

(Registration number: 199201623M)

UNAUDITED CONDENSED INTERIM FINANCIAL STATEMENTS FOR THE HALF YEAR ENDED 30 SEPTEMBER 2025 AND DIVIDEND ANNOUNCEMENT

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CONDENSED INTERIM CONSOLIDATED INCOME STATEMENT For the half year ended 30 September 2025

			If year endo	
	Note	2025	2024 ¹	Variance
Group		S\$'000	S\$'000	%
Continuing operations				
Revenue	4	188,408	259,564	(27.4)
Labour and related expenses		(92,792)	(104,158)	(10.9)
Volume-related expenses		(31,637)	(76,380)	(58.6)
Administrative and other expenses		(41,518)	(46,328)	(10.4)
Depreciation and amortisation		(14,921)	(16,250)	(8.2)
Selling-related expenses		(1,302)	(1,857)	(29.9)
Impairment loss on trade and other receivables		(259)	(2)	(05.5)
Operating expenses		(182,429)	(244,975)	(25.5)
Other (expense)/income		(257)	2,232	N.M.
Operating profit		5,722	16,821	(66.0)
Share of profit of associated companies and				
a joint venture	_	87	150	(42.0)
Exceptional items	5	13,939	(2,635)	N.M.
Earnings before interest and tax		19,748	14,336	37.7
Investment income (net)		7,003	6,539	7.1
Finance expenses Profit before tax	6	(5,314)	(13,094) 7,781	(59.4) 175.5
Income tax expense	7	(878)	(6,628)	(86.8)
Profit for the period from continuing operations	,	20,559	1,153	@
Discontinued operations ¹		20,000	.,	G
(Loss)/Profit for the period from discontinued operations	8	(2,188)	21,012	N.M.
Profit after tax		18,371	22,165	(17.1)
Profit attributable to: Equity holders of the Company		19,707	22,592	(10.9)
Non-controlling interests		(1,336)	(427)	(12.8) 212.9
Non-controlling interests		18,371	22,165	(17.1)
		10,011	,	()
Underlying net profit ²		5,540	25,218	(78.0)
Basic and diluted earnings per share attributable to ordinary shareholders of the Company				
From continuing and discontinued operations - Excluding distribution to perpetual securities holders (cents) - Including distribution to perpetual securities holders (cents)	9	0.63 0.88	0.76 1.00	(16.9) (12.8)
From continuing operations - Excluding distribution to perpetual securities holders (cents) - Including distribution to perpetual securities holders (cents)	9 9	0.73 0.97	(0.17) 0.07	N.M. @

Notes 1

Discontinued operations pertains to Australia business under SingPost Australia Investments Pty Ltd ("SPAI") and its subsidiaries as well as the freight forwarding business of Famous Holdings Pte Ltd ("FHPL"), Rotterdam Harbour Holdings B.V. ("RHH") and subsidiaries of Quantium Solutions Group ("QS") which results have been re-presented in accordance with SFRS(I) 5 Non-Current Assets Held for Sale and Discontinued Operations.

2 Underlying net profit is defined as net profit before exceptional items, net of tax and non-controlling interests.

N.M. Not meaningful.

@ Denotes variance more than 300%

CONDENSED INTERIM CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME For the half year ended 30 September 2025

Group 2025 S\$*000 2024 S\$*000 Variance % Profit after tax 18,371 22,165 (17.1) Other comprehensive income (net of tax): Items that may be reclassified subsequently to profit or loss: Currency translation differences Gain on translation of foreign operations 1,152 1,311 (12.1) - Deconsolidation of foreign subsidiaries (Note 24) 9,927 - N.M. - Disposal of an associated company 139 - N.M. Cash flow hedges - (3,030) N.M. - Fair value changes arising during the period - (3,030) N.M. - Realised and transferred to profit or loss Equity investments at fair value through other comprehensive income (6,421) 3,141 N.M. - Fair value (loss)/gain (6,421) 3,141 N.M. - Loss on fair value hedge of an equity instrument designated at fair value through other comprehensive income ("FVTOC!") - (4,157) N.M. - Revaluation of property, plant and equipment upon transfer to investment property 189 - N.M. - Other comprehensive loss for the period (net of tax) 4,986 (3,429)		Half year ended 30 September			
Profit after tax 18,371 22,165 (17.1) Other comprehensive income (net of tax): Items that may be reclassified subsequently to profit or loss: Currency translation differences Gain on translation of foreign operations - Deconsolidation of foreign subsidiaries (Note 24) - Disposal of an associated company Cash flow hedges - Fair value changes arising during the period - Realised and transferred to profit or loss Equity investments at fair value through other comprehensive income - Fair value (loss)/gain - Loss on fair value hedge of an equity instrument designated at fair value through other comprehensive income ("FVTOCI") Revaluation of property, plant and equipment upon transfer to investment property Other comprehensive loss for the period (net of tax) Total comprehensive income attributable to Equity holders of the Company Non-controlling interests (1,912) (601) 218.1		2025	2024	Variance	
Other comprehensive income (net of tax): Items that may be reclassified subsequently to profit or loss: Currency translation differences Gain on translation of foreign operations Deconsolidation of foreign subsidiaries (Note 24) Disposal of an associated company Table 139 Period 139 P	Group	S\$'000	S\$'000	%	
Items that may be reclassified subsequently to profit or loss: Currency translation differences - Gain on translation of foreign operations - Deconsolidation of foreign subsidiaries (Note 24) - Disposal of an associated company Cash flow hedges - Fair value changes arising during the period - Realised and transferred to profit or loss - Fair value (loss)/gain - Loss on fair value hedge of an equity instrument designated at fair value through other comprehensive income - Fair value through other comprehensive income ("FVTOCI") Revaluation of property, plant and equipment upon transfer to investment property Other comprehensive loss for the period (net of tax) Total comprehensive income attributable to Equity holders of the Company Non-controlling interests 1,152 1,311 (12.1) 1,311 (12.1) 1,311 (12.1) 1,300 N.M. (6,421) N.M. (6,421) 3,141 N.M (6,421) 3,141 N.M (4,157) N.M. 4,986 (3,429) N.M. Total comprehensive income for the period 23,357 18,736 24.7	Profit after tax	18,371	22,165	(17.1)	
Currency translation differences - Gain on translation of foreign operations - Deconsolidation of foreign subsidiaries (Note 24) - Disposal of an associated company Cash flow hedges - Fair value changes arising during the period - Realised and transferred to profit or loss Equity investments at fair value through other comprehensive income - Fair value (loss)/gain - Loss on fair value hedge of an equity instrument designated at fair value through other comprehensive income ("FVTOCI") - (4,157) Revaluation of property, plant and equipment upon transfer to investment property Other comprehensive income for the period (net of tax) Total comprehensive income attributable to Equity holders of the Company Non-controlling interests 1,152 1,311 (12.1) 9,927 - N.M. (3,030) N.M (3,030) N.M. (6,421) 3,141 N.M. (6,421) 3,141 N.M. 1,152 1,311 (12.1) 1,312 (1,912) 1,311 (12.1) 1,311 (13.1) 1,311 (14.1) 1,311 (14.1) 1,3	Other comprehensive income (net of tax):				
- Deconsolidation of foreign subsidiaries (Note 24) - Disposal of an associated company Cash flow hedges - Fair value changes arising during the period - Fair value changes arising during the period - Cash flow hedges - Fair value changes arising during the period - Cash flow hedges - Fair value changes arising during the period - Cash flow hedges - Fair value changes arising during the period - Cash flow hedges - Fair value changes arising during the period - Cash flow hedges - Fair value changes arising during the period - Cash flow hedges - Fair value changes arising during the period - Cash flow hedges - Cash					
- Disposal of an associated company Cash flow hedges - Fair value changes arising during the period - Realised and transferred to profit or loss Equity investments at fair value through other comprehensive income - Fair value (loss)/gain - Loss on fair value hedge of an equity instrument designated at fair value through other comprehensive income ("FVTOCI") Revaluation of property, plant and equipment upon transfer to investment property Other comprehensive income for the period (net of tax) Total comprehensive income attributable to Equity holders of the Company Non-controlling interests 139 - N.M. (3,030) N.M. (6,421) 3,141 N.M. (6,421) 3,141 N.M. - (4,157) N.M. 4,986 (3,429) N.M. Total comprehensive income for the period 23,357 18,736 24.7	- Gain on translation of foreign operations	1,152	1,311	(12.1)	
Cash flow hedges - Fair value changes arising during the period - Realised and transferred to profit or loss Items that will not be reclassified subsequently to profit or loss: Equity investments at fair value through other comprehensive income - Fair value (loss)/gain - Loss on fair value hedge of an equity instrument designated at fair value through other comprehensive income ("FVTOCI") - (4,157) Revaluation of property, plant and equipment upon transfer to investment property Other comprehensive loss for the period (net of tax) Total comprehensive income for the period Equity holders of the Company Non-controlling interests (3,030) N.M. (6,421) 3,141 N.M. - (4,157) N.M. 4,986 (3,429) N.M. Total comprehensive income for the period 23,357 18,736 24.7	- Deconsolidation of foreign subsidiaries (Note 24)	9,927	-	N.M.	
- Fair value changes arising during the period - Realised and transferred to profit or loss - Realised and transferred to profit or loss - (694) - (694) - (694) - (694) - (894) - (99	- Disposal of an associated company	139	-	N.M.	
- Realised and transferred to profit or loss Items that will not be reclassified subsequently to profit or loss: Equity investments at fair value through other comprehensive income - Fair value (loss)/gain - Loss on fair value hedge of an equity instrument designated at fair value through other comprehensive income ("FVTOCI") Revaluation of property, plant and equipment upon transfer to investment property Other comprehensive loss for the period (net of tax) Total comprehensive income attributable to Equity holders of the Company Non-controlling interests - (694) N.M. (6,421) 3,141 N.M. - (4,157) N.M. 4,986 (3,429) N.M. Total comprehensive income for the period 23,357 18,736 24.7	Cash flow hedges				
Items that will not be reclassified subsequently to profit or loss: Equity investments at fair value through other comprehensive income - Fair value (loss)/gain - Loss on fair value hedge of an equity instrument designated at fair value through other comprehensive income ("FVTOCI") Revaluation of property, plant and equipment upon transfer to investment property Other comprehensive loss for the period (net of tax) Total comprehensive income for the period Equity holders of the Company Non-controlling interests (6,421) 3,141 N.M. - (4,157) N.M. 4,986 (3,429) N.M. 23,357 18,736 24.7	- Fair value changes arising during the period	-	(3,030)	N.M.	
Equity investments at fair value through other comprehensive income - Fair value (loss)/gain - Loss on fair value hedge of an equity instrument designated at fair value through other comprehensive income ("FVTOCI") Revaluation of property, plant and equipment upon transfer to investment property Other comprehensive loss for the period (net of tax) Total comprehensive income for the period Equity holders of the Company Non-controlling interests (6,421) 3,141 N.M. (4,157) N.M. 4,986 (3,429) N.M. 23,357 18,736 24.7	- Realised and transferred to profit or loss	-	(694)	N.M.	
- Fair value (loss)/gain - Loss on fair value hedge of an equity instrument designated at fair value through other comprehensive income ("FVTOCI") Revaluation of property, plant and equipment upon transfer to investment property Other comprehensive loss for the period (net of tax) Total comprehensive income for the period Equity holders of the Company Non-controlling interests (6,421) 3,141 N.M. (4,157) N.M. 189 - N.M. 24,986 (3,429) N.M. 23,357 18,736 24.7	• • • • • • • • • • • • • • • • • • • •				
- Loss on fair value hedge of an equity instrument designated at fair value through other comprehensive income ("FVTOCI") Revaluation of property, plant and equipment upon transfer to investment property Other comprehensive loss for the period (net of tax) Total comprehensive income for the period Equity holders of the Company Non-controlling interests - (4,157) N.M. - (4,157) N.M. 24,986 (3,429) N.M. 23,357 18,736 24.7	· ·				
fair value through other comprehensive income ("FVTOCI") Revaluation of property, plant and equipment upon transfer to investment property Other comprehensive loss for the period (net of tax) Total comprehensive income for the period Equity holders of the Company Non-controlling interests - (4,157) N.M. - (4,157) N.M. 24,986 (3,429) N.M. 23,357 18,736 24.7	(, ,	(6,421)	3,141	N.M.	
Revaluation of property, plant and equipment upon transfer to investment property Other comprehensive loss for the period (net of tax) Total comprehensive income for the period Equity holders of the Company Non-controlling interests 189 - N.M. 4,986 (3,429) N.M. 23,357 18,736 24.7 Equity holders of the Company (1,912) (601) 218.1	· · · · · · · · · · · · · · · · · · ·				
to investment property 189 - N.M. Other comprehensive loss for the period (net of tax) 4,986 (3,429) N.M. Total comprehensive income for the period 23,357 18,736 24.7 Total comprehensive income attributable to Equity holders of the Company Non-controlling interests 25,269 19,337 30.7 Non-controlling interests (1,912) (601) 218.1	· · · · · · · · · · · · · · · · · · ·	-	(4,157)	N.M.	
Other comprehensive loss for the period (net of tax)4,986 (3,429)N.M.Total comprehensive income for the period23,35718,73624.7Total comprehensive income attributable to Equity holders of the Company Non-controlling interests25,26919,33730.7Non-controlling interests(1,912)(601)218.1		189	_	NM	
Total comprehensive income attributable to Equity holders of the Company Non-controlling interests Total comprehensive income attributable to Equity holders of the Company (1,912) (601) 218.1			(3,429)		
Total comprehensive income attributable to Equity holders of the Company Non-controlling interests Total comprehensive income attributable to Equity holders of the Company (1,912) (601) 218.1					
Equity holders of the Company 25,269 19,337 30.7 Non-controlling interests (1,912) (601) 218.1	Total comprehensive income for the period	23,357	18,736	24.7	
Non-controlling interests (1,912) (601) 218.1	Total comprehensive income attributable to				
	Equity holders of the Company	25,269	19,337	30.7	
23,357 18,736 24.7	Non-controlling interests	(1,912)	(601)	218.1	
		23,357	18,736	24.7	

