Company Registration No. 200101065H

Santak Holdings Limited and its Subsidiaries

Financial Results
For the Financial Year ended 30 June 2025

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#### CONDENSED CONSOLIDATED INCOME STATEMENT

## For the Financial Year ended 30 June 2025

	Note	6 months ended 30 June 2025 S\$'000	6 months ended 30 June 2024 S\$'000	The Group Change	12 months ended 30 June 2025 S\$'000	12 months ended 30 June 2024 S\$'000	Change
Revenue	4.2	3,311	3,408	(2.8)	7,365	8,182	(10.0)
Cost of sales		(3,498)	(3,699)	(5.4)	(7,677)	(8,777)	(12.5)
Gross loss	-	(187)	(291)	(35.7)	(312)	(595)	(47.6)
Other income Distribution and selling		10	40	(75.0)	42	52	(19.2)
expenses Administrative expenses Other expenses Finance costs Finance income		(334) (728) (43) (14) 39	(426) (680) 22 (11) 90	(21.6) 7.1 n.m 27.3 (56.7)	(700) (1,459) (43) (22) 103	(846) (1,434) (58) (23) 187	(17.3) 1.7 (25.9) (4.3) (44.9)
Loss before tax Taxation	5 6	(1,257)	(1,256)	0.1 n.m	(2,391)	(2,717)	(12.0) n.m
Loss for the period	=	(1,256)	(1,256)	0.0	(2,390)	(2,717)	(12.0)
Loss attributable to:							
Owners of the Company Loss for the period	-	(1,256)	(1,256)	0.0	(2,390)	(2,717)	(12.0)
Loss for the year attributable to owners of the Company		(1,256)	(1,256)	0.0	(2,390)	(2,717)	(12.0)
Loss per share attributable to owners of the Company (cents per share)	•						
Basic Diluted	_	(1.17) (1.17)	(1.17) (1.17)		(2.22) (2.22)	(2.53) (2.53)	_
Loss per share (cents per	-						
<b>share)</b> Basic Diluted	-	(1.17) (1.17)	(1.17) (1.17)		(2.22) (2.22)	(2.53) (2.53)	_

<sup>\*</sup> Denotes less than S\$1,000

#### CONDENSED CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

## For the Financial Year ended 30 June 2025

	The Group						
	6 months ended 30 June 2025	6 months ended 30 June 2024	Change	12 months ended 30 June 2025	12 months ended 30 June 2024	Change	
	S\$'000	S\$'000	%	S\$'000	S\$'000	%	
Loss for the year	(1,256)	(1,256)	0.0	(2,390)	(2,717)	(12.0)	
Other comprehensive income/(expense): Items that may be reclassified subsequently to profit or loss: Foreign currency Translation	(74)	24	n.m	125	(2)	n.m	
Total other comprehensive income /(loss) for the period, net of taxation	(74)	24	n.m	125	(2)	n.m	
Total comprehensive loss for the period	(1,330)	(1,232)	8.0	(2,265)	(2,719)	(16.7)	
Total comprehensive loss attributable to: Owners of the Company	(1,330)	(1,232)	8.0	(2,265)	(2,719)	(16.7)	
Attributable to: Owners of the Company Total comprehensive loss for the period	(1,330)	(1,232)	8.0	(2,265)	(2,719)	(16.7)	
Total comprehensive loss for the period attributable to equity owners of the Company	(1,330)	(1,232)	8.0	(2,265)	(2,719)	(16.7)	

## CONDENSED STATEMENTS OF FINANCIAL POSITION AS AT 30 JUNE 2025

	Note	Gro 30 Ju		Com 30 J	pany lune
		2025	2024	2025	2024
Non-current assets		S\$'000	S\$'000	S\$'000	S\$'000
Property, plant and equipment Right-of-use assets	7	3,504 607	3,493 352	47 -	55 -
nvestments in subsidiary companies		-	-	8,356	8,356
ntangible assets Deferred tax assets Other receivables		8 8 95	11 7 74	- 8 -	7 -
		4,222	3,937	8,411	8,418
Current assets					
nventories	8	296	644	-	-
rade receivables	9	1,261	1,443	- *	-
Other receivables Prepayments		154 77	169 67	23	- 18
oan to a subsidiary company Uue from subsidiary companies	10	-	-	-	-
(non-trade)		_	_	2,074	2,052
Cash and cash equivalents	11	3,621	5,366	23	27
		5,409	7,689	2,120	2,097
Current liabilities					
rade payables		812	805	-	_
Other payables		656	698	337	307
ease liabilities	12	236	137	-	-
		1,704	1,640	337	307
let current assets		3,705	6,049	1,783	1,790
lon-current liabilities	40	445	000		
ease liabilities Provisions	12	445 35	239 35	-	-
		480	274	-	-
let assets		7,447	9,712	10,194	10,208
Equity attributable to owners o	f				
the Company Share capital Translation reserve	13	12,852 (62)	12,852 (187)	12,852	12,852
Accumulated losses		(5,343)	(2,953)	(2,658)	(2,644)
Accumulated losses		( , ,	,	, ,	

