

1Q2021 Corporate Updates



ALERO Hatagay





DISCLAIMER

This presentation may contain forward-looking statements which can be identified by the context of the statement and generally arise when the Company is discussing its beliefs, estimates or expectations. Such statements may include comments on industry, business or market trends, projections, forecasts, and plans and objectives of management for future operations and operating and financial performance, as well as any related assumptions. Readers of this presentation should understand that these statements are not historical facts or guarantees of future performance but instead represent only the Company's belief at the time the statements were made regarding future events, which are subject to significant risks, uncertainties and other factors, many of which are outside of the Company's control. Actual results and outcomes may differ materially from what is expressed or implied in such forward-looking statements. The Company cautions readers not to place undue reliance on any forward-looking statements included in this presentation, which speak only as of the date made; and should any of the events anticipated by the forward-looking statements transpire or occur, the Company makes no assurances on what benefits, if any, the Company will derive therefrom.

For further information, contact:

Mr Lim Kai Ching Tel: (65) 6438 1800

Table of Contents

 1Q2021 Financials Highlights

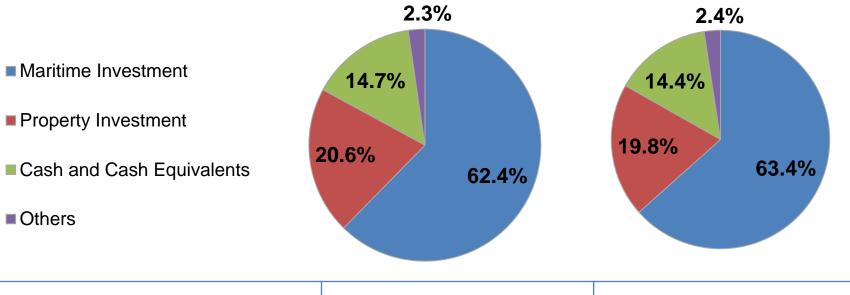
 1Q2021 Business Updates



1Q2021 Financials Highlights

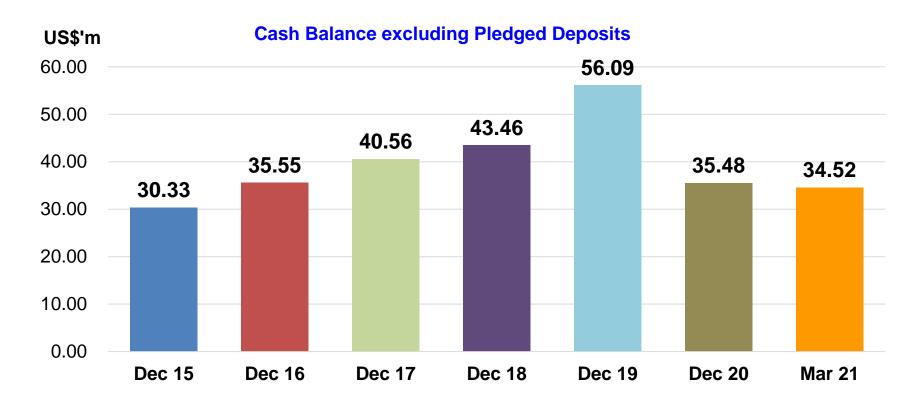
TOTAL ASSETS ALLOCATION

Total assets excluding right-of-use assets due to lease accounting



| US\$'m | As at 31 March 2021 | As at 31 December 2020 |
|-----------------------------------|---------------------|------------------------|
| Total assets excluding ROU assets | 233.8 | 247.0 |
| Add: ROU – Vessel | 1.5 | 1.7 |
| ROU – Office | 0.6 | 0.8 |
| Total assets per balance sheet | 235.9 | 249.5 |

CASH BALANCE



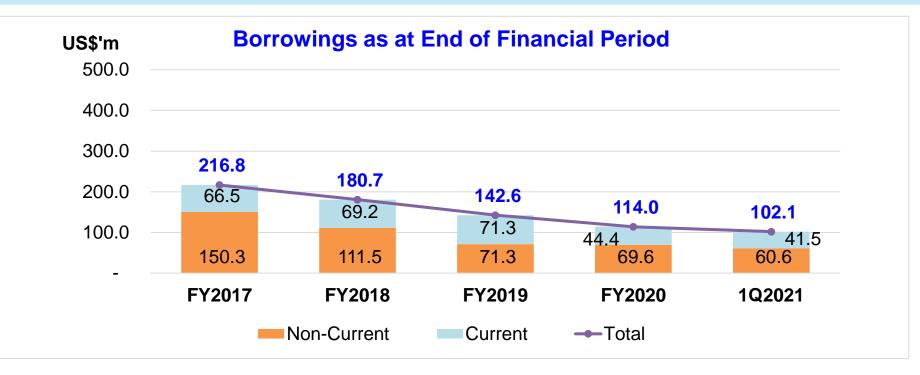
Through efficient deployment of cash, the Group's total cash balances remain more than USD30 million as at 31 March 2021

