Act and in the form of stock dividends, out of the share premium account.
127. No dividend or other monies payable on or in respect of a share shall bear interest as against the Company.
128. (A) The Directors may retain any dividend or other monies payable on or in respect of a share on which the Company has a lien and may apply the same in or towards satisfaction of the debts, liabilities or engagements in respect of which the lien exists.
- (B) The Directors may retain the dividends payable upon shares in respect of which any person is under the provisions as to the transmission of shares hereinbefore contained entitled to become a member, or which any person is under those provisions entitled to transfer, until such person shall become a member in respect of such shares or shall transfer the same.

APPENDIX E – RELEVANT EXTRACTS FROM THE COMPANY’S CONSTITUTION

129. The waiver in whole or in part of any dividend on any share by any document (whether or not under seal) shall be effective only if such document is signed by the member (or the person entitled to the share in consequence of the death or bankruptcy of the holder) and delivered to the Company and if or to the extent that the same is accepted as such or acted upon by the Company.
130. The Company may upon the recommendation of the Directors by Ordinary Resolution direct payment of a dividend in whole or in part by the distribution of specific assets (and in particular of paid-up shares or debentures of any other company) and the Directors shall give effect to such resolution. Where any difficulty arises with regard to such distribution, the Directors may settle the same as they think expedient and in particular, may issue fractional certificates, may fix the value for distribution of such specific assets or any part thereof, may determine that cash payments shall be made to any member upon the footing of the value so fixed in order to adjust the rights of all parties and may vest any such specific assets in trustees as may seem expedient to the Directors.
131. Any dividend or other moneys payable in cash on or in respect of a share may be paid by cheque or warrant sent through the post to the registered address appearing in the Register of Members or (as the case may be) the Depository Register of the member or person entitled thereto (or, if two or more persons are registered in the Register of Members or (as the case may be) entered in the Depository Register as joint holders of the share or are entitled thereto in consequence of the death or bankruptcy of the holder, to any one of such persons) or to such person and such address as such member or person or persons may by writing direct. Every such cheque or warrant shall be made payable to the order of the person to whom it is sent or to such person as the holder or joint holders or person or persons entitled to the share in consequence of the death or bankruptcy of the holder may direct and payment of the cheque or warrant by the banker upon whom it is drawn shall be a good discharge to the Company. Every such cheque or warrant shall be sent at the risk of the person entitled to the money represented thereby.
132. If two or more persons are registered in the Register of Members or (as the case may be) the Depository Register as joint holders of any share, or are entitled jointly to a share in consequence of the death or bankruptcy of the holder, any one of them may give effectual receipts for any dividend or other moneys payable or property distributable on or in respect of the share.
133. Any resolution declaring a dividend on shares of any class, whether a resolution of the Company in General Meeting or a resolution of the Directors, may specify that the same shall be payable to the persons registered as the holders of such shares in the Register of Members or (as the case may be) the Depository Register at the close of business on a particular date and thereupon the dividend shall be payable to them in accordance with their respective holdings so registered, but without prejudice to the rights inter se in respect of such dividend of transferors and transferees of any such shares.
- 133A.
- (1) Whenever the Directors have resolved or proposed that a dividend (including an interim, final, special or other dividend) be paid or declared on the ordinary share capital of the Company, the Directors may further resolve that members entitled to such dividend be entitled to elect to receive an allotment of ordinary shares credited as fully paid in lieu of cash in respect of the whole or such part of the dividend as the Directors may think fit. In such case, the following provisions shall apply:
- (a) The basis of any such allotment shall be determined by the Directors;