<sup>\*</sup> Denotes less than S\$1,000

# Condensed Statements of Changes in Equity For the 12 months ended 30 June 2025

## Attributable to owners of the Company

2025 Group	Share capital (Note 13) \$'000	Accumulated losses \$'000	Translation Reserve \$'000	Total Equity \$'000
At 1 July 2024	12,852	(2,953)	(187)	9,712
Loss for the year	-	(2,390)	-	(2,390)
Other comprehensive loss Foreign currency translation	_	_	125	125
Other comprehensive loss for the year, net of taxation	-	-	125	125
Total comprehensive loss for the year	_	(2,390)	125	(2,265)
At 30 June 2025	12,852	(5,343)	(62)	7,447

# Condensed Statements of Changes in Equity For the 12 months ended 30 June 2024

## Attributable to owners of the Company

2024 Group	Share capital (Note 13) \$'000	Accumulated losses \$'000	Translation Reserve \$'000	Total Equity \$'000
At 1 July 2023	12,852	(236)	(185)	12,431
Loss for the year	_	(2,717)	-	(2,717)
Other comprehensive loss Foreign currency translation			(2)	(2)
Other comprehensive loss for the year, net of taxation	-	-	(2)	(2)
Total comprehensive loss for the year	_	(2,717)	(2)	(2,719)
At 30 June 2024	12,852	(2,953)	(187)	9,712

# Condensed Statements of Changes in Equity For the 12 months ended 30 June 2025

	Attributable to owners of the Company				
2025 Company	Share capital (Note 13) \$'000	Retained earnings \$'000	Total equity \$'000		
At 1 July 2024	12,852	(2,644)	10,208		
Loss for the year, representing total comprehensive loss for the year	-	(14)	(14)		
At 30 June 2025	12,852	(2,658)	10,194		
2024					
At 1 July 2023	12,852	1,346	14,198		
Loss for the year, representing total comprehensive loss for the year	-	(3,990)	(3,990)		
At 30 June 2024	12,852	(2,644)	10,208		

# Condensed Consolidated Statement of Cash Flow For the 12 months ended 30 June 2025

	The	Group
	12 months ended 30 June 2025 \$'000	12 months ended 30 June 2024 \$'000
Cash flows from operating activities Loss before tax	(2,391)	(2,717)
Adjustments for:  Depreciation of property, plant and equipment Depreciation of right-of-use assets Amortisation of intangible assets Write-off of property, plant and equipment	173 175 3	192 140 6 *
Gain on disposal of property, plant and equipment Interest expense – lease liabilities Interest income (Write back)/write down of inventories (net) Unrealised exchange loss/(gain)	(2) 22 (103) (8) 1	23 (187) 138 (1)
Operating cash flows before changes in working capital	(2,130)	(2,406)
Changes in working capital		
Decrease/(increase) in: Inventories Trade receivables and other receivables Prepayments	355 98 (8)	949 602 12
Decrease in: Trade payables and other payables	(8)	(308)
Total changes in working capital	437	1,255
Cash flows used in operations Interest received	(1,693) 123	(1,151) 195
Net cash flows used in operating activities	(1,570)	(956)
Cash flows from investing activities Purchase of property, plant and equipment Proceeds from sale of property, plant and equipment	(17) 2	(3)
Net cash flows used in investing activities	(15)	(3)

<sup>\*</sup> Denotes less than S\$1,000

# Condensed Consolidated Statement of Cash Flow For the 12 months ended 30 June 2025

	The Group	
	12 months ended 30 June 2025 \$'000	12 months ended 30 June 2024 \$'000
Cash flows from financing activities Interest paid Payment of principal portion of lease liabilities	(22) (124)	(23) (130)
Net cash flows used in financing activities	(146)	(153)
Net decrease in cash and cash equivalents Effect of exchange rate changes on cash and cash equivalents Cash and cash equivalents at beginning of year	(1,731) (14) 5,366	(1,112) (*) 6,478
Cash and cash equivalents at end of year	3,621	5,366

<sup>\*</sup> Denotes less than S\$1,000

## Notes to the Condensed Consolidated Financial Statements For the 12 months ended 30 June 2025

#### 1. Corporate information

Santak Holdings Limited is a limited liability company, incorporated and domiciled in Singapore and is listed on the Catalist Board of the Singapore Exchange Securities Trading Limited. These condensed consolidated financial statements comprise the Company and its subsidiaries (collectively, "the Group").

