PENGUIN INTERNATIONAL LIMITED

Condensed interim financial statements
for the six months ended 30 June 2026

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A. CONDENSED INTERIM CONSOLIDATED INCOME STATEMENT FOR THE PERIOD ENDED 30 JUNE 2026

		Group		
		6 months ended 30 June 2026	**6 months ended 30 June 2025**	**+ / (-)**
	Note	**$'000**	**$'000**	**%**
Revenue		137,375	122,041	12.6
Cost of sales		(90,174)	(82,377)	9.5
Gross profit		47,201	39,664	19.0
Other income	6.1	1,089	5,486	(80.1)
Marketing and distribution costs		(569)	(604)	(5.8)
Administrative expenses		(23,344)	(17,911)	30.3
Other operating expenses		(8,506)	(15,799)	(46.2)
Provision for expected credit loss		(1,192)	–	NM
Results from operating activities		14,679	10,836	35.5
Finance costs		(1,138)	(1,367)	(16.8)
Finance income		290	550	(47.3)
Profit before tax	6	13,831	10,019	38.0
Income tax expense	7	(4,690)	(2,993)	56.7
Profit for the period		9,141	7,026	30.1
Attributable to:				
Owners of the Company		9,141	7,026	30.1
Non-controlling interests		-	–	NM
Profit for the period		9,141	7,026	30.1
Earnings per share (cents per share)				
- Basic	8	4.14	3.19	
- Diluted	8	4.14	3.19	

B. CONDENSED INTERIM CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME FOR THE PERIOD ENDED 30 JUNE 2026

	Group		
	6 months ended 30 June 2026	6 months ended 30 June 2025	+/(-)
	$'000	$'000	%
Profit for the period	9,141	7,026	30.1
Other comprehensive income:			
Items that may be reclassified subsequently to profit or loss			
Net effect of exchange differences arising from quasi capital loan to subsidiaries	(803)	(4,695)	(82.9)
Foreign currency translation	(449)	110	(508.2)
Net fair value changes on cash flow hedges	1,037	–	NM
	(215)	(4,585)	(95.3)
Items that will not be reclassified subsequently to profit or loss			
Changes in fair value of equity investment at FVOCI	(6,249)	(2,185)	186.0
	(6,249)	(2,185)	186.0
Other comprehensive income for the period, net of tax	(6,464)	(6,770)	(4.5)
Total comprehensive income for the period, net of tax	2,677	256	945.7
Attributable to:			
Owners of the Company	2,677	256	945.7
Non-controlling interests	–	–	NM
Total comprehensive income for the period	2,677	256	945.7

C. CONDENSED INTERIM STATEMENT OF FINANCIAL POSITION AS AT 30 JUNE 2026

		Group			Company		
		30 June 2026	31 December 2025	+/(-)	30 June 2026	31 December 2025	+/(-)
	Note	$'000	$'000	%	$'000	$'000	%
Non-current assets							
Property, plant and equipment	13	257,777	204,317	26.2	515	737	(30.1)
Right-of-use assets		6,266	8,124	(22.9)	–	–	NM
Investment in subsidiaries		–	–	NM	100,967	100,967	0.0
Other investments	11	17,190	40,799	(57.9)	17,190	40,799	(57.9)
Intangible asset	12	78	78	0.0	–	–	NM
Trade receivables		1,282	2,057	(37.7)	–	–	NM
Other receivables	14	1,908	2,467	(22.7)	–	–	NM
		284,501	257,842	10.3	118,672	142,503	(16.7)
Current assets							
Inventories		62,529	80,152	(22.0)	–	–	NM
Trade receivables		80,818	33,252	143.0	2,248	2,072	8.5
Other receivables and deposits	14	30,763	34,544	(10.9)	93	389	(76.1)
Contract assets		12,589	16,734	(24.8)	1,950	2,872	(32.1)
Prepayments		2,676	4,206	(36.4)	454	225	101.8
Derivatives		273	11	2,381.8	99	–	100.0
Loans to subsidiaries		–	–	NM	136,783	130,549	4.8
Fixed deposits		7,615	7,281	4.6	3,927	3,834	2.4
Cash and bank balances		13,750	30,997	(55.6)	2,354	2,697	(12.7)
		211,013	207,177	1.9	147,908	142,638	3.7
Current liabilities							
Trade payables		51,741	29,231	77.0	104	7	1,385.7
Other payables and accruals	15	28,646	33,069	(13.4)	3,728	4,448	(16.2)
Provisions		1,884	1,982	(4.9)	–	–	NM
Contract liabilities		54,446	28,021	94.3	8	3	166.7
Derivatives		539	1,334	(59.6)	17	963	(98.2)
Provision for income tax		7,967	7,405	7.6	81	219	(69.4)
Lease liabilities		365	1,886	(80.6)	–	–	NM
Term loans	16	17,440	20,241	(13.8)	4,783	5,041	(5.1)
Deposits from subsidiaries		–	–	NM	87,719	87,826	(0.1)
		163,028	123,169	32.4	96,440	98,507	(2.1)
Net current assets		47,985	84,008	(42.9)	51,468	44,131	16.7

C. CONDENSED INTERIM STATEMENT OF FINANCIAL POSITION AS AT 30 JUNE 2026 (cont'd)

		Group			Company		
		30 June 2026	31 December 2025	+/(-)	30 June 2026	31 December 2025	+/(-)
	Note	$'000	$'000	%	$'000	$'000	%
Non-current liabilities							
Deferred tax liabilities		8,859	9,004	(1.6)	600	531	13.0
Provisions		2,192	2,198	(0.3)	–	–	NM
Lease liabilities		6,495	6,834	(5.0)	–	–	NM
Term loans	16	31,560	34,665	(9.0)	11,645	12,549	(7.2)
		49,106	52,701	(6.8)	12,245	13,080	(6.4)
Net assets		283,380	289,149	(2.0)	157,895	173,554	(9.0)
Share capital	17	94,943	94,943	0.0	94,943	94,943	0.0
Reserves		188,446	194,215	(3.0)	62,952	78,611	(19.9)
Non-controlling interests		(9)	(9)	0.0	–	–	NM
Total equity		283,380	289,149	(2.0)	157,895	173,554	(9.0)

