
**UNAUDITED CONDENSED INTERIM FINANCIAL STATEMENTS FOR THE HALF
YEAR ENDED 30 JUNE (“HY”) 2025**

This announcement has been reviewed by the Company’s sponsor, SAC Capital Private Limited (the “**Sponsor**”). This announcement has not been examined or approved by the Singapore Exchange Securities Trading Limited (the “**SGX-ST**”) and the SGX-ST assumes no responsibility for the contents of this announcement, including the correctness of any of the statements or opinions made or reports contained in this announcement.

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**A. CONDENSED INTERIM CONSOLIDATED STATEMENT OF PROFIT OR LOSS
AND OTHER COMPREHENSIVE INCOME**

		<u>Group</u>	
		<u>HY2025</u>	<u>HY2024</u>
		<u>(Unaudited)</u>	<u>(Unaudited)</u>
	Note	S\$'000	S\$'000
Revenue	4	41,830	32,019
Cost of sales		(34,925)	(25,810)
Gross profit		6,905	6,209
Other income and gains		47	55
Distribution costs		(676)	(372)
Administrative expenses		(3,110)	(2,593)
Finance costs		(276)	(288)
Reversal / (Allowance) of impairment loss on trade receivables, net		174	(116)
Other losses		(9)	(215)
Profit before tax	6	3,055	2,680
Income tax expense	7	(605)	(556)
Profit for the period		2,450	2,124
<u>Other comprehensive income</u>			
Items that may be reclassified subsequently to profit or loss:			
Exchange differences on translating foreign operations, net of tax		(93)	(25)
Other comprehensive loss for the period, net of tax		(93)	(25)
Total comprehensive income for the period		2,357	2,099
Profit attributable to owners of the Company, net of tax		2,450	2,124
Profit, net of tax		2,450	2,124
Total comprehensive income attributable to owners of the Company		2,357	2,099
Total comprehensive income		2,357	2,099
Earnings per share			
		Cents	Cents
Basic		2.27	1.97
Diluted		2.27	1.97

* Both basic and diluted earnings per share are the same as there are no dilutive ordinary share equivalents outstanding during the respective reporting periods.

B. CONDENSED INTERIM STATEMENTS OF FINANCIAL POSITION

	Note	<u>Group</u>		<u>Company</u>	
		As at	As at	As at	As at
		<u>30.06.2025</u> <u>(Unaudited)</u>	<u>31.12.2024</u> <u>(Audited)</u>	<u>30.06.2025</u> <u>(Unaudited)</u>	<u>31.12.2024</u> <u>(Audited)</u>
		S\$'000	S\$'000	S\$'000	S\$'000
ASSETS					
<u>Non-current assets</u>					
Property, plant and equipment	9	7,506	7,760	—	—
Right-of-use assets		871	1,276	—	—
Land use right		1,829	1,897	—	—
Investments in subsidiaries		—	—	11,434	11,434
Deferred tax assets		1,282	1,446	—	—
Total non-current assets		11,488	12,379	11,434	11,434
<u>Current assets</u>					
Inventories		31,056	31,395	—	—
Trade and other receivables		19,345	18,403	1,283	1,568
Prepayments		740	641	33	30
Income tax receivable		193	256	—	—
Restricted cash		100	100	—	—
Cash and cash equivalents		12,030	9,921	340	136
Total current assets		63,464	60,716	1,656	1,734
Total assets		74,952	73,095	13,090	13,168
EQUITY AND LIABILITIES					
<u>Equity</u>					
Share capital	11	10,579	10,579	10,579	10,579
Retained earnings		35,074	32,948	1,160	1,690
Other reserves		(144)	(51)	—	—
Total equity		45,509	43,476	11,739	12,269
<u>Non-current liabilities</u>					
Lease liabilities		1,632	1,159	—	—
Borrowings		3,321	3,632	—	—
Total non-current liabilities		4,953	4,791	—	—
<u>Current liabilities</u>					
Income tax payable		779	770	—	—
Lease liabilities		768	828	—	—
Borrowings		600	1,179	—	—
Trade and other payables		22,343	22,051	1,351	899
Total current liabilities		24,490	24,828	1,351	899
Total liabilities		29,443	29,619	1,351	899
Total equity and liabilities		74,952	73,095	13,090	13,168

