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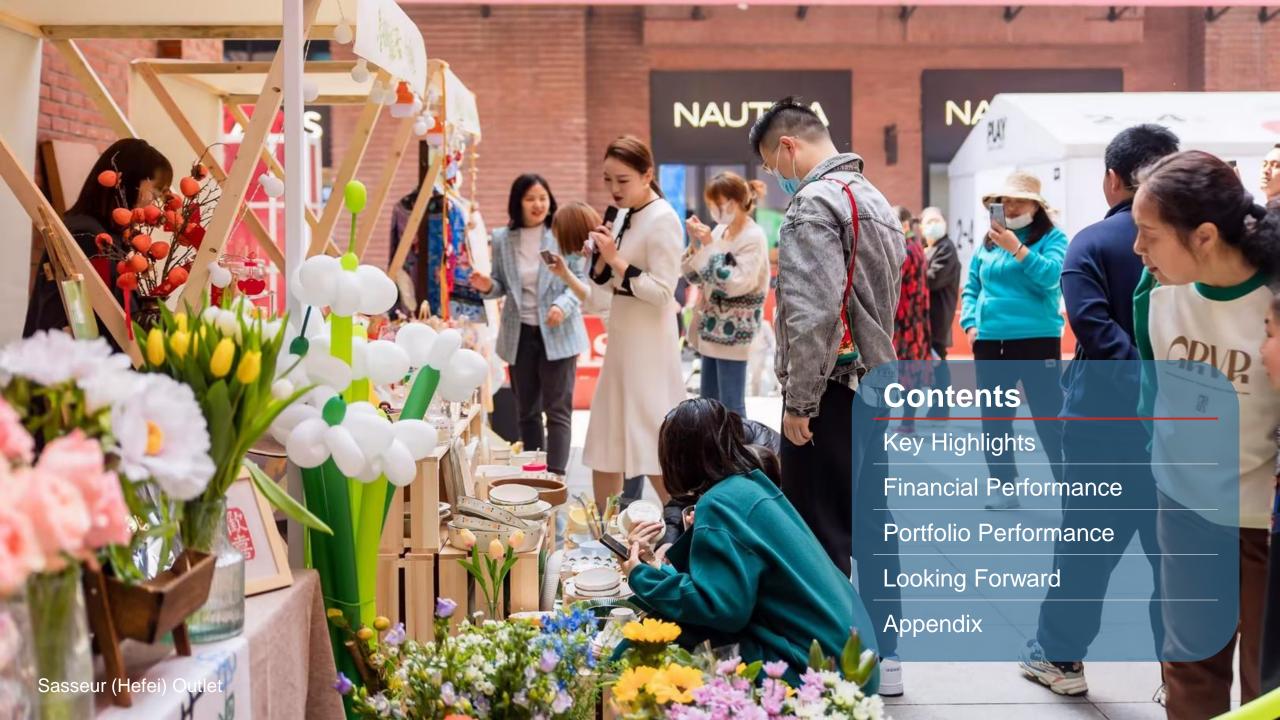
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## **Record High 1Q Sales Since Listing**

Sales in 1Q 2023 up 17.9% YoY, surpassing 1Q 2019 level, capitalising on China's recovery in consumer spending





#### **Financials**

EMA Rental Income<sup>1</sup>

S\$33.1m

▼2.1% YoY

**Distributable Income** 

**S\$23.7m** 

▼4.0% YoY

DPU<sup>2</sup>
1.849 cents
▲ 1.5% YoY



# **Capital Management**

Aggregate Leverage

**25.7%** 

Vs 31 Dec 2022: 27.6% Lowest amongst S-REITs<sup>3</sup>

**Interest Coverage Ratio** 

4.1x

Vs 31 Dec 2022: 4.4x



#### **Portfolio**

Total Outlet Sales RMB 1,292.6 m

▲ 17.9% YoY

Portfolio Occupancy<sup>4</sup> 96.6%

Above pre-COVID level in 2019

Weighted Average Lease Expiry by Net Lettable Area (NLA)

2.1 years

As at 31 Mar 2023

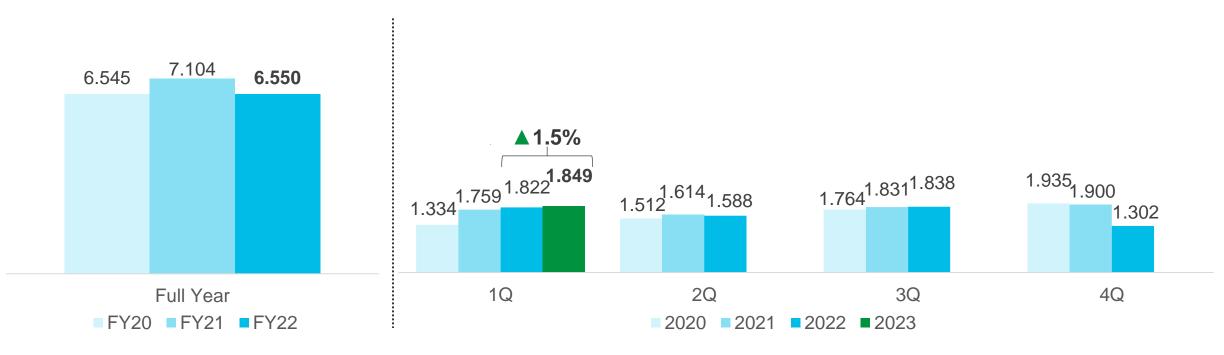
- 1. Excluding straight-line accounting adjustments.
- 2. Represent distribution per Unit (DPU) after retention.
- 3. SGX Research, "10 S-REITs with lowest gearing ratios", 20 Mar 2023.
- 4. Portfolio occupancy rate for 1Q 2023. Occupancy is calculated based on the average of the last day's occupancy of each month in the quarter.