D. CONDENSED INTERIM STATEMENT OF CHANGES IN EQUITY FOR THE PERIOD ENDED 30 JUNE 2026

	Attributable to owners of the Company						
	Share capital $'000	Share-based payment reserves $'000	Other reserves $'000	Retained earnings $'000	Sub-total $'000	Non-controlling interests $'000	Total equity $'000
The Group							
Opening balance at 1 January 2026	94,943	–	19,151	175,064	289,158	(9)	289,149
Profit for the period	–	–	–	9,141	9,141	–	9,141
Other comprehensive income							
Net effect of exchange differences arising from quasi capital loan to subsidiaries	–	–	(803)	–	(803)	–	(803)
Foreign currency translation	–	–	(449)	–	(449)	–	(449)
Net fair value changes in cash flow hedges	–	–	1,037	–	1,037	–	1,037
Change in fair value of equity investment at FVOCI	–	–	(6,249)	–	(6,249)	–	(6,249)
Realisation of FVOCI reserve upon disposal of equity investment	–	–	(13,587)	13,587	–	–	–
Other comprehensive income for the period, net of tax	–	–	(20,051)	13,587	(6,464)	–	(6,464)
Total comprehensive income for the period	–	–	(20,051)	22,728	2,677	–	2,677
Share-based payment expense	–	2,638	–		2,638	–	2,638
Total share-based payment expense	–	2,638	–	–	2,638	–	2,638
Contributions by and distributions to owners							
Dividends paid	–	–	–	(11,084)	(11,084)	–	(11,084)
Total contributions by and distributions to owners	–	–	–	(11,084)	(11,084)	–	(11,084)
Closing balance at 30 June 2026	94,943	2,638	(900)	186,708	283,389	(9)	283,380

D. CONDENSED INTERIM STATEMENT OF CHANGES IN EQUITY FOR THE PERIOD ENDED 30 JUNE 2026 (cont'd)

	Attributable to owners of the Company					
	Share capital $'000	**Other reserves** $'000	**Retained earnings** $'000	**Sub-total** $'000	**Non-controlling interests** $'000	**Total equity** $'000
The Group						
Opening balance at 1 January 2025	94,943	(2,492)	150,246	242,697	(8)	242,689
Profit for the period	–	–	7,026	7,026	–	7,026
Other comprehensive income						
Net effect of exchange differences arising from quasi capital loan to subsidiaries	–	(4,695)	–	(4,695)	–	(4,695)
Foreign currency translation	–	110	–	110	–	110
Change in fair value of equity investment at FVOCI	–	(2,185)	–	(2,185)	–	(2,185)
Other comprehensive income for the period, net of tax	–	(6,770)	–	(6,770)	–	(6,770)
Total comprehensive income for the period	–	(6,770)	7,026	256	–	256
Contributions by and distributions to owners						
Dividends paid	–	–	(10,656)	(10,656)	–	(10,656)
Total contributions by and distributions to owners	–	–	(10,656)	(10,656)	–	(10,656)
Closing balance at 30 June 2025	94,943	(9,262)	146,616	232,297	(8)	232,289

D. CONDENSED INTERIM STATEMENT OF CHANGES IN EQUITY FOR THE PERIOD ENDED 30 JUNE 2026 (cont'd)

	Share capital $'000	Share- based payment reserve $'000	Other reserves $'000	Retained earnings $'000	Total equity $'000
Company					
Opening balance at 1 January 2026	94,943	–	32,799	45,812	173,554
Loss for the period	–	–	–	(964)	(964)
Other comprehensive income					
Change in fair value of equity investment at FVOCI	–	–	(6,249)	–	(6,249)
Realisation of FVOCI reserve upon disposal of equity investment	–	–	(13,587)	13,587	–
Total comprehensive income for the period	–	–	(19,836)	12,623	(7,213)
Share-based payment expense	–	2,638	–	–	2,638
Total share-based payment expense	–	2,638	–	–	2,638
Contributions by and distributions to owners					
Dividends paid	–	–	–	(11,084)	(11,084)
Total contributions by and distributions to owners	–	–	–	(11,084)	(11,084)
Closing balance at 30 June 2026	94,943	2,638	12,963	47,351	157,895

D. CONDENSED INTERIM STATEMENT OF CHANGES IN EQUITY FOR THE PERIOD ENDED 30 JUNE 2026 (cont'd)

	Share capital $'000	**Other reserves** $'000	**Retained earnings** $'000	**Total equity** $'000
Company				
Opening balance at 1 January 2025	94,943	5,114	47,217	147,274
Profit for the period	–	–	1,540	1,540
Other comprehensive income				
Change in fair value of equity investment at FVOCI	–	(2,185)	–	(2,185)
Total comprehensive income for the period	–	(2,185)	1,540	(645)
Contributions by and distributions to owners				
Dividends paid	–	–	(10,656)	(10,656)
Total contributions by and distributions to owners	–	–	(10,656)	(10,656)
Closing balance at 30 June 2025	94,943	2,929	38,101	135,973