Notes N.M. Not meaningful.

CONDENSED INTERIM CONSOLIDATED STATEMENTS OF FINANCIAL POSITION For the half year ended 30 September 2025

		Gro		Company			
	Note	As at 30 Sep 2025 S\$'000	As at 31 Mar 2025 S\$'000	As at 30 Sep 2025 S\$'000	As at 31 Mar 2025 S\$'000		
ASSETS		5 7 6 6 6 6 6 6 6 6 6 6	0 \$ 000	5 7 1 1 1 1 1 1 1 1 1 1	34 555		
Current assets							
Cash and cash equivalents		594,089	696,420	499,014	529,934		
Trade and other receivables		63,746	100,193	65,440	114,546		
Derivative financial instruments	11	1,567	514	1,567	514		
Financial assets	12	-	95,465	-	-		
Inventories Other current assets		14 10,011	14 17,079	5 8,885	7 71		
Other current assets		669,427	909,685	574,911	7,717 652,716		
Assets held for sale	13	13,580	505,005	6,360	032,710		
ASSETS HEIGHOF SQLE	10	683,007	909,685	581,271	652,716		
Non-current assets			555,555		,,,,,,		
Trade and other receivables		136	135	88,731	170,856		
Financial assets	12	4,071	7,324	-	-		
Investments in subsidiaries		-	-	354,544	361,31		
Investments in associated companies							
and a joint venture		20,590	21,890	21,891	21,89		
Investment properties	14	1,020,075	1,016,583	1,001,226	997,734		
Property, plant and equipment	15	305,391	320,289	221,119	226,924		
Right-of-use assets		10,699	17,145	19,196	19,645		
Intangible assets	16	3,841	90,198	-	-		
Deferred income tax assets		57	793	-	-		
Other non-current assets		4,210	6,382	4,210	5,005		
		1,369,070	1,480,739	1,710,917	1,803,368		
Total assets		2,052,077	2,390,424	2,292,188	2,456,084		
LIABILITIES							
Current liabilities		224 600	222 610	445 007	400.00		
Trade and other payables Current income tax liabilities		234,698 14,615	333,610 21,175	445,237 12,792	492,93 ⁻ 14,05		
Contract liabilities		18,714	17,548	17,971	16,80		
Lease liabilities		2,968	7,197	9,672	8,43		
Derivative financial instruments	11	2,497	83	2,497	8		
		273,492	379,613	488,169	532,30		
Liabilities directly associated with		,	•	•	•		
assets classified as held for sale	13	2,274	-	-	-		
		275,766	379,613	488,169	532,305		
Non-current liabilities							
Trade and other payables		10,991	14,245	605,391	608,162		
Borrowings	17	349,609	349,559	-	-		
Contract liabilities		3,912	4,460	3,912	4,460		
Lease liabilities		11,172	13,476	10,289	12,024		
Deferred income tax liabilities		19,213	21,593	19,369	20,74		
		394,897	403,333	638,961	645,387		
Total liabilities		670,663	782,946	1,127,130	1,177,692		
NET ASSETS		1,381,414	1,607,478	1,165,058	1,278,392		
EQUITY							
Capital and reserves attributable							
to the Company's equity holders							
Share capital	18	638,762	638,762	638,762	638,762		
Treasury shares	18	(27,499)	(29,054)	(27,499)	(29,054		
Other reserves		44,917	53,460	33,269	34,24		
Retained earnings		473,670	655,675	520,526	634,440		
Ordinary equity		1,129,850	1,318,843	1,165,058	1,278,39		
Perpetual securities	19	251,564	251,504	<u>-</u>			
		1,381,414	1,570,347	1,165,058	1,278,392		
Non-controlling interests			37,131	-	-		
Total equity		1,381,414	1,607,478	1,165,058	1,278,392		

CONDENSED INTERIM STATEMENTS OF CHANGES IN EQUITY

For the half year ended 30 September 2025

		Attribu	table to ordi	nary shareho	lders of the (Company	_			
					_		_		Non-	
		Share	Treasury	Retained	Other		Perpetual		controlling	Total
<u>Group</u>	Note	<u>capital</u>	<u>shares</u>	<u>earnings</u>	reserves	<u>Total</u>	<u>securities</u>	<u>Total</u>	interests	equity
		S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000
Balance at 1 April 2025		638,762	(29,054)	655,675	53,460	1,318,843	251,504	1,570,347	37,131	1,607,478
Total comprehensive income for the year		-	-	19,707	5,562	25,269	-	25,269	(1,912)	23,357
Transactions with owners,										
recognised directly in equity										
Change in ownership interest in subsidiaries										
without change in control	(a)	-	-	-	(6,996)	(6,996)	-	(6,996)	(29,894)	(36,890)
Transfer of capital reserve on disposal of subsidiaries	(b)	-	-	(2,109)	2,109	-	-	-	-	-
Acquisition of non-controlling interests	24			(2,498)	2,498	-	-	-	1,098	1,098
Disposal of interest in subsidiaries	24	-	-	-	-	-	-	-	(5,511)	(5,511)
Distribution of perpetual securities	19	-	-	(5,453)	-	(5,453)	5,453	-	-	-
Distribution paid on perpetual securities	19	-	-	-	-	-	(5,393)	(5,393)	-	(5,393)
Dividends paid to shareholders	20	-	-	(202,614)	-	(202,614)	-	(202,614)	-	(202,614)
Dividends paid to non-controlling interests										
in a subsidiary		-	-	-	-	-	-	-	(912)	(912)
Issuance of shares to employee		-	1,555	-	(837)	718	-	718	-	718
Employee share option scheme:										
- Value of employee services			-	410	(327)	83	-	83	-	83
Total			1,555	(212,264)	(3,553)	(214,262)	60	(214,202)	(35,219)	(249,421)
Transfer of fair value reserve to retained										
earnings upon disposal	(c)		-	10,552	(10,552)	-	-	-	-	-
Balance at 30 September 2025		638,762	(27,499)	473,670	44,917	1,129,850	251,564	1,381,414	-	1,381,414

- (a) On 16 April 2025, the Group entered into a deed of undertaking with Alibaba Investment Limited ("AIL"), under which AIL ceased to hold any shareholding in Quantium Solutions International Pte. Ltd. ("QSI") through selective capital reduction of S\$36.9 million. Following the transaction, the QSI became the wholly-owned subsidiary of the Group.
- (b) Mainly pertains to capital reserve under Famous Holdings Pte Ltd of S\$2.1 million and transferred to retained earnings upon disposal.
- (c) On 9 June 2025, Zhejiang Cainiao Supply Chain Management Co. Limited ("Cainiao") exercised its option and QSI disposed off its entire 17.61% equity interest in Shenzhen 4PX Information and Technology Co., Limited ("4PX") for an aggregate consideration of RMB515.3 million (approximately S\$92.1 million). Following the completion of the disposal, the Group no longer holds any interest in 4PX. The cessation of AlL's shareholding in QSI was completed on 24 July 2025. 4PX was previously recognised as FVTOCI, the accumulated fair value gain of S\$10.6 million is transferred to retained earnings.