APPENDIX E – RELEVANT EXTRACTS FROM THE COMPANY’S CONSTITUTION

- (b) The Directors shall determine the manner in which members shall be entitled to elect to receive an allotment of ordinary shares credited as fully paid In lieu of cash in respect of the whole or such part of any dividend In respect of which the Directors shall have passed such a resolution as aforesaid, and the Directors may make such arrangements as to the giving of notice to members, providing for forms of election for completion by members, (whether in respect of a particular dividend or dividends or generally), determining the procedure for making such elections or revoking the same and the place at which and the latest date and time by which any forms of election or other documents by which elections are made or revoked must be lodged, and otherwise make all such arrangements and *do* all such things, as the Directors consider necessary or expedient in connection with the provisions of this Article 133A;
 - (c) the right of election may be exercised in respect of the whole of that portion of the dividend in respect of which the right of election has been accorded provided that the Directors may determine, either generally or in any specific case, that such right shall be exercisable in respect of the whole or any part of that portion; and
 - (d) the dividend (or that part of the dividend in-respect of which a right of election has been accorded) shall not be payable in cash on ordinary shares in respect of which the right of election has been duly exercised (the “elected ordinary shares”) and in lieu and in satisfaction thereof ordinary shares shall be allotted and credited as fully paid to the holders of the elected ordinary shares on the basis of allotment determined as aforesaid and for such purpose (notwithstanding the provisions of Article 134), the Directors shall (i) capitalise and apply the amount standing to the credit of any of the Company’s reserve accounts or any sum standing to the credit of the profit and loss account or otherwise available for distribution as the Directors may determine, such sum as may be required to pay up in full (to the nominal value thereof) the appropriate number of ordinary shares for allotment and distribution to and among the holders of the elected ordinary shares on such basis, or (ii) apply the sum which would otherwise have been payable in cash to the holders of the elected ordinary shares towards payment of the appropriate number of ordinary shares for allotment and distribution to and among the holders of the elected ordinary shares on such basis.
- (2)
 - (a) The ordinary shares allotted pursuant to the provisions of paragraph (1) of this Article 133A shall rank *pari passu* in all respects with the ordinary shares then in issue save only as regards participation In the dividend which is the subject of the election referred to above (including the right to make the election referred to above) or any other distributions, bonuses or rights paid, made, declared or announced prior to or contemporaneous with the payment or declaration of the dividend which is the subject of the election referred to above, unless the Directors shall otherwise specify.
 - (b) The Directors may do all acts and things considered necessary or expedient to give effect to any capitalisation pursuant to the provisions of paragraph (1) of this Article 133A, with full power to make such provisions as they think fit in the case of fractional entitlements to shares (including, notwithstanding any provision to the contrary in these Articles, provisions whereby, in whole or in part, fractional entitlements are disregarded or rounded up or down, or whereby the benefit of fractional entitlements accrues to the Company rather than the members).
- (3) The Directors may, on any occasion when they resolve as provided in paragraph (1) of this Article 133A, determine that rights of election under that paragraph shall not be made available to the persons who are registered as holders of ordinary shares In the Register of Members or (as the case may be) in the Depository Register, or in respect of ordinary shares the transfer of which is registered, after such date as the Directors may fix subject to such exceptions as the Directors think fit, and in such event the provisions of this Article 133A shall be read and construed subject to such determination.

APPENDIX E – RELEVANT EXTRACTS FROM THE COMPANY’S CONSTITUTION

- (4) The Directors may, on any occasion when they resolve as provided in paragraph (1) of this Article 133A, further determine that no allotment of shares or rights of election for shares under that paragraph shall be made available to members whose registered addresses entered in the Register of Members or (as the case may be) the Depository Register is outside Singapore or to such other members or class of members as the Directors may in their sole discretion decide and in such event the only entitlements of the members aforesaid shall be to receive in cash the relevant dividend resolved or proposed to be paid or declared.
- (5) Notwithstanding the foregoing provisions of this Article 133A, if at any time after the Directors’ resolution to apply the provisions of paragraph (1) of this Article 133A in relation to any dividend but prior to the allotment of ordinary shares pursuant thereto, the Directors shall consider that by reason of any event or circumstances (whether arising before or after such resolution) or by reason of any matter whatsoever it is no longer expedient or appropriate to Implement that proposal, the Directors may at their absolute discretion and as they deem fit in the interest of the Company, cancel the proposed application of paragraph (1) of this Article 133A.

