SINGAPORE AIRLINES LIMITED

(Incorporated in the Republic of Singapore) (UEN/Company Registration No: 197200078R)

PROPOSED LIQUIDATION OF ASSOCIATED COMPANY NOKSCOOT AIRLINES CO., LTD. SIA TO RECORD IMPAIRMENT AND PROVISIONS TOTALLING S\$123.6 MILLION

Singapore Airlines Limited ("SIA") wishes to announce that the board of directors of NokScoot Airlines Co., Ltd. ("NokScoot") has today passed a resolution to liquidate NokScoot, a 49% owned associated company of Scoot Tigerair Pte. Ltd. ("Scoot")¹. NokScoot's shareholders will deliberate the same resolution at a general meeting of NokScoot to be held in 14 days. A copy of today's press release by Scoot regarding the proposed liquidation of NokScoot is attached.

NokScoot was established in Thailand in 2014 as a joint venture medium- to long-haul low-cost airline by Nok Airlines Public Company Limited (listed on the Stock Exchange of Thailand) and Scoot.

In view of the likelihood of the liquidation of NokScoot, SIA will record a total one-off charge of S\$123.6 million for the first quarter ending 30 June 2020. This comprises a S\$106.9 million charge mainly due to impairment of SIA's book value of seven Boeing 777-200 aircraft which had been leased to NokScoot, and provisions by Scoot of S\$16.7 million to cover its share of liquidation and related costs.

The carrying value of SIA's investment in NokScoot has been fully written down in previous financial periods.

Had the one-off charge of S\$123.6 million occurred in the last financial year ended 31 March 2020 ("**FY2019/20**"), it would have had the effect of increasing SIA's FY2019/20 loss per share of 17.9 cents by 10.4 cents, representing a 58.1% deterioration, and reducing SIA's consolidated net tangible assets per share of 7.45 cents as at 31 March 2020 by 0.11 cents, representing a 1.5% reduction.

By Order of the Board

Brenton Wu Company Secretary

26 June 2020 Singapore

Scoot Tigerair Pte. Ltd. is a wholly-owned subsidiary of Budget Aviation Holdings Pte. Ltd., which in turn is a wholly-owned subsidiary of Singapore Airlines Limited.



For immediate release 26 June 2020

BOARD OF DIRECTORS PASS RESOLUTION TO LIQUIDATE NOKSCOOT

Bangkok, Thailand – Scoot, which owns 49% of NokScoot, regrets to announce that the Board of Directors of NokScoot have passed a resolution today to liquidate the company. NokScoot's shareholders will deliberate the same resolution at a General Meeting to be held in about 14 days.

NokScoot, a joint venture between Scoot and Thailand-based airline Nok Air, has been unable to record a full-year profit since its inception in 2014. Much of this was contributed by the difficulties in growing the network, and the intense competitive environment. Unprecedented challenges arising from the COVID-19 pandemic have further exacerbated the situation.

Consequently, Scoot does not see a path to recovery and sustainable growth for NokScoot. In considering other possible alternatives, Scoot also offered to sell its 49% stake in NokScoot to Nok Air for a nominal sum of THB1. This was not taken up.

We regrettably had to then make the joint decision to move ahead with the liquidation.

Scoot greatly appreciates the support that the Thai travelling public and customers have shown NokScoot since 2014.

Thailand remains an important market for the Singapore Airlines Group. Singapore Airlines, SilkAir and Scoot are committed to continuing to serve customers in Thailand with their existing operations.

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About Scoot

Scoot is the low-cost arm of the Singapore Airlines Group. Scoot took to the skies in June 2012 and merged with Tigerair Singapore in July 2017, retaining the Scoot brand and positioning it well for a new chapter of growth. Scoot has carried over 65 million guests and now has a fleet of 20 state of the art, widebody Boeing 787 Dreamliners and 25 young and modern Airbus A320 family aircraft, with five more Boeing 787 Dreamliners, 30 Airbus A320neo and 16 A321neo aircraft on order. Scoot's network presently encompasses 66 destinations across 16 countries and territories, with six more destinations from Indonesia to join the network by the second half of 2020. Scoot provides - in addition to fantastic value airfares - a safe, reliable and contemporary travel experience with a unique attitude -Scootitude. Offering amenities including on-board Wi-Fi Internet connectivity and in-seat power on selected flights as well as the ability to redeem and accrue Singapore Airlines Group KrisFlyer miles, Scoot was voted 2015, 2016, 2017 and 2018 Best Low Cost Airline (Asia/Pacific) by AirlineRatings.com and ranked in the Top 10 of the World's Best Low-Cost Airlines in 2015 and 2018 by Skytrax. In 2019, Scoot won "Best Low-Cost Carrier" at the 30th TTG Asia Awards and the Travel Weekly Asia 2019 Readers' Choice Awards. Scoot is passionate about making travel attainable for all and enabling people to embrace the full potential of traveling and seeking new experiences. Book your tickets at FlyScoot.com or contact our Call Centre. Find out more on FlyScoot.com, Facebook.com/FlyScoot, Instagram.com/FlyScoot, and Twitter.com/flyscoot.

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