CONDENSED INTERIM STATEMENTS OF CHANGES IN EQUITY For the half year ended 30 September 2025

		Attributable to ordinary shareholders of the Company								
Group	<u>Note</u>	Share capital S\$'000	Treasury shares S\$'000	Retained earnings S\$'000	Other reserves S\$'000	<u>Total</u> S\$'000	Perpetual securities S\$'000	<u>Total</u> S\$'000	Non- controlling <u>interests</u> S\$'000	Total equity S\$'000
Balance at 1 April 2024 Total comprehensive income for the year Transactions with owners, recognised directly in equity		638,762	(29,243)	653,171 22,592	(130,742) (3,255)	1,131,948 19,337	251,534 -	1,383,482 19,337	37,483 (601)	1,420,965 18,736
Change in ownership interest in a subsidiary without a change in control	10	-	-	- (F. 450)	(8,124)	(8,124)	-	(8,124)	8,124	-
Distribution of perpetual securities Distribution paid on perpetual securities	19 19	-	-	(5,452)	-	(5,452)	5,452 (5,422)	(5,422)	-	(5,422)
Dividends paid to shareholders Dividends paid to non-controlling interests	20	-	-	(12,601)	-	(12,601)	-	(12,601)	-	(12,601)
in a subsidiary		-	-	-	-	-	-	-	(587)	(587)
Issuance of shares to employee Employee share option scheme:		-	189	-	(116)	73	-	73	-	73
- Value of employee services		-	-	299	149	448	-	448	-	448
Total			189	(17,754)	(8,091)	(25,656)	30	(25,626)	7,537	(18,089)
Balance at 30 September 2024		638,762	(29,054)	658,009	(142,088)	1,125,629	251,564	1,377,193	44,419	1,421,612

CONDENSED INTERIM STATEMENTS OF CHANGES IN EQUITY For the half year ended 30 September 2025

		Attributable to ordinary shareholders of the Company				
		Share	Treasury	Retained	Other	Total
	Note	capital	shares	earnings	reserves	equity
Company		S\$'000	S\$'000	S\$'000	S\$'000	S\$'000
Balance at 1 April 2025		638,762	(29,054)	634,440	34,244	1,278,392
Total comprehensive income for the period		-	-	88,290	189	88,479
Transactions with owners, recognised directly in equity						
Dividends paid to shareholders	20	-	-	(202,614)	-	(202,614)
Issuance of shares to employee		-	1,555	-	(837)	718
Employee share option scheme:						
- Value of employee services		-	-	410	(327)	83
Total		-	1,555	(202,204)	(1,164)	(201,813)
Balance at 30 September 2025		638,762	(27,499)	520,526	33,269	1,165,058
Polongo et 1 April 2024		638,762	(29,243)	598,697	36,094	1,244,310
Balance at 1 April 2024		030,762	(29,243)	,	30,094	
Total comprehensive income for the period Transactions with owners,		-	-	12,831	-	12,831
recognised directly in equity Dividends paid to shareholders	20		_	(12,601)		(12,601)
Issuance of shares to employee	20	-	189	(12,001)	(116)	73
Employee share option scheme:		-	109	-	(110)	73
- Value of employee services		_	_	299	(1,000)	(701)
Total		-	189	(12,302)	(1,116)	(13,229)
						. , , ,
Balance at 30 September 2024		638,762	(29,054)	599,226	34,978	1,243,912

CONDENSED INTERIM CONSOLIDATED STATEMENT OF CASH FLOWS For the half year ended 30 September 2025

	Half year 30 Septe	
Group	2025	2024
Cash flows from operating activities	S\$'000	S\$'000
Profit after tax	18,371	22,165
Adjustments for:		
Income tax expense	3,081	8,488 460
Impairment loss on trade and other receivables Amortisation of contract liabilities	642 (618)	(1,235)
Amortisation of intangible assets	98	4,948
Depreciation	16,697	50,587
Loss on disposal of an associated company	66	-
Net gain on disposal of subsidiaries	(9,278)	-
Fair value (gain)/loss on put option redemption liability Fair value gain on investment properties	(224)	1,427
Gain on derecognition of right-of-use assets and lease liabilities	(5,450) (1)	(29)
(Gain)/loss on disposal of property, plant and equipment	(22)	467
Loss on derivative instrument	1,361	-
Share-based staff costs	801	448
Finance expenses	5,352	24,593
Interest income	(7,151)	(6,581)
Share of profit of associated companies and a joint venture	(87) 5,267	(150) 83,423
	3,201	00,420
Operating cash flow before working capital changes Changes in working capital, net of effects from acquisition and disposal of subsidiaries	23,638	105,588
Inventories	_	25
Trade and other receivables	12,553	6,920
Trade and other payables	(53,367)	(64,127)
Cash (used in)/generated from operations	(17,176)	48,406
Income tax paid	(10,911)	(4,235)
Net cash (used in)/provided by operating activities	(28,087)	44,171
Cash flows from investing activities Deferred and contingent consideration paid in relation to acquisition of subsidiaries	_	(68,309)
Disposal of subsidiaries, net of cash disposed (Note 24) ¹	93,247	(00,309)
Additions to property, plant and equipment and intangible assets	(8,861)	(27,514)
Dividends received from an associated company	409	195
Interest received	5,757	5,869
Proceeds from sale of financial assets ²	55,216	-
Proceeds from disposal of an associated company	1,240	-
Proceeds from disposal of property, plant and equipment	328 147,336	2,434
Net cash provided by/(used in) investing activities	147,336	(87,325)
Cash flows from financing activities		
Distribution paid to perpetual securities	(5,393)	(5,422)
Dividends paid to shareholders	(202,614)	(12,601)
Dividends paid to non-controlling interests in subsidiaries	(912)	(587)
Finance expenses paid Repayment of principal portion of lease liabilities	(5,189) (3,168)	(23,715) (24,059)
Proceeds from bank loans	(3,100)	75,212
Repayment of bank loans	-	(14,062)
Net cash used in financing activities	(217,276)	(5,234)
Met de conservir seek and seek amingtonic	(00.007)	(40,000)
Net decrease in cash and cash equivalents Cash and cash equivalents at beginning of financial period	(98,027) 696,420	(48,388) 476,738
Changes in cash and cash equivalents transferred to assets held for sale (Note 13)	696,420 (4,304)	- 70,730 -
Cash and cash equivalents at end of financial period	594,089	428,350
•	· · · · · · · · · · · · · · · · · · ·	

CONDENSED INTERIM CONSOLIDATED STATEMENT OF CASH FLOWS For the half year ended 30 September 2025

Significant non-cash transactions:

Together with the signing of the Sale and Purchase Agreement for RHH, the put option held by the minority shareholders was exercised. The minority shareholders sold their entire 15% equity interest in RHH to the Group immediately prior to the disposal of RHH, resulting in RHH becoming a wholly owned subsidiary of the Group before completion of the disposal.

The aggregate consideration payable to the minority shareholders amounted to EUR 13.1 million (approximately S\$19.5 million) and was offset against the consideration received from the disposal of RHH amounting to S\$55.0 million.

² The Group disposed of its interest in 4PX for a total consideration of RMB 515.3 million (approximately S\$92.1 million) (Note 12) and part of the consideration amounting to S\$36.9 million was settled through cessation of Alibaba Investment Limited's shareholding in QSI.

NOTES TO THE CONDENSED INTERIM FINANCIAL STATEMENTS For the half year ended 30 September 2025

1. General information

Singapore Post Limited (the "Company") is listed on the Singapore Exchange and incorporated and domiciled in Singapore. The address of its registered office and principal place of business is 10 Eunos Road 8, Singapore Post Centre, Singapore 408600.

The principal activities of the Company consist of the operation and provision of postal and parcel delivery services, eCommerce logistics and property. Its subsidiaries are principally engaged in provision of delivery services and eCommerce logistics solutions, provision of integrated supply chain and distributions services, and investment holding.

2. Material accounting policies

2.1 Basis of preparation

The condensed interim financial statements for the half year ended 30 September 2025 have been prepared in accordance with Singapore Financial Reporting Standards (International) ("SFRS(I)") 1-34 Interim Financial Reporting and International Accounting Standard 34 Interim Financial Reporting and should be read in conjunction with the Group's audited financial statements as at and for the year ended 31 March 2025.

The condensed interim financial statements do not include all the information required for a complete set of financial statements. However, selected explanatory notes are included to explain events and transactions that are significant to an understanding of the changes in the Group's financial position and performance of the Group since the last annual financial statements for the year ended 31 March 2025.

The accounting policies applied are consistent with those disclosed in the Group's financial statements as at and for the year ended 31 March 2025 which were prepared in accordance with SFRS(I), except for the adoption of new and amended standards as set out in Note 2.2.

2.2 New and amended standards adopted by the Group

The Group has applied various amendments to accounting standards for the annual period beginning on 1 April 2025. The application of these revised standards did not have a material effect on the condensed interim financial statements.

2.3 Critical accounting estimates, assumptions and judgements

In preparing the condensed interim financial statements, management has made judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets and liabilities, income and expense. Actual results may differ from these estimates.

The significant judgements made by management in applying the Group's accounting policies and the key sources of estimation uncertainty were similar to those that applied to the consolidated financial statements as at and for the year ended 31 March 2025.

Estimates, assumptions and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

NOTES TO THE CONDENSED INTERIM FINANCIAL STATEMENTS For the half year ended 30 September 2025

3. Seasonality

The Group's business experiences seasonality which is tied to holiday seasons and eCommerce promotions that could vary from market to market. The performance of the Group in the first half of the financial year is generally lower than the second half.

4. Revenue

Revenue from external customers is derived from the provision of mail, logistics solutions, agency and financial services.

	<u>Gro</u> Half yea 30 Sept	r ended
	2025 S\$'000	2024 S\$'000
Continuing operations		
Logistics & Letters	149,418	220,958
Post Office Network	5,729	6,653
Property Assets	33,261	31,953
	188,408	259,564

A disaggregation of the Group's revenue for the year is as follows:

	Group								
	0 September								
		2025			2024				
	Revenue from			Revenue from					
	services	Sale of		services	Sale of				
	rendered	products	Total	rendered	products	Total			
Continuing operations	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000			
Logistics & Letters	149,418	-	149,418	220,958	-	220,958			
Post Office Network	5,394	335	5,729	6,288	365	6,653			
Property Assets	33,261	-	33,261	31,953	-	31,953			
	188,073	335	188,408	259,199	365	259,564			
Timing of revenue recognition in respect of revenue from contracts with customers (1) Continuing operations At a point in time 2,224 335 2,559 3,360 365 3,725									
Over time	160,151	-	160,151	231,530	-	231,530			
	162,375	335	162,710	234,890	365	235,255			

⁽¹⁾ These disclosures under SFRS(I) 15 Revenue from Contracts with Customers are not applicable to revenue from lease contracts amounting to \$\$25,698,000 (30 September 2024: \$\$24,309,000).

