Financial Statements and Dividend Announcement for the Year Ended 30 September 2020.

# PART I Information Required for Full Year Announcements.

1. (a) (i) An income statement and statement of comprehensive income, or a statement of comprehensive income, for the group, together with a comparative statement for the corresponding period of the immediately preceding financial year.

(Unit: Thousand Baht)

Thai Beverage Public Company Limited and its Subsidiaries Statement of income

	Co	ons olidate d	
	financ	cial statements	
	For the year	ended 30 Septer	mber
	2020	2019	+/(-)
Revenues from sales and services			
Revenue from sale of goods and			
rendering of services	253,480,710	267,356,561	(5%)
Total revenues from sales and services	253,480,710	267,356,561	(5%)
Cost of sales and services			
Cost of sales of goods and rendering of			
services	178,620,403	189,966,059	(6%)
Total cost of sales and services	178,620,403	189,966,059	(6%)
Gross profit	74,860,307	77,390,502	(3%)
Distribution costs	24,626,310	28,713,250	(14%)
Administrative expenses	15,634,201	16,170,599	(3%)
Past service cost for employee benefits from			
amendment of the Labor Protection Act	-	798,457	(100%)
Net loss on foreign exchange	41,033	-	
Finance costs	7,047,564	7,150,398	(1%)
Operating profit	27,511,199	24,557,798	12%
Interest income	1,420,200	1,144,591	24%
Net gain on foreign exchange	-	10,636	(100%)
Other income	1,235,177	753,346	64%
Net operating profit	30,166,576	26,466,371	14%
Share of profit of investment in associates			
and joint ventures, net of income tax	3,256,481	4,845,162	(33%)
Profit before income tax expense			
and non-operating items	33,423,057	31,311,533	7%
Non-operating items:-			
Other costs related to beer business restructuring	(492,406)		100%
Profit before income tax expense	32,930,651	31,311,533	5%
Income tax (expense) benefit	(6,865,883)	(5,228,792)	31%
- Income tax (expense) benefit from normal operation	(4,697,878)	(5,228,792)	(10%)
- Income tax expense related to beer business restructuring	(2,168,005)	(3,226,772)	100%
Profit for the year	26,064,768	26,082,741	(0%)
110201011010 your	20,001,700	20,002,711	(0,0)
Profit attributable to:			
Owners of the Company	22,751,734	23,272,394	(2%)
Non-controlling interests	3,313,034	2,810,347	18%
Profit for the year	26,064,768	26,082,741	(0%)
Basic earnings per share (Baht)	0.91	0.93	(2%)
Diluted earnings per share (Baht)	0.91	0.93	(2%)
1/40			

Thai Beverage Public Company Limited and its Subsidiaries Statement of comprehensive income

(Unit: Thousand Baht)

# Consolidated financial statements For the year ended 30 September

	For the year ended 30 Septe.				
	2020	2019	+/(-)		
Profit for the year	26,064,768	26,082,741	(0%)		
Other comprehensive income					
Items that will not be reclassified to profit or loss					
Gains on revaluation of land	800,079	870,420	(8%)		
Losses on remeasurements of defined benefit plan	(40,323)	(506,228)	92%		
Income tax relating to items that will not be reclassified	(154,388)	(76,627)	(101%)		
	605,368	287,565	111%		
Items that will be reclassified subsequently to profit or loss					
Cash flow hedges-effective portion of changes in fair value	(287,002)	(1,070,495)	73%		
Share of other comprehensive income of					
investment in associates and joint ventures	1,406,224	(1,462,767)	196%		
Exchange differences on translating foreign operations	14,595,667	(16,281,370)	190%		
Gains on remeasurements of available-for-sale		, , ,			
investments	44,742	23,296	92%		
Income tax relating to items that will be reclassified	57,030	213,517	(73%)		
	15,816,661	(18,577,819)	185%		
Other comprehensive income for the year,					
net of income tax	16,422,029	(18,290,254)	190%		
Total comprehensive income for the year	42,486,797	7,792,487	445%		
Total comprehensive income attributable to:					
Owners of the Company	37,646,161	6,404,748	488%		
Non-controlling interests	4,840,636	1,387,739	249%		
Total comprehensive income for the year	42,486,797	7,792,487	445%		

(a) (ii) The following items (with appropriate breakdowns and explanations), if significant, must either be included in the income statement or in the notes to the income statement for the current financial period reported on and the corresponding period of the immediately preceding financial year:—

**NOTE:** 

Net profit is arrived at after charging / (Crediting) the following:

(Unit: Thousand Baht)

# Consolidated financial statements

	For the year o	ended 30 Septem	br
	2020	2019	+/(-)
A Investment (income) expenses	(3,265,279)	(4,860,428)	(33%)
B Other income including interest income	(2,563,746)	(1,859,426)	38%
C Interest on borrowings	7,047,564	7,150,398	(1%)
D Depreciation and amortization	6,615,314	6,684,553	(1%)
E (Reversal of ) Allowance for doubtful debts and bad debts written off	16,795	8,851	90%
F Write-off for stock obsolescence	112,911	76,844	47%
G (Reversal of ) Impairment in value of investments	95,303	-	-
H Foreign exchange (gain) / loss	41,033	(10,636)	(486%)
I Adjustments for under or overprovision of tax in respect of prior years	-	-	-
J (Profit) or loss on sale of investments, properties, and/or plant and equipment	(91,856)	223,171	141%

(b) (i) A statement of financial position (for the issuer and group), together with a comparative statement as at the end of the immediately preceding financial year.

Thai Beverage Public Company Limited and its Subsidiaries Statement of financial position As at 30 September 2020 and 2019

1			(Unit:	Γhousand Baht)
	Consol	lidated	-	arate
	financial s	tatements	financial s	statements
	30-Sep-2020	30-Sep-2019	30-Sep-2020	30-Sep-2019
	(Audited)	(Restated)	(Audited)	(Audited)
Assets				
Current assets				
Cash and cash at financial institutions	34,694,738	24,362,475	3,493,122	72,249
Trade receivables	5,071,768	5,094,230	830,009	978,610
Other receivables	1,705,702	1,664,328	161,734	156,198
Short-term loans to and other receivables				
from related parties	754,513	1,079,684	6,847,056	6,589,392
Inventories	41,654,881	42,876,370	-	-
Other current assets	2,432,959	2,241,005	575,727	515,718
Total current assets	86,314,561	77,318,092	11,907,648	8,312,167
Non-current assets				
Investments in associates and joint ventures	85,605,429	79,345,370	_	_
Investments in subsidiaries	-	17,545,510	335,878,446	335,267,666
Other long-term investments	753,109	629,607	11,000	2,500
Long-term loans to and other receivables	733,107	027,007	11,000	2,300
from related parties	151,534	149,324	8,240,456	6,687,763
Investment properties	1,696,813	1,678,107	-	-
Property, plant and equipment	61,347,454	59,993,225	109,888	96,798
Goodwill	152,903,202	145,937,769	-	-
Other intangible assets	40,571,960	38,182,643	109,849	105,611
Deferred tax assets	1,109,423	1,584,282	263,012	934,052
Other non-current assets	3,066,404	2,677,922	224,557	233,820
Total non-current assets	347,205,328	330,178,249	344,837,208	343,328,210
Total assets	433,519,889	407,496,341	356,744,856	351,640,377

Thai Beverage Public Company Limited and its Subsidiaries Statement of financial position As at 30 September 2020 and 2019

Page	As at 30 September 2020 and 2019			(Unit : Thousand Baht)			
No.				_			
Page							
Description of liabilities   Part		30-Sep-2020	30-Sep-2019	30-Sep-2020	30-Sep-2019		
Current liabilities		(Audited)	(Restated)	(Audited)	(Audited)		
Bank overdrafts and short-term loans from financial institutions         16,944,655         11,911,922         13,800,000         9,450,000           Trade payables         6,603,117         7,706,071         -         -           Other payables         12,703,319         12,764,455         636,650         658,622           Current portion of long-term loans from financial institutions         2,266,403         6,660         2,250,000         -           Short-term loans from and other payables to related parties         383,500         607,501         6,413,972         5,541,362           Current portion of lease liabilities         16,345         -         -         -         -           Current portion of lease liabilities         3,688,282         2,069,419         -         -         -           Current portion of lease liabilities         3,688,282         4,035,633         164,660         161,408           Total current liabilities         3,688,282         2,366         31,237,040         38,359,494           Total current liabilities         2,480,861         170,173,292         124,980,861         170,173,292         124,980,861         170,173,292         124,980,861         170,173,292         124,980,861         170,173,292         124,980,861         170,173,292         124,980,861	= *						
Financial institutions							
Trade payables         6,603,117         7,706,071         -         -           Other payables         12,703,319         12,764,455         636,650         658,622           Current portion of debentures         45,239,272         9,689,394         45,239,272         9,689,394           Current portion of long-term loans from financial institutions         2,266,403         6,660         2,250,000         -           Short-term loans from and other payables to related parties         383,500         607,501         6,413,972         5,541,362           Current portion of lease liabilities         16,345         -         -         -         -           Current portion of lease liabilities         3,688,282         4,053,633         16,660         161,408           Income tax payable         2,907,486         2,069,419         -         -         -           Other current liabilities         36,888,282         4,053,633         16,660         151,408           Long-term loans from and other payables to related parties         5,452         2,366         31,237,040         38,359,494           Debentures         124,980,861         170,173,292         124,980,861         170,173,292         124,980,861         170,173,292         124,980,861         170,173,292         124,980,861 <td></td> <td>16 044 655</td> <td>11 011 022</td> <td>12 900 000</td> <td>0.450.000</td>		16 044 655	11 011 022	12 900 000	0.450.000		
Other payables         12,703,319         12,764,455         636,650         658,622           Current portion of debentures         45,239,272         9,689,394         45,239,272         9,689,394           Current portion of long-term loans from financial institutions         2,266,403         6,660         2,250,000         -           Short-term loans from and other payables to related parties         383,500         607,501         6,413,972         5,541,362           Current portion of lease liabilities         16,345         -         -         -         -           Income tax payable         2,907,486         2,069,419         -         -         -         -           Other current liabilities         90,752,379         48,809,055         68,504,554         25,500,786           Non-current liabilities         90,752,379         48,809,055         68,504,554         25,500,786           Non-current liabilities         124,980,861         170,173,292         124,980,861         170,173,292         124,980,861         170,173,292         124,980,861         170,173,292         124,980,861         170,173,292         124,980,861         170,173,292         124,980,861         170,173,292         124,980,861         170,173,292         124,980,861         170,173,292         124,980,861 <td< td=""><td></td><td></td><td></td><td>13,800,000</td><td>9,430,000</td></td<>				13,800,000	9,430,000		
Current portion of debentures         45,239,272         9,689,394         45,239,272         9,689,394           Current portion of long-term loans from financial institutions         2,266,403         6,660         2,250,000         -           Short-term loans from and other payables to related parties         383,500         607,501         6,413,972         5,541,362           Current portion of lease liabilities         16,345         -         -         -           Income tax payable         2,907,486         2,069,419         -         -           Other current liabilities         3,688,282         4,053,633         164,660         161,408           Total current liabilities         5,452         2,366         31,237,040         38,359,494           Debentures         5,452         2,366         31,237,040         38,359,494           Debentures         5,452         2,366         31,237,040         38,359,494           Debentures         5,452         2,366         31,237,040         38,359,494           Long-term loans from financial institutions         27,228,070         27,801,411         26,657,311         27,790,291           Lease liabilities         5,631,011         4,445,520         -         -         -           Deferred tax liab				- 636 650	- 659 622		
Current portion of long-term loans from financial institutions							
Short-term loans from and other payables to related parties   383,500   607,501   6,413,972   5,541,362   Current portion of lease liabilities   16,345     -   -	•	43,239,212	9,009,394	43,239,212	9,009,394		
Short-term loans from and other payables to related parties   383,500   607,501   6,413,972   5,541,362   Current portion of lease liabilities   16,345	· ·	2 266 403	6 660	2 250 000			
to related parties Current portion of lease liabilities Income tax payable Other current liabilities  Non-current liabilities  Non-current liabilities  Long-term loans from and other payables to related parties To related parties Other current liabilities  Long-term loans from and other payables to related parties To related parties Other current liabilities  Long-term loans from financial institutions Special Sp		2,200,403	0,000	2,230,000	_		
Current portion of lease liabilities		383 500	607 501	6 413 972	5 541 362		
Common   C	-		-	0,413,772	5,541,502		
Other current liabilities         3,688,282         4,053,633         164,660         161,408           Total current liabilities         90,752,379         48,809,055         68,504,554         25,500,786           Non-current liabilities         Long-term loans from and other payables to related parties         5,452         2,366         31,237,040         38,359,494           Debentures         124,980,861         170,173,292         124,980,861         170,173,292           Long-term loans from financial institutions         27,228,070         27,801,411         26,657,311         27,790,291           Lease liabilities         596,386         -         -         -         -           Deferred tax liabilities         5,031,011         4,445,520         -         -         -           Employee benefit obligations         4,978,486         4,783,469         320,823         295,610           Other non-current liabilities         542,490         1,159,664         83,977         880,299           Total non-current liabilities         254,115,135         257,174,777         251,784,566         262,999,772           Full         4         163,362,756         208,365,722         183,280,012         237,498,986           Total liabilities         25,115,025	•	,	2 069 419	_	_		
Non-current liabilities	÷ *			164 660	161 408		
Non-current liabilities   Long-term loans from and other payables to related parties   5,452   2,366   31,237,040   38,359,494     Debentures   124,980,861   170,173,292   124,980,861   170,173,292     Lease liabilities   596,386   -							
Long-term loans from and other pay ables to related parties         5,452         2,366         31,237,040         38,359,494           Debentures         124,980,861         170,173,292         124,980,861         170,173,292         124,980,861         170,173,292           Long-term loans from financial institutions         27,228,070         27,801,411         26,657,311         27,790,291           Lease liabilities         596,386         -         -         -         -           Deferred tax liabilities         5,031,011         4,445,520         -         -         -           Employee benefit obligations         4,978,486         4,783,469         320,823         295,610           Other non-current liabilities         542,490         1,159,664         83,977         880,299           Total non-current liabilities         254,115,135         257,174,777         251,784,566         262,999,772           Equity		<u> </u>	10,000,000	00,001,001	20,000,700		
Long-term loans from and other pay ables to related parties         5,452         2,366         31,237,040         38,359,494           Debentures         124,980,861         170,173,292         124,980,861         170,173,292         124,980,861         170,173,292           Long-term loans from financial institutions         27,228,070         27,801,411         26,657,311         27,790,291           Lease liabilities         596,386         -         -         -         -           Deferred tax liabilities         5,031,011         4,445,520         -         -         -           Employee benefit obligations         4,978,486         4,783,469         320,823         295,610           Other non-current liabilities         542,490         1,159,664         83,977         880,299           Total non-current liabilities         254,115,135         257,174,777         251,784,566         262,999,772           Equity	Non-current liabilities						
to related parties         5,452         2,366         31,237,040         38,359,494           Debentures         124,980,861         170,173,292         124,980,861         170,173,292           Long-term loans from financial institutions         27,228,070         27,801,411         26,657,311         27,790,291           Lease liabilities         596,386         -         -         -         -           Deferred tax liabilities         5,031,011         4,445,520         -         -         -           Employee benefit obligations         4,978,486         4,783,469         320,823         295,610           Other non-current liabilities         542,490         1,159,664         83,977         880,299           Total non-current liabilities         254,115,135         257,174,777         251,784,566         262,999,772           Equity         Stare capital:         25,115,135         257,174,777         251,784,566         262,999,772           Equity         Authorised share capital         25,155,025         25,155,025         25,155,025         25,155,025         25,155,025         25,155,025         25,155,025         25,115,025         25,115,025         25,115,025         25,115,025         25,115,025         25,115,025         25,115,025         25,155,025							
Debentures   124,980,861   170,173,292   124,980,861   170,173,291   124,980,861   170,173,291   124,980,861   170,173,291   124,980,861   170,173,291   124,980,861   170,173,291   124,980,861   170,173,291   124,980,861   170,173,291   124,980,861   170,173,291   124,980,861   170,173,291   124,980,861   124,980,861   124,980,861   124,980,861   124,980,861   124,980,481   1		5,452	2,366	31,237,040	38,359,494		
Lease liabilities	-						
Lease liabilities	Long-term loans from financial institutions						
Deferred tax liabilities	_		-	- -	-		
Other non-current liabilities         542,490         1,159,664         83,977         880,299           Total non-current liabilities         163,362,756         208,365,722         183,280,012         237,498,986           Total liabilities         254,115,135         257,174,777         251,784,566         262,999,772           Equity         Share capital:	Deferred tax liabilities		4,445,520	-	-		
Other non-current liabilities         542,490         1,159,664         83,977         880,299           Total non-current liabilities         163,362,756         208,365,722         183,280,012         237,498,986           Total liabilities         254,115,135         257,174,777         251,784,566         262,999,772           Equity         Share capital:	Employee benefit obligations	4,978,486	4,783,469	320,823	295,610		
Total liabilities         254,115,135         257,174,777         251,784,566         262,999,772           Equity         Share capital:	Other non-current liabilities	542,490	1,159,664	83,977	880,299		
Share capital:   Authorised share capital   25,155,025   25,155,025   25,155,025   25,155,025     Issued and paid-up share capital   25,115,710   25,113,533   25,115,710   25,113,533     Difference arising from common control transactions   (20,491,612) (19,721,582)   31,035   31,035     Premium on ordinary shares   17,328,130   17,285,426   17,328,130   17,285,426     Retained earnings:   Appropriated - legal reserve   2,900,000   2,900,000   2,900,000     Unappropriated   132,728,755   120,219,545   60,616,378   44,119,596     Other components of equity   (14,984,537) (29,941,004) (1,030,963) (808,985)     Equity attributable to owners of the Company   142,596,446   115,855,918   104,960,290   88,640,605     Total equity   179,404,754   150,321,564   104,960,290   88,640,605     Total equity   179,404,754   150,321,564   104,960,290   88,640,605     Company   179,404,754   150,321,564   104,960,290	Total non-current liabilities	163,362,756	208,365,722	183,280,012	237,498,986		
Share capital:         25,155,025         25,115,710         25,113,533         25,115,710         25,113,533         25,115,710         25,113,533         25,115,710         25,113,533         25,115,710         25,113,533         21,035         21,035         21,035         21,035         217,285,426         17,328,130         17,285,426         17,328,130         17,285,426	Total liabilities	254,115,135	257,174,777	251,784,566	262,999,772		
Authorised share capital 25,155,025 25,155,025 25,155,025 25,155,025	Equity						
Issued and paid-up share capital       25,115,710       25,113,533       25,115,710       25,113,533         Difference arising from common control transactions       (20,491,612)       (19,721,582)       31,035       31,035         Premium on ordinary shares       17,328,130       17,285,426       17,328,130       17,285,426         Retained earnings:       2,900,000       2,900,000       2,900,000       2,900,000       2,900,000         Unappropriated       132,728,755       120,219,545       60,616,378       44,119,596         Other components of equity       (14,984,537)       (29,941,004)       (1,030,963)       (808,985)         Equity attributable to owners of the Company       142,596,446       115,855,918       104,960,290       88,640,605         Non-controlling interests       36,808,308       34,465,646       -       -       -         Total equity       179,404,754       150,321,564       104,960,290       88,640,605	Share capital:						
Difference arising from common control transactions (20,491,612) (19,721,582) 31,035 31,035 Premium on ordinary shares 17,328,130 17,285,426 17,328,130 17,285,426 Retained earnings:  Appropriated - legal reserve 2,900,000 2,900,000 2,900,000 Unappropriated 132,728,755 120,219,545 60,616,378 44,119,596 Other components of equity (14,984,537) (29,941,004) (1,030,963) (808,985) Equity attributable to owners of the Company 142,596,446 115,855,918 104,960,290 88,640,605 Non-controlling interests 36,808,308 34,465,646 Total equity 179,404,754 150,321,564 104,960,290 88,640,605	Authorised share capital	25,155,025	25,155,025	25,155,025	25,155,025		
control transactions       (20,491,612)       (19,721,582)       31,035       31,035         Premium on ordinary shares       17,328,130       17,285,426       17,328,130       17,285,426         Retained earnings:       2,900,000       2,900,000       2,900,000       2,900,000       2,900,000         Unappropriated       132,728,755       120,219,545       60,616,378       44,119,596         Other components of equity       (14,984,537)       (29,941,004)       (1,030,963)       (808,985)         Equity attributable to owners of the Company       142,596,446       115,855,918       104,960,290       88,640,605         Non-controlling interests       36,808,308       34,465,646       -       -       -         Total equity       179,404,754       150,321,564       104,960,290       88,640,605	Issued and paid-up share capital	25,115,710	25,113,533	25,115,710	25,113,533		
Premium on ordinary shares       17,328,130       17,285,426       17,328,130       17,285,426         Retained earnings:       2,900,000       2,900,000       2,900,000       2,900,000       2,900,000         Unappropriated       132,728,755       120,219,545       60,616,378       44,119,596         Other components of equity       (14,984,537)       (29,941,004)       (1,030,963)       (808,985)         Equity attributable to owners of the Company       142,596,446       115,855,918       104,960,290       88,640,605         Non-controlling interests       36,808,308       34,465,646       -       -       -         Total equity       179,404,754       150,321,564       104,960,290       88,640,605	Difference arising from common						
Retained earnings:       2,900,000       2,900,000       2,900,000       2,900,000         Unappropriated       132,728,755       120,219,545       60,616,378       44,119,596         Other components of equity       (14,984,537)       (29,941,004)       (1,030,963)       (808,985)         Equity attributable to owners of the Company       142,596,446       115,855,918       104,960,290       88,640,605         Non-controlling interests       36,808,308       34,465,646       -       -       -         Total equity       179,404,754       150,321,564       104,960,290       88,640,605	control transactions	(20,491,612)	(19,721,582)	31,035	31,035		
Appropriated - legal reserve       2,900,000       2,900,000       2,900,000       2,900,000         Unappropriated       132,728,755       120,219,545       60,616,378       44,119,596         Other components of equity       (14,984,537)       (29,941,004)       (1,030,963)       (808,985)         Equity attributable to owners of the Company       142,596,446       115,855,918       104,960,290       88,640,605         Non-controlling interests       36,808,308       34,465,646       -       -       -         Total equity       179,404,754       150,321,564       104,960,290       88,640,605	Premium on ordinary shares	17,328,130	17,285,426	17,328,130	17,285,426		
Unappropriated       132,728,755       120,219,545       60,616,378       44,119,596         Other components of equity       (14,984,537)       (29,941,004)       (1,030,963)       (808,985)         Equity attributable to owners of the Company       142,596,446       115,855,918       104,960,290       88,640,605         Non-controlling interests       36,808,308       34,465,646       -       -       -         Total equity       179,404,754       150,321,564       104,960,290       88,640,605	Retained earnings:						
Other components of equity       (14,984,537)       (29,941,004)       (1,030,963)       (808,985)         Equity attributable to owners of the Company       142,596,446       115,855,918       104,960,290       88,640,605         Non-controlling interests       36,808,308       34,465,646       -       -       -         Total equity       179,404,754       150,321,564       104,960,290       88,640,605	Appropriated - legal reserve	2,900,000	2,900,000	2,900,000	2,900,000		
Equity attributable to owners of the Company         142,596,446         115,855,918         104,960,290         88,640,605           Non-controlling interests         36,808,308         34,465,646         -         -         -           Total equity         179,404,754         150,321,564         104,960,290         88,640,605	Unappropriated	132,728,755	120,219,545	60,616,378	44,119,596		
the Company       142,596,446       115,855,918       104,960,290       88,640,605         Non-controlling interests       36,808,308       34,465,646       -       -       -         Total equity       179,404,754       150,321,564       104,960,290       88,640,605	Other components of equity	(14,984,537)	(29,941,004)	(1,030,963)	(808,985)		
Non-controlling interests         36,808,308         34,465,646         -         -           Total equity         179,404,754         150,321,564         104,960,290         88,640,605	Equity attributable to owners of						
Total equity 179,404,754 150,321,564 104,960,290 88,640,605	the Company	142,596,446	115,855,918	104,960,290	88,640,605		
	_			-	-		
Total liabilities and equity 433,519,889 407,496,341 356,744,856 351,640,377	Total equity	179,404,754	150,321,564	104,960,290	88,640,605		
	Total liabilities and equity	433,519,889	407,496,341	356,744,856	351,640,377		