The registered office and principal place of business of the Company is located at 4 Clementi Loop #01-01, Singapore 129810.

The principal activities of the Company are those of investment holding and providing managerial, administrative, supervisory and consultancy services to any company in which the Company has an interest. The principal activities of the Group are:

- a) Manufacturing and trading of precision machined components and
- b) Trading and distribution of electronic, electrical and mechanical components/ products.

There have been no significant changes in these activities during the financial year.

#### 2. Summary of material accounting policies

#### 2.1 Basis of preparation

The consolidated financial statements of the Group and the statement of financial position and statement of changes in equity of the Company have been prepared in accordance with Singapore Financial Reporting Standards (International) ("SFRS(I)").

The condensed interim financial statements for the six months and full year ended 30 June 2025 have been prepared in accordance with SFRS(I) 1-34 *Interim Financial Reporting* issued by the Accounting Standards Committee under the Accounting and Corporate Regulatory Authority of Singapore. The condensed interim financial statements do not include all the information required for a complete set of financial statements. However, selected explanatory notes are included to explain events and transactions that are significant to an understanding of the changes in the Group's financial position and performance of the Group since the last annual financial statements.

The financial statements have been prepared on the historical cost basis except as disclosed in the accounting policies below.

The financial statements are presented in Singapore Dollars ("SGD" or "\$"), which is the functional currency of the Company except where otherwise indicated.

#### 2. Summary of material accounting policies

#### 2.2 Adoption of new and amended standards and interpretations

The accounting policies adopted are consistent with those of the previous financial year which were prepared in accordance with SFRS(I)s, except for the adoption of a number of new and amended standards effective for annual periods beginning on or after 1 January 2024.

The Group has not adopted the following standards applicable to the Group that have been issued but not yet effective and are not expected to have a material impact on the financial statements in the financial year of initial application on the adoption of the standards below:

Description	Effective for annual periods on or after
Amendments to SFRS(I) 1-21: The Effects of Changes in Foreign Exchange Rates: Lack of Exchangeability	1 January 2025
Amendments to SFRS(I) 9 and SFRS(I) 7: Classification and Measurement of Financial Instruments	1 January 2026
Amendments to SFRS (I) 1,7,9,10,1-7: Annual Improvements to SFRS(I)s Volume 11	1 January 2026
Amendments to SFRS(I) 9 and SFRS(I) 7: Contracts Referencing Nature-dependent Electricity	1 January 2026
SFRS(I) 18: Presentation and Disclosure in Financial Statements	1 January 2027
SFRS(I) 19: Subsidiaries without Public Accountability: Disclosures Amendments to SFRS(I) 10: Consolidated Financial Statements and	1 January 2027
SFRS(I) 1-28: Investments in Associates and Joint Ventures: Sale or Contribution of Assets between an Investor and its Associate or Joint Venture	To be determined

#### 2.3 Significant accounting judgement and estimates

The preparation of the Group's condensed financial statements require management to make judgements, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities. Uncertainty about these assumptions and estimates could result in outcomes that require a material adjustment to the carrying amount of the asset or liability affected in future periods.

The significant judgements made by management in applying the Group's accounting policies and the key sources of estimation uncertainty were the same as those that applied to the consolidated financial statements as at and for the year ended 30 June 2024.

#### 3. Seasonal operations

The Group's businesses are not affected significantly by seasonal or cyclical factors during the financial period.

#### 4. Segment information

For management purposes, the Group is organised into three main operating divisions, namely Precision engineering, Trading and distribution and Investment and management services:

Precision engineering: Manufacturing and trading of precision machined

components.

Trading and distribution: Trading and distribution of electronic, electrical and

mechanical components/products.

Investment and management

services:

Investments holding, provision of management, administrative, supervisory and consultancy services

to Group entities.

Management monitors the operating results of its business segments separately for the purpose of making decisions about resource allocation and performance assessment.