CAPITALIZATION OF PROFITS AND RESERVES

- 134. The Directors may, with the sanction of an Ordinary Resolution of the Company, capitalize any sum standing to the credit of any of the Company’s reserve accounts as representing profits available for distribution under the provisions of the Statutes or, pursuant to Sections 69 or 70 of the Act, the Company’s share premium account or capital redemption reserve, by appropriating such sum to the persons registered as the holders of shares in the Register of Members or (as the case may be) the Depository Register at the close of business on the date of the resolution (or such other date as may be specified therein or determined as therein provided) in proportion to their then holdings of shares and applying such sum on their behalf in paying up in full unissued shares or (subject to any special rights previously conferred on any shares or class of shares for the time being issued) unissued shares of any other class not being redeemable shares, for allotment and distribution credited as fully paid up to and amongst them as bonus shares in the proportion aforesaid. The Directors may do all acts and things considered necessary or expedient to give effect to any such capitalization, with full power to the Directors to make such provisions as they think fit for any fractional entitlements which would arise on the basis aforesaid (including provisions whereby fractional entitlements are disregarded or the benefit thereof accrues to the Company rather than to the members concerned). The Directors may authorize any person to enter on behalf of all the members interested into an agreement with the Company providing for any such capitalization and matters incidental thereto and any agreement made under such authority shall be effective and binding on all concerned.

APPENDIX F – RELEVANT STATEMENTS

1. RELEVANT STATEMENTS

With reference to the Condensed Interim Consolidated Financial Statements for the 6 months ended 30 September 2024 announced on 14 November 2024 (“**November 2024 Announcement**”) and the 2025 Results, the following statements (“**Relevant Statements**”) were issued by the Company, before the commencement of the Offer, which may be deemed as profit forecasts under Rule 25 of the Code:

- (a) in paragraph 10 of the November 2024 Announcement:

“The Group has been informed by one of its principals, TUMI, that the distribution rights will be returned to the principal at the end of the financial year 31 March 2025. Arising from this, revenue for the year ending 31 March 2026 is expected to be negatively impacted by 35%.” (the “**First Relevant Statement**”);

- (b) in paragraph 8 of the 2025 Results:

“The Group’s other operating income rose significantly from \$0.20 million to \$1.62 million. This increase was driven by the Business Asset Buyback by TUMI Brand Principal effect from 1st April 2025 – On 16 October 2024, the brand principal formally notified the Group’s Taiwan subsidiary of its decision to exercise its buyback rights for all Business Assets, with operations transitioning to the principal starting 1 April 2025. This transaction generated a gain of approximately \$0.74 million for the Group. While there is no financial impact on the results for the twelve months ended 31 March 2025, the impact will be reflected in the final quarter of the financial year.” (the “**Second Relevant Statement**”);

- (c) in paragraph 10 of the 2025 Results:

“Brand licence fees may be imposed on the associated company, as previously highlighted in an earlier announcement. As at the date of this announcement, the fee amount has not been determined. However, if the associated company is required to pay these licence fees, it could significantly impact the Group’s share of results of its associate.” (the “**Third Relevant Statement**”); and

- (d) in paragraph 10 of the 2025 Results:

“The Company may also be affected by the recent imposition of U.S. tariffs due to its operations in Taiwan, potentially leading to increased costs and reduced competitiveness.” (the “**Fourth Relevant Statement**”).

The Relevant Statements were not made in connection with the Offer. The Directors have not issued any profit forecast for the Company or the Group in connection with the Offer. The Directors also wish to note here that the Company and the Group do not have a policy or practice of issuing profit forecasts. Notwithstanding this, given the language of Rule 25 of the Code, the Directors note that the Relevant Statements may be deemed to be profit forecasts under Rule 25 of the Code.