- (b) (ii) In relation to the aggregate amount of the group's borrowings and debt securities, specify the following as at the end of the current financial period reported on with comparative figures as at the end of the immediately preceding financial year:—
- (ii) Aggregate amount of the group's borrowings and debt securities
- (A) the amount repayable in one year or less, or on demand;

(Unit : Thousand Baht)

	As at 30 Septem	nber 2020		As at 30 September 2019						
Letter of support and guarantee	Unsecured	Secured	Unsecured with guarantee	Letter of support and guarantee	Unsecured	Secured	Unsecured with guarantee			
849,740	61,454,781	2,145,809	-	290,686	19,271,060	2,046,230	-			

(B) the amount repayable after one year;

(Unit: Thousand Baht)

	As at 30 Septem	ber 2020		As at 30 September 2019					
Letter of support and guarantee	Unsecured	Secured	Unsecured with guarantee	Letter of support and guarantee	Unsecured	Secured	Unsecured with guarantee		
-	151,649,292	559,639	-	-	197,974,703	-	-		

(C) details of any collaterals.

N/A

# (c) A statement of cash flows (for the group), together with a comparative statement for the corresponding period of the immediately preceding financial year.

Thai Beverage Public Company Limited and its Subsidiaries Statement of cash flows

			,	: Thousand Baht)
	Consoli	dated	Sepa	
	financial st	atements	financial s	tatements
	For the year ende 2020	d 30 September 2019	For the year ended	d 30 September 2019
	(Audited)	(Audited)	(Audited)	(Audited)
Cash flows from operating activities	(Hudreu)	(Hadrea)	(Huditeu)	(riddred)
Profit for the year	26,064,768	26,082,741	27,302,647	12,280,854
Adjustments for reconcile profit (loss) to cash receipts (payment)	,,,,	,,	,,	,,
Depreciation and amortisation	6,565,314	6,634,553	52,933	52,259
Gain from sales of investments in subsidiaries	-	-	(10,840,023)	-
Interest income	(1,420,200)	(1,144,591)	(783,554)	(838,727)
Finance costs	7,047,564	7,150,398	7,940,875	8,217,341
Unrealised (gain) loss on exchange	(3,712)	(2,582)	116	(85)
Allowance for doubtful account	16,795	8,851	-	-
Amortisation of advance payments to a specialist	50,000	50,000	9,375	9,375
(Reversal of) Allowance for decline in value of inventories	(54,158)	151,930	-	-
Loss on disposal and write-off of other long-term investments	(51,150)	117,894	_	_
Impairment loss on investment in associates and joint ventures	95,303	-	_	_
Gain from a bargain purchase	(3,408)	_	_	_
Loss (Gain) on disposal of investment properties	(50,649)	46	_	_
Loss (Gain) on disposal or investment properties  Loss (Gain) on disposal and write-off of property, plant	(30,047)	40		
and equipment and other intangible assets	(41,207)	105,231	1,283	9
Unrealised loss (gain) on fair value of other investments	1,358	(23,212)	1,203	_
Impairment loss on property, plant and equipment	57,661	41,206	_	_
Impairment loss on goodwill	53,176	41,200	-	-
Impairment loss on intangible assets		-	-	-
	23,644	(15.266)	(15 900 425)	(11 241 102)
Dividend income	(8,798)	(15,266)	(15,890,435)	(11,341,192)
Employee benefit expenses	440,872	361,296	32,517	43,749
Past service cost for employee benefits from amendment of the Labor Protection Act		709 457		12.006
	- 50.705	798,457	10 575	42,906
Expense in relation to long-term incentive plan	50,705	36,120	18,575	12,863
Insurance claim from fire incident	(292,745)	(47,423)	-	-
Share of profit of investment in	(2.256.401)	(4.945.163)		
associates and joint ventures, net of income tax	(3,256,481)	(4,845,162)	1 002 246	(221 176)
Income tax expense	6,865,883	5,228,792	1,003,246	(331,176)
	42,201,685	40,689,279	8,847,555	8,148,176
Changes in operating assets and liabilities	40.000	(011 (02)	1.40.601	(210.025)
Trade receivables	40,899	(811,623)	148,601	(310,835)
Other receivables from related parties	626,563	563,974	(46,199)	(5,363)
Other receivables	77,676	312,605	(5,216)	11,551
Inventories	1,329,355	(610,941)	- (200.210)	- (250,550)
Other current assets	(192,622)	462,484	(200,210)	(359,553)
Trade payables	(1,126,109)	(179,174)	-	-
Other payables to related parties	35,731	(280,827)	718,133	452,101
Other payables	(76,444)	4,177,752	(45,394)	72,864
Other current liabilities	(337,319)	509,331	3,352	113,934
Employee benefit paid	(284,900)	(314,370)	(13,623)	(89,574)
Other non-current liabilities	84,289	(19,127)	<u> </u>	
Cash generated from operating activities	42,378,804	44,499,363	9,406,999	8,033,301
Income tax paid	(5,113,476)	(6,023,842)	(134,397)	-
Net cash from operating activities	37,265,328	38,475,521	9,272,602	8,033,301

	G 1	1.4.1	Separate				
	Consoli		_				
	financial st		financial st				
	For the year ende	-	For the year ende	_			
	2020	2019	2020	2019			
Cook flows from investing auticities	(Audited)	(Audited)	(Audited)	(Audited)			
Cash flows from investing activities Interest received	1,287,929	057 996	792 244	925 551			
		957,886	783,344	835,551			
Dividends received	1,346,792	2,529,241	15,890,435	11,341,192			
Increase in current investments	(4,229,061)	(4,494,904)	(8,500)	(10.200.027)			
Increase in short-term loans to related parties	-	-	(41,126,114)	(19,288,827)			
Decrease in short-term loans to related parties	-	-	37,906,277	20,381,264			
Decrease in long-term loans to related parties	-	-	1,489,497	1,577,613			
Cash inflow from sale of investment in subsidiaries	-	-	44,520,085	- (1.571.750)			
Cash outflow on investments in subsidiaries	-	-	(34,290,841)	(1,571,750)			
Cash inflow on investments in indirect subsidiaries	-	23,012	-	-			
Cash outflow on investments in indirect subsidiaries	-	(493,294)	-	-			
Cash outflow on investments in associates and joint ventures	-	(934,830)	-	-			
Cash inflow on disposal of other long-term investment	4,031	-	-	-			
Cash outflow on acquisition of other long-term investment	(22,029)	-	-	-			
Sale of investment properties	50,803	30	-	-			
Purchase of property, plant and equipment	(4,346,707)	(5,643,324)	(54,598)	(30,375)			
Sale of property, plant and equipment	82,790	150,249	205	5			
Purchase of other intangible assets	(303,133)	(171,193)	(19,497)	(1,180)			
Sale of other intangible assets	558	222	75	1			
Increase in other non-current assets	(478,000)	(112,904)	(112)	(720)			
Cash outflow on acquisition of businesses	(917,417)	(255,395)	<u> </u>				
Net cash from (used in) investing activities	(7,523,444)	(8,445,204)	25,090,256	13,242,774			
Cash flows from financing activities							
Interest paid	(6,930,608)	(6,869,858)	(7,848,099)	(7,911,362)			
Deferred financing cost paid	-	(271,613)	-	(271,612)			
Dividends paid to owners of the Company	(10,799,755)	(9,794,278)	(10,799,755)	(9,794,278)			
Dividends paid to non-controlling interests	(2,204,262)	(2,621,324)	-	-			
Acquisition of non-controlling interests	(54)	-	-	-			
Bank overdrafts	377,611	(302,446)	-	-			
Proceeds from short-term loans from financial institutions	66,733,279	44,635,448	62,300,000	40,000,000			
Repayment of short-term loans from financial institutions	(62,312,470)	(36,992,468)	(57,950,000)	(32,550,000)			
Proceeds from short-term loans from related parties	-	-	100,729,019	80,958,768			
Repayment of short-term loans from related parties	_	_	(85,715,801)	(73,189,561)			
Repayment of long-term loans from related parties	_	_	(21,965,349)	(1,308,879)			
Proceeds from debentures	_	53,000,000	(21,705,517)	53,000,000			
Repayment of debentures	(9,692,000)	(1,700,700)	(9,692,000)	33,000,000			
Proceeds from long-term loans from financial institutions	62,366	18,780,400	(5,052,000)	18,770,400			
Rep ay ment of long-term loans from financial institutions	(175,095)	(89,039,012)		(89,000,000)			
Payment of lease liabilities	(10,472)	(07,037,012)	_	(82,000,000)			
Net cash used in financing activities	(24,951,460)	(31,175,851)	(30,941,985)	(21,296,524)			
Net cash used in mancing activities	(24,931,400)	(31,173,031)	(30,941,963)	(21,290,324)			
Net increase (decrease) in cash and cash equivalents	4,790,424	(1,145,534)	3,420,873	(20,449)			
Cash and cash equivalents at 1 October	9,630,304	11,516,076	72,249	92,698			
Foreign currency translation differences for foreign operations	726,296	(740,238)	12,247	72,070			
Cash and cash equivalents at 30 September	15,147,024	9,630,304	3,493,122	72,249			
Current investments	19,547,714	14,732,171	3,473,122	12,24)			
			2 402 122	72 240			
Cash and cash at financial institutions	34,694,738	24,362,475	3,493,122	72,249			
Non each items							
Non-cash items	1 777 400	1 541 500	2.521	4.702			
Payable for acquisition of assets	1,777,403	1,741,529	2,521	4,793			
Receivable from share-based payment	-	-	2,713	8,301			

(Unit : Thousand Baht)

(d) (i) A statement (for the issuer and group) showing either (i) all changes in equity or (ii) changes in equity other than those arising from capitalisation issues and distributions to shareholders, together with a comparative statement for the corresponding period of the immediately preceding financial year.