C. CONDENSED INTERIM STATEMENTS OF CHANGES IN EQUITY

GROUP

	<u>Total equity</u> S\$'000	<u>Attributable to parent sub-total</u> S\$'000	<u>Share capital</u> S\$'000	<u>Retained earnings</u> S\$'000	<u>Foreign currency translation reserve</u> S\$'000	<u>Statutory reserve</u> S\$'000
Current period:						
Opening balance at 1 January 2025	43,476	43,476	10,579	32,948	(825)	774
Changes in equity:						
Total comprehensive income for the period	2,357	2,357	–	2,450	(93)	–
Dividend paid	(324)	(324)	–	(324)	–	–
Closing balance at 30 June 2025	<u>45,509</u>	<u>45,509</u>	<u>10,579</u>	<u>35,074</u>	<u>(918)</u>	<u>774</u>
Previous period:						
Opening balance at 1 January 2024	37,905	37,905	10,579	27,373	(821)	774
Changes in equity:						
Total comprehensive Income for the period	2,099	2,099	–	2,124	(25)	–
Dividend paid	(216)	(216)	–	(216)	–	–
Closing balance at 30 June 2024	<u>39,788</u>	<u>39,788</u>	<u>10,579</u>	<u>29,281</u>	<u>(846)</u>	<u>774</u>

C. CONDENSED INTERIM STATEMENTS OF CHANGES IN EQUITY (CONT'D)

COMPANY

	<u>Total equity</u> S\$'000	<u>Share capital</u> S\$'000	<u>Retained earnings</u> S\$'000
Current period:			
Opening balance at 1 January 2025	12,269	10,579	1,690
Changes in equity:			
Total comprehensive loss for the period	(206)	—	(206)
Dividend paid	(324)	—	(324)
Closing balance at 30 June 2025	<u>11,739</u>	<u>10,579</u>	<u>1,160</u>
Previous period:			
Opening balance at 1 January 2024	12,182	10,579	1,603
Changes in equity:			
Total comprehensive loss for the period	(95)	—	(95)
Dividend paid	(216)	—	(216)
Closing balance at 30 June 2024	<u>11,871</u>	<u>10,579</u>	<u>1,292</u>

D. CONDENSED INTERIM CONSOLIDATED STATEMENT OF CASH FLOWS

	<u>Group</u>	
	<u>HY2025</u> <u>(Unaudited)</u> S\$'000	<u>HY2024</u> <u>(Unaudited)</u> S\$'000
<u>Cash flows from operating activities</u>		
Profit before tax	3,055	2,680
Adjustments for:		
Interest income	(6)	(8)
Interest expense	276	288
Depreciation of property, plant and equipment	481	442
Depreciation of right-of-use assets	379	371
Amortisation of land use right	68	68
(Reversal) / Allowance of impairment loss on trade receivables, net	(174)	116
Reversal of impairment on inventories, net	(381)	(1,089)
Loss / (Gain) on disposal of plant and equipment	1	(11)
Net effect of exchange rate changes in consolidating foreign operations	(329)	(16)
Operating cash flows before changes in working capital	3,370	2,841
Inventories	950	5,177
Trade and other receivables	(732)	(1,788)
Prepayments	(114)	(942)
Trade and other payables	(55)	3,607
Cash flows from operations	3,419	8,895
Income taxes paid	(354)	(359)
Net cash flows from operating activities	3,065	8,536
<u>Cash flows from investing activities</u>		
Proceeds from disposal of plant and equipment	2	11
Purchase of plant and equipment	(240)	(955)
Interest received	6	8
Net cash flows used in investing activities	(232)	(936)
<u>Cash flows from financing activities</u>		
Repayment of borrowings	(4,523)	(4,289)
Proceeds from borrowings	3,956	2,459
Lease liabilities	397	(485)
Interest paid	(230)	(247)
Dividend paid to shareholders	(324)	(216)
Net cash flows used in financing activities	(724)	(2,778)
Net increase in cash and cash equivalents	2,109	4,822
Cash and cash equivalents, consolidated statement of cash flows, beginning balance	9,921	7,687
Cash and cash equivalents, consolidated statement of cash flows, ending balance	12,030	12,509

E. NOTES TO THE CONDENSED INTERIM CONSOLIDATED FINANCIAL STATEMENTS

1. General

Soon Lian Holdings Limited (the “Company”) is incorporated in Singapore with limited liability. The Company is an investment holding company. It is listed on the Catalist, which is a shares market on Singapore Exchange Securities Trading Limited. These condensed interim consolidated financial statements as at and for the six months ended 30 June 2025 comprise the Company and its subsidiaries (collectively, the “Group”).