# **Highest 1Q DPU since listing**



Record high 1Q sales, backed by strength of Entrusted Management Agreement model<sup>1</sup>

#### Distribution per Unit (DPU), S cents





Payment date

27 Jun 2023

<sup>1.</sup> More details on the Entrusted Management Agreement (EMA) model in the Appendix.

<sup>2.</sup> Distribution per Unit after retention of S\$0.9 million.



# 1Q 2023 DPU Higher by 1.5% YoY on Strong Sales Variable component of EMA rental income jumps 17.9% YoY



- 1Q 2023 EMA rental income (RMB) ▲7.7% YoY due to
  - ▲ 17.9% YoY in variable component income with outlets' sales boosted by pent-up consumer spending
  - Annual escalation of 3% of fixed component income
- 1Q 2023 EMA rental income (S\$) ▼2.1% YoY due to depreciation of RMB against S\$ as compared to 1Q 2022
- After 3.8% retention of distributable income for working capital purposes, 1Q 2023 DPU ▲ 1.5% YoY to 1.849 S cents

	1Q 2023	1Q 2022	Variance %
Outlet sales (RMB m)	1,292.6	1,096.2	17.9
EMA rental income (RMB m)¹	170.6	158.4	7.7
- Fixed component (RMB m)	111.9	108.6	3.0
- Variable component (RMB m)	58.7	49.8	17.9
EMA rental income (S\$ m) <sup>1,2</sup>	33.1	33.8	(2.1)
Distributable income to Unitholders (S\$ m)	23.7	24.7	(4.0)
Amount retained (S\$ m)	(0.9)	(2.5)	64.0
DPU (S cents)	1.849	1.822	1.5

<sup>1.</sup> Excludes straight-line accounting adjustments.

<sup>2.</sup> Average S\$:RMB rate of 1:5.1605 and 1:4.6850 for 1Q 2023 and 1Q 2022 respectively.

### **Robust Balance Sheet**

#### NAV remains stable



- NAV per Unit as at 31 Mar 2023 remained stable at S\$0.87
- Successful refinancing of both onshore and offshore loans due in Mar 2023

S\$ m	As at 31 Mar 2023 <sup>4</sup>	As at 31 Dec 20224	Variance	Variance %
Investment properties	1,641.6	1,639.0	2.6	0.2
Cash and short-term deposits <sup>1</sup>	115.9	100.8	15.1	15.0
Total assets	1,770.5	1,767.8	2.7	0.2
Loans and borrowings <sup>2</sup>	441.6	487.4	(45.8)	(9.4)
Total liabilities	696.3	700.0	(3.7)	(0.5)
Net assets	1,074.2	1,067.8	6.4	0.6
NAV per Unit (S\$) <sup>3</sup>	0.87	0.87	-	-

<sup>1.</sup> Includes S\$84.6 million as at 31 Mar 2023 (31 Dec 2022: S\$50.2 million) relating to sales proceeds collected from outlets' customers on behalf of tenants.

<sup>2.</sup> Includes S\$60 million Sponsor loan.

<sup>3.</sup> Based on units in issue and to be issued of 1,236,926,368 and 1,233,752,149 as at 31 Mar 2023 and 31 Dec 2022 respectively.

<sup>4.</sup> Closing S\$:RMB rates of 1:5.1760 and 1:5.1831 as at 31 Mar 2023 and 31 Dec 2022 respectively.

# **Prudent Capital Management**

Low gearing with considerable debt headroom

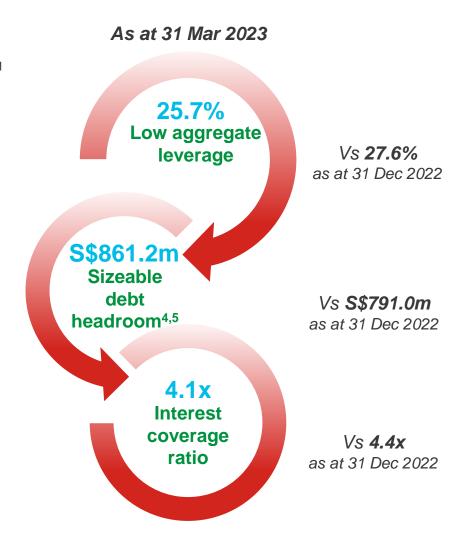


- Sensitivity to interest rates
  - > Every +/-50bps in interest rate translates to -/+0.04 cents in DPU p.a.1

	As at 31 Mar 2023	As at 31 Dec 2022
Gross borrowings	S\$454.7 mil	S\$488.3 mil
Average debt maturity	3.5 years	0.2 years
Available undrawn facilities <sup>2</sup>	-	S\$8.0 mil
Weighted average cost of debt per year	5.9%	4.9%

Lowest aggregate leverage of 25.7% amongst S-REITs<sup>3</sup>

- 1. Based on units in issue of 1,233,752,149 as at 31 Mar 2023.
- 2. S\$10 million of the revolving credit facility was drawn down as at 31 Mar 2023.
- 3. SGX Research, "10 S-REITs with lowest gearing ratios", 20 Mar 2023.
- 4. Debt headroom is computed based on total assets and assumes a corresponding increase in total assets with new debts raised.
- 5. Based on MAS' prescribed leverage limit of 50.0%.