Thai Beverage Public Company Limited and its Subsidiaries Statement of changes in equity

	Consolidated financial statements														
				Retaine	d earnings				Other compor	ents of equity			_		
	Issued and paid-up share capital	Difference arising from common control transactions	Premium on ordinary shares	Legal reserve	Unappropriated	Other capital reserves- share-based payment	Currency translation differences	Revaluation surplus (in thousand	Fair value changes in available-for-sale investments Baht)	Cash flow hedges reserves	Share of other comprehensive income of investment in associates and joint ventures	Total other components of equity	Equity attributable to owners of the Company	Non- controlling interests	Total equity
For the year ended 30 September 2019															
Balance at 1 October 2018 - As previously reported	25,111,321	(19,718,440)	17,241,995	2,900,000	108,864,728	58,126	(12,513,945)	5,002,515	10,905	•	(6,005,483)	(13,447,882)	120,951,722	34,521,295	155,473,017
Business acquisition under common control		(3,142)	-				-		<del></del>		-	-	(3,142)		(3,142)
Balance at 1 October 2018 - As restated	25,111,321	(19,721,582)	17,241,995	2,900,000	108,864,728	58,126	(12,513,945)	5,002,515	10,905	<del>-</del>	(6,005,483)	(13,447,882)	120,948,580	34,521,295	155,469,875
Transactions with owners, recorded directly in equity  Distributions to owners of the Company															
Transactions in relation to long-term incentive plan	2,212	-	43,431	-	=	(10,715)	-	-	=	-	-	(10,715)	34,928	-	34,928
Dividends to owners of the Company		<u> </u>	=	-	(9,794,278)						_	-	(9,794,278)	(2,621,324)	(12,415,602)
Total distributions to owners of															
the Company	2,212		43,431		(9,794,278)	(10,715)						(10,715)	(9,759,350)	(2,621,324)	(12,380,674)
Changes in ownership interests in subsidiaries  Acquisition of non-controlling interests  without a change in control	<u>-</u>	_	-	<u> </u>	(1,738,060)	<u> </u>	<u> </u>			<u>-</u>		<u> </u>	(1,738,060)	1,177,936	(560,124)
Total changes in ownership interests in subsidiaries		-		-	(1,738,060)	-			-	-			(1,738,060)	1,177,936	(560,124)
Total transactions with owners, recorded directly in equity	2,212		43,431		(11,532,338)	(10,715)			· <del></del> -	<u> </u>		(10,715)	(11,497,410)	(1,443,388)	(12,940,798)
Comprehensive income for the year															
Profit	-	=	-	-	23,272,394	_	-	-	-	-	-	-	23,272,394	2,810,347	26,082,741
Other comprehensive income	-	-	-	-	(385,239)	_	(14,639,749)	450,301	26,204	(856,396)	(1,462,767)	(16,482,407)	(16,867,646)	(1,422,608)	(18,290,254)
Total comprehensive income for the year	-	-	-	-	22,887,155		(14,639,749)	450,301	26,204	(856,396)	(1,462,767)	(16,482,407)	6,404,748	1,387,739	7,792,487
Balance at 30 September 2019	25,113,533	(19,721,582)	17,285,426	2,900,000	120,219,545	47,411	(27,153,694)	5,452,816	37,109	(856,396)	(7,468,250)	(29,941,004)	115,855,918	34,465,646	150,321,564

# Thai Beverage Public Company Limited and its Subsidiaries Statement of changes in equity

#### Consolidated financial statements

				Retaine	ed earnings	Other components of equity					_				
											Share of other				
											comprehensive				
		Difference				Other capital			Fair value		income of		Equity		
	Issued	arising from	Premium on			reserves-	Currency		changes in	Cash flow	investment in	Total other	attributable to	Non-	
	and paid-up	common control	ordinary			share-based	translation	Revaluation	available-for-sale	hedges	associates and	components	owners	controlling	Total
	share capital	transactions	shares	Legal reserve	Unappropriated	payment	differences	surplus (in thousand	investments Baht)	reserves	joint ventures	of equity	of the Company	interests	equity
For the year ended 30 September 2020															
Balance at 1 October 2019 - As previously reported	25,113,533	(19,718,440)	17,285,426	2,900,000	120,219,545	47,411	(27,153,694)	5,452,816	37,109	(856,396)	(7,468,250)	(29,941,004)	115,859,060	34,465,646	150,324,706
Business acquisition under common control	_	(3,142)	_					_				_	(3,142)		(3,142)
Balance at 1 October 2019 - As restated	25,113,533	(19,721,582)	17,285,426	2,900,000	120,219,545	47,411	(27,153,694)	5,452,816	37,109	(856,396)	(7,468,250)	(29,941,004)	115,855,918	34,465,646	150,321,564
Impact of change in accounting policy	_		_	_	82,817			_				_	82,817		82,817
Balance at 1 October 2019	25,113,533	(19,721,582)	17,285,426	2,900,000	120,302,362	47,411	(27,153,694)	5,452,816	37,109	(856,396)	(7,468,250)	(29,941,004)	115,938,735	34,465,646	150,404,381
Transactions with owners, recorded directly in equity															
Distributions to owners of the Company															
Transactions in relation to long-term incentive plan	2,177	-	42,704	-	-	7,624	-	-	-	-	-	7,624	52,505	-	52,505
Dividends to owners of the Company					(10,799,755)								(10,799,755)	(2,200,895)	(13,000,650)
Total distributions to owners of the Company	2,177	-	42,704		(10,799,755)	7,624				-		7,624	(10,747,250)	(2,200,895)	(12,948,145)
Changes in ownership interests in subsidiaries															
Acquisition of non-controlling interests															
with a change in control	-	-	-	-	-	-	-	-	-	-	-	-	-	126,193	126,193
Acquisition of non-controlling interests															
without a change in control	_		-		528,830								528,830	(423,272)	105,558
Total changes in ownership interests in subsidiaries		<del></del>	-		528,830								528,830	(297,079)	231,751
Changes from business acquisition under common control	-	(770,030)											(770,030)		(770,030)
Total transactions with owners, recorded															
directly in equity	2,177	(770,030)	42,704		(10,270,925)	7,624						7,624	(10,988,450)	(2,497,974)	(13,486,424)
Comprehensive income for the year															
Profit	-	-	-	-	22,751,734	-	-	-	-	-	-	-	22,751,734	3,313,034	26,064,768
Other comprehensive income					(54,416)		13,108,217	640,063	23,940	(229,601)	1,406,224	14,948,843	14,894,427	1,527,602	16,422,029
Total comprehensive income for the year					22,697,318		13,108,217	640,063	23,940	(229,601)	1,406,224	14,948,843	37,646,161	4,840,636	42,486,797
Balance at 30 September 2020	25,115,710	(20,491,612)	17,328,130	2,900,000	132,728,755	55,035	(14,045,477)	6,092,879	61,049	(1,085,997)	(6,062,026)	(14,984,537)	142,596,446	36,808,308	179,404,754

# Thai Beverage Public Company Limited and its Subsidiaries Statement of changes in equity

#### Separate financial statements

						(	Other Components				
				Retaine	d earnings		of equity				
		Difference				Other capital					
	Issued	arising from	Premium on			reserves-	Cash flow	Total other			
	and paid-up	common control	ordinary			share-based	hedges	components			
	share capital	transactions	shares	Legal reserve	Unappropriated	payment	reserves	of equity	Total equity		
					(in thousand Bah	t)					
For the year ended 30 September 2019											
Balance at 1 October 2018	25,111,321	31,035	17,241,995	2,900,000	41,664,409	58,126	-	58,126	87,006,886		
Transactions with owners, recorded directly											
in equity											
Transaction in relation to long-term incentive plan	2,212	-	43,431	-	-	(10,715)	-	(10,715)	34,928		
Dividends to owners of the Company					(9,794,278)		-		(9,794,278)		
Total transactions with owners, recorded											
directly in equity	2,212	·	43,431	-	(9,794,278)	(10,715)	-	(10,715)	(9,759,350)		
Comprehensive income for the year											
Profit	-	-	-	-	12,280,854	-	-	-	12,280,854		
Other comprehensive income					(31,389)		(856,396)	(856,396)	(887,785)		
Total comprehensive income for the year	-	<u> </u>			12,249,465	<u> </u>	(856,396)	(856,396)	11,393,069		
Balance at 30 September 2019	25,113,533	31,035	17,285,426	2,900,000	44,119,596	47,411	(856,396)	(808,985)	88,640,605		

# Thai Beverage Public Company Limited and its Subsidiaries Statement of changes in equity

#### Separate financial statements

				Other Components					
	_			Retained earnings			of equity		
		Difference				Other capital			
	Issued	arising from	Premium on			reserves-	Cash flow	Total other	
	and paid-up	common control	ordinary			share-based	hedges	components	
	share capital	transactions	shares	Legal reserve	Unappropriated	payment	reserves	of equity	Total equity
					(in thousand Bahi	·)			
For the year ended 30 September 2020									
Balance at 1 October 2019	25,113,533	31,035	17,285,426	2,900,000	44,119,596	47,411	(856,396)	(808,985)	88,640,605
Transactions with owners, recorded directly									
in equity									
Transaction in relation to long-term incentive plan	2,177	-	42,704	-	-	7,624	-	7,624	52,505
Dividends to owners of the Company					(10,799,755)		<u> </u>	-	(10,799,755)
Total transactions with owners, recorded									
directly in equity	2,177		42,704	-	(10,799,755)	7,624	<del>-</del>	7,624	(10,747,250)
Comprehensive income for the year									
Profit	-	-	-	-	27,302,647	-	-	-	27,302,647
Other comprehensive income					(6,110)		(229,602)	(229,602)	(235,712)
Total comprehensive income for the year					27,296,537		(229,602)	(229,602)	27,066,935
Balance at 30 September 2020	25,115,710	31,035	17,328,130	2,900,000	60,616,378	55,035	(1,085,998)	(1,030,963)	104,960,290

(d) (ii) Details of any changes in the company's share capital arising from rights issue, bonus issue, subdivision consolidation, share buy-backs, exercise of share options or warrants, conversion of other issues of equity securities, issue of shares for cash or as consideration for acquisition or for any other purpose since the end of the previous period reported on. State also the number of shares that may be issued on conversion of all the outstanding convertibles, as well as the number of shares held as treasury shares, if any, against the total number of issued shares excluding treasury shares of the issuer, as at the end of the current financial period reported on and as at the end of the corresponding period of the immediately preceding financial year.

As at 30 September 2020, the Company's issued and fully paid-up capital (the Company has no treasury shares) comprises 25,115,709,648 ordinary shares. There was an increase in the Company's issued and fully paid-up capital of 2,176,248 shares since 30 September 2019, being the end of the immediately preceding financial period reported on.

ThaiBev Long Term Incentive Plan ("LTIP")

As at 30 September 2020, the number of shares comprised in contingent awards granted under the LTIP, which shares have not been issued, was 6,344,117 shares (30 September 2019: 3,084,191 shares). Under the LTIP, the final number of shares to be issued will depend on the achievement of certain pre-determined targets, other terms and conditions and the rules of the LTIP, and will range from 0% to 120% of the initial number of shares stated in the said contingent award, and is further subject to a 3-year vesting period.

(d) (iii) To show the total number of issued shares excluding treasury shares as at the end of the current financial period and as at the end of the immediately preceding year.

	30 September 2020	30 September 2019
Total number of shares	25,115,709,648	25,113,533,400

(d) (iv) A statement showing all sales, transfers, disposal, cancellation and/or use of treasury shares as at the end of the current financial period reported on.

N/A

2. Whether the figures have been audited or reviewed, and in accordance with which auditing standard or practice.

The figures have been audited by the company's auditor in accordance with Thai Standards on Auditing ("TSAs").

3. Where the figures have been audited or reviewed, the auditors' report (including any modifications or emphasis of a matter).

Please see page 1 to page 4 of the attached annual financial statements.

4. Whether the same accounting policies and methods of computation as in the issuer's most recently audited annual financial statements have been applied.

Except as disclosed in paragraph 5 below, the accounting policies and methods of computation applied in these annual financial statements are consistent with those applied in the financial statements for the year ended 30 September 2019.

5. If there are any changes in the accounting policies and methods of computation, including any required by an accounting standard, what has changed, as well as the reasons for, and the effect of, the change.

From 1 October 2019, the Group has adopted TFRS 15 using the cumulative effect method taking into account the effect of initially applying this standard only to contracts that were not completed before 1 October 2019 as an adjustment to the retained earnings at 1 October 2019. Therefore, the Group has not restated the information presented for comparative financial statements, as previously reported under TAS 18 and related interpretations. The disclosure requirements of TFRS 15 have not generally been applied to comparative information.

Under TFRS 15, the Group recognises revenue when a customer obtains control of the goods or services in an amount that reflects the consideration to which the Group expects to be entitled, excluding those amounts collected on behalf of third parties, value added tax and after deduction of any trade discounts and volume rebates. Judgement is required in determining the timing of the transfer of control for revenue recognition - at a point in time or over time. Under TAS 18, the Group recognised revenue from sale of goods when the significant risks and rewards of ownership of the goods were transferred to the buyer, and recognised revenue from rendering of services by reference to the stage of completion of the transaction at the end of the reporting period. No revenue was recognised if there was continuing management involvement with the goods or there were significant uncertainties regarding recovery of the consideration due.

#### Payment to a customer

The Group makes payments to its retailers for product placement ("slotting fees"), promotion events or advertising. Under TAS 18, the Group recognised such amounts as distribution costs. Under TFRS 15, it is required that the Group will consider whether the Group receives distinct goods or services from the customer. If so, then the Group recognises such payments as an expense when the distinct goods or services are consumed. In contrast, if not, such payments are recognised as a reduction of revenue. If the payment exceeds the fair value of the goods or services received, then the excess is recognised as a reduction of revenue. As a result, this results in decreases in revenue and distribution costs.

The following tables summarise the impact of adopting TFRS 15 on the financial statements:

	Consolidated financial statements					
	As reported under TFRS15	TFRS15 Adjustment (in million Baht)	under TAS18			
Statement of financial position At 30 September 2020 Assets						
Investments in associates and joint ventures	85,605	(83)	85,522			
Deferred tax assets	1,109	(2)	1,107			
Total		(85)				
Liabilities						
Other current liabilities	3,688	(119)	3,569			
Equity						
Retained earnings - unappropriated	132,729	33	132,762			
Non-Controlling interest	36,808	1	36,809			
Total		34				
Statement of comprehensive income for the year ended 30 September 2020						
Revenue from sale of goods	253,481	297	253,778			
Cost of sale of goods	178,620	129	178,749			
Distribution costs	24,626	49	24,675			
Profit before income tax expense	32,931	119	33,050			
Income tax expense	6,866	2	6,868			
Profit for the period	26,065	117	26,182			
Profit attributable to:						
Owners of the Company	22,752	116	22,868			
Non-controlling interests	3,313	1	3,314			
Profit for the period	26,065	117	26,182			

6. Earnings per ordinary share of the group for the current period reported on and the corresponding period of the immediately preceding financial year, after deducting any provision for preference dividends:-

(Unit: Baht) Consolidate d financial statements For the year ended 30 September Changes 2020 2019 +/(-) Earning per ordinary share of the group based on net profit attributable to shareholders:-(a) based on the weighted average number of ordinary shares on issue 0.91 0.93 (2%) 0.91 (b) on a fully diluted basis 0.93 (2%)

7. Net asset value (for the issuer and group) per ordinary share based on the total number of issued shares excluding treasury shares of the issuer at the end of the:-

	Consolidat	ed financial state	ements	(Unit : Bal Separate financial statements					
	30 September 2020	30 September 2019 (Restated)	Changes +/(-)	30 September 2020	30 September 2019	Changes +/(-)			
Net asset value per ordinary share based on weighted average number of issued share capital	5.68	4.61	23.2%	4.18	3.53	18.4%			

Remark: Net asset value = Total equity attributable to equity owners of the company

- 8. A review of the performance of the group, to the extent necessary for a reasonable understanding of the group's business. It must include a discussion of the following:-
  - (a) Any significant factors that affected the turnover, costs, and earnings of the group for the current financial period reported on, including (where applicable) seasonal or cyclical factors: and
  - (b) Any material factors that affected the cash flow, working capital, assets or liabilities of the group during the current financial period reported on.