NOTES TO THE CONDENSED INTERIM FINANCIAL STATEMENTS For the half year ended 30 September 2025

5. Exceptional items

Half year ended 30 September 2025 2024 \$\$*000 Disposals: - Gain/(Loss) on disposal of property, plant and equipment 22 (334) - Gain on derecognition of right-of-use assets and lease liabilities - 29 - Gain on disposal of subsidiaries (Note 24) 9,278 - - Loss on disposal of an associated company (66) - Fair value gain: - 5,450 - - Investment properties (Note 14) 5,450 - Recognition of M&A related expenses (745) (2,330) 13,939 (2,635)		<u>Grou</u>	<u>ıp</u>	
Disposals: - Gain/(Loss) on disposal of property, plant and equipment - Gain on derecognition of right-of-use assets and lease liabilities - Gain on disposal of subsidiaries (Note 24) - Loss on disposal of an associated company - Capabala Capa		Half year ended		
Disposals: - Gain/(Loss) on disposal of property, plant and equipment - Gain on derecognition of right-of-use assets and lease liabilities - Gain on disposal of subsidiaries (Note 24) - Loss on disposal of an associated company - Loss on disposal of an associated company - Fair value gain: - Investment properties (Note 14) - Recognition of M&A related expenses - \$\frac{\\$\\$\$}{330}\$ - \$\frac{\\$\\$}{330}\$ - \$\frac{\\$\\$}{330}\$		30 September		
Disposals: - Gain/(Loss) on disposal of property, plant and equipment - Gain on derecognition of right-of-use assets and lease liabilities - Gain on disposal of subsidiaries (Note 24) - Loss on disposal of an associated company - Loss on disposal of an associated company - Fair value gain: - Investment properties (Note 14) - Recognition of M&A related expenses - (745) (2,330)		2025	2024	
- Gain/(Loss) on disposal of property, plant and equipment - Gain on derecognition of right-of-use assets and lease liabilities - Gain on disposal of subsidiaries (Note 24) - Loss on disposal of an associated company - Loss on disposal of an associated company - Investment properties (Note 14) - Recognition of M&A related expenses - (745) - (334) - 29 - (334) - (3		S\$'000	S\$'000	
- Gain on derecognition of right-of-use assets and lease liabilities - Gain on disposal of subsidiaries (Note 24) - Loss on disposal of an associated company Fair value gain: - Investment properties (Note 14) Recognition of M&A related expenses - 29 9,278 - (66) - Fair value gain: - (745) - (2,330)	Disposals:			
- Gain on disposal of subsidiaries (Note 24) - Loss on disposal of an associated company Fair value gain: - Investment properties (Note 14) Recognition of M&A related expenses 9,278 - (66) - (745) 5,450 - (745)	- Gain/(Loss) on disposal of property, plant and equipment	22	(334)	
- Loss on disposal of an associated company Fair value gain: - Investment properties (Note 14) Recognition of M&A related expenses (745) (2,330)	- Gain on derecognition of right-of-use assets and lease liabilities	-	29	
Fair value gain: - Investment properties (Note 14) Recognition of M&A related expenses (745) (2,330)	- Gain on disposal of subsidiaries (Note 24)	9,278	-	
- Investment properties (Note 14) 5,450 - Recognition of M&A related expenses (745) (2,330)	- Loss on disposal of an associated company	(66)	-	
Recognition of M&A related expenses (745) (2,330)	Fair value gain:			
	- Investment properties (Note 14)	5,450	-	
13,939 (2,635)	Recognition of M&A related expenses	(745)	(2,330)	
		13,939	(2,635)	

6. Profit before tax

Other than as disclosed elsewhere in these condensed interim financial statements, profit before tax for the period has been arrived at after charging/(crediting) the following:

	Group	
	Half year ended	
	30 September	
	2025 2024	
	S\$'000 S\$'000	
Depreciation of property, plant and equipment	12,531	13,601
Depreciation of right-of-use assets	2,292	2,551
Amortisation of intangible assets	98	98
Interest expense:		
- Fixed rate notes	4,791	4,791
- Bank borrowings	-	7,575
- Lease liabilities	377	365
- Significant financing component from contracts with customers	88	109
Other borrowing costs	58	251
Currency exchange losses/(gains) - net	579	(2, 138)

NOTES TO THE CONDENSED INTERIM FINANCIAL STATEMENTS For the half year ended 30 September 2025

7. Income tax expense

	<u>Group</u> Half year ended 30 September	
	2025	2024
	S\$'000	S\$'000
Tax expense attributable to profit is made up of:		
- Current income tax	894	7,662
- Deferred income tax	456	(234)
	1,350	7,428
Over provision in preceding financial periods:		
- Current income tax	-	(800)
- Deferred income tax	(472)	-
	878	6,628

8. (Loss)/Profit after tax from discontinued operations

During the period from 1 April 2025 to 30 September 2025, the Group completed the disposal of its entire freight forwarding business conducted through Famous Holdings Pte Ltd ("FHPL"), Rotterdam Harbour Holding B.V. ("RHH") and certain subsidiaries of the Quantium Solutions ("QS") Group.

The profit for the year from the discontinued operations is analysed as follows:

	2025 S\$'000	2024 S\$'000
Profit from Famous Group attributable to owners of the Company	1,655	5,133
Profit from FMH Group attributable to owners of the Company	-	20,851
Losses from QS Group attributable to owners of the Company	(3,843)	(4,972)
	(2,188)	21,012

NOTES TO THE CONDENSED INTERIM FINANCIAL STATEMENTS For the half year ended 30 September 2025

8. (Loss)/Profit after tax from discontinued operations (continued)

The results of discontinued operations for the period from 1 April 2025 to 30 September 2025 as follows:

	2025 S\$'000	2024 S\$'000
Revenue	79,764	732,846
Labour and related expenses	(13,067)	(85,714)
Volume-related expenses	(59,647)	(540,785)
Administrative and other expenses	(4,373)	(29,451)
Depreciation and amortisation	(1,874)	(39,285)
Selling-related expenses	(399)	(2,769)
Impairment loss on trade and other receivables	(383)	(458)
Operating expenses	(79,743)	(698,462)
Other expenses	(353)	(31)
Operating (loss)/profit	(332)	34,353
Exceptional items	222	(618)
Earnings before interest and tax	(110)	33,735
Investment income (net)	163	636
Finance expenses	(38)	(11,499)
Profit before income tax	15	22,872
Income tax expense	(2,203)	(1,860)
(Loss)/Profit after tax	(2,188)	21,012
(Loss)/Profit attributable to:		
Equity holders of the Company	(2,432)	21,012
Non-controlling interests	244	-
	(2,188)	21,012

The carrying amounts of the assets and liabilities of FHPL, RHH and QS Group at the date of deconsolidation are disclosed in Note 24.

The impact of the discontinued operations on the consolidated cash flows of the Group is as follows:

	2025 S\$'000	2024 S\$'000
Net cash from operating activities	2,946	3,533
Net cash used in investing activities	(1,183)	(20,373)
Net cash (used in)/from financing activities	(924)	22,344
Total cash flows from discontinued operations	839	5,504

NOTES TO THE CONDENSED INTERIM FINANCIAL STATEMENTS For the half year ended 30 September 2025

9. Earnings per share

(i) From continuing and discontinued operations

(a) Basic earnings per share

Basic earnings per share is calculated by dividing the net profit attributable to ordinary shareholders of the Company by the weighted average number of ordinary shares outstanding, excluding treasury shares, during the financial period.

	Gro	<u>up</u>
	Half year ended	
	30 September	
	2025	2024
Profit attributable to equity holders of the Company (S\$'000)	19,707	22,592
Less: Distribution to perpetual securities holders (S\$'000)	(5,453)	(5,452)
Profit attributable to ordinary shareholders		
of the Company (S\$'000)	14,254	17,140
Weighted average number of ordinary shares		
outstanding for basic earnings per share ('000)	2,251,268	2,250,051
Basic earnings per share (cents per share)		
- Excluding distribution to perpetual securities holders	0.63	0.76
- Including distribution to perpetual securities holders	0.88	1.00

(b) Diluted earnings per share

For the purpose of calculating diluted earnings per share, profit attributable to ordinary shareholders of the Company and the weighted average number of ordinary shares outstanding, excluding treasury shares, are adjusted for the effects of all dilutive potential ordinary shares. The Company's dilutive potential ordinary shares are in the form of share options.

For share options, the weighted average number of shares on issue has been adjusted as if all dilutive share options were exercised. The number of shares that could have been issued upon the exercise of all dilutive share options less the number of shares that could have been issued at fair value (determined as the Company's average share price for the financial period) for the same total proceeds is added to the denominator as the number of shares issued for no consideration. No adjustment is made to the net profit.

There is no dilution of earnings per share for the half years ended 30 September 2025 and 2024.

NOTES TO THE CONDENSED INTERIM FINANCIAL STATEMENTS For the half year ended 30 September 2025

9. Earnings per share (continued)

(ii) From continuing operations

	Grou	<u>ıp</u>
	Half year	ended
	30 September	
	2025	2024
Profit attributable to ordinary shareholders of the Company (S\$'000)	14,254	17,140
Add: Loss/(Profit) from discontinued operations (\$\$'000)	2,188	(21,012)
Earnings for the purpose of calculating basic and diluted		
earnings per share from continuing operations (S\$'000)	16,442	(3,872)
Basic and diluted earnings per share (cents per share)		_
- Excluding distribution to perpetual securities holders	0.73	(0.17)
- Including distribution to perpetual securities holders	0.97	0.07

The number of shares used are the same as those detailed above for both basic and diluted earnings per share from continuing and discontinued operations.

(iii) From discontinued operations

Basic and diluted earnings per share for discontinued operations is (0.10) cents per share (2024: 0.93 cents per share) based on the losses for the year from discontinued operations of S\$2.2 million (2024: profit of S\$21.0 million) and the number of shares above for both basic and diluted earnings per share.

10. Net asset value

	Gro	up	<u>Company</u>	
	As at 30 Sep 25	As at 31 Mar 25	As at 30 Sep 25	As at 31 Mar 25
Net asset value per ordinary share (cents)	61.36	69.79	51.75	56.81
Ordinary equity excluding perpetual securities per ordinary share (cents)	50.19	58.61	51.75	56.81
per ordinary share (cents)	50.19	58.61	51.75	56.81

NOTES TO THE CONDENSED INTERIM FINANCIAL STATEMENTS For the half year ended 30 September 2025

11. Derivative financial instruments

	Group		Company	
	As at	As at	As at	As at
	30 Sep 25	31 Mar 25	30 Sep 25	31 Mar 25
	S\$'000	S\$'000	S\$'000	S\$'000
Current assets Other non-hedging derivatives Currency forwards	1,567	514	1,567	514_
Current liabilities				
Other non-hedging derivatives				
Currency forwards	2,497	83	2,497	83

Currency forwards are transacted to hedge highly probable forecast transactions denominated in foreign currency expected to occur at various dates within twelve months from the end of the reporting period. The currency forwards have maturity dates that coincide within the expected occurrence of these transactions. Changes in fair value of the currency forwards not designated as hedging are recognised in profit or loss

12. Financial assets

	<u>Group</u>		
	As at	As at	
	30 Sep 25		
	S\$'000	S\$'000	
Financial assets designated at FVTOCI			
- Equity investments - quoted	4,071	7,136	
- Equity investments - unquoted		95,653	
	4,071	102,789	

On 16 April 2025, the Group entered into a deed of undertaking with Alibaba Investment Limited ("AIL"), pursuant to which parties have agreed that Cainiao will acquire the Group's entire shareholdings in 4PX for RMB515.3 million and AIL shall cease to hold any shareholding in QSI.