### **Diversification of Debt Profile**

Unencumbered Kunming Outlets enhances financial flexibility

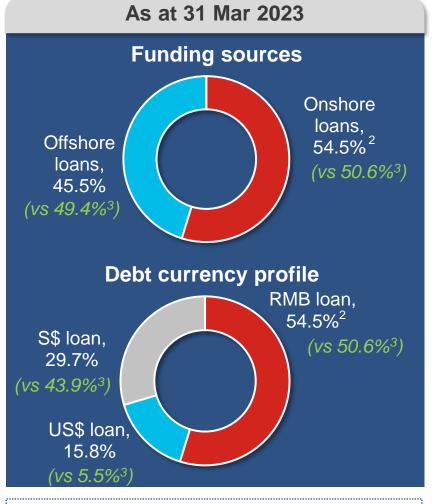




#### **Benchmarks for interest rates**

Offshore loans:	
3-year secured S\$ loan	Singapore Overnight Rate Average
3-year secured US\$ loan	Secured Overnight Financing Rate
Revolving credit facility (RCF)	Singapore Overnight Rate Average
Onshore 5-year secured loan	China's 5-year Loan Prime Rate
Sponsor's unsecured 1-year loan (option to extend up to 1 more year on mutual agreement)	Fixed interest rate

- 1. Closing S\$:RMB and US\$:S\$ rates of 5.1760 and 1.3276 as at 31 Mar 2023 respectively.
- 2. Includes S\$60 million Sponsor loan.
- 3. Percentage breakdown as at 31 Dec 2022.
- 4. With effect from May 2023.



77.2% of borrowings<sup>4</sup>
① Pegged to stable/fixed interest rates

② Hedged to fixed interest rates



# 1Q 2023 Outlet Sales Exceed Pre-COVID 1Q 2019 Sales



Highest 1Q sales since listing

- Chongqing Liangjiang Outlet records highest-ever quarter sales
- Hefei Outlet's sales in 1Q 2023 higher than pre-COVID 1Q 2019

Outlet sales (RMB m)	Contribution <sup>1</sup> %	1Q 2023	1Q 2022	YoY Variance %	4Q 2022	QoQ Variance %
Chongqing Liangjiang	52.7%	681.2	566.1	+20.3%	340.9	+99.8%
Chongqing Bishan	9.0%	116.2	108.4	+7.2%	67.5	+72.3%
Hefei	22.2%	287.4	244.0	+17.8%	185.1	+55.2%
Kunming	16.1%	207.8	177.7	+17.0%	108.1	+92.3%
Portfolio	100.0%	1,292.6	1,096.2	+17.9%	701.6	+84.2%

- Year-on-Year (YoY) ▲ due to
  - Pent-up demand in retail spending, post re-opening of economy in 1Q 2023 compared to inter-city movement restrictions and supply chain disruptions in 1Q 2022
  - Successful promotional events at outlets in 1Q 2023 to capitalise on rebound in retail spending

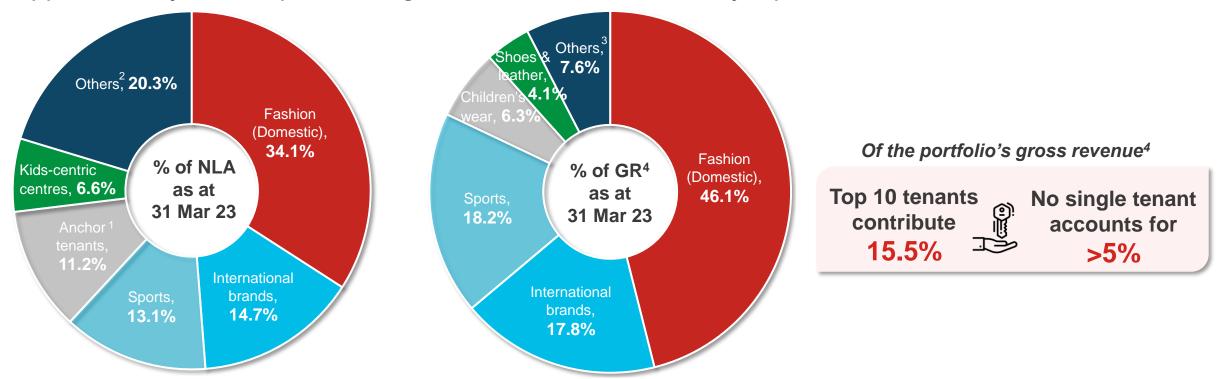
- Quarter-on-Quarter (QoQ) ▲ due to
  - > 4Q 2022 sales which hit a 3-year trough as a result of shortened operating hours and temporary outlet closures, amidst widespread COVID-19 outbreaks
  - Worst is over, with 1Q 2023 sales surpassing pre-COVID
     1Q 2019 level

<sup>1.</sup> Based on 1Q 2023 sales contribution.

### **Diversified Trade Mix**



Approximately 16% of portfolio's gross revenue contributed by top 10 tenants



#### **Retail trends: 1Q 2023 vs 4Q 2022**

- Upward trend in contribution to GR by Fashion (Domestic) brands, with 2.9 and 0.8 percentage points increases QoQ and YoY respectively
  - > Market trends also point to acceleration of Chinese consumers' preference for local brands as Chinese companies today are offering excellent products that are competitive or sometimes even superior to their foreign peers<sup>5</sup>
- 1. 'Anchor tenants' are fixed rental leases, such as cinemas, hotel and gym.
- 2. 'Others' comprises Food & beverage, Children's wear, Shoes & leather, Lifestyle, Accessories and Ad-hoc; 'Ad-hoc' refers to temporary leases.
- 3. 'Others' comprises Accessories, Food & beverage, Anchor tenants, Lifestyle, Kids-centric centres and Ad-hoc; 'Ad-hoc' refers to temporary leases.
- 4. GR refers to Gross Revenue which is calculated based on average monthly gross revenue for the period Jan-Mar 2023.
- 5. McKinsey, "Five trends reshaping China's consumer market", Dec 2022.