E. CONDENSED INTERIM CONSOLIDATED CASH FLOW STATEMENT FOR THE PERIOD ENDED 30 JUNE 2026

		Group	
		6 months ended 30 June 2026	6 months ended 30 June 2025
	Note	$'000	$'000
Operating activities			
Profit before tax		13,831	10,019
Adjustments for:			
Depreciation of property, plant and equipment and right-of-use assets		11,092	9,828
Gain on disposal of property, plant and equipment and assets classified as held for sale		-	(4,279)
Interest expense		1,024	1,296
Interest income		(290)	(550)
Net fair value (gain)/loss on derivatives		(19)	1,929
Provision for warranty claims on shipbuilding contracts, net		325	662
Property, plant and equipment written off		1	8
Share-based payment expense		2,638	-
Provision for expected credit loss		1,192	-
Currency alignment		(764)	1,585
Operating cash flows before changes in working capital		29,030	20,498
Inventories		(7,090)	(27,063)
Trade receivables		(47,983)	6,158
Other receivables, deposits and prepayments		5,340	(223)
Contract assets		4,145	12,153
Trade payables		20,112	15,728
Other payables and accruals		(4,423)	(900)
Provisions		(423)	(906)
Contract liabilities		26,425	1,414
Cash flows from operations		25,133	26,859
Interest paid		(1,024)	(1,296)
Interest received		290	550
Income taxes paid, net		(3,739)	(4,435)
Net cash flows from operating activities		20,660	21,678

E. CONDENSED INTERIM CONSOLIDATED CASH FLOW STATEMENT FOR THE PERIOD ENDED 30 JUNE 2026 (cont'd)

	Group	
	6 months ended 30 June 2026	**6 months ended 30 June 2025**
	$'000	**$'000**
Investing activities		
Proceeds from disposal of quoted equity shares	17,362	-
Acquisition of subsidiary	(5,600)	-
Proceeds from disposal of property, plant and equipment and assets classified as held for sale	-	12,211
Additions to property, plant and equipment	(30,993)	(16,607)
Net cash flows used in investing activities	(19,231)	(4,396)
Financing activities		
Repayment of bank loans	(5,669)	(6,811)
Dividends paid	(11,084)	(10,656)
Payment of principal portion of lease liabilities	(1,675)	(1,350)
Increase in pledged deposits with licensed banks	(89)	175
Net cash flows used in financing activities	(18,517)	(18,642)
Net decrease in cash and cash equivalents	(17,088)	(1,360)
Effect of exchange rate changes on cash and cash equivalents	85	(570)
Cash and cash equivalents at beginning of period	30,753	26,417
Cash and cash equivalents at end of period	13,750	24,487

F. Notes to the condensed interim consolidated financial statements

1. Corporate information

Penguin International Limited (the Company) is a limited company incorporated and domiciled in Singapore and is listed on the Singapore Exchange Securities Trading Limited (SGX-ST).

These condensed interim consolidated financial statements for the six months ended 30 June 2026 comprise the Company and its subsidiaries (collectively, the Group).

The principal activities of the Company are to act as: (i) owners and operators of workboats and passenger boats, (ii) designers and builders of aluminium high-speed vessels and (iii) investment holding.

2. Basis of preparation

The condensed interim financial statements for the six months ended 30 June 2026 have been prepared in accordance with Singapore Financial Reporting Standards (International) ("SFRS(I)") 1-34 Interim Financial Reporting. The condensed interim financial statements do not include all the information required for a complete set of financial statements. However, selected explanatory notes are included to explain events and transactions that are significant to an understanding of the changes in the Group's financial position and performance of the Group since the last annual financial statements for the year ended 31 December 2025.

The accounting policies adopted are consistent with those of the previous financial year which were prepared in accordance with SFRS(I)s, except for the adoption of new and amended standards as set out in Note 2.1.

The condensed interim financial statements have been prepared on the historical cost basis except as otherwise described in the note below.

The condensed interim financial statements are presented in Singapore dollar, which is the Company's functional currency.

2.1 New and amended standards adopted by the Group

A number of amendments to Standards have become applicable for the current reporting period. The Group did not have to change its accounting policies or make retrospective adjustment as a result of adopting those standards.

2.2 Use of judgements and estimates

In preparing the condensed interim financial statements, management has made judgement, estimates and assumptions that affect the application of accounting policies and the reporting amounts of assets and liabilities, income and expenses. Actual results may differ from these estimates.

The significant judgements made by management in applying the Group's accounting policies and the key sources of estimation uncertainty were the same as those that applied to the consolidated financial statements for the year ended 31 December 2025.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimates are revised and in any future periods affected.

Management is of the opinion that there are no critical judgements made in applying the Group's accounting policies and no assumptions or estimation uncertainties that have a significant risk of resulting in a material adjustment within the next financial year.

3. Seasonal operations

The Group's businesses are not affected significantly by seasonal or cyclical factors during the financial period.

4. Segment and revenue information

4.1 Reportable segments

For management purposes, the Group is organised into business units based on their products and services, and has two reportable operating segments as follows:

(a) The vessel chartering segment provides services in chartering out crewboats, workboats and passenger ferries as a ship owner and operator.

(b) The shipbuilding, ship repair and maintenance segment provides services as a designer and builder of high-speed aluminium commercial vessels, and as a contractor for ship repairs and maintenance.

Except as indicated above, no operating results have been aggregated to form the above reportable operating segments.

Management monitors the operating results of its business units separately for the purpose of making decisions about resource allocation and performance assessment. Segment performance is evaluated based on operating profit or loss which in certain respects, as explained in the table below, is measured differently from operating profit or loss in the consolidated financial statements.

4.1 Reportable segments (cont'd)

	Vessel chartering		Shipbuilding, ship repair and maintenance		Adjustments and eliminations			Total	
	6 months ended 30 June 2026 $'000	6 months ended 30 June 2025 $'000	6 months ended 30 June 2026 $'000	6 months ended 30 June 2025 $'000	6 months ended 30 June 2026 $'000	6 months ended 30 June 2025 $'000	Notes	6 months ended 30 June 2026 $'000	6 months ended 30 June 2025 $'000
Revenue									
Sales to external customers	54,286	25,674	83,089	96,367	–	–		137,375	122,041
Inter-segment sales	115	309	34,896	36,881	(35,011)	(37,190)	A	–	–
Total revenue	54,401	25,983	117,985	133,248	(35,011)	(37,190)		137,375	122,041
Results									
Finance income	240	388	199	384	(149)	(222)	B	290	550
Dividend income	364	243	–	–	–	–		364	243
Depreciation	(10,100)	(8,012)	(3,113)	(3,082)	2,121	1,266	B	(11,092)	(9,828)
Finance costs	(680)	(863)	(607)	(726)	149	222	B	(1,138)	(1,367)
Property, plant and machinery written off	–	(4)	(1)	(4)	–	–		(1)	(8)
Share-based payment expense	–	–	–	–	(2,638)	–		(2,638)	–
Provision for expected credit loss	(1,192)	–	–	–	–	–		(1,192)	–
Segment profit before tax	6,597	(7,315)	9,450	14,292	(2,216)	3,042	C	13,831	10,019
Taxation								(4,690)	(2,993)
Profit for the interim period								9,141	7,026