On 9 June 2025, Cainiao exercised its option and QSI disposed off its entire 17.61% equity interest in Shenzhen 4PX Information and Technology Co., Limited ("4PX") for an aggregate consideration of RMB515.3 million (approximately S\$92.1 million). Following the completion of the disposal, the Group no longer holds any interest in 4PX. The cessation of AIL's shareholding in QSI was completed on 24 July 2025.

As at 31 March 2025, the carrying value of 4PX is determined based on the agreed sale consideration of the Group's entire stake in 4PX to Zhejiang Cainiao Supply Chain Management Co. Limited amounting to RMB515.3 million (S\$95.5 million).

For the half year ended 30 September 2025, the total fair value loss on financial assets recognised within other comprehensive income was S\$6.4 million (half year ended 30 September 2024: fair value gain of S\$3.1 million).

NOTES TO THE CONDENSED INTERIM FINANCIAL STATEMENTS For the half year ended 30 September 2025

13. Assets classed as held for sale and Liabilities directly associated with assets classified as held for sale

(a) The Group entered into two share purchase agreements to divest six entities under Quantium Solutions Group as at 30 September 2025. The divestments of three of the entities namely Quantium Solutions (Hong Kong) Limited, Quantium Solutions International (Malaysia) Sdn Bhd and Quantium Solutions (Thailand) Co, Ltd were completed as at 30 September 2025, and deconsolidated accordingly. The remaining three of the entities namely, Quantium Solutions (Australia) Pty Ltd, Quantium Solutions (Taiwan) Co, Ltd and PT Quantium Solutions Logistics Indonesia were classified as "Assets held for sale". The assets comprising the "Assets held for sale" were as follows:

As at 30 Sep 25 \$\$\square\$000 Assets classified as held for sale Cash and cash equivalents 4,304 Trade and other receivables 2,723 Property, plant and equipment 658 Right-of-use assets 198 Deferred income tax assets 1058	
Assets classified as held for sale Cash and cash equivalents Trade and other receivables Property, plant and equipment Right-of-use assets Deferred income tax assets Signature	
Assets classified as held for sale Cash and cash equivalents Trade and other receivables Property, plant and equipment Right-of-use assets Deferred income tax assets 4,304 65 65 15 15	
Cash and cash equivalents Trade and other receivables Property, plant and equipment Right-of-use assets Deferred income tax assets 4,304 65 15 15 16 17 18 18 18 18 18 18 18 18 18	
Trade and other receivables Property, plant and equipment Right-of-use assets Deferred income tax assets 2,723 15 16 17 18 19 19 19 10 10 10 10 10 10 10	
Property, plant and equipment Right-of-use assets Deferred income tax assets 19	,
Right-of-use assets 19 Deferred income tax assets 109	
Deferred income tax assets 109	
	1
7.220	
Liabilities directly associated with assets classified as held for sale	_
Trade and other payables 2,222	
Contract liabilities 22	
Lease liabilities 19	1
Current income tax liablities	
Deferred income tax liabilities	
2,274	

(b) The Group have 10 HDB post offices that were put up for sale in the market. The assets comprising the "Assets held for sale" were as follows:

	<u>Group</u>	<u>Company</u>
	As at	As at
	30 Sep 25	30 Sep 25
	S\$'000	S\$'000
Assets classified as held for sale		
Investment properties (Note 14)	2,636	2,636
Property, plant and equipment	3,724	3,724
	6,360	6,360

NOTES TO THE CONDENSED INTERIM FINANCIAL STATEMENTS For the half year ended 30 September 2025

14. Investment properties

	Group		Com	pany
	As at	As at	As at	As at
	30 Sep 25	31 Mar 25	30 Sep 25	31 Mar 25
	S\$'000	S\$'000	S\$'000	S\$'000
Beginning of financial year	1,016,583	1,002,341	997,734	983,645
Reclassification from/(to) property,				
plant and equipment (net)	678	(990)	678	(990)
Reclassification to held for sale	(2,636)	-	(2,636)	-
Fair value gain recognised in profit or loss	5,450	15,232	5,450	15,079
End of financial period/year	1,020,075	1,016,583	1,001,226	997,734

Group As at 30 September 2025	Fair value Quoted prices in active markets for identical assets (Level 1) S\$'000	se measuremer Significant other unobservable inputs (Level 2) S\$'000	Significant unobservable inputs (Level 3) S\$'000
- Commercial and retail/warehousing - Singapore	-	-	1,020,075
As at 31 March 2025 - Commercial and retail/warehousing - Singapore	_	2,636	1,013,947

There were no transfers in or out of fair value hierarchy levels.

Valuation techniques and processes

The Group's investment properties are stated at their estimated fair values determined annually by independent professional valuers. For the purpose of these condensed interim financial statements for the half year ended 30 September 2025, a desktop valuation was obtained from the valuers for a significant investment property. For the remaining investment properties, management assessed potential significant changes in valuation by considering if there were any significant changes in operating performance of the properties and market capitalisation rate/discount rate compression or depression.

The valuation techniques used to derive Level 3 fair values were the same as those disclosed in the Group's financial statements as at 31 March 2025.

15. Property, plant and equipment

During the half year ended 30 September 2025,

- The Group acquired assets amounting to \$\$8,775,000 (30 September 2024: \$\$24,777,000) and disposed assets amounting to \$\$306,000 (30 September 2024: \$\$2,901,000).
- The Company acquired assets amounting to \$\$8,226,000 (30 September 2024: \$\$2,698,000) and disposed assets amounting to \$\$56,000 (30 September 2024: \$\$404,000).

As at 30 September 2025, commitments for the purchase of property, plant and equipment amounted to \$\$19,763,000 (30 September 2024: \$\$9,881,000) and \$\$19,763,000 (30 September 2024: \$\$5,312,000) for the Group and Company respectively.

NOTES TO THE CONDENSED INTERIM FINANCIAL STATEMENTS For the half year ended 30 September 2025

16. Intangible assets

	Group		
	As at	As at	
	30 Sep 25	31 Mar 25	
	S\$'000	S\$'000	
Goodwill on acquisitions	3,268	89,527	
Customer relationships	490	561	
Acquired software license	26	77	
Trademarked brands	57	33	
	3,841	90,198	

17. Borrowings

	Group		
	As at As		
	30 Sep 25	31 Mar 25	
	S\$'000	S\$'000	
Non-current - Borrowings (unsecured)	240 600	240 550	
- borrowings (unsecured)	349,609	349,559	
	349,609	349,559	

There were no secured borrowings as at 30 September 2025.

As at 30 September 2025 and 31 March 2025, the Group's unsecured borrowings consist of S\$250 million 10-year Notes and S\$100 million 5-year Notes.

Fair value of non-current borrowings

	<u>Group</u>		
	30 Sep 25 S\$'000	31 Mar 25 S\$'000	
Non-current - Borrowings (unsecured)	353,881	338,203	
	353,881	338,203	

The fair value of the Notes are determined based on the over-the-counter quoted price. The fair value is classified within Level 1 of the fair value hierarchy.

NOTES TO THE CONDENSED INTERIM FINANCIAL STATEMENTS For the half year ended 30 September 2025

18. Share capital and treasury shares

	Number of ord	inary shares	Amount	
	Issued share	Treasury	Share	Treasury
	<u>capital</u>	<u>shares</u>	capital	<u>shares</u>
	'000	'000	S\$'000	S\$'000
Group and Company				
As at 1 April 2025	2,275,089	(24,989)	638,762	(29,054)
Issuance of shares		1,167	-	1,555
As at 30 September 2025	2,275,089	(23,822)	638,762	(27,499)
				_
As at 1 April 2024	2,275,089	(25,137)	638,762	(29,243)
Issuance of shares	-	148	-	189
As at 30 September 2024	2,275,089	(24,989)	638,762	(29,054)

All issued ordinary shares are fully paid. There is no par value for these ordinary shares.

Treasury shares

During the half year ended 30 September 2025, the Company re-issued 1,167,432 (30 September 2024: 147,676) treasury shares pursuant to the Singapore Post Share Option Scheme at the exercise price of S\$1.3321. The cost of the treasury shares re-issued amounted to S\$ 1,555,000 (30 September 2024: S\$189,000).

Share options

During the half years ended 30 September 2025 and 2024, no share was issued under the Singapore Post Share Option Scheme.

As at 30 September 2025, there were unexercised options for 812,000 (30 September 2024: 1,621,000) unissued ordinary shares under the Singapore Post Share Option Scheme (including Performance Option Plan but excluding Restricted Share Plan) and unvested shares for 2,599,910 (30 September 2024: 8,822,414) unissued ordinary shares under the Restricted Share Plan.

NOTES TO THE CONDENSED INTERIM FINANCIAL STATEMENTS For the half year ended 30 September 2025

19. Perpetual securities

On 6 April 2022, the Group issued SGD Subordinated Perpetual Securities with an aggregate principal amount of \$\$250,000,000 ("Perpetual Securities 2022") under the \$\$1 billion Multicurrency Debt Issuance Programme which is unconditionally and irrevocably guaranteed by the Company. Incremental costs incurred amounting to \$\$1,028,000 were recognised in equity as a deduction from proceeds. Perpetual Securities 2022 bear distributions at a rate of 4.35% per annum up to 6 July 2027, payable semi-annually. The distribution rate will reset every 5 years starting 6 July 2027.

Subject to the relevant terms and conditions in the offering memorandum, the Group may elect to defer making distributions on the perpetual securities, and is not subject to any limits as to the number of times a distribution can be deferred. As a result, the Group is considered to have no contractual obligations to repay its principal or to pay any distributions and the perpetual securities do not meet the definition for classification as a financial liability under SFRS(I) 1-32 Financial Instruments: Presentation. The whole instrument is presented within equity, and distributions are treated as dividends.

During the half year ended 30 September 2025, distributions amounting to \$\$5,453,000 (30 September 2024: \$\$5,452,000) were recognised and \$\$5,393,000 (30 September 2024: \$\$5,422,000) were paid to perpetual securities holders.