The principal activities of the Group consist of the sale and supply of aluminium alloy materials.

The latest audited annual financial statements were not subject to an adverse opinion, qualified opinion or disclaimer of opinion.

2. Basis of preparation

The condensed interim financial statements for the six months ended 30 June 2025 have been prepared in accordance with Singapore Financial Reporting Standards (International) (“SFRS(I)s”) 1-34 Interim Financial Reporting issued by the Accounting Standards Council Singapore. The condensed interim financial statements do not include all the information required for a complete set of financial statements.

However, selected explanatory notes are included to explain events and transactions that are significant to an understanding of the changes in the Group’s financial position and performance of the Group since the last annual financial statements for the year ended 31 December 2024.

The accounting policies adopted are consistent with those of the previous financial year which were prepared in accordance with SFRS(I)s, except for the adoption of new and amended standards as set out in Note 2.1.

The condensed interim financial statements are presented in Singapore dollar (S\$) which is the Company’s functional currency.

2.1 New and amended standards adopted by the Group

A number of amendments to SFRS(I)s have become applicable for the current reporting period. The Group did not have to change its accounting policies or make retrospective adjustments as a result of adopting those standards.

2.2 Use of judgements and estimates

In preparing the condensed interim financial statements, management has made judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets and liabilities, income and expense. Actual results may differ from these estimates.

The significant judgements made by management in applying the Group’s accounting policies and the key sources of estimation uncertainty were the same as those that applied to the consolidated financial statements as at and for the year ended 31 December 2024.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimates are revised and in any future periods affected.

There were no material changes in estimates of amounts reported in the prior financial year that had a material effect in the six months ended 30 June 2025.

3. Seasonal operations

The Group's businesses are not affected significantly by seasonal or cyclical factors during the financial period.

4. Segment and revenue information

The Group is organised into the following main strategic operating segments according to the industry in which their customers operate:

- Segment 1: Precision Engineering
- Segment 2: Marine
- Segment 3: Stockists and traders
- Segment 4: Other customers

These operating segments are reported in a manner consistent with internal reporting provided to the chief operating decision maker who is responsible for allocating resources and assessing performance of the operating segments.

4.1 Profit or loss from operations and reconciliations

	Precision engineering S\$'000	Marine S\$'000	Stockists and traders S\$'000	Other customers S\$'000	Unallocated S\$'000	Group S\$'000
1 January 2025 to 30 June 2025						
Revenue by segment						
Total revenue by segment	26,741	9,320	4,768	1,001	–	41,830
Recurring earnings before interest, taxes, depreciation, and amortisation ("EBITDA")						
Finance costs	–	–	–	–	(276)	(276)
Depreciation and amortisation	–	–	–	–	(928)	(928)
Operating result before income taxes and other unallocated items	3,910	2,324	555	696	(823)	6,662
Other unallocated items					(3,607)	(3,607)
Profit before tax from continuing operations						3,055
Income tax expense						(605)
Profit from operations						2,450
1 January 2024 to 30 June 2024						
Revenue by segment						
Total revenue by segment	20,106	7,195	4,117	601	–	32,019
Recurring EBITDA						
Finance costs	–	–	–	–	(288)	(288)
Depreciation and amortisation	–	–	–	–	(881)	(881)
Operating result before income taxes and other unallocated items	2,995	1,602	842	348	(80)	5,707
Other unallocated items					(3,027)	(3,027)
Profit before tax from continuing operations						2,680
Income tax expense						(556)
Profit from operations						2,124

The above revenue is mainly from sale of aluminium alloy products.