2. BASES AND ASSUMPTIONS OF THE RELEVANT STATEMENTS

The Relevant Statements, for which the Directors are solely responsible, was arrived at on bases consistent with the accounting policies normally adopted by the Company and were made based on the following assumptions:

- (a) there will be no material changes to the existing political, regulatory, or legal conditions affecting the Group, the industry, or the countries in which the Group operates, except for the uncertainty relating to U.S. tariffs;
- (b) there will be no material changes to the principal activities, management, or organisational structure of the Group;

APPENDIX F – RELEVANT STATEMENTS

- (c) there will be no changes to the accounting policies adopted by the Group;
- (d) there will be no material changes to the competitive environments in which the Group operates;
- (e) there will be no material changes to the applicable accounting standards that may adversely affect the Group's financial results;
- (f) there will be no material changes to the prevailing foreign exchange rates that may adversely affect the Group's financial results;
- (g) there will be no material changes to the bases or rates of taxation, or government levies, from those prevailing, which may affect the Group's financial results;
- (h) there will be no significant changes to the prevailing rates of inflation;
- (i) there will be no material changes to the prevailing interest rates as at the date of the Relevant Statements;
- (j) there will be no material adverse changes to the operating cost structure of the Group, including labour and other costs required for the business, as well as costs to which the Group is committed;
- (k) there will be no material one-off items or costs incurred that would have an adverse impact on the Group's financial results; and
- (l) there will be no major changes to the Group's relationship with its major customers that may affect the Group's activities.

Shareholders should note that the bases and assumptions upon which the Relevant Statements were based, were arrived at based on information available to the Company as at the respective dates of announcement. The Auditor has issued its Auditor's Letter on the Relevant Statements and the IFA has issued its IFA's Letter on the Relevant Statements, as set out in Appendices G and H to this Circular, respectively. Shareholders are urged to read this Appendix F and Appendices G and H to this Circular carefully.

APPENDIX G – AUDITOR’S LETTER ON THE RELEVANT STATEMENTS



Date: 18 June 2025

Board of Directors
Ossia International Limited
51 Changi Business Park Central 2
#08-13, The Signature
Singapore 486066

Forvis Mazars LLP
135 Cecil Street
#10-01
Singapore 069536
Tel +65 6224 4022
forvismazars.com/sg

Dear Sirs,

INDEPENDENT AUDITOR’S LETTER ON THE RELEVANT STATEMENTS OF OSSIA INTERNATIONAL LIMITED

We have provided this letter solely to the Directors of Ossia International Limited (“the Company”) for inclusion in the Circular dated 18 June 2025 to be issued to the shareholders of the Company in connection with the voluntary unconditional cash offer by Mr. Goh Ching Wah, Mr. Goh Ching Huat and Mr. Goh Ching Lai (“the Joint Offerors”), to acquire all the issued and paid-up ordinary shares in the share capital of the Company (the “Circular”).

As disclosed in Appendix F to the Circular, the Directors of the Company have made the statement set out below (the “Relevant Statements”) in relation to the unaudited financial results of the Company and its subsidiaries (the “Group”):

Date of Announcement	Sources	Relevant Extracts
14 Nov 2024	Financial Statements and Related Announcement: Half Yearly Results	in paragraph 10 of the November 2024 Announcement: “The Group has been informed by one of its principals, TUMI, that the distribution rights will be returned to the principal at the end of the financial year 31 March 2025. <i>Arising from this, revenue for the year ending 31 March 2026 is expected to be negatively impacted by 35%.</i> ”
14 May 2025 and 02 Jun 2025	Financial Statements and Related Announcement: Full Yearly Results	in paragraph 8 of the May 2025 Announcement: “The Group’s other operating income rose significantly from \$0.20 million to \$1.62 million. This increase was driven by the Business Asset Buyback by TUMI Brand Principal effect from 1st April 2025 – On 16 October 2024, the brand principal formally notified the Group’s Taiwan subsidiary of its decision to exercise its buyback rights for all Business Assets, with operations transitioning to the principal starting 1 April 2025. This transaction generated a gain of approximately \$0.74 million for the Group. While there is no financial impact on the results for the twelve months ended 31 March 2025, <i>the impact will be reflected in the final quarter of the financial year.</i> ”
14 May 2025 and 02 Jun 2025	Financial Statements and Related Announcement: Full Yearly Results	in paragraph 10 of the May 2025 Announcement: “Brand licence fees may be imposed on the associated company, as previously highlighted in an earlier announcement. As at the date of this announcement, the fee amount has not been determined. <i>However, if the associated company is required to pay these licence fees, it could significantly impact the Group’s share of results of its associate.</i> ”

Forvis Mazars LLP
Chartered Accountants of Singapore

Forvis Mazars LLP is a limited liability partnership registered in Singapore with registered number T07LL0916H and its registered office as above. It is an independent member firm of Forvis Mazars Group SC. Forvis Mazars is the brand name for the Forvis Mazars Global network (Forvis Mazars Global Limited), a leading global professional services network. The network operates under a single brand worldwide, with just two members: Forvis Mazars, LLP in the United States and Forvis Mazars Group SC, an internationally integrated partnership operating in over 100 countries and territories.