20. Dividends

	Group and Company Half year ended 30 September		
	2025	2024	
	S\$'000	S\$'000	
Ordinary dividends paid Final exempt (one-tier) dividend paid in respect of the previous financial year of 0.56 cents per share	-	12,601	
Special exempt (one-tier) dividend paid in respect of the			
previous financial year of 9 cents per share	202,614	-	
	202,614	12,601	

Interim dividend

For the half year ended 30 September 2025, the Board of Directors has declared an interim dividend of 0.08 cents per ordinary share (tax exempt one-tier). These condensed interim financial statements do not reflect this dividend, which will be accounted for in shareholders' equity as an appropriation of retained earnings in the half year and full year ending 31 March 2026.

The interim dividend of 0.08 cents per ordinary share will be paid on 5 December 2025. The transfer book and register of members of the Company will be closed on 25 November 2025 for the preparation of dividend warrants. Duly completed registrable transfers of the ordinary shares in the capital of the Company received by the Company's registrar up to 5.00 pm on 24 November 2025 will be registered to determine members' entitlements to the interim dividend.

For the half year ended 30 September 2024, an interim dividend of 0.34 cents per ordinary share (tax exempt one-tier) was declared on 6 November 2024 and paid on 2 December 2024.

NOTES TO THE CONDENSED INTERIM FINANCIAL STATEMENTS For the half year ended 30 September 2025

21. Fair value measurement

The following table presents financial assets and liabilities measured at fair value and classified by level of the following fair value measurement hierarchy:

- quoted prices (unadjusted) in active markets for identical assets or liabilities (Level 1);
- inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices) (Level 2); and
- inputs for the asset or liability that are not based on observable market data (unobservable inputs) (Level 3).

	<u>Level 1</u> S\$'000	Level 2 S\$'000	Level 3 S\$'000	<u>Total</u> S\$'000
Group	οφ σσσ	Οψ 000	οφ σσσ	οφ σσσ
As at 30 September 2025 Assets				
Financial assets designated at FVTOCI Derivative financial instruments	4,071 -	- 1,567	-	4,071 1,567
Liability		•		•
Derivative financial instruments	-	2,497	-	2,497
As at 31 March 2025 Assets				
Financial assets designated at FVTOCI Derivative financial instruments	7,136 -	95,465 514	188 -	102,789 514
Liabilities				_
Derivative financial instruments Put option redemption liability	-	83 -	- 12,332	83 12,332
Company				
As at 30 September 2025 Asset				
Derivative financial instruments	_	1,567	-	1,567
Liability				
Derivative financial instruments		2,497	-	2,497
As at 31 March 2025				
Derivative financial instruments	_	514	-	514
Liability				
Derivative financial instruments	-	83	-	83

There were no transfers between Levels 1, 2 and 3 during the half year ended 30 September 2025 and the full year ended 31 March 2025.

NOTES TO THE CONDENSED INTERIM FINANCIAL STATEMENTS For the half year ended 30 September 2025

22. Related party transactions

The Group had the following significant transactions with its related parties at terms agreed between the parties:

Sales and purchases of goods and services

	<u>Group</u>		
	Half year ended		
	30 September		
	2025 2024		
	S\$'000	S\$'000	
Services received from associated companies	(98)	(335)	
Services rendered to related companies of			
a substantial shareholder	8,109	10,094	
Services received from related companies of			
a substantial shareholder	(9,316)	(12,969)	

During the half year ended 30 September 2025, the Company made payments on behalf of subsidiaries amounting S\$Nil (30 September 2024: S\$0.5 million) which were subsequently reimbursed.

23. Segment information

Management has determined the operating segments based on the reports reviewed by the Chief Operations Officer and Chief Financial Officer ("Chief Operating Decision Maker" or "CODM") that are used to make strategic decisions.

From 1 April 2025, the Group's segment reporting has been changed to reflect the Group's new business structure by key business segment instead of its market segment.

SingPost Group classifies the reporting of business units into three key business segments, namely Logistics and Letters, Post Office Network and Property Assets.

- Logistics & Letters segment comprises:
 - (a) post and parcel related activities which encompass the collection, sortation, transportation and distribution of domestic and international mail and parcels;
 - (b) eCommerce logistics, warehousing, fulfilment and distribution services; and
 - (c) others such as financial services.
- Post Office Network segment comprises agency services, sale of products and rental of space in post offices.
- Property Assets segment comprises property rental and related activities in property held, excluding those from Post Office Network.

Corporate comprising of unallocated corporate overhead items.

NOTES TO THE CONDENSED INTERIM FINANCIAL STATEMENTS For the half year ended 30 September 2025

23. Segment information (continued)

(a) Segment revenues and results

The following is an analysis of the Group's revenues and results by reportable segments that were provided to the CODM for the half years ended 30 September 2025 and 2024.

Continuing operations							
Group	Logistics & Letters	Post Office Network	Property	Eliminations	Total	Corporate	<u>Total</u>
	S\$'000	S\$'000	Assets S\$'000	S\$'000	S\$'000	S\$'000	S\$'000
Half year ended 30 September 2025	.,		.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	5, 55	-,	
Revenue: - External	140 410	E 700	22.064		100 400		100 400
- Inter-segment	149,418 4,106	5,729	33,261 7,384	- (11,490)	188,408	-	188,408 -
	153,524	5,729	40,645	(11,490)	188,408	-	188,408
Segment operating (loss)/profit Non-operating items Operating profit	(4,358)	(5,796)	23,903	-	13,749	(8,027)	13,749 (8,027) 5,722
operating profit						-	J,722
Depreciation and amortisation	11,525	2,019	3,956	(3,394)	14,106	815	14,921
Half year ended 30 September 2024 (Restated) Revenue:							
- External	220,958	6,653	31,953	-	259,564	-	259,564
- Inter-segment	8,399	-	7,372	(15,771)	-	-	
	229,357	6,653	39,325	(15,771)	259,564	-	259,564
Segment operating profit/(loss) Non-operating items	13,674	(6,663)	24,718 -	- -	31,729 -	- (14,908)	31,729 (14,908)
Operating profit						_	16,821
Depreciation and amortisation	10,303	3,075	5,257	(3,399)	15,236	1,014	16,250
<u>Discontinued operations</u>							
Group Half year ended 30 September 2025 Revenue:							Total S\$'000
- External							79,764
Operating loss							(332)
Depreciation and amortisation							1,874
Half year ended 30 September 2024 (Restated) Revenue:	•						
- External							732,846
Operating profit							34,353
Depreciation and amortisation							39,285

NOTES TO THE CONDENSED INTERIM FINANCIAL STATEMENTS For the half year ended 30 September 2025

23. Segment information (continued)

(a) Segment revenues and results (continued)

Sales between segments are carried out at arm's length. The revenue from external parties reported to the CODM is measured in a manner consistent with that in the statement of comprehensive income.

Reconciliation of segment profits

The CODM assesses the performance of the operating segments based on a measure of operating profit, which is profit before interest, tax and share of results of associated companies and a joint venture. Interest income and finance expenses are not allocated to segments.

A reconciliation of operating profit to profit after tax is provided as follows:

	Half year ended 30 September		
	2025 20		
	S\$'000	S\$'000	
Operating profit for reportable segments	13,749	31,729	
Operating loss for corporate	(8,027)	(14,908)	
Exceptional items	13,939	(2,635)	
Finance expenses	(5,314)	(13,094)	
Investment income (net)	7,003	6,539	
Share of profit of associated companies			
and a joint venture	87	150	
Profit before tax	21,437	7,781	
Tax expense	(878)	(6,628)	
Profit after tax	20,559	1,153	

NOTES TO THE CONDENSED INTERIM FINANCIAL STATEMENTS For the half year ended 30 September 2025

23. Segment information (continued)

(b) Segment assets

The following is an analysis of the Group's segment assets as at 30 September 2025 and 31 March 2025 that were provided to the CODM:

Group	Logistics & Letters	Post Office Network	Property assets	Total	Corporate	<u>Total</u>
	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000
30 September 2025						
Segment assets	125,713	119,660	1,269,353	1,514,726	30,407	1,545,133
Segment assets include: Investments in associated companies and a joint venture Intangible assets	- 3,841	:	-	- 3,841	20,590	20,590 3,841
31 March 2025 (Restated)						
Segment assets	576,393	105,206	1,140,648	1,822,247	33,327	1,855,574
Segment assets include: Investments in associated						
companies and a joint venture	-	-	-	-	21,890	21,890
Intangible assets	90,198	-	-	90,198	-	90,198

Reconciliation of segment assets

Reportable segment assets are reconciled to total assets as follows:

Segment assets are measured in a manner consistent with that of the financial statements. The CODM does not review statement of financial position items by reportable segments, but rather monitors them at the Group level. All assets are allocated to reportable segments other than derivative financial instruments and financial assets. Cash and cash equivalents are allocated to reportable segments where applicable.

	<u>Gro</u>	<u>oup</u>
	As at	As at
	30 Sep 25	31 Mar 25
	S\$'000	S\$'000
		(Restated)
Segment assets for reportable segments	1,514,726	1,822,247
Segment assets for corporate	30,407	33,327
Unallocated:		
Cash and cash equivalents	505,377	534,336
Derivative financial instruments	1,567	514
Total assets	2,052,077	2,390,424

NOTES TO THE CONDENSED INTERIM FINANCIAL STATEMENTS For the half year ended 30 September 2025

23. Segment information (continued)

(c) Geographical information

The geographical information is prepared based on the country in which the transactions are booked and across different business segments.

	Grou	Group	
	Half year	Half year ended	
	30 Sept	30 September	
	2025	2024	
	S\$'000	S\$'000	
Revenue:			
Republic of Singapore	144,459	153,746	
Other countries	43,949	105,818	
	188,408	259,564	

The geographical information on the Group's non-current assets is not presented as it is not used for segmental reporting purposes.