4.1 Reportable segments (cont'd)

The following table presents assets, liabilities and other segment information regarding the Group's business segments for the period ended 30 June 2026 and 2025:

	Vessel chartering		Shipbuilding, ship repair and maintenance		Discontinued operation		Adjustments and eliminations			Total	
	6 months ended 30 June 2026 $'000	6 months ended 30 June 2025 $'000	6 months ended 30 June 2026 $'000	6 months ended 30 June 2025 $'000	6 months ended 30 June 2026 $'000	6 months ended 30 June 2025 $'000	6 months ended 30 June 2026 $'000	6 months ended 30 June 2025 $'000	Notes	6 months ended 30 June 2026 $'000	6 months ended 30 June 2025 $'000
Assets and liabilities											
Additions to non-current assets	35,963	36,004	3,451	5,110	–	–	16,292	(8,724)	D	55,706	32,390
Goodwill	–	–	78	78	–	–	–	–		78	78
Segment assets	499,365	340,213	465,993	340,380	367	367	(470,211)	(275,005)	E	495,514	405,955
Segment liabilities	314,915	195,205	235,522	206,220	–	–	(338,303)	(227,759)	F	212,134	173,666

4.1 Reportable segments (cont'd)

Note: Nature of adjustments and eliminations to arrive at amounts reported in the consolidated financial statements

A. Inter-segment revenues are eliminated on consolidation.

B. Inter-segment interest income and finance expenses are eliminated on consolidation. Depreciation on mark-up arising from inter-segment sale of vessels are also eliminated on consolidation.

C. The following items are added to segment profit before tax to arrive at "profit before tax" presented in the consolidated income statement:

	30 June 2026 $'000	**30 June 2025** $'000
From inter-segment transactions	422	3,042
Unallocated	(2,638)	–
	(2,216)	–

D. The adjustments and eliminations relate to additions to leasehold building which cannot be allocated to each segment and inter-segment sales of vessels.

E. The following items are deducted from segment assets to arrive at total assets reported in the consolidated balance sheet:

	30 June 2026 $'000	**30 June 2025** $'000
Inter-segment assets	(470,211)	(275,005)

F. The following items are (deducted from) / added to segment liabilities to arrive at total liabilities reported in the consolidated balance sheet:

	30 June 2026 $'000	**30 June 2025** $'000
Inter-segment liabilities	(355,129)	(241,683)
Current tax liabilities	7,967	5,658
Deferred tax liabilities	8,859	8,266
	(338,303)	(227,759)

4.1 Reportable segments (cont'd)
Geographical information

The following is revenue information based on the geographical location of the Group's customers:

	Group 6 months ended					
	Vessel chartering		Shipbuilding, ship repair and maintenance		Total	
	30 June 2026 $'000	30 June 2025 $'000	30 June 2026 $'000	30 June 2025 $'000	30 June 2026 $'000	30 June 2025 $'000
Singapore	5,000	4,071	16,572	23,441	21,572	27,512
Rest of Southeast Asia	9,323	8,724	7,536	14,711	16,859	23,435
East Asia	–	–	–	7,928	–	7,928
Africa	9,748	5,834	42,062	8,426	51,810	14,260
Australia	21,837	751	1	–	21,838	751
Europe	–	–	16,835	33,990	16,835	33,990
Middle East	8,378	6,294	2	7,739	8,380	14,033
South Asia	–	–	78	–	78	
Others	–	–	3	132	3	132
	54,286	25,674	83,089	96,367	137,375	122,041

Management does not monitor non-current assets and capital expenditure by geographical segment because the Group's non-current assets comprise mainly of vessels, which cannot be meaningfully allocated by geographic location as vessels can be deployed at any location at various points in time.

4.2 Disaggregation of revenue

	Group 6 months ended					
	Vessel chartering		Shipbuilding, ship repair and maintenance		Total	
	30 June 2026 $'000	30 June 2025 $'000	30 June 2026 $'000	30 June 2025 $'000	30 June 2026 $'000	30 June 2025 $'000
Types of goods or services:						
Sale of goods	–	–	17,117	86,812	17,117	86,812
Rendering of services	54,286	25,674	65,972	9,555	120,258	35,229
	54,286	25,674	83,089	96,367	137,375	122,041

5. Financial assets and financial liabilities

Set out below is an overview of the financial assets and financial liabilities of the Group as at 30 June 2026 and 31 December 2025:

	Group		Company	
	30 June 2026	31 December 2025	30 June 2026	31 December 2025
	$'000	$'000	$'000	$'000
Financial assets				
Financial assets at fair value through other comprehensive income (FVOCI)	17,190	40,799	17,190	40,799
Cash and bank balances, fixed deposits, trade receivables, other receivables and deposits and loans to subsidiaries (Amortised cost)	110,438	86,590	145,350	139,503
Financial assets at fair value through profit or loss	273	11	99	–
	127,901	127,400	162,639	180,302
Financial liabilities				
Trade payables, other payables and accruals, lease liabilities, deposit from subsidiary and term loans (Amortised cost)	136,016	125,902	107,782	109,621
Financial liabilities at fair value through profit or loss	539	1,334	17	963
	136,555	127,236	107,799	110,584

6. Profit before tax

6.1 Significant items

	Group	
	6 months ended 30 June 2026 $'000	6 months ended 30 June 2025 $'000
Gain on disposal of property, plant and equipment	-	4,279
Interest income	290	550
Interest expense	(1,024)	(1,296)
Depreciation of property, plant and equipment and right-of-use assets	(11,092)	(9,828)
Foreign exchange gain / (loss), net	1,854	(7,393)
Provision for expected credit loss	(1,192)	–
Share-based payment expense	(2,638)	–

6.2 Interested person transactions

The Company does not have a shareholders' mandate for interested person transactions.