4. Segment and revenue information (cont'd)

4.2 Assets and reconciliations

	Precision engineering S\$'000	Marine S\$'000	Stockists and traders S\$'000	Other customers S\$'000	Unallocated S\$'000	Group S\$'000
<u>As at 30 June 2025:</u>						
Total assets for reportable segments	11,042	1,840	5,289	85	–	18,256
Unallocated:						
Property, plant and equipment	–	–	–	–	7,506	7,506
Right-of-use assets	–	–	–	–	871	871
Land use right	–	–	–	–	1,829	1,829
Deferred tax assets	–	–	–	–	1,282	1,282
Inventories	–	–	–	–	31,056	31,056
Income tax receivable	–	–	–	–	193	193
Restricted cash	–	–	–	–	100	100
Cash and cash equivalents	–	–	–	–	12,030	12,030
Other unallocated amounts	–	–	–	–	1,829	1,829
Total group assets	11,042	1,840	5,289	85	56,696	74,952
<u>As at 31 December 2024:</u>						
Total assets for reportable segments	10,042	2,535	4,504	47	–	17,128
Unallocated:						
Property, plant and equipment	–	–	–	–	7,760	7,760
Right-of-use assets	–	–	–	–	1,276	1,276
Land use right	–	–	–	–	1,897	1,897
Deferred tax assets	–	–	–	–	1,446	1,446
Inventories	–	–	–	–	31,395	31,395
Restricted cash	–	–	–	–	100	100
Cash and cash equivalents	–	–	–	–	9,921	9,921
Other unallocated amounts	–	–	–	–	2,172	2,172
Total group assets	10,042	2,535	4,504	47	55,967	73,095

The assets are not allocated to operating segments because they are not directly attributable to the segment or cannot be allocated to the segment on a reasonable basis.

4. Segment and revenue information (cont'd)

4.3 Liabilities and reconciliations

	Precision engineering S\$'000	Marine S\$'000	Stockists and traders S\$'000	Other customers S\$'000	Unallocated S\$'000	Group S\$'000
<u>As at 30 June 2025:</u>						
Unallocated:						
Income tax payable	–	–	–	–	779	779
Borrowings	–	–	–	–	3,921	3,921
Lease liabilities	–	–	–	–	2,400	2,400
Trade and other payables	–	–	–	–	22,343	22,343
Total group liabilities	–	–	–	–	29,443	29,443
<u>As at 31 December 2024:</u>						
Unallocated:						
Income tax payable	–	–	–	–	770	770
Borrowings	–	–	–	–	4,811	4,811
Lease liabilities	–	–	–	–	1,987	1,987
Trade and other payables	–	–	–	–	22,051	22,051
Total group liabilities	–	–	–	–	29,619	29,619

The liabilities are not allocated to operating segments because they are not directly attributable to the segment or cannot be allocated to the segment on a reasonable basis.

4.4 Other material items and reconciliations

	Precision engineering S\$'000	Marine S\$'000	Stockists and traders S\$'000	Other customers S\$'000	Unallocated S\$'000	Group S\$'000
Impairment / (reversal) receivables and inventories and bad debts recovered (net)						
HY2025	(5)	(169)	–	–	(381)	(555)
HY2024	109	7	–	–	(1,089)	(973)
Expenditure for non-current assets						
HY2025	–	–	–	–	240	240
HY2024	–	–	–	–	955	955

4.5 Geographical information

	Revenue		Non-current assets	
	HY2025 S\$'000	HY2024 S\$'000	As at 30.06.2025 S\$'000	As at 31.12.2024 S\$'000
Singapore	11,322	7,708	7,959	8,519
Malaysia	12,943	11,752	1,203	1,237
China	8,858	6,007	878	1,024
Taiwan	4,503	2,906	166	153
Indonesia	1,623	480	–	–
Other countries	2,581	3,166	–	–
Total operations	41,830	32,019	10,206	10,933

4. Segment and revenue information (cont'd)

4.5 Geographical information (cont'd)

Revenues are attributed to countries on the basis of the customer's location, irrespective of the origin of the goods and services. The non-current assets are analysed by the geographical area in which the assets are located. The non-current assets exclude any financial instruments and deferred tax assets.