#### 4.1 Reportable Segments

1 Jan 2025 to 30 June 2025	Precision engineering	Trading and distribution	services	eliminations	Total
Revenue	\$'000	\$'000	\$'000	\$'000	\$'000
Sales to external customers	1,457	1,854	-	-	3,311
Inter-segment sales	-	-	546	(546)	-
Total revenue	1,457	1,854	546	(546)	3,311
Results					
Interest income	39	-	-	-	39
Interest expense - lease liabilities  Depreciation of plant and	(14)	-	-	-	(14)
equipment	(75)	(*)	(4)	-	(79)
Depreciation of right-of- use assets Amortisation of	(103)	-	-	-	(103)
intangible assets	(1)	-	(*)	-	(1)
Other non-cash expense Taxation	13 -	- -	- 1	- -	13 1
Segment (loss)/profit	(1,250)	17	2	(25)	(1,256)
Group Assets Additions to non-current					
assets Segment assets	12 8,388	- 1,516	1 10,532	- (10,805)	13 9,631
<b>Liabilities</b> Segment liabilities	7,862	464	337	(6,479)	2,184

<sup>\*</sup>Denotes less than S\$1,000

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# Notes to the Condensed Consolidated Financial Statements For the 12 months ended 30 June 2025

## 4. Segment information (Cont'd)

#### 4.1 Reportable Segments (cont'd)

			Investment and	Adjustments	
1 Jan 2024 to 30 June 2024	Precision engineering \$'000	Trading and distribution \$'000	management services \$'000	-	<b>Total</b> \$'000
Revenue Sales to external	·	·	Ψ	Ψ 000	·
customers Inter-segment sales	1,003 -	2,405 -	- 574	- (574)	3,408
Total revenue	1,003	2,405	574	(574)	3,408
Results					
Interest income	90	-	-	-	90
Interest expense - lease liabilities	(11)	-	-	-	(11)
Depreciation of plant and equipment	(89)	(*)	(6)	-	(95)
Depreciation of right-of- use assets Amortisation of	(70)	-	-	-	(70)
intangible assets	(2)	-	(1)	-	(3)
Other non-cash expense Taxation	(111) -	-	- *	-	(111) *
Segment (loss)/profit	(1,404)	74	(3,956)	4,030	(1,256)
Group Assets Additions to non-current					
assets Segment assets	10,083	1,627	- 10,515	(10,599)	11,626
<b>Liabilities</b> Segment liabilities	7,319	561	307	(6,273)	1,914

<sup>\*</sup>Denotes less than S\$1,000

## 4. Segment information (Cont'd)

## 4.1 Reportable Segments (cont'd)

1 July 2024 to 30 June 2025	Precision engineering	Trading and distribution	Investment and management services	Adjustments and eliminations	Total
	\$'000	\$'000	\$'000	\$'000	\$'000
Revenue Sales to external customers Inter-segment sales	3,379	3,986	- 1,068	- (1,068)	7,365
			1,000	(1,000)	
Total revenue	3,379	3,986	1,068	(1,068)	7,365
Results					
Interest income	103	-	-	-	103
Interest expense - lease liabilities	(22)	-	-	-	(22)
Depreciation of plant and equipment	(164)	(*)	(9)	-	(173)
Depreciation of right-of- use assets	(175)	-	-	-	(175)
Amortisation of intangible assets Other non-cash	(3)	-	(*)	-	(3)
expense	10	-	-	-	10
Taxation	- (2.447)	- -	1	- (42)	1
Segment (loss)/profit	(2,417)	54	(14)	(13)	(2,390)
Group Assets Additions to non-current					
assets	15	1	1	-	17
Segment assets	8,388	1,516	10,532	(10,805)	9,631
<b>Liabilities</b> Segment liabilities	7,862	464	337	(6,479)	2,184

<sup>\*</sup>Denotes less than S\$1,000

## 4. Segment information (Cont'd)

## 4.1 Reportable Segments (cont'd)

1 July 2023 to 30 June 2024	Precision engineering	Trading and distribution	Investment and management services	Adjustments and eliminations	Total
	\$'000	\$'000	\$'000	\$'000	\$'000
Revenue Sales to external customers Inter-segment sales	3,207	4,975 -	- 1,098	(1,098)	8,182 -
Total revenue	3,207	4,975	1,098	(1,098)	8,182
Results				-:-	
Interest income	187	-	-	-	187
Interest expense - lease liabilities Depreciation of plant and	(23)	-	-	-	(23)
equipment	(180)	(1)	(11)	-	(192)
Depreciation of right-of- use assets Amortisation of intangible	(140)	-	-	-	(140)
assets	(5)	-	(1)	-	(6)
Other non-cash expense Taxation	(138) -	-	- *	- -	(138)
Segment (loss)/profit	(2,908)	152	(3,990)	4,029	(2,717)
Group Assets Additions to non-current assets Segment assets	3 10,083	- 1,627	- 10,515	- (10,599)	3 11,626
<b>Liabilities</b> Segment liabilities	7,319	561	307	(6,273)	1,914