## **Stable Occupancy Rate**



94.5%

1Q

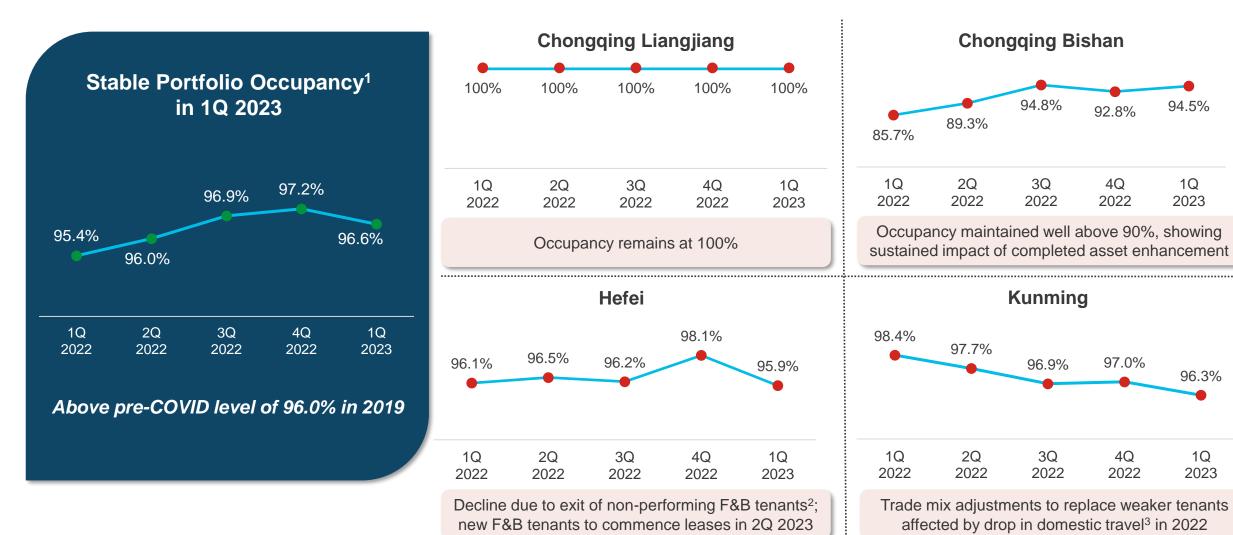
2023

96.3%

1Q

2023

Proactive leasing strategies & efforts continue to drive high occupancy levels

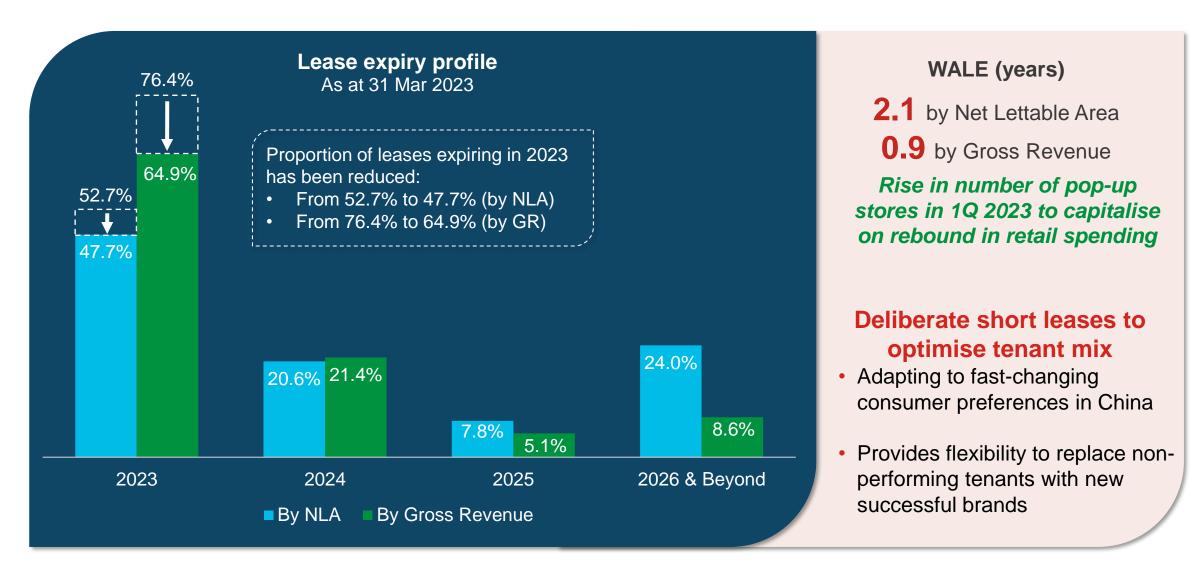


- 1. Occupancy is calculated based on the average of the last day's occupancy of each month for each quarter.
- 2. F&B refers to food & beverage.
- 3. 华经情报网, "Domestic Arrivals in Kunming fell by 34.1% Y-o-Y (华经产业)", 24 Mar 2023.