#### Thai Beverage Public Company Limited

#### Management Discussion and Analysis Performance for the year ended 30 September 2020

ThaiBev Group's key markets are Thailand and Vietnam. The governments and health officials in both countries have managed successfully to control the spread of the novel coronavirus (COVID-19) in the general population. For ThaiBev Group, in order to mitigate the impact of COVID-19 on our business, we have also taken many steps in cost control and adapted our business accordingly. Our spirits business remains resilient, with solid growth in both top and bottom line when compared YoY, as a result of strong spirits product portfolio with variety of segmentation and off-premise consumption nature. Comparing with spirits business, our beer business relies more on on-premise consumption, which is somewhat impacted by the temporary closure of entertainment venues and restaurants. However, our beer business in Thailand delivered satisfactory growth in net profit this year. In Vietnam, even there was a resurgence of COVID-19 in late July, the government carefully managed the situation by partially lock down only isolated areas or districts instead of the whole province to mitigate the impact of COVID-19 on overall businesses and economy, and our business has continued to show gradual recovery. In addition, the cost control helped mitigate the impact from COVID-19. Since the lockdown restrictions were lifted, the business has continued to show good recovery.

Our non-alcoholic beverages business (NAB) continued to prudently manage its costs under the current business plan, by reducing advertising and promotion expenses. The cost control measures enabled NAB to report significant improvement in profitability when compared with 2019.

The food business was majority depending on dine-in business and impacted by the temporary closure on restaurants in Thailand, the business minimized the impact of COVID-19 by enhancing home delivery and takeaway options, as well as implementing cost-saving projects such as negotiating for lower rents, optimizing our supply chain and deployment of employees, and tightening general and administrative expenses. The Company also adapted to new consumer behaviours to ensure that we remain at the forefront of satisfying consumers' needs and preferences.

Referring to the amendments to Rule 705(2) of the Listing Manual of the Singapore Exchange Securities Trading Limited, which took effect from 7 February 2020, ThaiBev will announce our financial statements on a half-yearly basis instead of a quarterly basis. ThaiBev stands committed to engaging shareholders through timely, clear, and consistent communications, as well as continuing its interactions with the investment community. In this regard, ThaiBev will provide shareholders with relevant business updates between the announcements of half-yearly financial statements.

In March 2020, the Company exercised an internal restructuring in beer operations group to generate more value and business growth opportunities, and improve operational efficiency, by transferring its shareholding stakes in each of the 15 companies in Thailand to Chang Beer Co.,

Ltd., the Company's indirect subsidiary. After the completion of the said restructuring, the Company remain the ultimate holder of 100 percent shareholding stakes in these companies.

The beer restructuring will improve clarity and efficiency in operation, reporting, and performance evaluation for the beer business.

- The restructuring will facilitate opportunities to create value for the beer business in the capital and bond markets and enhance shareholders' value.
- The restructuring will help ThaiBev optimize its asset portfolio in order to create value for the beer business

As the result of the beer restructuring, the Company recognized capital gain from sale of investments in subsidiaries in separate statement of income, due to the fact that contract value was higher than net asset value. These gains were eliminated in the consolidated financial statements. Under this transaction, the Company recognized the income tax expense but did not incur actual tax payment in cash by utilizing deferred tax asset in balance sheet, however, the Company had paid stamp duty. The income tax expense and stamp duty from beer restructuring were not the expenses under normal operation for the full year period ended 30 September 2020, amounting to Baht 2,660 million, which composed of stamp duty of Baht 492 million, and deferred tax utilization related to beer business restructuring of Baht 2,168 million.

From the first quarter ended 31 December 2019, ThaiBev consolidation has included Chang water and Chang soda in beer segment instead of NAB and spirits segment, respectively, for more business clarity effective cost management. For the comparison purpose, the Company has restated segment information from 1 October 2018 – 30 September 2019.

From 1 October 2019, the Group has adopted TFRS 15 using the cumulative effect method, taking into account the effect of initially applying this standard only to contracts that were not completed before 1 October 2019 as an adjustment to the retained earnings at 1 October 2019. Therefore, the Group has not restated the information presented for comparative financial statements, as previously reported under TAS 18 and related interpretations.

Under TFRS 15, the Group recognizes revenue when a customer obtains control of the goods or services in an amount that reflects the consideration to which the Group expects to be entitled, excluding those amounts collected on behalf of third parties, value added tax and after deduction of any trade discounts and volume rebates. Judgement is required in determining the timing of the transfer of control for revenue recognition - at a point in time or over time. Under TAS 18, the Group recognized revenue from sale of goods when the significant risks and rewards of ownership of the goods were transferred to the buyer, and recognized revenue from rendering of services by reference to the stage of completion of the transaction at the end of the reporting period. No revenue was recognized if there was continuing management involvement with the goods or there were significant uncertainties regarding recovery of the consideration due. For the impact of the change on the financial statements, please see Note 3 to the financial statements for the year ended 30 September 2020 and independent auditor's report on the audit of financial information.

In the third quarter ended 30 June 2019, Coffee Concepts (Thailand) Co., Ltd. ("CCT"), a company incorporated in Thailand, has entered into a share purchase agreement relating to the acquisition of all the issued shares of Starbucks Coffee (Thailand) Co., Ltd, which manages and operates Starbucks retail coffee stores in Thailand. The Company has recorded 9.28% of profit recognition under the equity method started from June 2019 under food business.

On 3 December 2018, the State Securities Commission of Vietnam issued its approval letter to Sabeco to remove the foreign ownership limit applicable to Sabeco. As a result, the Loan Conversion became one of the viable options for Vietnam Beverage Company Limited ("Vietnam Beverage") and BeerCo Limited (incorporated in Hong Kong) ("BeerCo"), an indirect whollyowned subsidiary of ThaiBev, to consider in the debt restructuring of the Loan.

Vietnam Beverage and BeerCo entered into an agreement to convert the entire amount of the loan and interest thereon (which is VND 111,208,798,000,000, equivalent to USD 4,892,600,000 at the applicable exchange rate of USD1 to VND22,730 (the "Applicable Exchange Rate")) into additional charter capital of Vietnam Beverage.

The notice of satisfaction of the conditions for capital contributions/purchase of shares/acquisition of contributed capital by foreign investors (M&A Clearance Approval) was granted by the Hanoi Department of Planning and Investment of Vietnam on 17 December 2018 and 28 December 2018 for Vietnam Beverage's capital increase contributed by foreign investor to be the amount of VND 22,957,300,000,000 (equivalent to USD 1,010,000,000 based on the Applicable Exchange Rate) and to be VND 111,208,798,000,000 (equivalent to USD 4,892,600,000 based on the Applicable Exchange Rate) respectively. Vietnam Beverage has increased its charter capital from VND 681,663,260,000 to VND 111,890,461,260,000.

As a result of BeerCo's acquisition of the charter capital of Vietnam Beverage, Vietnam Beverage has been converted from a one-member limited liability company to a multiple-member limited liability company. Vietnam Beverage also obtained its new Enterprise Registration Certificate evidencing the new shareholding structure and charter capital from Hanoi Department of Planning and Investment of Vietnam on 2 January 2019.

As a result of the completion of the Loan Conversion, BeerCo currently holds VND 111,208,798,000,000 (approximately 99.39%) of the charter capital of Vietnam Beverage.

BeerCo later entered into an agreement to additionally acquire 34,083,164 shares in Vietnam F&B Alliance Investment Joint Stock Company ("Vietnam F&B"), representing approximately 50% of Vietnam F&B's charter capital, from one of the existing shareholders of Vietnam F&B who is a third party unrelated to the THBEV Group, at the par value of VND 10,000 per share. The aggregate consideration for the acquisition is VND 340,831,640,000, equivalent to USD 14,719,569.86 at the applicable exchange rate of USD 1=VND 23,155.

The notice of satisfaction of the conditions for capital contributions/purchase of shares/acquisition of contributed capital by foreign investors (M&A Clearance Approval) as required for the acquisition was granted by the Hanoi Department of Planning and Investment of Vietnam on 21 January 2019. Vietnam F&B also obtained its 7th Amendment of Enterprise Registration Certificate evidencing the new shareholding structure from the Hanoi Department of Planning and Investment of Vietnam on 30 January 2019. As a result of the acquisition, BeerCo currently holds 67,484,663 shares in Vietnam F&B (representing approximately 99% of Vietnam F&B's charter capital), while the remaining 1% of Vietnam F&B's charter capital is still held by the existing Vietnamese shareholders.

BeerCo has acquired shares in Vietnam F&B and completed debt conversion with Vietnam Beverage Company Limited of Baht 493 million. The transaction is legally effective on 2 January 2019. Consequently, the Group has ownership interest in SABECO of 53.58% and recognized the change in ownership interests in subsidiaries without a change in control in an equity component.

The Company issued debentures No.1/2019 with various tenors from 2 years to 10 years at an aggregate principal amount of Baht 53,000 million in March 2019. The proceed from debentures was used to repay Thai Baht currency bridging loans.

### Performance for the year ended 30 September 2020

Group

F&N/FPL

12 months of 2020 (Oct 19-Sep 20)	ThaiBev	F&N/FPL	Total (Million:THB)
Sales	253,481	-	253,481
Gross profit	74,861	-	74,861
EBITDA normal operation	44,388	2,648	47,036
Net profit normal operation	26,345	2,380	28,725
EBITDA included costs and deferred tax	,	•	,
utilization related to beer business restructuring	43,896	2,648	46,544
Net profit included costs and deferred tax			
utilization related to beer business restructuring	23,685	2,380	26,065
Attributable Profit (loss) normal operation	23,032	2,380	25,412
Attributable Profit (loss) included costs and deferred tax			
utilization related to beer business restructuring	20,372	2,380	22,752
By Business:			
Spirits	21,939	-	21,939
Beer	825	-	825
Non-Alcohol	306	-	306
Food	(38)	-	(38)
Costs and deferred tax utilization related to beer business restructuring	(2,660)	-	(2,660)
F&N/FPL	-	2,380	2,380
10 1 50010			Total
12 months of 2019	ThaiBev	F&N/FPL	(Million:THB)
(Oct 18-Sep 19) (Restated)			
Sales	267,357	-	267,357
Gross profit	77,391	-	77,391
EBITDA normal operation	40,913	4,183	45,096
Net profit normal operation			
1 tet profit normal operation	22,167	3,916	26,083
EBITDA included costs and deferred tax	22,167	3,916	26,083
*	22,167 40,913	3,916 4,183	26,083 45,096
EBITDA included costs and deferred tax utilization related to beer business restructuring	,		
EBITDA included costs and deferred tax	,		
EBITDA included costs and deferred tax utilization related to beer business restructuring Net profit included costs and deferred tax	40,913	4,183	45,096
EBITDA included costs and deferred tax utilization related to beer business restructuring Net profit included costs and deferred tax utilization related to beer business restructuring	40,913 22,167	4,183 3,916	45,096 26,083
EBITDA included costs and deferred tax utilization related to beer business restructuring Net profit included costs and deferred tax utilization related to beer business restructuring Attributable Profit (loss) normal operation	40,913 22,167	4,183 3,916	45,096 26,083
EBITDA included costs and deferred tax utilization related to beer business restructuring Net profit included costs and deferred tax utilization related to beer business restructuring Attributable Profit (loss) normal operation Attributable Profit (loss) included costs and deferred tax	40,913 22,167 19,357	4,183 3,916 3,916	45,096 26,083 23,273
EBITDA included costs and deferred tax utilization related to beer business restructuring Net profit included costs and deferred tax utilization related to beer business restructuring Attributable Profit (loss) normal operation Attributable Profit (loss) included costs and deferred tax utilization related to beer business restructuring	40,913 22,167 19,357	4,183 3,916 3,916	45,096 26,083 23,273
EBITDA included costs and deferred tax utilization related to beer business restructuring Net profit included costs and deferred tax utilization related to beer business restructuring Attributable Profit (loss) normal operation Attributable Profit (loss) included costs and deferred tax utilization related to beer business restructuring By Business:	40,913 22,167 19,357 19,357	4,183 3,916 3,916	45,096 26,083 23,273 23,273
EBITDA included costs and deferred tax utilization related to beer business restructuring Net profit included costs and deferred tax utilization related to beer business restructuring Attributable Profit (loss) normal operation Attributable Profit (loss) included costs and deferred tax utilization related to beer business restructuring By Business: Spirits	40,913 22,167 19,357 19,357	4,183 3,916 3,916 3,916	45,096 26,083 23,273 23,273 19,004 954
EBITDA included costs and deferred tax utilization related to beer business restructuring Net profit included costs and deferred tax utilization related to beer business restructuring Attributable Profit (loss) normal operation Attributable Profit (loss) included costs and deferred tax utilization related to beer business restructuring By Business: Spirits Beer	40,913 22,167 19,357 19,357 19,004 954	4,183 3,916 3,916 3,916	45,096 26,083 23,273 23,273 19,004 954
EBITDA included costs and deferred tax utilization related to beer business restructuring Net profit included costs and deferred tax utilization related to beer business restructuring Attributable Profit (loss) normal operation Attributable Profit (loss) included costs and deferred tax utilization related to beer business restructuring By Business: Spirits Beer Non-Alcohol	40,913 22,167 19,357 19,357 19,004 954 (1,019)	4,183 3,916 3,916 3,916	45,096 26,083 23,273 23,273 19,004 954 (1,019)

3,916

3,916

Increase (decrease)	ThaiBev	F&N/FPL	Total (Million:THB)
Sales	(13,876)	-	(13,876)
Gross profit	(2,530)	-	(2,530)
EBITDA normal operation	3,475	(1,535)	1,940
Net profit normal operation	4,178	(1,536)	2,642
EBITDA included costs and deferred tax	1,2.0	(-,)	_,
utilization related to beer business restructuring	2,983	(1,535)	1,448
Net profit included costs and deferred tax			
utilization related to beer business restructuring	1,518	(1,536)	(18)
Attributable Profit (loss) normal operation	3,675	(1,536)	2,139
Attributable Profit (loss) included costs and deferred tax			
utilization related to beer business restructuring	1,015	(1,536)	(521)
By Business:			
Spirits	2,935	-	2,935
Beer	(129)	-	(129)
Non-Alcohol	1,325	-	1,325
Food	(456)	-	(456)
Costs and deferred tax utilization related to beer business restructuring	(2,660)	-	(2,660)
F&N/FPL	-	(1,536)	(1,536)
% Increase (decrease)	ThaiBev	F&N/FPL	Total (%)
Sales	(5.2)	_	(5.2)
Gross profit	(3.3)	_	(3.3)
EBITDA normal operation	8.5	(36.7)	4.3
Net profit normal operation	18.8	(39.2)	10.1
EBITDA included costs and deferred tax		, ,	
utilization related to beer business restructuring	7.3	(36.7)	3.2
Net profit included costs and deferred tax			
utilization related to beer business restructuring	6.8	(39.2)	(0.1)
Attributable Profit (loss) normal operation	19.0	(39.2)	9.2
Attributable Profit (loss) included costs and deferred tax			
utilization related to beer business restructuring	5.2	(39.2)	(2.2)
By Business:			
Spirits	15.4	-	15.4
Beer	(13.5)	-	(13.5)
Non-Alcohol	130.0	-	130.0
Food	(109.1)	-	(109.1)
Costs and deferred tax utilization related to beer business restructuring	(100.0)	-	(100.0)
F&N/FPL	-	(39.2)	(39.2)

For the year ended 30 September 2020, total sales revenue of the Company was Baht 253,481 million, a decrease of Baht 13,876 million or 5.2%, from Baht 267,357 million of last year. This was due to a decrease in sales of beer business of 11.3%, non-alcoholic beverages business of 3.1% and food business of 15.4%, although there was an increase in sales of spirits business of 2.2%.