<sup>\*</sup>Denotes less than S\$1,000

# Notes to the Condensed Consolidated Financial Statements For the 12 months ended 30 June 2025

## 4. Segment information (Cont'd)

#### 4.2 Disaggregation of revenue

## The Group 6 months ended 30 June

	Precision engineering			Trading and distribution		Total revenue	
	2025	2024	2025	2024	2025	2024	
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	
Types of goods or services:							
Sales of goods	1,457	1,003	1,854	2,405	3,311	3,408	
Primary geographical markets							
Singapore	82	90	-	-	82	90	
United States of America	-	1	1,798	2,302	1,798	2,303	
Thailand	1,018	134	-	-	1,018	134	
Ireland	306	769	-	-	306	769	
Malaysia	51	9	33	78	84	87	
Others	-	-	23	25	23	25	
	1,457	1,003	1,854	2,405	3,311	3,408	
Timing of transfer of goods or services							
At a point in time	1,457	1,003	1,854	2,405	3,311	3,408	

## Notes to the Condensed Consolidated Financial Statements For the 12 months ended 30 June 2025

## 4. Segment information (Cont'd)

#### 4.2 Disaggregation of revenue (cont'd)

## The Group 12 months ended 30 June

	Precision engineering Trading and distribution		•	Total revenue		
	<b>2025</b> \$'000	<b>2024</b> \$'000	<b>2025</b> \$'000	<b>2024</b> \$'000	<b>2025</b> \$'000	<b>2024</b> \$'000
Types of goods or services:						
Sales of goods	3,379	3,207	3,986	4,975	7,365	8,182
Primary geographical markets						
Singapore	145	190	-	-	145	190
United States of America	1	1	3,881	4,807	3,882	4,808
Thailand	2,227	1,828	-	-	2,227	1,828
Ireland	938	1,140	-	-	938	1,140
Malaysia	68	48	82	127	150	175
Others	-	-	23	41	23	41
	3,379	3,207	3,986	4,975	7,365	8,182
Timing of transfer of goods or services	0.070	0.007	0.000	4.075	7.005	0.400
At a point in time	3,379	3,207	3,986	4,975	7,365	8,182

#### \*A breakdown of sales:

	Group		
	30 June 2025	30 June 2024	Change
	S\$'000	S\$'000	%
Sales reported for first half year	4,054	4,774	(15.1)
Operating loss after tax before deducting non- controlling interests reported for first half year	(1,134)	(1,461)	(22.4)
Sales reported for second half year	3,311	3,408	(2.8)
Operating loss after tax before deducting non- controlling interests reported for second half year	(1,256)	(1,256)	-

#### 5. Loss before tax

#### 5.1 The following significant items were credited/(charged) to arrive at the loss before tax

	6 months	6 months	12 months	12 months
	ended 30	ended 30	ended 30	ended 30
	June 2025	June 2024	June 2025	June 2024
	S\$'000	S\$'000	S\$'000	S\$'000
Income Other income Interest income Gain on disposal of property, plant equipment	10	40	42	52
	39	90	103	187
	and -	-	2	-
Expenses Interest expense – lease liabilities Depreciation of property, plant and Depreciation of right-of-use assets Amortisation of intangible assets Write-back/(write-down) of Invento Write-off of property, plant and equ Foreign exchange (loss)/gain	(103) (1) ries, net 13 ipment - (57)	(11) (95) (70) (3) (111) - 23	(22) (173) (175) (3) 8 - (43)	(23) (192) (140) (6) (138) (*) (56)
Management personnel compensa (including directors)	(571)	(507)	(1,112)	(1,066)

#### 5.2 Related party transactions

There are no material related party transactions apart from those disclosed elsewhere in the financial statements.

## 6. Taxation

	6 months ended 30 June 2025 \$'000	GROUP 6 months ended 30 June 2024 \$'000	12 months ended 30 June 2025 \$'000	12 months ended 30 June 2024 \$'000
Current income tax				
- Under provision in respect of previous years	-	-	-	-
Deferred tax				
- Origination and reversal of temporary differences	1	*	1	*
Income tax credit recognised in profit or loss	1	*	1	*

<sup>\*</sup> Denotes less than S\$1,000

## Notes to the Condensed Consolidated Financial Statements For the 12 months ended 30 June 2025

## 7. Property, plant and equipment

During the six months ended 30 June 2025, the Group acquired assets amounting to \$13,000 (30 June 2024: \$Nil) and disposed of assets with net book value amounting to \$\* (30 June 2024: \$\*).