There were no significant interested person transactions of or over S$100,000 in value entered into during the financial period ended 30 June 2026.

7. Income tax expense

The Group calculates the period's income tax expense using the tax rate that would be applicable to the expected total annual earnings. The major components of income tax expense in the condensed interim consolidated income are:

	6 months ended 30 June 2026	6 months ended 30 June 2025
	$'000	$'000
Current tax		
Current income tax expense	4,394	3,081
Under/ (over) provision in respect of previous years	429	(160)
Deferred tax		
Movement in temporary differences	41	15
(Over) / under provision in respect of previous years	(174)	57
	4,690	2,993

8. Earnings per share

	Group	
	6 months ended	
	30 June 2026	30 June 2025
Profit attributable to equity holders of the Company ($)	9,141,000	7,026,000
Weighted average number of ordinary shares in issue for calculation of basic earnings per share	220,631,652	220,169,774
Effects of dilution from Penguin Share Plan 2026	73,189	–
Weighted average number of ordinary shares for diluted EPS	220,704,841	220,169,774
Basic earnings per share (cents)	4.14	3.19
Diluted earnings per share (cents)	4.14	3.19

The calculation of basic earnings per share at 30 June was based on profit attributable to owners of the Company and the weighted average number of ordinary shares outstanding.

The calculation of diluted earnings per share at 30 June was based on profit attributable to owners of the Company and the weighted average number of ordinary shares for diluted EPS.

9. Dividends

No interim dividend for the half year ended 30 June 2026 (30 June 2025: NIL) is recommended as the Group intends to conserve cash for its fleet and shipyard expansion projects.

10. Net asset value

	Group		Company	
	30 June 2026	31 December 2025	30 June 2026	31 December 2025
Net asset value per ordinary share based on the issued share capital at the end of period (cents)	127.83	131.33	71.22	78.83

Net asset value per share for both periods is computed based on the number of shares in issue of 221,689,774 as at 30 June 2026 and 220,169,774 as at 31 December 2025

11. Financial assets at fair value through other comprehensive income

Financial assets at fair value through other comprehensive income comprise the following:

	Group	
	30 June 2026	31 December 2025
	$'000	$'000
Singapore listed equity securities		
- Marco Polo Marine Limited	17,190	40,799

11.1 Fair value measurement

The Group classifies financial assets measured at fair value using a fair value hierarchy which reflects the significance of the inputs used in making the measurements. The fair value hierarchy has the following levels:

Level 1– Quoted prices (unadjusted) in active markets for identical assets or liabilities that the Group can access at measurement date,

Level 2– Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly, and

Level 3– Unobservable inputs for the asset or liability.

Fair value measurements that use inputs of different hierarchy levels are categorised in its entirety in the same level of the fair value hierarchy as the lowest level input that is significant to the entire measurement.

As at 30 June 2026, the Group has investment in quoted equity security representing Level 1 financial asset which is carried at fair value amount of $ 17,190,000 (31 December 2025: $40,799,000). The quoted equity security is listed on the SGX-ST in Singapore.

12. Intangible assets

	Goodwill
	$'000
Group	
Cost	
At 31 December 2025 and 30 June 2026	291
Accumulated impairment loss	
At 31 December 2025 and 30 June 2026	(213)
Net carrying amount	
At 31 December 2025 and 30 June 2026	78

Goodwill on consolidation arose from the acquisition of PT Kim Seah Shipyard Indonesia during the financial year ended 31 December 2006. The goodwill amount was determined based on the fair value of the net assets acquired less the purchase consideration paid on the date of purchase. The goodwill has been allocated to PT Kim Seah Shipyard Indonesia as a cash generating unit ("CGU") for impairment testing.

No impairment loss for goodwill was required for the financial year / period ended 31 December 2025 and 30 June 2026.

13. Property, plant and equipment

During the six months ended 30 June 2026, the Group acquired assets amounting to $55,706,000 (30 June 2025: $32,390,000) and disposed of assets amounting to NIL (30 June 2025: $7,932,000).

14. Other receivables and deposits

	Group		Company	
	30 June 2026	**31 December 2025**	**30 June 2026**	**31 December 2025**
	$'000	$'000	$'000	$'000
Current:				
Financial assets				
Other receivables	3,070	7,226	38	351
Deposits	454	900	–	–
Insurance claims	1,541	2,410	–	–
	5,065	10,536	38	351
Non-financial assets				
Advance payment to suppliers	25,698	24,008	55	38
	25,698	24,008	55	38
Total current other receivables and deposits	30,763	34,544	93	389
Non-current:				
Financial assets				
Other receivables	1,908	2,467	–	–
Total other receivables and deposits	32,671	37,011	93	389

Included in the Group's current other receivables and non-current other receivables is an amount of $1,346,000 (31 December 2025: $1,346,000) and NIL (31 December 2025: $447,000) respectively which pertains to sale of vessels (under property, plant and equipment) under deferred payment arrangements.