APPENDIX G – AUDITOR’S LETTER ON THE RELEVANT STATEMENTS



Date of Announcement	Sources	Relevant Extracts
14 May 2025 and 02 Jun 2025	Financial Statements and Related Announcement: Full Yearly Results	in paragraph 10 of the May 2025 Announcement: "The Company may also be affected by the recent imposition of U.S. tariffs due to its operations in Taiwan, potentially leading to increased costs and reduced competitiveness."

The Directors of the Company are solely responsible for the Relevant Statements, including the assumptions set out in Appendix F to the Circular.

We have been requested by the Company to report on the Relevant Statements in accordance with *Rule 25 of the Singapore Code on Take-overs and Mergers issued by the Monetary Authority of Singapore (the "Take-over Code")*. We conducted our examination in accordance with the *Singapore Standard on Assurance Engagements ("SSAE") 3400 (Revised) The Examination of Prospective Financial Information* insofar as the Relevant Statements is properly prepared in accordance with the bases and assumptions determined by the Directors, as set out in Appendix F to the Circular, and is consistent with the accounting policies of the Group. Our responsibility under Rule 25.3 of the Take-over Code is to examine and report, insofar as the accounting policies of the Group and calculations are concerned, that the Relevant Statements have been properly prepared based on the assumptions made by the Directors.

Based on our examination of the evidence supporting the assumptions, nothing has come to our attention which causes us to believe that these assumptions do not provide a reasonable basis for the Relevant Statements. Further, in our opinion, the Relevant Statements, insofar as the accounting policies of the Group and calculations are concerned, is properly prepared on the bases and assumptions set out in Appendix F to the Circular and, in all material respects, is consistent with the accounting policies normally adopted by the Group.

Actual results may be different from the Relevant Statements since anticipated events frequently do not occur as expected and the variation may be material.

Our work in connection with the Relevant Statements has been undertaken solely for the purpose of reporting to the Directors under the Take-over Code to meet the regulatory requirements for the Circular and is not intended to be used or relied on for any other purposes.

Yours faithfully

A handwritten signature in black ink, appearing to read "Forvis Mazars LLP".

FORVIS MAZARS LLP
Public Accountants and
Chartered Accountants
Singapore

APPENDIX H – IFA’S LETTER ON THE RELEVANT STATEMENTS



W CAPITAL MARKETS PTE. LTD.

(Incorporated in the Republic of Singapore)
(Company Registration Number: 201813207E)
65 Chulia Street
#43-01 OCBC Centre
Singapore 049513

18 June 2025

Ossia International Limited

Attention: The Board of Directors

VOLUNTARY UNCONDITIONAL CASH OFFER BY (1) MR GOH CHING WAH (2) MR GOH CHING HUAT AND (3) MR GOH CHING LAI (COLLECTIVELY, THE “JOINT OFFERORS”) TO ACQUIRE ALL THE ISSUED AND PAID-UP ORDINARY SHARES IN THE CAPITAL OF OSSIA INTERNATIONAL LIMITED, INCLUDING SHARES OWNED, CONTROLLED OR AGREED TO BE ACQUIRED BY PARTIES ACTING OR PRESUMED TO BE ACTING IN CONCERT WITH THE JOINT OFFERORS

Unless otherwise defined or the context otherwise requires, all capitalised terms defined in the Circular dated 18 June 2025 (“Circular”) issued by Ossia International Limited (the “Company”, and together with its subsidiaries (the “Group”) shall have the same meanings herein.