#### 8. Inventories

	Gro	up
	<b>30 June 2025</b> \$'000	<b>30 June 2024</b> \$'000
Raw materials Work-in-progress Finished goods	95 40 161	144 167 333
Total inventories at lower of cost and net realisable value	296	644

The allowance for obsolete inventories as at 30 June 2025 amounted to \$213,000 (30 June 2024: \$222,000).

#### 9. Trade receivables

	Gr	oup
	<b>30 June 2025</b> \$'000	30 June 2024 \$'000
Trade receivables	1,261	1,443
Less: Allowance for impairment of trade receivables	-	-
Total trade receivables	1,261	1,443

#### 10. Loan to a subsidiary company

	Com	npany
	<b>30 June 2025</b> \$'000	<b>30 June 2024</b> \$'000
Loan to a subsidiary company	4,030	4,030
Less: Impairment allowance	(4,030)	(4,030)
	-	-
	<del></del>	

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<sup>\*</sup> Denotes less than S\$1,000

#### 11. Cash and cash equivalents

	Gro	Group		pany
	<b>30 June</b> <b>2025</b> \$'000	<b>30 June</b> <b>2024</b> \$'000	<b>30 June</b> <b>2025</b> \$'000	<b>30 June</b> <b>2024</b> \$'000
Short-term deposits (cash equivalent)	2,885	4,736	-	-
Cash at banks and on hand	736	630	23	27
Total cash and cash equivalents	3,621	5,366	23	27

Short-term deposits held with banks in Singapore for 1 month term (30 June 2024: 1 to 3 months) earns interest at the banks' prevailing short-term deposits rates. Cash at banks earns interest at floating rates based on daily bank deposit rates

#### 12. Borrowings

Aggregate amount of group's borrowings and debt securities.

#### Amount repayable in one year or less, or on demand

As at 30	/06/2025	As at 30	/06/2024
Secured	Unsecured	Secured	Unsecured
S\$	S\$	S\$	S\$
1,000	235,000	1,000	136,000

#### Amount repayable after one year

As at 30/06/2025		As at 30/06/2024		
Secured	Unsecured	Secured	Unsecured	
S\$	S\$	S\$	S\$	
1,000	444,000	1,000	238,000	

#### **Details of any collateral**

Secured lease liabilities are secured over copier machines. The unsecured lease liabilities relate to leased premise of the Group used in Singapore business operations.

## Notes to the Condensed Consolidated Financial Statements For the 12 months ended 30 June 2025

#### 13. Share capital

	Group and Company			
	2025		2025	
Issued and fully paid ordinary shares	No. of shares	\$'000	No. of shares	\$'000
At 1 July and 30 June	107,580,980	12,852	107,580,980	12,852

There were no treasury shares as at 30 June 2025 (30 June 2024: Nil).

There were no shares held as treasury shares as at 30 June 2025 (30 June 2024: Nil).

There were no share options and no convertibles as at 30 June 2025 (30 June 2024: Nil).

The Company did not have any subsidiary holdings during and at the end of the current financial year reported on (30 June 2024: Nil).

#### 14. Net asset value

	Gro 30 June 2025	•	Com 30 June 2025	
Net asset value per ordinary share based on issued share capital at the end of the financial year (in cents):	6.92	9.03	9.48	9.49

#### 15. Subsequent events

There are no known subsequent events which have led to adjustments to this set of financial statements.

 Whether the figures have been audited or reviewed and in accordance with which auditing standard or practice.

The figures have not been audited nor reviewed by the auditors.

2. Where the figures have been audited or reviewed, the auditors' report (including any qualifications or emphasis of a matter).

Not applicable.

- 3. Where the latest financial statements are subject to an adverse opinion, qualified opinion or disclaimer of opinion:
  - (a) Updates on the efforts taken to resolve each outstanding audit issue.
  - (b) Confirmation from the Board that the impact of all outstanding audit issues on the financial statements have been adequately disclosed.

Not applicable.

- 4. A review of the performance of the group, to the extent necessary for a reasonable understanding of the group's business. It must include a discussion of the following:-
  - (a) any significant factors that affected the turnover, costs, and earnings of the group for the current financial period reported on, including (where applicable) seasonal or cyclical factors; and
  - (b) any material factors that affected the cash flow, working capital, assets or liabilities of the group during the current financial period reported on.

#### **Review of Income Statement**

Revenue decreased by 10.0% from S\$8.18 million in FY2024 to S\$7.37 million in FY2025. The decrease was mainly due to lower sales derived from the Group's Trading & Distribution Division's ("T&D") at S\$3.99 million, a drop of S\$0.99 million or 19.9% compared to FY2024. The decrease in sales in T&D compared to the prior year was mainly due to the lower demand from its security/access control systems business. On the other hand, the Group's Precision Engineering Division's ("PE") revenue was at S\$3.38 million in FY2025, represents a slight increase of S\$0.17 million or 5.4% compared to FY2024 mainly attributable to higher demand from the computer/server data storage sector.