Gross profit was Baht 74,861 million, a decrease of 3.3% or Baht 2,530 million, from Baht 77,391 million of last year, this was due to a decrease in gross profit of beer business of 11.2%, and food business of 15.8%, although there was an increase in gross profit of spirits business of 2.7%, and non-alcoholic beverages of 7.6%.

Earnings before interest, tax, depreciation and amortization (EBITDA) from normal operation was Baht 47,036 million, an increase of 4.3% or Baht 1,940 million, from Baht 45,096 million of last year. This was due to an increase in EBITDA of spirits business of 9.0%, beer business of 2.9%, and non-alcoholic beverages business 240.5%, although there was a decrease in EBITDA of food business of 42.9%, and F&N/FPL of 36.7%.

Earnings before interest, tax, depreciation and amortization (EBITDA) included costs and deferred tax utilization related to beer business restructuring was Baht 46,544 million, an increase of 3.2% or Baht 1,448 million, from Baht 45,096 million of last year. This was due to an increase in EBITDA of spirits business of 9.0%, beer business of 2.9%, and non-alcoholic beverages business 240.5%, although there was a decrease in EBITDA of food business of 42.9%, F&N/FPL of 36.7%, and due to this year there was other non-recurring costs related to beer business restructuring of Baht 492 million.

Net profit from normal operation was Baht 28,725 million, an increase of 10.1%, or Baht 2,642 million, from Baht 26,083 million of last year. This was due to an increase in net profit of spirits business 14.7%, beer business of 7.3%, and a change in net loss of non-alcoholic beverages business to net profit which resulted in an increase of 165.7%, although there was a decrease in net profit of F&N/FPL of 39.2%, and a change in net profit of food business to net loss which resulted in a decrease of 121.4%.

Net profit included costs and deferred tax utilization related to beer business restructuring was Baht 26,065 million, a decrease 0.1%, or Baht 18 million, from Baht 26,083 million of last year. This was due to was a decrease in net profit of F&N/FPL of 39.2%, a change in net profit of food business to net loss which resulted in a decrease of 121.4%, and due to this year there was other non-recurring costs and deferred tax utilization related to beer business restructuring of Baht 2,660 million although there was an increase in net profit of spirits business 14.7%, beer business of 7.3%, and a change in net loss of non-alcoholic beverages business to net profit which resulted in an increase of 165.7%.

Attributable profit to shareholders of the Company from normal operation was Baht 25,412 million, an increase of 9.2%, or Baht 2,139 million, from Baht 23,273 million of last year. This was due to an increase in attributable profit to shareholders of the Company of spirits business of 15.4%, and a change in attributable loss to attributable profit to shareholders of the Company of non-alcoholic beverage business of 130.0%, although there was a decrease in attributable profit to shareholders of the Company of beer business of 13.5%, a change in attributable profit to attributable loss to shareholders of the Company of food business which resulted in a decrease of 109.1%, and F&N/FPL of 39.2%.

Attributable profit to shareholders of the Company included costs and deferred tax utilization related to beer business restructuring was Baht 22,752 million, a decrease of 2.2%, or Baht 521 million, from Baht 23,273 million of last year. This was due to a decrease in attributable profit to shareholders of the Company of beer business of 13.5%, a change in attributable profit to attributable loss to shareholders of the Company of food business which resulted in a decrease of 109.1%, a decrease in attributable profit of F&N/FPL of 39.2%, and due to this year there was other non-recurring and deferred tax utilization related to beer business restructuring of Baht 2,660 million, although there was an increase in attributable profit to shareholders of spirits business of 15.4%, and a change in attributable loss to attributable profit to shareholders of the Company of non-alcoholic beverage business of 130.0%.

Unit: Million Baht

Revenue from sales
Cost of sales
Gross profit
Distribution costs
Administrative expenses
Past service cost for employee benefits
from amendment of the Labor Protection Act
Operating profit (loss) Other income/ Interest income
EBIT (loss)
Finance costs
Income tax
Net Profit (loss) exclude F&N/FPL and costs
related to beer business restructuring
Depreciation & Amortization
EBITDA (loss) exclude F&N/FPL and costs
related to beer business restructuring
F&N/FPL results:
Operating results
Finance costs F&N/FPL Net Profit
F&N/FPL Ret Profit F&N/FPL EBITDA
Net Profit (loss) exclude costs related
to beer business restructuring
EBITDA (loss) exclude costs related
to beer business restructuring
Non-recurring cost:
Costs related to beer business
restructuring (non-recurring )
Deferred tax utilization from Beer business
restructuring(non-recurring)
Total non-recurring cost
Net Profit
EBITDA
Attributable profit(loss) to shareholders of the Company
exclude F&N/FPL and costs and deferred tax utilization
related to beer business restructuring(non-recurring)

Attributable profit(loss) to shareholders of the Company exclude costs and deferred tax utilization related to beer

Attributable profit(loss) to shareholders of the Company include F&N/FPL and costs and deferred tax utilization related to beer business restructuring(non-recurring)

business restructuring(non-recurring)

12 mthsYTD_Sep_2020											
Spirits	% to Sales	Beer	% to Sales	Non- alcoholic beverages	% to Sales	Food	% to Sales	Eliminate	% to Sales	Total	% to Sales
117,297	100.0	106,871	100.0	16,281	100.0	13,172	100.0	(140)	100.0	253,481	100.0
78,054	66.5	83,002	77.7	10,225	62.8	7,417	56.3	(78)	55.7	178,620	70.5
39,243	33.5	23,869	22.3	6,056	37.2	5,755	43.7	(62)	44.3	74,861	29.5
5,811	5.0	11,054	10.3	4,375	26.9	3,480	26.4	(94)	67.1	24,626	9.7
7,156	6.1	4,629	4.3	1,735	10.7	2,224	16.9	(69)	49.3	15,675	6.2
_	-			-	-			-	-	-	-
26,276	22.4	8,186	7.7	(54)	(0.3)	51	0.4	101	(72.1)	34,560	13.6
531 26,807	0.5 22.9	2,030 10,216	1.9 9.6	710 656	4.4	93 144	0.7	(101)	72.1	3,263 37,823	1.3
1,041	0.9	5,242	4.9	178	1.1	319	2.4	_	-	6,780	2.7
3,495	3.0	1,455	1.4	(178)	(1.1)	(74)	(0.6)	_	_	4,698	1.9
- ,		,		( 1 2)		( )	(3.37)			,	
22,271	19.0	3,519	3.3	656	4.0	(101)	(0.8)	-	-	26,345	10.4
1,703	1.5	2,610	2.4	1,428	8.8	824	6.3	-	-	6,565	2.6
28,510	24.3	12,826	12.0	2,084	12.8	968	7.3	-	-	44,388	17.5
										2,648 (268)	1.0 (0.1)
										2,380	0.9
										2,648	1.0
										28,725	11.3
										47,036	18.6
										(492)	(0.2)
										(2,168)	(0.9)
										(2,660)	(1.0)
										26,065	10.3
ļ	1			ı						46,544	18.4
21,939	18.7	825	0.8	306	1.9	(38)	(0.3)	-	_	23,032	9.1
										25,412	10.0
										22,752	9.0

12 mthsYTD	Sep 2019	(Restated)
------------	----------	------------

Revenue from sales
Cost of sales
Gross profit
Distribution costs
Administrative expenses
Past service cost for employee benefits
from amendment of the Labor Protection Act
Operating profit (loss)
Other income/ Interest income
EBIT (loss)
Finance costs
Income tax
Net Profit (loss) exclude F&N/FPL and costs
related to beer business restructuring
Depreciation & Amortization
EBITDA (loss) exclude F&N/FPL and costs
related to beer business restructuring
F&N/FPL results:
Operating results
Finance costs
F&N/FPL Net Profit
F&N/FPL EBITDA
Net Profit (loss) exclude costs related
to beer business restructuring EBITDA (loss) exclude costs related
to beer business restructuring
Costs related to beer business
restructuring (non-recurring )
Deferred tax utilization from Beer business
restructuring(non-recurring)
Total non-recurring cost
Net Profit
EBITDA
Attributable profit(loss) to shareholders of the Company
exclude F&N/FPL and costs and deferred tax utilization
related to beer business restructuring(non-recurring)
Attributable profit(loss) to shareholders of the Company
exclude costs and deferred tax utilization related to beer
business restructuring(non-recurring)
Attributable profit(loss) to shareholders of the Company
include F&N/FPL and costs and deferred tax utilization

related to beer business restructuring(non-recurring)

Spirits   Sales   Beer   Sales   Sal	12 mtns y 1D_sep 2019 (Restated)											
76.592   66.7   93.545   77.7   11.170   66.5   8.730   56.1   (71)   31.1   189.966   71.1     38.214   33.3   26.877   22.3   5.626   33.5   6.831   43.9   (157)   68.9   77.391   28.9     6.801   5.9   13.735   11.4   4.807   28.6   3.511   22.6   (141)   61.8   28.713   10.7     6.927   6.0   5.093   4.2   1.837   10.9   2.454   15.8   (140)   61.4   16.171   6.0     391   0.3   170   0.1   204   1.2   33   0.2   -   -   798   0.3     24.095   21.0   7.879   6.5   (1.222)   (7.3)   833   5.4   124   (54.4)   31.709   11.9     308   0.3   1.852   1.5   437   2.6   97   0.6   (124)   54.4   2.570   1.0     24.403   21.3   9.731   8.1   (785)   (4.7)   930   6.0   -   34.279   12.8     1,161   1.0   5.143   4.3   258   1.5   321   2.1   -   -   6.883   2.6     3.830   3.3   1.307   1.1   (45)   (0.3)   137   0.9   -   -   5.229   2.0     19.412   16.9   3.281   2.7   (998)   (5.9)   472   3.0   -   -   22.167   8.3     1.741   1.5   2.731   2.3   1.397   8.3   765   4.9   -   -   6.634   2.5     26.144   22.8   12.462   10.3   612   3.6   1.695   10.9   -   -   40.913   15.3     4.183   1.6   26.083   9.8     45.096   16.9     19.004   16.6   954   0.8   (1.019)   (6.1)   418   2.7   -   -   19.357   7.2     19.004   16.6   954   0.8   (1.019)   (6.1)   418   2.7   -   -   -   19.357   7.2     19.004   16.6   954   0.8   (1.019)   (6.1)   418   2.7   -   -   -   19.357   7.2     19.004   16.6   954   0.8   (1.019)   (6.1)   418   2.7   -   -   -   19.357   7.2     19.004   16.6   954   0.8   (1.019)   (6.1)   418   2.7   -   -   -   19.357   7.2     19.004   16.6   954   0.8   (1.019)   (6.1)   418   2.7   -   -   -   19.357   7.2     19.004   16.6   954   0.8   (1.019)   (6.1)   418   2.7   -   -   -   19.357   7.2     19.004   16.6   954   0.8   (1.019)   (6.1)   418   2.7   -   -   -   19.357   7.2     19.004   16.6   954   0.8   (1.019)   (6.1)   418   2.7   -   -   -   19.357   7.2	Spirits		Beer		alcoholic		Food		Eliminate		Total	
76.592	114,806	100.0	120,422	100.0	16,796	100.0	15,561	100.0	(228)	100.0	267,357	100.0
38,214 33.3 26,877 22.3 5,626 33.5 6,831 43.9 (157) 68.9 77,391 28.9 6.801 5.9 13,735 11.4 4,807 28.6 3,511 22.6 (141) 61.8 28,713 10.7 6.0 5.903 41.2 1,837 10.9 2,454 15.8 (140) 61.4 16,171 6.0 391 0.3 170 0.1 204 1.2 33 0.2 798 0.3 24,095 21.0 7,879 6.5 (1,222) (7.3) 833 5.4 124 (54.4) 31,709 11.9 308 0.3 1,852 1.5 437 2.6 97 0.6 (124) 54.4 2,570 1.0 24,403 21.3 9,731 8.1 (785) (4.7) 930 6.0 - 34,279 12.8 1,161 1.0 5,143 4.3 258 1.5 321 2.1 - 6,883 2.6 3,830 3.3 1,307 1.1 (45) (0.3) 137 0.9 5,229 2.0 19,412 16.9 3,281 2.7 (998) (5.9) 472 3.0 22,167 8.3 1,741 1.5 2,731 2.3 1,397 8.3 765 4.9 6634 2.5 26,144 22.8 12,462 10.3 612 3.6 1,695 10.9 40,913 15.3 4,183 1.6 (267) (0.1) 3,916 1.5 4,183 1.6 (267) (0.											,	
6,927 6.0 5,093 4.2 1,837 10.9 2,454 15.8 (140) 61.4 16,171 6.0 391 0.3 170 0.1 204 1.2 33 0.2 798 0.3 24,095 21.0 7,879 6.5 (1,222) (7,3) 833 5.4 124 (54.4) 31,709 11.9 308 0.3 1,852 1.5 437 2.6 97 0.6 (124) 54.4 2,570 1.0 24,403 21.3 9,731 8.1 (785) (4.7) 930 6.0 - 34,279 12.8 1,161 1.0 5,143 4.3 258 1.5 321 2.1 6,883 2.6 3,830 3.3 1,307 1.1 (45) (0.3) 137 0.9 55,229 2.0 19,412 16.9 3,281 2.7 (998) (5.9) 472 3.0 22,167 8.3 1,741 1.5 2,731 2.3 1,397 8.3 765 4.9 6,634 2.5 2.6 144 22.8 12,462 10.3 612 3.6 1,695 10.9 40,913 15.3 4183 1.6 (267) (0.1) 3,916 1.5 4												
391   0.3   170   0.1   204   1.2   33   0.2   -   -   798   0.3	6,801	5.9	13,735	11.4	4,807	28.6	3,511	22.6	(141)	61.8	28,713	10.7
24,095   21.0   7,879   6.5   (1,222)   (7,3)   833   5.4   124   (54.4)   31,709   11.9     308   0.3   1.852   1.5   437   2.6   97   0.6   (124)   54.4   2,570   1.0     24,403   21.3   9,731   8.1   (785)   (4,7)   930   6.0   -	6,927	6.0	5,093	4.2	1,837	10.9	2,454	15.8	(140)	61.4	16,171	6.0
24,095   21.0   7,879   6.5   (1,222)   (7,3)   833   5.4   124   (54.4)   31,709   11.9     308   0.3   1.852   1.5   437   2.6   97   0.6   (124)   54.4   2,570   1.0     24,403   21.3   9,731   8.1   (785)   (4.7)   930   6.0   -     34,279   12.8     1,161   1.0   5,143   4.3   258   1.5   321   2.1   -     -   6,883   2.6     3,830   3.3   1,307   1.1   (45)   (0.3)   137   0.9   -     -     5,229   2.0     19,412   16.9   3,281   2.7   (998)   (5.9)   472   3.0   -     -     22,167   8.3     1,741   1.5   2,731   2.3   1,397   8.3   765   4.9   -     -     6,634   2.5     26,144   22.8   12,462   10.3   612   3.6   1,695   10.9   -     -     40,913   15.3     4,183   1.6   (267)   (0.1)     3,916   1.5   4,183   1.6     26,083   9.8     45,096   16.9     19,004   16.6   954   0.8   (1,019)   (6.1)   418   2.7   -     -     19,357   7.2     23,273   8.7												
308												
24,403       21.3       9,731       8.1       (785)       (4.7)       930       6.0       -       -       34,279       12.8         1,161       1.0       5,143       4.3       258       1.5       321       2.1       -       -       6,883       2.6         3,830       3.3       1,307       1.1       (45)       (0.3)       137       0.9       -       -       5,229       2.0         19,412       16.9       3,281       2.7       (998)       (5.9)       472       3.0       -       -       22,167       8.3         1,741       1.5       2,731       2.3       1,397       8.3       765       4.9       -       -       6,634       2.5         26,144       22.8       12,462       10.3       612       3.6       1,695       10.9       -       -       40,913       15.3         4,183       1.6       26,083       9.8       45,096       16.9       -												
1,161	308	0.3	1,852	1.5	437	2.6	97	0.6	(124)	54.4	2,570	1.0
3.830 3.3 1,307 1.1 (45) (0.3) 137 0.9 5,229 2.0  19.412 16.9 3.281 2.7 (998) (5.9) 472 3.0 22.167 8.3  1,741 1.5 2.731 2.3 1,397 8.3 765 4.9 6,634 2.5  26.144 22.8 12.462 10.3 612 3.6 1,695 10.9 40.913 15.3  4.183 1.6 (267) (0.1) 3.916 1.5 4,183 1.6  26.083 9.8 45.096 16.9  19.004 16.6 954 0.8 (1,019) (6.1) 418 2.7 19,357 7.2	24,403	21.3	9,731	8.1	(785)	(4.7)	930	6.0	-	-	34,279	12.8
19,412	1,161	1.0	5,143	4.3	258	1.5	321	2.1	-	-	6,883	2.6
19,412	3.830	3.3	1.307	1.1	(45)	(0.3)	137	0.9	_	_	5.229	2.0
1,741	5,050	5.5	1,507	1.1	(.5)	(0.5)	157	0.7			0,22)	2.0
1,741	10 412	16.0	2 201	2.7	(008)	( <b>5</b> 0)	472	2.0			22 167	0.2
26,144       22.8       12,462       10.3       612       3.6       1,695       10.9       -       -       40,913       15.3         4,183       1.6       (267)       (0.1)       3,916       1.5       4,183       1.6       26,083       9.8         45,096       16.9       -       <										-		
4,183	1,741	1.5	2,731	2.3	1,397	8.3	765	4.9	-	-	6,634	2.5
4,183	26144	22.0	10.460	10.2		2.5	4.505	10.0			10.010	15.0
(267) (0.1)   3,916   1.5   4,183   1.6   26,083   9.8   45,096   16.9           -   -   -	26,144	22.8	12,462	10.3	612	3.6	1,695	10.9	-	-	40,913	15.3
(267) (0.1)   3,916   1.5   4,183   1.6     26,083   9.8     45,096   16.9     -   -     -											1 192	1.6
3,916   1.5   4,183   1.6   26,083   9.8   45,096   16.9             -												
4,183 1.6  26,083 9.8  45,096 16.9    26,083 9.8  45,096 16.9  19,004 16.6 954 0.8 (1,019) (6.1) 418 2.7 19,357 7.2  23,273 8.7												
26,083 9.8 45,096 16.9 26,083 9.8 45,096 16.9 - 19,004 16.6 954 0.8 (1,019) (6.1) 418 2.7 19,357 7.2 - 23,273 8.7												
45,096 16.9											,,,,,,,	
45,096   16.9   -   -   -   -   -   -   -   -   -											26,083	9.8
19,004 16.6 954 0.8 (1,019) (6.1) 418 2.7 19,357 7.2  23,273 8.7											,	
19,004 16.6 954 0.8 (1,019) (6.1) 418 2.7 19,357 7.2  23,273 8.7											45,096	16.9
19,004 16.6 954 0.8 (1,019) (6.1) 418 2.7 19,357 7.2  23,273 8.7												
19,004   16.6   954   0.8   (1,019)   (6.1)   418   2.7   -   19,357   7.2     23,273   8.7											-	-
19,004   16.6   954   0.8   (1,019)   (6.1)   418   2.7   -   19,357   7.2     23,273   8.7												
19,004 16.6 954 0.8 (1,019) (6.1) 418 2.7 19,357 7.2  23,273 8.7											-	-
19,004 16.6 954 0.8 (1,019) (6.1) 418 2.7 19,357 7.2 23,273 8.7											-	
19,004 16.6 954 0.8 (1,019) (6.1) 418 2.7 19,357 7.2 23,273 8.7												
23,273 8.7											45,096	16.9
23,273 8.7												
23,273 8.7												
	19,004	16.6	954	0.8	(1,019)	(6.1)	418	2.7	-	-	19,357	7.2
											22.252	0.7
23,273 8.7											23,273	8.7
23,273 8.7												
23,273   6.7											23 273	87
											43,413	0.7