NOTES TO THE CONDENSED INTERIM FINANCIAL STATEMENTS For the half year ended 30 September 2025

24. Disposal of subsidiaries

As disclosed in Note 8, divestment of FHPL, RHH and certain subsidiaries of the QS Group namely Quantium Solutions (Hong Kong) Limited, Quantium Solutions International (Malaysia) Sdn Bhd and Quantium Solutions (Thailand) Co, Ltd was completed during the period from 1 April 2025 to 30 September 2025. Details of the disposal and carrying amounts of net assets over which control was lost:

	FHPL S\$'000	RHH S\$'000	QS S\$'000	Total S\$'000
Current assets				
Cash and cash equivalents	60,634	5,252	2,091	67,977
Trade and other receivables	14,293	10,141	7,868	32,302
Other current assets	3,294	1,372	1,265	5,931
Income tax recoverable		760	6	766
	78,221	17,525	11,230	106,976
Non-current assets				
Property, plant and equipment	3,671	2,052	230	5,953
Right-of-use assets	5,018	383	378	5,779
Intangible assets	70,924	15,833	-	86,757
Financial assets	186	-	-	186
Deferred tax assets	987	-	-	987
Other non-current assets	2,548	-	-	2,548
	83,334	18,268	608	102,210
Current liabilities				
Trade and other payables	3,573	4,662	3,090	11,325
Current income tax liabilities	1,110	-	-	1,110
Lease liabilities	2,320	353	231	2,904
	7,003	5,015	3,321	15,339
Non-current liabilities				
Trade and other payables	17,215	_	98	17,313
Lease liabilities	2,852	53	206	3,111
Deferred tax liabilities	987	-	-	987
	21,054	53	304	21,411
Net assets derecognised	133,498	30,725	8,213	172,436
Net assets derecognised	100,400	30,723	0,213	172,430
Net financial impact on disposal				
Consideration received ¹	125,542	55,006	182	180,730
Consideration receivable			9,244	9,244
Total consideration	125,542	55,006	9,426	189,974
Net assets derecognised	(133,498)	(30,725)	(8,213)	(172,436)
Add: Non-controlling interest of net assets Cumulative exchange differences in respect of the net assets of the subsidiaries reclassified	4,413	-	-	4,413
from equity on loss of control of subsidiaries Legal fees and other related expenses for	(10,331)	(1,627)	2,031	(9,927)
disposal of subsidiaries	(1,800)	(836)	(110)	(2,746)
Net financial impact on disposal	(15,674)	21,818	3,134	9,278

The net financial impact of the disposal of subsidiaries are subject to finalization of completion accounts.

The aggregate consideration payable to the minority shareholders amounted to EUR 13.1 million (approximately S\$19.5 million) and was offset against the consideration received from the disposal of RHH.

¹ Together with the signing of the Sale and Purchase Agreement for RHH, the put option held by the minority shareholders was exercised. The minority shareholders sold their entire 15% equity interest in RHH to the Group immediately prior to the disposal of RHH, resulting in RHH becoming a wholly owned subsidiary of the Group before completion of the disposal.

NOTES TO THE CONDENSED INTERIM FINANCIAL STATEMENTS For the half year ended 30 September 2025

25. Subsequent event

On 2 October 2025, the Group completed the disposal of its controlling interest in Quantium Solutions (Australia) Pty Ltd ("QSAU"), a wholly-owned subsidiary of the Group. The disposal resulted in a loss of control over QSAU.

The Group is still in the process of assessing the financial impact of the disposal, which will be subject to finalisation of completion accounts.

OTHER INFORMATION REQUIRED BY LISTING RULE APPENDIX 7.2 For the half year ended 30 September 2025

Other Information Required by Listing Rule Appendix 7.2

(1) Review

The condensed interim financial statements of Singapore Post Limited and its subsidiaries (the "Group") as at and for the half year ended 30 September 2025 have not been audited or reviewed.

(2) Review of the performance of the group

Effective from 1 April 2025, the Group has reviewed and revised its segmental reporting structure to reflect the reorganisation of the Group into the business segments of Logistics & Letters, Post Office Network, and Property Assets.

The Group has also reviewed and revised its basis of allocating corporate and support costs to the segments to better reflect the consumption of shared services. Comparative figures have been restated accordingly.

	Half year ended		
	30 September		
	2025	2024	Variance
	S\$'000	S\$'000	%
		(Restated)	
Revenue			
Logistics & Letters	153,524	229,357	(33.1)
Post Office Network	5,729	6,653	(13.9)
Property Assets	40,645	39,325	3.4
Inter-segment eliminations ¹	(11,490)	(15,771)	(27.1)
Total revenue	188,408	259,564	(27.4)
Operating profit			
Logistics & Letters	(4,358)	13,674	N.M.
Post Office Network	(5,796)	(6,663)	(13.0)
Property Assets	23,903	24,718	(3.3)
Corporate ²	(8,027)	(14,908)	(46.2)
Total operating profit	5,722	16,821	(66.0)

¹ Intra-segment and inter-segment eliminations relate to the elimination of intra-segment and inter-segment billings for internal services to better reflect the profitability of each business segment.

² Corporate refers to unallocated corporate overhead items.

OTHER INFORMATION REQUIRED BY LISTING RULE APPENDIX 7.2 For the half year ended 30 September 2025

Other Information Required by Listing Rule Appendix 7.2

Group Performance

For H1 FY25/26, the Group recorded revenue of S\$188.4 million, a decline of 27.4% YoY from S\$259.6 million, reflecting a challenging operating environment for the logistics business. Improved performance in the Property Assets segment was offset by lower revenues from the Logistics & Letters and Post Office Network segments. As a result, Group operating profit declined 66.0% YoY from S\$16.8 million to S\$5.7 million, in line with the softer revenue performance.

More details on the revenue and operating profit performance of the segments are provided below.

1. Logistics & Letters

Logistics & Letters segment comprises post and parcel related activities which encompass the collection, sortation, transportation and distribution of domestic and international mail and parcels. It also comprises eCommerce logistics, warehousing, fulfilment and distribution services, as well as others such as financial services.

The Logistics & Letters segment recorded revenue of S\$153.5 million, a decline of 33.1% YoY from S\$229.4 million, primarily due to a drop in domestic and cross-border delivery volumes. In particular, cross-border eCommerce delivery volumes declined by 63% YoY amidst a challenging operating environment. Domestic eCommerce volume was lower in H1 due to competitive pressure. Letter mail volume continued its structural decline.

The Group has streamlined its cross-border operations and initiated cost management measures to align with the reduced cross-border business activity. This, along with the decline in volume related expenses arising from the volume decline, reduced segment operating costs by 26.8% YoY.

As a result of the lower revenue performance, Logistics & Letters recorded an operating loss of S\$4.4 million compared to a profit of S\$13.7 million in the prior corresponding period.

2. Post Office Network

Post Office Network segment comprises agency services, sale of products and space rental in post offices.

Post Office Network posted revenue of S\$5.7 million, a decline of 13.9% YoY from S\$6.7 million. This was mainly attributed to lower revenue from agency services which was partially mitigated by higher post office space rental.

The segment recorded a lower operating loss of S\$5.8 million compared to a loss of S\$6.7 million in the prior corresponding period. This was attributed to the cessation of several post office operations over the period which led to a 13.4% decrease in segment operating costs.

OTHER INFORMATION REQUIRED BY LISTING RULE APPENDIX 7.2 For the half year ended 30 September 2025

3. Property Assets

Property Assets include rental and related activities in property held, excluding those from post offices.

Revenue from Property Assets was higher by 3.4% YoY in H1 at S\$40.6 million compared to S\$39.3 million on higher rental income from SingPost Centre, which accounted for the bulk of the segment's revenue and profit. Overall occupancy rate at SingPost Centre, was higher at 99.2% as at 30 September 2025 compared to 98.2% as at 30 September 2024.

Operating profit was 3.3% lower at S\$23.9 million in H1 compared to S\$24.7 million in the prior corresponding period, largely due to higher operating cost such as property management services and property tax.

4. Corporate

Corporate, which refer to unallocated corporate overheads, decreased by 46.2% YoY to S\$8.0 million from S\$14.9 million in the prior corresponding period as the Group reduced its cost base to align with its streamlined operating footprint following the divestment of the Australia business in March 2025.

Operating Expenses

The Group's operating expenses declined in H1 FY25/26 in tandem with reduced international delivery volumes and cost management measures. Operating expenses amounted to S\$182.4 million, a decrease of 25.5% YoY from S\$245.0 million.

Labour and related expenses were lower by 10.9% YoY at S\$92.8 million compared to S\$104.2 million. The decline was largely due to reduced headcount and contract labour as the Group streamlined its operations.

Volume-related expenses, which include conveyance costs and outpayments for international postal terminal dues, were lower by 58.6% YoY in H1 at S\$31.6 million compared to S\$76.4 million. This was mainly due to the lower cross-border delivery volumes.

Administrative and other expenses were down by 10.4% YoY to S\$41.5 million from S\$46.3 million. This was largely due to lower professional fees, repairs and maintenance costs, and other general administrative expenses.

Depreciation and amortisation expenses fell by 8.2% YoY to S\$14.9 million from S\$16.3 million, mainly due to a decline in depreciation expenses on an IT system and furniture and fittings, as well as lower right-of-use depreciation.

Selling-related expenses declined by 29.9% YoY to S\$1.3 million from S\$1.9 million, mainly as a result of reduced digital selling and advertisement expenses.

Other Expense/Income

Other expense was S\$0.3 million compared to other income of S\$2.2 million in the prior corresponding period. This was largely attributed to trade-related exchange losses compared to exchange gains in the prior period.

OTHER INFORMATION REQUIRED BY LISTING RULE APPENDIX 7.2 For the half year ended 30 September 2025

Share of Profit of Associated Companies and Joint Venture

Share of profit of associated companies and a joint venture was lower at S\$0.1 million compared to S\$0.2 million in the prior corresponding period. This was due to the absence of contributions from Dash and Morning Express which were sold in December 2024 and July 2025 respectively.

Exceptional Items

Exceptional gain amounted to S\$13.9 million compared to an exceptional loss of S\$2.6 million in the prior corresponding period, largely arising from gains on disposals of subsidiaries and an associated company, and fair value gain on investment property.

Refer to Note 5 for details on exceptional items.

Investment Income (net)

Investment income rose to S\$7.0 million from S\$6.5 million in the prior corresponding period, driven by higher interest income on larger cash balances arising from proceeds of the divestment of the Australia business.

Finance Expenses

Finance expenses declined by 59.4% YoY to S\$5.3 million from S\$13.1 million following the repayment of the Group's Australian dollar denominated borrowings in March 2025, utilising a portion of the proceeds from the divestment of the Australia business.

Income Tax Expenses

Income tax expense decreased by 86.8% YoY to S\$0.9 million from S\$6.6 million largely due to a decline in tax provision due to the lower operating performance.

Discontinued Operations

Discontinued operations comprise the Australia business under the SPAI Group which was sold in March 2025 and included in the prior period, as well as the freight forwarding businesses of FHPL and RHH, and subsidiaries of QS Group which were divested in H1.

Loss from discontinued operations amounted to S\$2.2 million compared to a profit of S\$21.0 million in the same period last year.

Net Profit

Net profit attributable to equity holders decreased by 12.8% YoY to \$\$19.7 million from \$\$22.6 million.

Excluding exceptional items, underlying net profit amounted to \$\$5.5 million, a decline of 78.0% from \$\$25.2 million. This was largely due to the challenging operating conditions in Logistics and Letters segment, and a loss on discontinued operations compared to a profit last year.