The Group registered a lower gross loss of approximately \$\$0.31 million in FY2025 compared to a gross loss of \$\$0.60 million in FY2024 resulting in a lower negative gross margin of 4.2% in FY2025 versus negative gross margin of 7.3% in FY2024. This was mainly the results of an improvement in PE's production activities level and machines utilization rate in FY2025 compared to prior year. Despite the improvement, as the turnover and production activities level still remained low resulting in inadequate level of economy of scale achieved, the Group's gross margin remained negative in FY2025.

Other expenses decreased by \$\$0.02 million from approximately \$\$0.06 million in FY2024 to \$\$0.04 million in FY2025. This was due to foreign exchange loss of \$\$0.04 million in FY2025 compared to \$\$0.06 million in FY2024 principally arising from the weakness of USD against both SGD and RM in FY2025. Other income was slightly higher in the previous year mainly due to the write-back of advanced consideration from customers on cancellation of projects. The Group's distribution and selling expenses decreased by \$\$0.15 million or 17.3% to approximately \$\$0.70 million in FY2025 primarily due to lower payroll related and commission cost in FY2025 compared to FY2024. The Group's administrative expenses increased marginally by \$\$0.03 million or 1.7% to approximately \$\$1.46 million in FY2025 compared to FY2024 mainly resulting from higher directors' and professional fees expense in FY2025 compared to FY2024.

The decrease in finance income by approximately S\$0.08 million or 44.9% to approximately S\$0.10 million in FY2025 was because of a decrease in interest income from the short-term deposit placed with a bank in Singapore as a result of both lower short-term deposit balance and interest rates during FY2025 compared to previous year.

Loss before and after tax of S\$2.39 million for FY2025 represents a lower loss by S\$0.33 million or 12.0% compared to the loss before and after tax of S\$2.72 million in FY2024. The Group's basic and diluted loss per share were both 2.22 cents for FY2025 versus the previous year basic and diluted loss per share of 2.53 cents.

#### **Review of Financial Position**

The increase in right-of-use assets by S\$0.26 million to S\$0.61 million as at 30 June 2025 versus 30 June 2024 arose from the extension renewal of the operating lease of the Group's Singapore premise and partially offset by amortization of the right-of-use assets during FY2025. The decrease in inventories by approximately S\$0.34 million to S\$0.30 million as at 30 June 2025 compared to S\$0.64 million as at 30 June 2024 was mainly due to lower production activities amid decrease in PE sale in the last quarter of FY2025 arising from the change in major customers of PE. The decrease in trade receivables by approximately S\$0.18 million as at 30 June 2025 versus 30 June 2024 were in line with the lower sales recorded during the last quarter of FY2025.

The slight increase in other receivables by approximately \$\$0.01 million was mainly due to higher rental deposit on the extension renewal of the operating lease of the Group's Singapore premise in FY2025. The slight increase in prepayment by around \$\$0.01 million was principally the results of increase in prepayment to a supplier and professional service provider.

The cash and cash equivalents of S\$3.62 million as at 30 June 2025 comprised of short-term deposits of S\$2.89 million for 1 month term held with a bank in Singapore and cash at banks of S\$0.73 million. The decrease in cash and cash equivalents by S\$1.75 million from S\$5.37 million as at 30 June 2024 to S\$3.62 million as at 30 June 2025 is explained in the cash flow explanation in the following section below.

The decrease in other payables by \$\$0.04 million to \$\$0.66 million as at 30 June 2025 was mainly due to lower accruals of sales commission and payroll related cost. The increase in lease liabilities by approximately \$\$0.30 million to \$\$0.68 million as at 30 June 2025 was mainly due to the extension renewal of the operating lease of the Group's Singapore premise and partially offset by payment of lease liabilities during FY2025.

The Group's net asset value per share was 6.92 cents as at 30 June 2025 versus 9.03 cents as at 30 June 2024.

#### **Review of Cash Flow**

The higher net cash flows used in operating activities of approximately S\$1.57 million in FY2025 compared to S\$0.96 million in FY2024 was primarily due to a lower cash inflow from working capital changes in FY2025 (which mainly arose from a smaller decrease in inventories as well as trade and other receivables balances compared to the previous year).

Net cash used in investing activities was immaterial for both FY2025 and FY2024. Net cash used in financing activities of approximately S\$0.15 million during both years were primarily for the payment of lease liabilities and interest expense.