	Spirits	Changes	Бесі	Ch
Revenue from sales	2,491	2.2	(13,551)	
Cost of sales	1,462	1.9	(10,543)	
Gross profit	1,029	2.7	(3,008)	
Distribution costs	(990)	(14.6)	(2,681)	
Administrative expenses	229	3.3	(464)	
Past service cost for employee benefits				
from amendment of the Labor Protection Act	(391)	(100.0)	(170)	(
Operating profit (loss)	2,181	9.1	307	
Other income/ Interest income	223	72.4	178	
EBIT (loss)	2,404	9.9	485	
Finance costs	(120)	(10.3)	99	
Income tax	(335)	(8.7)	148	
Net Profit (loss) exclude F&N/FPL and costs				
related to beer business restructuring	2,859	14.7	238	
Depreciation &Amortization	(38)	(2.2)	(121)	
EBITDA (loss) exclude F&N/FPL and costs	(36)	(2.2)	(121)	
related to beer business restructuring	2,366	9.0	364	
F&N/FPL results:	2,300	7.0	304	
Operating results				
Finance costs				
F&N/FPL Net Profit				
F&N/FPL EBITDA				
Net Profit (loss) exclude costs related				
to beer business restructuring(non-recurring)				
EBITDA (loss) exclude costs related				
to beer business restructuring (non-recurring)				
Costs related to beer business				
restructuring (non-recurring )				
Deferred tax utilization from Beer business				
restructuring(non-recurring)				
Total non-recurring cost				
Net Profit				
EBITDA				
Attributable profit(loss) to shareholders of the Company				
exclude F&N/FPL and costs and deferred tax utilization				
related to beer business restructuring(non-recurring)	2,935	15.4	(129)	
Attributable profit(loss) to shareholders of the Company				
exclude costs and deferred tax utilization related to beer				
business restructuring(non-recurring)				
Attributable profit(loss) to shareholders of the Company				
include F&N/FPL and costs and deferred tax utilization				
related to beer business restructuring(non-recurring)				

				12 m	thsYTD Inci	rease(Decre	ase)			Unit:	Million Baht
Spirits	% Changes	Beer	% Changes	Non- alcoholic beverages	% Changes	Food	% Changes	Eliminate	% Changes	Total	% Changes
2,491	2.2	(13,551)	(11.3)	(515)	(3.1)	(2,389)	(15.4)	88	38.6	(13,876)	(5.2)
1,462	1.9	(10,543)	(11.3)	(945)	(8.5)	(1,313)	(15.0)	(7)	(9.9)	(11,346)	(6.0)
1,029	2.7	(3,008)	(11.2)	430	7.6	(1,076)	(15.8)	95	60.5	(2,530)	(3.3)
(990)	(14.6)	(2,681)	(19.5)	(432)	(9.0)	(31)	(0.9)	47	33.3	(4,087)	(14.2)
229	3.3	(464)	(9.1)	(102)	(5.6)	(230)	(9.4)	71	50.7	(496)	(3.1)
(391)	(100.0)	(170)	(100.0)	(204)	(100.0)	(33)	(100.0)	-	-	(798)	(100.0)
2,181	9.1	307	3.9	1,168	95.6	(782)	(93.9)	(23)	(18.5)	2,851	9.0
223	72.4	178	9.6	273	62.5	(4)	(4.1)	23	18.5	693	27.0
2,404	9.9	485	5.0	1,441	183.6	(786)	(84.5)	-	-	3,544	10.3
(120)	(10.3)	99	1.9	(80)	(31.0)	(2)	(0.6)	-	-	(103)	(1.5)
(335)	(8.7)	148	11.3	(133)	(295.6)	(211)	(154.0)	-	-	(531)	(10.2)
2,859	14.7	238	7.3	1,654	165.7	(573)	(121.4)	-	-	4,178	18.8
(38)	(2.2)	(121)	(4.4)	31	2.2	59	7.7	-	-	(69)	(1.0)
2,366	9.0	364	2.9	1,472	240.5	(727)	(42.9)	-	-	3,475	8.5
										(1,535)	(36.7)
										(1) (1,536)	(0.4)
										(1,535)	(36.7)
										2,642	10.1
										1,940	4.3
										(492)	(100.0)
										(2,168)	(100.0)
										(2,660)	(100.0)
										(18)	(0.1)
	<u> </u>									1,448	3.2
2,935	15.4	(129)	(13.5)	1,325	130.0	(456)	(109.1)	-	-	3,675	19.0
										2,139	9.2
										(521)	(2.2)

### **Spirits Business**

For the year ended 30 September 2020, sales revenue was Baht 117,297 million, an increase of Baht 2,491 million, or 2.2%. Total sales volume of spirits including GRG's spirits was 667.9 million litres, an increase of 0.2%. Total sales volume of soda was 42.7 million litres, a decrease of 0.4%.

Gross profit was Baht 39,243 million, an increase of Baht 1,029 million, or 2.7%. This was mainly due to an increase in revenue from sales.

Earnings before interest, tax, depreciation and amortization (EBITDA) was Baht 28,510 million, an increase of Baht 2,366 million, or 9.0%. This was mainly due to an increase in gross profit, and a decrease in distribution costs.

Net profit was Baht 22,271 million, an increase of Baht 2,859 million or 14.7% . This was mainly due to an increase in EBITDA.

Attributable profit to shareholders of the Company was Baht 21,939 million, an increase of Baht 2,935 million or 15.4%. This was mainly due to an increase in net profit.

#### **Beer Business**

For the year ended 30 September 2020, sales revenue was Baht 106,871 million, a decrease of Baht 13,551 million, or 11.3%. Total sales volume of beer including Sabeco's beer was 2,357.7 million litres, a decrease of 12.7%. Sales volume excluding Sabeco's beer was 796.6 million litres, a decrease of 0.9%, Total sales volume of Chang Soda and Chang Water was 78.2 million litres, a decrease of 27.6%.

Gross profit was Baht 23,869 million, a decrease of Baht 3,008 million, or 11.2%. This was mainly due to a decrease in sales revenue.

Earnings before interest, tax, depreciation and amortization (EBITDA) was Baht 12,826 million, an increase of Baht 364 million, or 2.9%. This was mainly due to a decrease in advertising and promotion expenses and staff costs, although there was a decrease in gross profit.

Net profit was Baht 3,519 million, an increase of Baht 238 million, or 7.3%. This was mainly due an increase in EBITDA.

Attributable profit to shareholders of the Company was Baht 825 million, a decrease of Baht 129 million, or 13.5%. This was mainly due to an increase in finance costs.

#### **Non-Alcoholic Beverages Business**

For the year ended 30 September 2020, sales revenue was 16,281 million, a decrease of Baht 515 million or 3.1%, this was mainly due to a product mix. Total sales volume was 1,578.2 million litres, a decrease of 61.7 million litres or 3.8%. There was a decrease in sales volume of carbonated soft drink of 37.2 million litres, or 12.3%, drinking water of 8.7 million litres, or 0.8%, ready to drink tea of 4.3 million litres, or 1.8%, Jubjai of 9.6 million litres, or 36.2% and 100Plus of 1.5 million litres, or 23.4%.

Gross profit was Baht 6,056 million, an increase of Baht 430 million or 7.6%. This was mainly due to a decrease of cost of sales, although there was a decrease in sales revenue.

Earnings before interest, tax, depreciation and amortization (EBITDA) was Baht 2,084 million an increase of Baht 1,472 million or 240.5% . This was mainly due to an increase in gross profit, a decrease in advertising and promotion expenses and staff costs, and an increase in other income. The increase in other income was due to the final insurance claims received from insurance company, resulted in a recognized gain under other income.

Net profit was Baht 656 million, a change from net loss to net profit of Baht 1,654 million or 165.7%. This was mainly due to an increase in EBITDA, and a decrease in tax.

Attributable profit to shareholders of the Company was Baht 306 million, a change from attributable loss to attributable profit of Baht 1,325 million, or 130.0%. This was mainly due to an increase in net profit.

#### **Food Business**

For the year ended 30 September 2020, sales revenue was Baht 13,172 million, a decrease of Baht 2,389 million or 15.4%. This was mainly due to a decrease in revenue from Oishi food.

Gross profit was Baht 5,755 million, a decrease of Baht 1,076 million or 15.8%. This was mainly due to a decrease in sales revenue.

Earnings before interest, tax, depreciation and amortization (EBITDA) was Baht 968 million, a decrease of Baht 727 million or 42.9%. This was mainly due to a decrease in gross profit. However, Earnings before interest and tax was still positive Baht 144 million due to effective cost reduction program for cost of sales, rental cost and improved labor productivity.

Net loss was Baht 101 million, a change from net profit to net loss of Baht 573 million, or 121.4%. This was mainly due to a decrease in EBITDA.

Attributable loss to shareholders of the Company was Baht 38 million, a change from attributable profit to shareholders of the Company to attributable loss to shareholders of the Company of Baht 456 million, or 109.1%. This was mainly due to a decrease in net profit.

#### **Financial Position**

#### **Assets**

Total assets as at 30 September 2020 was Baht 433,520 million, an increase of Baht 26,024 million or 6.39% compared with total assets at the end of September 2019. This was mainly due to an increase in current assets of Baht 8,997 million which was mainly due to an increase in cash and cash at financial institutions, and an increase in non-current assets of Baht 17,027 million which was mainly due to an increase in property, plant and equipment, and an increase in investments in associates and joint ventures, which was due to foreign currency translation differences from foreign operation.

#### Liabilities

Total liabilities as at 30 September 2020 was Baht 254,115 million, a decrease of Baht 3,059 million or 1.19% compared with total liabilities at the end of September 2019. This was mainly due to repayments of debentures.

Unit: Million Baht

The periods to maturity of interest-bearing debts from bank and debentures were as follows.

Within one year (Sep 2021)

After one year but within two years (Sep 2022)

After two years

Total

64,450

48,445

103,764

216,659

#### Shareholders' Equity

Total equity as at 30 September 2020 was Baht 179,405 million, an increase of Baht 29,083 million or 19.35% compared with the equity at the end of September 2019. This was mainly due to an increase in net retained earnings from the net profit of the period deducted by dividend payment, and an increase in foreign currency translation differences from foreign operation.

#### Liquidity

Cash and cash at financial institutions, as at 30 September 2020, was Baht 34,695 million. The net increase from the beginning of the period was Baht 10,332 million. Details of activities were as follows.

	Unit
	Million
	Baht
Net cash from operating activities	37,265
Net cash from (used in) investing activities	(7,523)
Net cash from (used in) financing activities	(24,952)
Increase in cash and cash equivalents	4,790
Adjustment from financial statement translation	726
Net increase in cash at financial institutions	4,816
Net increase in cash and cash at financial institutions	10,332
Cash and cash at financial institutions at beginning of period	24,363
Cash and cash at financial institutions at end of period	34,695

Net cash inflow from operating activities of Baht 37,265 million for the year ended 30 September 2020 was Baht 1,210 million lower than Baht 38,476 million of last year. This was due to a net decrease of Baht 3,633 million from a decrease in non-cash items and a decrease from working capital of Baht 2,423 million.

Net cash used in investing activities of Baht 7,523 million for the year ended 30 September 2020 was Baht 922 million lower than Baht 8,445 million of last year. This was mainly due to a decrease in cash outflow on purchase of property, plant, and equipment.

Net cash used in financing activities of Baht 24,952 million for the year ended 30 September 2020 was Baht 6,224 million, different from net cash inflow from financing activities of Baht 31,176 million of last year. This was mainly due to the repayments of debentures of last year.

#### **Financial Ratios**

	Sep 30, 20	Sep 30, 19 (Restated)
Current Ratio (times) Liability to Equity Ratio (Gearing Ratio) (times) Interest Bearing Debt to Equity Ratio (times) * Net Interest Bearing Debt to Equity Ratio (times) * Net Interest Bearing Debt to EBITDA (times) * Net asset value per share (Baht)	0.95 1.42 1.21 1.01 3.91 5.68	1.58 1.71 1.46 1.30 4.33 4.61
* Interest Bearing Debt from bank and debentures		
Earnings per share for the year (Baht)	Sep 30, 20 0.91	Sep 30, 19 (Restated) 0.93
	Oct 19–Sep 20	Oct 18–Sep 19 (Restated)
Accounts Receivable Turnover (days) Inventory Turnover (days)	7	6
Spirits Business: finished goods Beer Business: finished goods Non-alcohol Business: finished goods Food Business: finished goods	58 11 26 6	55 11 23 5

#### Subsequent events after September 30, 2020

The Company entered into bilateral loan agreements with a combined Baht 40,000 million loan amount (the "Bridge Loan Facility") with six commercial banks (the "Banks") on 30 October 2020.