# Weighted Average Lease Expiry (WALE)



Proactive efforts currently underway to renew leases expiring in 2023



# **Growing Number of VIP Members**

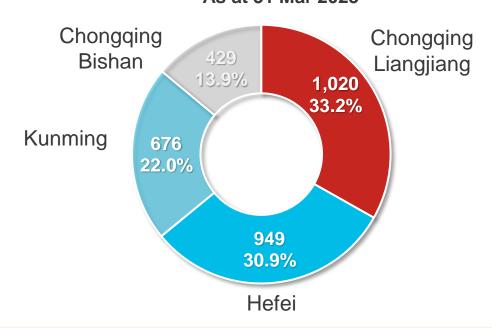




#### Number of VIP Members in Portfolio ('000)



# Total VIP Members by Outlets ('000) As at 31 Mar 2023







Black Gold Card



Platinum Card



Gold Card



Basic Card



# **Successful Asset Enhancement Completed in 1Q 2023**



Upgrading of VIP Lounge experience at Chongqing Liangjiang Outlet



#### **Chongqing Liangjiang Outlet**

**Exclusive perfume appreciation event held at** the newly refurbished VIP Premium Lounge



>68%

increase in new VIP members in 1Q 2023 compared to 1Q 2021 Total VIP members crossed

1 million
as at 31 Mar 2023





Elite Lounge Zone



Premium Lounge Zone

### 1Q 2023 Promotional Activities to Boost Sales

Exciting programmes to draw shoppers and encourage spending





#### **Chinese New Year**

### **Buzzing festivities**

at all outlets with mascots interacting with shoppers and lion dance performances









#### Women's Day

### **Runway shows**

promoting lingerie fashion brands, in celebration of Women's Day







#### **Spring Carnival**

### **Lively line-up**

of performances and fringe activities till late to usher in the season of spring







# Action-packed Brand Happenings in 1Q 2023

Variety of new trendy offerings at Sasseur REIT's outlets



**Chongqing Bishan Outlet** 

Grand opening of a female lingerie themed zone



Combined sales for the same-store brands increased 11% after the reconfiguration of stores



**Chongqing Liangjiang Outlet** 

**Skechers pop-up store for** new Bubble Panda collection



- Shopper engagement and brand exposure
- Attraction for shoppers to take pictures and check-in on social media

### **New brands at outlets** in 1Q 2023

#### Sports



International



**Fashion (Domestic)** 





### Differentiated and Resilient Business Model

Portfolio is well-positioned to capture China's recovery in consumer spending





#### **Organic Sales-focused Growth**

 Majority of rental income is linked to tenants' sales to ride on consumption recovery



#### **Distinctive Value Proposition**

- Quality products with attractive discounts
- Strict price control agreements signed with all outlets' tenants



#### **Innovative Breakthrough Marketing Events**





- Growing VIP membership base
- Mega-anniversary sales events held every September
- Various marketing programmes to encourage shopper engagement and boost sales
- Sasseur Group's "Red Festival" proprietary event to tap on growing consumer preferences for domestic brands





- China Outlets Leader Summit held in 2022
  - > "Super Intellectual Property" award (中国奥莱20年·超级IP奖) for the creation of "Red Festival"
  - > "Leading Commercial Brands" award (中国奥莱20年·领军商业品牌)

# Incorporating Sustainability Into Our Shopper Engagement Encouraging sustainable lifestyle in a fun and engaging way







#### **All Sasseur Outlets**

- Sasseur Outlets collaborated with White Whales (白鲸鱼), a clothes recycling firm
- Collected pre-loved clothes from shoppers for recycling
- Shoppers received Sasseur Outlets shopping vouchers in return





#### **Chongqing Bishan Outlet**



 DIY cardboard upcycling toy making session for kids



#### **Chongqing Liangjiang Outlet**



Collaborated with Skechers to organise a Zumba dance session to promote healthy living and fitness



#### **Hefei Outlet**



Organised a flea market for participants to sell pre-loved items



# **China's Consumption Recovery Gathers Steam**

Retail sales helping to drive China's post-COVID recovery



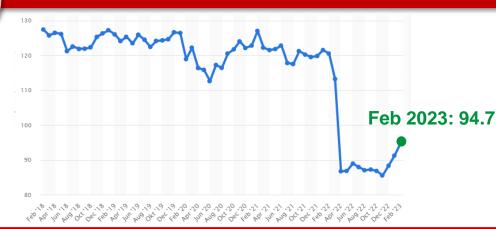


#### Retail sales of consumer goods ▲ in 1Q 2023





#### China Consumer Confidence Index (Feb 2018 to Feb 2023)<sup>7</sup>





# Government focusing on consumption recovery as major economic growth driver<sup>5</sup>

- Committed to maintain a stable yuan and ease cross-border travel
- China's 1Q 2023 GDP ▲ 4.5%, faster than the 2.9% in 4Q 2022<sup>6</sup>



## spending rebound to pre-COVID levels<sup>8</sup>

Labour Day holiday tourism and

- Domestic trips ▲ 70.8% YoY; 19% more than 2019
- Domestic tourism spending ▲ 128.9% YoY; on par with 2019 levels





- 1. National Bureau of Statistics of China, "Total retail sales of consumer goods in March 2023", 19 Apr 2023.
- 2. 新华网, "一季度 重庆社会消费品零售总额增长4.7%", 24 Apr 2023.
- 3. 新华网, "一季度昆明市社会消费回暖复苏", 25 Apr 2023.
- 4. 合肥市统计局, "一季度经济增长企稳回升", 19 Apr 2023.
- 5. Reuters, "China aims to boost consumption and imports as global demand cools", 28 Jan 2023.
- 6. The Business Times, "China's economic recovery picks up speed as Covid-19 curbs end", 18 Apr 2023.
- 7. Statista, "Consumer confidence in China 2018-2023', 11 Apr 2023.
- 8. Reuters, "China's holiday tourism rebound to pre-COVID levels boosts outlook", 4 May 2023.