15. Other payables and accruals

	Group		Company	
	30 June 2026	**31 December 2025**	**30 June 2026**	**31 December 2025**
	$'000	$'000	$'000	$'000
Financial liabilities				
Accrued operating expenses	27,855	30,427	3,367	4,034
Advance payment and deposit received (refundable)	260	2,188	–	–
Other payables	300	430	164	164
	28,415	33,045	3,531	4,198
Non-financial liabilities				
Other payables	231	24	197	250
Total other payables and accruals	28,646	33,069	3,728	4,448

16. Term loans

	Group		Company	
	30 June 2026	**31 December 2025**	**30 June 2026**	**31 December 2025**
	$'000	$'000	$'000	$'000
Amount repayable within one year or on demand				
Secured	17,440	20,241	4,783	5,041
Amount repayable after one year				
Secured	31,560	34,665	11,645	12,549
Total term loans	49,000	54,906	16,428	17,590

The Group's bank borrowings are secured by way of mortgages over subsidiaries' vessels and properties, including assignment of insurance policies, charter earnings and contracts.

17. Share capital

	Group and Company			
	30 June 2026		31 December 2025	
	Number of shares	Amount	Number of shares	Amount
	'000	$'000	'000	$'000
Ordinary shares issued and fully paid				
Beginning of interim period	220,170	94,943	220,170	94,943
Shares issued under Penguin Share Plan 2026	1,520	–	–	–
	221,690	94,943	220,170	94,943

On 7 May 2026, the Company allocated and issued 1,520,000 ordinary shares pursuant to the vesting of awards under Penguin Share Plan 2026. No cash consideration was received. The issued shares rank pari passu in all respects with the existing ordinary shares of the Company.

As at 30 June 2026, a further 1,520,000 ordinary shares under the Penguin Share Plan 2026 remained unvested.

The Company did not hold any treasury shares as at 30 June 2026 and 31 December 2025.

The Company's subsidiaries did not hold any shares in the Company as at 30 June 2026 and 31 December 2025.

18. Subsequent events

There are no known subsequent events which have led to adjustments to this set of interim financial statements.

OTHER INFORMATION REQUIRED BY LISTING RULE APPENDIX 7.2

1. Review

The statement of financial position as at 30 June 2026 and the related consolidated income, consolidated statement of comprehensive income, statement of changes in equity and consolidated of cash flow statement for the half year period then ended and the selected explanatory notes (the "Condensed Interim financial Statement") have not been audited or reviewed by the Company's auditors.

2. Review of performance of the Group for the half year ended 30 June 2026 (1H2026)

Overview of Consolidated Income	**1H2026**	**1H2025**	**+ / (-)**
	$'000	**$'000**	**%**
Shipbuilding, ship repair and maintenance revenue	83,089	96,367	(13.8)
Vessel chartering revenue	54,286	25,674	111.4
Total revenue	137,375	122,041	12.6
Cost of sales	(90,174)	(82,377)	9.5
Gross profit	47,201	39,664	19.0
Other income	1,089	5,486	(80.1)
Total operating expenses	(34,459)	(35,131)	(1.9)
Profit before tax	13,831	10,019	38.0
Net profit after tax	9,141	7,026	30.1

Overview of Shipbuilding and Chartering	**1H2026**	**1H2025**	**+ / (-)**
	$'000	**$'000**	
Shipbuilding			
Build-for-stock vessels delivered	5	6	(1)
Build-to-order vessels delivered	0	4	(4)
Crewboat Chartering			
Fleet crewboats added	4	5	(1)
Fleet crewboats sold	0	2	(2)
Crewboat fleet size (end of reporting period)	38	30	8
Crewboat utilisation rate	82.1%	75.6%	NA

1H2026 Geographical Markets	Revenue	Share
Africa	S$51.8m	37.71%
Australia	S$21.8m	15.90%
Singapore	S$21.6m	15.70%
Rest of Southeast Asia	S$16.9m	12.27%
Europe	S$16.8m	12.26%
Middle East	S$8.4m	6.10%
South Asia and others	S$81k	0.06%

1H2026 Group Performance Overview
In 1H2026, the Group improved on its financial performance year-on-year, supported by higher vessel chartering activities and healthy demand across its core markets.

Group revenue rose 12.6% year-on-year to S$137.4 million, while gross profit rose 19.0% to S$47.2 million. Profit before tax increased by 38.0% to S$13.8 million, while net profit after tax increased by 30.1% to S$9.1 million.

The improved performance largely arose from a growing contribution from the Group's vessel chartering activities, which more than doubled year-on-year, and was partially offset by lower shipbuilding, ship repair and maintenance revenue, due mainly to project timing and fewer stock vessels sales recognised during the period.

In 1H2026, the Group added 4 crewboats to its charter fleet and did not dispose of any fleet vessels, compared with 5 crewboats added and 2 vessels disposed of over the same period last year.

As at 30 June 2026, the Group's fleet included 38 crewboats, up from 30 a year earlier.

In shipbuilding, the Group delivered 5 stock vessels in 1H2026, compared with 6 in 1H2025.

1H2026 Group Performance Review
For the half year ended 30 June 2026, Group revenue increased by 12.6% to S$137.4 million, from S$122.0 million in 1H2025.

Vessel chartering revenue – generated primarily by the Group's crewboat and security vessel charters - increased by 111.4% to S$54.3 million, from S$25.7 million in 1H2025, driven by higher chartering activities as the Group continued to build and deploy more of its own crewboats across the Middle East, Africa, Australia and Southeast Asia.

Profit before tax from vessel chartering rose to S$6.6 million in 1H2026, compared with a loss before tax of S$7.3 million in 1H2025, reflecting improved utilisation and increased deployments.

Shipbuilding, ship repair and maintenance revenue decreased by 13.8% to S$83.1 million, from S$96.4 million in 1H2025, largely because of fewer stock vessels sold.

During the period, the Group chartered four of its Flex Fighter armoured security vessels to the Australian Border Force for border protection, and delivered the first of six carbon-fibre composite superstructures for the Republic of Singapore Navy's Multi-Role Combat Vessel programme.

Gross profit increased by 19.0% to S$47.2 million, from S$39.7 million in 1H2025. Gross profit margin rose as a result of greater contribution from higher-margin vessel chartering activities compared with shipbuilding.

Other income decreased year-on-year, mainly because 1H2025 included gains from the sale of 2 crewboats and 1 launch boat as part of the Group’s fleet renewal programme, while there was no fleet sale in 1H2026.