5. Financial assets and financial liabilities

Set out below is an overview of the financial assets and financial liabilities of the Group as at 30 June 2025 and 31 December 2024:

	<u>Group</u>		<u>Company</u>	
	<u>30 June</u> <u>2025</u>	<u>31</u> <u>December</u> <u>2024</u>	<u>30 June</u> <u>2025</u>	<u>31</u> <u>December</u> <u>2024</u>
	S\$'000	S\$'000	S\$'000	S\$'000
<u>Financial assets:</u>				
Trade and other receivables (excluding GST receivables)	18,558	17,449	1,278	1,568
Restricted cash	100	100	–	–
Cash and cash equivalents	12,030	9,921	340	136
Financial assets at amortised cost	<u>30,688</u>	<u>27,470</u>	<u>1,618</u>	<u>1,704</u>
<u>Financial liabilities:</u>				
Trade and other payables (excluding GST payables)	21,812	22,028	1,351	878
Lease liabilities	2,400	1,987	–	–
Borrowings	3,921	4,811	–	–
Financial liabilities at amortised cost	<u>28,133</u>	<u>28,826</u>	<u>1,351</u>	<u>878</u>

6. Profit before tax

6.1 Significant items

	<u>Group</u>	
	<u>HY2025</u> S\$'000	<u>HY2024</u> S\$'000
Foreign exchange adjustment loss	(9)	(215)
Depreciation of property, plant and equipment	(481)	(442)
Amortisation of land use right	(68)	(68)
Depreciation of right-of-use assets	(379)	(371)
(Loss) / Gain on disposal of plant and equipment	(1)	11
Reversal / (Allowance) of impairment loss on trade receivables, net	174	(116)
Reversal of impairment on inventories, net	381	1,089
Interest expense	(276)	(288)
Interest income	6	8
Government grant income	13	15

6.2 Related party transactions

There are no material related party transactions apart from those disclosed elsewhere in the financial statements.

7. Taxation

The Group calculates the period income tax expense using the tax rate that would be applicable to the expected total annual earnings. The major components of income tax expense in the condensed interim consolidated statement of profit or loss are:

	<u>Group</u>	
	<u>HY2025</u>	<u>HY2024</u>
	<u>S\$'000</u>	<u>S\$'000</u>
Current income tax expense	(441)	(325)
Deferred tax movement	(164)	(231)
Income tax expense	<u>(605)</u>	<u>(556)</u>

8. Net asset value

	<u>Group</u>		<u>Company</u>	
	<u>30.06.2025</u>	<u>31.12.2024</u>	<u>30.06.2025</u>	<u>31.12.2024</u>
	<u>S\$</u>	<u>S\$</u>	<u>S\$</u>	<u>S\$</u>
Net asset value per ordinary share (cents)	42.14	40.26	10.87	11.36

9. Property, plant and equipment

During the six months ended 30 June 2025, the Group acquired assets amounting to S\$240,371 (30 June 2024: S\$954,896) and disposed of assets amounting to S\$3,266 (30 June 2024: S\$Nil).

10. Borrowings and debt securities

	<u>Group</u>		<u>Company</u>	
	<u>30.06.2025</u>	<u>31.12.2024</u>	<u>30.06.2025</u>	<u>31.12.2024</u>
	<u>S\$'000</u>	<u>S\$'000</u>	<u>S\$'000</u>	<u>S\$'000</u>
<u>Amount repayable within one year or on demand</u>				
Secured	5,282	5,047	—	—
Unsecured	42	682	—	—
	<u>5,324</u>	<u>5,729</u>	<u>—</u>	<u>—</u>
<u>Amount repayable after one year</u>				
Secured	4,953	4,791	—	—
Unsecured	—	—	—	—
	<u>4,953</u>	<u>4,791</u>	<u>—</u>	<u>—</u>

Details of any collaterals

The Group's borrowings consist of term loans, bank loans, bills payables and finance leases.

Certain of the Group's term loans, bank loans and other credit facilities are secured by the legal mortgages on the Group's leasehold property, land use right and inventories. The finance leases are secured by the leased assets.

11. Share Capital

	<u>Number of shares issued '000</u>	<u>Share capital S\$'000</u>
<u>Group and Company</u>		
Ordinary shares of no par value:		
Balance as at 30 June 2025 and 31 December 2024	<u>108,000</u>	<u>10,579</u>

There has been no change in the Company's share capital since 31 December 2024.