This letter has been prepared in accordance with Rule 25 of the Singapore Code on Take-overs and Mergers (the “Code”) and for inclusion in the Circular.

As set out in Appendix F to the Circular, with reference to the Condensed Interim Consolidated Financial Statements for the 6 months ended 30 September 2024 announced on 14 November 2024 (“**November 2024 Announcement**”) and the 2025 Results, the following statements (“**Relevant Statements**”) were issued by the Company, before the commencement of the Offer, which may be deemed as profit forecasts under Rule 25 of the Code:

Relevant Statements:

(a) in paragraph 10 of the November 2024 Announcement:

*"The Group has been informed by one of its principals, TUMI, that the distribution rights will be returned to the principal at the end of the financial year 31 March 2025. Arising from this, revenue for the year ending 31 March 2026 is expected to be negatively impacted by 35%." (the "**First Relevant Statement**")*;

(b) in paragraph 8 of the 2025 Results:

*"The Group's other operating income rose significantly from \$0.20 million to \$1.62 million. This increase was driven by the Business Asset Buyback by TUMI Brand Principal effect from 1st April 2025 – On 16 October 2024, the brand principal formally notified the Group's Taiwan subsidiary of its decision to exercise its buyback rights for all Business Assets, with operations transitioning to the principal starting 1 April 2025. This transaction generated a gain of approximately \$0.74 million for the Group. While there is no financial impact on the results for the twelve months ended 31 March 2025, the impact will be reflected in the final quarter of the financial year." (the "**Second Relevant Statement**")*;

APPENDIX H – IFA’S LETTER ON THE RELEVANT STATEMENTS

(c) in paragraph 10 of the 2025 Results:

"Brand licence fees may be imposed on the associated company, as previously highlighted in an earlier announcement. As at the date of this announcement, the fee amount has not been determined. However, if the associated company is required to pay these licence fees, it could significantly impact the Group's share of results of its associate." (the "**Third Relevant Statement**"); and

(d) in paragraph 10 of the 2025 Results:

"The Company may also be affected by the recent imposition of U.S. tariffs due to its operations in Taiwan, potentially leading to increased costs and reduced competitiveness." (the "**Fourth Relevant Statement**").

Shareholders may wish to refer to the November 2024 Announcement and the 2025 Results for the full context of the Relevant Statements.

As set out in Appendix F to the Circular, the Relevant Statements were not made in connection with the Offer. The Directors have not issued any profit forecast for the Company or the Group in connection with the Offer.

We have discussed the key bases and assumptions underlying the Relevant Statements with the Management as reproduced in Appendix F to the Circular.

We have noted and have considered the letter dated 18 June 2025 addressed to the Board of Directors by Forvis Mazars LLP in relation to the Relevant Statements. A copy of the letter from Forvis Mazars LLP is set out in Appendix G to the Circular.

We have relied on the accuracy and completeness of all financial and other information provided to us by the Company and have assumed such accuracy and completeness for the purpose of this letter. Whilst care has been exercised in reviewing the information which we have relied on, we have not independently verified such information, whether written or verbal, and accordingly cannot and do not represent or warrant, and do not accept any responsibility for the accuracy or completeness of such information. We have, however, made reasonable enquiries and exercised our judgement (as deemed necessary) in assessing the information and representations provided to us, and have found no reason to doubt the accuracy or reliability of such information or representations which we have relied on in our evaluation. We have also not undertaken any independent evaluation or appraisal of any of the assets or liabilities of the Group.

Based on the foregoing, we are of the opinion that the Relevant Statements (for which the Directors are solely responsible) had been made by the Directors after due and careful enquiry.

Save as provided in this letter, we do not express any other opinion or view on the Relevant Statements.

This letter is provided to the Directors for the sole purpose of complying with Rule 25 of the Code. We do not accept any responsibility to any other person(s) other than the Directors, in respect of, or arising from, or in connection with this letter.

APPENDIX H – IFA’S LETTER ON THE RELEVANT STATEMENTS

Yours faithfully,
For and on behalf of
W Capital Markets Pte. Ltd.

Foo Say Nam
Partner
Corporate Finance

Alicia Chang
Vice President
Corporate Finance