Administrative expenses increased mainly due to higher personnel-related costs, including S$2.6 million arising from the Penguin Share Plan for Key Executives, and higher operating costs associated with the Group’s expanded activities.

Other operating expenses decreased year-on-year, due mainly to lower foreign exchange losses compared with 1H2025.

As a result of the Group’s shipyard and fleet expansion programmes, 1H2026 saw a 26.2% rise in property, plant and equipment to S$257.8 million as at 30 June 2026, from S$204.3 million on 31 December 2025.

The Group recorded a provision for expected credit loss of S$1.2 million in 1H2026 arising from its vessel chartering activities.

Following from the above, the Group posted a higher net profit after tax of S$9.1 million in 1H2026, up 30.1% from S$7.0 million in 1H2025.

Review of Key Changes in Balance Sheet

	30 Jun 2026	**31 Dec 2025**	**+ / (-)**
	$'000	**$'000**	**%**
Non-current assets			
Property, plant and equipment	257,777	204,317	26.2
Investment in Marco Polo Marine Limited	17,190	40,799	(57.9)
Current assets			
Cash, bank balances and fixed deposits	21,365	38,278	(44.2)
Inventories	62,529	80,152	(22.0)
Current liabilities			
Term loans	17,440	20,241	(13.8)
Net current assets	47,985	84,008	(42.9)

As at the date of this announcement, the Group’s core aluminium shipbuilding, ship repair, vessel chartering and related marine activities remain unchanged.

The increase in property, plant and equipment was due mainly to the addition of new vessels to the Group’s fleet, ongoing investment in production capacity and the acquisition of PT LA Engineering as part of the Group’s long-term shipyard expansion strategy.

The decrease in other investments was due mainly to the partial monetisation of the Group’s investment in Marco Polo Marine and changes in the fair value of the remaining quoted equity investment.

The decrease in inventories was due mainly to the utilisation of inventories for shipbuilding activities and the timing of stock vessel completions and deliveries during the period.

The increase in trade receivables was due mainly to the timing of billings and collections from shipbuilding, chartering and service activities during the period.

The decrease in other receivables and deposits was due mainly to a reduction in other receivables, deposits and insurance claims, partially offset by continued advance payments to suppliers for shipbuilding activities.

The decrease in contract assets and increase in contract liabilities were due mainly to the timing of billings, revenue recognition and customer advances for shipbuilding projects during the period.

The increase in trade payables was due mainly to the timing of purchases and payments relating to shipbuilding and fleet expansion activities during the period. Other payables and accruals decreased mainly due to settlement of operating expenses and accrued liabilities.

The decrease in bank borrowings was due mainly to scheduled repayment of bank loans during the period.

Review of Group Cash Flow

The Group generated net cash of S$20.7 million from operating activities in 1H2026, largely supported by profitable operations and operating cash flows before working capital changes of S$29.0 million.

Working capital movements during the period included an increase in trade receivables, partially offset by reductions in inventories and contract assets, as well as increases in trade payables and contract liabilities. These movements were due mainly to the timing of billings, collections, customer advances, project expenditure and payments during the period.

Net cash of S$19.2 million was used in investing activities. This was due mainly to additions to property, plant and equipment of S$31.0 million and the acquisition of PT LA Engineering for S$5.6 million, partially offset by S$17.4 million in proceeds from the partial disposal of shares in Marco Polo Marine.

Net cash of S$18.5 million was used in financing activities, mainly for dividend payment of S$11.1 million, repayment of bank loans of S$5.7 million and payment of lease liabilities of S$1.7 million.

As a result of the above cash movements, the Group’s cash and cash equivalents decreased to S$13.8 million as at 30 June 2026, compared with S$30.8 million as at 31 December 2025.

The reduction in cash balances reflects planned investments in fleet and shipyard capacity, dividends and scheduled debt repayment, rather than a deterioration in operating cash generation.

3. Where a forecast, or a prospect statement, has been previously disclosed to shareholders, any variance between it and the actual results.

Not applicable.

4. **A commentary at the date of the announcement of the significant trends and competitive conditions of the industry in which the Group operates and any known factors or events that may affect the Group in the next operating period and the next 12 months.**

Management is of the view that demand for the Group's shipbuilding, maintenance and vessel chartering services remains healthy across its four primary markets: (1) Offshore Oil and Gas/Maritime Security, (2) Government, (3) Offshore Wind, (4) Tourism.

Demand for modern high-speed aluminium vessels continues to be supported by offshore energy activities, maritime security requirements, passenger transport needs and growing government investment in border protection and naval defence.

Over time, Penguin has evolved beyond conventional shipbuilding into a scalable marine platform, with end-to-end capabilities in ship design, serialised shipbuilding, vessel ownership and chartering, and life-cycle maintenance.

Management believes that the Group’s integrated Designer-Builder-Owner-Operator model enhances its ability to capture opportunities across multiple market segments while providing greater earnings diversification, operational flexibility and scalability, notwithstanding geopolitical uncertainty, foreign exchange volatility, inflationary pressures and skilled labour shortages.

Notably, Penguin’s geographical diversification, broad repeat-customer base, a growing charter fleet and healthy shipbuilding pipeline provide resilience against disruptions in any single market.

Over the next 12 months, Management plans to continue scaling up the Group’s marine platform through further fleet expansion, phased development of its new Batam shipyard and disciplined investment in capability development, productivity enhancement and automation.

Offshore Oil and Gas/Maritime Security
Demand for the Group’s multi-role crewboats and armoured security vessels is expected to remain firm over the next 12 months, supported by ongoing offshore oil and gas activities, maritime security needs and fleet renewal requirements.

In the Middle East, long-term gas developments and stricter vessel age limits (typically 15 years) continue to sustain demand for modern crewboats, including the Group’s 11 crewboats in the Persian Gulf.