CASH FLOWS

| (US\$'000) | 1Q2021 | 1Q2020 |
|---|----------|----------|
| Cash and cash equivalents at beginning of the quarter | 35,477 | 56,089 |
| Cash Inflow / (Outflow) | | |
| Operating Activities | 694 | 4,935 |
| Investing Activities | 11,633 | (13,512) |
| Financing Activities | (12,179) | (4,033) |
| Effect of exchange rate changes | (1,104) | 48 |
| Net Cash Outflow for the quarter | (956) | (12,562) |
| Cash and cash equivalents at the end of the quarter | 34,521 | 43,527 |

- Lower operating cash flow mainly due to cash used for consolidated ALERO properties under development held under current assets, i.e. seeding for future returns.
- Cash inflow from investing activities are mainly due to proceeds from the sale of a containership as well as proceeds from realised returns from ALERO projects which the Group had non-controlling stake.
- Cash outflow from financing activities are mainly due to repayments of borrowings. Please refer to the next slide for further details.

BORROWINGS



- Total borrowings had reduced in 1Q2021 mainly due to repayment of borrowings from proceeds of sale of containership, scheduled repayments of long-term borrowings, as well as repayments of short-term borrowings as part of the Group's deleveraging strategy.
- The Group is committed to reducing total and short-term borrowings and had been consistently paring down borrowings over the years.

1Q2021 Business Updates

Objectives for FY2021:



Deliver sustainable dividend yield and equity value to shareholders



FOCUS ON DRY BULKERS

In the past half a year, the Group had disposed of 3 out of the 4 containerships owned.

| | Name of Containership | Percentage Ownership | Status |
|---|-----------------------|-------------------------|--------|
| 1 | MV Ital Massima | 50% | SOLD |
| 2 | MV Ital Melodia | 50% | SOLD |
| 3 | MV Uni Florida | 100% | SOLD |

The Group is looking to dispose of the last containership in the current good market so as to focus on dry bulk carriers.

| | Name of Containership | Percentage Ownership | Status |
|---|-----------------------|-------------------------|------------|
| 1 | MV Uni Fortuna | 50% | To be sold |

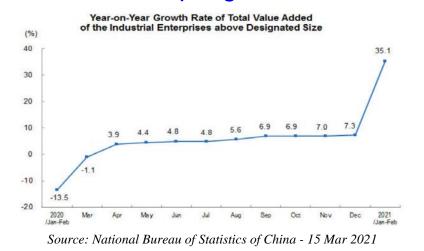
DRY BULK MARKET RECOVERY VIS-À-VIS CHINA'S INDUSTRIAL PRODUCTION OPERATION RECOVERY

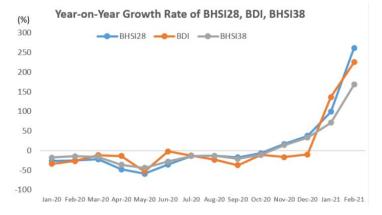
According to Clarksons Research, China's dry bulk import accounts for about 40% of global dry bulk trade for 2020. As such, a growth in China's demand for dry bulk would inevitably be beneficial to the overall dry bulk market.

| Dry Bulk Trade 2020: China vs World | | | | |
|-------------------------------------|-----------------------------|-------|-----|--|
| (million tonnes) | China World China's portion | | | |
| Iron Ore | 1,146 | 1,503 | 76% | |
| Cocking Coal | 44 | 247 | 18% | |
| Steam Coal | 139 | 918 | 15% | |
| Grain | 132 | 514 | 26% | |
| Total Major Bulk | 1,461 | 3,182 | 46% | |
| Total minor bulk | 598 | 1,959 | 31% | |
| Total Dry Bulk | 2,059 | 5,141 | 40% | |

Source: Clarksons Research – Shipping Intelligence Network

As China's industrial production operation recovered in 2021, it also helped to boost the dry bulk market. The dry bulk market may continue to benefit from China's rapid growth in 2021.