The Company does not hold any treasury shares or convertible instruments as at 30 June 2025, 31 December 2024 and 30 June 2024.

The Company's subsidiaries do not hold any shares in the Company as at 30 June 2025, 31 December 2024 and 30 June 2024.

12. Subsequent events

There are no known subsequent events which have led to adjustments to this set of interim financial statements.

13. Changes in contingent liabilities or contingent assets

There were no material changes in the contingent liabilities or contingent assets since the last financial year ended 31 December 2024.

F. OTHER INFORMATION REQUIRED BY CATALIST RULE APPENDIX 7C

1. A review of the performance of the Group, to the extent necessary for a reasonable understanding of the Group's business.

The condensed consolidated statement of financial position of Soon Lian Holdings Limited and its subsidiaries as at 30 June 2025 and the related condensed consolidated profit or loss and other comprehensive income, condensed consolidated statement of changes in equity and condensed consolidated statement of cash flows for the six-month period then ended and certain explanatory notes have not been audited or reviewed.

Statement of Profit and Loss and Other Comprehensive Income

The Group has registered a net profit of S\$2.5 million in HY2025 as compared to a net profit of S\$2.1 million in HY2024.

The Group's revenue increased by S\$9.8 million or 30.6%, from S\$32.0 million in HY2024 to S\$41.8 million in HY2025, due to higher sales to customers in all segments.

Gross profit increased by S\$0.7 million or 11.2%, from S\$6.2 million in HY2024 to S\$6.9 million in HY2025. The increase in gross profit is mainly due to the higher revenue achieved in HY2025 as compared to HY2024. Gross profit margin decreased by 2.9%, from 19.4% in HY2024 to 16.5% in HY2025. The lower gross profit margin is mainly due to the lower reversal of impairment on inventories of S\$0.4 million recognised in HY2025 as compared to S\$1.1 million recognised in HY2024.

Other income and gains remained fairly constant in both HY2025 and HY2024.

Distribution costs increased by S\$0.3 million or 81.7%, from S\$0.4 million in HY2024 to S\$0.7 million in HY2025, mainly due to increase in commission expenses as a result of the increase in overseas sales made through agents and higher travelling and exhibition expenses.

Administrative expenses increased by S\$0.5 million or 19.9%, from S\$2.6 million in HY2024 to S\$3.1 million in HY2025. The increase is mainly due to higher staff costs.

Finance costs remained fairly constant in both HY2025 and HY2024.

The Group reported a reversal of impairment loss on trade receivables of S\$0.2 million in HY2025 as compared to an allowance of impairment loss on trade receivable of S\$0.1 million in HY2024.

Other losses decreased by S\$0.2 million or 95.8%, from S\$0.2 million in HY2024 to S\$0.01 million in HY2025, mainly due to lower foreign exchange loss recognised in HY2025.

As a result of the above, the Group recorded a profit before tax of S\$3.1 million in HY2025, as compared to a profit before tax of S\$2.7 million in HY2024.

1. A review of the performance of the Group, to the extent necessary for a reasonable understanding of the Group's business. (cont'd)

Statement of Financial Position

Non-current assets decreased by S\$0.9 million, from S\$12.4 million as at 31 December 2024 to S\$11.5 million as at 30 June 2025, mainly due to decrease in right-of-use assets of S\$0.4 million, property, plant and equipment of S\$0.3 million and land use right of S\$0.1 million as a result of depreciation and amortisation charges and decrease in deferred tax assets of S\$0.2 million.

Current assets increased by S\$2.8 million, from S\$60.7 million as at 31 December 2024 to S\$63.5 million as at 30 June 2025. This was mainly due to increase in cash and cash equivalents of S\$2.1 million, trade and other receivables of S\$1.0 million, prepayments of S\$0.1 million, and partly offset by decrease in inventories of S\$0.3 million, and income tax receivable of S\$0.1 million. Please refer to the section on "Statement of Cash Flows" below for the reasons for the increase in cash and cash equivalents.

Non-current liabilities increased by S\$0.2 million, from S\$4.8 million as at 31 December 2024 to S\$5.0 million as at 30 June 2025, mainly due to increase in lease liability (non-current portion) of S\$0.5 million and partly offset by decrease in long-term bank loans of S\$0.3 million.