While recent hostilities involving Iran have increased investment uncertainty in the region, the Group's crewboat operations in the Gulf remain intact so far and Management continues to selectively pursue chartering and shipbuilding opportunities in the Middle East, particularly within its existing customer base.

Management notes that despite the deployment of approximately 29% of the Group's crewboat fleet in the Gulf, the Middle East represents only a 6.1% share of the Group's overall revenue base.

While the Group’s current operational and financial position in the Middle East remains resilient, the geopolitical situation in the Middle East remains highly fluid and unpredictable.

Should the conflict escalate in scale or duration, there could be broader systemic impacts on global maritime trade, including further supply chain bottlenecks, increased insurance premiums, and heightened volatility in fuel and material costs.

Such developments could materially and adversely affect the Group’s future business operations and financial performance.

In Africa, new mega offshore oil and gas projects in West and Southern Africa are driving demand for the Group’s crewboats and armoured security vessels. In this region, Penguin is well-positioned as a turnkey supplier of vessels for crew change, offshore logistics and oilfield security.

Government
The Group continues to grow its presence in government and maritime security markets through both vessel operations and shipbuilding.

In 1H2026, S$38.0 million in shipbuilding, ship repair and maintenance revenue was generated from the Government sector, representing 46% of total segment revenue. This compares with S$23.9 million in 1H2025, accounting for just 25% of total segment revenue.

In FY2025, the Group’s shipyards generated S$39.3 million (20% of total segment revenue) from Government clients.

During the period, the Group’s chartering team supported Australian Border Force operations through the deployment of its Flex Fighter armoured security vessels under a Public-Private Partnership time charter, while the Group’s shipbuilding team completed and delivered the first of six carbon-fibre composite superstructures for the Republic of Singapore Navy's Multi-Role Combat Vessel programme, providing further validation of Penguin's growing capabilities in specialised defence-related marine projects.

These developments strengthen Penguin's credentials as a designer, builder, owner and operator of specialised vessels serving commercial, government and naval defence customers.

Offshore Wind and Tourism
The offshore wind sector is showing signs of recovery, following a period of slower activity, as a growing number of European projects move from planning into construction, installation and operational phases. At the same time, demand for ferries and RoPaxes remains supported by fleet renewal requirements, environmental regulations and rising tourist arrivals in key markets.

Growing Penguin’s Shipbuilding Capacity
One of the key constraints in shipbuilding continues to be the availability of skilled workers. While Batam offers a sizeable labour pool, experienced aluminium welders, fitters, electricians and supervisors remain difficult to recruit and retain, particularly at Penguin’s pace of production.

In view of these constraints, Management is actively evaluating solutions in artificial intelligence, automation and digital technologies, with the aim of improving productivity, reducing rework and enabling greater scalability across its shipbuilding operations.

At the same time, Management is progressively developing the Group’s recently acquired PT LA Engineering shipyard in Batam into a specialised hub for standardised stock vessel production, which would free up resources at its main PTKS shipyard to focus on more technically demanding Build-to-Order vessels, such as hybrid windfarm vessels, large RoPaxes and specialised government craft.

Growing Penguin’s Charter Fleet
Management believes that fleet ownership is an important competitive differentiator, as it generates recurring charter income and deep operational insights, while enabling the Group to forge stronger customer relationships and accelerate product development.

Over the period, the Group's chartering activities – led by its crewboats/security vessels – grew significantly, supported by fleet expansion and long-term vessel deployments in international markets.

These include time charters supporting government and private maritime security operations, such as the deployment of Flex Fighters in Africa and Australia.

The Group continues to benefit from long-term charter arrangements and Management remains committed to growing recurring charter income through disciplined fleet expansion-cum-renewal and strategic partnerships.

Capital Discipline and Strategic Capital Recycling
As always, the Group remains committed to disciplined capital allocation.

In 1H2026, the Group partially monetised its investment in Marco Polo Marine and redeployed S$17.4 million into its core Designer-Builder-Owner-Operator platform.

Management remains confident in Marco Polo Marine's management team and long-term prospects.

Key Risks and Mitigation
While geopolitical tensions, foreign exchange volatility, labour constraints and supply chain disruptions remain key risks, Management believes that Penguin is increasingly resilient as a result of its geographical diversification, broad repeat-customer base, growing charter fleet, expanding government-sector exposure and disciplined capital allocation.

Supported by a scalable Designer-Builder-Owner-Operator platform, the Group believes that it is well-positioned to pursue sustainable growth opportunities across its core markets while maintaining operational flexibility in an uncertain global environment.

5. Dividend Information

5a. Current Financial Period Reported on
Any dividend recommended for the current financial period reported on?

No interim dividend for the half year ended 30 June 2026 is recommended as the Group intends to conserve cash for its fleet and shipyard expansion projects.

5b. Corresponding Period of the Immediate Preceding Financial Year
Any dividend declared for the corresponding period of the immediately preceding financial year?

No interim dividend for the half year ended 30 June 2025 was recommended as the Group intends to conserve cash for its fleet and shipyard expansion projects.

6. If the group has obtained a general mandate from shareholders for IPT's, the aggregate value of such transactions as required under Rule 920 (1)(a)(ii). If no IPT mandate has been obtained, a statement to that effect.

The Company does not have a shareholders' mandate for interested person transactions.

There were no significant interested person transactions of or over S$100,000 in value entered into during the financial period ended 30 June 2026.

7. Confirmation that the issuer has procured undertaking from all its directors and executive officers (in the format set out in Appendix 7.7) under Rule 720(1)

The Company has received undertakings from all its directors and executive officers in the format as set out in Appendix 7.7 under Rule 720(1) of the Listing Manual of the SGX-ST.

Confirmation by the Board

On behalf of the Board of Directors of the Company, to the best of our knowledge, nothing has come to the attention of the Board of Directors of the Company which may render the financial statements for the six-month period ended 30 June 2026 to be false or misleading in any material aspect.

On behalf of the Board of Directors

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Tung May Fong
Finance & Administration Director

Singapore
12 August 2026