The Company has been deleveraging its balance sheet using cash flows from its operations and has also been exploring plans to further lower its debt level via other avenues. Given that such plans may be subject to the global economic situation, which may encompass uncertainties over the near term, The Company has entered into the Bridge Loan Facility to provide it with financial flexibility. The Company has the option to tap on either its cash flows, or the Bridge Loan Facility, or funds from other avenues to refinance its existing bond due in March 2021, depending on its needs and plans, as well as the macroeconomic situation around that time.

The main features of the Bridge Loan Facility are as follows:

Total Facility Amount: Baht 40,000 million

Purpose: Potential refinancing of THBEV's existing Baht 42,800 million bond

due on 22 March 2021 (The remaining Baht 2,800 million will be

repaid using the Company's cash flows)

Drawdown period: Not later than 31 March 2021

Tenor: 2 years from drawdown date

Interest Rate: Reasonable floating rate (THBFIX + margin)

Covenant: Interest Bearing Debt to Equity not exceed 3:1 (The Company's

Interest Bearing Debt to Equity ratio was 1.21 as of 30 Sep 2020)

Collateral: Unsecured loan (No collateral)

Prepayment: No prepayment fee if the source of funds for such prepayment comes

from a bond issuance or THBEV's working capital and/or such prepayment is in line with terms and conditions agreed with the

Banks

9. Where a forecast, or a prospect statement, has been previously disclosed to shareholders, any variance between it and the actual results.

N/A

10. Commentary of the significant trends and competitive conditions of the industry in which the group operates and any known factors or events that may affect the group in the next reporting period and the next 12 months.

The Thai economy contracted between October 2019 and September 2020 due to the COVID-19 pandemic and resultant lockdown measures, which have impacted economic activity across all sectors. However, after the easing of COVID-19 prevention measures in May, economic activity began to resume and gradually recovered, with the exception of the tourism sector, which has contracted sharply due to travel restrictions on foreign tourist arrivals. Nevertheless, the government has continued to implement stimulus measures to, among other things, boost domestic tourism and purchasing power, which has become the main driver of the Thai economy.

Thailand's alcoholic and non-alcoholic beverage industry in 2020 contracted due to the impact of the COVID-19 prevention measures, which led to the closure of important sale channels such as restaurants and entertainment venues, as well as a ban on the sale of alcoholic beverages from April to early May. The contraction in the beverage industry was exacerbated by weak consumer purchasing power amidst the uncertain economic environment. However, beverages such as spirits, which are mostly consumed via off-trade channels were not significantly impacted. Moreover, following the easing of the COVID-19 prevention measures, the domestic beverage industry has begun to recover, leading to an improvement in sales, which began to grow again in the last quarter of this fiscal year.

#### **Overall Business**

Total sales revenue of the Company for the year ended 30 September 2020 was Baht 253,481 million, a decline of 5.2% when compared to last year. This was due to a decrease in sales revenue of beer, non-alcoholic and food business, although there was an increase in sales of spirits business.

Net profit was Baht 26,065 million, decreased 0.1% compared to last year. This was due to a decrease in net profit of F&N/FPL, a change in net profit of food business to net loss and due to other non-recurring costs and deferred tax utilization related to beer business restructuring during this year, although there was an increase in net profit of spirits business, beer business, and a change in net loss of non-alcoholic beverages business to net profit.

#### **Spirits Business**

In FY2020, the Company's spirits business generated sales revenue amounting to Baht 117,297 million, a 2.2% improvement compared to FY2019. Despite being affected by the closure of entertainment venues and restaurants, as well as the temporary ban on alcoholic beverage sales from April to early May, the spirits business remained resilient and recovered quickly as spirits are mostly consumed via off-trade channels. Sales volumes recorded by the business increased 0.2% YoY when including the Grand Royal Group's sales. The spirits business reported net profit amounting to Baht 22,271 million, a marked improvement of 14.7% due to an increase in gross profit and a decrease in distribution costs.

#### **Beer Business**

The Company's beer business recorded sales revenue amounting to Baht 106,871 million, down 11.3% YoY due to the impact of the aforementioned temporary ban on alcoholic beverage sales in Thailand and lockdowns in both Thailand and Vietnam. Total sales volume decreased 12.7% YoY due to the implementation of Decree 100 in Vietnam legislating zero tolerance for drink driving. Excluding Sabeco, total sales volume decreased 0.9% YoY. The net profit of the Company's beer business increased 7.3% YoY to Baht 3,519 million.

In addition, prudent cost control and the successful management of the COVID-19 situation in Thailand have enabled the domestic beer business to report satisfactory profit growth.

#### **Non-Alcoholic Beverage Business**

The Company's non-alcoholic beverage business generated sales revenue amounting to Baht 16,281 million in FY2020, down 3.1% YoY due to a 3.8% decline in total sales volumes. Nevertheless, non-alcoholic beverages reported a net profit of Baht 656 million, up 165.7% from the net loss last year. This was due to an increase in gross profit, a decline in advertising and promotion expenses and staff costs, as well as an increase in other income.

#### **Food Business**

In FY2020, the Company's food business recorded sales revenue totaling Baht 13,172 million, down 15.4% YoY. The food business was severely impacted by the pandemic and measures by the government to shut down department stores and restaurants, which resulted in a significant decline in sales revenue. Although the Company implemented cost control measures and negotiated for rent relief, the sharp decline in sales revenue resulted in the food business incurring a net loss of Baht 101 million in 2020, as compared to a net profit last year.

#### **International Business**

The Company's international business recorded sales revenue totaling Baht 62,627 million in 2020, down 18% YoY. This was mainly driven by a 21% decline in beer sales due to the implementation of lockdown measures during the onset of the COVID-19 outbreak. However, revenue generated by the international spirits sales decreased by only 1% YoY due to the appreciation of Kyat over Baht.

- 11. If a decision regarding dividend has been made:-
- (a) Whether a final ordinary dividend has been declared (recommended); and

Yes.

(b) (i) Amount per share ...... cents

The company board of director has consented dividend payment for the year 2020 at the meeting held on November 25, 2020 as follows:

	Per share	Total value	Pay out	Book	
	Baht	Baht	ratio	Closure	Payable date
Annual dividend for 2020	0.46	11,553,226,438	50.55%		·
Less Interim dividend	0.10	2,511,570,965		29 May 20	12 Jun 20
Remaining dividend	0.36	9,041,655,473		8 Feb 21	25 Feb 21

(ii) Previous corresponding period ..... cents

The company board of director has consented dividend payment for the year 2019 at the meeting held on November 22, 2019 as follows:

	Per share	Total value	Pay out	Book	
	Baht	Baht	ratio	Closure	Payable date
Annual dividend for 2019	0.48	12,054,496,032	51.61%		
Less Interim dividend	0.15	3,767,030,010		24 May 19	7 Jun 19
Remaining dividend	0.33	8,287,466,022		11 Feb 20	28 Feb 20

(c) Whether the dividend is before tax, net of tax or tax exempt. If before tax or net of tax, state the tax rate and the country where the dividend is derived. (If the dividend is not taxable in the hands of shareholders, this must be stated).

Dividend is before tax.

Tax rate 10%

Country where the dividend is derived "Thailand".

(d) The date the dividend is payable.

The Company's Board of Directors Meeting ("BOD") which was held on 25 November 2020 proposed, subject to the approval of shareholders at the 2021 Annual General Meeting of Shareholders to be held on 29 January 2021, the dividend payment of Baht 0.46 per share. The remaining dividend payment of Baht 0.36 per share, after the interim dividend paid of Baht 0.10 per share, will be paid on 25 February 2021.

(e) The date on which Registrable Transfers received by the company (up to 5.00 pm) will be registered before entitlements to the dividend are determined.

Registrable transfers received by the Company's Registrar up to 5.00 p.m. (Singapore Time) on 5 February 2021 will be registered before entitlements to the dividend are determined.

Notice is hereby given that the share registers will be closed for the share transfer with respect to the entitlement to dividend payment on 8 February 2021.

12. If no dividend has been declared/recommended, a statement to that effect and the reason(s) for the decision.

#### N/A

13. If the Group has obtained a general mandate from shareholders for IPTs, the aggregate value of such transactions as required under Rule 920(1)(a)(ii). If no IPT mandate has been obtained, a statement to that effect.

nterested persons transactions for the year (Oct19-Se	p20) ended 30 September 2020		
nerested persons transactions for the year (Octis-Se	pzo) ended 30 September 2020	Aggregate value of all interested persons transactions	Aggregate value o
Revenue from sales and service income	Nature of relationship	for the year (Oct19- Sep20) ended 30 September 2020 (excluding transactions less than S\$100,000* and transactions conducted under Shareholders' Mandate) Baht '000	interested persons transactions conducted under the Shareholders' mandate (excluding transactions less than S\$100,000*)  Baht '000
1 Terragro Fertilizer Co., Ltd.	Directors and controlling equity holders hold substantial shares indirectly		38,48
2 Thip Sugar Kamphaengphet Co., Ltd. ***	Directors and controlling equity holders hold substantial shares indirectly		42,80
3 Thai Glass Industries PCL	Directors and controlling equity holders hold substantial shares indirectly		95,23
4 Berli Jucker PCL	Directors and controlling equity holders hold substantial shares indirectly	-	2,76
5 Thip Sugar Sukhothai Co., Ltd.	Directors and controlling equity holders hold substantial shares indirectly	_	18,93
6 North Park Golf And Sports Club Co., Ltd.	Directors and controlling equity holders are the directors and hold substantial shares indirectly	-	80,88
7 Thai Alcohol PCL	Directors and controlling equity holders hold substantial shares indirectly	_	45,30
8 Thai Malaya Glass Co., Ltd.	Directors and controlling equity holders hold substantial shares indirectly	-	263,13
9 F&N Foods Pte Ltd.	An indirect subsidiary holds 28.44% share in Fraser and Neave, Limited		52,64
10 F&N Dairies (Thailand) Limited	An indirect subsidiary holds 28.44% share in Fraser and Neave, Limited	-	109,37
11 F&N United Limited	An indirect subsidiary holds 28.44% share in Fraser and Neave, Limited	-	7,40
12 Emerald Brewery Myanmar Limited	An indirect subsidiary holds 28.44% share in Fraser and Neave, Limited	-	33,81
13 Gaew Grung Thai Co., Ltd.	Directors and controlling equity holders hold substantial shares indirectly	-	3,66
14 TCC Hotel Asset Management Co., Ltd.	Directors and controlling equity holders hold substantial shares indirectly	-	12,09
15 Big C Supercenter PCL	Directors and controlling equity holders hold substantial shares indirectly	-	3,324,84
16 Phu Thai Group Joint Stock Company	Directors and controlling equity holders hold substantial shares indirectly	_	4,29 25,92
17 BJC Specialties Co., Ltd.  18 Amarin Television Co., Ltd.	Directors and controlling equity holders hold substantial shares indirectly		12,23
19 One Bangkok Company Limited	Directors and controlling equity holders hold substantial shares indirectly  Directors and controlling equity holders hold substantial shares indirectly	-	17,61
	bilectors and controlling equity holders note substantial shales mallectly	_	17,01
1 The Southeast Insurance DCL **	Directors and controlling equity holders hold substantial abores indirectly	-	5,89
1 The Southeast Insurance PCL ** 2 Thai Malaya Glass Co., Ltd.	Directors and controlling equity holders hold substantial shares indirectly  Directors and controlling equity holders hold substantial shares indirectly	-	32,42
3 F&N Dairies (Thailand) Limited	An indirect subsidiary holds 28.44% share in Fraser and Neave, Limited		54,27
4 F&N Global Marketing Pte. Ltd.	An indirect subsidiary holds 28.44% share in Fraser and Neave, Limited	-	10,67
5 Fraser & Neave (Singapore) Pte. Limited	An indirect subsidiary holds 28.44% share in Fraser and Neave, Limited	_	23,20
6 Emerald Brewery Myanmar Limited	An indirect subsidiary holds 28.44% share in Fraser and Neave, Limited	-	12,83
Cost of sales			
1 PS Recycle Co., Ltd.	Directors and controlling equity holders are relatives of controlling person	_	229,54
2 Thip Sugar Kamphaengphet Co., Ltd. ***	Directors and controlling equity holders hold substantial shares indirectly	-	504,15
3 The Suphanburi Sugar Industry Co., Ltd.	Directors and controlling equity holders hold substantial shares indirectly	-	57,01
4 Southeast Capital Co., Ltd.	Directors and controlling equity holders hold substantial shares indirectly	-	10,54 3,54
5 T.C.C. Technology Co., Ltd. 6 Thai Beverage Can Co., Ltd.	Directors and controlling equity holders hold substantial shares indirectly	-	777,47
7 Berli Jucker PCL	Directors and controlling equity holders hold 50% shares indirectly		10,04
8 The Southeast Insurance PCL **	Directors and controlling equity holders hold substantial shares indirectly  Directors and controlling equity holders hold substantial shares indirectly	-	115,92
9 The Southeast Life Insurance PCL **	Directors and controlling equity holders hold substantial shares indirectly	-	11,64
10 Thip Sugar Sukhothai Co., Ltd.	Directors and controlling equity holders hold substantial shares indirectly	-	288,32

		Aggregate value of	
		all interested persons transactions for the year (Oct19-	Aggregate value o all interested persons
	Nature of relationship	Sep20) ended 30 September 2020 (excluding transactions less than S\$100,000*	transactions conducted under the Shareholders' mandate (excluding
		and transactions conducted under Shareholders' Mandate) Baht '000	transactions less than S\$100,000*) Baht '000
C Cost of sales (continued)	Directors and controlling equity holders are the directors and hold		
11 North Park Golf And Sports Club Co., Ltd.	substantial shares indirectly		63,51
12 Siam Food Products PCL	Directors and controlling equity holders hold substantial shares indirectly	-	39,57
13 F&B International Co., Ltd.	Directors and controlling equity holders hold substantial shares indirectly	-	4,15
14 Thai Alcohol PCL	Directors and controlling equity holders hold substantial shares indirectly	-	29,80
15 TCC Sports and Recreation Co., Ltd.	Directors and controlling equity holders hold substantial shares indirectly	-	3,00
16 Plantheon Trading Co., Ltd.	Directors and controlling equity holders hold substantial shares indirectly	-	50,47
17 Thai Malaya Glass Co., Ltd.	Directors and controlling equity holders hold substantial shares indirectly	-	5,798,45
18 Dhanasindhi Co.,Ltd.	Directors and controlling equity holders hold substantial shares indirectly	-	8,68
19 F&N Global Marketing Pte. Ltd.	An indirect subsidiary holds 28.44% share in Fraser and Neave, Limited	-	12,16
20 F&N Dairies (Thailand) Limited	An indirect subsidiary holds 28.44% share in Fraser and Neave, Limited	-	4,04
21 Gaew Grung Thai Co., Ltd.	Directors and controlling equity holders hold substantial shares indirectly	-	22,73
22 Golden Land Property Development PCL	Directors and shareholders hold substantial shares indirectly	-	3,83
23 Gaewsarnsiri Co., Ltd.	Directors and controlling equity holders hold substantial shares indirectly	-	20,35
24 Sub Pempoon 8 Co., Ltd. ****	Directors and controlling equity holders hold substantial shares indirectly	-	5,27
25 BJC Specialties Co., Ltd.	Directors and controlling equity holders hold substantial shares indirectly	-	17,08
26 Amarin Television Co., Ltd.	Directors and controlling equity holders hold substantial shares indirectly	-	14,89
27 Concept Land 8 Co., Ltd.	Directors and controlling equity holders hold substantial shares indirectly	-	3,82
28 Tspace Digital Co.,Ltd.	Directors and equity holders hold substantial shares directly	-	4,17
29 TBC-BALL Beverage Can Vietnam Limited	Directors and controlling equity holders hold substantial shares indirectly	-	842,34
D Selling expenses			
1 Thip Sugar Kamphaengphet Co., Ltd. ***	Directors and controlling equity holders hold substantial shares indirectly	-	2,35
2 Southeast Capital Co., Ltd.	Directors and controlling equity holders hold substantial shares indirectly		349,16
3 T.C.C. Commercial Property Management Co., Ltd.	Directors and controlling equity holders hold substantial shares indirectly	-	6,00
4 The Southeast Insurance PCL **	Directors and controlling equity holders hold substantial shares indirectly	-	18,90
5 The Southeast Life Insurance PCL **	Directors and controlling equity holders hold substantial shares indirectly	-	4,90
6 Surasate Co.,Ltd.	Directors and controlling equity holders hold substantial shares indirectly	-	2,83
7 Thippatana Arcade Co., Ltd.	Directors and controlling equity holders hold substantial shares indirectly	-	4,76
8 F&N Foods Pte Ltd.	An indirect subsidiary holds 28.44% share in Fraser and Neave, Limited	-	76,57
9 Emerald Brewery Myanmar Limited	An indirect subsidiary holds 28.44% share in Fraser and Neave, Limited	-	6,90
10 TCC Hotel Asset Management Co., Ltd.	Directors and controlling equity holders hold substantial shares indirectly	-	6,15
11 P.I.T. Factory Co., Ltd.	Directors and controlling equity holders hold substantial shares indirectly	-	24,03
12 Wattanasiri Communication Co., Ltd.	Directors and controlling equity holders hold substantial shares indirectly	-	3,70
13 Pacific Leisure (Thailand) Limited	Directors and controlling equity holders hold substantial shares indirectly	-	3,19
14 The Street Retail Development Co., Ltd.	Directors and controlling equity holders hold substantial shares indirectly	-	5,22
15 Big C Supercenter PCL	Directors and controlling equity holders hold substantial shares indirectly	-	274,49
16 Phu Thai Group Joint Stock Company	Directors and controlling equity holders hold substantial shares indirectly	-	5,92
17 CW Towers Co., Ltd.	Directors and controlling equity holders hold substantial shares indirectly	-	3,05
18 Amarin Printing and Publishing PCL	Directors and controlling equity holders hold substantial shares indirectly		4,42
19 Amarin Television Co., Ltd.	Directors and controlling equity holders hold substantial shares indirectly		24,29
20 Frasers Property Industrial (Thailand) Co., Ltd.	Directors and controlling equity holders hold shares indirectly		23,88
21 Kasemsabbhakdi Co., Ltd.	Directors and controlling equity holders hold substantial shares indirectly	-	5,18
ZT Kasenisaddhakul Co., Liu.	Directors and controlling equity noticers note substantial shares indirectly		٥, ١٠