# **Growing Outlet Industry in China**<sup>1</sup>



Macro trends support promising long-term growth of outlets in China

	2012	2022	Annual Growth Rate
Number of Outlets	53	266	+18%
Total Area (square metres)	3.52 million	23.5 million	+16%

- Number of new outlets opened in 2022 despite pandemic restrictions
  - > ~ 26 outlets spanning total of 2.94 million square metres (sqm), highest in 10 years
- Post-pandemic, consumer preferences have shifted toward high-quality, lower-cost products
  - > Bodes well for the outlet industry, which sells both off-season and in-season merchandise at attractive discounts
- Good growth trajectory for outlets
  - > There are currently fewer than 300 outlets in China, compared to 5,685<sup>2</sup> shopping malls

<sup>1.</sup> 西南商业地产汇, "全国260+奥莱地图出炉,这些城市还有机会", 31 Mar 2023.

<sup>2.</sup> Includes only shopping malls with area of more than 30,000 square metres.

# Capitalising on Recovery with Promotions in 2Q 2023 First day of Labour Day Holiday saw major retail and catering companies' sales up 21% YoY



#### **Labour Day Holiday**

- 5-day holiday period, 29 Apr 3 May
- Domestic travel rebounded strongly record 19.7m railway trips made on 29 Apr<sup>1</sup>









#### **Chongqing International Consumption Festival**

- Initiative led by municipal government to boost city's consumption
- Chongqing Liangjiang Outlet chosen to host opening ceremony due to entrenched positioning as a mall with diverse international brands

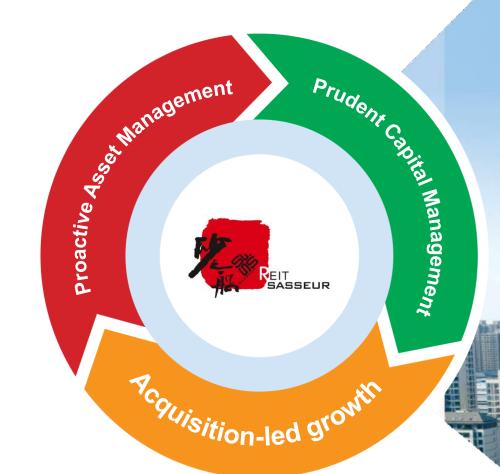






**Key Management Focus for 2023** 

Gearing up for the next growth phase





#### **Proactive Asset Management**

- Adjust trade mix to capitalise on new consumer trends such as outdoor leisure activities and micro-cation<sup>1</sup>
- Accelerate digitalisation efforts to capture sales and mindshare
- Recruit more new VIP members and enhance current loyalty benefits
- Continue to roll out interactive and exciting thematic events



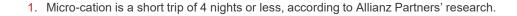
#### **Prudent Capital Management**

- Maintain robust balance sheet and prudent level of aggregate leverage
- Broaden lending relationships
- Explore new sources of funding



#### **Acquisition-led growth**

Target cities in China with large population base and attractive growth potential Acquisition priority: Xi'an and Guiyang Outlets; granted Right of First Refusal (ROFR) from Sponsor



# Sponsor's Growing Footprint and Brand Reach



Sasseur REIT leveraging full Sponsor support

Sasseur Group (57.55% stake in Sasseur REIT¹)

- 30 years' experience focusing on outlet operations in China
- 16 operating outlets in China<sup>2</sup>, with another 2 upcoming outlets

#### Changchun Urumqi Shijiazhuang Lanzhou Chongqing\_ Yangzhou Nanjing (Bishan) Chongging Suzhou (Liangjiang) Nanjing II Hangzhou Changsha • Fuzhou Guiyang Xiamen Kunming • Operating Outlets Upcoming Outlets

#### Sponsor's upcoming outlets

	Shijiazhuang	Urumqi
Opening Date (Tentative)	Oct 2023	Sep 2024
GFA (sqm)	~83,000	~126,000
Car Park Lots	c. 3,500	c.2,000

#### Sasseur REIT's acquisition pipeline

- Acquisition priority: Xi'an and Guiyang Outlets, granted
   Right of First Refusal (ROFR) from Sponsor
- Assets in the pipeline: 3<sup>rd</sup> party owned assets which
   Sasseur Group has ROFR to acquire from the owners

<sup>1.</sup> As at 31 Mar 2023.

<sup>2.</sup> Including the 4 outlets owned by Sasseur REIT.

# 藝術商業 超級奧萊 Art Commerce Super Outlets





# **Thank You**

For enquiries, please contact:
Ms Jeanette Pang, Investor Relations

- ir@sasseurreit.com
- **(**65) 6360 0290
- Sasseur Asset Management Pte. Ltd. 7 Temasek Boulevard, #06-05, Suntec Tower One, Singapore 038987









# **Quality Portfolio**



Outlets located in high-growth cities with large middle-class population segments



<sup>2.</sup> Based on independent valuation as at 31 Dec 2022 by Colliers Appraisal & Advisory Services Co., Ltd.

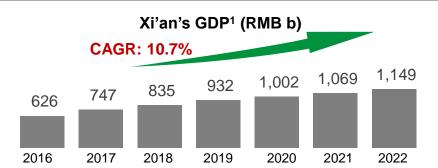
# Pipeline Assets from Sponsor – Xi'an Outlet



Large-scale outlet with good long-term growth potential; REIT has right of first refusal



Opening Date	Sep 2017
GFA (sqm)	141,708
Car Park Lots	1,330
Xi'an's Population	~13 million



<sup>1.</sup> China Economic Data.