OTHER INFORMATION REQUIRED BY LISTING RULE APPENDIX 7.2 For the half year ended 30 September 2025

STATEMENT OF FINANCIAL POSITION

Assets

Total assets amounted to S\$2.1 billion as at 30 September 2025, compared to S\$2.4 billion as at 31 March 2025. The decline was largely due to the deconsolidation of certain subsidiaries following their disposals.

Current Assets

Current assets decreased to S\$683.0 million as at 30 September 2025, from S\$909.7 million as at 31 March 2025, due to lower cash balance and deconsolidation of divested entities. Net working capital position remained high with current ratio (current assets to current liabilities) at 2.5 as at 30 September 2025 compared to 2.4 as at 31 March 2025.

Cash and cash equivalents decreased to S\$594.1 million, compared to S\$696.4 million as at 31 March 2025, largely due to the special dividend distribution of S\$202.6 million partly offset by proceeds from the disposals of subsidiaries and 4PX. The Group remained in a net cash position of S\$244.5 million as at 30 September 2025.

Please refer to the Cash Flow section for details on cash flow changes.

Current trade and other receivables fell to \$\$63.7 million from \$\$100.2 million largely attributed to the disposals of subsidiaries. Trade and other receivables of the continuing operations were also lower with the decline in business volumes. The Group monitors its receivables ageing closely and promptly takes appropriate actions on overdue accounts.

Current derivative financial instruments of S\$1.6 million compared to S\$0.5 million as at 31 March 2025 pertain to currency forwards for settlement of international terminal dues.

Current financial assets, which refer to the Group's investment holdings of 4PX, were reduced to nil following the disposal of its holdings.

Other current assets declined to S\$10.0 from S\$17.1 million largely due to the deconsolidation of subsidiaries.

Assets held for sale of S\$13.6 million consist of three subsidiaries of QS Group that were pending completion of sale as at 30 September 2025, as well as 10 HDB shophouses that were put up for sale in the market in June.

Non-current Assets

The Group's non-current assets declined to \$\$1.4 billion at 30 September 2025 from \$\$1.5 billion as at 31 March 2025 largely due to the deconsolidation of subsidiaries:

- Property, plant and equipment was lower at S\$305.4 million compared to S\$320.3 million. This
 was also partly reduced by depreciation charges during the period.
- Right-of-use assets fell to S\$10.7 million from S\$17.1 million.
- Intangible assets amounted to S\$3.8 million compared to S\$90.2 million.
- Deferred income tax assets decreased to S\$0.1 million from S\$0.8 million.
- Other non-current assets fell to S\$4.2 million from S\$6.4 million.

Financial assets decreased to S\$4.1 million from S\$7.3 million due to the decline in fair value of the Group's holdings of Efficient E-Solutions.

OTHER INFORMATION REQUIRED BY LISTING RULE APPENDIX 7.2 For the half year ended 30 September 2025

Investment in associated companies was S\$20.6 million and represents the investment in GDEX. The prior period balance included Morning Express which was sold in July 2025.

Investment properties comprising largely SingPost Centre amounted to S\$1.02 billion compared to S\$1.017 billion as a result of the fair value gain recognised.

Liabilities

Total liabilities decreased to S\$670.7 million as at 30 September 2025 from S\$782.9 million as at 31 March 2025.

Current Liabilities

Current liabilities declined to S\$275.8 million from S\$379.6 million as at 31 March 2025 largely due to the deconsolidation of divested entities:

- Current trade and other payables fell to S\$234.7 million from S\$333.6 million. This was also partly due to terminal dues settlements to international postal companies.
- Current tax liabilities dropped to S\$14.6 million from S\$21.2 million.
- Current lease liabilities fell to S\$3.0 million from S\$7.2 million.

Current contract liabilities, which increased to S\$18.7 million from S\$17.6 million, was mainly due to advanced billing for office rental.

Current derivative instruments were higher at S\$2.5 million compared to S\$0.1 million. These relate to currency forwards for the settlement of terminal dues.

There were S\$2.3 million of liabilities associated with the assets held for sale which comprised three QS Group subsidiaries and 10 HDB shop houses.

Non-current Liabilities

Non-current liabilities were lower at S\$394.9 million as at 30 September 2025 compared to S\$403.3 million as at 31 March 2025 largely due to the deconsolidation of subsidiaries:

- Non-current trade and other payables decreased to S\$11.0 million from S\$14.2 million.
- Non-current lease liabilities were lower at S\$11.2 million compared to S\$13.5 million.
- Non-current deferred income tax liabilities were lower at S\$19.2 million compared to S\$21.6 million.

Non-current borrowings, which remained unchanged at about S\$349.6 million, comprise two medium-term notes.

Non-current contract liabilities of S\$3.9 million relates to the Group's postassurance collaboration that provides access to insurance products through SingPost.

Equity

Total equity was lower at S\$1.4 billion compared to S\$1.6 billion as at 31 March 2025, largely due to the reduction in retained earnings following the special dividend distribution, and elimination of non-controlling interests following disposals of FHPL and RHH.

Treasury shares were reduced to \$\$27.5 million from \$\$29.1 million following the reissue of treasury shares upon vesting of share awards on 1 April 2025.

OTHER INFORMATION REQUIRED BY LISTING RULE APPENDIX 7.2 For the half year ended 30 September 2025

Other reserves declined to S\$44.9 million from S\$53.5 million mainly due to reclassification of fair value gain of 4PX to retained earnings with the completion of the disposal.

Retained earnings were lower at S\$473.7 million compared to S\$655.7 million as at 31 March 2025. The reclassification of fair value gain of 4PX and profit for the period were offset by the S\$202.6 million special dividend to shareholders in prior year and distribution to perpetual securities holders.

Non-controlling interests were reduced to nil from S\$37.1 million. The Group gained full ownership of QSI following a capital reduction exercise where all shares owned by AIL were cancelled, and the capital returned to AIL.

Cash Flow

Operating cash flow before working capital changes was lower at S\$23.6 million compared to S\$105.6 million, due to the absence of contributions from divested businesses. Negative changes in working capital of S\$40.8 million were largely due to higher settlements of terminal dues. This, together with higher income tax paid which was largely attributed to FHPL and RHH, led to negative operating cash flow of S\$28.1 million.

Net cash flow from investing activities amounted to S\$147.3 million, compared to net cash used of S\$87.3 million in the prior corresponding period. The increase was due to proceeds from the disposals of subsidiaries, an associated company and 4PX, as well as interest income, which offset additions to property, plant and equipment.

Net cash used in financing activities was \$\$217.3 million, compared to \$\$5.2 million in the previous corresponding period. The increase was mainly due to the special dividend to shareholders of \$\$202.6 million. Other outflows included distribution to perpetual securities holders, interest payments, repayment of principal portion of lease liabilities.

As a result of the movements, cash and cash equivalents were lower at S\$594.1 million, compared to S\$696.4 million as at 31 March 2025.

OTHER INFORMATION REQUIRED BY LISTING RULE APPENDIX 7.2 For the half year ended 30 September 2025

(3) Where a forecast, or a prospect statement, has been previously disclosed to shareholders, any variance between it and the actual results.

Not applicable.

(4) A commentary at the date of the announcement of the significant trends and competitive conditions of the industry in which the group operates and any known factors or events that may affect the group in the next reporting period and the next 12 months.

SingPost is focused on strengthening the core businesses, enhancing operational efficiency, and generating sustainable value for stakeholders. This is underpinned by disciplined capital management and prudent cost control, which preserve SingPost's financial strength and flexibility to pursue future opportunities.

SingPost continues to actively engage with the Singapore Government to establish a sustainable operating model for postal services. Concurrently, the Company is actively enhancing its postal and logistics network to broaden accessibility and improve customer convenience. It has expanded its network of service touchpoints through partnerships with NTUC Cheers and Pick Lockers, increasing the number of service touchpoints to more than 2,500 across Singapore.

In the domestic delivery business, SingPost is focused on increasing its market share, expanding eCommerce processing capacity, and enhancing technological capabilities. The \$\$30 million investment in new small-parcel sorting equipment at the Regional eCommerce Logistics Hub is progressing well and remains on track to be fully operational in mid-2026.

Cross-border delivery continues to face headwinds amidst challenging operating conditions including regulatory developments such as the US tariff changes. Nevertheless, SingPost remains focused on enhancing operational efficiency and exercising cost discipline, while actively strengthening cross-border partnerships and introducing new delivery solutions to enhance service reliability for customers.

The Property Assets business continues to generate steady income and cashflows, underpinned by sustained occupancy rates, particularly at SingPost Centre. SingPost maintains an active approach to managing its property assets, prioritising yield enhancement and operational efficiency of all assets.

OTHER INFORMATION REQUIRED BY LISTING RULE APPENDIX 7.2 For the half year ended 30 September 2025

(5) Interested Person Transactions

During the half year ended 30 September 2025, the following interested person transactions were entered into by the Group:

	Nature of Relationship	Aggregate value of all interested person transactions during the financial period (excluding transactions less than S\$100,000 and transactions conducted under shareholders' mandate pursuant to Rule 920) Half year ended 30 September 2025 2024 \$\$'000 \$\$'000		under shareholders' mandate pursuant to Rule 920 (excluding transactions less than \$\$100,000) Half year ended 30 September	
Sales					
Starhub Group	Each interested person is an associate of Singapore Post Limited's controlling shareholder, Temasek Holdings (Private) Limited	-	-	-	200
Purchases					
CapitaLand Group PSA Corporation	Each interested person is an associate of Singapore Post	-	-	-	3,069 * 2,533 *
PSA Corporation		-	-	-	2,555
Starhub Group Limited's controlling shareholder, Temasek Holdings (Private) Limited		-	-	5,782	
					<u> </u>
Total interested perso	n transactions	-		-	5,982

Note

All the transactions set out in the above table were based on the Group's interested person transactions register. They were either based on contractual values for the duration of the contracts (which vary from 1 year to 4 years) or annual values for open-ended contracts.

^{*} Include contracts of duration exceeding one year.

OTHER INFORMATION REQUIRED BY LISTING RULE APPENDIX 7.2 For the half year ended 30 September 2025

(6) Confirmation by the Board pursuant to rule 720(1) of the Listing Manual

The Board had received undertakings from all its directors and executive officers in the format as set out in Appendix 7.7 in pursuant to Rule 720(1) of the listing manual of the Singapore Exchange Securities Trading Limited.

(7) Confirmation by the Board pursuant to rule 705(5) of the Listing Manual

On behalf of the Board of Directors of the Company, we, the undersigned, hereby confirm to the best of our knowledge that nothing has come to the attention of the Board of Directors of the Company which may render the unaudited condensed interim financial statements for the half year ended 30 September 2025 to be false or misleading in any material aspect.

On behalf of the Board of Directors

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MS TEO SWEE LIAN

Chairman

Singapore 10 November 2025 MR CHNG LAY CHEW

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Director