Current liabilities decreased by S\$0.3 million, from S\$24.8 million as at 31 December 2024 to S\$24.5 million as at 30 June 2025, mainly due to a decrease in borrowings (current portion) of S\$0.6 million, and partly offset by an increase in trade and other payables of S\$0.2 million.

The Group reported a positive working capital position of S\$39.0 million as at 30 June 2025, as compared to S\$35.9 million as at 31 December 2024.

Total equity increased by S\$2.0 million, from S\$43.5 million as at 31 December 2024 to S\$45.5 million as at 30 June 2025, mainly as a result of the net profit for the period.

Statement of Cash Flows

Net cash flows from operating activities amounted to S\$3.1 million in HY2025, mainly due to net cash flows from operations of S\$3.4 million, partially offset by income taxes paid of S\$0.3 million.

Net cash flows used in investing activities amounted to S\$0.2 million in HY2025, mainly due to the purchase of property, plant and equipment.

Net cash flows used in financing activities amounted to S\$0.7 million in HY2025, mainly due to a net repayment of borrowings of S\$0.6 million, interest payment of S\$0.2 million, dividend paid of S\$0.3 million and partly offset by an increase in lease liabilities of S\$0.4 million.

2. Where a forecast, or a prospect statement, has been previously disclosed to shareholders, any variance between it and the actual results.

No forecast or prospect statement was previously disclosed.

3. A commentary at the date of the announcement of the significant trends and competitive conditions of the industry in which the Group operates and any known factors or events that may affect the Group in the next operating period and the next 12 months.

The Group delivered a solid performance in the first half of the year. However, the outlook for the next 12 months remains uncertain amid rising external headwinds. The recently introduced reciprocal tariffs by the United States may weigh on the performance of our precision engineering segment, which has greater exposure to the affected markets. At present, the impact on our other business segments is expected to be limited.

In addition, ongoing geopolitical tensions in several regions continue to pose risks to global economic stability and supply chain resilience.

Despite these challenges, our marine segment remains resilient, supported by firm demand and a strong order pipeline. We expect this segment to maintain its positive momentum over the next 6 to 12 months.

The Group will continue to adopt a cautious approach in managing costs and assessing new investments. Backed by the strengthened balance sheet built over recent years, we are well-positioned to navigate near-term uncertainties and respond to opportunities as they arise.

4. Dividend information

a. Current Financial Period Reported On

Any dividend declared/recommended for the current financial period reported on?

No.

b. Corresponding Period of the Immediately Preceding Financial Year

Any dividend declared/recommended for the corresponding period of the immediately preceding financial year?

No.

c. Date payable

Not applicable.

d. The date on which Registrable Transfers received by the Company (up to 5.00 pm) will be registered before entitlements to the dividend are determined

Not applicable.

No dividend has been declared or recommended for HY2025 as the Board of Directors of the Company, having considered the current business outlook, deems it appropriate to conserve funds for the Group's business activities.

5. Interested person transactions

The Company does not have a mandate from its shareholders for any interested person transactions. There are no interested person transactions of S\$100,000 or more during the financial period under review.

6. Confirmation that the issuer has procured undertaking from all its directors and executive officers (in the format set out in Appendix 7H) under Rule 720(1) of the Catalyst Rules

The Company confirms that it has procured all the required undertakings from all its directors and executive officers in the format set out in Appendix 7H under Rule 720 (1) of the Catalyst Rules.

7. Disclosures on Acquisition and Realisation of Shares pursuant to Catalyst Rule 706A

There was no acquisition or realisation of shares in any of the Group's subsidiaries or associated companies nor incorporation of any new subsidiary or associated company by the Company or any of the Group's entities during HY2025.

Confirmation by the Board

On behalf of the Board of Directors of the Company, we, the undersigned, hereby confirm to the best of our knowledge that nothing has come to the attention of the Board of Directors of the Company which may render the financial statements for the six-month period ended 30 June 2025 to be false or misleading in any material aspect.

On behalf of the Board of Directors

TAN YEE HO
Executive Chairman

TAN YEE LEONG
Chief Executive Officer and
Executive Director

Singapore