Long queue of shoppers during recent Spring Carnival Promotion

#### **Good Accessibility**

- Located in Chanba District, the only national ecological district in Xi'an
- Directly connected to Metro Line 3
- ~20 kilometers away from Xi'an city centre

#### **One-stop Shopping Destination**

One of the largest outlet malls in the north-west region which carries approximately 391<sup>2</sup> brands including UME cinema, Super Children's Centre, Super Farm and a fitness centre

#### **Industry Recognition**

Awarded "Mall China's 2022 Star List – New Media Marketing Star List" for its innovative use of new media platforms

32

<sup>2.</sup> As at 31 Mar 2023.

# Pipeline Assets from Sponsor – Guiyang Outlet



Large-scale outlet with good long-term growth potential; REIT has right of first refusal

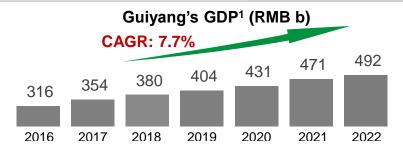


Suiyang	Source: Baidu Map
City Contro	中天東東方何 一件心難乱城 「阿里小学
City Certife	表厄古南明区式 大数据电局解
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売所省公共 労選交易中心 公主収費5	1948
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素軟费短医院	# ANK



Shoppers thronging the outlet at recent Spring
Carnival Promotion

Opening Date	Dec 2017
GFA (sqm)	193,520
Car Park Lots	1,075
Guiyang's Population	~6 million



#### **Good Accessibility**

- Located at Shuanglong Airport Economic Zone, a core business area
- Easily accessible, a 10-minute drive from the downtown centre

#### **Shopping Destination**

 Houses approximately 382<sup>2</sup> brands and offers an array of amenities including a cinema, restaurants and other lifestyle and entertainment facilities

1. China Economic Data.

2. As at 31 Mar 2023.

-33

# **Chongqing Liangjiang Outlet – Property Details**



As at 31 Mar 2023, unless otherwise stated

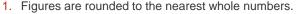
Commencement Year of Operations	2008
GFA (sqm) <sup>1</sup>	73,373
NLA (sqm) <sup>1</sup>	50,885
Expiry year of land use right	2047
Occupancy Rate (%) <sup>2</sup>	100%
Number of Tenants	390
Top Brands/Tenants (by gross revenue)	NIKE, Adidas, FILA, +39 space
Valuation (RMB mil, 31 Dec 22)	3,129
% of Portfolio Valuation	36.8%



Sasseur (Chongqing

Liangjiang) Outlet's

WeChat



2. Occupancy is calculated based on average of the last day's occupancy of each month in the first quarter of 2023.

3. GR refers to Gross Revenue which is calculated based on average monthly gross revenue for the period Jan-Mar 2023.

4. 'Others' comprises Accessories, Food & beverage, Lifestyle, Anchor tenants, Kids-centric centres and Ad-hoc; 'Ad-hoc' refers to temporary leases.

Sasseur (Chongqing

Liangjiang) Outlet's

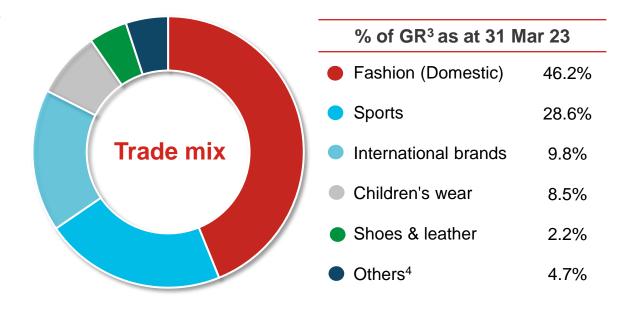
**Property Videos** 

# **Chongqing Bishan Outlet – Property Details**



As at 31 Mar 2023, unless otherwise stated

Commencement Year of Operations	2014
GFA (sqm) <sup>1</sup>	68,791
NLA (sqm) <sup>1</sup>	44,706
Expiry year of land use right	2051
Occupancy Rate (%) <sup>2</sup>	94.5%
Number of Tenants	211
Top Brands/Tenants (by gross revenue)	NIKE, +39 space, POLO SPORT, ANTA
Valuation (RMB mil, 31 Dec 22)	834
% of Portfolio Valuation	9.8%







Sasseur (Chongqing Bishan) Outlet's WeChat





Sasseur (Chongqing Bishan) Outlet's Property Videos

- 1. Figures are rounded to the nearest whole numbers.
- 2. Occupancy is calculated based on the average of the last day's occupancy of each month in the first quarter of 2023.
- 3. GR refers to Gross Revenue which is calculated based on average monthly gross revenue for the period Jan-Mar 2023.
- 4. 'Others' comprises Food & beverage, Accessories, Kids-centric centres, Lifestyle, Anchor tenants and Ad-hoc; 'Ad-hoc' refers to temporary leases.

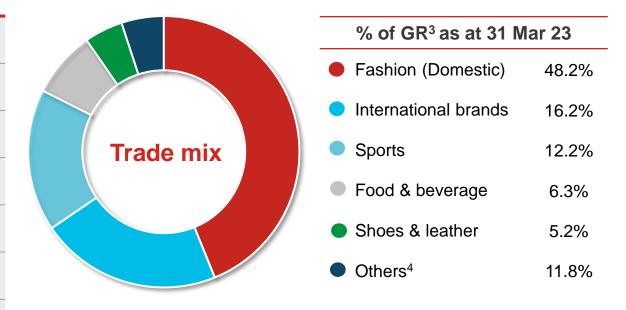
# **Hefei Outlet – Property Details**



Hefei's data is only reflective of Sasseur REIT's ownership stake in the outlet, which is approximately 81% of total gross floor area.