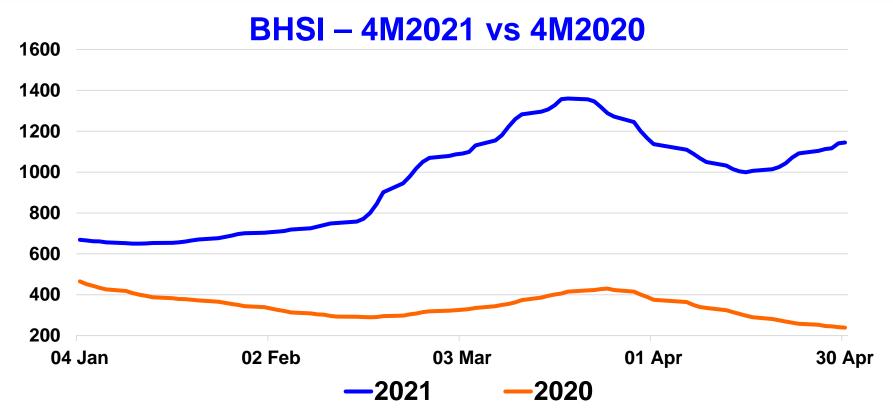




Source: Clarkson Research - Shipping Intelligence Network

DRIVEN BY RESILIENCE

BALTIC HANDYSIZE INDEX ("BHSI")



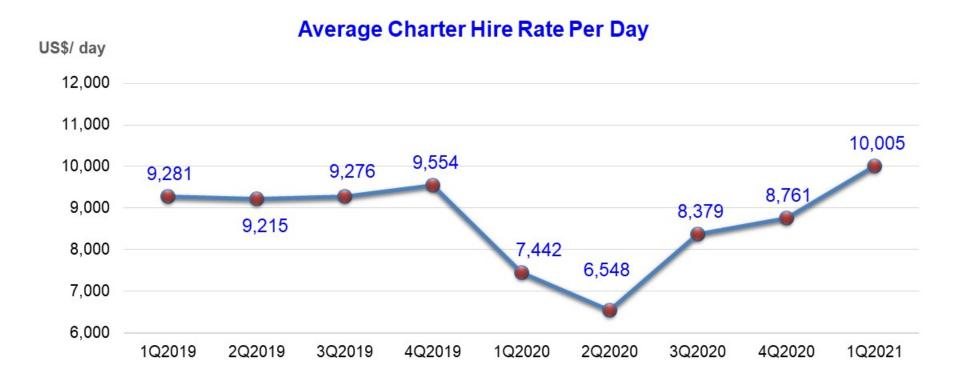
With the dry bulk market growing exceptionally in 2021, the Group strives to capitalise on the current market to achieve the best possible charter rates and returns for the ships in the Group's portfolio.

WHOLLY OWNED DRY BULK PORTFOLIO

The charters of the 10 dry bulk carriers under the Group's ship owning and chartering segment are due for renewal in 2021 and/or 2022

| | Name of Ship | Capacity | Туре | Year of Built | Shipyard |
|----|----------------------|------------|--------|---------------|----------------|
| 1 | M/V Uni Challenge | 29,078 DWT | Bulker | 2012 | Y-Nakanishi |
| 2 | M/V Uni Wealth | 29,256 DWT | Bulker | 2009 | Y-Nakanishi |
| 3 | M/V Uni Auc One | 28,709 DWT | Bulker | 2007 | Shin-Kurushima |
| 4 | M/V Victoria Harbour | 29,100 DWT | Bulker | 2011 | Y-Nakanishi |
| 5 | M/V Clearwater Bay | 29,118 DWT | Bulker | 2012 | Y-Nakanishi |
| 6 | M/V ANSAC Pride | 37,094 DWT | Bulker | 2013 | Onomichi |
| 7 | M/V Island Bay | 37,649 DWT | Bulker | 2014 | Imabari |
| 8 | M/V Inspiration Lake | 37,706 DWT | Bulker | 2015 | Imabari |
| 9 | M/V Glengyle | 37,679 DWT | Bulker | 2015 | Imabari |
| 10 | M/V Uni Bulker | 37,700 DWT | Bulker | 2016 | Imabari |

CAPITALISE ON GOOD SHIPPING MARKET



For 1Q2021, the Group had achieved an average daily charter of around **USD10,000** for the ships under ship owning and chartering segment.