Overall, cash and cash equivalents decreased by approximately S\$1.75 million during FY2025 to S\$3.62 million as at 30 June 2025 compared to the balance of S\$5.37 million as at 30 June 2024.

5. Where a forecast, or a prospect statement, has been previously disclosed to shareholders, any variance between it and the actual results.

Not applicable.

6. A commentary at the date of the announcement of the significant trends and competitive conditions of the industry in which the group operates and any known factors or events that may affect the group in the next reporting period and the next 12 months.

The market in which the Group operates remains demanding and competitive going forward in the current financial year ending 30 June 2026 ("FY2026") in view of the challenging and volatile economic environment. The Group will continue its marketing and cost controls efforts of the Group's operations.

The Board and the Management will continue to seek opportunities which offer potential growth for the Group and enhancement of value for the Shareholders as and when appropriate.

#### 7. Dividend

#### (a) Current Financial Period Reported On

Any dividend declared for the current financial period reported on?

No final dividend is proposed.

#### (b) If Corresponding Period of the Immediately Preceding Year

Any dividend declared for the corresponding period of the immediately preceding financial year?

No final dividend was proposed for the corresponding period of the immediately preceding financial year.

(c) Date payable

Not applicable.

(d) Books closure date

Not applicable.

8. If no dividend has been declared/recommended, a statement to that effect and the reason(s) for the decision.

No final dividend has been declared or recommended for the financial year ended 30 June 2025. This is to conserve cash for working capital and capital expenditure purposes.

9. If the Group has obtained a general mandate from shareholders for IPTs, the aggregate value of such transactions as required under Rule 920(1)(a)(ii). If no IPT mandate has been obtained, a statement to that effect.

The Group has not obtained any general mandate for Interested Person Transactions and there were no Interested Person Transactions for FY2025.

10. Disclosure of person occupying a managerial position in the issuer or any of its principal subsidiaries who is a relative of a director or chief executive officer or substantial shareholder of the issuer pursuant to Rule 704(10) in the format below. If there are no such persons, the issuer must make an appropriate negative statement.

Name	Age	Family relationship with any director and/or substantial shareholder	Current position and duties, and the year the position was first held	Details of changes in duties and position held, if any, during the year
Mr Tan Sin Hock	64	Brother of Mr Tan Chee Hawai (Group Managing Director and Substantial Shareholder) and Mr Tan Ah Wo (Substantial Shareholder). Brother-in- law of Ms Heng Kheng Hwai (Non-Executive Director and Substantial Shareholder).	Non-Executive Director since year 2021.	Nil
Ms Heng Kheng Hwai	67	Sister-in-law of Mr Tan Sin Hock (Non-Executive Director and Substantial Shareholder) and Mr Tan Ah Wo (Substantial Shareholder). Spouse of Mr Tan Chee Hawai (Group Managing Director and Substantial Shareholder).	Non-Executive Director since year 2001. Member of the Audit Committee.	Nil
Mr Tan Chee Hawai	75	Brother of Mr Tan Sin Hock (Non-Executive Director and Substantial Shareholder) and Mr Tan Ah Wo (Substantial Shareholder). Spouse of Ms Heng Kheng Hwai (Non-Executive Director and Substantial Shareholder).	Group Managing Director since year 2012. Mr Tan's main duties include overseeing the planning and review of corporate strategies and policies as well as coordinating overall management functions of the Group.	Nil

11. In the review of performance, the factors leading to any material changes in contributions to turnover and earnings by the operating segments.

Please refer to Section 4 of Other Information Required by Appendix 7C of the Catalist Rules.

12. A breakdown of the total annual dividend (in dollar value) for the issuer's latest full year and its previous full year.

Not applicable as the Company did not declare any dividend for FY2024 and FY2025.

## Other information Required by Appendix 7C of the Catalist Rules For the 12 months ended 30 June 2025

#### 13. Confirmation Pursuant to Rule 720(1) of the Catalist Rules

The Company has procured undertakings from all its directors and executive officers in the format set out in Appendix 7(H) under Rule 720(1) of the Catalist Rules.

#### BY ORDER OF THE BOARD

Lai Foon Kuen Company Secretary 26 August 2025

This announcement has been reviewed by the Company's Sponsor, Asian Corporate Advisors Pte. Ltd. (the "Sponsor"). It has not been examined or approved by the Singapore Exchange Securities Trading Limited (the "Exchange") and the Exchange assumes no responsibility for the contents of this announcement, including the correctness of any of the statements or opinions made or reports contained in this announcement.

The contact person for the Sponsor is Ms Foo Quee Yin, at 160 Robinson Road, #21-05 SBF Center, Singapore 068914, Telephone number: 6221 0271