As at 31 Mar 2023, unless otherwise stated

Commencement Year of Operations	2016
GFA (sqm) <sup>1</sup>	147,316
NLA (sqm) <sup>1</sup>	144,583
Expiry year of land use right	2053
Occupancy Rate (%) <sup>2</sup>	95.9%
Number of Tenants	339
Top Brands/Tenants (by gross revenue)	NIKE, Koradior, Boy London, PEACEBIRD
Valuation (RMB mil, 31 Dec 22)	2,880
% of Portfolio Valuation	33.9%







Sasseur (Hefei) Outlet's WeChat





Sasseur (Hefei) Outlet's Property Videos

<sup>1.</sup> Figures are rounded to the nearest whole numbers.

<sup>2.</sup> Occupancy is calculated based on the average of the last day's occupancy of each month in the first quarter of 2023.

<sup>3.</sup> GR refers to Gross Revenue which is calculated based on average monthly gross revenue for the period Jan-Mar 2023.

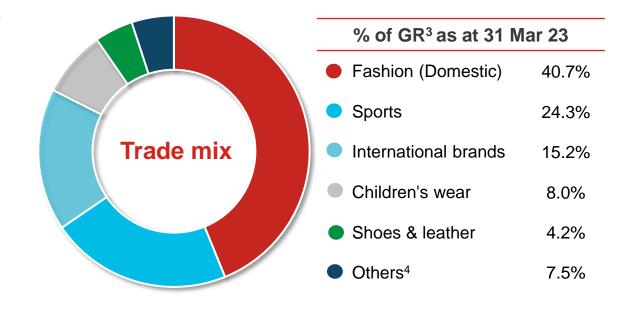
<sup>4. &#</sup>x27;Others' comprises Kids-centric centres, Lifestyle, Accessories, Anchor tenants, Children's wear and Ad-hoc; 'Ad-hoc' refers to temporary leases.

# **Kunming Outlet – Property Details**



As at 31 Mar 2023, unless otherwise stated

Commencement Year of Operations	2016
GFA (sqm) <sup>1</sup>	88,257
NLA (sqm) <sup>1</sup>	70,067
Expiry year of land use right	2054
Occupancy Rate (%) <sup>2</sup>	96.3%
Number of Tenants	233
Top Brands/Tenants (by gross revenue)	FILA, Li-Ning, ANTA, FEIZI, New Balance
Valuation (RMB mil, 31 Dec 22)	1,652
% of Portfolio Valuation	19.4%







Sasseur (Kunming) Outlet's WeChat





Sasseur (Kunming) Outlet's Property Videos

- 1. Figures are rounded to the nearest whole numbers.
- 2. Occupancy is calculated based on the average of the last day's occupancy of each month in the first quarter of 2023.
- 3. GR refers to Gross Revenue which is calculated based on average monthly gross revenue for the period Jan-Mar 2023.
- 4. 'Others' comprises Accessories, Food & beverage, Lifestyle, Anchor tenants, Kids-centric centres and Ad-hoc; 'Ad-hoc' refers to temporary leases.

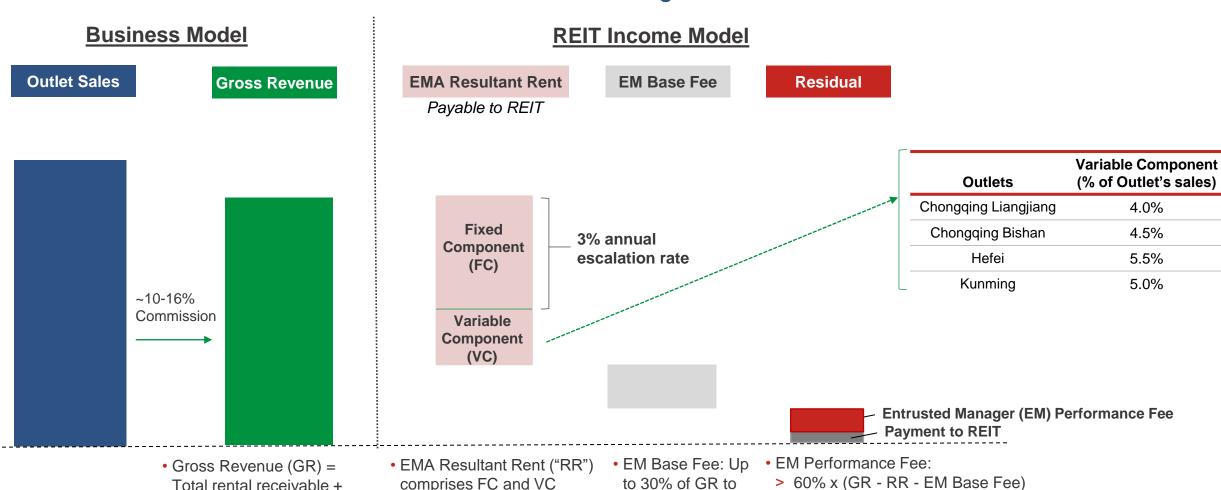
# **Entrusted Management Agreement (EMA) Model**



EMA Rental Income: EMA Resultant Rent + Performance Sharing

Income from permissible

investments



Aligning the interests of the Entrusted Manager, REIT Manager and Unitholders

VC is pegged to the Sales of

the Outlets

the Entrusted

Manager

Payment to REIT:

> 40% x (GR - RR - EM Base Fee)