JOINT-INVESTMET DRY BULK PORTFOLIO

The current good market may help to increase the overall returns from joint-investment entities

| | Name of Joint Investment Company | Ownership Percentage | Туре | Capacity | Year of Built | Shipyard |
|---|-------------------------------------|-------------------------|--------|------------|---------------|-----------|
| 1 | Matin Shipping Ltd. | 49% | Bulker | 38,278 DWT | 2011 | Imabari |
| 2 | Olive Bulkship S.A. | 18% | Bulker | 57,836 DWT | 2015 | Tsuneishi |
| 3 | Polaris Bulkship S.A. | 18% | Bulker | 57,836 DWT | 2015 | Tsuneishi |
| 4 | Quest Bulkship S.A. | 18% | Bulker | 37,700 DWT | 2016 | Imabari |
| 5 | Stella Bulkship S.A. | 18% | Bulker | 37,700 DWT | 2018 | Imabari |
| 6 | Tiara Bulkship S.A. | 18% | Bulker | 37,700 DWT | 2020 | Imabari |
| 7 | Unicorn Bulkship S.A. | 18% | Bulker | 36,300 DWT | 2018 | Oshima |
| 8 | Victoria Bulkship S.A. | 18% | Bulker | 36,300 DWT | 2018 | Oshima |

CLOSE FINANCE ARRANGEMENT DEALS



The Group specialises in fee-based finance arrangement transactions (including for ships and container boxes) and is working to close deals in 2021 so as to generate fee income for the Group.

REALISE RETURNS ON HK PROPERTIES



4th Hong Kong Property Project

5th Hong Kong Property Project

Market for sale of 4th and 5th Hong Kong projects is closely monitored so as to realise returns from these projects.

HONG KONG PROPERTIES

The Group has invested in 8 Hong Kong property projects to-date.



4TH HK PROPERTY PROJECT – T18

| Investment: | HKD26.5 million or around USD3.4 million (2.5% effective ownership) | |
|--------------------|--|--|
| Location: | 18 - 20 Tai Chung Road, Tsuen Wan, Hong Kong | |
| Project: | A commercial office building to be completed by 2021 | |
| Current status: | Construction is completed and the building is in the final approval stage for occupation. Ground floor shops were all sold and presale of office units are underway. | |



5TH HK PROPERTY PROJECT – T73

| Investment: | HKD33.8 million or around USD4.3 million (7.5% effective ownership) | |
|--------------------|---|-------------------|
| Location: | 71 – 75 Chai Wan Kok Street, Tsue | en Wan, Hong Kong |
| Project: | An industrial building to be complet | ed by 2021 |
| Current status: | Construction is finished and the project is undergoing approval stage with the government. Presale has been launched and the building will be ready for occupation in mid-2021. | |

6TH HK PROPERTY PROJECT – CSW1018

| Investment: | HKD35.2 million or around USD4.5 million (3.825% effective ownership) | |
|--------------------|--|--------------|
| Location: | 1016 – 1018 Tai Nam West Street, Kowloon, Hong Kong | |
| Project: | A industrial office building to be completed by 2022 | |
| Current status: | Superstructure construction is on 3/F. Completion is expected for mid-2022. Presale is ready for launching depending on the market sentiment. | CCC TATES |







DRIVEN BY RESILIENCE

7TH HK PROPERTY PROJECT – T11

| Investment: | HKD53.75 million or around USD6.85 million (8.27% effective ownership) | |
|-------------|---|--|
| Location: | 11 – 15 Chai Wan Kok Street, Tsuen Wan, Hong Kong | |
| Project: | A commercial office building to be completed by 2021 | |
| Status | Superstructure construction has reached 18/F and the construction is expected to finish early at 2021-end. Presale of this project will follow the completion of presale for T18 and T73. | |





8TH HK PROPERTY PROJECT – CSW918

| Investment: | HKD33.0 million or around USD4.23 million (3.0% effective ownership) | |
|-------------|---|--|
| Location: | 916 – 926 Cheung Sha Wan Road, Hong Kong | |
| Project: | Two phases of an industrial office building complex to be completed by 2023 | |
| Status | Demolition work was completed in April 2021. Recently extra GFA of about 12%+ has been approved for this project. Foundation work started in April 2021. | |



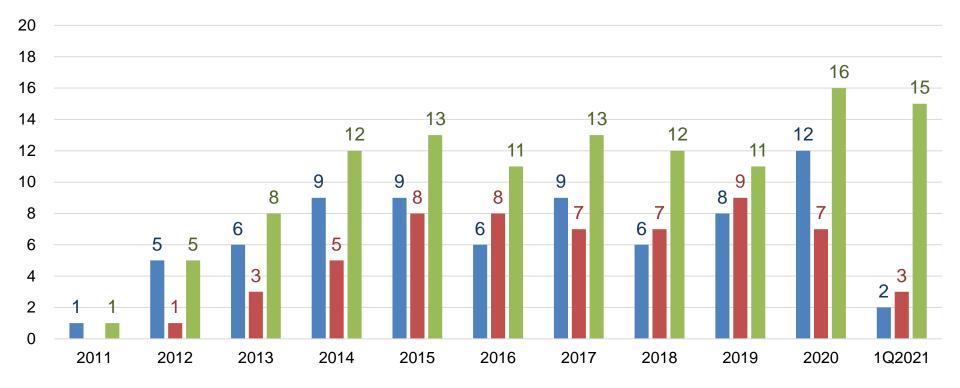
CONTINUE WITH ALERO PROJECTS



The Group has built up a good reputation for our ALERO projects in Tokyo. We will continue to build on this good name to generate returns from ALERO projects.