Interested persons transactions for the year (Oct19-Sep20) ended 30 September 2020

Interested persons transactions for the year (Oct19-Sep20) en	ded 30 September 2020		
		Aggregate value of all	
		interested persons transactions for the year (Oct19- Sep20) ended 30 September 2020	Aggregate value of all interested persons transactions
C. Administrativo avances	Nature of relationship	(excluding transactions less than S\$100,000* and transactions conducted under Shareholders' Mandate) Baht '000	conducted under the Shareholders' mandate (excluding transactions less than S\$100,000*) Baht '000
E Administrative expenses  1 Southeast Capital Co., Ltd.	Directors and controlling equity holders hold substantial shares indirectly		146,995
2 T.C.C. Technology Co., Ltd.	Directors and controlling equity holders hold substantial shares indirectly  Directors and controlling equity holders hold substantial shares indirectly		261,069
3 The Southeast Insurance PCL **	Directors and controlling equity holders hold substantial shares indirectly	-	41,036
4 The Southeast Life Insurance PCL **	Directors and controlling equity holders hold substantial shares indirectly		9,035
5 North Park Golf And Sports Club Co., Ltd.	Directors and controlling equity holders are the directors and hold substantial shares indirectly	_	41,751
6 TCC Hotel Collection Co.,Ltd.	Directors and controlling equity holders hold substantial shares indirectly	<u> </u>	4,049
7 Best Wishes Co., Ltd.	Controlling equity holders hold substantial shares indirectly	_	8,614
8 TCC Luxury Hotels & Resorts Co., Ltd.	Directors and controlling equity holders hold substantial shares indirectly	-	4,087
9 Thai Alcohol PCL	Directors and controlling equity holders hold substantial shares indirectly	-	33,787
10 Thai Malaya Glass Co., Ltd.	Directors and controlling equity holders hold substantial shares indirectly	-	7,128
11 Fraser and Neave, Limited	An indirect subsidiary holds 28.44% share in Fraser and Neave, Limited	-	54,717
12 Fraser & Neave (Singapore) Pte. Limited	An indirect subsidiary holds 28.44% share in Fraser and Neave, Limited	-	5,031
13 Commercial Solution Co., Ltd.	Directors and controlling equity holders hold substantial shares indirectly	_	45,020
14 Business Process Outsourcing Co., Ltd.	Directors and controlling equity holders hold substantial shares indirectly	_	145,987
15 Golden Land Property Development PCL	Directors and shareholders hold substantial shares indirectly	-	6,163
16 TCC Hotel Asset Management Co., Ltd.	Directors and controlling equity holders hold substantial shares indirectly	-	48,482
17 Plaza Athenee Hotel Company Limited	Directors and controlling equity holders hold substantial shares indirectly	-	9,291
18 Sub Mahakij 8 Co., Ltd.	Directors and controlling equity holders hold substantial shares indirectly	-	5,824
19 Pacific Leisure (Thailand) Limited	Directors and controlling equity holders hold substantial shares indirectly	-	10,127
20 FCL Alexandra Point Pte. Ltd.	Subsidiary of Fraser Property Limited Group	-	3,803
21 The Street Retail Development Co., Ltd.	Directors and controlling equity holders hold substantial shares indirectly	-	4,738
22 Golden Ventures Leasehold Real Estate Investment Trust	Directors and controlling equity holders hold principle unit indirectly	-	15,484
23 Big C Supercenter PCL	Directors and controlling equity holders hold substantial shares indirectly	-	4,190
24 Asia Horeca Co., Ltd.	Directors and controlling equity holders hold substantial shares indirectly	-	3,172
25 Media Front Co., Ltd.	Directors and controlling equity holders hold substantial shares indirectly	-	3,055
26 CW Towers Co., Ltd.	Directors and controlling equity holders hold substantial shares indirectly	-	108,385
27 Amarin Printing and Publishing PCL	Directors and controlling equity holders hold substantial shares indirectly	-	25,132
28 Amarin Television Co., Ltd.	Directors and controlling equity holders hold substantial shares indirectly	-	52,225
29 Kasemsubsiri Co., Ltd.	Directors and controlling equity holders hold substantial shares indirectly	-	7,252
30 Tspace Digital Co.,Ltd.	Directors and equity holders hold substantial shares directly	-	7,938
31 Amarin Book Center Co., Ltd.	Directors and controlling equity holders hold substantial shares indirectly	-	28,638
32 Kasemsabbhakdi Co., Ltd.	Directors and controlling equity holders hold substantial shares indirectly	-	3,925
33 BJH Medical Company Limited	Directors and controlling equity holders hold substantial shares indirectly	-	12,617
34 Thai Dairy Healthcare Co., Ltd.	Directors and controlling equity holders hold substantial shares indirectly	-	4,381
35 Frasers Property BFTZ Co., Ltd.	Associates of Fraser Property Limited Group	-	44,561
F Purchase of assets			
1 Wattanapat Trading Co., Ltd.	Directors and controlling equity holders hold substantial shares indirectly	1,029,266	-
2 Berli Jucker PCL	Directors and controlling equity holders hold substantial shares indirectly	_	15,348
3 Menghua's United Commercial Co., Ltd.	Directors and controlling equity holders hold substantial shares indirectly	158,465	-
4 Thai Malaya Glass Co., Ltd.	Directors and controlling equity holders hold substantial shares indirectly	-	3,100
5 Dhanasindhi Co., Ltd.	Directors and controlling equity holders hold substantial shares indirectly	-	281,674
6 Gaew Grung Thai Co., Ltd.	Directors and controlling equity holders hold substantial shares indirectly	-	3,531
7 Inter Horeca Co., Ltd.	Directors and controlling equity holders hold substantial shares indirectly	-	4,399
8 Grungthai Reenergy Co., Ltd.	Directors and controlling equity holders hold shares indirectly	-	6,750
9 Coffee Concepts Retail Co., Ltd.	Associates of Fraser and Neave, Limited Group	-	5,250
10 Frasers Property BFTZ Co., Ltd.	Associates of Fraser Property Limited Group	-	623,203
11 Thai-Scandic Steel Co., Ltd.	Directors and controlling equity holders hold substantial shares indirectly	-	55,566
* F			

<sup>\*</sup> Exchange rate Baht 22.56 per 1 SGD.

\*\* Converted from company limited to public company limited

\*\*\* Formerly: The Maewang Sugar Industry Co., Ltd.

\*\*\*\* Changed from related party to indirect subsidiary since 25 December 2019

14. Negative confirmation pursuant to Rule 705(5). (Not required for announcement on full year results)

N/A

15. Confirmation that the issuer has procured undertakings from all its directors and executive officers (in the format set out in Appendix 7.7) under Rule 720(1).

The Company confirms that it has procured undertakings from all its Directors and Executive Officers (in the format set out in Appendix 7.7) pursuant to Rule 720(1) of the SGX Listing Manual.

### Part II Additional Information Required for Full Year Announcement

16. Segmented revenue and results for business or geographical segments (of the group) in the form presented in the issuer's most recently audited annual financial statements, with comparative information for the immediately preceding year.

## Business segment results

					Non-al	coholic						
	Spi	irits	Ве	eer	bevei	rages	Foo	od	Elimina	ation	To	tal
	2020	2019	2020	2019	2020	2019	2020	2019	2020	2019	2020	2019
		(Restated)		(Restated)		(Restated)						
						(in million	n Baht)					
Disaggregation of revenue												
Primary geographical markets												
Thailand	106,620	103,976	56,056	56,226	15,185	15,258	13,133	15,494	(140)	(228)	190,854	190,726
Vietnam	3	4	49,553	62,648	-	-	-	-	-	-	49,556	62,652
Other	10,674	10,826	1,262	1,548	1,096	1,538	39	67	-	-	13,071	13,979
Total revenue	117,297	114,806	106,871	120,422	16,281	16,796	13,172	15,561	(140)	(228)	253,481	267,357
Timing of revenue recognition												
At a point in time	117,297	114,806	106,871	120,422	16,281	16,796	13,172	15,561	(140)	(228)	253,481	267,357
Total revenue	117,297	114,806	106,871	120,422	16,281	16,796	13,172	15,561	(140)	(228)	253,481	267,357
Information about reportable segments												
External revenues	117,276	114,773	106,827	120,356	16,227	16,698	13,151	15,530	_	_	253,481	267,357
Inter-segment revenue	21	33	44	66	54	98	21	31	(140)	(228)		
Interest income	43	60	1,361	1,065	14	15	2	5	-	-	1,420	1,145
Other income	488	248	267	321	508	245	73	73	(101)	(124)	1,235	763
Total allocated income	117,828	115,114	108,499	121,808	16,803	17,056	13,247	15,639	(241)	(352)	256,136	269,265
Cost of sale of goods	78,054	76,592	83,002	93,545	10,225	11,170	7,417	8,730	(78)	(71)	178,620	189,966
Distribution costs	5,811	6,801	11,054	13,735	4,375	4,807	3,480	3,511	(94)	(141)	24,626	28,713
Administrative expenses	7,156	6,927	4,629	5,093	1,735	1,837	2,224	2,454	(69)	(140)	15,675	16,171
Past service cost for employee benefits from												
amendment of the Labor Protection Act	-	391	-	170	-	204	-	33	-	-	-	798
Finance costs	1,041	1,161	5,242	5,143	178	258	319	321	<u> </u>	-	6,780	6,883
Total allocated expenses	92,062	91,872	103,927	117,686	16,513	18,276	13,440	15,049	(241)	(352)	225,701	242,531

					Non-alco	oholic						
	_	irits		eer	bevera	0	Foo			ination		otal
	2020	2019	2020	2019	2020	2019	2020	2019	2020	2019	2020	2019
		(Restated)		(Restated)		(Restated) (in million	n Dalet					
						(in million	п Баш)					
Share of profit of investment in												
associates and joint ventures	-	-	402	466	188	177	18	19	-	-	608	662
_												
Profit (Loss) before income tax expense	25,766	23,242	4,974	4,588	478	(1,043)	(175)	609	-	-	31,043	27,396
Income tax (expense) income	(3,495)	(3,830)	(1,455)	(1,307)	178	45	74	(137)	_		(4,698)	(5,229)
Allocated profit (loss) for the year	22,271	19,412	3,519	3,281	656	(998)	(101)	472			26,345	22,167
Unallocated items:												
- Share of profit of associates											2,648	4,183
- Finance costs											(268)	(267)
Total unallocated items											2,380	3,916
Other costs related to beer business restructuring <sup>1</sup>											(492)	-
Income tax expense from beer business restructurin	ıg										(2,168)	-
Profit for the year											26,065	26,083
												-
						Non	-alcoholic					
		Spir			eer	be	everages		Food		Total	
		2020	2019	2020	2019	2020	2019	20	20 2	2019	2020	2019
			(Restated)		(Restated)		(Restate	d)				
						(in m	villion Baht)					
Allocate profit (loss) attributable to owner		21,939	19,004	825	954	306	5 (1,01	9)	(38)	418	23,032	19,357
of the Company		,	. ,				. , , , ,	- /	()		-,	- ,
Unallocated items:												
- Share of profit of associates											2,648	4,183
- Finance costs										_	(268)	(267)
Total unallocated items											2,380	3,916
Other costs related to beer business restructuri	ing <sup>1</sup>										(492)	-
Income tax expense from beer business restruc	turing										(2,168)	
Profit attributable to owner of the Compan	y										22,752	23,273
										_		

<sup>&</sup>lt;sup>1</sup> Other cost related to beer business restructuring includes costs incurred by the Group to effect the reorganisation exercise as explained in Note 12, such as professional and consulting fees, administrative costs and the costs of registering and issuing securities, such as stamp duties.

17. In the review of performance, the factors leading to any material changes in contributions to turnover and earnings by the business or geographical segments.

### Already included in article No.8

18. A breakdown of sales as follows:—

	2020	2019	% increase /
	Baht '000	Baht '000	(decrease)
	Consolidated	Consolidated	Consolidated
(a) Sales Reported for the first half year	137,091,576	142,618,914	(3.88%)
(b) Operating profit/loss after tax before deducting minority interests reported			
of the first half year	15,917,423	14,237,944	11.80%
(c) Sales Reported for the second half year	116,389,134	124,737,647	(6.69%)
(d) Operating profit/loss after tax before			
deducting minority interests reported			
of the second half year	12,807,756	11,844,797	8.13%

- 19. A breakdown of the total annual dividend (in Baht value) for the issuer's latest full year and its previous full year as follows:—
  - (a) Ordinary

#### Please see article No.11

- (b) Preference N/A
- (c) Total

#### Please see article No.11

20. Disclosure of person occupying a managerial position in the issuer or any of its principal subsidiaries who is a relative of a director or chief executive officer or substantial shareholder of the issuer pursuant to Rule 704(13) in the format below. If there are no such persons, the issuer must make an appropriate negative statement.

Name	Age	Family relationship with any director and/or substantial shareholder	Current position and duties, and the year position was held	Details of changes in duties and position held, if any, during the year
Mr. Thapana Sirivadhanabhakdi	45	<ul> <li>Son of Mr. Charoen Sirivadhanabhakdi (Chairman and Substantial Shareholder) and Khunying Wanna Sirivadhanabhakdi (Vice-Chairman and Substantial Shareholder)</li> <li>Brother of Mr. Panote Sirivadhanabhakdi (Director)</li> </ul>	President and Chief Executive Officer (CEO):  • Thai Beverage Public Company Limited since January 2008  Director:  • Thai Beverage Public Company Limited since October 2003	-Nil-
Mr. Panote Sirivadhanabhakdi	43	<ul> <li>Son of Mr. Charoen Sirivadhanabhakdi (Chairman and Substantial Shareholder) and Khunying Wanna Sirivadhanabhakdi (Vice-Chairman and Substantial Shareholder)</li> <li>Brother of Mr. Thapana Sirivadhanabhakdi (Director, President and Chief Executive Officer (CEO))</li> </ul>	Director:  • Thai Beverage Public Company Limited since 2007	-Nil-

21. Reference is made to Thai Beverage Public Company Limited's SGX Announcement dated 1 July 2016 (the "1 July Announcement") on the Company's involvement in the Pracharath Project and the incorporation of social enterprises known as National Pracharath and Provincial Pracharath. As at 30 September 2020, a total of 76 Provincial Pracharaths have been incorporated. As described in the 1 July Announcement the Company has initially invested and will invest Baht 1 million in the paid-up capital in each of these Provincial Pracharaths, which is equal to 1,000 ordinary shares. The Company intends to transfer 960 ordinary shares of each of these Provincial Pracharaths to other external entities which can be Pracharath contributors such that the Company will end up holding approximately 1% of each Provincial Pracharath's registered capital.