ALERO PROJECTS

No. of Alero Projects (Including Construction Management Projects)

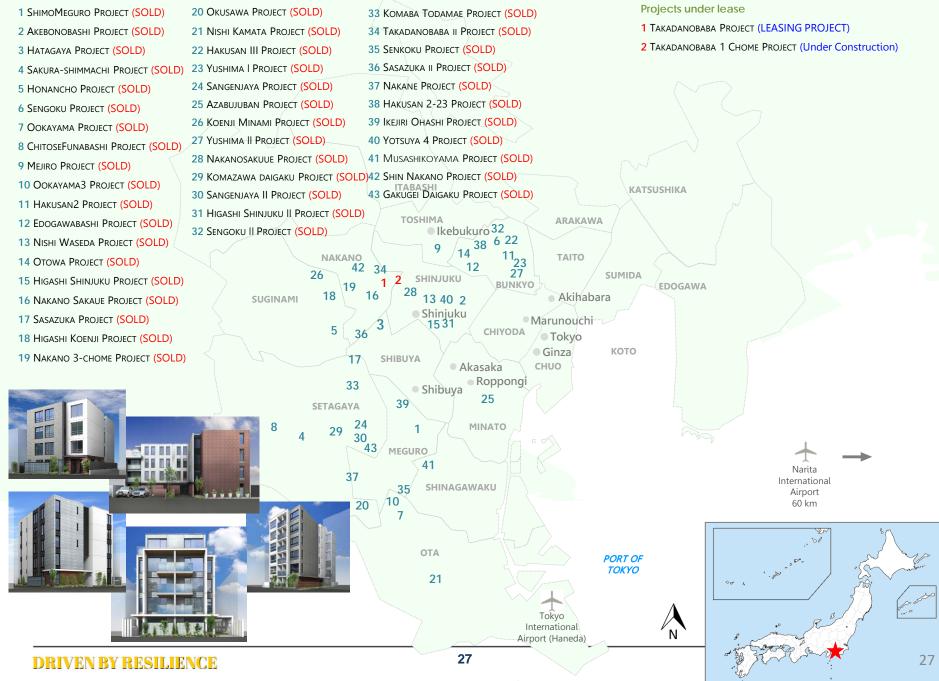


Number of New Projects

Number of Completed Projects

Number of On-going Projects (Period-end)

SMALL RESIDENTIAL PROJECTS IN TOKYO, JAPAN (SOLD & HOLDING PROJECTS)

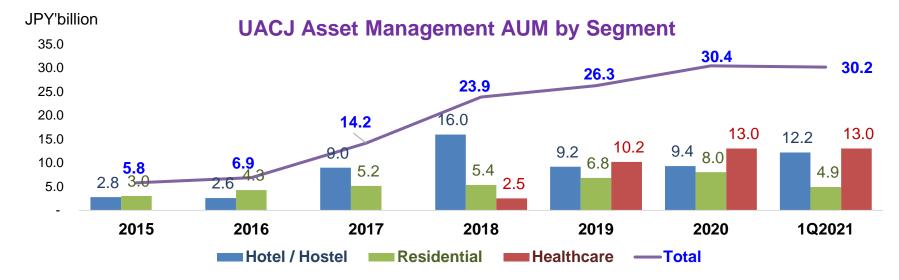


SMALL RESIDENTIAL PROJECTS IN TOKYO, JAPAN (PROJECTS UNDER CONSTRUCTION/PLANNING)



INCREASE ASSETS UNDER MANAGEMENT





The Group will work with clients to continue the momentum of increasing property assets under management by subsidiary Uni-Asia Capital (Japan) Ltd in 2021.

EXPLORE NEW BUSINESS OPPORTUNITIES



The Group will leverage on our expertise across shipping and properties to explore new business opportunities and products so as to increase the Group's income streams.



Next Results Announcement Date: On or before 13 August 2021



ALERQ Hatage







Thank You



ALERO Hatagaya



